



MINUTES

CERTIFICATION OF CONFIRMATION OF COUNCIL MEETING MINUTES

18 June 2015

I, Cr Alan Pilgrim, hereby certify that the minutes from the Council Meeting held on 18 June 2015 pages (1) to (241) were confirmed at a meeting of Council held on 20 August June 2015.

A handwritten signature in black ink, appearing to read "Alan Pilgrim", is written over a horizontal line. The signature is cursive and extends to the right of the line.

Signature

Cr Alan Pilgrim
Person presiding at Meeting

ORDINARY MEETING OF COUNCIL

MINUTES

18 June 2015

(REF: D2015/06640)

An Ordinary Meeting of Council was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Thursday, 18 June 2015**. The meeting commenced at **6:02pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 6:02pm.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE (PREVIOUSLY APPROVED)

Councillor Attendance

Cr Alan Pilgrim (Chairman)	EMRC Member	Shire of Mundaring
Cr Jennie Carter	EMRC Member	Town of Bassendean
Cr Gerry Pule	EMRC Member	Town of Bassendean
Cr Mike Anderton	EMRC Member	City of Bayswater
Cr Chris Cornish	EMRC Member	City of Bayswater
Cr Steve Wolff	EMRC Member	City of Belmont
Cr Dylan O'Connor	EMRC Member	Shire of Kalamunda
Cr Frank Lindsey	EMRC Member	Shire of Kalamunda
Cr Tony Cuccaro	EMRC Member	Shire of Mundaring
Cr David Färdig	EMRC Member	City of Swan
Cr Darryl Trease (Deputising for Cr Zannino)	EMRC Deputy Member	City of Swan

Apologies

Cr Janet Powell (Deputy Chairman)	EMRC Member	City of Belmont
Cr Charlie Zannino	EMRC Member	City of Swan

EMRC Officers

Mr Peter Schneider	Chief Executive Officer	
Mr Hua Jer Liew	Director Corporate Services	
Mr Steve Fitzpatrick	Director Waste Services	
Mrs Marilyn Horgan	Director Regional Services	
Ms Theresa Eckstein	Executive Assistant to Chief Executive Officer	
Mrs Annie Hughes-d'Aeth	Personal Assistant to Director Corporate Services (Minutes)	

EMRC Observers

Mr David Ameduri	Manager Financial Services	
Mrs Wendy Harris	Manager Regional Development	
Ms Naomi Rakela	Manager Environmental Services	
Ms Joanne Woodbridge	Business Development Coordinator (Environment and Sustainability)	

Observers

Mr Doug Pearson	Director Technical Services	City of Bayswater
Mr Sam Assaad	Manager Infrastructure Services	Shire of Kalamunda

3 DISCLOSURE OF INTERESTS

Nil



4 ANNOUNCEMENTS BY THE CHAIRMAN OR PRESIDING MEMBER WITHOUT DISCUSSION

4.1 2014/2015 ANNUAL RETURN

The Chairman advised that the 2014/2015 Annual Returns were being handed out this evening and they were due to be received back to the EMRC by no later than the last working day in August being Friday, 28 August 2015.

The Chairman also asked if councillors could please complete their returns as a matter of priority as the CCC has to be notified of any return received after that date.

4.2. 2015 LOTTERYWEST AVON DESCENT FAMILY FUN DAYS

The 43rd annual Avon Descent takes place on the weekend of the 1 and 2 of August 2015.

The EMRC has received \$155,500 (ex GST) from Lotterywest to support the local governments along the river to stage events where the community can enjoy all of the action on the water as well as great family fun activities on the riverbanks.

4.3 21ST NATIONAL GENERAL ASSEMBLY OF LOCAL GOVERNMENT (NGA)

The Chairman provided an update on the 21st National General Assembly of Local Government held on 15 - 17 June 2015 that he attended with the Chief Executive Officer.

The Chairman commented on the presentations provided at the conference, noting the presentation provided by the Minister for the Environment, Hon. Greg Hunt MP who encouraged councils to work together in groups to put a regional focus on projects. A report on the conference will be presented to Council at a future meeting.

5 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil

6 PUBLIC QUESTION TIME

Nil

7 APPLICATIONS FOR LEAVE OF ABSENCE

7.1 CRS TONY CUCCARO AND FRANK LINDSEY - LEAVE OF ABSENCE

COUNCIL RESOLUTION(S)

MOVED CR ANDERTON

SECONDED CR CARTER

THAT COUNCIL APPROVE APPLICATIONS FOR LEAVE OF ABSENCE FOR CR CUCCARO FROM 22 JULY 2015 TO 2 AUGUST 2015 INCLUSIVE AND CR LINDSEY FROM 26 JULY 2015 TO 31 JULY 2015 INCLUSIVE.

CARRIED UNANIMOUSLY

8 PETITIONS, DEPUTATIONS AND PRESENTATIONS

Nil



9 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

9.1 MINUTES OF ORDINARY MEETING OF COUNCIL HELD ON 21 MAY 2015

That the minutes of the Ordinary Meeting of Council held on 21 May 2015 which have been distributed, be confirmed.

COUNCIL RESOLUTION

MOVED CR PULE

SECONDED CR WOLFF

THAT THE MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 21 MAY 2015 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY

10 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

11 QUESTIONS BY MEMBERS WITHOUT NOTICE

Nil

12 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH MEETINGS MAY BE CLOSED TO THE PUBLIC

NOTE: Section 5.23(2) of the Local Government Act 1995, details a number of matters upon which Council may discuss and make decisions without members of the public being present. These matters include: matters affecting employees; personal affairs of any person; contractual matters; legal advice; commercial-in-confidence matters; security matters; among others.

The following report item is covered in section 19 of this agenda:

12.1 HAZELMERE WOODWASTE TO ENERGY PROJECT

13 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



14 REPORTS OF EMPLOYEES

QUESTIONS

The Chairman invited questions from members on the reports of employees.

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, Council adopts the recommendations in the Reports of Employees (Section 14).

COUNCIL RESOLUTION(S)

MOVED CR PULE

SECONDED CR WOLFF

THAT WITH THE EXCEPTION OF ITEM 14.3 WHICH IS TO BE WITHDRAWN AND DEALT WITH SEPARATELY, COUNCIL ADOPTS THE RECOMMENDATIONS IN THE REPORTS OF EMPLOYEES (SECTION 14).

CARRIED UNANIMOUSLY



14.1 LIST OF ACCOUNTS PAID DURING THE MONTH OF MAY 2015

REFERENCE: D2015/07366

PURPOSE OF REPORT

The purpose of this report is to present to Council a list of accounts paid under the Chief Executive Officer's delegated authority during the month of May 2015 for noting.

KEY ISSUES AND RECOMMENDATION(S)

- As per the requirements of the Local Government (Financial Management) Regulations 1996 (Regulation 13(1)), the list of accounts paid during the month of May 2015 is provided for noting.

Recommendation(s)

That Council notes the CEO's list of accounts for May 2015 paid under delegated power in accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996, as attached to this report totalling \$5,577,197.87.

SOURCE OF REPORT

Director Corporate Services
Manager Financial Services

BACKGROUND

Council has delegated to the Chief Executive Officer (CEO) the exercise of its power to make payments from the Municipal Fund and Trust Fund. In accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996, a list of accounts paid by the CEO is to be provided to Council, where such delegation is made.

At the meeting of Council on 4 December 2014 (Ref: D2014/12979) it was resolved:

"THAT COUNCIL PURSUANT TO SECTION 5.42 OF THE LOCAL GOVERNMENT ACT 1995, AMENDS THE DELEGATION TO THE CHIEF EXECUTIVE OFFICER WITH RESPECT TO PAYMENTS FROM THE MUNICIPAL OR TRUST FUNDS, TO INCLUDE A CONDITION THAT THE CHIEF EXECUTIVE OFFICER IS TO PROVIDE A BRIEF DESCRIPTION OUTLINING THE NATURE OF EACH TRANSACTION AND PAYMENT MADE FROM MUNICIPAL OR TRUST FUNDS ON A MONTHLY BASIS."



Item 14.1 continued

REPORT

The table below summarises the payments drawn on the funds during the month of May 2015. A list detailing the payments made is appended as an attachment to this report.

Municipal Fund	EFT Payments:	EFT32948 – EFT33118	
	Cheque Payments	220052 – 220060	
	Payroll EFT	PAY 2015-23 & PAY 2015-24	
	DIRECT DEBITS Superannuation	DD14428.1 – DD14428.17, DD14429.1 - DD144429.19	
	Bank Charges	1*MAY15	
	Other	949 - 958	\$5,577,197.87
	Less Cancelled EFTs & Cheques		Nil
Trust Fund	Not Applicable		Nil
Total			\$5,577,197.87

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 – Good Governance

- 4.3 To provide responsible and accountable governance and management of the EMRC
- 4.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

As contained within the report.

SUSTAINABILITY IMPLICATIONS

Nil



Item 14.1 continued

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Nil
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

CEO's Delegated Payments List for the month of May 2015 (Ref: D2015/08647)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council notes the CEO's list of accounts for May 2015 paid under delegated power in accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996, as attached to this report totalling \$5,577,197.87.

COUNCIL RESOLUTION(S)

MOVED CR PULE

SECONDED CR WOLFF

THAT COUNCIL NOTES THE CEO'S LIST OF ACCOUNTS FOR MAY 2015 PAID UNDER DELEGATED POWER IN ACCORDANCE WITH REGULATION 13(1) OF THE LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996, AS ATTACHED TO THIS REPORT TOTALLING \$5,577,197.87

CARRIED UNANIMOUSLY

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF MAY 2015

Cheque /EFT No	Date	Payee	Description	Amount
EFT32948	05/05/2015	DENSFORD CIVIL PTY LTD	EXTENSION OF FIRE RING MAIN - HAZELMERE	104,274.80
EFT32949	05/05/2015	GROENEVELD AUSTRALIA P/L	PLANT REPAIRS	567.60
EFT32950	05/05/2015	LANDFILL GAS & POWER PTY LTD	ELECTRICITY USAGE	20,722.71
EFT32951	05/05/2015	TELSTRA	TELEPHONE CHARGES	179.76
EFT32952	05/05/2015	TELSTRA	TELEPHONE CHARGES	171.12
EFT32953	05/05/2015	TELSTRA	TELEPHONE CHARGES	473.82
EFT32954	08/05/2015	DUN & BRADSTREET PTY LTD	CREDIT REFERENCE CHECKS	59.40
EFT32955	08/05/2015	INDUSTRIAL EQUIPMENT PTY LTD T/A MINETEK	PLANT PURCHASE	114,898.52
EFT32956	08/05/2015	MCLERNONS EVERYTHING BUSINESS	SHELVING	169.00
EFT32957	08/05/2015	STEPHEN FITZPATRICK	STAFF REIMBURSEMENT	1,343.95
EFT32958	11/05/2015	CHILD SUPPORT	PAYROLL DEDUCTION	581.29
EFT32959	12/05/2015	ALLIED METAL RECYCLERS PTY LTD	REFUND OF OVERPAYMENT	1,248.59
EFT32960	12/05/2015	DEPARTMENT OF ENVIRONMENT	CLEARING PERMIT APPLICATION FEE	2,248.00
EFT32961	12/05/2015	DUVAL FOODS	CATERING COSTS	1,817.45
EFT32962	12/05/2015	J & K HOPKINS	OFFICE FURNITURE	623.00
EFT32963	12/05/2015	PAYG PAYMENTS	TAXATION PAYMENT	63,181.00
EFT32964	12/05/2015	SOUTHERN WIRE PTY LTD	UPGRADE MAIN GATE - RED HILL	8,149.51
EFT32965	12/05/2015	TELSTRA CORPORATION LTD	TELEPHONE CHARGES	447.48
EFT32966	15/05/2015	COMPU-STOR	DATA STORAGE	660.63
EFT32967	15/05/2015	COMSYNC CONSULTING PTY LTD	IT CONSULTING	2,323.75
EFT32968	15/05/2015	CORPORATE WEAR WEST	UNIFORM SUPPLIES	1,607.10
EFT32969	15/05/2015	MIROSLAV VUJAKLIJA	STAFF REIMBURSEMENT	114.50
EFT32970	15/05/2015	MOTORCHARGE PTY LTD	FLEET FUEL PURCHASES	3,183.42
EFT32971	15/05/2015	TELSTRA	TELEPHONE CHARGES	215.30
EFT32972	20/05/2015	BP AUSTRALIA LIMITED	FUEL PURCHASES	54,797.68
EFT32973	20/05/2015	BP AUSTRALIA LIMITED	OIL PURCHASES	2,898.23
EFT32974	20/05/2015	BRIAN NAUGHTON (BG'S CAR CLEANING SERVICE)	CLEANING CAR POOL VEHICLES	320.00
EFT32975	20/05/2015	CABCHARGE	ADMINISTRATION CHARGE	6.09
EFT32976	20/05/2015	DEPUTY COMMISSIONER OF TAXATION	GST PAYMENT	136,379.00
EFT32977	20/05/2015	JAYCOURT NOMINEES P/L T/A BARFIELD EARTHMOVING	PLANT HIRE & TRANSPORTATION COSTS	21,078.17
EFT32978	20/05/2015	LINFOX ARMAGUARD PTY LTD	COURIER SERVICE	486.45
EFT32979	20/05/2015	PITNEY BOWES CREDIT AUSTRALIA LTD	POSTAGE EXPENSE	333.63
EFT32980	20/05/2015	REMIDA PERTH INC	MEMBERSHIP RENEWAL	288.00
EFT32981	20/05/2015	WOLFE CIVIL PTY LTD	REFUND OF OVERPAYMENT	12.96
EFT32982	22/05/2015	CHILD SUPPORT	PAYROLL DEDUCTION	581.29
EFT32983	26/05/2015	EMBROID ME MALAGA	STAFF UNIFORMS	978.12
EFT32984	26/05/2015	FLASHBAY PTY LTD	MARKETING MATERIAL	1,353.90
EFT32985	26/05/2015	PAYG PAYMENTS	TAXATION PAYMENT	77,858.40
EFT32986	27/05/2015	NEVERFAIL SPRINGWATER LTD	BOTTLED WATER	30.40
EFT32987	27/05/2015	NEVERFAIL SPRINGWATER LTD	BOTTLED WATER	156.35
EFT32988	27/05/2015	TELSTRA	TELEPHONE CHARGES	5,254.61
EFT32989	27/05/2015	TELSTRA	TELEPHONE CHARGES	160.41
EFT32990	27/05/2015	ACCESS INDUSTRIAL TYRES PTY LTD	TYRE REPAIRS & TYRE PURCHASE	3,105.30
EFT32991	27/05/2015	ACTIVE ENVIRONMENTAL SOLUTIONS (HIRE) PTY LTD	EQUIPMENT HIRE	27.50
EFT32992	27/05/2015	ADCORP	ADVERTISING EXPENSE	852.76
EFT32993	27/05/2015	ADVANCED NATIONAL SERVICES PTY LTD	CLEANING EXPENSES	2,384.80
EFT32994	27/05/2015	AIR FILTER DRY CLEAN SYSTEMS WA P/L ATF AFDCS TRADING TRUST	PLANT PARTS & SERVICE	1,271.11
EFT32995	27/05/2015	AIRLITE CLEANING	CLEANING EXPENSES	429.55
EFT32996	27/05/2015	AIRWELL GROUP PTY LTD	PUMP MAINTENANCE	2,484.35
EFT32997	27/05/2015	ALCOLIZER PTY LTD	EQUIPMENT MAINTENANCE FEE	88.00
EFT32998	27/05/2015	ANGELA ROSSEN	ENVIRONMENTAL CONSULTING	880.00
EFT32999	27/05/2015	AUSCORP IT	PRINTER & COMPUTER CONSUMABLES	1,219.34
EFT33000	27/05/2015	AUSTRACLEAR LIMITED (ASX)	FINANCIAL SERVICES FEE	19.53
EFT33001	27/05/2015	AUSTRALIA POST - RED HILL	POSTAL SERVICES	284.78
EFT33002	27/05/2015	AUSTRALIAN HVAC SERVICES	AIRCONDITIONING MAINTENANCE & REPAIRS	550.00
EFT33003	27/05/2015	AUSTRALIAN INSTITUTE OF MANAGEMENT - AIM	STAFF TRAINING	1,425.00
EFT33004	27/05/2015	AUTOSWEEP WA (LAMBERT FAMILY TRUST)	SITE MAINTENANCE - RED HILL	701.80
EFT33005	27/05/2015	B&J CATALANO PTY LTD	FERRICRETE & SAND PURCHASES	274,522.25
EFT33006	27/05/2015	BELMONT - REDCLIFFE NEWSROUND	NEWSPAPERS DELIVERY	564.60
EFT33007	27/05/2015	BOC GASES	EQUIPMENT RENTAL	173.24
EFT33008	27/05/2015	BP GIDGEGANNUP	NEWSPAPER PURCHASES	39.50
EFT33009	27/05/2015	BRING COURIERS	COURIER SERVICE	570.13
EFT33010	27/05/2015	BRONWYN LEE	STAFF REIMBURSEMENT	277.50
EFT33011	27/05/2015	BUNNINGS BUILDING PRODUCTS	HARDWARE SUPPLIES	46.71
EFT33012	27/05/2015	CA TECHNOLOGY PTY LTD T/A CAMMS MANAGEMENT SOLUTIONS	ANNUAL LICENCE FEE - INTERPLAN	15,553.34
EFT33013	27/05/2015	CAPITAL TRANSPORT SERVICES (WA) PTY LTD	COURIER SERVICE	1,211.06
EFT33014	27/05/2015	CHAMBERLAIN AUTO ELECTRICS	AUTO ELECTRICAL REPAIRS	1,317.37
EFT33015	27/05/2015	CHANDLER MACLEOD GROUP	LABOUR HIRE	8,473.04
EFT33016	27/05/2015	CIRRENA PTY LTD T/A UNISON INTERACTIVE PTY LTD	WEBSITE SERVICE AGREEMENT	1,540.00
EFT33017	27/05/2015	CITY OF SWAN	SITE SWEEPING HAZELMERE	1,567.50
EFT33018	27/05/2015	CJD EQUIPMENT PTY LTD	PLANT PARTS & SERVICE	11,562.19
EFT33019	27/05/2015	COLONIAL PRINT & PROMOTIONS	STAFF NAME BADGE	18.15
EFT33020	27/05/2015	COMSYNC CONSULTING PTY LTD	IT CONSULTING	2,359.50
EFT33021	27/05/2015	COVS PARTS PTY LTD	WORKSHOP SUPPLIES	447.35
EFT33022	27/05/2015	CPR ELECTRICAL SERVICES	HAAS GRINDER - PROGRAMMING	1,775.40
EFT33023	27/05/2015	CSE-COMSOURCE PTY LTD	EQUIPMENT PURCHASE	192.50
EFT33024	27/05/2015	CUTTING EDGES REPLACEMENT PARTS PTY LTD	PLANT PARTS	887.58
EFT33025	27/05/2015	DAVID WILLIAM LOW	ENVIRONMENTAL CONSULTING	2,495.00



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Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF MAY 2015

