



Ordinary Meeting of Council

AGENDA

to be held on
Thursday, 24 June 2021
at **6:00pm**, at the
EMRC Administration Office
1st Floor, 226 Great Eastern Highway
ASCOT WA 6104

Meeting Room: Council Chambers

The meeting will be audio recorded and available through the EMRC's website at www.emrc.org.au.

Public question time will continue as usual and questions may be submitted electronically prior to the meeting, no later than 4.00pm on the 24 June 2021 to CouncilEnquiry@emrc.org.au

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**EASTERN METROPOLITAN REGIONAL COUNCIL
ORDINARY MEETING OF COUNCIL**

NOTICE OF MEETING

Dear Councillors

I wish to advise that an Ordinary Meeting of Council will be held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, ASCOT WA 6104 on **Thursday, 24 June 2021**, commencing at **6:00pm**.



MARCUS GEISLER
Chief Executive Officer

18 June 2021

Please Note

If any Councillor/officer has a **query regarding a report item** or requires additional information in relation to a report item, please **contact the responsible Officer (SOURCE OF REPORT)** prior to the meeting.

EMRC Council Members

Cr Jai Wilson (Chairman)	EMRC Member	Town of Bassendean
Cr Doug Jeans (Deputy Chairman)	EMRC Member	Shire of Mundaring
Cr Kathryn Hamilton	EMRC Member	Town of Bassendean
Cr Lorna Clarke	EMRC Member	City of Bayswater
Cr Giorgia Johnson	EMRC Member	City of Bayswater
Cr Janet Powell	EMRC Member	City of Belmont
Cr Phil Marks	EMRC Member	City of Belmont
Cr Lesley Boyd	EMRC Member	City of Kalamunda
Cr Dylan O'Connor	EMRC Member	City of Kalamunda
Cr John Daw	EMRC Member	Shire of Mundaring
Cr Mel Congerton	EMRC Member	City of Swan
Cr Charlie Zannino	EMRC Member	City of Swan

EMRC Council Deputies

Cr Hilary MacWilliam	EMRC Deputy Member	Town of Bassendean
Cr Filomena Piffaretti	EMRC Deputy Member	City of Bayswater
Cr Robert Rossi	EMRC Deputy Member	City of Belmont
Cr Cameron Blair	EMRC Deputy Member	City of Kalamunda
Cr Amy Collins	EMRC Deputy Member	Shire of Mundaring
Cr Ian Johnson	EMRC Deputy Member	City of Swan

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ORDINARY MEETING OF COUNCIL

AGENDA

24 June 2021

(REF: D2021/07645)

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

1.1 ACKNOWLEDGEMENT TO COUNTRY

*Kaya Maaman, Kaya Yorga, Kaya Bridia
Ngalak kaartitj windji ngalak nynininy
Nagalak kaartitj nidja boodja baal Whadjuk Noongar Boodja ngalak nyininy
Koorah, Nitja yeyi, Boordahwan*

Translation

Greetings everyone

We all understand where we are meeting.

We know that we meet on the lands of the Whadjuk Noongar people

Always was, always will be.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE (PREVIOUSLY APPROVED)

3 DISCLOSURE OF INTERESTS

4 ANNOUNCEMENTS BY THE CHAIRMAN OR PRESIDING MEMBER WITHOUT DISCUSSION

5 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil

6 PUBLIC QUESTION TIME

7 APPLICATIONS FOR LEAVE OF ABSENCE



8 PETITIONS, DEPUTATIONS AND PRESENTATIONS

9 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

9.1 MINUTES OF ORDINARY MEETING OF COUNCIL HELD ON 27 MAY 2021

That the minutes of the Ordinary Meeting of Council held on 27 May 2021 which have been distributed, be confirmed.

COUNCIL RESOLUTION

MOVED CR

SECONDED CR

10 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

11 QUESTIONS BY MEMBERS WITHOUT NOTICE

12 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH MEETINGS MAY BE CLOSED TO THE PUBLIC

NOTE: Section 5.23(2) of the *Local Government Act 1995*, details a number of matters upon which Council may discuss and make decisions without members of the public being present. These matters include: matters affecting employees; personal affairs of any person; contractual matters; legal advice; commercial-in-confidence matters; security matters; among others.

The following report items are covered in Section 19 of this agenda:

12.1 HAZELMERE WOOD WASTE TO ENERGY PLANT UPDATE

12.2 ITEM 14.1 OF THE LEGAL COMMITTEE MINUTES – 3 JUNE 2021 – SEEKING INSTRUCTIONS REGARDING LEGAL MATTER [CONFIDENTIAL MATTER IN ACCORDANCE WITH *LOCAL GOVERNMENT ACT 1995 s.5.23(2)(d)*]

12.3 CHIEF EXECUTIVE OFFICER PERFORMANCE AND SALARY REVIEW FOR 2020/2021 AND OBJECTIVE SETTING FOR 2021/2022

13 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



14 REPORTS OF EMPLOYEES

- 14.1 *LIST OF ACCOUNTS PAID DURING THE MONTH OF MAY 2021*
- 14.2 *FINANCIAL REPORT FOR PERIOD ENDED 31 MAY 2021*
- 14.3 *REVIEW OF POLICY 5.1 – RED HILL WASTE MANAGEMENT FACILITY AND HAZELMERE RESOURCE RECOVERY PARK ENVIRONMENTAL POLICY*
- 14.4 *REVIEW OF POLICY 3.1 – ANNUAL FINANCIAL REPORTING POLICY*
- 14.5 *ESTABLISHMENT AGREEMENT REVIEW UPDATE*
- 14.6 *ESTABLISHMENT OF A RESERVE FOR THE EASTLINK RELOCATION*
- 14.7 *ITEMS CONTAINED IN THE INFORMATION BULLETIN*

QUESTIONS

The Chairman invites questions from members on the reports of employees.

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, Council adopts the recommendations in the Reports of Employees (Section 14).

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



14 REPORTS OF EMPLOYEES

14.1 LIST OF ACCOUNTS PAID DURING THE MONTH OF MAY 2021

REFERENCE: D2021/09665

PURPOSE OF REPORT

The purpose of this report is to present to Council a list of accounts paid under the Chief Executive Officer's delegated authority during the month of May 2021 for noting.

KEY POINTS AND RECOMMENDATION(S)

- As per the requirements of regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, the list of accounts paid during the month of May 2021 is provided for noting.

Recommendation(s)

That Council notes the CEO's list of accounts for May 2021 paid under delegated power in accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, forming the attachment to this report totalling \$10,746,226.65

SOURCE OF REPORT

Chief Financial Officer

BACKGROUND

Council has delegated to the Chief Executive Officer (CEO) the exercise of its power to make payments from the Municipal Fund and Trust Fund. In accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, a list of accounts paid by the CEO is to be provided to Council, where such delegation is made.



Item 14.1 continued

REPORT

The table below summarises the payments drawn on the funds during the month of May 2021. A list detailing the payments made is appended as an attachment to this report.

Municipal Fund	EFT Payments	EFT46814 – EFT47040	
	Cheque Payments	220585 – 220590	
	Payroll EFT	PAY 2021- 23 & PAY 2021- 24	
	Direct Debits		
	- Superannuation	DD22061.1 – DD22061.31 & DD22062.1 – DD22062.31	
	- Bank Charges	1*MAY21	
	- Other	1908 – 1926	\$10,746,226.65
	Less Cancelled EFT's & Cheques:		Nil
Trust Fund	Not Applicable		Nil
Total			\$10,746,226.65

Summary of Expenditure for the Month of May 2021	
Payroll	\$618,288.59
Term Deposit Investments	\$8,000,000.00
Capital Expenditure	\$907,601.46
Operating Expenditure	
- Landfill Levy *	\$0
- Other	\$1,220,336.60
Total	\$10,746,226.65

* Note: The Landfill Levy is paid quarterly in July, October, January and April.



Item 14.1 continued

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 3 – Good Governance

- 3.3 To provide responsible and accountable governance and management of the EMRC
- 3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

As detailed within the report.

SUSTAINABILITY IMPLICATIONS

Nil

RISK MANAGEMENT

RISK: Adverse credit rating if creditor accounts are not paid when due		
Consequence	Likelihood	Rating
Possible	Insignificant	Low
Action / Strategy		
Ensure timely payment of creditor accounts when they fall due.		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater City of Belmont City of Kalamunda Shire of Mundaring City of Swan	} Nil direct implications.

ATTACHMENT(S)

CEO's Delegated Payments List for the month of May 2021 (Ref: D2021/10316)



Item 14.1 continued

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council notes the CEO's list of accounts for May 2021 paid under delegated power in accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, forming the attachment to this report totalling \$10,746,226.65.

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF MAY 2021

Cheque / EFT No	Date	Payee		Amount
EFT46814	03/05/2021	ACCESS SERVICE AUSTRALIA PTY LTD	PLANT SERVICE & MAINTENANCE	710.56
EFT46815	03/05/2021	ACOR CONSULTANTS (WA) PTY LTD	CONSULTANCY FEE - HRRP WASTE TRANSFER STATION	32,096.63
EFT46816	03/05/2021	ADT SECURITY	SECURITY MONITORING	60.39
EFT46817	03/05/2021	ADVANCED NATIONAL SERVICES PTY LTD	CLEANING SERVICES & CONSUMABLES - ASCOT PLACE	2,682.78
EFT46818	03/05/2021	AIR FILTER DRY CLEAN SYSTEMS WA	CLEAN & SERVICES FILTERS	1,255.77
EFT46819	03/05/2021	ALLIGHTSYKES PTY LTD	THREE MONTHLY SERVICE - BACKUP GENERATOR AT ASCOT PLACE	469.70
EFT46820	03/05/2021	ALLUSED PTY LTD	EQUIPMENT HIRE	2,310.00
EFT46821	03/05/2021	ALPHATEC ELECTRICAL	PLANT & EQUIPMENT HIRE - WWIE	3,280.00
EFT46822	03/05/2021	APOLLO FABRICATIONS	HOOK-LIFT BIN PURCHASES	93,478.00
EFT46823	03/05/2021	ATI-MIRAGE TRAINING AND BUSINESS SOLUTIONS	STAFF TRAINING	544.50
EFT46824	03/05/2021	AUST-WEIGH	ANNUAL WEIGHBRIDGE SERVICE & CALIBRATIONS - RED HILL	3,630.00
EFT46825	03/05/2021	AUSTRALIAN ENVIRONMENTAL AUDITORS PTY LTD	WASTE SERVICES ENVIRONMENTAL - MSGM WATER MANAGEMENT PLAN AT RED HILL	231.00
EFT46826	03/05/2021	AUSTRALIAN HVAC SERVICES	THERMOSTAT POSITION ADJUSTMENT	1,325.50
EFT46827	03/05/2021	AUTOSWEEP WA (LAMBERT FAMILY TRUST)	SITE SWEEPING - HAZELMERE	4,303.20
EFT46828	03/05/2021	BARFIELD EARTHMOVING (JAYCOURT NOMINEES P/L)	PLANT & EQUIPMENT HIRE & PRODUCT TRANSPORTATION COST & CONSTRUCT ACCESS ROAD TO THE FOGO PROCESSING AREA	33,883.22
EFT46829	03/05/2021	BEDROCK MINE MAINTENANCE SERVICES PTY LTD	PLANT REPAIR & MAINTENANCE	9,196.13
EFT46830	03/05/2021	BEE JAYS CANVAS CO - PETER STICKLAND HOLDINGS PTY LTD	PLANT REPAIR	475.75
EFT46831	03/05/2021	BELMONT - REDCLIFFE NEWSROUND	NEWSPAPERS	113.14
EFT46832	03/05/2021	BISTEL CONSTRUCTION PTY LTD	CONSTRUCTION OF HRRP WORKSHOP	331,736.89
EFT46833	03/05/2021	BLACKWOODS CANNINGVALE	PLANT PARTS	1,583.27
EFT46834	03/05/2021	BMT COMMERCIAL AUSTRALIA PTY LTD (PREVIOUSLY KNOWN AS BMT WBM PTY LTD)	CONSULTING FEE - FLOOD RISK STUDY	7,042.75
EFT46835	03/05/2021	BOBCAT ATTACH	PLANT PARTS	60.50
EFT46836	03/05/2021	BRIGHTMARK GROUP PTY LTD	CLEANING SERVICES & CONSUMABLES - HAZELMERE	644.19
EFT46837	03/05/2021	BRING COURIERS	COURIER SERVICE	317.54
EFT46838	03/05/2021	BUNNINGS GROUP LTD	HARDWARE SUPPLIES	1,130.77
EFT46839	03/05/2021	BURSON AUTOMOTIVE PTY LTD	PLANT PARTS	6,155.12
EFT46840	03/05/2021	BURSWOOD TROPHIES	DESK NAME PLATE & ENGRAVED DOOR NAME	49.50
EFT46841	03/05/2021	CAPITAL TRANSPORT SERVICES (WA) PTY LTD	COURIER SERVICE	93.24
EFT46842	03/05/2021	CHEMCENTRE	WOOD FINES SAMPLE MONITORING	1,117.60
EFT46843	03/05/2021	CIVIL AUTO ELECTRICS PTY LTD	PLANT REPAIR & MAINTENANCE	3,195.50
EFT46844	03/05/2021	CJD EQUIPMENT PTY LTD	PLANT SERVICE & MAINTENANCE	9,261.08
EFT46845	03/05/2021	CME BOILERMAKING PTY LTD	REPAIR TO GRINDER	8,107.00
EFT46846	03/05/2021	COMMAND-A-COM AUSTRALIA PTY LTD	PURCHASE OF DIGITAL PHONE HANDSETS	367.40
EFT46847	03/05/2021	COMPU-STOR	IT BACKUP DATA SERVICES	755.72
EFT46848	03/05/2021	CPR ELECTRICAL SERVICES	ELECTRICAL MAINTENANCE & REPAIRS AT BAYWASTE & HAZELMERE	3,328.05
EFT46849	03/05/2021	CROSSLAND & HARDY PTY LTD	SURVEYING COSTS - GREENWASTE SHREDDED MULCH AT RED HILL	500.00
EFT46850	03/05/2021	CSE CROSSCOM PTY LTD	TWO-WAY RADIO PURCHASES	2,554.20
EFT46851	03/05/2021	CUTTING EDGES REPLACEMENT PARTS PTY LTD	PLANT PARTS	3,081.86
EFT46852	03/05/2021	CYGNETECH PTYLTD AS TRUSTEE FOR THE CYGNETECH TRUST	CLASS IV MATERIAL ANALYSIS	3,499.10
EFT46853	03/05/2021	DAVID GRAY & CO PTY LTD	7 x METAL BIN SURROUNDS	16,199.14
EFT46854	03/05/2021	DIAL BEFORE YOU DIG	DIAL BEFORE YOU DIG - HAZELMERE	110.00
EFT46855	03/05/2021	DIGITAL WORKS ENGINEERING PTY LTD	SCHOOL BATTERY COLLECTION PRIZES	662.20
EFT46856	03/05/2021	ECO ENVIRONMENTAL (BENFOSTER PTY LTD)	GROUNDWATER MONITORING EQUIPMENT HIRE & MAINTENANCE	539.00
EFT46857	03/05/2021	EFFICIENT REFRIGERATION & ENERGY SAVINGS PTY LTD	QUARTERLY AIRCONDITIONING MAINTENANCE & REPAIR - OLD & NEW RED HILL ADMIN BUILDING	770.00
EFT46858	03/05/2021	ELAN ENERGY MATRIX	TYRE DISPOSAL COSTS - RED HILL & COPPIN & MATHIESON ROAD	1,768.25
EFT46859	03/05/2021	ELEMENT HYDROGRAPHIC SOLUTIONS	EQUIPMENT MAINTENANCE & SERVICE	721.60



Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF MAY 2021

Cheque / EFT No	Date	Payee	Amount	
EFT46860	03/05/2021	ENVIRONMENTAL INDUSTRIES PTY LTD	REHABILITATE CLASS III, IV CELLS & OFFSET	12,075.30
EFT46861	03/05/2021	EUREKA 4WD TRAINING PTY LTD	STAFF TRAINING	1,425.00
EFT46862	03/05/2021	EUROFINS ARL PTY LTD T/AS EUROFINS	SAMPLE TESTING - FIRE DAMAGED POLES & DUST FILTER ANALYSIS	9,940.41
EFT46863	03/05/2021	FLEET DYNAMICS PTY LTD	PLANT EQUIPMENT	280.00
EFT46864	03/05/2021	FLEXI STAFF PTY LTD	LABOUR HIRE	5,126.55
EFT46865	03/05/2021	FRESH VENTURE GROUP PTY LTD T/AS FRUIT AT WORK	STAFF AMENITIES	1,330.00
EFT46866	03/05/2021	FUELFIX PTY LTD	EQUIPMENT HIRE	707.15
EFT46867	03/05/2021	GHD PTY LTD	CONSULTANCY FEE - STRATEGIC REVIEW & PERMANENT FOGO FACILITY	87,880.19
EFT46868	03/05/2021	GREEN PROMOTIONS PTY LTD	NAME BADGES	66.00
EFT46869	03/05/2021	GREENSTEAM AUSTRALIA PTY LTD	STAFF TRAINING	440.00
EFT46870	03/05/2021	GREG WOOD TWISTECH	SUPPLY & INSTALL TEMPORARY LITTER CONTROL FENCE & REPAIR FENCE AT COPPIN ROAD TRANSFER STATION	3,157.00
EFT46871	03/05/2021	HARVEY NORMAN MIDLAND - RD SUPA PTY LTD T/AS HARVEY NORMAN AV/IT SUPERSTORE MIDLAND	OFFICE EQUIPMENT PURCHASE	169.00
EFT46872	03/05/2021	HECS FIRE	SIX MONTHLY FIRE EQUIPMENT INSPECTION & SERVICE	1,069.20
EFT46873	03/05/2021	HOPGOODGANIM LAWYERS	PROVIDE PROBITY ADVICE FOR PERMANENT FOGO FACILITY	3,239.50
EFT46874	03/05/2021	ILLION AUSTRALIA PTY LTD (DUN & BRADSTREET)	ONLINE CREDIT REFERENCE CHECKS	115.50
EFT46875	03/05/2021	JCB CONSTRUCTION EQUIPMENT AUSTRALIA (CFC HOLDINGS-CEA; JCB CEA; DYNAPAC CEA)	PLANT SERVICE	611.84
EFT46876	03/05/2021	JOHN HUGHES (ROHANNA PTY LTD)	VEHICLE SERVICE & INSTALL ACCESSORIES	5,611.09
EFT46877	03/05/2021	KEWDALE CAD & DRAFTING SUPPLIES PTY LTD	PRINTER CONSUMABLES	360.80
EFT46878	03/05/2021	KONE BUILDING DOORS - A DIV OF KONE ELEVATORS PTY LTD	MAINTENANCE - ASCOT PLACE GARAGE DOOR	107.78
EFT46879	03/05/2021	KOOL KREATIVE	DESIGN FOR POWERPOINT PRESENTATION & BUSINESS CARD & STYLE GUIDE	1,848.00
EFT46880	03/05/2021	KOTT GUNNING LAWYERS	LEGAL ADVICE	1,038.40
EFT46881	03/05/2021	LABOURFORCE IMPEX PERSONNEL P/L	LABOUR HIRE	1,596.87
EFT46882	03/05/2021	LIFTRITE HIRE & SALES	PLANT PARTS	96.67
EFT46883	03/05/2021	LUCID CONSULTING ENGINEERS (WA) PTY LTD	CONSULTING FEE - BUILDING BENCHMARKING	7,515.20
EFT46884	03/05/2021	MAIL PLUS PERTH	MAIL EXPENSES	369.60
EFT46885	03/05/2021	MAJOR SECURITY SERVICES PTY LTD	SECURITY MONITORING	3,009.95
EFT46886	03/05/2021	MARKET CREATIONS PTY LTD	IT CONSULTING	7,223.70
EFT46887	03/05/2021	MARSHALL BEATTIE PTY LTD	SIX MONTHLY SERVICE ON BOOM GATE - HAZELMERE WEIGHBRIDGE	220.00
EFT46888	03/05/2021	MARSMEN PLUMBING	BUIDLING MAINTENANCE AT ASCOT PLACE	424.60
EFT46889	03/05/2021	MCINTOSH & SON	PLANT TRANSPORTATION COST	415.53
EFT46890	03/05/2021	METRO MOTORS (2010) PTY LTD	VEHICLE SERVICES	1,303.00
EFT46891	03/05/2021	MIDLAND TOYOTA	VEHICLE SERVICES	605.46
EFT46892	03/05/2021	MIDWAY FORD (WA)	VEHICLE SERVICES	4,167.80
EFT46893	03/05/2021	MR POTSOLE	POTSOLE & ASPHALT REPAIRS	6,160.00
EFT46894	03/05/2021	MY SAFETY SUPPLY (STARWISE INVESTMENTS PTY LTD)	PROTECTIVE CLOTHING	300.08
EFT46895	03/05/2021	NATIONWIDE FABRICATIONS - TIGER PLAINS P/L ATFT ROGERS	PLANT PART - GRINDER	272.58
EFT46896	03/05/2021	FAM TST TAS NETLINK GROUP PTY LTD	PHONE SYSTEM MAINTENANCE	280.50
EFT46897	03/05/2021	NEVERFAIL SPRINGWATER	BOTTLED WATER	901.11
EFT46898	03/05/2021	NEWTEC PLUMBING & GAS PTY LTD	PLUMBING WORKS AT BAYWASTE	5,575.04
EFT46899	03/05/2021	NGALA-BOODJA ABORIGINAL LAND CARE	WEED MANAGEMENT	598.13
EFT46900	03/05/2021	OFFICE LINE GROUP	PURCHASE OF OFFICE EQUIPMENTS	1,443.20
EFT46901	03/05/2021	OFFICE MART	HARDWARE SUPPLIES	97.46
EFT46902	03/05/2021	ONSITE RENTALS PTY LTD	EQUIPMENT RENTAL	433.53
EFT46903	03/05/2021	ORH TRUCK SOLUTIONS PTY LTD	PLANT PARTS	475.20
EFT46904	03/05/2021	OTIS ELEVATOR COMPANY PTY LTD	QUARTERLY SERVICE - LIFT	1,735.66
EFT46905	03/05/2021	WASTETRANS WA (FORMERLY PERTH BIN HIRE)	SKIP BIN HIRE	10,746.00



Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF MAY 2021

Cheque / EFT No	Date	Payee	Amount	
EFT46906	03/05/2021	PERTH IS OK - KELLEWAY WHELAN HOLDINGS PTY LTD T/A	ADVERTISING - AVON DESCENT 2021	8,195.00
EFT46907	03/05/2021	PETRO MIN ENGINEERS	CONSULTING FEE - WWtE	3,357.75
EFT46908	03/05/2021	PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD)	HYDRAULIC HOSE REPAIRS	370.03
EFT46909	03/05/2021	PR POWER PTY LTD	GENERATOR PART	34.76
EFT46910	03/05/2021	PRIDE PLUMBING AND GAS	WASHBASIN & WASTE WATER SUMP INSTALLATION	6,462.50
EFT46911	03/05/2021	PRUDENTIAL INVESTMENT SERVICES CORP P/L	INVESTMENT ADVISORY SERVICES	2,012.88
EFT46912	03/05/2021	RED OHMS GROUP PTY LTD T/AS OHMS HYGIENE	PROTECTIVE CLOTHING	893.75
EFT46913	03/05/2021	REFRESH WATERS PTY LTD	BOTTLED WATER	128.50
EFT46914	03/05/2021	RELATIONSHIPS AUSTRALIA WA INC	EAP - COUNSELLING FEES	660.00
EFT46915	03/05/2021	REMONDIS AUSTRALIA PTY LTD	COLLECTION OF PAPER RECYCLABLES	59.18
EFT46916	03/05/2021	RENT A FENCE PTY LTD	HIRING COSTS - TEMPORARY FENCE FOR HRRP	1,124.50
EFT46917	03/05/2021	RENTOKIL INITIAL PTY LTD	QUARTERLY PEST CONTROL SERVICE	1,144.95
EFT46918	03/05/2021	RUDD INDUSTRIAL AND FARM SUPPLIES	HARDWARE SUPPLIES	1,902.35
EFT46919	03/05/2021	SAFETY SIGNS SERVICE - BRADY AUSTRALIA PTY LTD T/AS	SIGNAGE	287.32
EFT46920	03/05/2021	SEME SOLUTIONS PTY LTD	EQUIPMENT REPAIR - WEIGHBRIDGE CAMERA CABLE	2,288.00
EFT46921	03/05/2021	SHADE EXPERIENCE	INSTALLATION OF SHADE SAIL	7,733.00
EFT46922	03/05/2021	SIGN SUPERMARKET	SIGNAGE	50.00
EFT46923	03/05/2021	SNAP BELMONT (BELSNAP PTY LTD)	PRINTING COSTS - DOCKET BOOKS FOR COPPIN ROAD	198.00
EFT46924	03/05/2021	SOFT LANDING - GREAT LAKES COMMUNITY RESOURCES INCORPORATED T/A	COLLECTION & DISPOSAL OF MATTRESSES AT HAZELMERE	42,240.00
EFT46925	03/05/2021	SONIC HEALTHPLUS PTY LTD	PRE-EMPLOYMENT MEDICAL	2,211.00
EFT46926	03/05/2021	ST JOHN AMBULANCE ASSOCIATION	STAFF TRAINING & REPLENISH FIRST AID KITS	784.50
EFT46927	03/05/2021	STANTONS INTERNATIONAL	PROBITY SERVICES - FOGO EOI / RFT	7,980.50
EFT46928	03/05/2021	STATEWIDE BEARINGS - PARTOUT PTY LTD T/A	PLANT PARTS	620.40
EFT46929	03/05/2021	SWAN FIRE SERVICES	SERVICE MAINTENANCE - FIRE PROTECTION SYSTEM AT C& I	173.80
EFT46930	03/05/2021	TALIS CONSULTANTS	WASTE MANAGEMENT CONSULTING FEE - RESPONSES TO TQ'S & RFI'S & ADMINISTRATION WORKSHOP & COMMUNITY RECYCLING CENTRE	12,469.44
EFT46931	03/05/2021	THE WATERSHED	HARDWARE SUPPLIES	104.00
EFT46932	03/05/2021	TIM DAVIES LANDSCAPING PTY LTD (TDL)	GARDEN MAINTENANCE ASCOT PLACE	1,014.99
EFT46933	03/05/2021	TJ DEPIAZZI & SONS	PRODUCT TRANSPORTATION COSTS	3,402.30
EFT46934	03/05/2021	TOTAL TOOLS MIDLAND	HARDWARE SUPPLIES	164.36
EFT46935	03/05/2021	TOTALLY WORKWEAR MIDLAND	PROTECTIVE CLOTHING	2,622.65
EFT46936	03/05/2021	TOWN OF BASSENDEAN	DISPLAY BINS	400.00
EFT46937	03/05/2021	TRADEFAIRE INTERNATIONAL PTY LTD (PREVIOUSLY ACCESS INDUSTRIAL TYRES #3106)	TYRE REPAIRS	222.75
EFT46938	03/05/2021	TUTT BRYANT EQUIPMENT (BT EQUIPMENT PTY LTD)	PLANT SERVICE, REPAIR & MAINTENANCE	2,755.12
EFT46939	03/05/2021	TYREPOWER MUNDARING	PUNCTURE REPAIR	140.00
EFT46940	03/05/2021	VOLICH WASTE CONTRACTORS PTY LTD	BULK BIN HIRE	44.00
EFT46941	03/05/2021	WA HINO SALES AND SERVICE	SERVICE MAINTENANCE - HOOKLIFT TRUCKS	8,359.55
EFT46942	03/05/2021	WALSH AUTO ELECTRICS PTY LTD	PLANT REPAIR & INSTALLATION OF HAND BRAKE DOOR ALARM	2,683.75
EFT46943	03/05/2021	WATERLOGIC AUSTRALIA PTY LTD	EQUIPMENT RENTAL	547.03
EFT46944	03/05/2021	WELD EAST FABRICATORS	EQUIPMENT MAINTENANCE	1,327.33
EFT46945	03/05/2021	WEST TIP WASTE CONTROL	BULK BIN HIRE	2,326.50
EFT46946	03/05/2021	WESTERN AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION (WALGA)	STAFF TRAINING	250.00
EFT46947	03/05/2021	WESTERN TREE RECYCLERS	PLANT HIRE & SHREDDING OF GREEN WASTE	59,227.76
EFT46948	03/05/2021	WESTRAC EQUIPMENT PTY LTD	PLANT SERVICE AGREEMENT & PLANT PARTS & REPAIRS	12,802.84
EFT46949	03/05/2021	WINC AUSTRALIA PTY LTD	STATIONERY AND OFFICE CONSUMABLES	3,001.13
EFT46950	03/05/2021	WORK CLOBBER	PROTECTIVE CLOTHING	401.40
EFT46951	03/05/2021	WREN OIL	WASTE OIL REMOVAL - BAYWASTE TRANSFER STATION & RED HILL	2,244.00



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EFT46952	03/05/2021	WSP AUSTRALIA PTY LTD	CONSULTANCY FEE - RED HILL CCTV	7,337.00
EFT46953	03/05/2021	WURTH AUSTRALIA PTY LTD	PLANT PARTS	315.12
EFT46954	03/05/2021	YEOMAN PTY LTD ATF THE RJ ROHRLACH FAMILY TRUST	CONSULTING FEES - ENERGY STRATEGY POLICY FOR RED HILL PERMA	3,088.80
EFT46955	05/05/2021	AUSCO MODULAR PTY LTD	PLANT HIRE - HAZELMERE	49.50
EFT46956	05/05/2021	CHILD SUPPORT	EMPLOYEE DEDUCTION	528.33
EFT46957	05/05/2021	DFP RECRUITMENT SERVICES P/L	LABOUR HIRE	3,294.22
EFT46958	05/05/2021	INSIGHT ORNITHOLOGY	WORKSHOP FEE	1,675.00
EFT46959	05/05/2021	LABOURFORCE IMPEX PERSONNEL P/L	LABOUR HIRE	7,027.66
EFT46960	05/05/2021	LO-GO APPOINTMENTS	LABOUR HIRE	1,698.05
EFT46961	05/05/2021	ODOUR CONTROL SYSTEMS INTERNATIONAL LTD	ALTERNATIVE DAILY COVER MATERIAL	8,410.83
EFT46962	05/05/2021	PAYG PAYMENTS	PAYG TAXATION PAYMENT	78,424.00
EFT46963	05/05/2021	TELSTRA CORPORATION LTD	TELEPHONE CHARGES	383.02
EFT46964	05/05/2021	WESTERN AUSTRALIAN LOCAL GOVERNMENT ASSOCIATION (WALGA)	2021 WA LOCAL GOVERNMENT CONVENTION	3,555.00
EFT46965	05/05/2021	KLB SYSTEMS	COMPUTER HARDWARE PURCHASES	7,628.50
EFT46966	11/05/2021	BATCHCRETE INTERNATIONAL PTY LIMITED	DESIGN & SPEC OF APCR PLANT AT RED HILL	5,307.50
EFT46967	11/05/2021	DFP RECRUITMENT SERVICES P/L	LABOUR HIRE	1,291.35
EFT46968	11/05/2021	GILLIAN SIRL	STAFF REIMBURSEMENT	300.00
EFT46969	11/05/2021	HERBERT SMITH FREEHILLS LAWYERS	LEGAL ADVICE	4,384.38
EFT46970	11/05/2021	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	607.75
EFT46971	11/05/2021	ISABELLE MARIE	STAFF REIMBURSEMENT	295.60
EFT46972	11/05/2021	LABOURFORCE IMPEX PERSONNEL P/L	LABOUR HIRE	7,830.17
EFT46973	11/05/2021	LO-GO APPOINTMENTS	LABOUR HIRE	912.38
EFT46974	11/05/2021	PERTH AUTO ALLIANCE P/L T/A CHALLENGER FORD; LYNFORD & TITAN FORD	VEHICLE SERVICE	1,206.30
EFT46975	11/05/2021	SPUDS GARDENING SERVICES	WEED MANAGEMENT - RED HILL & WANGALLA BROOK	1,500.45
EFT46976	11/05/2021	TELSTRA CORPORATION LTD	TELEPHONE CHARGES	633.62
EFT46977	14/05/2021	BIN BATH AUSTRALIA PTY LTD	BIN CLEANING	134.42
EFT46978	14/05/2021	CAMMS MANAGEMENT SOLUTIONS - CA TECHNOLOGY PTY LTD T/A	RISK MANAGEMENT SOFTWARE	10,560.00
EFT46979	14/05/2021	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER)	CONTROL WASTE TRACKING FORM CHARGES & ANNUAL LICENCE RENEWAL	26,813.00
EFT46980	14/05/2021	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	5,550.61
EFT46981	14/05/2021	FLEXI STAFF PTY LTD	LABOUR HIRE	2,050.62
EFT46982	14/05/2021	KLB SYSTEMS	COMPUTER HARDWARE PURCHASES	632.50
EFT46983	14/05/2021	MOTORCHARGE PTY LTD	FLEET FUEL PURCHASES	3,332.07
EFT46984	14/05/2021	OLDFIELDS SCAFFOLDING - ADELAIDE SCAFFOLD SOLUTIONS PTY LTD	EQUIPMENT HIRE	768.40
EFT46985	14/05/2021	PERTH OFFICE EQUIPMENT REPAIRS	OFFICE EQUIPMENT REPAIR	214.50
EFT46986	14/05/2021	PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD)	HYDRAULIC HOSE REPAIRS	2,328.29
EFT46987	14/05/2021	RISK MANAGEMENT TECHNOLOGIES PTY LTD	SYSTEM ANNUAL LICENCE RENEWAL	3,273.60
EFT46988	14/05/2021	TELSTRA CORPORATION LTD	TELEPHONE CHARGES	280.49
EFT46989	18/05/2021	CASTROL AUSTRALIA PTY LTD	OIL PURCHASES	1,346.42
EFT46990	18/05/2021	CHILD SUPPORT	EMPLOYEE DEDUCTION	528.33
EFT46991	18/05/2021	DATA 3 PERTH	SOFTWARE LICENCE RENEWAL	1,248.17
EFT46992	18/05/2021	DFP RECRUITMENT SERVICES P/L	LABOUR HIRE	1,461.90
EFT46993	18/05/2021	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	539.33
EFT46994	18/05/2021	KLB SYSTEMS	COMPUTER HARDWARE PURCHASES	1,408.00
EFT46995	18/05/2021	LABOURFORCE IMPEX PERSONNEL P/L	LABOUR HIRE	10,984.94
EFT46996	18/05/2021	PAYG PAYMENTS	PAYG TAXATION PAYMENT	81,677.00
EFT46997	18/05/2021	SHAYDE HOLBREY	STAFF REIMBURSEMENT	355.73