Cheque /EFT No	Date	Payee	Description	Amount
EFT33026	27/05/2015	DAVID WILLS & ASSOCIATES	CONSULTING FEE	4,125.00
EFT33027	27/05/2015	DEERING AUTRONICS	PLANT REPAIRS & MAINTENANCE	831.43
EFT33028	27/05/2015	DELRON CLEANING PTY LTD	CLEANING EXPENSES	3,507.94
EFT33029	27/05/2015	DINGO BUS CHARTER	BUS HIRE	550.00
EFT33030	27/05/2015	DISMANTLE INC	CONSULTING FEE - YOUTH BIKE RECYCLE PROJECT	11,000.00
EFT33031	27/05/2015	DUN & BRADSTREET PTY LTD	CREDIT REFERENCE CHECKS	39.60
EFT33032	27/05/2015	DVG MORLEY	VEHICLE REPAIR	72.55
EFT33033	27/05/2015	ECO CHANGE CONSULTING	ENVIRONMENTAL CONSULTING	6,000.00
EFT33034	27/05/2015	ECO ENVIRONMENTAL (BENFOSTER PTY LTD)	PROTECTIVE CLOTHING	357.50
EFT33035	27/05/2015	ELAN ENERGY MANAGEMENT (TYRE RECYCLERS)	TYRE DISPOSAL COSTS	663.52
EFT33036	27/05/2015	ELEMENT HYDROGRAPHIC SOLUTIONS	EQUIPMENT MAINTENANCE & SERVICE	496.10
EFT33037	27/05/2015	ESSENTIAL OFFICE PRODUCTS PTY LTD	EQUIPMENT REPAIRS	957.00
EFT33038	27/05/2015	FILTERS PLUS	PLANT PARTS	990.83
EFT33039	27/05/2015	FLEXI STAFF PTY LTD	LABOUR HIRE	4,930.92
EFT33040	27/05/2015	FRESH BOOST PTY LTD ATF BANDITS TRUST	STAFF AMENITIES	783.60
EFT33041	27/05/2015	FUELFIX T/AS TANKS2GO	EQUIPMENT PURCHASE	2,200.00
EFT33042	27/05/2015	FUJI XEROX AUSTRALIA PTY LTD	PHOTOCOPY EXPENSES	1,147.19
EFT33043	27/05/2015	GOODCHILD ENTERPRISES	BATTERY PURCHASE	139.70
EFT33044	27/05/2015	HARVEY NORMAN AV/IT SUPERSTORE MIDLAND	KITCHEN EQUIPMENT PURCHASE	139.00
EFT33045	27/05/2015	HERBERT SMITH FREEHILLS	LEGAL ADVICE	2,530.00
EFT33046	27/05/2015	HILLS FRESH	STAFF AMENITIES	156.46
EFT33047	27/05/2015	HIND'S TRANSPORT SERVICES	PRODUCT TRANSPORTATION COSTS	7,981.30
EFT33048	27/05/2015	IPING PTY LTD	INTERNET SERVICE AGREEMENT	1,128.80
EFT33049	27/05/2015	JAYCOURT NOMINEES PTY LTD T/A BARFIELD MECHANICAL	PLANT REPAIRS & MAINTENANCE	12,540.00
EFT33050	27/05/2015	JEANE REED	RED HILL FENCING	643.25
EFT33051	27/05/2015	JOSH BYRNE & ASSOCIATES	ENVIRONMENTAL CONSULTING	1,100.00
EFT33052	27/05/2015	KANYANA WILDLIFE REHABILITATION CENTRE INC	ENVIRONMENTAL CONSULTING	1,250.00
EFT33053	27/05/2015	KENNARDS HIRE	EQUIPMENT HIRE	58.00
EFT33054	27/05/2015	KLB SYSTEMS	COMPUTER HARDWARE PURCHASE	2,662.00
EFT33055	27/05/2015	KONICA MINOLTA BUSINESS SOLUTIONS AUSTRALIA P/L	PHOTOCOPY EXPENSES	724.79
EFT33056	27/05/2015	LANDFILL GAS & POWER PTY LTD	ELECTRICITY USAGE	21,695.81
EFT33057	27/05/2015	LEN FRENCH FENCING CONTRACTOR	FENCE REPAIRS	835.00
EFT33058	27/05/2015	LIEBHERR AUSTRALIA PTY LTD	PLANT PARTS PURCHASE, REPAIR & SERVICE	12,131.85
EFT33059	27/05/2015	MAIL PLUS PERTH	MAIL EXPENSES	369.60
EFT33060	27/05/2015	MARKETFORCE	ADVERTISING EXPENSE	1,426.93
EFT33061	27/05/2015	MARSMEN PLUMBING	BUILDING REPAIR & MAINTENANCE	374.00
EFT33062	27/05/2015	MCINTOSH & SON	PLANT PARTS & SERVICE	3,589.12
EFT33063	27/05/2015	METROWEST SERVICE	IT EQUIPMENT PURCHASE	1,353.00
EFT33064	27/05/2015	MICHAEL PAGE INTERNATIONAL	LABOUR HIRE	211.75
EFT33065	27/05/2015	MIDLAND CEMENT MATERIALS	CEMENT PURCHASE	132.00
EFT33066	27/05/2015	MIDLAND TOYOTA (DVG)	VEHICLE SERVICE	580.65
EFT33067	27/05/2015	MIDWAY FORD (WA)	VEHICLE SERVICE	760.00
EFT33068	27/05/2015	MJ & AR BAMFORD	ENVIRONMENTAL CONSULTING	3,248.30
EFT33069	27/05/2015	MS GROUNDWATER MANAGEMENT	ENVIRONMENTAL CONSULTING	3,190.00
EFT33070	27/05/2015	MUNDARING TYRE CENTRE	TYRE REPAIR	95.00
EFT33071	27/05/2015	NAMAMI YOGA (RAMI LEHMANN)	STAFF HEALTH PROMOTION	450.00
EFT33072	27/05/2015	NEVERFAIL SPRINGWATER	BOTTLED WATER	407.35
EFT33073	27/05/2015	ODOUR CONTROL SYSTEMS INTERNATIONAL LTD	ALTERNATIVE DAILY COVER MATERIAL	13,672.03
EFT33074	27/05/2015	ONSITE RENTALS PTY LTD	EQUIPMENT RENTAL	412.50
EFT33075	27/05/2015	OPUS INTERNATIONAL CONSULTANTS (AUSTRALIA) PTY LTD	ENGINEERING DESIGN - HAZELMERE	7,562.50
EFT33076	27/05/2015	PERTH SECURITY SERVICES - MCW CORPORATION PTY LTD	SECURITY PATROLS	9,983.68
EFT33077	27/05/2015	PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD)	HYDRAULIC SUPPLIES, REPAIRS & MAINTENANCE	714.99
EFT33078	27/05/2015	PRESTIGE ALARMS	SECURITY MONITORING & MAINTENANCE	687.50
EFT33079	27/05/2015	PROTECTOR FIRE SERVICES	FIRE FIGHTING EQUIPMENT SUPPLIES	180.40
EFT33080	27/05/2015	PRUDENTIAL INVESTMENT SERVICES CORP P/L	INVESTMENT ADVISORY SERVICES	2,475.00
EFT33081	27/05/2015	RECRUITWEST	LABOUR HIRE	2,127.31
EFT33082	27/05/2015	RISK MANAGEMENT TECHNOLOGIES PTY LTD	ANNUAL LICENCE FEE	2,634.50
EFT33083	27/05/2015	RSEA - ONE STOP SAFETY SHOP	PROTECTIVE CLOTHING	89.00
EFT33084	27/05/2015	RUDD INDUSTRIAL AND FARM SUPPLIES	EQUIPMENT PURCHASES & SUPPLIES	1,677.56
EFT33085	27/05/2015	SAFETY SIGNS SERVICE	SIGNAGE & BANNER	1,244.39
EFT33086	27/05/2015	SETON AUSTRALIA	HARDWARE SUPPLIES	136.57
EFT33087	27/05/2015	SHIRE OF MUNDARING	GRANT FUNDING - CEEP	236,500.00
EFT33088	27/05/2015	SHOWCASE CATERING	CATERING COSTS	165.00
EFT33089	27/05/2015	SHUGS ELECTRICAL	BUILDING MAINTENANCE & REPAIR	345.02
EFT33090	27/05/2015	SNAP BELMONT (BELSNAP PTY LTD)	TRANSFER STATION TICKET BOOKS	302.50
EFT33091	27/05/2015	SPUDS GARDENING SERVICES	GROUNDS & GARDEN MAINTENANCE	3,455.00
EFT33092	27/05/2015	STAPLES AUSTRALIA LTD	STATIONERY & CONSUMABLES	1,426.10
EFT33093	27/05/2015	STOTT HOARE	COMPUTER HARDWARE PURCHASE	30,215.90
EFT33094	27/05/2015	STRATEGEN ENVIRONMENTAL CONSULTANTS PTY LTD	ENVIRONMENTAL CONSULTING	3,345.24
EFT33095	27/05/2015	SWAN CHAMBER OF COMMERCE INC	EXHIBITION SPONSORSHIP	4,400.00
EFT33096	27/05/2015	SYNERGY	ELECTRICITY USAGE	880.80
EFT33097	27/05/2015	TALIS CONSULTANTS	CONSULTATION COST - RRF	19,877.00
EFT33098	27/05/2015	THE FARM SHOP (WA) 1999 PTY LTD	EQUIPMENT PURCHASE	3,237.86
EFT33099	27/05/2015	TIM DAVIES LANDSCAPING PTY LTD	GROUNDS & GARDEN MAINTENANCE	943.42
EFT33100	27/05/2015	TOTALLY WORKWEAR MIDLAND	PROTECTIVE CLOTHING	905.46
EFT33101	27/05/2015	TOWN OF BASSENDEAN	GRANT FUNDING - CEEP	3,850.00
EFT33102	27/05/2015	TRACS	PLANT REPAIRS & MAINTENANCE	953.59
EFT33103	27/05/2015	TRANS PACIFIC CLEANAWAY LTD	BIN HIRE	191.60
EFT33104	27/05/2015	TUTT BRYANT EQUIPMENT (BT EQUIPMENT PTY LTD)	PLANT REPAIRS & MAINTENANCE	3,549.54



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Eastern Metropolitan Regional Council

**CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF MAY 2015**

Cheque /EFT No	Date	Payee	Description	Amount
EFT33105	27/05/2015	UNIQUE WASTE MANAGEMENT SERVICES	TRANSPORTATION COSTS	836.00
EFT33106	27/05/2015	VISY RECYCLING	BIN HIRE	28.18
EFT33107	27/05/2015	VOLICH WASTE CONTRACTORS PTY LTD	BIN HIRE	44.00
EFT33108	27/05/2015	WA HINO SALES AND SERVICE	PLANT PARTS	93.61
EFT33109	27/05/2015	WALGA - WESTERN AUSTRALIAN LOCAL GOVERNMENT	ADVERTISING EXPENSE	46,269.63
EFT33110	27/05/2015	WATERLOGIC AUSTRALIA PTY LTD	EQUIPMENT RENTAL	321.20
EFT33111	27/05/2015	WESTERN MAZE T/A WESTERN EDUCING SERVICE	PLANT MAINTENANCE	635.25
EFT33112	27/05/2015	WORK CLOBBER	PROTECTIVE CLOTHING	679.40
EFT33113	27/05/2015	WORKFORCE INTERNATIONAL	LABOUR HIRE	14,550.59
EFT33114	27/05/2015	WORKPAC PTY LTD	LABOUR HIRE	3,294.40
EFT33115	27/05/2015	WORLDWIDE PRINTING SOLUTIONS CANNINGTON	WASTE EDUCATION & RECYCLING MATERIALS	1,650.00
EFT33116	27/05/2015	WURTH AUSTRALIA PTY LTD	PLANT PARTS	268.02
EFT33117	27/05/2015	YEOMAN PTY LTD ATF THE RJ ROHRLACH FAMILY TRUST	ENGINEERING CONSULTING	1,292.50
EFT33118	29/05/2015	STEAMWAND INTERNATIONAL PTY LTD T/A WEEDTECHNICS	EQUIPMENT PURCHASE	10,828.13
220052	05/05/2015	EMRC PETTY CASH - BELMONT	PETTY CASH RECOUP	721.95
220053	05/05/2015	EMRC PETTY CASH - HAZELMERE	PETTY CASH RECOUP	39.65
220054	05/05/2015	EMRC PETTY CASH - MATHIESON ROAD	PETTY CASH RECOUP	39.15
220055	05/05/2015	EMRC PETTY CASH - REDHILL	PETTY CASH RECOUP	117.75
220056	08/05/2015	DEPARTMENT OF TRANSPORT - BULK BILLING	VEHICLE LICENSING	27.60
220057	08/05/2015	EMRC PETTY CASH - COPPIN ROAD	PETTY CASH RECOUP	51.35
220058	26/05/2015	EMRC PETTY CASH - REDHILL	PETTY CASH RECOUP	258.70
220059	26/05/2015	WATER CORPORATION	WATER SERVICE CONNECTION FEE - HAZELMERE	8,251.05
220060	28/05/2015	EMRC PETTY CASH - REDHILL	PETTY CASH RECOUP	209.35
PAY 2015-23	05/05/2015	PAYROLL FE 5/5/15	PAYROLL	196,029.25
PAY 2015-24	19/05/2015	PAYROLL FE 19/5/15	PAYROLL	222,043.78
1*MAY15	01/05/2015	BANK CHARGES 1616 - 1619	BANK FEES & CHARGES	2,160.93
DD14428.1	05/05/2015	WALGS PLAN	PAYROLL SUPERANNUATION DEDUCTION	36,275.08
DD14428.2	05/05/2015	AUSTRALIAN ETHICAL SUPER	PAYROLL SUPERANNUATION DEDUCTION	189.60
DD14428.3	05/05/2015	KINETIC SUPERANNUATION	PAYROLL SUPERANNUATION DEDUCTION	146.15
DD14428.4	05/05/2015	RETAIL EMPLOYEES SUPERANNUATION TRUST	PAYROLL SUPERANNUATION DEDUCTION	569.96
DD14428.5	05/05/2015	NORTH PERSONAL SUPERANNUATION	PAYROLL SUPERANNUATION DEDUCTION	688.87
DD14428.6	05/05/2015	BT LIFETIME SUPER - EMPLOYER PLAN	PAYROLL SUPERANNUATION DEDUCTION	309.43
DD14428.7	05/05/2015	NORWICH UNION SUPERANNUATION TRUST	PAYROLL SUPERANNUATION DEDUCTION	287.18
DD14428.8	05/05/2015	CBUS INDUSTRY SUPER	PAYROLL SUPERANNUATION DEDUCTION	310.27
DD14428.9	05/05/2015	MTAA SUPERANNUATION FUND	PAYROLL SUPERANNUATION DEDUCTION	203.89
DD14428.10	05/05/2015	BT BUSINESS SUPER	PAYROLL SUPERANNUATION DEDUCTION	476.87
DD14428.11	05/05/2015	ZURICH MASTER SUPERANNUATION FUND	PAYROLL SUPERANNUATION DEDUCTION	240.04
DD14428.12	05/05/2015	AUSTRALIAN SUPER	PAYROLL SUPERANNUATION DEDUCTION	1,593.70
DD14428.13	05/05/2015	AMP FLEXIBLE LIFETIME SUPER	PAYROLL SUPERANNUATION DEDUCTION	1,033.05
DD14428.14	05/05/2015	HOSTPLUS SUPERANNUATION FUND	PAYROLL SUPERANNUATION DEDUCTION	297.41
DD14428.15	05/05/2015	LEGALSUPER	PAYROLL SUPERANNUATION DEDUCTION	283.14
DD14428.16	05/05/2015	TELSTRA SUPERANNUATION SCHEME	PAYROLL SUPERANNUATION DEDUCTION	168.88
DD14428.17	05/05/2015	COLONIAL FIRST STATE FIRSTCHOICE	PAYROLL SUPERANNUATION DEDUCTION	243.68
DD14429.1	19/05/2015	WALGS PLAN	PAYROLL SUPERANNUATION DEDUCTION	41,876.21
DD14429.2	19/05/2015	COLONIAL FIRST STATE FIRSTCHOICE	PAYROLL SUPERANNUATION DEDUCTION	309.47
DD14429.3	19/05/2015	AUSTRALIAN ETHICAL SUPER	PAYROLL SUPERANNUATION DEDUCTION	235.95
DD14429.4	19/05/2015	KINETIC SUPERANNUATION	PAYROLL SUPERANNUATION DEDUCTION	179.04
DD14429.5	19/05/2015	RETAIL EMPLOYEES SUPERANNUATION TRUST	PAYROLL SUPERANNUATION DEDUCTION	570.71
DD14429.6	19/05/2015	FUTURE SUPER	PAYROLL SUPERANNUATION DEDUCTION	84.79
DD14429.7	19/05/2015	NORTH PERSONAL SUPERANNUATION	PAYROLL SUPERANNUATION DEDUCTION	835.16
DD14429.8	19/05/2015	BT LIFETIME SUPER - EMPLOYER PLAN	PAYROLL SUPERANNUATION DEDUCTION	317.78
DD14429.9	19/05/2015	NORWICH UNION SUPERANNUATION TRUST	PAYROLL SUPERANNUATION DEDUCTION	348.33
DD14429.10	19/05/2015	CBUS INDUSTRY SUPER	PAYROLL SUPERANNUATION DEDUCTION	307.96
DD14429.11	19/05/2015	MTAA SUPERANNUATION FUND	PAYROLL SUPERANNUATION DEDUCTION	243.83
DD14429.12	19/05/2015	BT BUSINESS SUPER	PAYROLL SUPERANNUATION DEDUCTION	610.99
DD14429.13	19/05/2015	ZURICH MASTER SUPERANNUATION FUND	PAYROLL SUPERANNUATION DEDUCTION	309.71
DD14429.14	19/05/2015	AUSTRALIAN SUPER	PAYROLL SUPERANNUATION DEDUCTION	1,967.83
DD14429.15	19/05/2015	AMP FLEXIBLE LIFETIME SUPER	PAYROLL SUPERANNUATION DEDUCTION	1,084.80
DD14429.16	19/05/2015	HOSTPLUS SUPERANNUATION FUND	PAYROLL SUPERANNUATION DEDUCTION	329.95
DD14429.17	19/05/2015	LEGALSUPER	PAYROLL SUPERANNUATION DEDUCTION	346.25
DD14429.18	19/05/2015	ONEPATH MASTERFUND	PAYROLL SUPERANNUATION DEDUCTION	107.43
DD14429.19	19/05/2015	TELSTRA SUPERANNUATION SCHEME	PAYROLL SUPERANNUATION DEDUCTION	214.74
949	01/05/2015	KIRKLAND & ELLIS LLP	LEGAL SERVICES	10,741.28
950	11/05/2015	BANKWEST	TERM DEPOSIT INVESTMENT	3,500,000.00
951	19/05/2015	PHOENIX ELECTRICAL ENGINEERING SERVICES LTD	ENGINEERING CONSULTING	1,037.99
952	29/05/2015	WBC - CORPORATE MASTER CARD - D AMEDURI	CREDIT CARD PURCHASES	848.75
953	29/05/2015	WBC - CORPORATE MASTER CARD - D CANHAM	CREDIT CARD PURCHASES	5,764.10
954	29/05/2015	WBC - CORPORATE MASTER CARD - MARILYNN HORGAN	CREDIT CARD PURCHASES	1,265.45
955	29/05/2015	WBC - CORPORATE MASTER CARD - S FITZPATRICK	CREDIT CARD PURCHASES	480.88
956	29/05/2015	WBC - CORPORATE MASTER CARD - T ECKSTEIN	CREDIT CARD PURCHASES	250.00
957	29/05/2015	WBC - CORPORATE MASTERCARD - H LIEW	CREDIT CARD PURCHASES	205.35
958	29/05/2015	WBC - CORPORATE MASTERCARD - P SCHNEIDER	CREDIT CARD PURCHASES	12.60
SUB TOTAL				5,577,197.87
LESS CANCELLED CHEQUES & EFTs				Nil
TOTAL				5,577,197.87



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Eastern Metropolitan Regional Council
CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF MAY 2015

Cheque /EFT No	Date	Payee	Description	Amount
REPORT				TOTAL
Bank Code		Bank		
		EMRC - Municipal Fund		5,577,197.87
TOTAL				5,577,197.87



14.2 FINANCIAL REPORT FOR PERIOD ENDED 30 APRIL 2015

REFERENCE: D2015/07368

PURPOSE OF REPORT

The purpose of this report is to provide Council with an overview of the Eastern Metropolitan Regional Council's (EMRC's) financial performance for the period ended 30 April 2015.

KEY ISSUES AND RECOMMENDATION(S)

- Significant year to date budget variances greater than 10% or \$10,000, whichever is the greater, within each nature and type category on the Statement of Financial Activity as at 30 April 2015 have been identified and are reported on in the body of the report.
- Two major commercial clients have reduced the disposal of their commercial tonnages at the Red Hill Waste Management Facility from mid July 2014.
- Reviews of the 2014/2015 budget have been undertaken to reflect avoided operational expenditure and deferred capital expenditure resulting from the reduced tonnages, as well as identify other organisational savings in an effort to mitigate the impact of the reduced revenue from commercial clients.

Recommendation(s)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments and the Investment Report for the period ended 30 April 2015.

SOURCE OF REPORT

Director Corporate Services
Manager Financial Services

BACKGROUND

It is a requirement of the Local Government (Financial Management) Regulations 1996 (Clause 34) that a Local Government is to prepare and present to Council financial reports in such a form as the Local Government considers to be appropriate.

The 2014/2015 Budget was presented in a format that separated operating income and expenditure from other revenue and expenses to provide improved disclosure of Council's underlying operating result.

Submitted to each meeting of Council is a financial report and summaries which provide an overview of year to date budget performance for operating activities and capital works. Variances greater than 10% or \$10,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income are reported on in the body of the report. Also included are end of year forecasts by nature and type for operating activities and end of year forecasts for each capital works project. These forecasts are reviewed regularly in order to provide an accurate forecast of the end of year result.



Item 14.2 continued

An initial review of the 2014/2015 budget was undertaken and reported to Council in December 2014 to determine avoided operational expenditure and deferred capital expenditure resulting from the reduced tonnages, as well as identify other organisational savings in an effort to mitigate the impact of the reduced revenue from commercial clients (Ref: D2014/12545).

The latest forecast review was undertaken during January/February 2015 as part of the Local Government (Financial Management) Regulations 1996 (r. 33A) requirement to carry out a review of its annual budget for the year. This was subject to a report submitted to the March 2015 meeting of Council via the Audit Committee meeting held on 5 March 2015 (Ref: D2015/01133).

REPORT

Outlined below are financial statements for the period ended 30 April 2015. Where possible the year to date monthly budget allocations have been reviewed in order to match the appropriate timing for the various projects budgeted to be undertaken. Year to date budgets have also been adjusted to reflect the year end forecasts following the recent forecast review. This will provide a better comparison between the year to date actual and year to date budget figures.

Statement of Comprehensive Income - Nature and Type (refer Attachment 1)

The year to date operating result from normal activities as at 30 April 2015 is an unfavourable variance of \$20,605 (0.34%) against the adopted 2014/2015 annual budget. The following information is provided on key aspects of Council's end of year financial performance:

<u>Operating Income</u>	<i>Year to Date</i>	An unfavourable variance of \$5,629,591 (16.36%).
	<i>End of Year Forecast</i>	An unfavourable variance of \$7,353,007 (17.72%).

Operating Income variances previously reported to Council:

1. Year to date User Charges of \$23,192,359 is \$7,218,572 (23.74%) below the budget of \$30,410,931. This is due to the lower than budget tonnages forecast to be received from two major commercial operators as reported to Council at its December 2014 meeting. As a consequence, attempts to secure extra volume and a reforecasting of operational expenditure to match revised tonnage estimates have and continue to be undertaken.

As a result of a tonnages forecast review the full year User Charges has been forecast to be below the budget of \$36,459,392 by \$8,679,224 (23.81%). This is based on a forecast total of 242,464 tonnes expected to be received compared to the budget total of 295,639 tonnes.

Also contributing to the variance is the reduction of the Carbon Tax (2014/2015 budget provision of \$2,031,250) which was repealed effective 1 July 2014.

2. Year to date Interest on Municipal Cash Investments is \$311,762 (218.41%) above the budget of \$142,740. This is attributable to the higher level of funds available as at 30 June 2014 compared to budget together with a higher average interest rate received (3.64%) compared to the budgeted rate (3.28%).

The full year forecast for Interest on Municipal Funds is \$238,896 (139.46%) above the budget of \$171,300. This is attributable to the higher level of funds available as at 30 June 2014 compared to budget together with a higher average interest rate received (3.60% forecast to June 2015) compared to the budgeted rate (3.28%). Also contributing is the lower level of capital expenditure which has been forecast to be \$10,442,863 below the budget of \$30,410,929.



Item 14.2 continued

3. Year to date Reimbursements of \$1,617,699 is \$959,769 (145.88%) above the budget of \$657,930. This is primarily attributable to a reimbursement of \$1,249,784 relating to the Hazelmere woodwaste grinder insurance claim which off-sets the expenses relating to the insurance claim. This amount is also offset by the reimbursement of carbon tax estimated at \$240,000.

Full year Reimbursements of \$1,397,461 has been forecast to be above the budget of \$789,589 by \$607,872 (76.99%). This is primarily attributable to the matters raised above.

4. Year to date Other Income of \$1,988,184 is \$366,974 (22.64%) above the budget of \$1,621,210. The major factor attributable to this variance is the sale of laterite of \$647,997 compared to a budget of \$350,000.

The full year forecast for Other Income of \$2,474,168 is \$522,668 (26.78%) above the budget of \$1,951,500. Major factors contributing to this variance include the sale of greenwaste products which is expected to be \$105,000 (22.34%) above the budget of \$470,000, the sale of laterite forecast to be \$200,000 (55.56%) above the budget of \$360,000 and income from the sale of woodwaste products forecast to be \$89,000 (14.57%) above the budget of \$611,000.

There were no further significant Operating Income variances as at 30 April 2015.

<u>Operating Expenditure</u>	<i>Year to Date</i>	A favourable variance of \$5,608,986 (19.74%).
	<i>End of Year Forecast</i>	A favourable variance of \$7,181,165 (18.32%).

Operating Expenditure variances previously reported to Council:

1. Year to date Salary Expenses of \$6,296,496 is \$1,278,810 (16.88%) lower than the budget of \$7,575,306. The variance is attributable to vacant positions and budgeted new positions yet to be filled. A wages and salaries forecast review was undertaken as part of the half year budget review.
2. Year to date Contract Expenses of \$3,323,337 is \$1,094,842 (24.78%) below the budget of \$4,418,179 due to the timing of various projects from the business units. Major variances from the Waste Services directorate include:
- Remove and crush laterite caprock - \$416,660;
 - Monitor Environmental Impacts - Red Hill & Hazelmere sites - \$176,405;
 - Manage Greenwaste mulching - \$173,738; and
 - Rehabilitate Class III Landfill cells (Red Hill) - \$153,525.

Other projects where the year to date expenditures are lower than budget for various directorates/business units include: Corporate Services (\$278,311), Environmental Services (\$32,715) and Regional Development projects (\$207,596).

This is offset by projects from Waste Services activities where net expenditure exceeds the budget by \$344,108.

3. Full year Material Expenses of \$936,135 has been forecast to be \$179,076 (16.06%) below the budget of \$1,115,211. The following operational expenditures for various directorate/business units have been identified as potential savings or deferments in an effort to mitigate the impact of the reduced revenue from lower commercial tonnages received on the 2014/2015 Budget: Corporate Services (\$47,074), Environmental Services (\$32,763), Regional Development (\$10,350) and Waste Services (\$88,689).
-



Item 14.2 continued

4. Year to date Utility Expenses of \$178,118 is \$83,298 (31.86%) below the budget of \$261,416. The variance is primarily attributable to a reduction in electricity expenses associated with the wood waste grinder at the Hazelmere site.

Full year Utility Expenses of \$229,011 is \$84,790 (27.02%) below the budget of \$313,801 also for the reason detailed above.

5. Year to date Fuel Expenses of \$609,789 is \$106,569 (14.88%) below the budget of \$716,358. The variance is primarily attributable to the lower level of diesel fuel used by plant as a result of lower tonnages received to date. Also attributable to the variance is the lower than budgeted price for the purchase of diesel fuel.

6. Year to date Insurance Expenses of \$1,185,697 is \$894,369 (307.00%) above the budget of \$291,328. The variance relates to expenditure of \$928,521 associated with the Hazelmere woodwaste grinder repairs. This additional expenditure has been recouped through insurance.

Full year Insurance Expenses of \$1,207,828 is \$867,749 (255.16%) above the budget of \$340,079 and is attributable to the grinder repairs as detailed above.

7. Year to date Depreciation Expenses of \$3,249,685 is \$2,025,301 (38.39%) below the budget of \$5,274,986. The variance is primarily attributable to the lower level of commercial tonnages received to date resulting in lower Class III cell air space consumption (\$1,172,668 compared to a year to date budget of \$1,431,619), the low level of capital expenditure to date and changes to the asset life of EMRC buildings, plant and equipment in accordance with accounting standards.

Depreciation for the full year has been forecast to be \$2,825,406 (40.51%) below the budget of \$6,974,147. Major factors attributable to this variance are as outlined above.

8. Year to date Miscellaneous Expenses of \$7,712,978 is \$1,675,236 (17.84%) below the budget of \$9,388,214. This variance is mainly attributable to a lower than budgeted landfill levy payable (\$1,235,735) as a result of the reduced tonnages from commercial operators.

Full year Miscellaneous Expenses of \$9,751,573 is forecast to be \$4,300,597 (30.60%) below the budget of \$14,052,170. This variance is attributable to a lower than budgeted landfill levy payable (\$1,987,087) as a result of lower tonnages forecast to be received by year end as well as the reduction of the Carbon Tax provision (\$2,031,250) which was repealed effective 1 July 2014.

9. Full year Provision Expenses of \$70,708 is \$16,096 (18.54%) below the budget of \$86,804. This variance relates to the reduction in the provision for Site Rehabilitation as a result of lower tonnages forecast to be received by year end.

10. Year to date Costs Allocated of \$431,956 is \$204,290 (89.73%) above the year to date budget of \$227,666. This is attributable to the utilisation of EMRC plant by operations staff on parts of the Class III Cell Stage 15 construction rather than being undertaken by contractors, which will save on the capital cost of the new landfill cell.

There were no further significant Operating Expenditure variances as at 30 April 2015.



Item 14.2 continued

*Other Revenues and Expenses (Net)	<i>Year to Date</i>	A favourable variance of \$828,076 (19.75%).
	<i>End of Year Forecast</i>	A favourable variance of \$224,229 (4.78%).

Other Revenues and Expenses variances previously reported to Council:

1. Full year Secondary Waste Charge of \$4,504,300 is \$643,137 (12.49%) below the budget of \$5,147,437. This is based on a forecast total of 242,464 tonnes being received compared to the budget total of 295,639 tonnes.
2. Year to date Interest on Restricted Cash Investments is \$468,234 (38.74%) above the budget of \$1,208,600. This is attributable to the higher level of funds available as at 30 June 2014 compared to budget together with a higher average interest rate received (3.64% to April 2015) compared to the budgeted rate (3.28%).

The full year forecast for Interest on Restricted Cash Investments is \$308,446 (21.27%) above the budget of \$1,450,386. This is attributable to the higher level of funds available as at 30 June 2014 compared to budget together with a higher average interest rate of 3.60% forecast over the twelve months compared to the budgeted rate of 3.28%.

3. Year to date Proceeds from Sale of Assets of \$474,065 is \$221,365 (87.60%) above the budget of \$252,700. This is predominantly attributable to the compensation received for the resumption of a portion of the land at Hazelmere for the Lloyd Street extension (\$47,000) together with proceeds from the sale of plant totalling \$228,383 compared to a budget of \$100,000. The plant disposals were undertaken after the finalisation of the half year budget review is therefore not reflected in the full year forecast.

Full year Proceeds from Sale of Assets of \$383,195 is \$38,745 (11.25%) above the budget of \$344,450. This is predominantly attributable to the compensation received for the resumption as detailed above.

4. Year to date Salary Expenses is \$145,994 (44.25%) below the budget of \$329,929. The variance is attributable to positions yet to be filled as at 30 April 2015.

Full year Salary Expenses of \$241,245 is \$220,256 (47.73%) below the budget of \$461,501. The variance is attributable to budgeted positions forecast not to be filled by year end due to the timing of Resource Recovery Park projects.

5. Year to date Contract Expenses is \$290,963 (44.80%) below the budget of \$649,423. The variance is due to the timing of the Resource Recovery Project and the associated consultancy expenditure.

Full year Contract Expenses of \$836,775 is \$185,536 (18.15%) below the budget of \$1,022,311.

6. Year to date Depreciation Expenses is \$15,442 (90.86%) below the budget of \$16,996. The variance is due to the timing of capital expenditure associated with Resource Recovery projects.

Full Year Depreciation Expenses of \$2,112 is \$37,842 (94.71%) below the budget of \$39,954.

7. Year to date Miscellaneous Expenses is \$80,275 (78.79%) below the budget of \$101,880. The variance is due to the timing of the Resource Recovery Project and associated tasks.

Full year Miscellaneous Expenses of \$53,383 has been forecast to be \$67,991 (56.02%) below the budget of \$121,374.

8. Year to date Carrying Amount of Assets Disposed Of totalling \$213,322 is \$44,116 (26.07%) above the budget of \$169,206. This relates to the resumption of a portion of the land at Hazelmere for the Lloyd Street extension, the disposal of minor plant and the timing of vehicles not previously budgeted for change over during the financial year.

There were no further significant Other Revenues and Expenses variances as at 30 April 2015.



Item 14.2 continued

Capital Expenditure Statement (refer Attachment 2)

<u>Capital Expenditure</u>	<i>Year to Date</i>	A favourable variance of \$10,764,261.
	<i>End of Year Forecast</i>	A favourable variance of \$10,442,863.

Capital Expenditure variances:

A favourable variance of \$10,764,261 exists as at 30 April 2015 when compared to the year to date budget of \$13,777,897. The year to date budget provisions are used as a guide only as expenditure of a capital nature is undertaken as and when required.

Major capital expenditures to 30 April 2015 include:

- Construct Class III Stage 15 Cell - Red Hill Facility - \$1,417,244;
- Purchase / Replace Plant - Hazelmere - \$529,870;
- Purchase / Replace Plant - Red Hill Facility - \$248,101;
- Construct and Commission Resource Recovery Park - Site Infrastructure - \$152,706;
- Wood Waste to Energy Plant & Equipment (Contract payment) - \$150,000; and
- Purchase Vehicles - Red Hill Facility - \$100,526.

The Capital Expenditure budgets as at year end were reviewed in an effort to mitigate the impact of the reduced revenue from the reduction of commercial tonnages on the 2014/2015 Budget and as part of the half year budget review.

Full Year Capital Expenditure has been forecast to be \$10,442,863 (34.34%) below the budget of \$30,410,929.

Full Year significant reductions to capital budgets that have been reduced or deferred include the following:

- Purchase Resource Recovery Park - Wood Waste to Energy Plant and Equipment \$2,935,000;
- Purchase Resource Recovery Park - C & I Building Plant and Equipment \$1,700,000;
- Purchase / Replace Plant - Hazelmere - \$1,340,000;
- Construct and Commission Resource Recovery Park - C & I Building - \$1,050,000;
- Construct Class III Landfill Cell Farm Stage 3 - Red Hill Facility - \$820,000;
- Construct Class III Landfill Cell Stage 14 - Red Hill Facility - \$800,000;
- Construct and Commission Resource Recovery Park - Wood Waste to Energy Building - \$625,000;
- Construct and Commission Resource Recovery Park - Site Infrastructure - \$500,000;
- Purchase / Replace Plant - Red Hill Facility - \$300,000;
- Purchase Information Technology and Communication Equipment - \$209,000;
- Construct and Commission Resource Recovery Park - Weighbridges (x2) - \$150,000;
- Purchase / Replace Other Equipment - Red Hill Facility - \$146,000;
- Construct Roads/Carparks - Red Hill Facility - \$100,000; and
- Construct Nutrient Stripping Pond - Red Hill Facility - \$86,000.

This is offset by an increase in the following Capital Expenditure budget provisions following a review of the capital expenditure program:

- Leachate Project - Red Hill Landfill Facility - \$650,000; and
 - Construct Monitoring Bores - Red Hill Landfill Facility - \$122,000.
-



Item 14.2 continued

Statement of Financial Position (refer Attachment 3)

The Statement of Financial Position shows the overall impact of actual balances compared with budget provisions and end of year forecasts for operating and capital works activities.

It has been forecast that Total Equity as at 30 June 2015 will be above the original budget of \$140,056,224 by \$52,387.

Statement of Cash and Investments (refer Attachment 4)

The level of cash and investments in the Municipal Fund as at 30 April 2015 is \$24,614,797 and Restricted Assets amount to \$53,047,895.

The net movement for the month is a decrease of \$2,612,431.

Investment Report (refer Attachment 5)

Term deposits valued at \$7,000,000 which matured in the month of April 2015 were reinvested into further term deposits together with additional funds of \$1,000,000.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 - Good Governance

4.3 To provide responsible and accountable governance and management of the EMRC

4.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

As outlined within the report and attachments.

SUSTAINABILITY IMPLICATIONS

Nil

ATTACHMENT(S)

1. Statement of Comprehensive Income by Nature and Type (Ref: D2015/08617)
2. Capital Expenditure Statement (Ref: D2015/08618)
3. Statement of Financial Position (Ref: D2015/08623)
4. Statement of Cash and Investments (Ref: D2015/08629)
5. Investment Report (Ref: D2015/08631)

VOTING REQUIREMENT

Simple Majority



Item 14.2 continued

RECOMMENDATION(S)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments and the Investment Report for the period ended 30 April 2015.

COUNCIL RESOLUTION(S)

MOVED CR PULE

SECONDED CR WOLFF

THAT COUNCIL RECEIVES THE STATEMENT OF COMPREHENSIVE INCOME, CAPITAL EXPENDITURE STATEMENT, STATEMENT OF FINANCIAL POSITION, STATEMENT OF CASH AND INVESTMENTS AND THE INVESTMENT REPORT FOR THE PERIOD ENDED 30 APRIL 2015.

CARRIED UNANIMOUSLY



STATEMENT OF COMPREHENSIVE INCOME

Nature and Type

Year to Date

APRIL 2015

Full Year

Year to Date			Full Year					
Actual	Budget	Variance	Forecast	Budget	Variance			
Operating Income								
\$23,192,359	\$30,410,931	(\$7,218,572)	(U)	User Charges	\$27,780,168	\$36,459,392	(\$8,679,224)	(U)
\$371,175	\$372,111	(\$936)	(U)	Special Charges	\$422,114	\$441,134	(\$19,020)	(U)
\$617,588	\$653,540	(\$35,952)	(U)	Contributions	\$642,579	\$660,878	(\$18,299)	(U)
\$535,784	\$548,420	(\$12,636)	(U)	Operating Grants	\$1,026,020	\$1,031,920	(\$5,900)	(U)
\$454,502	\$142,740	\$311,762	(F)	Interest Municipal Cash Investments	\$410,196	\$171,300	\$238,896	(F)
\$1,617,699	\$657,930	\$959,769	(F)	Reimbursements	\$1,397,461	\$789,589	\$607,872	(F)
\$1,988,184	\$1,621,210	\$366,974	(F)	Other	\$2,474,168	\$1,951,500	\$522,668	(F)
\$28,777,291	\$34,406,882	(\$5,629,591)	(U)	Total Operating Income	\$34,152,706	\$41,505,713	(\$7,353,007)	(U)
Operating Expenditure								
\$6,296,496	\$7,575,306	\$1,278,810	(F)	Salary Expenses	\$8,544,531	\$9,471,357	\$926,826	(F)
\$3,323,337	\$4,418,179	\$1,094,842	(F)	Contract Expenses	\$6,524,773	\$6,217,698	(\$307,075)	(U)
\$661,294	\$698,072	\$36,778	(F)	Material Expenses	\$936,135	\$1,115,211	\$179,076	(F)
\$178,118	\$261,416	\$83,298	(F)	Utility Expenses	\$229,011	\$313,801	\$84,790	(F)
\$609,789	\$716,358	\$106,569	(F)	Fuel Expenses	\$863,740	\$883,840	\$20,100	(F)
\$19,519	\$17,750	(\$1,769)	(U)	Finance Fees and Interest Expenses	\$21,400	\$21,317	(\$83)	(U)
\$1,185,697	\$291,328	(\$894,369)	(U)	Insurance Expenses	\$1,207,828	\$340,079	(\$867,749)	(U)
\$3,249,685	\$5,274,986	\$2,025,301	(F)	Depreciation Expenses	\$4,148,741	\$6,974,147	\$2,825,406	(F)
\$7,712,978	\$9,388,214	\$1,675,236	(F)	Miscellaneous Expenses	\$9,751,573	\$14,052,170	\$4,300,597	(F)
\$0	\$0	\$0	(F)	Provision Expenses	\$70,708	\$86,804	\$16,096	(F)
(\$431,956)	(\$227,666)	\$204,290	(F)	Costs Allocated	(\$275,025)	(\$271,844)	\$3,181	(F)
\$22,804,957	\$28,413,943	\$5,608,986	(F)	Total Operating Expenditure	\$32,023,415	\$39,204,580	\$7,181,165	(F)
\$5,972,334	\$5,992,939	(\$20,605)	(U)	OPERATING RESULT FROM NORMAL ACTIVITIES	\$2,129,291	\$2,301,133	(\$171,842)	(U)
Surplus	Surplus				Surplus	Surplus		

Notes:

1. User Charges - include member Councils and casual users pertaining to waste, risk management and environmental services fees and charges;
2. Special Charges - Waste Education Levy;
3. Contributions - member Councils' contributions to projects and services;
4. Operating Grants - grant income predominantly from government agencies; and
5. Miscellaneous Expenses - includes the Landfill Levy expense of \$7,113,180 as at 30 April 2015.

Operating Income and Expenditure relates to the ordinary operations of the organisation.

Other Revenues and Expenses relates to the Resource Recovery Project, interest from cash reserves and disposal of assets.

(F) denotes Favourable variance and (U) denotes Unfavourable variance



STATEMENT OF COMPREHENSIVE INCOME

Nature and Type

APRIL 2015

Year to Date			Full Year					
Actual	Budget	Variance		Forecast	Budget	Variance		
Other Revenues								
\$3,906,270	\$4,245,316	(\$339,046)	(U)	Secondary Waste Charge	\$4,504,300	\$5,147,437	(\$643,137)	(U)
\$0	\$0	\$0	(F)	Operating Grants	\$0	\$0	\$0	(F)
\$1,676,834	\$1,208,600	\$468,234	(F)	Interest Restricted Cash Investments	\$1,758,832	\$1,450,386	\$308,446	(F)
\$6	\$1,800	(\$1,794)	(U)	Reimbursements	\$50	\$2,169	(\$2,119)	(U)
\$474,065	\$252,700	\$221,365	(F)	Proceeds from Sale of Assets	\$383,195	\$344,450	\$38,745	(F)
\$6,057,175	\$5,708,416	\$348,759	(F)	Total Other Revenues	\$6,646,377	\$6,944,442	(\$298,065)	(U)
Other Expenses								
\$183,935	\$329,929	\$145,994	(F)	Salary Expenses	\$241,245	\$461,501	\$220,256	(F)
\$358,460	\$649,423	\$290,963	(F)	Contract Expenses	\$836,775	\$1,022,311	\$185,536	(F)
\$4,290	\$8,698	\$4,408	(F)	Material Expenses	\$7,950	\$13,150	\$5,200	(F)
\$1,801	\$6,240	\$4,439	(F)	Utility Expenses	\$2,500	\$7,500	\$5,000	(F)
\$5,506	\$6,290	\$784	(F)	Insurance Expenses	\$7,482	\$7,559	\$77	(F)
\$1,554	\$16,996	\$15,442	(F)	Depreciation Expenses	\$2,112	\$39,954	\$37,842	(F)
\$21,605	\$101,880	\$80,275	(F)	Miscellaneous Expenses	\$53,383	\$121,374	\$67,991	(F)
\$213,322	\$169,206	(\$44,116)	(U)	Carrying Amount of Assets Disposed Of	\$303,336	\$306,908	\$3,572	(F)
\$245,934	\$227,062	(\$18,872)	(U)	Costs Allocated	\$275,025	\$271,844	(\$3,181)	(U)
\$1,036,407	\$1,515,724	\$479,317	(F)	Total Other Expenses	\$1,729,808	\$2,252,101	\$522,293	(F)
Realised/Unrealised (Gain)/Loss From Change in Fair Value of Investments								
\$0	\$0	\$0	(F)	Unrealised (Gain)/Loss	\$0	\$0	\$0	(F)
\$0	\$0	\$0	(F)	Realised (Gain)/Loss	\$0	\$0	\$0	(F)
\$0	\$0	\$0	(F)	Total (Gain)/Loss from change in Fair Value of Investments	\$0	\$0	\$0	(F)
Revaluation of Assets								
\$0	\$0	\$0	(F)	Revaluation of Assets	\$0	\$0	\$0	(F)
\$0	\$0	\$0	(F)	Total Revaluation of Assets	\$0	\$0	\$0	(F)
\$5,020,768	\$4,192,692	\$828,076	(F)	OPERATING RESULT FROM OTHER ACTIVITIES	\$4,916,570	\$4,692,341	\$224,229	(F)
Surplus	Surplus				Surplus	Surplus		
\$10,993,102	\$10,185,631	\$807,471	(F)	CHANGE IN NET ASSETS FROM OPERATIONS	\$7,045,861	\$6,993,474	\$52,387	(F)
Surplus	Surplus				Surplus	Surplus		



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CAPITAL EXPENDITURE STATEMENT

APRIL 2015

Year to Date						Full Year		
Actual	Budget	Variance		On Order	(F) = Favourable variation (U) = Unfavourable variation	Forecast	Budget	Variance
Governance and Corporate Services								
\$69,404	\$162,855	\$93,451 (F)	\$104,620		Purchase Vehicles - Ascot Place (24440/00)	\$166,005	\$233,978	\$67,973 (F)
\$0	\$28,120	\$28,120 (F)	\$445		Purchase Furniture Fittings & Equipment - Corporate Services (24510/01)	\$33,750	\$33,750	\$0 (F)
\$60,608	\$447,780	\$387,172 (F)	\$966		Purchase Information Technology & Communication Equipment (24550/00)	\$510,650	\$719,650	\$209,000 (F)
\$0	\$33,330	\$33,330 (F)	\$0		Purchase Art Works (24620/00)	\$20,000	\$40,000	\$20,000 (F)
\$0	\$216,660	\$216,660 (F)	\$0		Capital Improvement Administration Building - Ascot Place (25240/01)	\$260,000	\$260,000	\$0 (F)
\$0	\$3,040	\$3,040 (F)	\$0		Upgrade Security Equipment - Ascot Place (25530/01)	\$3,650	\$3,650	\$0 (F)
\$130,013	\$891,785	\$761,772 (F)	\$106,031			\$994,055	\$1,291,028	\$296,973 (F)