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EFT46998	18/05/2021	SIGN SUPERMARKET	SIGNAGE	870.00
EFT46999	20/05/2021	DEPUTY COMMISSIONER OF TAXATION	GST PAYMENT	191,182.00
EFT47000	21/05/2021	AUSTRALIA'S DETAILING GROUP - ADAM TENCH	CLEANING CAR POOL VEHICLES	405.00
EFT47001	21/05/2021	BP AUSTRALIA PTY LTD	FUEL PURCHASES	56,042.20
EFT47002	21/05/2021	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	7,384.70
EFT47003	21/05/2021	FLEXI STAFF PTY LTD	LABOUR HIRE	1,971.75
EFT47004	21/05/2021	SHIRE OF MUNDARING	HALL HIRE	136.12
EFT47005	21/05/2021	SYNERGY	ELECTRICITY CHARGES	6,596.17
EFT47006	21/05/2021	TELSTRA CORPORATION LTD	TELEPHONE CHARGES	6,024.97
EFT47007	25/05/2021	ADAMS COACHLINES	BUS HIRE	730.00
EFT47008	25/05/2021	AUSTRALIAN COMMUNICATIONS & MEDIA AUTHORITY ACMA	ANNUAL LICENCE RENEWAL	209.00
EFT47009	25/05/2021	FOSTER PLUMBING AND GAS	PLUMBING WORKS TO REPAIR WATER LEAKS	1,045.00
EFT47010	25/05/2021	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	451.61
EFT47011	25/05/2021	KLB SYSTEMS	COMPUTER CONSUMABLES	143.00
EFT47012	25/05/2021	LABOURFORCE IMPEX PERSONNEL P/L	LABOUR HIRE	10,247.20
EFT47013	25/05/2021	LIQUID RIPPLES BY SKIPPING STONES	EARTH CARERS GROUP GIFTS	150.00
EFT47014	25/05/2021	MARKETFORCE	VARIOUS ADVERTISEMENTS	177.90
EFT47015	25/05/2021	PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD)	HYDRAULIC HOSE REPAIRS	884.63
EFT47016	25/05/2021	SYNERGY	ELECTRICITY CHARGES	4,867.70
EFT47017	25/05/2021	WA BROILER GROWERS ASSOCIATION (INC)	REFUND OF PAYMENT GUARANTEE	9,066.43
EFT47018	25/05/2021	WASTETRANS WA (FORMERLY PERTH BIN HIRE)	SKIP BIN HIRE	198.00
EFT47019	25/05/2021	WDIS.WA.PTY.LTD	PLANT PARTS - GRINDER	6,539.50
EFT47020	28/05/2021	CIVIL AUTO ELECTRICS PTY LTD	INSTALL LED WORKLIGHTS ON EXCAVATOR	620.40
EFT47021	28/05/2021	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	7,534.84
EFT47022	28/05/2021	ENVIRONMENTAL INDUSTRIES PTY LTD	REHABILITATE CLASS III & IV CELLS & OFFSETS REHABILITATION	5,258.00
EFT47023	28/05/2021	FLEXI STAFF PTY LTD	LABOUR HIRE	1,971.75
EFT47024	28/05/2021	HUA JER LIEW	STAFF REIMBURSEMENT	2,541.00
EFT47025	28/05/2021	KLB SYSTEMS	COMPUTER CONSUMABLES	143.00
EFT47026	28/05/2021	PACE PAINTING - TONY PACE	BUILDING MAINTNENANCE AT ASCOT PLACE	1,950.00
EFT47027	28/05/2021	PERTH ENERGY PTY LTD	GAS SUPPLY - WWtE	182.45
EFT47028	28/05/2021	SITEVISUALS - THE TRUSTEE FOR THE iViz MEDIA UNIT TRUST T/AS	INSTALL CAMERAS - STAGE 16	811.35
EFT47029	28/05/2021	STRATA CORPORATION P/L T/A STRATAGREEN	HARDWOOD STAKES FOR TREE PLANTING	9,922.00
EFT47030	28/05/2021	WESTRAC EQUIPMENT PTY LTD	PLANT PARTS	842.65
EFT47031	31/05/2021	ACOR CONSULTANTS (WA) PTY LTD	CONSTRUCTION OF HRRP TRANSFER STATION	12,100.00
EFT47032	31/05/2021	AUSCO MODULAR PTY LTD	PLANT HIRE - WWtE	2,544.77
EFT47033	31/05/2021	AUSTRALIA POST - ASCOT PLACE	POSTAL CHARGES	95.93
EFT47034	31/05/2021	B&J CATALANO PTY LTD	CRUSHING OF CAPROCK	137,480.15
EFT47035	31/05/2021	CAVALIER PORTABLES & PARK HOMES	PLANT & EQUIPMENT HIRE - WWtE	1,429.99
EFT47036	31/05/2021	FUJIFILM BUSINESS INNOVATION AUSTRALIA PTY LTD	PHOTOCOPIER MAINTENANCE & SUPPLIES	608.71
EFT47037	31/05/2021	MANDALAY TECHNOLOGIES PTY LTD	WEIGHBRIDGE SOFTWARE ANNUAL SUBSCRIPTION FOR RED HILL & HAZELMERE	37,654.35
EFT47038	31/05/2021	RAUBEX CONSTRUCTION	PROGRESS CLAIM - CONSTRUCTION OF STAGE 16 AT RED HILL	236,752.98
EFT47039	31/05/2021	REMBIND PTY LTD	GRANULAR MATERIALS - REMEDIATION PROJECT	38,546.20
EFT47040	31/05/2021	SOUTHERN CROSS PROTECTION	COURIER SERVICE	341.00
220585	13/05/2021	EMRC PETTY CASH - BAYWASTE	PETTY CASH RECOUP	27.80
220586	13/05/2021	EMRC PETTY CASH - BELMONT	PETTY CASH RECOUP	407.85
220587	13/05/2021	EMRC PETTY CASH - COPPIN ROAD	PETTY CASH RECOUP	61.70



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220588	13/05/2021	EMRC PETTY CASH - HAZELMERE	PETTY CASH RECOUP	197.65
220589	13/05/2021	EMRC PETTY CASH - MATHIESON ROAD	PETTY CASH RECOUP	36.60
220590	21/05/2021	DEPUTY COMMISSIONER OF TAXATION	FBT PAYMENT	14,408.39
PAY 2021-23	11/05/2021	PAYROLL FE 11/5/21	NET PAYROLL	245,237.83
PAY 2021-24	25/05/2021	PAYROLL FE 25/5/21	NET PAYROLL	277,248.17
1*MAY21	3/05/2021	BANK CHARGES (1929 - 1933)	BANK FEES AND CHARGES	1,879.01
DD22061.1	11/05/2021	AWARE SUPER PTY LTD (FORMALLY FIRST STATE SUPER)	SUPERANNUATION	26,662.24
DD22061.2	11/05/2021	PLUM SUPERANNUATION FUND (MLC)	SUPERANNUATION	1,229.82
DD22061.3	11/05/2021	MARANI SUPER FUND	SUPERANNUATION	1,001.05
DD22061.4	11/05/2021	AMP - SIGNATURESUPER	SUPERANNUATION	256.57
DD22061.5	11/05/2021	UNISUPER	SUPERANNUATION	61.25
DD22061.6	11/05/2021	HUB24 SUPER FUND	SUPERANNUATION	209.84
DD22061.7	11/05/2021	NORTH PERSONAL SUPERANNUATION	SUPERANNUATION	541.50
DD22061.8	11/05/2021	MERCER SMART SUPER PLAN	SUPERANNUATION	312.77
DD22061.9	11/05/2021	CBUS INDUSTRY SUPER	SUPERANNUATION	1,503.00
DD22061.10	11/05/2021	AUSTRALIAN ETHICAL SUPER	SUPERANNUATION	296.52
DD22061.11	11/05/2021	RETIREMENT PORTFOLIO SERVICE (ANZ SMART CHOICE SUPER)	SUPERANNUATION	83.88
DD22061.12	11/05/2021	AMP FLEXIBLE LIFETIME SUPER	SUPERANNUATION	1,157.44
DD22061.13	11/05/2021	REST SUPER (RETAIL EMPLOYEES SUPERANNUATION PTY LTD)	SUPERANNUATION	256.29
DD22061.14	11/05/2021	BT LIFETIME SUPER - EMPLOYER PLAN	SUPERANNUATION	277.09
DD22061.15	11/05/2021	TELSTRA SUPERANNUATION SCHEME	SUPERANNUATION	232.98
DD22061.16	11/05/2021	COMMONWEALTH ESSENTIAL SUPER	SUPERANNUATION	261.83
DD22061.17	11/05/2021	MY NORTH SUPER A/T WEALTH PERSONAL SUPERANNUATION & PENSION FUN	SUPERANNUATION	530.06
DD22061.18	11/05/2021	SPIRIT SUPER/The Trustee for SPIRIT SUPER	SUPERANNUATION	327.80
DD22061.19	11/05/2021	BT SUPER FOR LIFE	SUPERANNUATION	446.24
DD22061.20	11/05/2021	HESTA	SUPERANNUATION	545.85
DD22061.21	11/05/2021	PRIME SUPER	SUPERANNUATION	217.98
DD22061.22	11/05/2021	IOOF EMPLOYER SUPER	SUPERANNUATION	230.19
DD22061.23	11/05/2021	LEGALSUPER	SUPERANNUATION	401.92
DD22061.24	11/05/2021	TWU SUPERANNUATION FUND	SUPERANNUATION	450.18
DD22061.25	11/05/2021	FUTURE SUPER	SUPERANNUATION	46.75
DD22061.26	11/05/2021	HOSTPLUS SUPERANNUATION FUND	SUPERANNUATION	4,213.05
DD22061.27	11/05/2021	AUSTRALIAN SUPER	SUPERANNUATION	3,489.94
DD22061.28	11/05/2021	MLC SUPER FUND	SUPERANNUATION	890.63
DD22061.29	11/05/2021	RETAIL EMPLOYEES SUPERANNUATION TRUST	SUPERANNUATION	1,377.13
DD22061.30	11/05/2021	SUNSUPER	SUPERANNUATION	231.33
DD22061.31	11/05/2021	ZURICH MASTER SUPERANNUATION FUND	SUPERANNUATION	296.53
DD22062.1	25/05/2021	AWARE SUPER PTY LTD (FORMALLY FIRST STATE SUPER)	SUPERANNUATION	26,575.24
DD22062.2	25/05/2021	PLUM SUPERANNUATION FUND (MLC)	SUPERANNUATION	1,229.82
DD22062.3	25/05/2021	MARANI SUPER FUND	SUPERANNUATION	1,001.05
DD22062.4	25/05/2021	AMP - SIGNATURESUPER	SUPERANNUATION	256.57
DD22062.5	25/05/2021	UNISUPER	SUPERANNUATION	202.04
DD22062.6	25/05/2021	HUB24 SUPER FUND	SUPERANNUATION	213.14
DD22062.7	25/05/2021	NORTH PERSONAL SUPERANNUATION	SUPERANNUATION	541.50
DD22062.8	25/05/2021	MERCER SMART SUPER PLAN	SUPERANNUATION	312.77
DD22062.9	25/05/2021	CBUS INDUSTRY SUPER	SUPERANNUATION	1,447.93



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DD22062.10	25/05/2021	AUSTRALIAN ETHICAL SUPER SUPERANNUATION	296.52
DD22062.11	25/05/2021	REST SUPER (RETAIL EMPLOYEES SUPERANNUATION PTY LTD) SUPERANNUATION	131.15
DD22062.12	25/05/2021	AMP FLEXIBLE LIFETIME SUPER SUPERANNUATION	1,157.44
DD22062.13	25/05/2021	BT LIFETIME SUPER - EMPLOYER PLAN SUPERANNUATION	424.74
DD22062.14	25/05/2021	TELSTRA SUPERANNUATION SCHEME SUPERANNUATION	233.26
DD22062.15	25/05/2021	COMMONWEALTH ESSENTIAL SUPER SUPERANNUATION	265.27
DD22062.16	25/05/2021	MY NORTH SUPER A/T WEALTH PERSONAL SUPERANNUATION & PENSION FUN SUPERANNUATION	537.38
DD22062.17	25/05/2021	SPIRIT SUPER/THE TRUSTEE FOR SPIRIT SUPER SUPERANNUATION	325.34
DD22062.18	25/05/2021	BT SUPER FOR LIFE SUPERANNUATION	449.95
DD22062.19	25/05/2021	HESTA SUPERANNUATION	515.23
DD22062.20	25/05/2021	PRIME SUPER SUPERANNUATION	219.01
DD22062.21	25/05/2021	IOOF EMPLOYER SUPER SUPERANNUATION	229.73
DD22062.22	25/05/2021	TWU SUPERANNUATION FUND SUPERANNUATION	123.25
DD22062.23	25/05/2021	LEGALSUPER SUPERANNUATION	401.92
DD22062.24	25/05/2021	VISION SUPER PTY LTD SUPERANNUATION	90.24
DD22062.25	25/05/2021	COLONIAL FIRST STATE FIRSTCHOICE SUPERANNUATION	169.48
DD22062.26	25/05/2021	HOSTPLUS SUPERANNUATION FUND SUPERANNUATION	4,207.48
DD22062.27	25/05/2021	AUSTRALIAN SUPER SUPERANNUATION	3,412.62
DD22062.28	25/05/2021	MLC SUPER FUND SUPERANNUATION	876.01
DD22062.29	25/05/2021	RETAIL EMPLOYEES SUPERANNUATION TRUST SUPERANNUATION	1,384.95
DD22062.30	25/05/2021	SUNSUPER SUPERANNUATION	235.38
DD22062.31	25/05/2021	ZURICH MASTER SUPERANNUATION FUND SUPERANNUATION	296.53
1908	10/05/2021	HAAS HOLZZERKLEINERUNGS - UND FORDERTECHNIK GMBH HAAS GRINDER - PLANT PARTS	1,136.77
1909	17/05/2021	ANZ BANKING GROUP TERM DEPOSIT INVESTMENT	4,000,000.00
1910	17/05/2021	MACQUARIE BANK LIMITED - SYDNEY TERM DEPOSIT INVESTMENT	1,000,000.00
1911	27/05/2021	MACQUARIE BANK LIMITED - SYDNEY TERM DEPOSIT INVESTMENT	1,000,000.00
1912	27/05/2021	NATIONAL AUSTRALIA BANK TERM DEPOSIT INVESTMENT	2,000,000.00
1913	17/05/2021	WBC - CORPORATE MASTERCARD - BRADLEY LACEY CREDIT CARD PURCHASES	1,400.00
1914	17/05/2021	WBC - CORPORATE MASTERCARD - D AMEDURI CREDIT CARD PURCHASES	542.47
1915	17/05/2021	WBC - CORPORATE MASTERCARD - DAVID SCHMIDT CREDIT CARD PURCHASES	178.28
1916	17/05/2021	WBC - CORPORATE MASTERCARD - DOUGLAS BRUCE CREDIT CARD PURCHASES	150.03
1917	17/05/2021	WBC - CORPORATE MASTERCARD - FILOMENA ALFAI CREDIT CARD PURCHASES	11.33
1918	17/05/2021	WBC - CORPORATE MASTERCARD - FRANK HUA HIM KUA CREDIT CARD PURCHASES	642.47
1919	17/05/2021	WBC - CORPORATE MASTERCARD - H LIEW CREDIT CARD PURCHASES	777.34
1920	17/05/2021	WBC - CORPORATE MASTERCARD - IZABELLA KRZYSKO CREDIT CARD PURCHASES	380.00
1921	17/05/2021	WBC - CORPORATE MASTERCARD - KERRY WILSON CREDIT CARD PURCHASES	587.59
1922	17/05/2021	WBC - CORPORATE MASTERCARD - SHAREE NICHOLSON CREDIT CARD PURCHASES	50.01
1923	17/05/2021	WBC - CORPORATE MASTERCARD - T BEINHAUER CREDIT CARD PURCHASES	330.63
1924	17/05/2021	WBC - CORPORATE MASTERCARD - T ECKSTEIN CREDIT CARD PURCHASES	543.21
1925	17/05/2021	WBC - CORPORATE MASTERCARD - W HARRIS CREDIT CARD PURCHASES	625.66
1926	17/05/2021	WBC - CORPORATE MASTERCARD - Z WILLIAMSON CREDIT CARD PURCHASES	349.13
SUB TOTAL			10,746,226.65
LESS CANCELLED EFTs & CHEQUES			Nil
TOTAL			10,746,226.65



Eastern Metropolitan Regional Council
CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF MAY 2021

Cheque / EFT No	Date	Payee	Amount
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REPORT

Bank Code Bank

EMRC - Municipal Fund

10,746,226.65

All Employee Superannuation obligations for the period May 2021 have been paid by the EMRC.



14.2 FINANCIAL REPORT FOR PERIOD ENDED 31 MAY 2021

REFERENCE: D2021/09668

PURPOSE OF REPORT

The purpose of this report is to provide Council with an overview of the EMRC's financial performance for the period ended 31 May 2021.

KEY POINTS AND RECOMMENDATION(S)

- Significant year to date budget variances greater than 10% or \$20,000, whichever is the greater, within each nature and type category on the Statement of Financial Activity as at 31 May 2021 have been identified and are reported on in the body of the report.

Recommendation(s)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments and the Investment Report for the period ended 31 May 2021.

SOURCE OF REPORT

Chief Financial Officer

BACKGROUND

It is a requirement of the *Local Government (Financial Management) Regulations 1996* (r.34) that a Local Government is to prepare and present to Council financial reports in such a form as the Local Government considers to be appropriate.

Submitted to each meeting of Council is a financial report and summaries which provide an overview of year to date budget performance for operating activities and capital works. Variances greater than 10% or \$20,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income are reported on in the body of the report. Also included are end of year forecasts by nature and type for operating activities and end of year forecasts for each capital works project. These forecasts are reviewed regularly in order to provide an accurate forecast of the end of year result.

The half year budget review was undertaken during January/February 2021 and is reflected in this report.

REPORT

Outlined below are financial statements for the period ended 31 May 2021. Where possible the year to date monthly budget allocations will be reviewed in order to match the appropriate timing for the various projects budgeted to be undertaken. This will provide a better comparison between the year to date actual and year to date budget figures.

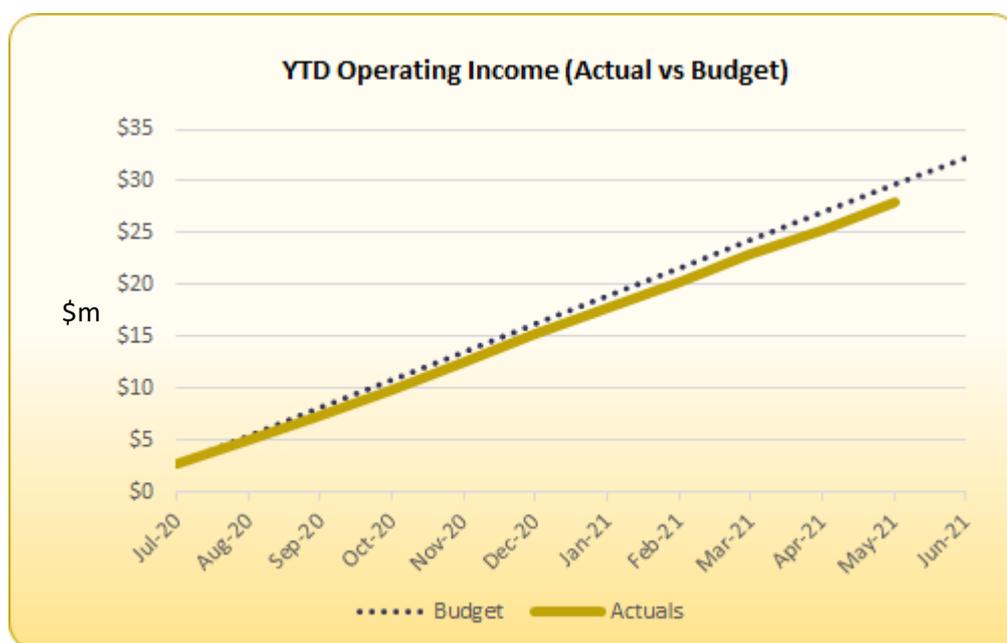


Item 14.2 continued

Statement of Comprehensive Income - Nature and Type (refer Attachment 1)

The net operating result as at 31 May 2021 is a favourable variance of \$173,914 (3.05 %) against budget. The following information is provided on key aspects of Council's year to date financial performance:

<u>Operating Income</u>	<i>Actuals for the Year</i>	An unfavourable variance of \$1,110,275 (3.82%).
	<i>End of Year Forecast</i>	An unfavourable variance of \$1,355,277 (4.20%).