CAPITAL EXPENDITURE STATEMENT

APRIL 2015

Year to Date				Full Year			
Actual	Budget	Variance	On Order	(F) = Favourable variation (U) = Unfavourable variation	Forecast	Budget	Variance

Environmental Services

\$0	\$1,000	\$1,000	(F)	\$0	Purchase Office Equipment - Environmental Services (24510/05)	\$800	\$1,200	\$400	(F)
\$0	\$1,250	\$1,250	(F)	\$0	Purchase Office Furniture and Fittings - Environmental Services (24610/05)	\$1,000	\$1,500	\$500	(F)
\$0	\$2,250	\$2,250	(F)	\$0		\$1,800	\$2,700	\$900	(F)

Regional Development

\$0	\$830	\$830	(F)	\$0	Purchase Office Equipment - Regional Development (24510/04)	\$800	\$1,000	\$200	(F)
\$0	\$830	\$830	(F)	\$0	Purchase Office Furniture and Fittings - Regional Development (24610/04)	\$800	\$1,000	\$200	(F)
\$0	\$1,660	\$1,660	(F)	\$0		\$1,600	\$2,000	\$400	(F)

Risk Management

\$0	\$410	\$410	(F)	\$0	Purchase Office Equipment - Risk Management (24510/06)	\$0	\$500	\$500	(F)
\$0	\$410	\$410	(F)	\$0	Purchase Office Furniture and Fittings - Risk Management (24610/06)	\$0	\$500	\$500	(F)
\$0	\$820	\$820	(F)	\$0		\$0	\$1,000	\$1,000	(F)

Resource Recovery

\$3,500	\$1,000,000	\$996,500	(F)	\$0	Resource Recovery Park - Land (24150/05)	\$1,000,000	\$1,000,000	\$0	(F)
\$6,500	\$550,000	\$543,500	(F)	\$14,500	Construct and Commission Resource Recovery Park - C & I Building (24259/04)	\$500,000	\$1,550,000	\$1,050,000	(F)



CAPITAL EXPENDITURE STATEMENT

APRIL 2015

Year to Date				On Order	(F) = Favourable variation (U) = Unfavourable variation	Full Year			
Actual	Budget	Variance	Forecast			Budget	Variance		
Resource Recovery									
\$0	\$625,000	\$625,000	(F)	\$0	Construct and Commission Resource Recovery Park - Wood Waste to Energy Building (24259/05)	\$0	\$625,000	\$625,000	(F)
\$0	\$10,000	\$10,000	(F)	\$0	Construct and Commission Resource Recovery Park - Community Transfer Station (24259/06)	\$0	\$10,000	\$10,000	(F)
\$0	\$25,000	\$25,000	(F)	\$0	Construct and Commission Resource Recovery Park - MRF Building - Hazelmere (24259/09)	\$25,000	\$50,000	\$25,000	(F)
\$0	\$75,000	\$75,000	(F)	\$0	Construct and Commission Resource Recovery Park - Weighbridges (x2) (24392/02)	\$0	\$150,000	\$150,000	(F)
\$152,706	\$432,500	\$279,794	(F)	\$0	Construct and Commission Resource Recovery Park - Site Infrastructure (24399/01)	\$690,000	\$1,190,000	\$500,000	(F)
\$150,000	\$1,473,000	\$1,323,000	(F)	\$0	Purchase Resource Recovery Park - Wood Waste to Energy Plant & Equipment (24410/03)	\$3,200,000	\$6,135,000	\$2,935,000	(F)
\$0	\$0	\$0	(F)	\$0	Purchase Resource Recovery Park C & I Building - Plant & Equipment (24410/04)	\$0	\$1,700,000	\$1,700,000	(F)
\$0	\$1,000	\$1,000	(F)	\$0	Purchase Office Equipment - Resource Recovery (24510/07)	\$1,000	\$1,000	\$0	(F)
\$0	\$1,000	\$1,000	(F)	\$0	Purchase Other Equipment - Resource Recovery (24590/07)	\$1,000	\$1,000	\$0	(F)
\$0	\$1,000	\$1,000	(F)	\$0	Purchase Office Furniture and Fittings - Resource Recovery (24610/07)	\$1,000	\$1,000	\$0	(F)
\$312,706	\$4,193,500	\$3,880,794	(F)	\$14,500		\$5,418,000	\$12,413,000	\$6,995,000	(F)



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CAPITAL EXPENDITURE STATEMENT

APRIL 2015

Year to Date					Full Year		
Actual	Budget	Variance	On Order	(F) = Favourable variation (U) = Unfavourable variation	Forecast	Budget	Variance
Waste Management							
\$0	\$0	\$0 (F)	\$0		\$0	\$63,000	\$63,000 (F)
\$0	\$500,000	\$500,000 (F)	\$0		\$160,000	\$960,000	\$800,000 (F)
\$20,926	\$150,000	\$129,074 (F)	\$2,955		\$280,000	\$1,100,000	\$820,000 (F)
\$1,417,244	\$3,580,000	\$2,162,756 (F)	\$2,036,795		\$5,010,000	\$5,010,000	\$0 (F)
\$8,787	\$320,500	\$311,713 (F)	\$158,830		\$1,650,000	\$1,000,000	(\$650,000) (U)
\$0	\$100,000	\$100,000 (F)	\$0		\$400,000	\$400,000	\$0 (F)
\$0	\$200,000	\$200,000 (F)	\$0		\$200,000	\$200,000	\$0 (F)
\$0	\$0	\$0 (F)	\$0		\$100,000	\$100,000	\$0 (F)
\$0	\$50,000	\$50,000 (F)	\$0		\$200,000	\$286,000	\$86,000 (F)
\$26,880	\$130,000	\$103,120 (F)	\$0		\$400,000	\$500,000	\$100,000 (F)
\$73,760	\$100,000	\$26,240 (F)	\$0		\$100,000	\$100,000	\$0 (F)
\$1,030	\$0	(\$1,030) (U)	\$0		\$0	\$0	\$0 (F)
\$67,460	\$224,000	\$156,540 (F)	\$0		\$224,000	\$224,000	\$0 (F)



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CAPITAL EXPENDITURE STATEMENT

APRIL 2015

Year to Date					Full Year		
Actual	Budget	Variance	On Order	(F) = Favourable variation (U) = Unfavourable variation	Forecast	Budget	Variance
Waste Management							
\$0	\$200,000	\$200,000	(F)		\$820,000	\$820,000	\$0 (F)
				\$0	Relocate Greenwaste Processing area - Red Hill Landfill Facility (24395/04)		
\$0	\$32,782	\$32,782	(F)		\$154,782	\$32,782	(\$122,000) (U)
				\$0	Construct Monitoring Bores - Red Hill Landfill Facility (24396/00)		
\$0	\$0	\$0	(F)		\$0	\$70,000	\$70,000 (F)
				\$0	Washdown bay Upgrade - Red Hill Landfill Facility (24399/04)		
\$0	\$0	\$0	(F)		\$0	\$30,000	\$30,000 (F)
				\$0	Truck Washdown Bay for Member Councils - Red Hill Landfill Facility (24399/05)		
\$0	\$80,000	\$80,000	(F)		\$80,000	\$80,000	\$0 (F)
				\$0	Plant Washdown Bay - Hazelmere (24399/08)		
\$248,101	\$1,250,000	\$1,001,899	(F)		\$1,803,000	\$2,103,000	\$300,000 (F)
				\$0	Purchase / Replace Plant - Red Hill Landfill Facility (24410/00)		
\$529,870	\$1,510,000	\$980,130	(F)	\$2,000	Purchase / Replace Plant - Hazelmere (24410/01)	\$2,850,000	\$1,340,000 (F)
\$20,966	\$59,000	\$38,034	(F)	\$18,608	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility (24420/00)	\$120,000	\$165,000 \$45,000 (F)
\$24,323	\$12,000	(\$12,323)	(U)	\$690	Purchase / Replace Minor Plant and Equipment - Hazelmere (24420/02)	\$12,000	\$12,000 \$0 (F)
\$100,526	\$100,600	\$74	(F)		\$104,279	\$117,869	\$13,590 (F)
				\$0	Purchase / Replace Vehicles - Red Hill Landfill Facility (24430/00)		
\$0	\$0	\$0	(F)		\$550	\$550	\$0 (F)
				\$0	Purchase / Replace Office Equipment - Engineering / Waste Management (24510/02)		
\$0	\$0	\$0	(F)		\$24,000	\$24,000	\$0 (F)
				\$0	Purchase / Replace Office Equipment - Red Hill Landfill Facility (24510/08)		
\$5,565	\$10,000	\$4,435	(F)		\$10,000	\$10,000	\$0 (F)
				\$0	Purchase Fire Fighting System/Equipment - Hazelmere (24520/07)		



CAPITAL EXPENDITURE STATEMENT

APRIL 2015

Year to Date					Full Year		
Actual	Budget	Variance	On Order	(F) = Favourable variation (U) = Unfavourable variation	Forecast	Budget	Variance
Waste Management							
\$0	\$0	\$0 (F)	\$0	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill Facility (24520/08)	\$1,000	\$1,000	\$0 (F)
\$3,940	\$4,000	\$60 (F)	\$1,850	Purchase / Replace Security System - Red Hill Waste Management Facility (24530/08)	\$28,000	\$54,000	\$26,000 (F)
\$0	\$6,000	\$6,000 (F)	\$0	Purchase / Replace Security System - Hazelmere (24530/10)	\$6,000	\$6,000	\$0 (F)
\$15,427	\$57,000	\$41,573 (F)	\$0	Purchase / Replace Other Equipment - Red Hill Landfill Facility (24590/00)	\$120,000	\$266,000	\$146,000 (F)
\$2,213	\$2,500	\$287 (F)	\$0	Purchase / Replace Miscellaneous Equipment - Hazelmere (24590/02)	\$2,500	\$2,500	\$0 (F)
\$0	\$1,000	\$1,000 (F)	\$0	Purchase/Replace Other Equipment - Engineering and Waste Management (24590/03)	\$3,000	\$3,000	\$0 (F)
\$0	\$1,000	\$1,000 (F)	\$0	Purchase Office Furniture and Fittings-Engineering and Waste Management (24610/03)	\$1,000	\$1,000	\$0 (F)
\$0	\$1,000	\$1,000 (F)	\$910	Purchase / Replace Office Furniture and Fittings - Red Hill Landfill Facility (24610/08)	\$3,000	\$3,000	\$0 (F)
\$0	\$1,500	\$1,500 (F)	\$0	Purchase Office Furniture and Fittings-Hazelmere (24610/10)	\$1,500	\$1,500	\$0 (F)
\$0	\$1,000	\$1,000 (F)	\$876	Purchase Miscellaneous Furniture and Fittings - Red Hill Education Programme (24690/01)	\$0	\$1,000	\$1,000 (F)
\$3,900	\$4,000	\$100 (F)	\$0	Refurbish Environmental Education Centre - Redhill Landfill Facility (25253/00)	\$4,000	\$4,000	\$0 (F)
\$0	\$0	\$0 (F)	\$0	Refurbish Waste Transfer Station Building - Red Hill Landfill Facility (25259/01)	\$0	\$80,000	\$80,000 (F)
\$0	\$0	\$0 (F)	\$0	Refurbish Plant - Red Hill Landfill Facility (25410/00)	\$20,000	\$20,000	\$0 (F)



CAPITAL EXPENDITURE STATEMENT

APRIL 2015

Year to Date					Full Year		
Actual	Budget	Variance	On Order	(F) = Favourable variation (U) = Unfavourable variation	Forecast	Budget	Variance
\$2,570,918	\$8,687,882	\$6,116,964	(F)	\$2,223,512	\$13,552,611	\$16,701,201	\$3,148,590 (F)
\$3,013,636	\$13,777,897	\$10,764,261	(F)	\$2,344,043	TOTAL CAPITAL EXPENDITURE	\$19,968,066	\$30,410,929 \$10,442,863 (F)



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STATEMENT OF FINANCIAL POSITION
APRIL 2015

Actual June 2014	Actual Year to Date		Full Year			
			Forecast	Budget	Variance	
		(F) = Favourable variation (U) = Unfavourable variation				
Current Assets						
\$2,022,468	\$3,137,640	Cash and Cash Equivalents	\$8,656,601	\$1,578,569	\$7,078,032	(F)
\$67,266,510	\$74,525,052	Investments	\$52,261,849	\$51,727,546	\$534,303	(F)
\$2,974,194	\$3,602,475	Trade and Other Receivables	\$2,974,194	\$2,974,194	\$0	(F)
\$78,895	\$69,386	Inventories	\$78,895	\$78,895	\$0	(F)
\$60,664	\$229,587	Other Assets	\$60,664	\$60,664	\$0	(F)
\$72,402,731	\$81,564,140	Total Current Assets	\$64,032,203	\$56,419,868	\$7,612,335	(F)
Current Liabilities						
\$4,067,102	\$2,024,819	Trade and Other Payables	\$4,067,102	\$4,067,102	\$0	(F)
\$1,305,240	\$1,192,481	Provisions	\$1,332,019	\$1,332,019	\$0	(F)
\$5,372,342	\$3,217,300	Total Current Liabilities	\$5,399,121	\$5,399,121	\$0	(F)
\$67,030,389	\$78,346,840	Net Current Assets	\$58,633,082	\$51,020,747	\$7,612,335	(F)
Non Current Assets						
\$47,327,000	\$47,294,789	Land	\$48,327,000	\$48,327,000	\$0	(F)
\$5,751,122	\$5,652,279	Buildings	\$6,406,045	\$8,112,335	(\$1,706,290)	(U)
\$11,708,471	\$10,343,207	Structures	\$20,412,021	\$21,786,396	(\$1,374,375)	(U)
\$6,471,181	\$5,772,935	Plant	\$11,097,440	\$15,292,591	(\$4,195,151)	(U)
\$643,141	\$534,469	Equipment	\$1,149,673	\$1,428,967	(\$279,294)	(U)
\$147,818	\$138,300	Furniture and Fittings	\$170,430	\$191,364	(\$20,934)	(U)
\$783,353	\$2,645,201	Work in Progress	\$783,353	\$783,353	\$0	(F)
\$72,832,086	\$72,381,180	Total Non Current Assets	\$88,345,962	\$95,922,006	(\$7,576,044)	(U)
Non Current Liabilities						
\$6,799,725	\$6,672,167	Provisions	\$6,870,433	\$6,886,529	\$16,096	(F)
\$6,799,725	\$6,672,167	Total Non Current Liabilities	\$6,870,433	\$6,886,529	\$16,096	(F)
\$133,062,750	\$144,055,853	Net Assets	\$140,108,611	\$140,056,224	\$52,387	(F)
Equity						
\$48,612,233	\$48,612,233	Accumulated Surplus/Deficit	\$48,612,233	\$48,612,233	\$0	(F)
\$51,139,296	\$51,139,297	Cash Backed Reserves	\$51,139,296	\$51,139,296	\$0	(F)
\$33,311,221	\$33,311,221	Asset Revaluation Reserve	\$33,311,221	\$33,311,221	\$0	(F)
\$0	\$10,993,102	Net change in assets from operations	\$7,045,861	\$6,993,474	\$52,387	(F)
\$133,062,750	\$144,055,853	Total Equity	\$140,108,611	\$140,056,224	\$52,387	(F)



30 CASH AND INVESTMENTS

APRIL 2015

Actual June 2014	Actual Year to Date	(F) = Favourable variation (U) = Unfavourable variation	Full Year		
			Forecast	Budget	Variance
Municipal Cash and Investments					
2,019,118	3,134,190	Cash at Bank - Municipal Fund 01001/00	8,653,251	1,575,219	7,078,032 (F)
1,250	1,250	Cash on Hand - Ascot Place 01019/00	1,250	1,250	0 (F)
300	400	Cash on Hand - Walliston/Mathieson & Coppin Road Transfer Stations 01019/01	300	300	0 (F)
1,800	1,800	Cash on Hand - Red Hill / Hazelmere 01019/02	1,800	1,800	0 (F)
16,496,934	21,477,157	Investments - Municipal Fund 02021/00	1,254,684	9,756,578	(8,501,894) (U)
18,519,402	24,614,797	Total Municipal Cash	9,911,285	11,335,147	(1,423,862) (U)
Restricted Cash and Investments					
3,061,316	3,167,167	Restricted Investments - Plant and Equipment 02022/01	371,369	248,590	122,779 (F)
1,717,656	1,777,047	Restricted Investments - Post Closure Site Rehabilitation Red Hill 02022/02	1,772,264	1,778,670	(6,406) (U)
242,215	250,590	Restricted Investments - Future Development 02022/03	3,699,916	3,706,098	(6,182) (U)
568,262	587,910	Restricted Investments - Environmental Monitoring Red Hill 02022/04	586,328	588,351	(2,023) (U)
133,486	138,102	Restricted Investments - Environmental Insurance Red Hill 02022/05	88,691	88,089	602 (F)
13,023	13,474	Restricted Investments - Risk Management 02022/06	13,437	13,460	(23) (U)
111,812	115,679	Restricted Investments - Class IV Cells Red Hill 02022/07	18,873	(241,925)	260,798 (F)
14,747	15,257	Restricted Investments - Regional Development 02022/08	52,570	(239,658)	292,228 (F)
43,581,696	45,088,613	Restricted Investments - Secondary Waste Processing 02022/09	42,602,858	35,568,402	7,034,456 (F)
914,509	946,129	Restricted Investments - Class III Cells 02022/10	1,345,432	3,776	1,341,656 (F)
65,756	68,030	Restricted Investments - Building Refurbishment (Ascot Place) 02022/11	67,847	67,961	(114) (U)
231,764	140,363	Restricted Investments - Accrued Interest 02022/19	231,764	231,764	0 (F)
(601,485)	0	Restricted Investments - Unrealised Loss/Gain on Investments 02022/20	(601,485)	(601,485)	0 (F)
714,817	739,533	Restricted Investments - Long Service Leave 02022/90	757,299	758,873	(1,574) (U)
50,769,576	53,047,895	Total Restricted Cash	51,007,165	41,970,968	9,036,197 (F)
69,288,978	77,662,692	TOTAL CASH AND INVESTMENTS	60,918,450	53,306,115	7,612,335 (F)

The Cash at Bank - Municipal Fund represents the balance on the last day of the relevant month. Any portion of the balance available for investment is transferred into the Investment - Municipal Fund account in the following period. Funds held in the Cash at Bank - Municipal Fund continue to accrue interest as per the Westpac commercial rates.

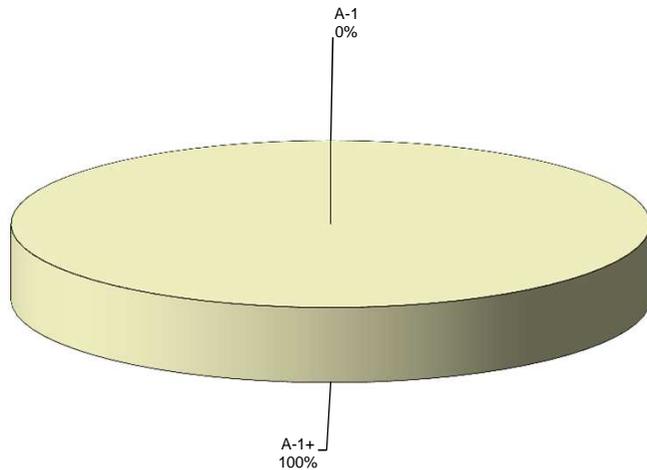
EMRC Investment Report

April 2015

I. Overall Portfolio Limits

S&P Long Term Rating	S&P Short Term Rating	% Portfolio	Investment Maximum %
AAA	A-1+	100.00%	100%
AA	A-1	0.00%	100%
		100.00%	

Investment by S&P Rating



II. Single Entity Exposure

	% Portfolio
ANZ Banking Group	42.87%
NAB	43.53%
Westpac / St. George Bank	5.44%
Bankwest	8.16%
100.00%	

III. Term to Maturity Framework

Maturity Profile	Investment Policy Guidelines		
	% Portfolio	% Min	% Max
Less Than 1 Year	100.00%	40.00%	100.00%
Greater Than 1 Year	0.00%	0.00%	0.00%
100.00%			

NB: This report is consistent with the reporting requirements of the Policy 3.3 - Management of Investments Policy



14.3 SUNDRY DEBTOR WRITE-OFF

REFERENCE: D2015/06645

PURPOSE OF REPORT

The purpose of this report is to seek Council approval to write off two minor outstanding sundry debtors.

KEY ISSUES AND RECOMMENDATION(S)

- A provision of \$339.00 was made in the 2012/2013 financial accounts for doubtful debts relating to two customers, Beds Plus (\$255.00) and North Beach Holdings P/L T/A Koch Enterprises (\$84.00) who went into liquidation in April 2013 and October 2012 respectively.
- Upon making enquiries in May 2015, the liquidators for both the aforementioned companies confirmed the liquidation process had been completed. As the EMRC were listed as an unsecured trade creditor, no distribution was received.
- Approval is sought from Council for a write off totalling \$339.00 following the finalisation of the liquidation processes for Beds Plus and North Beach Holdings P/L T/A Koch Enterprises.

Recommendation(s)

That Council, by an absolute majority in accordance with section 6.12(1)(c) of the *Local Government Act 1995*, authorises the write-off of \$339.00 (inc. GST) owing from Beds Plus (\$255.00) and North Beach Holdings P/L T/A Koch Enterprises (\$84.00).

SOURCE OF REPORT

Director Corporate Services
Manager Financial Services

BACKGROUND

Section 6.12(1)(c) of the *Local Government Act 1995* states that a local government, by absolute majority, may write off any amount of money which is owed to the local government.

Prior to the setting up of an account for credit for potential clients, reference checks are undertaken together with online checks via the Dunn & Bradstreet website in order to ensure the credit worthiness of the client.

Efforts are constantly being undertaken to reduce the amount of outstanding sundry debtors. This includes mailing of a monthly statement, weekly reminder calls, ongoing correspondence by mail and e-mail, and, as a last resort, the threat of legal action.

The EMRC is currently in the process of introducing a direct debt system in order to improve credit management processes.

Approximately \$38.4m of the EMRC's annual revenue is generated from commercial clients with credit accounts.



Item 14.3 continued

REPORT

Beds Plus commenced disposing of commercial waste at the Red Hill Landfill Facility in February 2009 and disposing of mattresses at the EMRC's Hazelmere site in September 2009. An invoice for \$255.00 relating to the disposal of mattresses was issued on 21 March 2013. Notice was received from the liquidators, WA Insolvency Solutions Pty Ltd, on 11 April 2013 advising that Beds Plus had gone into liquidation.

North Beach Holdings P/L T/A Koch Enterprises commenced disposing of timber waste at the EMRC's Hazelmere site in February 2011. An invoice for \$84.00 relating to the disposal of timber waste was issued on 30 September 2012. Notice was received from the liquidators, Dougal McLay & Associates, on 17 October 2012 advising that North Beach Holdings P/L T/A Koch Enterprises had gone into liquidation.

Prior to receiving the liquidation notices, Beds Plus and Koch Enterprises paid their invoices in a timely manner.

The EMRC has received confirmation from the liquidators that the liquidation process for each of the companies has been finalised and that due to insufficient funds, no distribution will be received from either of them.

Approval is therefore sought from Council for the write off of the outstanding amounts as outlined above.

A provision for Impairment was made for each outstanding amount as at 30 June 2013 and as such, the write off of these amounts will not impact on the current financial year.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 - Good Governance

- 4.3 To provide responsible and accountable governance and management of the EMRC
- 4.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

As detailed within the report.

SUSTAINABILITY IMPLICATIONS

Nil

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Nil
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	



Item 14.3 continued

ATTACHMENT(S)

Nil

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

That Council, by an absolute majority in accordance with section 6.12(1)(c) of the *Local Government Act 1995*, authorises the write-off of \$339.00 (inc. GST) owing from Beds Plus (\$255.00) and North Beach Holdings P/L T/A Koch Enterprises (\$84.00).

COUNCIL RESOLUTION(S)

MOVED CR CARTER

SECONDED CR FÄRDIG

THAT COUNCIL, BY AN ABSOLUTE MAJORITY IN ACCORDANCE WITH SECTION 6.12(1)(C) OF THE *LOCAL GOVERNMENT ACT 1995*, AUTHORISES THE WRITE-OFF OF \$339.00 (INC. GST) OWING FROM BEDS PLUS (\$255.00) AND NORTH BEACH HOLDINGS P/L T/A KOCH ENTERPRISES (\$84.00).

CARRIED BY ABSOLUTE MAJORITY 11/0



14.4 RED HILL WASTE MANAGEMENT FACILITY – REVIEW OF POST CLOSURE MANAGEMENT RESERVES

REFERENCE: D2015/07088

PURPOSE OF REPORT

The purpose of the report is to advise Council of the results of a review into the post closure provisions for environmental monitoring and site rehabilitation.

KEY ISSUES AND RECOMMENDATION(S)

- To ensure Compliance with Ministerial Conditions for the Red Hill Waste Management Facility, reserve funds are to be allocated to decommissioning and post closure of the site.
- An independent review of the post closure provisions established in 2011 was undertaken including an independent review to assess their adequacy.
- The current funds in the post closure site management and environmental monitoring reserves are below the costs identified by the independent review.
- Funds will be required to be allocated to the post closure reserves based on the usage of the remaining landfill air space.

Recommendation(s)

That Council:

1. Confirms the present value amounts of \$6.92 million for the rehabilitation of the site and \$3.76 million to fund the environmental monitoring of the Red Hill Waste Management Facility.
2. Approves funds being set aside for post closure management based on the usage of the remaining air space set at \$0.6355/tonne and \$0.3918/tonne, to be indexed annually and allocated into the Site Rehabilitation Reserve and Environmental Monitoring Reserve respectively.
3. Approves ongoing site rehabilitation costs being treated as operational expenditure appropriately funded in each annual budget.

SOURCE OF REPORT

Director Waste Services
Manager Environmental Operations

BACKGROUND

Condition P8 (Site Post Closure) of Ministerial Statement 274 and Condition M5 (Decommissioning) of Ministerial Statement 462 for the Red Hill Waste Management Facility requires the EMRC to assign resources towards effective decommissioning and post closure management of the Red Hill Waste Management Facility.

In April 2007, Council considered the issue of post closure provisions and noted interalia (Ref: DMDOC/165114):

- That it is proposed to allocate an amount of \$100,000 per annum for the next four years to the Site Rehabilitation Reserve.



Item 14.4 continued

At its meeting of 23 June 2011 (Ref: DMDOC/147728), Council resolved

“THAT:

1. *COUNCIL CONFIRMS THE PRESENT VALUE AMOUNTS OF \$1.5 MILLION FOR THE REHABILITATION OF THE SITE AND \$0.5 MILLION TO FUND THE ENVIRONMENTAL MONITORING OF THE RED HILL WASTE MANAGEMENT FACILITY AS SUFFICIENT FOR POST CLOSURE MANAGEMENT PURPOSES.*
2. *AN AMOUNT OF \$0.3093 PER TONNE BE SET ASIDE IN A RESERVE TO FUND ONGOING SITE REHABILITATION.”*

REPORT

The Site Rehabilitation Reserve is a provision for the future costs associated with closing and restoring the Red Hill Waste Management Facility and is recognised as a liability within the financial accounts. The nature of the future work planned includes final cell capping, landform reconstruction, top soiling, drainage, dismantling of site operating facilities and vegetation planting to suit the final land use. The cost is based on estimated current costs, determined on a non-discounted basis.

Previously Council has consistently recognised this provision by way of an incremental charge based on the volumetric usage of the landfill air space. From June 2011, the present value for the rehabilitation of the site was calculated to be \$1,500,000 and was deemed sufficient for post closure management purposes. To ensure that the principles of the present value are maintained, the annual increase in cumulative interest income relating to the \$1,500,000 is reflected as a provision expense each year.

The provision is measured using the best estimate of the amounts required and is reassessed periodically. In addition, Council has also adopted an incremental charge based on volumetric usage of landfill airspace for ongoing site rehabilitation during the in-use operations of the landfill.

The Environmental Monitoring Reserve is a similar provision for the future costs associated with environmental monitoring post closure of the Red Hill Waste Management Facility and is recognised as a liability within the financial accounts. The nature of work planned includes monitoring of groundwater, surface water, leachate and landfill gas generation which would form part of an after-care management plan. The cost is based on estimated current costs, determined on a non-discounted basis.

In June 2011, the present value for the environmental monitoring of the site has been calculated to be \$500,000 and was deemed sufficient for post closure management purposes. To ensure that the principles of the present value are maintained, the annual increase in cumulative interest income relating to the \$500,000 is reflected as a provision expense each year. The provision is measured using the best estimate of the amounts required and is reassessed periodically.

In response to EMRC’s external auditor’s request, an independent review of post closure funds was carried out in May 2015. The following assumptions were utilised in the review:

Assumptions

- All costs were based on present day value;
- Costs were based on recent tendered works or services, or costs provided by EMRC for rehabilitation works and environmental monitoring only;
- A 10% contingency was included;
- Rehabilitation estimations were made based on a remaining 10ha of capped landfill cell;
- An estimate was made of site stormwater management and management of landfill subsidence;
- Environmental Monitoring estimates were based on the implementation of a 10 year after-care management plan across 110 hectares of former landfill including groundwater, surface water, revegetation monitoring, leachate monitoring and landfill gas monitoring; and
- Dismantling of site operating facilities was based on a quotation from a demolition contractor.



Item 14.4 continued

The independent review of the post closure costs identified that the costs of post closure site rehabilitation and environmental monitoring are \$6.92 million and \$3.76 million respectively. As at 30 April 2015 the funds already set aside in the Site Rehabilitation Reserve and Environmental Monitoring Reserve are \$1.78 million and \$0.59 million respectively.

Due to the revised post closure management costs, it is proposed to re-introduce the assignment of funds into the appropriate reserves based on the usage of the remaining landfill air space.

The rate proposed to be set aside for site rehabilitation and environmental monitoring for 2014/2015 is \$0.6355/tonne and \$0.3918/tonne respectively. The rate is to be indexed annually taking into account the remaining airspace.

The current cost of ongoing site rehabilitation exceeds the \$0.3093/tonne set aside and has been funded from operational expenditure. Thus Council's previous resolution of setting aside an amount of \$0.3093 per tonne in a reserve to fund ongoing in-use site rehabilitation is no longer required as it is proposed that ongoing site rehabilitation is funded from ongoing operations.

Regular review on the sufficiency of the post closure reserves will take place on a periodic basis of approximately every five (5) years or sooner subject to material changes in operational circumstances.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

- 1.1 To provide sustainable waste disposal operations
- 1.2 To investigate leading edge waste management practices

FINANCIAL IMPLICATIONS

Transfers to the Site Rehabilitation Reserve and the Environmental Monitoring Reserve will be made at the end of the financial year to meet the recommendations in this report.

SUSTAINABILITY IMPLICATIONS

The provision of funds for post closure management of the Red Hill Waste Management Facility will ensure that the site is managed in a sustainable way to minimise environmental impact, community impact and financial impact on member Councils.

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Nil
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	



Item 14.4 continued

ATTACHMENT(S)

Nil

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council:

1. Confirms the present value amounts of \$6.92 million for the rehabilitation of the site and \$3.76 million to fund the environmental monitoring of the Red Hill Waste Management Facility.
2. Approves funds being set aside for post closure management based on the usage of the remaining air space set at \$0.6355/tonne and \$0.3918/tonne, to be indexed annually and allocated into the Site Rehabilitation Reserve and Environmental Monitoring Reserve respectively.
3. Approves ongoing site rehabilitation costs being treated as operational expenditure appropriately funded in each annual budget.

COUNCIL RESOLUTION(S)

MOVED CR PULE

SECONDED CR WOLFF

THAT COUNCIL:

1. CONFIRMS THE PRESENT VALUE AMOUNTS OF \$6.92 MILLION FOR THE REHABILITATION OF THE SITE AND \$3.76 MILLION TO FUND THE ENVIRONMENTAL MONITORING OF THE RED HILL WASTE MANAGEMENT FACILITY.
2. APPROVES FUNDS BEING SET ASIDE FOR POST CLOSURE MANAGEMENT BASED ON THE USAGE OF THE REMAINING AIR SPACE SET AT \$0.6355/TONNE AND \$0.3918/TONNE, TO BE INDEXED ANNUALLY AND ALLOCATED INTO THE SITE REHABILITATION RESERVE AND ENVIRONMENTAL MONITORING RESERVE RESPECTIVELY.
3. APPROVES ONGOING SITE REHABILITATION COSTS BEING TREATED AS OPERATIONAL EXPENDITURE APPROPRIATELY FUNDED IN EACH ANNUAL BUDGET.

CARRIED UNANIMOUSLY



14.5 ITEMS CONTAINED IN THE INFORMATION BULLETIN

REFERENCE: D2015/07240

The following items are included in the Information Bulletin, which accompanies the Agenda.

1. REGIONAL SERVICES

- 1.1 REGIONAL SERVICES ACTIVITY REPORT JANUARY TO MARCH 2015 (Ref: D2015/07241)
- 1.2 ENVIRONMENTAL SERVICES ACTIVITY REPORT JANUARY TO MARCH 2015
(Ref: D2015/07243)
- 1.3 REGIONAL SERVICES STRATEGY AND PROJECT DEVELOPMENT SCHEDULE
(Ref: D2015/07244)
- 1.4 WATER REFORM – PROPOSED WATER RESOURCES MANAGEMENT BILL
(Ref: D2015/07245)
- 1.5 UPDATE ON THE IMPACTS OF THE DIRECT ACTION PLAN ON LOCAL GOVERNMENT
(Ref: D2015/07246)

2. WASTE MANAGEMENT SERVICES

- 2.1 COUNCIL TONNAGE COMPARISONS AS AT 30 APRIL 2015 (Ref: D2015/09080)

RECOMMENDATION(S)

That Council notes the items contained in the Information Bulletin.

The Chairman commented on the great work the EMRC are doing through the Regional Services Directorate and asked the Director Regional Services to provide a further update on the following three projects contained in the Information Bulletin:

- Item 1.2 Environmental Services Activity Report January To March 2015
 - Strategy 1.5.2 Continue to Implement the Eastern Hills Catchment Management Program - Implement the Dam Restoration Project
 - Strategy 1.6.2 Implement Achieving Carbon Emissions Reduction (ACER) Program
- Item 1.5 Update On The Impact Of The Direct Action Plan On Local Government

The Director Regional Services along with the Manager Environmental Services and the Business Development Coordinator (Environmental and Sustainability) provided updates on the three projects.

COUNCIL RESOLUTION(S)

MOVED CR PULE

SECONDED CR WOLFF

THAT COUNCIL NOTES THE ITEMS CONTAINED IN THE INFORMATION BULLETIN.

CARRIED UNANIMOUSLY



INFORMATION BULLETIN

Accompanying the
Ordinary Meeting of Council Agenda

18 June 2015

COUNCIL INFORMATION BULLETIN**18 June 2015****(Ref: D2015/07240)****TABLE OF CONTENTS**

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1 REGIONAL SERVICES

1.1 REGIONAL DEVELOPMENT ACTIVITY REPORT JANUARY TO MARCH 2015

REFERENCE: D2015/06288 (CEOAC) – D2015/07241

PURPOSE OF REPORT

To provide a progress report on the activities undertaken by the Regional Development Business Unit for the period 1 January 2015 to 31 March 2015.

KEY ISSUES

- Achievements highlighted for the period 1 January 2015 to 31 March 2015 include:
- Phase Two of the Curtin University research partnership 'Integrating Future Land Use to Proposed Public Transport Infrastructure' has been completed. A final report is expected in April 2015.
- The Lotterywest funding application for the 2015 Perth's Autumn Festival has been approved. The application involved the Cities of Bayswater, Belmont and Swan.
- The Perth's Autumn Festival (PAF) program has been expanded to include a range of appropriate fringe events across the region. There are 51 events confirmed for the 2015 the program spanning the thirteen weeks of autumn.
- The #ride2market promotion for Bikeweek, attracted West Cycle funding of \$1,500 and has been incorporated into the 2015 PAF program.
- The pilot Bicycle Recycle project will be launched in May 2015 and will be run in the City of Swan area, utilising the Dismantle Bike Rescue program and working with The Rise Network, Stratton Edge and Midland Men's Shed.
- The Lotterywest funding application for \$155,500 for the Avon Descent Family Fun Days has been submitted.
- The perthtourism.com.au website continues to be managed and includes promotion of regional events.
- The City of Swan has provided notification that it will not be part of the Regional Events program from 1 July 2015.
- A Regional Road Safety Strategy 2015-2018 is being developed and will be presented to Council later in 2015.
- An Industry cluster, supply chain gap analysis research project across the eastern metropolitan region is underway and the completed research paper will be presented to Council in mid to late 2015.

SOURCE OF REPORT

Director Regional Services
Manager Regional Development

BACKGROUND

The Regional Development Business Unit partners with member Councils and key stakeholders to facilitate strategies, projects and activities for the benefit and sustainability of Perth's Eastern Region. Regular progress reports are provided to advisory groups, committees and councils to ensure ongoing and effective communication.



Item 1.1 continued

Two advisory groups; the Economic Development Officers Group (EDOG) and the Regional Integrated Transport Strategy Implementation Advisory Group (RITS IAG) meet regularly to consider regional economic development projects and assist in guiding EMRC strategies. Representation from each participating member Council and the EMRC constitute each group's membership.

REPORT

The Regional Development Activity Report aligns the *Business Unit Action Plan* and the objectives and strategies of the *EMRC 2022 – 10 Year Strategic Plan*. Activities of the Regional Development Business Unit focus on member Council priorities, key strategies and regional projects including the following:

- Regional Transport Planning;
- Regional Economic Development;
- Regional Digital Strategy;
- Regional Events; and
- Regional Advocacy.

Strategy: 2.1.1 Continue the coordination of regional events

Action: Manage PerthTourism.com.au regional tourism website

The Perth Tourism website <<http://www.perthtourism.com.au>> is managed by the EMRC to promote events, trails and experiences in Perth's Eastern Region to visitors and residents. The site is available in English, Japanese and simplified Mandarin. The website provides information on the region and directs visitors to member Councils' websites and to the Mundaring, Perth Hills and Swan Valley Visitor Centres.

From January to March 2015 the perthtourism.com.au website achieved a 27% increase in visitation when compared to the same period last year. The Japanese site visitation increased 300% when compared to the same period last year. Since the launch in September the Chinese site has continued to grow in visitor numbers.

Action: Coordinate the Avon Descent Family Fun Days

The 2014 Avon Descent Family Fun Days Lotterywest grant acquittal has been submitted to Lotterywest and funding distributed to Councils. Lotterywest is facing unprecedented budget demands and requested the EMRC reduce the size of its long-standing grant. A grant request for \$155,500 (ex GST) was subsequently submitted to Lotterywest for the 2015 Family Fun Day events in accordance with Lotterywest's request. The EMRC continues to work on behalf of participating councils for the best possible funding outcomes.

The City of Swan has provided notification that it will not be part of the Regional Events program from 1 July 2015. This program includes Avon Descent Family Fun Days, Perth's Autumn Festival and Perth Tourism website.

Action: Coordinate the Perth's Autumn Festival

In December 2014 the EMRC received \$20,000 (ex GST) Lotterywest funding to support the staging of three events: the Cities of Belmont and Bayswater's 'Autumn River Festival' and the City of Swan's 'Bike in the Valley'. Since that time sponsorship has also been received from Perth Airport, Midland Gate and the National Trust to increase the overall marketing of the expanded program including 'fringe' events such as local markets, exhibitions and community events.

A total of 51 events are included in the 2015 PAF calendar with the festival running across the entire autumn months, instead of previously having 8 events running across 6 weeks. With multiple events on every weekend throughout autumn, promotion of the festival is highlighting all aspects of the region and increasing the profile of the region as a fantastic place to live and visit.



Item 1.1 continued

Smaller community events with limited marketing budgets are receiving additional exposure and able to leverage off the regional marketing campaign providing additional value across the region. A recent segment promoting Perth's Autumn Festival events was aired on Channel 7's WA Weekender program on Sunday 15 March 2015 and made for excellent viewing. The Perth Tourism website, which is the main source of information on the Festival, received a large spike in visitor numbers on the 15th, due to the segment airing.

The new banner and style, created utilising the existing Perth's Autumn Festival logo, was made available for use by member Councils to increase consistency across event advertising.

Action: Coordinate a Spring/Summer Event

A new Spring/Summer event campaign is planned to be included in the events program and titled 'Hello Spring'. 'Hello Spring' is planned as a mechanism for promoting the diverse range of activities, events and attractions across the region and promoting the liveability and attractiveness for visitation of the region throughout spring. Events will be sought following a similar process to the fringe events program for Perth's Autumn Festival.

Strategy: 3.1.1 Facilitate implementation of the Regional Integrated Transport Strategy
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Action: Coordinate completion of Phase One Curtin University Research and Phase Two – Integrating Future Land Use to Proposed Public Transport Infrastructure.

The Curtin University study *Integrating Future Land Use to Proposed Public Transport Infrastructure* was built on research previously undertaken in 2010. The findings paralleled routes identified in the State Government's *Public Transport Plan for Perth 2031*, including the Airport to Forrestfield, Ellenbrook and Midland to Mundaring rapid transit corridors.

The EMRC is awaiting the release of the Curtin University final report for use by member Councils to support future funding applications and/or underpin regional transport advocacy at local, state and federal levels by the EMRC on behalf of the participating member Councils.

Action: Regional Integrated Transport Strategy Redevelopment

The RITS 2014-2016 will continue to guide advocacy priorities and promote key infrastructure projects to be undertaken during 2014-2016 and beyond.

Action: Transport Research Project - Perth's Eastern Region Transport Engagement

Perth's Eastern Region transport vision highlights the desired infrastructure, public transport and active transport networks in the Region. The EMRC has undertaken a community engagement process through utilisation of a collaborative mapping tool, affording residents with the opportunity to highlight desired improvements to the transport network.

Key infrastructure improvements highlighted through community and key stakeholder engagement were presented to member Councils for use as an advocacy tool for transport improvements in Perth's Eastern Region. Further external transport engagement will be undertaken in 2015-2016.

Action: Implement TravelSmart initiatives

The 3-year TravelSmart program concludes in mid-August 2015 and future initiatives will fall under the 'active transport' component of the RITS 2014-2016. A Regional TravelSmart Plan was developed to assist the EMRC and its member Councils including TravelSmart related information into ongoing activities.



Item 1.1 continued

TravelSmart workplace travel plans have been developed for Bassendean and Kalamunda with the EMRC awaiting final sign off by the Shire of Kalamunda on its plans. A TravelSmart business cluster travel plan has also been developed for Maylands. This includes development of a concept Business Directory/Transport Access Guide as a result of foundation work with the Maylands Activity Centre and these Guides will be further progressed during 2015.

An audit of existing facilities in the City of Swan, in particular bicycle lanes, shared paths and bicycle parking locations was undertaken to enable the City to update their TravelSmart Map. The Map has been completed and hard copies are available from the City of Swan. Electronic versions are available online on the City of Swan's and the Department of Transport's websites.

Action: Develop innovative opportunities in the promotion of active travel and public transport alternatives

The portable bicycle parking rails purchased by the EMRC for use at events throughout the Region are proving a popular option for Council and community events and have been utilised and well received at several events including: the City of Swan's Great Day Out, the City of Bayswater's Feature at the RISE and Autumn River Festival, the Town of Bassendean's Summer Edge and the City of Belmont's Bike to Work Breakfast.

To further promote the use of the bicycle racks and cycling in general to local community events, the EMRC launched a #ride2market campaign and promotion of bikefriendly event branding in the form of a 'smiling bicycle' symbol. Bike friendly events are also promoted on the perthtourism.com.au website.

The EMRC received a \$1,500 grant from West Cycle to operate a 'bicycle valet' service at local food and hawker markets across the Region during Bikeweek 2015. These are being run in conjunction with Perth's Autumn Festival's Event Program and utilise the bicycle rails and "bike friendly event" branding. As previously mentioned, the segment promoting Perth's Autumn Festival events was aired on Channel 7's WA Weekender program on 15 March 2015 and resulted in increased 'click-throughs' to the perthtourism.com.au website.