Operating Income variances previously reported to Council:

1. Year to date Net User Charges is \$2,259,471 (11.40%) below the budget of \$19,818,360. The variance is due to the lower than budgeted Commercial tonnages received as at 31 May 2021.
2. Year to date Contributions is \$51,971 (13.90%) above the budget of \$373,834. The variance is due to the carried forward contribution funds totalling \$71,738 relating to the Environmental Building Benchmarking Project not previously budgeted for as part of the 2020/2021 Annual Financial Budget.
3. Year to date Operating Grants is \$141,437 (113.15%) above the budget of \$125,000. The variance is primarily due to the carried forward of unspent grant funds totalling \$81,406 from the 2019/2020 financial year relating to various projects together with the following successful grant not previously budgeted for that have been received:
 - \$65,775 - Tackling the Troublesome Two Project; and
 - \$50,000 - Circular Economy Training and Capacity Building Project.

The full year for Operating Grants has been forecast to be below the annual budget by \$139,563 (33.63%). The variance is due to the reasons as outlined above together with grants totalling \$288,000 relating to the following projects that have not been received (associated costs relating specifically to these grants have also not been incurred).

- \$108,000 - Regional Spatial Mapping; and
- \$180,000 - Avon Descent.



Item 14.2 continued

4. The full year Interest Municipal Cash Investments has been forecast to be \$38,000 (22.35%) below the budget of \$170,000. The variance is due to the average lower level of cash now being held in the working account together with lower interest rates on investments being obtained. The average interest rate as at 31 May 2021 is 0.961% compared to the budgeted interest rate of 1.14%.
5. Year to date Interest on Restricted Cash Investments is \$185,936 (21.84%) below the budget of \$851,423. The variance is due to the lower interest rates on investments being obtained. The average interest rate as at 31 May 2021 is 0.961% compared to the budgeted interest rate of 1.14%.
6. Year to date Reimbursements is \$896,085 (87.65%) above the budget of \$1,022,379. The variance primarily relates to the reimbursement of costs that were not previously budgeted for relating to the purchase of caddies and liners on behalf of the City of Bayswater (\$555,834), insurance reimbursement for repair and business interruption losses resulting from fire damage to the Hamel Shredder that was used to process mattresses at the Hazelmere Resource Recovery Facility (HRRF), and, additional reimbursements from the management of the Coppin and Mathieson Transfer Stations which is based on a cost-plus basis and is reliant on the level of income generated from the sale of products at the sites.

The full year Reimbursements has been forecast to be above the annual budget by \$1,025,739 (96.73%).

7. The full year Other Income has been forecast to be \$407,716 (16.71%) below the budget of \$2,440,311. The variance is attributable to a \$0 forecast for electricity sales from the WWtE facility (compared to a budget of \$559,650), and the sale of products from the WWtE facility (\$0 forecast compared to a budget of \$112,500) due to the delay in the commissioning of the Wood Waste to Energy (WWtE) facility.

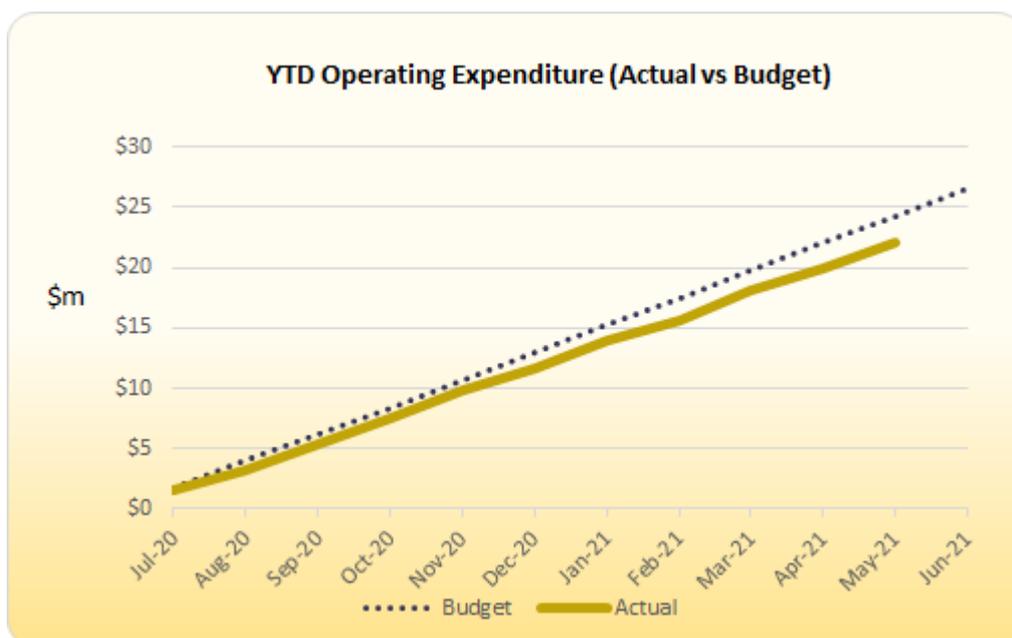
This is offset by additional income from the sale of products from the Class IV Cell (\$175,000 forecast compared to a budget of \$0), additional sales of products from the Woodwaste Project (\$807,716 forecast compared to a budget of \$700,000) and the additional sale of products from the Baywaste Transfer Station (\$60,000 forecast compared to a budget of \$0).

There were no further significant Operating Income variances as at 31 May 2021.



Item 14.2 continued

<u>Operating Expenditure</u>	Actuals for the Year	A favourable variance of \$1,284,189 (5.49%).
	End of Year Forecast	A favourable variance of \$1,124,299 (4.22%).



Operating Expenditure variances previously reported to Council:

1. The full year Contract Expenses has been forecast to be \$601,467 (10.69%) above the budget of \$5,627,716. The variance relates primarily to additional contract labour and material expenses of \$474,299 and additional legal expenses of \$160,190. The additional contract labour expense is primarily as a result of staff vacancies. This is reflected in an end of year forecast that is \$883,214 lower than budget in the salary expenses.
2. Year to date Material Expenses of \$1,566,867 is above the budget by \$180,952 (13.06%). The variance is attributable to the purchase of FOGO caddies and liners on behalf of the City of Bayswater that was not previously budgeted (\$555,834). A corresponding increase is in the reimbursement income which represents the recoup of costs from the City of Bayswater. The variance is off-set by expenditure lower than budget in the following directorates/business units: CEO's (\$23,407), Business Support (\$56,064), Operations (\$230,416) and Projects (\$73,733).

The full year Material Expenses has been forecast to be below the annual budget by \$354,599 (22.80%).

3. The full year Utility Expenses has been forecast to be \$64,562 (18.09%) below the budget of \$356,911. The variance relates primarily to the lower than budgeted electricity usage across the EMRC facilities together with anticipated savings based on renegotiated charges with the electricity supplier.
4. Year to date Fuel Expenses of \$534,036 is below the budget by \$83,106 (13.47%). The variance is attributable to the lower purchase price of distillate compared to budget together with the lower level of commercial tonnages received to date compared to budget.

The full year Fuel Expenses has been forecast to be below the budget by \$157,774 (19.07%).



Item 14.2 continued

5. Year to date Insurance Expenses of \$444,239 is above the budget by \$152,607 (52.33%). The variance is attributable to the repair costs (\$144,780) resulting from fire damage to the Hamel Shredder that was used to process mattresses at the Hazelmere Resource Recovery Facility (HRRF). This is off-set by a corresponding increase in reimbursement income from the insurance company.

The full year Insurance Expenses has been forecast to be above the budget by \$152,320 (47.83%).

6. The full year Depreciation Expenses has been forecast to be \$969,477 (17.51%) below the budget of \$5,537,697. The variance is principally due to the lower level of capital expenditure forecast as at year end (\$16,613,745 compared to the budget of \$19,616,114).
7. Year to date Miscellaneous Expenses (excluding the Landfill Levy expense) has been forecast to be \$244,491 (23.50%) below the budget of \$1,040,288. This variance is attributable to the lower level of travel and accommodation expenses (\$6,093 compared to a budget of \$48,690), lower advertising expenses (\$63,587 compared to a budget of \$107,545), lower contribution expenses (\$15,866 compared to a budget of \$51,216), lower internet service provider expenses (\$48,239 compared to a budget of \$81,425) and lower other miscellaneous expenses across all directorates of the EMRC (\$662,012 compared to a budget of \$751,412).

The full year Miscellaneous Expenses (excluding the Landfill Levy expenses) has been forecast to be \$195,622 (15.12%) below the budget of \$1,293,452. This variance is attributable to the lower level of travel and accommodation expenses (\$39,690 compared to a budget of \$66,774), advertising expenses (\$167,875 compared to a budget of \$192,509), lower contribution expenses (\$28,000 compared to a budget of \$55,000), lower internet service provider expenses (\$83,104 compared to a budget of \$104,104) and lower general miscellaneous expenses across all directorates of the EMRC (\$779,161 compared to a budget of \$875,065).

8. The full year Cost Allocations has been forecast to be \$127,186 (14.89%) below the budget of \$854,401. This variance relates specifically to internal costs allocated to various capital expenditure projects that were budgeted to utilise the EMRC's plant and have subsequently been reduced as part of the half year budget review process.

There were no further significant Operating Expenditure variances as at 31 May 2021.

<u>Other Comprehensive Income</u>	<i>Actuals for the Year</i>	Nil.
	<i>End of Year Forecast</i>	An unfavourable variance of \$4,966,676.

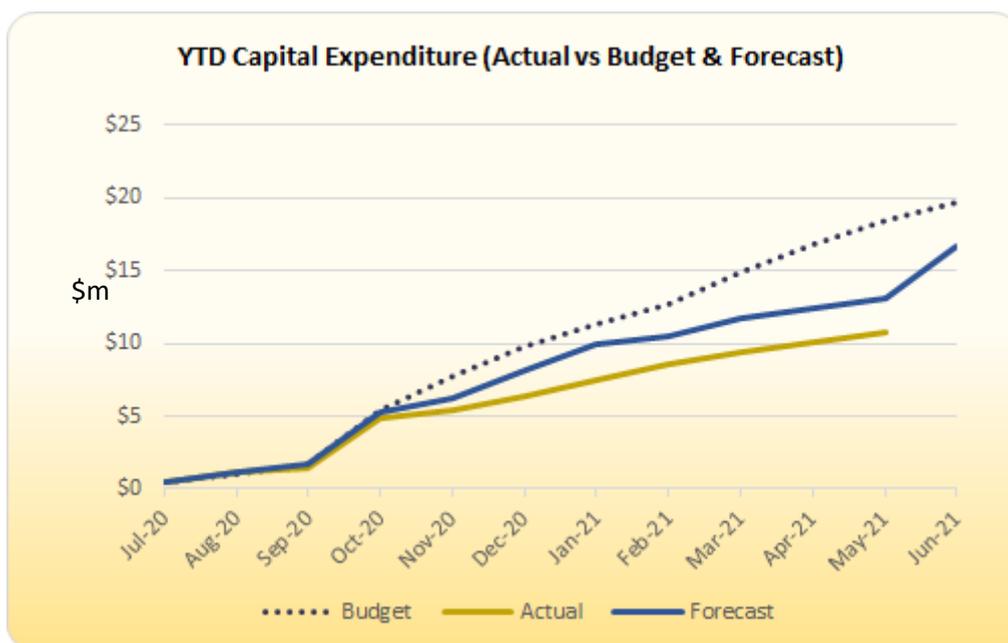
This represents the distribution to member Councils being the forecast value equivalent to the Secondary Waste charge paid by member Councils during the 2020/2021 financial year.



Item 14.2 continued

Capital Expenditure Statement (refer Attachment 2)

<u>Capital Expenditure</u>	<i>Actuals for the Year</i>	An underspent variance of \$2,303,148.
	<i>End of Year Forecast</i>	An underspent variance of \$3,002,369.



Capital Expenditure variances:

An underspent variance of \$2,303,148 existed as at 31 May 2021 when compared to the year to date reviewed budget forecast of \$13,120,197. An underspend of \$3,002,369 has been forecast as at year end compared to the budget of \$19,616,114.

Major capital expenditures to 31 May 2021 include:

- Purchase Waste Management Land - Red Hill Landfill Facility (RHLF) - \$2,015,907;
- Develop Lots 8, 9 & 10 For Future Waste Activities - RHLF - \$1,889,761;
- Construct Class III Cell - Stage 16 - RHLF - \$1,630,669;
- Construct Site Workshop - HRRP - \$890,694;
- Purchase FOGO Processing Plant - RHLF - \$463,050;
- Purchase / Replace Plant - HRRP - \$429,797;
- Construct and Commission HRRP - WWtE Building - \$405,851;
- Refurbish Plant - Hazelmere Resource Recovery Park (HRRP) - \$404,984;
- Construct Leachate and Stormwater Infrastructure and Siltation Ponds - RHLF - \$385,163;
- Purchase Plant and Equipment - HRRP - WWtE - \$332,442;
- HRRP - \$229,235 Implementation of the FOGO Recovery Strategy - RHLF - \$250,059;
- Purchase / Replace Plant - RHLF - \$246,372;
- Purchase/Replace Vehicles - Ascot Place and RHLF - \$239,573;
- Construct Site Infrastructure - HRRP - \$229,235; and
- Construct FOGO Processing Area - RHLF - \$173,531.



Item 14.2 continued

Major capital expenditure projects that are underspent compared to the year to date budget as at 31 May 2021 include:

- Construct Class III Cell - Stage 16 - RHLF - \$1,525,025;
- Purchase / Replace Plant - RHLF - \$1,688,628;
- Purchase / Replace Minor Plant & Equipment - RHLF - \$325,788;
- Capital Improvement Ascot Place Administration Building - \$293,754; and
- Purchase Information Technology and Communications Equipment - \$218,854.

The underspends are principally due to the timing of the projects and/or purchases. It is expected that capital expenditure provisions will be utilised during the year, and will be in line with budget or forecast provisions as applicable.

The capital expenditure budget spread for 2020/2021 is constantly reviewed to provide a more accurate indication of when capital expenditure projects and purchases have been programmed to be undertaken for reporting and cash flow purposes.

The Capital Expenditure budgets as at year end have been reviewed throughout the year and in particular as part of the half year budget review undertaken during January/February 2021 in order to reflect the actual timing of various projects and match expenditure requirements in relation to tonnage forecasts.

Full Year Capital Expenditure has been forecast to be \$3,002,369 (15.31%) below the budget of \$19,616,114.

Significant reductions to capital budgets where savings have been achieved, or where project expenditure has been deferred due to delays and/or carried forward or not required include the following:

- Liquid Waste Project - Red Hill Landfill Facility (RHLF) - \$1,500,000 (c/fwd);
- Construct Workshop No 3 - RHLF - \$624,811 (c/fwd);
- Construct Class III Cell Stage 16 - RHLF - \$574,285;
- Liquid Waste Project Plant - Red Hill Landfill Facility (RHLF) - \$550,000 (c/fwd);
- WWtE Plant and Equipment - HRRP - \$526,027 (\$373,363 c/fwd);
- Woodwaste to Energy Project (WWtE) Utilities / Infrastructure - HRRP - \$497,723 (\$408,754 c/fwd);
- Purchase / Replace Plant - RHLF - \$428,158 (c/fwd);
- Capital Improvement Ascot Place Administration Building - \$294,500 (c/fwd);
- Purchase / Replace Minor Plant & Equipment - RHLF - \$260,562;
- Construct Class III Cell Stage 17 - RHLF - \$250,000 (c/fwd);
- Construct Hazelmere Resource Recovery Park (HRRP) - Reuse Store Infrastructure - \$250,000;
- Implementation of the FOGO Recovery Strategy - RHLF - \$230,000 (\$170,000 c/fwd);
- Purchase Waste Management Land - RHLF - \$219,093;
- Upgrade Power Supply to Workshop No 2 - RHLF - \$210,000 (c/fwd);
- Construct Drainage Diversion & Infrastructures - RHLF - \$200,000 (\$100,000 c/fwd).

This is offset by an increase in the following Capital Expenditure budget provision following a review of the capital expenditure program:

- Construct Site Workshop (HRRP) - \$1,465,750;
This was subject to a confidential report submitted to Council and approved by Council at its meeting held on 17 September 2020.



Item 14.2 continued

- Refurbish Plant - HRRP - \$404,984;
This expenditure relates to the refurbishment of plant that was expected to be completed and provided for in the previous financial year (2019/2020). There was no carried forward provision made in the 2020/2021 financial year for this expenditure and the resulting 2019/2020 total expenditure was below the expected forecast.
- Purchase FOGO Processing Plant - RHLF - \$315,000;
This additional expenditure relates to the purchase of the FOGO Processing Plant at the RHLF that was expected to be purchased in the previous financial year (2019/2020). There was no carried forward provision made in the 2020/2021 financial year for this expenditure and the resulting 2019/2020 total expenditure was below the budgeted provision.
- Gas Extraction System Wells - RHLF - \$260,562;
This expenditure is associated with the EMRC's contracted share of the gas extraction wells. Funding is provided from the Purchase / Replace Minor Plant & Equipment provision which has been reduced by the same amount.
- WWtE Building (HRRP) - \$246,937;
This expenditure relates to the correct allocation of budget provisions for the class of asset relating to the WWtE project. This off-sets the WWtE budgeted provisions for Utilities / Infrastructure and Plant and Equipment.
- Implementation of the FOGO Recovery Strategy - RHLF - \$230,000;
This was subject to a report submitted to Council and approved by Council at its meeting held on 17 September 2020 for the permanent FOGO facility.

Statement of Financial Position (refer Attachment 3)

The Statement of Financial Position shows the overall impact of actual balances compared with budget provisions and end of year forecasts for operating and capital works activities.

Total Equity as at 31 May 2021 totals \$190,318,928. This is an increase of \$5,867,048 from the 30 June 2020 equity of \$184,451,880 and represents the net change in assets from operations.

It has been forecast that Total Equity as at 30 June 2021 will be below the original budget of \$190,233,375 by \$5,197,654.

Statement of Cash and Investments (refer Attachment 4)

The level of cash and investments in the Municipal Fund as at 31 May 2021 is \$7,369,684 and Restricted Cash amount to \$76,958,185.

The net movement for the month is an increase \$2,389,649.

It has been forecast that Total Cash and Investments as at 30 June 2021 will be below the original budget of \$72,192,491 by \$3,924,908.