The 'smiling bicycle' symbol has also been linked to local cafes in the Region recognised as being bike friendly through the provision of bike racks, acceptance of bike attire and in some cases even the provision of bicycle repair equipment. The West Australian newspaper ran a story titled: "*Smiling bicycle helps riders find haven*" on 16 March 2015, promoting the EMRC's bikefriendly campaign.

Action: Prepare submissions on external strategies/policies/plans that are Transport and/or Planning related

A number of submissions have been prepared during 2014-2015 including:

- Perth Airport Draft Master Plan;
- City of Swan Draft Transport Strategy;
- MRA Master Plan;
- Perth to Peel Economic Development Strategy; and
- Review of Road Safety Governance in WA.

Action: Develop a Region Road Safety Strategy

The development of a Regional Road Safety Strategy was identified in conjunction with the RITS IAG as being a valuable strategy to provide support to the EMRC and member Council's when undertaking initiatives that address current road safety issues. Opus Australia's transport division is working with the RITS IAG and assisting the EMRC to develop the Strategy, scheduled for completion in July 2015. Upon endorsement of the completed strategy by the RITS IAG, the document will be presented to Council.



Item 1.1 continued

Strategy: 3.2.1 Implement Regional Economic Development Strategy

Action: Coordinate Mini-Showcase Series (formerly Industrial Tours)

Three very successful tours have already been held with a fourth showcase tour in the “Advancing Perth’s Eastern Region” to showcase the areas around Ellenbrook and Malaga recently postponed until a later date at the request of City of Swan staff. Further tours will be progressed throughout 2015-2016.

Action: Provide regional profile tools to EMRC and member Councils

The EMRC continues to coordinate REMPLAN, id.Profile and id.Atlas subscriptions to enable member Councils and the EMRC to obtain relevant regional economic and social-demographic profiling data. The data is utilised when preparing industry and council profiles, completing detailed data analysis and preparing grant applications and funding submissions.

Training was carried out at the EMRC by REMPLAN and id. Profile training providers for member Councils and EMRC staff in 2014 to ensure users were kept up to date with the software, its capability and the program content. Further training opportunities are being planned for 2015.

Action: Implement Youth Futures Projects

A pilot youth bicycle recycling project that aligns with the Youth Futures Report will develop skills and foster civic engagement of disengaged youth through restoration of bicycles that would otherwise be lost to landfill. The project commences in early May 2015. It will utilise the Dismantle Bike Rescue program and partners with The Rise, Stratton Edge and possibly the Midland Men’s Shed. Lessons learnt and achievements from the pilot project will be shared with member Councils and utilised when developing future projects.

Action: Investigate opportunities for a strategic research project for 2014-2015

An Industry Cluster, Supply Chain Gap Analysis research project was identified in conjunction with EDOG as being valuable in terms of economic development in the region and of value to member Councils. Economic development agency, Pracsys is assisting the EMRC undertake this research which is planned to be completed by the end of July 2015. At the conclusion of the research project the findings will be presented to the EDOG members and thereafter tabled for Council’s information.

Strategy: 3.2.2 Implement Regional Digital Strategy

Action: Implement actions from the Regional Digital Strategy

Completed projects in 2014-2015 that aligned with the Regional Digital Strategy include the Digital Exemplar Videos, Quick Response (QR) Code pilot project and the Business Case for Co-working Spaces in Perth’s Eastern Region.



Item 1.1 continued

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 2 – Social Opportunities

- 2.1 To facilitate regional cultural and recreational activities

Key Result Area 3 – Economic Development

- 3.1 To facilitate increased investment in regional infrastructure
- 3.2 To facilitate regional economic development activities

Key Result Area 4 – Good Governance

- 4.1 To provide advice and advocacy on issues affecting Perth's Eastern Region

FINANCIAL IMPLICATIONS

The funding to facilitate Regional Development projects and activities is developed and agreed with member Councils as part of the annual budget and review process and included in the 2014-2015 EMRC operating budget.

SUSTAINABILITY IMPLICATIONS

The Regional Development Business Unit operates to pursue economic and social growth outcomes for Perth's Eastern Region. In pursuit of these objectives, environmental considerations are also integrated wherever possible in all activities undertaken by the Unit.

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Ongoing member Council officer time is required to provide advice and information to the EMRC, through EDOG and RITS IAG to ensure projects are being delivered in accordance with member Council expectations.
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

Perth's Autumn Festival Calendar of Events (Ref: D2015/07242)

ENJOY PERTH'S EASTERN REGION AT ONE OF THE FOLLOWING EVENTS:

MARCH

Feb 21 - Mar 15	Zig Zag Gallery: A Walk on the Wild Side
Mar - Apr	Jazz in the Park
Sun 1	Kalamunda Farmers Market
Sat 7	Corymbia Music Festival
Sat 7	Maylands Hawker Market
Sun 8	#ride2market Mundaring 
Sun 8	Corymbia Breakfast On The Grass
Sun 8	Kalamunda Farmers Market
Tue 10	Pedal Power Movie Night Under the Stars 
Fri 13 - Sun 15	Vintage Weekend in the Swan Valley
Fri 13	David Hyams, Miles to Go (KPAC)
Sat 14	#ride2market Maylands Hawker Market 
Sun 15	Kalamunda Farmers Market
Sun 15	#ride2market Guildford 
Mar 20 - Apr 5	Zig Zag Gallery: Red Dirt Country
Fri 20	Belmont Bike to Work Breakfast 
Sat 21	Maylands Hawker Market
Sun 22	#ride2market Kalamunda 
Sun 22	Kalamunda Farmers Market
Sun 22	Live It Up festival
Wed 25 - Sun 29	Perth Velofest
Wed 25	World's Biggest Playgroup Day
Fri 27 - Sat 28	Kalamunda Show
Sat 28	Maylands Hawker Market
Sat 28	Old Perth Road Twilight Market
Sun 29	City of Bayswater's Autumn River Festival 
Sun 29	City of Belmont's Autumn River Festival 
Sun 29	Guildford Heritage Festival
Sun 29	EnviroFEST 2015 at Whiteman Park
Sun 29	Kalamunda Farmers Market

APRIL

Sat 4	Easter Bilby Family Fun Day
Sat 4	Ramp it Up Skate Series
Sun 5	Kalamunda Farmers Market
Apr 11 - May 3	Zig Zag Gallery: Kalamunda to Kimberley
Sun 12	Kalamunda Farmers Market
Sun 12	Kalamunda RSL ANZAC Day Funday
Sun 12	Mundaring Sunday Market
Sat 18 Apr - Mon 18 May	National Trust Heritage Festival
Sun 19	Guildford Markets
Sun 19	Kalamunda Farmers Market
Sun 26	Bike in the Valley 
Sun 26	Old Perth Road Markets
Sun 26	Kalamunda Farmers Market

MAY

Sat 2 - Sun 3	Bickley Harvest Festival
Sat 2	Ramp it Up Skate & BMX Event
Sun 3	Kalamunda Farmers Market
Sun 3	Darlington Chamber Music
Sun 3	Classic Car Show
May 9 - May 31	Zig Zag Gallery: Evolution
Sun 10	Mundaring Sunday Markets
Sun 10	Kalamunda Farmers Market
Wed 13	Absolutely...a giant story (KPAC)
Sun 17	Guildford Markets
Sun 17	Kalamunda Farmers Market
Sun 31	Old Perth Road Markets
Sun 31	Kalamunda Farmers Market

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1.2 ENVIRONMENTAL SERVICES ACTIVITY REPORT JANUARY TO MARCH 2015

REFERENCE: D2015/04323 (CEOAC) – D2015/07243

PURPOSE OF REPORT

To provide a quarterly progress report on the strategies and activities being undertaken by the Environmental Services Business Unit for the period 1 January 2015 to 31 March 2015.

KEY ISSUE(S)

Achievements highlighted for the period 1 January 2015 to 31 March 2015 include:

- A presentation as a plenary speaker was made at the World Wetland Day Conference.
- Three Green Army teams commenced work in February 2015 providing services to the City of Belmont, City of Bayswater, Shire of Mundaring, Shire of Kalamunda and the City of Swan.
- A successful Green Army round two application will support the City of Bayswater for river restoration work. A third round application was submitted for sites in the City of Bayswater and Town of Bassendean.
- The fourth Climate Change seminar was held on heatwaves and their impacts on human health.
- The Community Energy Efficiency Program Milestone 8 Report was submitted and included the final reporting activities for the Bayswater Library. Energy efficiency has improved at the library with an efficiency gain of 34.7%, which is around 5% higher than anticipated.
- The EMRC arranged a demonstration by Planet Footprint for the member Councils of their energy, emissions and water management software.
- Funding of \$100,000 was received for stage one of a flood study for the Swan and Helena Rivers from the Natural Disaster Resilience Program.
- The Cooperative Research Centre for Water Sensitive Cities held a successful Industry Partners and Researchers workshops in Perth.

SOURCE OF REPORT

Director Regional Services
Manager Environmental Services

BACKGROUND

The EMRC Environmental Services Business Unit reports on key strategies and activities on an ongoing basis. The EMRC 2022-10 Year Strategic Plan provides the framework for reporting under the objectives “to contribute towards improved regional air, water and land quality and regional biodiversity conservation” and “to address climate change issues within the region”.

The projects relevant to Environmental Services primary activities include:

- Eastern Hills Catchment Management Program (EHCMP);
- Water Campaign™;
- Community Energy Efficiency Program (CEEP);
- Achieving Carbon Emissions Reduction Program (ACER);
- Future Proofing Project (Regional Climate Change Adaptation Action Plan);
- Swan and Helena Rivers Management Framework;
- Sustainability and Environmental Education Program;
- Provide environmental consultancy services; and
- Regional environmental advice and advocacy.



Item 1.2 continued

REPORT

Activities of the Environmental Services Business Unit focus on a number of key strategies and projects that are agreed as regional priorities by member Councils as part of the annual consultation and budget development processes and through consultation with the Regional Environmental Advisory Group (REAG).

Environmental Services strategies emanate from the EMRC's *10 Year Strategic Plan* and all activities and projects are listed in the *Regional Environment Strategy 2011-2016* and annual Business Unit Plan which becomes the source document for guiding the work of the Business Unit throughout the year.

Strategy: 1.5.1 Implement Regional Environmental Strategy 2011-2016
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Action: Implement Regional Environmental Strategy

The Regional Environmental Strategy continues to be implemented.

Action: Provide an Energy Auditing Service

No energy audits were undertaken during this reporting period.

Action: Provide Water Auditing Service

The City of South Perth approved a water efficiency investigation at a park in South Perth. An electronic data logger was set up to record water use every minute for a period of 15 days. Data from the logger has been analysed and discussed with the City.

Action: Develop and Implement the Sustainability and Environmental Education Program to Member Councils

A meeting with the School Volunteer Program discussed opportunities to work with schools in the City of Bayswater. A meeting with the TravelSmart to Schools Program discussed possible linkages with the Sustainability and Environmental Education (SEE) Program. The Australian Sustainable Schools Initiative – WA (AuSSI-WA) Strategic Planning Day and AuSSI-WA Alliance meetings were attended. Discussions with the Shire of Mundaring covered future SEE program activities and an expression of interest letter was sent to all schools within the Shire inviting them to participate in the Program. A draft proposal for a staff program was provided to the Shire for consideration. Weld Square Primary School in the City of Bayswater and AuSSI-WA were contacted regarding establishing an AuSSI-WA Networking Group in the Morley area. The City of Bayswater has agreed to provide a venue for once a term meetings.

Strategy: 1.5.2 Continue to Implement the Eastern Hills Catchment Management Program

Action: Co-ordinating Activities for Helping the Helena

The Helping the Helena Project has been completed and a report on the project findings finalised. The report has been distributed to member Councils and organisations such as the Swan River Trust and Department of Water.

Action: Co-ordinate and Implement Eastern Hills Catchment Management Program (EHCMP)

A grant application is being prepared for Lotterywest for the Healthy Wildlife Healthy Lives – A One Health project, a collaborative project with Murdoch University. The proposed project will run for 18 months and address the transfer of parasitic diseases from people and domestic animals to native animals and the health implications of feeding native animals.



Item 1.2 continued

Action: Co-ordinate Activities for Marri Canker Research Project

Compilation of sites suitable for inclusion in the Marri Canker treatment trials is underway. It is anticipated that the treatment trials will be completed in May 2015.

Action: Co-ordinate and Implement Community Led Project (Swan River Trust)

Assistance was provided to Catchment Groups to prepare Swan River Trust Alcoa Landcare Program grant applications. Weed mapping, monitoring and removal have occurred on sites in the Shire of Kalamunda, Shire of Mundaring and City of Swan.

Action: Undertake Eastern Hills Catchment Management Program (EHCMP) marketing and promotional activities

A presentation as a plenary speaker was made at the World Wetland Day Conference in February. A Scout group participated in a macro invertebrate workshop in Kalamunda to scoop for macro invertebrates and identifying species using a basic key.

Action: Develop and Implement Youth Programs (NRM)

A Youth Environmental Education Officer has been employed to coordinate the Bush Skills for Youth project. Workshops are being planned for schools in the region and are scheduled to take place in April. An evaluator has been engaged to evaluate the program. A logo and icon, for use in media promotions, advertising and communication documents has been designed. Youth groups, youth organisations and local government youth officers will be engaged to develop and steer the project.

Action: Implement the Dam Restoration Project

The Dam Restoration Project is being reviewed and will be submitted to the Australia Research Council for funding in partnership with Murdoch University. Expressions of interest are being received from landholders who have submitted potential sites for inclusion in the project if funding is successful.

Action: Co-ordinate activities for the Green Army Program

Three Green Army teams commenced work in February providing services to the City of Belmont, City of Bayswater, Shire of Mundaring, Shire of Kalamunda and the City of Swan. \$28,000 was awarded for project specific materials. A successful Green Army round two, application will support the City of Bayswater for river restoration work with \$20,000 granted for project specific materials. An application for round three was submitted for projects which will commence between July 2015 and June 2016 in the City of Bayswater and Town of Bassendean. A site visit was conducted by the Hon. Bob Baldwin MP, Parliamentary Secretary for the Environment and Mr. Ken Wyatt AM MP, Member for Hasluck at one of the Kalamunda sites.

Strategy: 1.5.3 Implement the Water Campaign™
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Action: Co-ordinate and Implement Water Campaign™ for City of Bayswater

Meetings were held with the Water and Energy Efficiency Working Group to progress the Water Campaign™ program, including documenting the actions implemented since Milestone 4 and identifying potential water efficiency and water quality actions for the budget next financial year. The corporate and community water quality priority areas established in Milestone 1 were reassessed for Milestone 5. The case studies on the Bayswater Brook Local Water Quality Improvement Plan and associated projects, such as the Eric Singleton Nutrient Stripping Wetland Project, were updated.



Item 1.2 continued

Action: Co-ordinate and Implement Water Campaign™ for Town of Bassendean

Further liaison regarding water audits of the Town of Bassendean's community buildings was undertaken as part of the "Free Non-Residential Waterwise Retrofit Program" funded by the Water Corporation. Water Corporation advised that the process has been delayed and that consultants will be making the bookings soon. Water Corporation reviewed the information provided as part of the Waterwise Council application and advised that the Town has sufficiently addressed their set of criteria and that it is now with the Department of Water for their review and approval. Corporate and community water consumption data has been obtained from the Water Corporation and has been analysed and converted into the appropriate format.

Action: Co-ordinate and Implement Water Campaign™ for City of Belmont

A water audit of the City of Belmont's Peet Park facilities has been completed with essential findings and recommendations communicated to the relevant City of Belmont staff. The audit results and recommendations will form part of the City's post Water Campaign™ Report Card to be completed in June 2015. Corporate and community water consumption data has been obtained from the Water Corporation and has been analysed and converted into the appropriate format.

Action: Co-ordinate and Implement Water Campaign™ for Town of Victoria Park

A draft Water Conservation Policy – Buildings and a draft Water Quality Policy – Nutrients, which are high priority actions under the Town of Victoria Park's Water Action Plan, were developed and provided to the Town for consideration. A meeting was held to review data for the re-inventory of water use for Milestone 5 of Water Campaign™. Analysis of water consumption data continued and high use water accounts were checked to determine and document the cause. Fortnightly meetings were held throughout the quarter with the Town's Environmental Officer and other key officers to document actions implemented for Milestone 4.

Action: Co-ordinate and Implement Water Campaign™ for the City of Swan

Water Corporation reviewed the information provided as part of the Waterwise Council application and advised that the City of Swan has sufficiently addressed their set of criteria and that it is now with the Department of Water for their review and approval. A minor review of the Water Action Plan has been completed through collaboration and input from the relevant City staff. The process involved incorporating changes to the action tables, identifying actions that have been completed, superseded, those that have become standard practice as well as identifying new actions to go forward with.

Action: Co-ordinate and Implement Water Campaign™ for the Shire of Mundaring

Further liaison regarding water audits of the Shire of Mundaring's community buildings was undertaken as part of the "Free Non-Residential Waterwise Retrofit Program" funded by the Water Corporation. Water Corporation advised that the process has been further delayed and that the consultants will be making the bookings soon. Assistance was provided to investigate and purchase a 'smart' water meter logger/device. The device has been purchased and installed at one of the Shire's high water using facilities, including a demonstration to Shire staff on how to use it. Corporate and community water consumption data has been obtained from the Water Corporation and has been analysed and converted into the appropriate format.

Action: Participation in the Cooperative Research Centre (CRC) for Water Sensitive Cities

The Cooperative Research Centre for Water Sensitive Cities (CRCWSC) held successful Industry Partners and Researchers workshops in Perth in February. The workshops brought together more than 170 industry and research participants from across Australia as well as research collaborators from Denmark and the Netherlands to share their experiences and communicate outcomes. Industry and research participants were not disappointed with many informative and engaging presentations, case studies and updates on the CRCWSC research program. Local government was well represented and industry partners had the opportunity to provide input into the sort of adoption pathways which would have the greatest impact in their journey towards a Water Sensitive City. Research outputs are being provided as they are released by the CRCWSC.



Item 1.2 continued

Taking advantage of key CRCWSC representatives in Perth in February, a half day workshop was held to provide expert science and guidance to support achieving the objectives and successful implementation of *Liveable Neighbourhoods*. Discussion covered a variety of topics including:

- How to resolve competing stakeholder needs and implementation challenges;
- Ideas to resolve outstanding policy issues arising through the *Liveable Neighbourhoods* review process;
- Implementation pathways for putting the *Liveable Neighbourhoods* objectives into practice, such as formal linking into the planning process; and
- Engagement of other stakeholders for greater support, promotion and adoption of *Liveable Neighbourhoods* and better urban consolidation.

Strategy: 1.5.4 Identify, Investigate and Develop New Environmental and Sustainability Opportunities

Action: Co-ordinate EMRC's Community Energy Efficiency Program (CEEP)

City of Bayswater undertook its final energy audit review of the Bayswater Library to establish energy efficiency gain from the light-emitting diode (LED) lighting retrofit and air conditioning upgrade undertaken as part of the Re-energising Perth's Eastern Region Project. The energy audit report concluded that energy efficiency has improved at the facility and there have been actual savings of 25,614 kWh which equates to an efficiency gain of 34.7%, which is around 5% higher than anticipated. The Milestone 8 Report was prepared and submitted to the Department of Industry and Science in February. This milestone included the final reporting activities for the Bayswater Library in the City of Bayswater.

Strategy: 1.6.2 Implement Achieving Carbon Emissions Reduction (ACER) Program

Greensense Consulting advised that the Emissions Reporting Platform technology will no longer be supported by Microsoft and suggested the Platform transition to Greensense View technology. The February Platform Steering Committee meeting was used by Greensense to provide further information as to how the future Platform would operate and what functionality would be provided. An investigation into the current market for other web-based data management software options was undertaken. The two providers other than Greensense that were found to offer a suitable product are Kinesis - CCAP and Planet Footprint - Scorekeeper. Information provided last year has been reviewed and collated with the proposal from Greensense to form a detailed report including software functionality and associated costings of each product as well as making a recommendation on the way forward. This report has been provided to all member Councils. EMRC arranged a demonstration by Planet Footprint of their energy, emissions and water management software which includes the core Scorekeeping service as well as add-on modules to provide additional functionality. A staff demonstration of the Greensense Emissions Reporting Platform was not completed and is unlikely to go ahead given the current circumstances of the Platform.

Action: Co-ordinate and Implement the ACER Program for the City of Belmont

Information regarding solar photovoltaic systems, costs, benefits and suppliers was provided to the City of Belmont.

Action: Co-ordinate and Implement the ACER Program for the Town of Bassendean

The Town of Bassendean's Carbon Action Plan has been drafted and is currently with Town staff for comment.

Action: Co-ordinate and Implement the ACER Program for the City of Bayswater

Analysis of Platform data has been conducted with a focus on gaps and high energy use accounts. A report of the 20 highest using accounts was provided to the City of Bayswater. Liaison with the City has continued with a focus on possible actions to reduce electricity consumption of the facilities hosting the high use accounts.



Item 1.2 continued

Action: Co-ordinate and Implement the ACER Program for the Shire of Mundaring

A gap analysis of Emissions Reporting Platform data was conducted and data was collected and formatted for input to the Platform. Liaison with the Shire of Mundaring has continued to source further data related information. A data management guideline is being drafted to include new information and process.

Action: Co-ordinate and Implement the Carbon Reduction Strategy Review Project for Shire of Kalamunda

The Project was completed in the previous quarter.

Strategy: 1.6.3 Implement the Regional Climate Change Adaptation Action Plan 2013-2016

Action: Implement the Regional Climate Change Adaptation Action Plan 2013-2016

Climate Change Risk Awareness Seminar Series (CCRASS)

The fourth CCRASS was delivered in March. The seminar entitled *Heatwaves and their impacts on human health* was aimed at local government officers that work outdoors and those that have a direct responsibility to the community. Presentations were delivered by an emergency department Nurse Practitioner on the impacts of heat on the human body. Local Government Insurance Services provided case studies from local governments that work in extreme heat locations and what they are doing to lessen the impact and the Department of Health provided an overview to the State Emergency Management Plan (WESPLAN) for Heatwaves.

Regional Urban Canopy Program

A program plan was developed for a future Regional Urban Canopy Program. This will deliver a regional program that assists member Councils with managing and mitigating the impacts of declining urban canopy coverage and its associated environmental, social and financial impacts. The loss of urban canopy and the impacts of the urban heat island has been a topic of interest to member Councils and a high priority issue to address. As a result a program plan has been developed to stimulate future conversation and possible commitment to tackle this issue.

202020 Vison

202020 Vison is a not-for-profit organisation that has a key vision to increase urban canopy within Australia by 20% by 2020. Investigation has commenced in relation to EMRC joining as a partner to promote the need for better and greener urban environments. Key benefits of becoming a partner of this initiative would be access to leading research and the possibility to participate in pilot projects.

Regional Adaptation Action Planning

Work has continued to monitor and implement outstanding 2014/2015 actions within the Regional Climate Change Adaptation Action Plan. The only remaining action for this year is the development of an End of Year report which will be developed in the next quarter. Forward planning of regional actions has commenced along with a priority action list which will steer work next financial year.

Summaries

A number of important reports have been released on the latest climate information and summaries have been provided to member Councils including:

- Perth Region NRM – Planning for Climate Change – MCAS-S Analysis Report;
- CSIRO – Technical Report – Climate Change in Australia – Projections for Australia's NRM Regions;
- Climate Council – Off the Charts Report; and
- Bushfire Cooperative Research Centre – Update Summary.



Item 1.2 continued

Actions: Assist with the Implementation of the Local Climate Change Adaptation Action Plans for the Town of Bassendean, City of Bayswater, City of Belmont, Shire of Kalamunda and Shire of Mundaring.

A review of the Local Climate Change Adaptation Action Plans for the Town of Bassendean, City of Bayswater, City of Belmont, Shire of Kalamunda and Shire of Mundaring was completed and provided as a tool for benchmarking progress and to provide a gap analysis for future areas of opportunity.

Strategy: 2.1.2 Implement the Swan and Helena Rivers Framework

Action: Implement Swan and Helena Rivers Regional Recreational Path Development Plan

The Swan and Helena Rivers Management Framework Review Report was finalised and endorsed at the February Council meeting. Swan and Helena Rivers Management Framework stakeholders have been forwarded a copy of the final report. Work is continuing to establish a strategic steering group to assist with coordination of the Swan and Helena Rivers Management Framework.

Action: Identify and respond to funding and advocacy opportunities relating to the Swan and Helena Rivers Management Framework

EMRC was successful in its funding application to the Natural Disaster Resilience Program. A formal announcement of the successful projects was made on 20 March 2015 by the Federal Minister for Justice, the Hon. Michael Keenan MP and the State Minister for Emergency Services; Corrective Services; Small Business and Veterans and the Hon. Joe Michael Francis. The submission was prepared in collaboration with the Department of Water with support from the Town of Bassendean and the Cities of Bayswater, Belmont and Swan and the Swan River Trust to undertake stage one of a flood study for the Swan and Helena Rivers.

A submission was made in response to the City of Belmont Draft Reconciliation Action Plan which was released for public comment. The EMRC participated in the City of Belmont's Aboriginal engagement plan consultation forums as part of the development of the City's Reconciliation Action Plan.

Action: Identify and respond to emerging issues relating to the Swan and Helena Rivers Management Framework

No new emerging issues have been identified during this reporting period.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

- 1.5 To contribute towards improved regional air, water and land quality and regional biodiversity conservation
- 1.6 To address climate change issues within the region

Key Result Area 2 – Social Opportunities

- 2.1 To facilitate regional, cultural and recreational activities

Key Result Area 4: Good Governance

- 4.2 To manage partnerships and relationships with stakeholders



Item 1.2 continued

FINANCIAL IMPLICATIONS

The funding to facilitate Environmental Services projects and activities is developed and agreed with member Councils as part of the annual budget and review process.

SUSTAINABILITY IMPLICATIONS

The environmental management activities support sustainability principles and contribute towards the environmental, social, and economic benefits through water and energy savings, conservation and management of biodiversity and natural areas and community education and engagement.

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Ongoing officer time is required to provide advice and information to the EMRC to ensure projects are being delivered in accordance with member Council expectations.
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

Nil



1.3 REGIONAL SERVICES STRATEGY AND PROJECT DEVELOPMENT SCHEDULE

REFERENCE: D2015/06686 (CEOAC) – D2015/07244

PURPOSE OF REPORT

To provide information on the proposed schedule for Regional Services strategy and project development from 2016/2017.

KEY ISSUE(S)

- The Regional Services Directorate delivers regionally focused projects and programs in the areas of environment and sustainability, economic development and transport.
- Regional Services projects and programs are reviewed annually and developed in alignment with the key regional strategies and with input from regional officer advisory groups.
- Projects and programs are then presented to Council via the Chief Executive Officers Advisory Committee (CEOAC) in the form of the annual Regional Services Project Funding Summary.
- In accordance with CEOAC direction, project delivery for 2015/2016 is being treated as “business as usual” however a review of the project delivery will be undertaken for the 2016/2017 financial year.
- As the terms of the Regional Services strategies conclude in 2016, it is proposed that all Regional Services strategies be reviewed and consolidated for delivery from June 2016 to June 2020.
- It is anticipated that the process and timeline for the review and development of the strategies will be provided to CEOAC meeting of 4 August 2015 for approval at the Council meeting of 20 August 2015.
- The Regional Services Project Funding Summary 2016/2017 will then be presented to the CEOAC meeting of 1 September 2015 for approval at the Council meeting of 17 September 2015.

SOURCE OF REPORT

Director Regional Services

BACKGROUND

The EMRC Establishment Agreement 1998 allows for the EMRC to provide a wide range of services to member Councils. The Regional Services Directorate delivers regionally focused projects in the areas of environment and sustainability, economic development (including digital and event related programs) and transport. Projects and programs have varied in response to the needs of member Councils and emerging issues that are deemed appropriate to be dealt with on a regional basis.

The Regional Services projects and programs are consistent with the EMRC 2022 - 10 Year Strategic Plan adopted by Council on 6 December 2012 (Ref: DMDOC/170953). Projects and programs are reviewed annually and developed in alignment with the key regional strategies, with input from regional officer advisory groups as detailed in Table 1.



Item 1.3 continued

Table 1

Strategies	Regional Officer Advisory Groups
Regional Integrated Transport Strategy 2014 - 2016	Regional Integrated Transport Strategy Implementation Advisory Group (RITS IAG). <i>Comprising of Technical Directors from participating member Councils, Department of Transport, Department of Planning, Main Roads WA, Public Transport Authority, WA Road Transport Association, WALGA (TBC), WA Police (TBC), RAC (TBC) and Perth Airport Pty Ltd.</i>
	TravelSmart Program (concludes mid-August 2015) TravelSmart Officer Network <i>Comprising of all TravelSmart Officers in other local governments and key activity centres and supported by the Department of Transport.</i>
Regional Economic Development 2010 - 2015 Regional Digital Strategy	Economic Development Officers Group (EDOG) <i>Comprising of Economic Development Officers from member Councils.</i>
Regional Events Program	Perth's Autumn Festival Project Team Avon Descent Family Fun Days Project Team <i>Comprising of Events, Recreation and Marketing Officers from participating member Councils and participating organisations.</i>
Regional Environment Strategy 2011 - 2016 Regional Climate Change Adaptation Action Plan 2013 - 2016	Regional Environmental Advisory Group (REAG) <i>Comprising of Environment Officers from member Councils.</i> Eastern Hills Catchment Management Program and Friends <i>Comprising of Environment Officers from member Councils and the Swan River Trust.</i>

Projects and programs are developed through consultation with the advisory groups and then presented to Council via the CEOAC in the form of the annual Regional Services Project Funding Summary. This annual process enables the EMRC to develop a set of proposals and associated funding amounts and to provide clarity to elected members and member Council officers about what the EMRC's direction should be in delivering regional services and to seek agreement by all parties involved.

The progress of all Regional Services projects is provided through the quarterly Regional Development Activity Report and Regional Environmental Services Activity Report provided to CEOAC and Council as Information Bulletins.

REPORT

Due to the Local Government Review process, it was agreed with the CEOAC that project delivery for 2015/2016 should be "business as usual" however a review of project delivery should be undertaken for the 2016/2017 financial year and the ensuing out years.

The terms of the Regional Services strategies also conclude in 2016 in order to bring them in line with the proposed timeframe of the now defunct Local Government Review process.



Item 1.3 continued

It is proposed that the following Regional Services strategies be reviewed and consolidated for delivery in the period 2016/2017 to 2019/2020:

- Regional Integrated Transport Strategy 2014 – 2016;
- Regional Economic Development 2010 – 2015;
- Regional Digital Strategy;
- Regional Advocacy Strategy 2013 – 2016;
- Regional Environment Strategy 2011 – 2016; and
- Regional Climate Change Adaptation Action Plan 2013 – 2016.

It is anticipated that the process and timeline for the review and development of the strategies will be provided to the CEOAC meeting of 4 August 2015 for approval at the Council meeting of 20 August 2015.

Regional Services Project Funding Summary

Regional Services projects and programs for 2016/2017 delivery will be reviewed and developed in consultation with the regional officer advisory groups in the first quarter of the 2015/2016 financial year.

These projects will align with the existing strategies as the new strategies will not be completed until late in 2015/2016 and this timeframe does not align with the annual budget processes for either the EMRC or member Councils.

As 2015 is a Council election year, there is no scheduled Council meeting for October and November 2015. The Regional Services Project Funding Summary is usually presented at the December Council meeting however it is proposed to present the Regional Services Project Funding Summary 2016/2017 to the CEOAC meeting of 1 September 2015 for approval at the Council meeting of 17 September 2015. This will allow time for member Councils to review projects in line with their annual budget process and if required, meet the requirements of the EMRC's Establishment Agreement.

Under the Establishment Agreement, notice of withdrawal by a member Council under clause 9.6 is required to be given at any time between 1 July and 31 December in any year, becoming effective as at 30 June in the following year. For example, if notice of withdrawal was given before 31 December 2015, it will become effective from 30 June 2016.

Proposed Regional Services Strategy and Project Development Schedule

The following indicative process and timeline has been prepared for consideration, having regard for the tasks to be accomplished and the decision-making points.

1. Approval for review and development of all Regional Services strategies for the period 2016 - 2020 presented to CEOAC - 4 August 2015.
2. Approval for review and development of all Regional Services strategies for the period 2016 - 2020 presented to Council - 20 August 2015.
3. Consultation to occur with advisory groups from July 2015 on all projects for 2016/2017.
4. The Regional Services Project Funding Summary 2016/2017 presented to CEOAC – 1 September 2015.
5. The Regional Services Project Funding Summary 2016/2017 presented to Council – 17 September 2015.
6. Workshops to be held with all EMRC advisory groups for all strategies in last quarter of 2015.
7. All Regional Services strategies consolidated and developed for the period 2016 – 2020. This work will be undertaken in-house with support from suitable consultants by 30 June 2016 where considered appropriate.
8. All new 2016 - 2020 Regional Services strategies to become effective as of 1 July 2016 to assist and guide the identified actions from 2016/2017 to 2019/2020.
9. Workshops to be held with all advisory groups on development of projects for 2017/2018 in line with the new Regional Services strategies in third quarter of 2016.
10. The Regional Services Project Funding Summary 2017/2018 presented to Council in final quarter of 2016.



Item 1.3 continued

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

- 1.5 To contribute towards improved regional air, water and land quality and regional biodiversity conservation
- 1.6 To address climate change issues within the region

Key Result Area 2 – Social Opportunities

- 2.1 To facilitate regional cultural and recreational activities

Key Result Area 3 – Economic Development

- 3.1 To facilitate increased investment in regional infrastructure
- 3.2 To facilitate regional economic development activities

Key Result Area 4 – Good Governance

- 4.1 To provide advice and advocacy on issues affecting Perth's Eastern Region
- 4.2 To manage partnerships and relationships with stakeholders

FINANCIAL IMPLICATIONS

Following the consultative process, development of strategies and agreement of projects, funding will be integrated into future annual and long-term budgets.

SUSTAINABILITY IMPLICATIONS

The Regional Services directorate provides services that are targeted directly at enhancing the Region's sustainability through the broad areas of social, economic and environmental development. Projects are diverse to ensure they address key regional issues which fall under each of the abovementioned categories.

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater City of Belmont Shire of Kalamunda Shire of Mundaring City of Swan	Following Council approval of new Regional Services strategies, member Councils will be invited to support the projects being proposed in a financial capacity in the case of some projects and with human resource support across all projects by way of providing advice, guidance and data as required.

ATTACHMENT(S)

Nil



1.4 WATER REFORM – PROPOSED WATER RESOURCES MANAGEMENT BILL

REFERENCE: D2015/06650 (CEOAC) – D2015/07245

PURPOSE OF REPORT

To provide Council with an update on the proposed reform of state water management legislation.

KEY ISSUE(S)

- The State Government has given approval for the Water Resources Management Bill to be drafted based on the Department of Water's Position Paper: 'Securing Western Australia's Water Future.'
- The Water Resources Management Bill will consolidate the existing six Acts covering water management into one Act to provide simplified, modern water legislation for Western Australia.
- The proposed reforms cover water allocation planning, licensing, administrative processes, trading, risk assignment and environmental water.
- Member Councils will need to adapt and develop structures in terms of governance and capacity regarding water allocation planning.
- Member Councils will be kept abreast of the possible implications of the proposed legislation once the draft Water Resources Management Bill is available for comment.

SOURCE OF REPORT

Director Regional Services
 Manager Environmental Services

BACKGROUND

Increasing demand for water in Perth and the regions, coupled with the impact of a drying climate in the south-west of the State, present challenges that demand new approaches to water resource management. In March 2015, in response to these challenges, the State Government gave approval to the Department of Water to draft the Water Resources Management Bill, which will consolidate the following existing six Acts into one Act:

Act	Purpose
<i>Rights in Water and Irrigation Act 1914 (WA)</i>	The principal legislation for the allocation and management of water resources.
<i>Waterways Conservation Act 1976 (WA)</i>	Provides for the conservation and management of certain waters and associated land and environment.
<i>Metropolitan Water Authority Act 1982 (WA)</i>	Authorises the provision of certain drainage works and coordinates drainage services.
<i>Metropolitan Water Supply, Sewerage and Drainage Act 1909 (WA)</i>	Provides for the protection of public drinking water source areas in the metropolitan area.
<i>Water Agencies (Powers) Act 1984 (WA)</i>	Provides many of the works and other powers of the Minister for Water and the Department of Water.
<i>Country Areas Water Supply Act 1947 (WA)</i>	Provides for the protection of public drinking water source areas in rural areas and the regulation of clearing control areas.



Item 1.4 continued

The proposed reforms cover water allocation planning, licensing, administrative processes, trading, risk assignment and environmental water. The aim of the reforms is to provide simplified, modern water legislation for Western Australia.

Drafting of the Water Resources Management Bill will be in line with the Department of Water's 2013 position paper '*Securing Western Australia's Water Future.*' Public submissions in response to the three month consultation period on this paper will support the development of the new legislation. The Eastern Metropolitan Regional Council (EMRC) provided a submission on the position paper based on input from member Councils.

REPORT

The following provides a summary of the position paper '*Securing Western Australia's Water Future*', on which the new legislation will be drafted:

- All the proposed changes are underpinned by community engagement. Local Water Advisory Groups are to be established with representatives from the community, businesses, local government and environmental groups to work with Department of Water to inform and advise on water management and allocation issues.
- Statutory water allocation plans, with allocation limits, will be developed through the local advisory groups and stakeholders so that water resources are managed at a local and resource level.
- Mechanisms to vary licence volumes in line with seasonal conditions are proposed, with more access to water in wetter periods and reduced take of water in drier times where needed. Water allocation will be set annually, with the amount dependant on how much water is available.
- A staged roll out of meters in groundwater systems and multi-user surface water systems such as rivers and multi-user dams, is proposed, except where there no benefit for water management. The meters will be self-read or automated and used to ensure conformance with licence conditions.
- The duration of water licences will be longer - up to 40 years. Currently they are usually 10 years.
- Tradeable water access entitlements will be introduced where appropriate, which can be bought, sold and leased, with trading opportunities for licensed entitlements where appropriate. Trading rules may include for example, a requirement for trade to occur only within a specified water resource boundary; and/or a rule that requires metering to be in place before trading can occur. Generic rules may be supplemented by local rules contained in the statutory water allocation plan, such as conditions on trades that are close to threatened wetlands.
- Water entitlements may temporarily exceed the statutory allocation limit for purposes such as public health reasons or in the public interest, removal of contaminated groundwater, and using small volumes of water for short term projects such as dewatering for construction purposes.
- There will be more transparent provision of water for dependent ecosystems such as estuaries and waterways, with clearly articulated environmental water rules, requirements and objectives.
- Users, including local government, agriculture, horticulture, mining, industry, developers, irrigators and water service providers will have greater knowledge and certainty around how much water there is and how much they have access to.
- Drainage and water management plans will be used to ensure drainage management issues are considered upfront in the land use planning process.



Item 1.4 continued

The Department of Water has stated that public submissions to the position paper will support the development of the new legislation. In the submission to the Department of Water on the position paper, EMRC, with input from the member Councils, made comment in relation to:

- The importance of creating a simplified water management system that is backed up by up-to-date legislation allowing for more efficient processes relating to water access entitlements, water for the environment, allocation issues and general water sustainability and water security improvements.
- The need to improve the clarity of rules and to create a greater transparency of the related processes.
- The need for a water trading mechanism that is fair and accessible to everyone, including the environment and the ecosystems that depend on water for life.
- The requirement for a well-developed monitoring process and to consider greater enforcement of licence conditions to ensure compliance.
- The possibility that a flexible water allocation process or variable water allocations may create uncertainty in long term security of water access and allocations.
- The need for a staged approach or a transitional period to allow local government to adapt and develop structures in terms of governance and capacity regarding water allocation planning in order to deliver the 'expected' level of water service to its rate payers. Local governments have a high responsibility when it comes to servicing the public in terms of provision of public open spaces and sporting fields while at the same time being water efficient, innovative and leading by example in the field of sustainability including water efficiency.
- The need to address community perception/expectation in greater detail at all levels and to educate the community on the impacts of climate change and the status of water resources in order to achieve increased acceptance and to allow for inevitable changes that water resource providers/managers including local government are facing in the future.
- The importance of factoring the research outcomes from the CRC for Water Sensitive Cities, of which the Department of Water and the EMRC are members, into future legislation.

Member Councils will need to adapt and develop structures in terms of governance and capacity regarding water allocation planning.

Member Councils will be kept informed of the possible implications of the proposed legislation once the draft Water Resources Management Bill is available for public comment.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

- 1.5 To contribute towards improved regional air, water and land quality and regional biodiversity conservation
- 1.6 To address climate change issues within the region

Key Result Area 4: Good Governance

- 4.1 To provide advice and advocacy on issues affecting Perth's Eastern Region
- 4.2 To manage partnerships and relationships with stakeholders



Item 1.4 continued

FINANCIAL IMPLICATIONS

The financial implications of the proposed reforms are unknown until the legislation is drafted. The EMRC will keep member Councils informed of the possible financial implications of the proposed legislation once the draft Water Resources Management Bill is available for comment.

SUSTAINABILITY IMPLICATIONS

The information regarding the proposed reforms is not detailed enough at this point in time to be able to assess the financial, environmental and social impacts.

MEMBER COUNCIL IMPLICATIONS

Member Council

Town of Bassendean
City of Bayswater
City of Belmont
Shire of Kalamunda
Shire of Mundaring
City of Swan

Implication Details

More information regarding the proposed Water Resources Management Bill is required to be able to assess the potential implications for member Councils.

Member Councils will need to adapt and develop structures in terms of governance and capacity regarding water allocation planning.

Representation at Local Water Advisory Groups will be required to provide input to ensure the interests of member Councils are taken into account in water management and allocation.

ATTACHMENT(S)

Nil



1.5 UPDATE ON THE IMPACTS OF THE DIRECT ACTION PLAN ON LOCAL GOVERNMENT

REFERENCE: D2015/06655 (CEOAC) – D2015/07246

PURPOSE OF REPORT

To update Council on the potential impacts of the Australian Government's Direct Action Plan and *Cleaner Environment Plan* on local government.

KEY ISSUES

- The Australian Government expects that the Direct Action Plan will efficiently and effectively source low cost emissions reductions and improve Australia's environment.
- The carbon tax repeal legislation received Royal Assent and the bills as part of this package are now law, with effect from 1 July 2014.
- Energy costs to local government were reduced following the removal of carbon charges, but have increased marginally overall due to state government electricity and gas price increases in 2014. Further electricity price increases are expected in 2015.
- The centrepiece of the Direct Action Plan is the Emissions Reduction Fund (ERF) which will operate alongside existing programmes such as the Renewable Energy Target (RET). The ERF will provide incentives for emissions reduction activities.
- The Australian Government has allocated \$660 million of the \$2.55 billion ERF to contracts set to reduce emissions by some 47 million tonnes. The first auction awarded 107 Carbon Abatement Contracts under carbon farming sequestration methods and landfill and alternative waste treatment methods. The average price per tonne of abatement is \$13.95.
- The panel review of the RET is complete and the report recommended a cut in the overall 2020 target, that the Large-Scale RET be closed to new entrants and that the Small Scale Renewable Energy Scheme remain largely unchanged. The Australian Government and Labor have agreed the RET should be 33,000 gigawatt hours by 2020.
- Under the *Cleaner Environment Plan*, a number of programmes are being implemented, including Direct Action with the ERF, Green Army and 20 Million Trees, with others still awaiting further detail.
- The EMRC Green Army applications in rounds one and two have been successful with three teams commencing works in February 2015 and another team to commence works in June 2015. A third round application is now being assessed.
- The EMRC 20 Million Trees round one application was unsuccessful however more rounds are expected in the future.
- Member Councils will be kept informed of future funding opportunities that arise from the Australian Government's *Cleaner Environment Plan*.