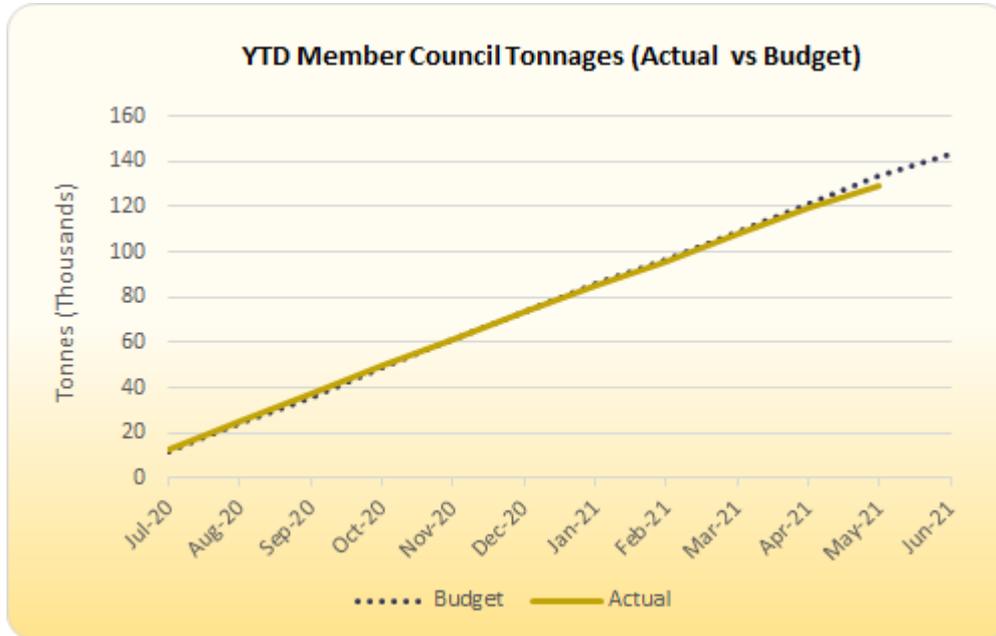
Investment Report (refer Attachment 5)

Term deposits valued at \$14,000,000 matured during May 2021. This was reinvesting into further term deposits together with additional funds.



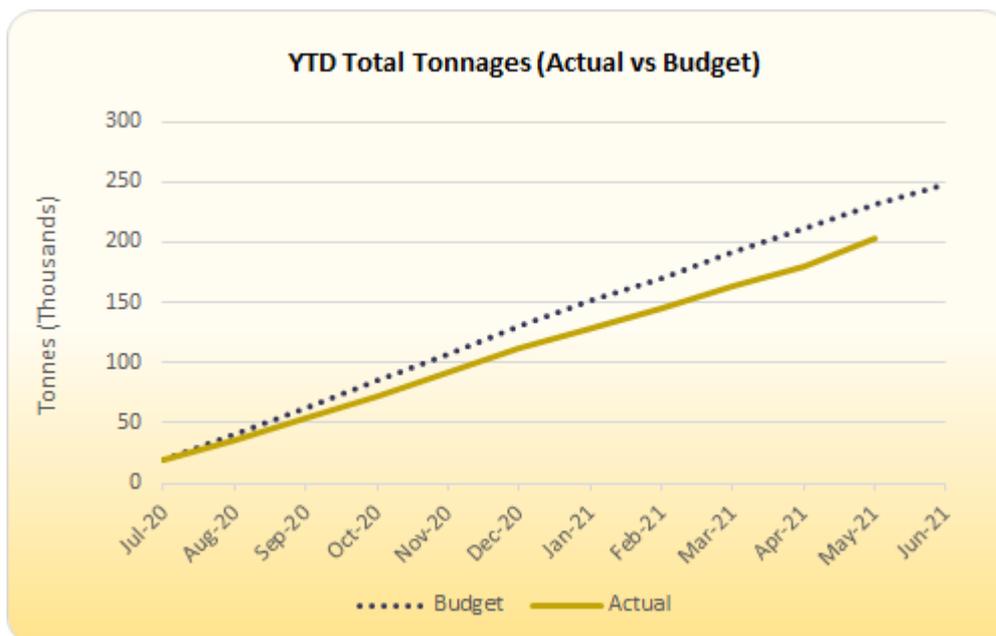
Item 14.2 continued

Tonnages - Member Councils



YTD tonnages received from member Councils total 130,700 compared to the budget of 133,159. As at the same period in 2019/2020 tonnages from member Councils totalled 128,980.

Tonnages - Total Tonnages



YTD total tonnages received from all source total 202,407 compared to the budget of 231,360. As at the same period in 2019/2020 tonnages received from all sources totalled 217,269.



Item 14.2 continued

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 3 - Good Governance

3.3 To provide responsible and accountable governance and management of the EMRC

3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

As outlined within the report and attachments.

SUSTAINABILITY IMPLICATIONS

Nil

RISK MANAGEMENT

RISK: Non-compliance with Financial Regulations		
Consequence	Likelihood	Rating
Moderate	Unlikely	Moderate
Action / Strategy		
<ul style="list-style-type: none"> The financial report is scrutinised by the EMRC Council to ensure that all statutory requirements are met. Internal Audit reviews to ensure compliance with Financial Regulations. External Audit confirms compliance. 		

MEMBER COUNCIL IMPLICATIONS

Member Council

Town of Bassendean
 City of Bayswater
 City of Belmont
 City of Kalamunda
 Shire of Mundaring
 City of Swan

Implication Details

} As outlined in the report.



Item 14.2 continued

ATTACHMENT(S)

1. Statement of Comprehensive Income by Nature and Type (Ref: D2021/10559)
2. Capital Expenditure Statement (Ref: D2021/10560)
3. Statement of Financial Position (Ref: D2021/10561)
4. Statement of Cash and Investments (Ref: D2021/10562)
5. Investment Report (Ref: D2021/10563)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments and the Investment Report for the period ended 31 May 2021.

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



STATEMENT OF COMPREHENSIVE INCOME

Nature and Type

Year to Date			MAY 2021				Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance		
Operating Income									
\$29,728,848	\$33,114,038	(\$3,385,190)	(U)	User Charges	\$32,432,708	\$35,838,110	(\$3,405,402)	(U)	
(\$12,169,959)	(\$13,295,678)	\$1,125,719	(F)	<u>Less</u> Landfill Levy Charges	(\$13,141,915)	(\$14,504,393)	\$1,362,478	(F)	
\$17,558,889	\$19,818,360	(\$2,259,471)	(U)	Net User Charges	\$19,290,793	\$21,333,717	(\$2,042,924)	(U)	
\$440,630	\$450,065	(\$9,435)	(U)	Special Charges	\$492,618	\$482,683	\$9,935	(F)	
\$4,607,658	\$4,455,921	\$151,737	(F)	Secondary Waste Charge	\$4,966,676	\$4,738,691	\$227,985	(F)	
\$425,805	\$373,834	\$51,971	(F)	Contributions	\$430,071	\$423,955	\$6,116	(F)	
\$266,437	\$125,000	\$141,437	(F)	Operating Grants	\$275,437	\$415,000	(\$139,563)	(U)	
\$113,600	\$118,000	(\$4,400)	(U)	Interest Municipal Cash Investments	\$132,000	\$170,000	(\$38,000)	(U)	
\$665,487	\$851,423	(\$185,936)	(U)	Interest Restricted Cash Investments	\$940,126	\$929,975	\$10,151	(F)	
\$1,918,464	\$1,022,379	\$896,085	(F)	Reimbursements	\$2,086,129	\$1,060,390	\$1,025,739	(F)	
\$1,729,748	\$1,617,738	\$112,010	(F)	Other	\$2,032,595	\$2,440,311	(\$407,716)	(U)	
\$245,727	\$250,000	(\$4,273)	(U)	Proceeds from Sale of Assets	\$268,000	\$275,000	(\$7,000)	(U)	
\$27,972,445	\$29,082,720	(\$1,110,275)	(U)	Total Operating Income	\$30,914,445	\$32,269,722	(\$1,355,277)	(U)	
Operating Expenditure									
\$9,266,344	\$9,817,692	\$551,348	(F)	Salary Expenses	\$9,918,067	\$10,801,281	\$883,214	(F)	
\$4,755,930	\$5,044,710	\$288,780	(F)	Contract Expenses	\$6,229,183	\$5,627,716	(\$601,467)	(U)	
\$1,566,867	\$1,385,915	(\$180,952)	(U)	Material Expenses	\$1,910,088	\$1,555,489	(\$354,599)	(U)	
\$262,660	\$281,337	\$18,677	(F)	Utility Expenses	\$292,349	\$356,911	\$64,562	(F)	
\$534,036	\$617,142	\$83,106	(F)	Fuel Expenses	\$669,409	\$827,183	\$157,774	(F)	
\$444,239	\$291,632	(\$152,607)	(U)	Insurance Expenses	\$470,804	\$318,484	(\$152,320)	(U)	
\$3,985,942	\$4,376,681	\$390,739	(F)	Depreciation Expenses	\$4,568,220	\$5,537,697	\$969,477	(F)	
\$795,797	\$1,040,288	\$244,491	(F)	Miscellaneous Expenses	\$1,097,830	\$1,293,452	\$195,622	(F)	
\$727,335	\$795,583	\$68,248	(F)	Provision Expenses	\$813,480	\$900,658	\$87,178	(F)	
(\$420,667)	(\$457,484)	(\$36,817)	(U)	Costs Allocated	(\$727,215)	(\$854,401)	(\$127,186)	(U)	
\$186,914	\$196,090	\$9,176	(F)	Carrying Amount of Assets Disposed Of	\$250,694	\$252,738	\$2,044	(F)	
\$22,105,397	\$23,389,586	\$1,284,189	(F)	Total Operating Expenditure	\$25,492,909	\$26,617,208	\$1,124,299	(F)	
\$5,867,048	\$5,693,134	\$173,914	(F)	NET RESULT BEFORE OTHER COMPREHENSIVE INCOME	\$5,421,536	\$5,652,514	(\$230,978)	(U)	
Surplus	Surplus				Surplus	Surplus			
Realised/Unrealised (Gain)/Loss From Change in Fair Value of Investments									
\$0	\$0	\$0	(F)	Unrealised (Gain)/Loss	\$0	\$0	\$0	(F)	
\$0	\$0	\$0	(F)	Realised (Gain)/Loss	\$0	\$0	\$0	(F)	
\$0	\$0	\$0	(F)	Total (Gain)/Loss from change in Fair Value of Investments	\$0	\$0	\$0	(F)	
Other Comprehensive Income									
\$0	\$0	\$0	(F)	Revaluation of Assets/Accumulated Depreciation Reversal	\$0	\$0	\$0	(F)	
\$0	\$0	\$0	(F)	Other Comprehensive Income	\$0	\$0	\$0	(F)	
\$0	\$0	\$0	(F)	Distribution to Member Councils	\$4,966,676	\$0	(\$4,966,676)	(U)	
\$0	\$0	\$0	(F)	Total Other Comprehensive Income	\$4,966,676	\$0	(\$4,966,676)	(U)	
\$5,867,048	\$5,693,134	\$173,914	(F)	CHANGE IN NET ASSETS FROM OPERATIONS	\$454,860	\$5,652,514	(\$5,197,654)	(U)	
Surplus	Surplus				Surplus	Surplus			

Notes:

1. User Charges - include member Councils and casual users pertaining to waste, risk management and environmental services fees and charges;
2. Special Charges - Waste Education Levy;
3. Contributions - member Councils' contributions to projects and services;
4. Operating Grants - grant income predominantly from government agencies; and
5. Other Operating Income - includes income from the sale of products;

(F) denotes Favourable variance and (U) denotes Unfavourable variance



CAPITAL EXPENDITURE STATEMENT

MAY 2021

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
Business Support							
\$120,741	\$200,000	\$79,259	\$891	Purchase Vehicles - Ascot Place (24440/00)	\$129,000	\$200,000	\$71,000
\$0	\$45,000	\$45,000	\$0	Purchase Furniture Fittings & Equipment - Corporate Services (24510/01)	\$10,000	\$62,000	\$52,000
\$120,146	\$339,000	\$218,854	\$158,093	Purchase Information Technology & Communication Equipment (24550/00)	\$407,000	\$405,000	(\$2,000)
\$14,246	\$308,000	\$293,754	\$520	Capital Improvement Administration Building - Ascot Place (25240/01)	\$13,500	\$308,000	\$294,500
\$0	\$5,000	\$5,000	\$0	Upgrade Security Equipment - Ascot Place (25530/01)	\$5,000	\$5,000	\$0
\$255,133	\$897,000	\$641,867	\$159,504		\$564,500	\$980,000	\$415,500



CAPITAL EXPENDITURE STATEMENT

MAY 2021

Year to Date			On Order	Full Year		
Actual	Budget	Variance		Forecast	Budget	Variance
Sustainability Team						
\$45,979	\$0	(\$45,979)	\$0	Purchase Polystyrene Compactor (Grant allocation) - Waste Education (24410/13)	\$44,990	\$0 (\$44,990)
\$45,979	\$0	(\$45,979)	\$0		\$44,990	\$0 (\$44,990)



CAPITAL EXPENDITURE STATEMENT

MAY 2021

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
Operations Team							
\$0	\$25,000	\$25,000	\$0	Air Supply lines - Waste Management Structures - Red Hill Landfill Facility (24399/10)	\$25,000	\$75,000	\$50,000
\$38,379	\$0	(\$38,379)	\$222,183	Gas Extraction System Wells - Red Hill Landfill Facility (24399/20)	\$260,562	\$0	(\$260,562)
\$246,372	\$1,935,000	\$1,688,628	\$0	Purchase / Replace Plant - Red Hill Landfill Facility (24410/00)	\$1,506,842	\$1,935,000	\$428,158
\$429,797	\$595,000	\$165,203	\$229,400	Purchase / Replace Plant - Hazelmere (24410/01)	\$595,000	\$595,000	\$0
\$52,072	\$377,860	\$325,788	\$61,200	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility (24420/00)	\$264,438	\$525,000	\$260,562
\$0	\$34,000	\$34,000	\$48,400	Purchase / Replace Minor Plant and Equipment - Hazelmere (24420/02)	\$34,000	\$34,000	\$0
\$118,832	\$129,000	\$10,168	\$891	Purchase / Replace Vehicles - Red Hill Landfill Facility (24430/00)	\$132,000	\$129,000	(\$3,000)
\$5,315	\$0	(\$5,315)	\$0	Purchase / Replace Office Equipment - Red Hill Landfill Facility (24510/08)	\$5,315	\$0	(\$5,315)
\$0	\$10,000	\$10,000	\$0	Purchase Fire Fighting System/Equipment - Hazelmere (24520/07)	\$5,000	\$10,000	\$5,000
\$13,340	\$170,000	\$156,660	\$15,180	Purchase / Replace Security System - Red Hill Waste Management Facility (24530/08)	\$13,500	\$170,000	\$156,500
\$11,356	\$74,685	\$63,329	\$0	Purchase / Replace Other Equipment - Red Hill Landfill Facility (24590/00)	\$74,685	\$80,000	\$5,315
\$78,158	\$0	(\$78,158)	\$0	Refurbish Plant - Red Hill Landfill Facility (25410/00)	\$78,158	\$0	(\$78,158)
\$404,984	\$0	(\$404,984)	\$0	Refurbish Plant - Hazelmere (25410/01)	\$404,984	\$0	(\$404,984)
\$1,398,605	\$3,350,545	\$1,951,940	\$577,254		\$3,399,484	\$3,553,000	\$153,516



CAPITAL EXPENDITURE STATEMENT

MAY 2021

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
Projects Team							
\$2,015,907	\$2,015,907	\$0	\$0	Purchase Waste Management Land (24150/02)	\$2,015,907	\$2,235,000	\$219,093
\$0	\$20,000	\$20,000	\$0	Construct Waste Management Facility Buildings - Red Hill Landfill Facility (24250/01)	\$20,000	\$200,000	\$180,000
\$32,528	\$175,689	\$143,162	\$107,601	Construct Workshop No 3 - Red Hill Landfill Facility (24250/08)	\$175,689	\$800,500	\$624,811
\$405,851	\$181,750	(\$224,101)	\$10,700	Construct Wood Waste to Energy Building - HRRP (24259/05)	\$428,687	\$181,750	(\$246,937)
\$63,595	\$100,000	\$36,405	\$0	Construct Community Recycling Centre (CRC) - HRRP (24259/06)	\$65,000	\$100,000	\$35,000
\$143,268	\$100,000	(\$43,268)	\$8,750	Construct Commercial Transfer Station - HRRP (24259/10)	\$135,000	\$100,000	(\$35,000)
\$890,694	\$0	(\$890,694)	\$564,675	Construct Site Workshop - HRRP (24259/13)	\$1,465,750	\$0	(\$1,465,750)
\$0	\$40,000	\$40,000	\$0	Upgrade Power Supply to Workshop No 2 - Red Hill Landfill Facility (24259/15)	\$40,000	\$250,000	\$210,000
\$0	\$0	\$0	\$0	Construct Wood Waste to Energy Building (Pre-Commissioning) - HRRP (24259/18)	\$523,130	\$0	(\$523,130)
\$3,240	\$0	(\$3,240)	\$0	Construct Class III Cell Stage 14 - Red Hill Landfill Facility (24310/12)	\$3,240	\$0	(\$3,240)
\$1,630,669	\$3,155,694	\$1,525,025	\$960,534	Construct Class III Cell Stage 16 - Red Hill Landfill Facility (24310/19)	\$3,171,717	\$3,746,002	\$574,285
\$0	\$0	\$0	\$0	Construct Class III Cell Stage 17 - Red Hill Landfill Facility (24310/21)	\$0	\$250,000	\$250,000
\$0	\$0	\$0	\$0	Design and Construct Class IV Cell Stage 3 - Red Hill Landfill Facility (24330/05)	\$150,000	\$0	(\$150,000)



CAPITAL EXPENDITURE STATEMENT

MAY 2021

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
Projects Team							
\$385,163	\$315,000	(\$70,163)	\$45,978	Construct Leachate and Stormwaste Infrastructure and Siltation Ponds - Red Hill Landfill Facility (24350/01)	\$315,000	\$400,000	\$85,000
\$46,204	\$64,401	\$18,197	\$61,406	Construct Roads / Carparks - Red Hill Landfill Facility (24370/00)	\$64,401	\$124,401	\$60,000
\$122,858	\$50,000	(\$72,858)	\$0	Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility (24370/02)	\$170,000	\$50,000	(\$120,000)
\$0	\$50,000	\$50,000	\$0	Construct Drainage Diversion and Earthworks Infrastructures - Red Hill Landfill Facility (24380/00)	\$50,000	\$250,000	\$200,000
\$0	\$0	\$0	\$0	Construct Litter Fence - Redhill Landfill Facility (24394/05)	\$0	\$50,000	\$50,000
\$0	\$0	\$0	\$0	Resource Recovery Park - Noise Control Fencing (24394/06)	\$0	\$150,000	\$150,000
\$0	\$0	\$0	\$0	Construct Hardstand and Road - Hazelmere (24395/01)	\$0	\$55,000	\$55,000
\$173,531	\$0	(\$173,531)	\$26,146	Construct FOGO Processing Area - Red Hill Landfill Facility (24395/05)	\$188,000	\$0	(\$188,000)
\$0	\$0	\$0	\$0	Undertake FOGO Reference Site Tours (24395/06)	\$0	\$62,500	\$62,500
\$250,059	\$0	(\$250,059)	\$0	Implementation of the FOGO Recovery Strategy (24395/07)	\$230,000	\$0	(\$230,000)
\$22,000	\$20,000	(\$2,000)	\$0	Construct Monitoring Bores - Red Hill Landfill Facility (24396/00)	\$22,000	\$20,000	(\$2,000)
\$229,235	\$300,000	\$70,765	\$220,572	Construct Site Infrastructure - HRRP (24399/01)	\$450,000	\$300,000	(\$150,000)
\$0	\$0	\$0	\$0	Construct Reuse Store Infrastructure (Car Park) - HRRP (24399/07)	\$0	\$250,000	\$250,000
\$17,277	\$17,277	\$0	\$3,450	Wood Waste to Energy Utilities/Infrastructure - HRRP (24399/11)	\$17,277	\$515,000	\$497,723



CAPITAL EXPENDITURE STATEMENT

MAY 2021

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
Projects Team							
\$0	\$0	\$0	\$0	Liquid Waste Project - Red Hill Landfill Facility (24399/16)	\$150,000	\$1,650,000	\$1,500,000
\$1,889,761	\$1,787,961	(\$101,800)	\$353,922	Develop Lots 8 9 & 10 For Future Waste Activities - Red Hill Landfill Facility (24399/19)	\$1,960,000	\$1,787,961	(\$172,039)
\$332,443	\$328,973	(\$3,470)	\$271,524	Purchase Wood Waste to Energy Plant & Equipment - HRRP (24410/03)	\$328,973	\$855,000	\$526,027
\$463,050	\$150,000	(\$313,050)	\$4,420	Purchase FOGO Processing Plant - Red Hill Landfill Facility (24410/10)	\$465,000	\$150,000	(\$315,000)
\$0	\$0	\$0	\$0	Liquid Waste Project Plant - Red Hill Landfill Facility (24410/11)	\$0	\$550,000	\$550,000
\$9,117,332	\$8,872,652	(\$244,680)	\$2,639,678		\$12,604,771	\$15,083,114	\$2,478,343
\$10,817,049	\$13,120,197	\$2,303,148	\$3,376,436	TOTAL CAPITAL EXPENDITURE	\$16,613,745	\$19,616,114	\$3,002,369



STATEMENT OF FINANCIAL POSITION

MAY 2021

Actual June 2020	Actual Year to Date		Full Year		
			Forecast	Budget	Variance
		(F) = Favourable variation (U) = Unfavourable variation			
Current Assets					
\$1,102,124	\$1,975,713	Cash and Cash Equivalents	\$2,184,622	\$1,109,530	\$1,075,092 (F)
\$85,324,608	\$82,352,156	Investments	\$66,082,961	\$71,082,961	(\$5,000,000) (U)
\$2,987,058	\$3,660,559	Trade and Other Receivables	\$2,716,470	\$2,716,470	\$0 (F)
\$39,035	\$31,023	Inventories	\$54,739	\$54,739	\$0 (F)
\$67,382	\$468,885	Other Assets	\$42,555	\$42,555	\$0 (F)
\$89,520,206	\$88,488,336	Total Current Assets	\$71,081,347	\$75,006,255	(\$3,924,908) (U)
Current Liabilities					
\$6,160,299	\$5,178,238	Trade and Other Payables	\$5,541,725	\$5,541,725	\$0 (F)
\$1,835,255	\$1,835,255	Provisions	\$1,676,448	\$1,676,448	\$0 (F)
\$7,995,554	\$7,013,493	Total Current Liabilities	\$7,218,173	\$7,218,173	\$0 (F)
\$81,524,652	\$81,474,843	Net Current Assets	\$63,863,174	\$67,788,082	(\$3,924,908) (U)
Non Current Assets					
\$50,570,000	\$52,585,907	Land	\$52,585,881	\$52,805,000	(\$219,119) (U)
\$7,292,678	\$7,188,798	Buildings	\$11,531,053	\$11,071,240	\$459,813 (F)
\$21,123,020	\$19,085,918	Structures	\$29,080,838	\$30,764,213	(\$1,683,375) (U)
\$12,895,549	\$13,231,659	Plant	\$18,914,812	\$18,788,644	\$126,168 (F)
\$606,150	\$609,120	Equipment	\$1,045,219	\$1,080,598	(\$35,379) (U)
\$135,079	\$127,158	Furniture and Fittings	\$156,124	\$158,299	(\$2,175) (U)
\$17,736,763	\$24,174,871	Work in Progress	\$13,405,473	\$13,411,330	(\$5,857) (U)
\$110,359,239	\$117,003,431	Total Non Current Assets	\$126,719,400	\$128,079,324	(\$1,359,924) (U)
Non Current Liabilities					
\$7,432,011	\$8,159,346	Provisions	\$5,546,853	\$5,634,031	\$87,178 (F)
\$7,432,011	\$8,159,346	Total Non Current Liabilities	\$5,546,853	\$5,634,031	\$87,178 (F)
\$184,451,880	\$190,318,928	Net Assets	\$185,035,721	\$190,233,375	(\$5,197,654) (U)
Equity					
\$58,106,903	\$66,352,626	Accumulated Surplus/Deficit	\$75,379,157	\$75,379,157	\$0 (F)
\$75,968,089	\$75,968,089	Cash Backed Reserves	\$62,103,863	\$67,070,539	(\$4,966,676) (U)
\$42,131,165	\$42,131,165	Asset Revaluation Reserve	\$42,131,165	\$42,131,165	\$0 (F)
\$8,245,723	\$5,867,048	Net change in assets from operations	\$5,421,536	\$5,652,514	(\$230,978) (U)
\$184,451,880	\$190,318,928	Total Equity	\$185,035,721	\$190,233,375	(\$5,197,654) (U)

CASH AND INVESTMENTS MAY 2021

Actual June 2020	Actual Year to Date		Full Year		
			Forecast	Budget	Variance
Municipal Cash and Investments					
1,098,174	1,971,663	Cash at Bank - Municipal Fund 01001/00	2,180,672	1,105,580	1,075,092 (F)
3,950	4,050	Cash on Hand 01019/00 - 02	3,450	3,450	0 (F)
9,031,911	5,393,971	Investments - Municipal Fund 02021/00	3,369,737	2,988,240	381,497 (F)
10,134,035	7,369,684	Total Municipal Cash	5,553,859	4,097,270	1,456,589 (F)
Restricted Cash and Investments					
141,856	143,047	Restricted Investments - Plant and Equipment 02022/01	943,177	267,120	676,057 (F)
4,986,647	5,028,522	Restricted Investments - Post Closure Site Rehabilitation Red Hill 02022/02	3,470,685	3,525,256	(54,571) (U)
18,263,389	18,741,063	Restricted Investments - Future Development 02022/03	15,357,384	15,072,575	284,809 (F)
2,350,987	2,370,730	Restricted Investments - Environmental Monitoring Red Hill 02022/04	1,515,163	1,545,172	(30,009) (U)
46,892	47,286	Restricted Investments - Environmental Insurance Red Hill 02022/05	57,281	57,268	13 (F)
15,631	15,762	Restricted Investments - Risk Management 02022/06	15,695	15,699	(4) (U)
649,866	655,324	Restricted Investments - Class IV Cells Red Hill 02022/07	595,260	710,295	(115,035) (U)
321,607	0	Restricted Investments - Regional Development 02022/08	0	322,511	(322,511) (U)
45,240,494	45,620,400	Restricted Investments - Secondary Waste Processing 02022/09	38,253,401	44,803,335	(6,549,934) (U)
2,873,244	2,897,372	Restricted Investments - Class III Cells 02022/10	1,103,989	482,686	621,303 (F)
78,920	79,582	Restricted Investments - Building Refurbishment (Ascot Place) 02022/11	79,122	79,259	(137) (U)
324,608	352,156	Restricted Investments - Accrued Interest 02022/19	298,461	189,362	109,099 (F)
0	0	Restricted Investments - Unrealised Loss/Gain on Investments 02022/20	0	0	0 (F)
998,556	1,006,941	Restricted Investments - Long Service Leave 02022/90	1,024,106	1,024,683	(577) (U)
76,292,697	76,958,185	Total Restricted Cash	62,713,724	68,095,221	(5,381,497) (U)
86,426,732	84,327,869	TOTAL CASH AND INVESTMENTS	68,267,583	72,192,491	(3,924,908) (U)

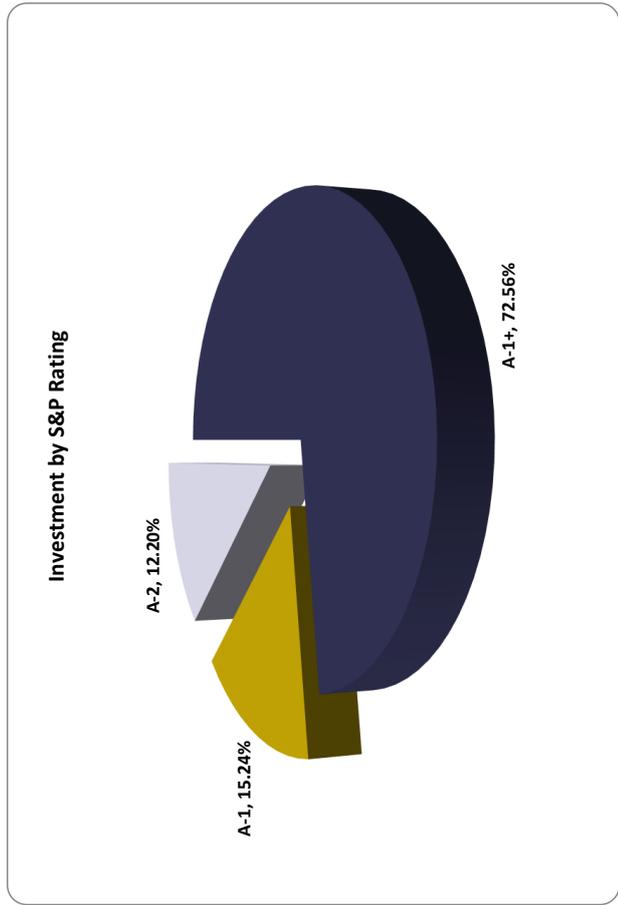
The Cash at Bank - Municipal Fund represents the balance on the last day of the relevant month. Any portion of the balance available for investment is transferred into the Investment - Municipal Fund account in the following period. Funds held in the Cash at Bank - Municipal Fund continue to accrue interest as per the Westpac commercial rates.

EMRC Investment Report

May 2021

I. Overall Portfolio Limits

S&P Long Term Rating	S&P Short Term Rating	Investment Maximum %	% Portfolio
AAA	A-1+	100.00%	72.56%
AA	A-1	100.00%	15.24%
BBB	A-2	15.00%	12.20%
			100.00%



II. Single Entity Exposure

Entity	S&P Long Term Rating	S&P Short Term Rating	% Portfolio
AMP	BBB	A-2	4.27%
ANZ Banking Group	AAA	A-1+	16.46%
ME Bank	BBB	A-2	4.27%
NAB	AAA	A-1+	29.28%
Rural Bank	BBB	A-2	0.00%
Westpac / St. George Bank	AAA	A-1+	26.82%
Suncorp	AA	A-1	0.00%
Bank of Queensland	BBB	A-2	3.66%
Macquarie Bank	AA	A-1	15.24%
			100.00%

* Non-Fossil Fuel ADI (Authorised Deposit Taking Institution)

III. Term to Maturity Framework

Maturity Profile	% Portfolio	% Min	% Max
Less Than 1 Year	100.00%	40%	100%
Greater than 1 year & less than or equal to 3 years	0.00%	0%	60%
		100.00%	

IV. Fossil Fuel Divestment

Category	% Portfolio
Non-Fossil Fuel ADI's	4.27%
Fossil Fuel ADI's	95.73%
100.00%	

NB: This report is consistent with the reporting requirements of the Policy 3.3 - Management of Investments Policy



14.3 REVIEW OF POLICY 5.1 - RED HILL WASTE MANAGEMENT FACILITY AND HAZELMERE RESOURCE RECOVERY PARK ENVIRONMENTAL POLICY

REFERENCE: D2021/10319

PURPOSE OF REPORT

The purpose of this report is for Council to adopt the revised Council Policy 5.1 Environmental Policy for the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park.

KEY POINTS AND RECOMMENDATION(S)

- The policy remains generally unchanged, with only updates to the list of relevant legislation.

Recommendation(s)

That Council adopts the revised EMRC Policy 5.1 Red Hill Waste Management Facility and Hazelmere Resource Recovery Park Environmental Policy forming attachment 2 to this report.

SOURCE OF REPORT

Chief Project Officer

BACKGROUND

The EMRC has had an environmental policy since 1998 as part of the EMRC's Environmental Management System (EMS) which received accreditation to the International Standards for Environmental Management Systems – ISO 14001:2004 in 2016.

The policy was last reviewed and adopted by Council on 6th December 2018.

REPORT

The list of legislation relevant to the EMRC's Environmental Policy has been updated. Reference to the various Ministerial Statements relating to EMRCs facilities have been removed, as these are not salient to the overall EMRCs over-arching Environmental Policy.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

- 1.1 To provide sustainable waste disposal operations
- 1.2 To improve regional waste management
- 1.3 To provide resource recovery and recycling solutions in partnership with member Councils
- 1.4 To investigate leading edge waste management practices
- 1.5 To contribute towards improved regional air, water and land quality, regional biodiversity conservation and address climate change

FINANCIAL IMPLICATIONS

Nil



Item 14.3 continued

SUSTAINABILITY IMPLICATIONS

The proposed amendments to the Environmental Policy refer to the integration of environmental sustainability, social opportunity and economic development into the operations at both Red Hill Waste Management Facility and Hazelmere Resource Recovery Park.

RISK IMPLICATIONS

RISK: Non-compliance with EMRC's responsibility to maintain responsible and accountable governance and management of the organisation.		
Consequence	Likelihood	Rating
Moderate	Unlikely	Moderate
Action/Strategy		
Council to adopt the revised Council policy.		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} No direct implications
City of Bayswater	
City of Belmont	
City of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

- EMRC Policy 5.1 Red Hill Waste Management Facility and Hazelmere Resource Recovery Park Environmental Policy with tracked changes (Ref: D2021/10321)
- EMRC Policy 5.1 Red Hill Waste Management Facility and Hazelmere Resource Recovery Park Environmental Policy Final (Ref: D2021/10318)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council adopts the revised EMRC Policy 5.1 Red Hill Waste Management Facility and Hazelmere Resource Recovery Park Environmental Policy forming attachment 2 to this report.

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



5.1 Red Hill Waste Management Facility and Hazelmere Resource Recovery Park Environmental Policy

STRATEGIC PLAN OBJECTIVE

- 1.1 To provide sustainable waste disposal operations.
- 1.2 To improve regional waste management.

PURPOSE

To provide guiding principles of environmental management for the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park.

LEGISLATION

Environmental Protection Act 1986, Ministerial Statements:

- ~~Statement 274 that a proposal may be implemented for the Red Hill Waste Management Facility extension.~~
- ~~Statement 462 that a proposal may be implemented for Class IV Waste Disposal Cells, Red Hill Waste Disposal Facility.~~
- ~~Statement 976 that a proposal may be implemented to construct and operate a resource recovery facility within the existing Red Hill Waste Management Facility.~~
- ~~Statement 1028 that a proposal may be implemented to construct and operate a Wood Waste to Energy Plant at the existing Hazelmere Recycling Centre.~~

Environmental Protection Amendment Regulations 2018
Contaminated Sites Act 2003
Environmental Protection Biodiversity Conservation Act 1999.

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POLICY STATEMENT

Commitment

The EMRC manages the Red Hill Waste Management Facility and the Hazelmere Resource Recovery Park on behalf of its six member Councils in the eastern region of the Perth metropolitan area. The EMRC is committed to minimising the environmental and social impacts of operations by working towards best practice management.

TEL (08) 9424 2222 FAX (08) 9277 7598 EMAIL mail@emrc.org.au WEB www.emrc.org.au

Council - Agenda Briefing Foru-ith tracked changes - 10062021.DOCX



To fulfil these commitments the EMRC will:

- Comply as a minimum with all applicable environmental legal obligations and internal EMRC standards;
- Openly and transparently report our environmental performance;
- Strive to meet community expectations through addressing concerns and providing avenues for them to liaise with EMRC staff and management;
- Strive for continual improvement by implementing and maintaining an Environmental Management System that is communicated and supported from management to operational staff and contractors (at all levels) to enhance environmental performance and achieve best practice management;
- Continue to be innovative by supporting research into the understanding of the environment which will enable the use of sound data as the basis for all environmental and operational decisions;
- Encourage and support better waste management practices through education and waste diversion strategies;
- Prevent pollution and protect the environment by assessing the environmental implications of planning decisions associated with the design, construction and operation of the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park;
- Raise environmental awareness for staff and contractors to be aware of and accountable for their individual contributions to environmental performance and encourage every employee and contractor to demonstrate respect for the environment;
- Be committed to reducing greenhouse gas emissions through appropriate mitigation and adaptation strategies and evaluate the climate change implications of operational and strategic decisions; and
- Focus on meeting the needs of current and future generations by integrating environmental sustainability, social opportunities and economic development into the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park operations.

Responsibilities

Each employee and contractor has a personal obligation to comply with the Red Hill and Hazelmere Environmental Policy.

Management is responsible for taking this policy into consideration when making any planning or operational decisions. Management is also responsible for ensuring the policy is communicated to and implemented by all staff, contractors, suppliers, local community and visitors.

The environmental program will be audited on a regular basis to confirm and improve performance against the requirements of this policy.

The EMRC publicly reports its environmental performance in its annual monitoring and compliance report.



FINANCIAL CONSIDERATIONS

Funding for environmental management activities are included in the annual budgets related to the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park.

Adopted/Reviewed by Council	<ol style="list-style-type: none">1. 23 April 19982. 22 July 19993. 02 May 20024. 20 May 20045. 23 February 20066. 18 September 20087. 24 September 20098. 23 September 20109. 18 September 201410. 24 August 201711. 06 December 2018
Next Review	<u>June Following the Ordinary Elections in 2021</u>
Responsible Directorate	<u>Projects/Waste Services</u>

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Council Policy 5.1

Red Hill Waste Management Facility and Hazelmere Resource Recovery Park Environmental Policy

Strategic Plan Objective

- 1.1 To provide sustainable waste disposal operations.
- 1.2 To improve regional waste management.

Purpose

To provide guiding principles of environmental management for the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park

Legislation

Environmental Protection Act 1986

Contaminated Sites Act 2003

Environmental Protection Biodiversity Conservation Act 1999

Policy Statement

Commitment

The EMRC manages the Red Hill Waste Management Facility and the Hazelmere Resource Recovery Park on behalf of its six member Councils in the eastern region of the Perth metropolitan area. The EMRC is committed to minimising the environmental and social impacts of operations by working towards best practice management.

To fulfil these commitments the EMRC will:

- Comply as a minimum with all applicable environmental legal obligations and internal EMRC standards;
- Openly and transparently report our environmental performance;
- Strive to meet community expectations through addressing concerns and providing avenues for them to liaise with EMRC staff and management;
- Strive for continual improvement by implementing and maintaining an Environmental Management System that is communicated and supported from management to operational staff and contractors (at all levels) to enhance environmental performance and achieve best practice management;
- Continue to be innovative by supporting research into the understanding of the environment which will enable the use of sound data as the basis for all environmental and operational decisions;
- Encourage and support better waste management practices through education and waste diversion strategies;
- Prevent pollution and protect the environment by assessing the environmental implications of planning decisions associated with the design, construction and operation of the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park;

- Raise environmental awareness for staff and contractors to be aware of and accountable for their individual contributions to environmental performance and encourage every employee and contractor to demonstrate respect for the environment;
- Be committed to reducing greenhouse gas emissions through appropriate mitigation and adaptation strategies and evaluate the climate change implications of operational and strategic decisions; and
- Focus on meeting the needs of current and future generations by integrating environmental sustainability, social opportunities and economic development into the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park operations.

Responsibilities

Each employee and contractor has a personal obligation to comply with the Red Hill and Hazelmere Environmental Policy.

Management is responsible for taking this policy into consideration when making any planning or operational decisions. Management is also responsible for ensuring the policy is communicated to and implemented by all staff, contractors, suppliers, local community and visitors.

The environmental program will be audited on a regular basis to confirm and improve performance against the requirements of this policy.

The EMRC publicly reports its environmental performance in its annual monitoring and compliance report.

Financial Considerations

Funding for environmental management activities are included in the annual budgets related to the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park.

Adopted/Reviewed	23 April 1998 22 July 1999 02 May 2002 20 May 2004 23 February 2006 18 September 2008 24 September 2009 23 September 2010 18 September 2014 24 August 2017 06 December 2018
Next Review	June 2021
Responsible Unit	Projects



14.4 REVIEW OF POLICY 3.1 - ANNUAL FINANCIAL REPORTING POLICY

REFERENCE: D2021/10311

PURPOSE OF REPORT

The purpose of this report is to review Council Policy 3.1 - Annual Financial Reporting Policy.

KEY POINTS AND RECOMMENDATION(S)

- The EMRC has been on a four (4) year cycle for its asset revaluation timetable.
- Following an amendment to Regulation 17A of the *Local Government (Financial Management) Regulations 1996*, the EMRC is now only required to undertake revaluations on its Land, Buildings and Infrastructure classes of assets with the revaluation of assets to be undertaken within a period of no more than 5 years after the day on which the asset was last valued or revalued.
- The EMRC is proposing to undertake a revaluation on its Land, Buildings and Infrastructure classes of assets on a 4 year cycle.

Recommendation(s)

That the revised EMRC Policy 3.1 Annual Financial Reporting Policy forming attachment 2 to this report be adopted by Council.

SOURCE OF REPORT

Chief Financial Officer

BACKGROUND

It is a requirement of a Local Government with effect from the 2012/2013 financial year that it is to comply with AASB13 *Fair Value Measurement* and AASB116 *Property, Plant and Equipment* regarding revaluation of its property, plant and equipment.

Under Regulation 17A of the *Local Government (Financial Management) Regulations 1996*, the fair value implementation was undertaken in the annual accounts for the 2012/2013 financial year with respect to the revaluations undertaken on Plant and Equipment, in 2013/2014 with respect to revaluations undertaken on the Land and Buildings class of assets and the final phase of the 3 year cycle was for the revaluation of the Infrastructure and all other classes of assets in the 2014/2015 financial year.

Consistent with the regulation, revaluations were undertaken on a 3 year cycle at the EMRC.

On 26 June 2018 the following change was gazetted relating to Regulation 17A(4) of the *Local Government (Financial Management) Regulations 1996*:

“A local government must revalue an asset of the local government within a period of at least 3 years but no more than 5 years after the day on which the asset was last valued or revalued”.

As a result of this change to the regulation the EMRC elected to undertake the asset revaluations on its assets on a 4 year rotational cycle commencing 2018/2019 (Year 1) as follows:

- Year 1 - *No revaluations to be undertaken*;
- Year 2 - Plant and Equipment;
- Year 3 - Land and Buildings and Infrastructure; and
- Year 4 - Art Works.



Item 14.4 continued

REPORT

On 7 November 2020 it was gazetted in relation to Regulation 17A of the *Local Government (Financial Management) Regulations 1996*, that revaluations are only required to be undertaken on the Land, Buildings and Infrastructure classes of assets with the revaluation of assets to be undertaken within a period of no more than 5 years after the day on which the asset was last valued or revalued.

There is no longer a requirement for revaluations to be undertaken on the Plant and Equipment, Furniture and Fittings and Art Works classes of assets.

The EMRC undertook a revaluation of its Land, Buildings and Infrastructure classes of assets during the current 2020/2021 financial year. It is proposing to continue to undertake a revaluation on these classes of assets on a 4 year cycle with the next revaluation to be undertaken in the 2024/2025 financial year.

The section titled "Timing of Asset Valuations" in the Annual Financial Reporting Policy (Policy 3.1) has been amended to outline the assets required to be revalued as well as the timing of when the revaluation is to be undertaken.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 3 - Good Governance

3.3 To provide responsible and accountable governance and management of the EMRC

3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

Due to revaluations required to be undertaken only on the Land, Buildings and Infrastructure classes of assets, the changes will result in a reduction in valuers fees.

SUSTAINABILITY IMPLICATIONS

Nil

RISK IMPLICATIONS

RISK: Non-compliance with Financial Regulations.		
Consequence	Likelihood	Rating
Moderate	Unlikely	Moderate
Action/Strategy		
Council to adopt the new and revised Council policy 3.1		



Item 14.4 continued

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} As reflected in the report
City of Bayswater	
City of Belmont	
City of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

1. Annual Financial Reporting Policy 3.1 with tracked changes (Ref: D2021/10322)
2. Annual Financial Reporting Policy 3.1 (Ref: D2021/10323)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION

That the revised EMRC Policy 3.1 Annual Financial Reporting Policy forming attachment 2 to this report be adopted by Council.

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



3.1 Annual Financial Reporting Policy

STRATEGIC PLAN OBJECTIVE

- 3.3 To provide responsible and accountable governance and management of the EMRC.
- 3.4 To continue to improve financial and asset management practices.

PURPOSE

To endorse accounting policies as part of the preparation of the Council's annual financial statements.

LEGISLATION

- *Local Government Act 1995*
- *Local Government (Financial Management) Regulations 1996*
- Australian Accounting Standards

POLICY STATEMENT

1. Reporting Entity

The reporting entity is the Eastern Metropolitan Regional Council.

2. Basis of Accounting

The financial statements shall be drawn up in accordance with the accounting standards and disclosure requirements of the Australian accounting bodies, the *Local Government Act 1995*, and the *Local Government (Financial Management) Regulations 1996*.

3. Asset Classification

The following classifications are to be utilised for recording assets:

- Land;
- Buildings;
- Structures;
- Plant;
- Equipment; and
- Furniture and fittings.

TEL (08) 9424 2222 FAX (08) 9277 7598 EMAIL mail@emrc.org.au WEB www.emrc.org.au

Policy - 3.1 Annual Financial Reporting Policy - 23-5-2019 – D2019/06916



4. Depreciation

Fixed Assets excluding freehold land and art works are to be depreciated over their estimated useful lives on a straight line basis as follows:

- Buildings 0-201.00 - 32-0013.33% (based on components)
- Structures
 - General 0-560.95 - 48-406.67%
 - Class III & IV Waste Cells % of actual usage
- Plant 3-674.17 - 57-6633.33%
- Furniture and fittings 5-974.00 - 33.33%
- Equipment 5-334.00 - 52-5933.33%

Assets are to be depreciated when completed and held ready for use.

5. Capitalisation Thresholds

As per Regulation 17A(5) of the *Local Government (Financial Management) Regulations 1996*, capitalisation threshold for the EMRC's asset is \$5,000.

6. Rates

The Eastern Metropolitan Regional Council does not levy rates. Accordingly rating information as required under the *Local Government (Financial Management) Regulations 1996* (r39) is not required to be presented in the financial statements.

7. Timing of Asset Valuations

As per Regulation 17A(4) of the *Local Government (Financial Management) Regulations 1996*, the EMRC will be undertaking Asset Revaluations on its Land, Buildings and Infrastructure classes of assets during the 2020/2021 financial year and then every 4 years thereafter, assets on a 4 year cycle commencing 2018/2019 (Year 1) on a rotation basis as follows:

- ~~Year 1 – No revaluations to be undertaken;~~
- ~~Year 2 – Plant and Equipment;~~
- ~~Year 3 – Land and Buildings and Infrastructure;~~
- ~~Year 4 – Art Works.~~

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8. Revaluation Thresholds

Revaluation thresholds shall be:

- Land No limit
- Buildings \$5,000
- Road Infrastructure \$5,000
- Other Infrastructures \$5,000
- ~~Minor Plant and Equipment~~ \$5,000
- ~~Major Plant and Equipment~~ \$5,000
- ~~Furniture and fittings~~ \$5,000
- Art Works No limit



9. Landfill Cells

There are three general components of cell construction:

- Cell excavation and development costs;
- Cell liner costs; and
- Cell capping costs.

All cell excavation and development costs and cell liner costs are capitalised and depreciated over the useful life of the cell based on the volumetric usage of the landfill cell air space during the year.

Cell capping costs are expensed as they occur as part of ongoing site rehabilitation.

FINANCIAL CONSIDERATIONS

Nil

Adopted/Reviewed by Council

1. 27 October 1994
2. 22 July 1999
3. 02 May 2002
4. 20 May 2004
5. 23 February 2006
6. 18 September 2008
7. 23 September 2010
8. 19 June 2014
9. 18 September 2014
10. 17 September 2015
11. 06 December 2018
12. 23 May 2019
- 12,13. 24 June 2021

Next Review

~~Following the Ordinary Elections in 2021~~ June 2023

Responsible Directorate

~~Corporate Services~~ Business Support



Council Policy 3.1

Annual Financial Reporting Policy

Strategic Plan Objective

3.3 To provide responsible and accountable governance and management of the EMRC.

3.4 To continue to improve financial and asset management practices.

Purpose

To endorse accounting policies as part of the preparation of the Council's annual financial statements.

Legislation

Local Government Act 1995

Local Government (Financial Management) Regulations 1996

Australian Accounting Standards

Policy Statement

1 Reporting Entity

The reporting entity is the Eastern Metropolitan Regional Council.

2 Basis of Accounting

The financial statements shall be drawn up in accordance with the accounting standards and disclosure requirements of the Australian accounting bodies, the Local Government Act 1995, and the Local Government (Financial Management) Regulations 1996.

3 Asset Classification

The following classifications are to be utilised for recording assets:

- Land
- Buildings
- Structures
- Plant
- Equipment
- Furniture and Fittings

4 Depreciation

Fixed Assets excluding freehold land and art works are to be depreciated over their estimated useful lives on a straight line basis as follows:

- Buildings 1.00 - 13.33% (based on components)
- Structures
 - ⇒ General 0.95 - 6.67%
 - ⇒ Class III & IV Waste Cells % of actual usage
- Plant 4.17 - 33.33%
- Furniture and fittings 4.00 - 33.33%
- Equipment 4.00 - 33.33%

Assets are to be depreciated when completed and held ready for use.

5 Capitalisation Thresholds

As per Regulation 17A(5) of the Local Government (Financial Management) Regulations 1996, capitalisation threshold for the EMRC's asset is \$5,000.

6 Rates

The Eastern Metropolitan Regional Council does not levy rates. Accordingly rating information as required under the Local Government (Financial Management) Regulations 1996 (r39) is not required to be presented in the financial statements.

7 Timing of Asset Valuations

As per Regulation 17A(4) of the Local Government (Financial Management) Regulations 1996, the EMRC will be undertaking revaluations on its Land, Buildings and Infrastructure classes of assets during the 2020/2021 financial year and then every 4 years thereafter.

8 Revaluation Thresholds

Revaluation thresholds shall be:

- Land No limit
- Buildings \$5,000
- Road Infrastructure \$5,000
- Other Infrastructures \$5,000

9 Landfill Cells

There are three general components of cell construction:

- Cell excavation and development costs;
- Cell liner costs; and
- Cell capping costs.

All cell excavation and development costs and cell liner costs are capitalised and depreciated over the useful life of the cell based on the volumetric usage of the landfill cell air space during the year. Cell capping costs are expensed as they occur as part of ongoing site rehabilitation.

Financial Considerations

Nil

Adopted/Reviewed	27 October 1994
	22 July 1999
	2 May 2022
	20 May 2004
	23 February 2006
	18 September 2008
	23 September 2010
	19 June 2014
	18 September 2014
	17 September 2015
	6 December 2018
	23 May 2019
	23 June 2021
Next Review	June 2025
Responsible Unit	Business Support Team



14.5 ESTABLISHMENT AGREEMENT REVIEW UPDATE

REFERENCE: D2021/10312

PURPOSE OF REPORT

The purpose of this report is to provide Council with an update on the Establishment Agreement Review, to seek Council's instruction for a follow-up workshop and to request an extension for the final review to be presented to Council.

KEY POINTS AND RECOMMENDATION(S)

- At the 25 March 2021 Ordinary Meeting of Council, Council resolved to review the Establishment Agreement with the final report to be presented at the Ordinary Council Meeting in June 2021 for Council's consideration.
- Significant progress has been made with reviews undertaken by member Council CEOs, and a preliminary draft of the Establishment Agreement was prepared and issued for feedback.
- A workshop was held on 20 May 2021 to assist with the discussion and to collate a collective view from the meeting.
- An updated replacement Establishment Agreement has been prepared following the workshop and has been forwarded to member Council CEOs for their review.
- A follow-up workshop was identified at the last workshop and instructions are now sought from Council as to an appropriate time for this workshop to be organised.
- Notwithstanding the progress made to date, along with the need for a follow-up workshop there are still additional matters that need to be undertaken and resolved to ensure a robust replacement Establishment Agreement is developed to take the EMRC to the future.

Recommendation(s)

That Council:

1. Notes the update on Establishment Agreement Review.
2. Agrees to a follow-up workshop to be held in _____ 2021.
3. Agrees to defer the presentation of the final report of the review until a later date for its consideration.

SOURCE OF REPORT

Chief Executive Officer



Item 14.5 continued

BACKGROUND

At the 25 March 2021 Ordinary Meeting of Council, a notice of motion was received from Cr Mel Congerton in accordance with Clause 4.18 of the *EMRC Standing Orders Local Law 2013*. Council resolved the amended motion that:

COUNCIL RESOLVE TO:

1. *CEO TO FACILITATE A REVIEW OF THE ESTABLISHMENT AGREEMENT WITH THE FINAL REPORT TO BE PRESENTED AT THE ORDINARY COUNCIL MEETING OF JUNE 2021 FOR COUNCIL'S CONSIDERATION.*
2. *REQUEST THE CEO TO INCLUDE AT LEAST ONE WORKSHOP WITH THE EMRC COUNCILLORS AND MEMBER COUNCIL CEOS TO DETERMINE THE CHANGES AND INCLUSIONS THAT SHOULD FORM THE DRAFT ESTABLISHMENT AGREEMENT FOR CONSIDERATION AND DISCUSSION.*
3. *REQUEST THAT THE REVIEW MAY INCLUDE BUT NOT BE LIMITED TO:*
 - a. *REVIEW AND AMEND ALL OF THE DATES TO REFLECT THE CURRENT LOCAL GOVERNMENT ELECTION CYCLES.*
 - b. *REVIEW AND AMEND THE CURRENT COUNCIL STRUCTURE TO A PROPORTIONATE REPRESENTATION MODEL BASED ON EACH MEMBER COUNCIL'S SHARE OF EQUITY AS A PERCENTAGE OF THE EMRC.*
 - c. *PROVIDE A MECHANISM (IF REQUIRED) TO DIFFERENTIATE A MEMBER COUNCIL'S EQUITY BASED UPON AN ORIGINAL MEMBER COUNCIL TO AN ADDITIONAL MEMBER COUNCIL.*
 - d. *REVIEW AND AMEND THE PROVISIONS WITHIN THE AGREEMENT FOR ONE OR MORE MEMBER COUNCILS THAT CHOOSE TO EXIT THE EMRC.*
 - e. *INCLUDE A PROVISION FOR DIVIDENDS TO BE PAID TO MEMBER COUNCILS FROM THE WASTE RESERVE ANNUALLY BASED ON EQUITY AND/OR WASTE CHARGE LEVIES PAID.*
 - f. *REVIEW AND AMEND OR REPLACE THE DEFINITIONS USED TO DETERMINE PROJECTS AND SERVICES THAT ARE CONSIDERED NEW AND THOSE CONSIDERED CONTINUING.*
 - g. *THE REVIEW IS INFORMED AND GUIDED BY THE COLLECTIVE VIEWS OF THE EMRC COUNCILLORS AND MEMBER COUNCIL MAYORS/PRESIDENTS AND CEOS.*

REPORT

The existing EMRC Establishment Agreement has been in place since 1998. Recent events including the Strategic Review have precipitated the need for a review of the Establishment Agreement.

Following the EMRC Council's resolution at its 25 March 2021 meeting to review the Establishment Agreement (EA), a preliminary review was undertaken by member Council CEOs to establish the key items for the legal brief to Mr Neil Douglas of McLeods Barristers & Solicitors to prepare the draft replacement EA.

A draft replacement EA was prepared. Feedback was sought from member Council CEOs on the preliminary draft and comments have been tracked in the document issued to EMRC Councillors and Deputy Councillors, member Council Mayors and President and member Council CEOs.

A workshop was held on 20 May 2021 with Mr Neil Douglas in attendance at the workshop to assist with the discussion.



Item 14.5 continued

Following the workshop, Mr Douglas has proceeded with the re-drafting of the EA based on the feedback and collective views from the meeting. An updated replacement EA along with the legal advice pertaining to issues that arose from the workshop have been issued to the member Council CEOs.

To enable further progress on the review, a follow-up workshop is recommended to be organised. We are seeking Council's instructions regarding an appropriate time that is suitable to hold this follow-up workshop.

Additionally, with this follow-up workshop in mind, it is recommended for Council to consider the deferral of the previously resolved timeframe being the June 2021 deadline to enable the review to be finalised within a reasonable timeframe.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 3 – Good Governance

- 3.2 To manage partnerships and relationships with stakeholder
- 3.3 To provide responsible and accountable governance and management of the EMRC

FINANCIAL IMPLICATIONS

The legal costs of the review has been allowed for in the approved 2020/2021 Annual Budget and draft 2021/2022 Annual Budget.

SUSTAINABILITY IMPLICATIONS

Nil

RISK IMPLICATIONS

RISK: The existing Establishment Agreement is not robust to meet the requirements of the EMRC and its member Councils to deliver on the strategic direction of the EMRC		
Consequence	Likelihood	Rating
Moderate	Unlikely	Medium
Action/Strategy		
Council reviews a replacement Establishment Agreement for implementation		



Item 14.5 continued

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} The outcome of the EMRC Strategic Review may impact on the future services that the EMRC provides to its member Councils.
City of Bayswater	
City of Belmont	
City of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

Nil

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

That Council:

1. Notes the update on Establishment Agreement Review.
2. Agrees to a follow-up workshop to be held in _____ 2021.
3. Agrees to defer the presentation of the final report of the review until a later date for its consideration.

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



14.6 ESTABLISHMENT OF A RESERVE FOR THE EASTLINK RELOCATION

REFERENCE: D2021/10315

PURPOSE OF REPORT

The purpose of this report is to establish a Reserve Fund to set aside money for the purpose of relocation of infrastructure at the Red Hill Waste Management Facility as a result of the Main Roads WA EastLink project.

KEY POINTS AND RECOMMENDATION(S)

- Main Roads WA in February 2021 appointed the EastLink WA Integrated Project Team (IPT) comprising BGE and GHD as a joint venture, together with a number of specialist sub-consultants, to commence detailed design work on EastLink.
- The proposed alignment has a major impact on existing infrastructure at the EMRCs Red Hill Facility both in terms of direct impacts, infrastructure that needs to be relocated to avoid being in the path of the proposed road, and indirect, works required to accommodate the proposed new site access arrangements, for example.
- It is essential that the EMRC plan in advance for relocation of this infrastructure and programme at for this work in advance of the commencement of works on EastLink to make certain there is a seamless transition in operational administration. Works are not due to commence on Eastlink until late 2024 / early 2025 at the earliest.
- It is proposed to set aside money for the purpose of providing funds for the relocation cost of infrastructure at the Red Hill Waste Management Facility, in a reserve fund, established specifically for this purpose.
- It is proposed that initial funding of \$5.325m to this new reserve be funded from the Future Development Reserve.

Recommendation(s)

That:

1. Council in accordance with s.6.11 of the *Local Government Act 1995* establishes an EastLink Relocation reserve for the purpose of providing funds for the relocation cost of infrastructure at the Red Hill Waste Management Facility
2. Council by absolute majority in accordance with s.6.11(2)(b) of the *Local Government Act 1995* authorises the transfer of funds of an initial amount of \$5.325m from the Future Development Reserve into the EastLink Relocation Reserve.
3. Local public notice of the proposed change and use of money in the Future Development Reserve.

SOURCE OF REPORT

Chief Project Officer

BACKGROUND

Main Roads WA in February 2021 appointed the EastLink WA Integrated Project Team (IPT) comprising BGE and GHD as a joint venture, together with a number of specialist sub-consultants, to commence detailed design work on EastLink. EastLink, (also known previously as the 'Orange Route') is derived from more than 40 years of road planning activities for the north-eastern corridor of the Perth metropolitan area and, once built will form the start of the Perth Adelaide National Highway (PANH).



Item 14.6 continued

The 80+ km project comprises different elements, the implementation of the proposed route between Roe Highway / Toodyay Road intersection and Great Eastern Highway at the town of Northam will directly impact on the EMRC's facility at Red Hill. Refer to Attachment No.1 – Concept Design.

Currently the project is jointly funded with the Australian and State Governments each committing \$10 million to progress planning and development work. There is currently no funding for construction. Main Roads WA current estimates indicate that construction work will not begin until late 2024 / early 2025.

Typically, Main Roads WA require a 150m wide road corridor but this could be wider at intersections and narrower on straight sections.

REPORT

The EMRC has a large amount of plant and infrastructure within the proposed EastLink road corridor. This is summarised in Attachment 2.

It is essential that the EMRC plan in advance for relocation of this infrastructure and programme at least some of this work in advance of the commencement of works on EastLink to make certain there is a seamless transition in operational administration, as construction works for EastLink will have a major impact on the operation of the Red Hill Facility.

There will be both direct and indirect costs associated with the impact of EastLink, those areas of infrastructure which will be directly impacted, for example the Administration Building which sits in the proposed path of EastLink; and indirect impacts, such as the need to change internal access arrangements due to the proposed new access point to the west of the Facility.

Preliminary cost estimates indicate that direct costs could amount to \$5.325 million and indirect costs to \$12 million. It is recommended that a Reserve be established in accordance with S6.11(1) of the Local Government Act 1995, to establish an EastLink Relocation reserve, to the amount of \$5.325M.

To fund this new reserve, it is proposed that an initial funds of \$5.325m be transferred from the existing Future Development Reserve. This reserve was established to finance future developments being undertaken by the EMRC and funded by operating surpluses. The reserve is also utilised to provide funds for projects that the EMRC is investigating and undertaking for the purpose of the long-term future direction in the area of waste management for the benefit of the Region.

There are two items which have been considered as indirect costs – EDL Power Station (\$5M) and Civil Works (\$2M) associated with the new entrance to the site.

The EDL Power Station will be annexed from the EMRC site, following the construction of EastLink. Operationally it would be less than ideal to have the Power Station on the north side of EastLink, with the landfill facility to its south. In the longer term it would be better to have the power generating plant within the Red Hill Facility. The final solution requires further more detailed discussion with Main Roads. In the meantime, EMRC Officers will also explore other options as the power generation contract expires in February 2023.

Civil infrastructure around the site will need to be significantly changed as a consequence of the new entrance to the site and because of the need to clear new space to accommodate existing facilities for example the Admin Building and Education Centre. Access around the site will also need to be changed.



Item 14.6 continued

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

- 1.1 To provide sustainable waste disposal operations

Key Result Area 3 – Good Governance

- 3.3 To provide responsible and accountable governance and management of the EMRC
- 3.4 To continue to improve financial and asset management practice
- 3.5 To improve organisational culture, health, welfare and safety

FINANCIAL IMPLICATIONS

Main Roads WA is seeking legal advice on whether it is required to contribute to the cost of relocating EMRCs infrastructure which is impacted by EastLink. Informal discussion indicates, as the land was identified as road reserve on the Metropolitan Regional Scheme (MRS), prior to the construction of the EMRC infrastructure, it's unlikely the EMRC will receive any contribution to the cost. It is therefore recommended that the full cost be accounted for, should there be any contribution by Main Roads, it will be a 'windfall' to the EMRC.

SUSTAINABILITY IMPLICATIONS

The area through which the proposed alignment runs, contains laterite, that could be cleared and processed by the EMRC.

RISK MANAGEMENT

RISK: Adequate funding to be available to mitigate against the potential impact of the construction of EastLink on the Red Hill Waste Management Facility.		
Consequence	Likelihood	Rating
Catastrophic	Almost Certain	Extreme
Action/Strategy		
Create a reserve fund specifically for the purpose of providing funding for the relocation of infrastructure directly impacted by the proposed construction of EastLink (Main Roads WA).		



Item 14.6 continued

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Nil
City of Bayswater	
City of Belmont	
City of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

1. EastLink with Existing Red Hill Assets Drawing 012-02 (Ref: D2021/10313)
2. Table of Infrastructure and Provisional Cost Estimates (Ref: D2021/10314)

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

That:

1. Council in accordance with s.6.11 of the *Local Government Act 1995* establishes an EastLink Relocation reserve for the purpose of providing funds for the relocation cost of infrastructure at the Red Hill Waste Management Facility
2. Council by absolute majority in accordance with s.6.11(2)(b) of the *Local Government Act 1995* authorises the transfer of funds of an initial amount of \$5.325m from the Future Development Reserve into the EastLink Relocation Reserve.
3. Local public notice of the proposed change and use of money in the Future Development Reserve.

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



LEGEND

- LANDFILL CELL
- CLASS III LEACHATE POND
- CLASS IV LEACHATE POND
- SILTATION/WATER POND
- 1** MEETING ROOM
- 2** EDUCATION CENTRE
- 3** NEW ADMIN BUILDING
- 4** OLD ADMIN BUILDING
- 5** WEIGHBRIDGE
- 6** PUMP COMPRESSOR SHED
- 7** WATER TANK
- 8** PETROL BOWSER
- 9** WORKSHOP NO. 1
- 10** MAINS SUPPLY ELECTRICITY ISOLATION
- 11** HHW COMPOUND
- 12** PLASTIC DRUM MUSTER
- 13** DIESEL BOWSER
- 14** TRANSFER STATION
- 15** WORKSHOP NO. 2
- 16** LANDFILL GAS & POWER (NOT UNDER EMRC JURISDICTION)
- 17** FUTURE LANDFILL GAS FLARES
- 18** FUTURE WORKSHOP NO. 3
- 19** INTERIM FOGO STAGE 01



Eastern Metropolitan Regional Council
 1st Floor Ascot Place, 226 Great Eastern Hwy
 Belmont, Western Australia 6104
 PO Box 234 Belmont Western Australia 6984

NO.	INT.	DATE	REVISION
A	DB	17/05/2021	CONCEPT DESIGN OF EAST LINK VS EXISTING ASSETS

DESIGNED	SC 05/2021
DRAWN	AS 05/2021
CHECKED	SC 05/2021
APPROVED	SC MANAGER, ENGINEERING

SITE	RED HILL WASTE MANAGEMENT FACILITY
ADDRESS	1094 TOODYAY ROAD RED HILL

PROJECT NAME	RED HILL DEVELOPMENT PLAN
TITLE	EAST LINK WITH EXISTING RED HILL ASSETS

DRAWING NO.	RH012-02
SHEET NO.	1 OF 1
SCALE	AS SHOWN

ID	Item	Current Arrangement	Requirements	Comments	Main Roads Cost Estimate	EMRC Cost Estimate	Direct / Indirect	Total Cost Estimate
1	Mains Power	Mains Power is run into Workshop No. 1 which is in the alignment.	This will need to be relocated to where ever the new site entrance and infrastructure will be.	Will require Western Power to design and Install,	\$1,000,000.00		Direct	\$1,000,000.00
2	Compressor Station	This runs all our landfill pumping infrastructure. Currently in Workshop # 1	Needs to be close to landfill but have mains power available.	How far the air line can be run from compressor will determine where this can be housed. May need to consider upgrade to compressors.		\$300,000.00	Direct	\$300,000.00
3	Weighbridges	In and out weighbridge with office in between.	New Weighbridges and weighbridge office will be required.			\$700,000.00	Direct	\$700,000.00
4	Staff Amenities	Operations staff using old admin building.	Lunchroom and toilet facilities for operations staff.	May want to incorporate into new administration office set up, one big building				
4	Administration	Currently a transportable building housing 7 staff in 5 offices and 2 admin staff in common area. IT room, Board Room, toilets and lunch room	Offices for administration staff.	Building can potentially be relocated.				
4	Meeting Rooms	Currently the old house is used as a meeting room for larger meetings	Need a large meeting room for external meetings as well as smaller board room for internal meetings	Can be incorporated into a new admin building		\$2,500,000.00	Direct	\$2,500,000.00
4	Education Centre	Currently a transportable building.	Similar sized building, relocated to new site entrance/admin area	Existing building can be relocated.				
4	Public Toilets	Adjacent to Education Centre	Consolidate into 1 area with admin offices etc.					
4	Car Parking	All over the place	Consolidate into 1 area					
5	Wheel wash	Mobile set up adjacent to HHW	Needs to be relocated to where ever is suitable to meet licence requirements. Needs Power	Existing structure can be relocated.		\$300,000.00	Direct	\$300,000.00
6	Fuel Storage	25,000L Storage tank	In road alignment, needs to be relocated to best location.			\$250,000.00	Direct	\$250,000.00
7	HHW	Large Shed 50m x 20m with approved storage containers inside	Same set up required in best agreed location. Needs Power			\$250,000.00	Direct	\$250,000.00
8	EDL Power Station	Power Station with 4 large motors	A new station to handle gas requirements close to landfill	EDL advise possible to have a container station, more mobile etc. Needs EDL input. Could include provision in tender to relocate Station		\$5,000,000.00	Indirect	\$5,000,000.00
9	Site Entrance - Civil Works	Off Toodyay Road includes site clearance, cut and fill, paving, drainage etc...	Wherever Main Roads design the intersection from which site access is agreed plus all new roads to join into existing road network.	As soon as we know MRWA design we can plan new road network.		\$2,000,000.00	Indirect	\$2,000,000.00
10	Drum Muster	Gated Area for storage of drums	Same set up in best location			\$25,000.00	Direct	\$25,000.00
11	Community Recycling Centre (Transfer Station)	The present location of the Transfer Station is not suitable if the new entrance is to be between Lots 6 & 7.	Relocate to north Section of Lot 7	May not need to be done straight away, can be staged after East link is complete and new access established.		\$3,500,000.00	Indirect	\$3,500,000.00
12	Greenwaste Composting	Presently locate on future landfill cells and will requires relocation in the future.	Relocate to south Section of Lot 7	May not need to be done straight away, can be staged after East link is complete and new access established.		\$1,500,000.00	Indirect	\$1,500,000.00
					\$1,000,000.00	\$16,325,000.00		\$17,325,000.00

Direct \$5,325,000
Indirect \$12,000,000



14.7 ITEMS CONTAINED IN THE INFORMATION BULLETIN

REFERENCE: D2021/10297

The following items are included in the Information Bulletin, which accompanies the Agenda.

- 1.1 REGISTER OF COUNCIL RESOLUTIONS 2021 (Ref: D2021/10298)
- 1.2 CEO EXERCISE OF DELEGATED POWERS AND DUTIES (Ref: D2021/10299)
- 1.3 2020/2021 COUNCIL TONNAGE COMPARISONS AS AT 31 MAY 2021 (Ref: D2021/10300)

RECOMMENDATION(S)

That Council notes the items contained in the Information Bulletin accompanying the 24 June 2021 Ordinary Meeting of Council Agenda.

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



15 REPORTS OF COMMITTEES

15.1 AUDIT COMMITTEE MEETING HELD 3 JUNE 2021

(REFER TO MINUTES OF COMMITTEE)

REFERENCE: (D2021/08492 [AC] D2021/10626)

The minutes of the Audit Committee meeting held on **3 June 2021** accompany and form part of this agenda – (refer to section of ‘Minutes of Committees’ for Council accompanying this Agenda).

QUESTIONS

The Chairman invites general questions from members on the minutes of the Audit Committee.

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, Council adopts the recommendations in the Audit Committee report (Section 15.1).

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR

15.2 LEGAL COMMITTEE MEETING HELD 3 JUNE 2021

(REFER TO MINUTES OF COMMITTEE)

REFERENCE: (D2021/09457 [LC] D2021/10368)

The minutes of the Legal Committee meeting held on **3 June 2021** accompany and form part of this agenda – (refer to section of ‘Minutes of Committees’ for Council accompanying this Agenda).

QUESTIONS

The Chairman invites general questions from members on the minutes of the Legal Committee.

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, Council notes the recommendations in the Legal Committee report (Section 15.2).

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



16 REPORTS OF DELEGATES

17 MEMBERS' MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

18 NEW BUSINESS OF AN URGENT NATURE APPROVED BY THE CHAIRMAN OR PRESIDING MEMBER OR BY DECISION OF MEETING

19 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

RECOMMENDATION (Closing meeting to the public)

That with the exception of, the meeting be closed to members of the public in accordance with Section 5.23(2)(c) of the *Local Government Act 1995* for the purpose of dealing with matters of a confidential nature.

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR

19.1 HAZELMERE WOOD WASTE TO ENERGY PLANT UPDATE

REFERENCE: D2021/09661

This item is recommended to be confidential because it contains matters of a commercial-in-confidence nature.

See Confidential Item circulated with the Agenda under Separate Cover.

19.2 ITEM 14.1 OF THE LEGAL COMMITTEE MINUTES – 3 JUNE 2021 – SEEKING INSTRUCTIONS REGARDING LEGAL MATTER [CONFIDENTIAL MATTER IN ACCORDANCE WITH LOCAL GOVERNMENT ACT 1995 s.5.23(2)(d)]

REFERENCE: D2021/10370

This item is recommended to be confidential because it contains matters of a legal nature.

See Confidential Item circulated with the Agenda under Separate Cover.



Item 19 continued

19.3 CHIEF EXECUTIVE OFFICER PERFORMANCE AND SALARY REVIEW FOR 2020/2021 AND OBJECTIVE SETTING FOR 2021/2022

REFERENCE: D2021/06386

This item is recommended to be confidential because it contains matters affecting an employee and is to be treated as confidential in accordance with EMRC Policy 4.1 – Chief Executive Officer Appointment, Performance Assessment and Review Policy.

See Confidential Item circulated with the Agenda under Separate Cover.

RECOMMENDATION (Meeting re-opened to the public)

That the meeting be re-opened, the members of the public be invited to return to the meeting and the recommendations passed behind closed doors be recorded.

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR

Recording of the resolutions passed behind closed doors, namely:

19.1 HAZELMERE WOOD WASTE TO ENERGY PLANT UPDATE

REFERENCE: D2021/09661

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR

19.2 ITEM 14.1 OF THE LEGAL COMMITTEE MINUTES – 3 JUNE 2021 – SEEKING INSTRUCTIONS REGARDING LEGAL MATTER [CONFIDENTIAL MATTER IN ACCORDANCE WITH LOCAL GOVERNMENT ACT 1995 s.5.23(2)(d)]

REFERENCE: D2021/10370

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR



Item 19 continued

19.3 CHIEF EXECUTIVE OFFICER PERFORMANCE AND SALARY REVIEW FOR 2020/2021 AND OBJECTIVE SETTING FOR 2021/2022

REFERENCE: D2021/06386

COUNCIL RESOLUTION(S)

MOVED CR

SECONDED CR

20 FUTURE MEETINGS OF COUNCIL

The next Ordinary meeting of Council is scheduled to be on **Thursday, 22 July 2021 (if required)** electronically or at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, Ascot WA 6104 commencing at 6:00pm.

Future Meetings 2021

Thursday	22	July	(if required)	at	EMRC Administration Office
Thursday	26	August	(if required)	at	EMRC Administration Office
Thursday	23	September	(if required)	at	EMRC Administration Office
Thursday	25	November	(if required)	at	EMRC Administration Office

21 DECLARATION OF CLOSURE OF MEETING