SOURCE OF REPORT

Director Regional Services
Manager Environmental Services

BACKGROUND

An Information Bulletin provided to Council on 17 April 2014 (Ref: D2014/02959) outlined the state of the Australian Government's Direct Action Plan at that time. This report updates previous information and provides additional information regarding the impacts to local government.



Item 1.5 continued

The Australian Government *Cleaner Environment Plan* incorporates four planning streams – Clean Air, Clean Land, Clean Water and National Heritage. The *Plan's* structure remains largely unchanged from 2014, although some programmes have undergone changes to name or to coverage. The Australian Government stated that it will reach its emissions reduction target through the Direct Action Plan to efficiently and effectively source low cost emissions reductions and improve Australia's environment. This will be done primarily through the Emissions Reduction Fund.

Clean Air

The Australian Government states that they will reach their emissions reduction target of 5% reduction below 2000 levels by 2020 through the Clean Air Plan. The carbon tax has been abolished, with a new suite of legislation taking effect from 1 July 2014. The centrepiece of the Government's climate action policy (Direct Action Plan) is the Emissions Reduction Fund (ERF). The ERF will operate alongside existing programmes that are already working to reduce Australia's emissions growth such as the Renewable Energy Target and energy efficiency standards on appliances, equipment and buildings. One Million Solar Roofs has been removed from the programme list and the Solar Towns Programme now applies to a number of preselected community sites in Tasmania and Victoria. 20 Million Trees now sits under the 'Clean Land' programme stream.

Clean Land

The Clean Land Plan will deliver practical change at the local level to help clean up and revegetate urban environments including creek and river banks, with the help of the Green Army and reforms to strengthen Landcare. The Government is also aiming to simplify environmental approvals to cut duplication and end delays, while maintaining high environmental standards. Green Army, National Landcare, 20 Million Trees and Threatened Species programmes sit under the Clean Land Plan. Another initiative is the Strategic Assessment of Western Australia's Perth and Peel Regions. The Swan-Canning River was identified for a region-specific programme.

Clean Water

The Clean Water Plan incorporates a sustainable plan for the Murray-Darling Basin, our Water Security Plan and protection of the Great Barrier Reef under the main programme areas of Reef 2050, marine planning and water security. The Swan and Canning River Recovery Programme was again identified as a region specific programme.

National Heritage

Programme areas include Community Heritage and Icons, Our Borders and Beyond, Community Heritage Grants, and a Green Army for heritage.

REPORT

The potential impacts to local government of the Australian Government's *Cleaner Environment Plan*, which incorporates the Direct Action Plan, are summarised below in relation to key actions or programmes that may be implemented under the Plan.

Abolish the Carbon Tax

The carbon tax has been abolished, with a new suite of legislation taking effect from 1 July 2014. In regard to energy prices, the State Government's 2014/2015 budget announced that WA electricity price increases would be 4.5% from 1 July 2014 for residential customers with other business tariffs rising by 10%. Energy costs to local government were reduced by between 8% - 10% as energy providers removed the carbon tax charge from 1 September 2014. The net effect to local government of the price increase and carbon charge removal in 2014 was that energy costs only increased marginally. The 2014 budget also highlighted that residential and non-contestable tariffs are set to increase by 7% in 2015 and contestable business tariffs are set to increase by up to 28% in 2015. Local governments need to be reviewing their energy use and implementing efficiencies to mitigate these substantial cost increases.



Item 1.5 continued

Public consultation regarding carbon charges – Landfill Facility Operators

Under the carbon tax, landfill facility operators charged their customers in relation to future carbon liabilities that were expected to accrue as the waste being deposited decayed over many decades. Now that the carbon tax has been repealed, future year liabilities for emissions from that waste will never eventuate, however charges equivalent to those future year liabilities have been paid by many waste customers.

In response to industry requests, the Australian Government is considering options for the use of these funds in instances where it is not possible to issue refunds in a manner that ensures the consumers who actually paid it benefit.

Emissions Reduction Fund

The Emissions Reduction Fund (ERF) is the centrepiece programme of the Direct Action Plan and commenced on 1 July 2014. The ERF provides incentives for emissions reduction activities across the Australian economy. The ERF is based on the Carbon Farming Initiative (CFI) and the Australian Government has committed \$2.55 billion to its commencement. Supplementary funding will be available until 2020. For a project to participate it needs to be covered by an approved method. In addition to the methods being transitioned from the CFI, there are 14 finalised ERF method determinations for carbon reduction with a further 8 methods in the advanced stages of development.

The Australian Government is seeking projects that will abate the most emissions for the least amount of investment. Unfortunately, this may mean that local governments that do not have the revenue already in place to implement large abatement programmes may not be able to compete against large corporations that have the revenue and means to implement large scale, low investment projects to reduce emissions in the very near future. The Department of Environment prioritises the development of new methods on an annual basis. Therefore, if there are specific methods that are required for local government to participate, either alone or in an aggregation scenario, then there is a need for strong advocacy to the Department of Environment for the method to increase in priority.

A briefing note to member Councils was developed following a WALGA briefing session with the Department of Environment which provided an overview of the ERF, the process for participation and the types of eligible projects together with an update on the safeguard mechanism and the first ERF auction results.

The Australian Government has allocated \$660 million of the \$2.55 billion ERF to contracts set to reduce emissions by some 47 million tonnes. As a result of the first auction, 107 Carbon Abatement Contracts were awarded to 43 contractors covering 144 projects. The majority applied under carbon farming sequestration methods, and landfill and alternative waste treatment methods. The average price per tonne of abatement is \$13.95.

Renewable Energy Target

The Renewable Energy Target (RET) is designed to ensure that 20% of Australia's electricity comes from renewable sources by 2020. The RET consists of two main schemes: the Large-scale RET, which creates a financial incentive for more and larger renewable energy power stations; and the Small-scale Renewable Energy Scheme, which encourages owners to install small-scale renewable energy systems such as rooftop solar, solar water heaters, heat pumps, and small-scale wind and hydro systems.

The Australian Government launched a statutory review of the RET on 17 February 2014. The Independent Panel Review of the RET report was delivered in August 2014 and this recommended a cut in the overall 2020 target, from 41,000 gigawatt hours of renewable energy production by 2020 to 16,000, that the Large-Scale RET be closed to new entrants, and that the Small Scale Renewable Energy Scheme remain largely unchanged.

Following criticism of that review, the Federal Cabinet asked the Environment Minister and the Industry Minister to try to reach a bipartisan agreement about the future of the program that would allow continued investment. The Australian Government and the Labor Opposition have agreed the RET should be 33,000 gigawatt hours by 2020.



Item 1.5 continued

Solar Towns and Solar Schools

The Solar Towns Programme will provide a number of preselected community sites in Tasmania and Victoria with an opportunity to install a renewable energy system (solar photovoltaic panels, solar hot water system or heat pump hot water system only) on an existing building that provides support to the local community. The Solar Schools Programme is no longer listed under the Clean Air Plan.

Green Army

The Green Army programme is the Australian Government's \$2 billion investment in the management of natural resources and heritage, enabling communities to take practical action to improve their local environment. The Programme aims to deliver tangible benefits for the environment and Australia's national and Indigenous heritage while providing young people with skills, training and experience to help them enter the workforce or improve their career opportunities.

The EMRC has been successful in its application as a Project Sponsor, with projects providing benefits to participating member Councils City of Bayswater, City of Belmont, Shire of Kalamunda, Shire of Mundaring and the City of Swan. Three out of eleven projects announced in Western Australia in round one were awarded to the EMRC and a second round has also been successful. Funding for project specific materials applied for by Councils in rounds one and two equates to \$48,000. The EMRC are Project Sponsors with the Shires of Mundaring, Kalamunda and the Cities of Belmont, Swan and Bayswater as the land managers providing project sites, materials, technical advice, on-ground assistance and aid in the initial set up of the works program. Works for round one have already commenced with the round two project to start in June 2015. An application has been submitted for round three of the programme.

EMRC is working with the Service Provider Job Futures and BJJ to deliver projects involving river restoration along the Swan River, weed management, planting, building bird boxes and disease management of native trees. These projects are providing young people the opportunity to deliver positive environmental outcomes and in return, the Green Army will provide support to community groups, landcare groups and member Councils to implement local and regional environmental projects. The Minister for the Environment, Hon. Greg Hunt MP, and the Parliamentary Secretary to the Minister for the Environment, Hon Bob Baldwin MP, have both taken the opportunity to visit Green Army work sites in City of Swan and Shire of Kalamunda respectively, with Member for Hasluck, Ken Wyatt MP, and Member for Swan, Steve Irons, visiting the Belmont sites and meeting the Green Army team.

20 Million Trees

The Australian Government will work with the community to plant 20 million trees by 2020 to re-establish green corridors and urban forests. The trees will contribute to re-establishing native vegetation, providing habitat to support threatened species and creating greener spaces to improve the liveability of our cities and towns. In partnership with participating member Councils, the EMRC lodged an unsuccessful application for funding under the first round of the 20 Million Trees programme in October 2014.

It is anticipated that there will be future funding rounds, as only 1.13 million trees of the 20 million tree target have been contracted to date. EMRC will be re-submitting the application for round 2 based on the excellent feedback on the initial submission received from the Department of the Environment.

National Landcare

The National Landcare Programme is part of the Australian Government's \$2 billion investment over 4 years in managing natural resources. The other elements include the Reef 2050 Plan, the Green Army Programme, Working on Country (now part of the Jobs, Land and the Economy Programme) and the Land Sector Package.

The Programme is comprised of two funding streams: national and regional, that will address environmental and sustainable agriculture issues. The national funding stream supports a number of initiatives that will protect and restore the environment and make agriculture more sustainable and productive. These initiatives will be directly funded and include a range of commitments such as the 20 Million Trees Programme, the 25th Anniversary Landcare Grants, as well as continuing commitments such as World Heritage and Indigenous Protected Areas.



Item 1.5 continued

The regional funding stream will invest \$454 million through Australia's 56 natural resource management organisations (NRM) over four years. Perth Region NRM will manage the \$1 million investment over two years in our region, working in partnership with the local environmental community to deliver the Swan-Canning River Recovery Project. The project aims to eradicate the hydrocotyle weed in the Canning Riverpark, provide support for practical community environmental action and help people understand how their actions affect the river. The Swan Canning River Recovery project extends from the middle and upper Canning River (Canning Bridge to Nicholson Road Bridge) and into the middle Swan Estuary (Narrows Bridge to Tonkin Highway).

Summary

The *Cleaner Environment Plan*, which incorporates the Direct Action Plan, still lacks detail in relation to how certain programmes will be implemented and who will be able to access them. However, given the programmes that have now been developed and implemented, there appears to some benefit to local governments. Member Councils in Perth's Eastern Region are already receiving benefit under the Green Army, and with the repeal of the carbon tax.

At the time of this report, the centrepiece of the Direct Action Plan, the Emissions Reduction Fund, is still not a realistic programme for Western Australian local governments to participate in as there are no ERF methods currently applicable local governments in Western Australia. With the release of further methods, there may be an opportunity to participate in the future.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

- 1.5 To contribute towards improved regional air, water and land quality and regional biodiversity conservation.
- 1.6 To address climate change issues within the Region.

FINANCIAL IMPLICATIONS

Member Councils wishing to take part in specific programmes either individually or collaboratively will need to allocate funding and staff resources. The EMRC will keep member Councils informed of further funding opportunities arising from the *Cleaner Environment Plan* and Direct Action Plan.

SUSTAINABILITY IMPLICATIONS

Environmental:

- Re-establishment of native vegetation to support improved biodiversity;
- Provision of habitat to support our threatened species; and
- Creating greener spaces to improve the liveability of our cities and towns.

Economic:

- Some reduction in energy costs for local government and residents from removal of carbon charges;
- Potential future opportunities for local government to participate in carbon reduction activities under the ERF; and
- Provision of employment opportunities for companies partnering in Cleaner Environment programmes.



Item 1.5 continued

Social:

- Increased interaction of youth and community with the environment;
- Improved amenity of our urban spaces;
- Provision of skills, training and experience to help young people enter the workforce or improve their career opportunities; and
- Improved community engagement in natural resource management and heritage.

MEMBER COUNCIL IMPLICATIONS

Member Council

Town of Bassendean
City of Bayswater
City of Belmont
Shire of Kalamunda
Shire of Mundaring
City of Swan

Implication Details

Member Councils wishing to take part in specific programmes either individually or collaboratively will need to allocate funding and staff resources.

The EMRC will keep member Councils informed of further funding opportunities that arise from the Government's *Cleaner Environment Plan* and Direct Action Plan.

ATTACHMENT(S)

Nil



2 WASTE SERVICES

2.1 COUNCIL TONNAGE COMPARISONS AS AT 30 APRIL 2015

REFERENCE: D2015/07006 (TAC) – D2015/09080

PURPOSE OF REPORT

To provide Council with year to date tonnages and quantities at the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park for the period 1 July 2014 to 30 April 2015.

REPORT

Attachment 1 to this report indicates that member Council tonnages totaling 115,619.90 tonnes were received during the period 1 July 2014 to 30 April 2015 compared to 112,473.22 tonnes received during the same period in 2013/2014.

Attachment 2 outlines "other" waste that was received being 93,423.49 tonnes. The combined tonnages for the period totalled 209,043.39 tonnes. The 2013/2014 tonnages of 128,671.17 and 241,144.39 respectively for the same period are also provided for comparison purposes.

Attachment 3 outlines the tonnages of various materials that have been exported from the site during the reporting period. Tonnages of ferricrete and mulch are significantly higher than the same period in 2013/2014 due mainly to sales to the Gateway WA project.

Attachment 4 outlines the tonnages and quantities of waste timber, wood chip/fines and mattresses, received and sold, at the Hazelmere Resource Recovery Park. For the period 1 July 2014 to 30 April 2015. Incoming Waste Timber totalled 14,028.28 tonnes compared to 16,535.66 tonnes for the same period 2013/2014. The sale of woodchip/fines totalled 12,479.80 tonnes compared to 14,046.01 for the same period 2013/2014. Mattresses incoming totalled 5,405 units compared to 22,064 units for the same period 2013/2014.

ATTACHMENT(S)

1. Council Tonnages - 1 July 2014 to 30 April 2015 (Ref: D2015/09076)
2. Other Tonnages - 1 July 2014 to 30 April 2015 (Ref: D2015/09077)
3. Tonnages Exported from Red Hill - 1 July 2014 to 30 April 2015 (Ref: D2015/09078)
4. Tonnages and quantities at Hazelmere Resource Recovery Park 1 July 2014 to 30 April 2015 (Ref: D2015/09079)

EASTERN METROPOLITAN REGIONAL COUNCIL													
2014/2015 YTD COUNCIL TONNAGES DISPOSED OF AT RED HILL WASTE MANAGEMENT FACILITY													
Page 1 of 1													
Week Ending	Bayswater Greenwaste MGB		Belmont		Bassendean		Swan		Kalamunda		Mundaring Greenwaste		Total
	Waste	Uncont G/W	Waste	Uncont G/W	Waste	Uncont G/W	Waste	Uncont G/W	Waste	Uncont G/W	Waste	Uncont G/W	
08-Jul-14	402.46	0.00	280.06	0.00	127.20	0.00	886.56	0.00	571.88	62.32	277.28	0.00	2,685.64
15-Jul-14	331.46	0.00	247.58	0.00	105.40	0.00	801.22	0.00	452.08	44.48	249.06	0.00	2,322.04
22-Jul-14	347.56	0.00	266.64	0.00	112.30	0.00	802.78	1.32	513.20	91.80	262.50	0.00	2,476.48
31-Jul-14	469.88	0.00	347.22	0.00	151.12	0.00	1150.56	0.00	670.56	119.88	332.08	0.00	3,374.84
5-Aug-14	212.26	0.00	157.90	0.00	76.12	0.00	495.88	0.00	329.22	38.28	175.64	0.00	1,538.46
12-Aug-14	342.74	0.00	268.08	0.00	123.30	0.00	868.50	0.00	515.06	91.08	302.86	33.16	2,675.12
19-Aug-14	403.96	0.00	259.34	0.00	124.54	0.00	831.16	0.00	520.64	102.06	366.66	135.18	2,865.68
26-Aug-14	200.60	0.00	217.08	0.00	92.34	0.00	862.00	0.00	550.14	100.40	425.54	123.40	2,637.78
31-Aug-14	253.16	0.00	148.30	0.00	77.14	0.00	486.68	0.00	289.06	85.94	250.22	23.36	1,724.74
9-Sep-14	510.72	0.00	363.54	0.00	172.92	0.00	1198.20	0.00	786.44	124.30	504.92	95.30	3,906.56
16-Sep-14	361.94	0.00	265.42	0.00	129.16	0.00	878.42	69.72	510.00	129.72	365.32	37.92	2,850.14
23-Sep-14	363.12	0.00	285.16	0.00	119.60	0.00	902.48	69.52	519.86	173.38	341.12	32.14	2,952.50
30-Sep-14	349.08	0.00	261.96	0.00	113.24	0.00	817.84	138.84	503.28	47.78	238.98	0.00	2,569.94
7-Oct-14	367.66	0.00	258.56	0.00	117.40	0.00	890.48	70.94	550.00	103.80	253.80	0.00	2,747.28
14-Oct-14	351.58	0.00	292.52	0.00	122.58	0.00	892.08	66.38	520.44	93.92	247.14	0.00	2,693.34
21-Oct-14	371.24	0.00	259.08	0.00	130.18	0.00	846.22	63.52	514.02	166.44	243.66	0.00	2,726.54
28-Oct-14	361.20	0.00	261.70	0.00	109.30	0.00	843.54	29.14	515.04	107.24	241.36	0.00	2,564.30
31-Oct-14	190.12	0.00	162.94	0.00	67.90	0.00	498.42	11.68	249.92	77.22	112.94	0.00	1,446.10
4-Nov-14	163.62	0.00	97.38	0.00	94.76	0.00	415.10	34.88	230.48	46.14	135.78	0.00	1,266.66
11-Nov-14	352.98	0.00	250.16	0.00	194.56	0.00	848.10	74.40	478.58	96.82	246.38	0.00	2,632.10
18-Nov-14	346.18	0.00	258.16	0.00	178.28	0.00	827.96	79.46	500.12	127.62	245.42	0.00	2,675.90
25-Nov-14	349.76	0.00	258.14	0.00	226.72	0.00	857.98	21.08	538.94	102.98	246.16	0.00	2,685.64
30-Nov-14	204.34	0.00	153.10	0.00	92.36	0.00	577.48	0.00	265.40	69.48	151.70	0.00	1,579.82
9-Dec-14	513.38	0.00	351.24	0.00	288.22	0.00	1368.02	0.00	756.82	139.88	349.82	0.00	3,891.16
16-Dec-14	348.30	0.00	246.34	0.00	136.96	0.00	995.40	0.00	518.34	119.90	249.90	0.00	2,722.90
23-Dec-14	349.82	0.00	248.02	0.00	114.74	0.00	870.52	0.00	504.16	109.52	275.94	0.00	2,554.92
31-Dec-14	465.52	0.00	255.60	0.00	129.98	0.00	1011.72	0.00	557.72	129.16	295.92	0.00	2,940.88
Sub-total	9,284.64	0.00	6,721.22	0.00	3,528.32	0.00	22,725.30	730.88	13,431.40	2,701.54	7,408.10	480.46	69,706.74

EASTERN METROPOLITAN REGIONAL COUNCIL

2014-2015 YTD COUNCIL TONNAGES DISPOSED OF AT RED HILL WASTE MANAGEMENT FACILITY

Week Ending	Bayswater Greenwaste MGB		Belmont		Bassendean		Swan		Kalamunda		Mundaring Greenwaste		Total
	Waste	Uncont G/W	Waste	Uncont G/W	Waste	Uncont G/W	Waste	Uncont G/W	Waste	Uncont G/W	Waste	Uncont G/W	
06-Jan-15	289.86	0.00	204.78	0.00	103.34	0.00	779.48	0.00	440.10	35.96	239.36	0.00	2,152.16
13-Jan-15	360.96	0.00	251.02	0.00	97.90	0.00	969.90	0.00	503.72	105.96	265.66	0.00	2,649.52
20-Jan-15	341.74	0.00	242.22	0.00	122.20	0.00	971.16	0.00	490.06	100.84	267.46	0.00	2,622.06
27-Jan-15	409.62	0.00	241.58	0.00	103.04	0.00	953.06	0.00	470.66	98.74	226.96	0.00	2,603.40
31-Jan-15	277.54	0.00	149.68	0.00	69.38	0.00	555.38	0.00	255.08	33.80	134.14	0.00	1,513.26
3-Feb-15	256.68	0.00	105.56	0.00	50.94	0.00	429.06	0.00	256.52	10.08	114.08	0.00	1,260.64
10-Feb-15	597.70	0.00	256.90	0.00	111.42	0.00	1131.72	0.00	500.92	97.80	260.34	0.00	3,064.26
17-Feb-15	345.96	0.00	250.26	0.00	115.18	0.00	1159.14	0.00	488.58	83.32	228.66	0.00	2,757.52
24-Feb-15	344.78	0.00	244.66	0.00	146.50	0.00	1155.40	1.46	496.92	78.90	260.12	0.00	2,841.28
28-Feb-15	179.60	0.00	139.96	0.00	114.16	0.00	561.34	0.22	235.52	98.28	128.88	0.00	1,512.10
3-Mar-15	148.56	0.00	90.84	0.00	45.08	0.00	412.56	0.00	225.02	13.08	112.82	0.00	1,084.66
10-Mar-15	345.46	0.00	251.90	0.00	116.16	0.00	1022.56	0.00	511.20	80.20	241.38	0.00	2,672.08
17-Mar-15	337.18	0.00	239.44	0.00	126.32	0.00	975.66	0.00	457.34	72.22	236.68	0.00	2,525.30
24-Mar-15	343.68	0.00	249.64	0.00	101.22	0.00	966.44	0.00	469.54	71.88	248.18	0.00	2,553.74
31-Mar-15	338.52	0.00	252.00	0.00	126.60	0.00	1060.64	0.00	481.26	125.22	235.14	0.00	2,695.22
7-Apr-15	338.16	0.00	230.26	0.00	108.48	0.00	1025.20	0.00	434.32	27.68	231.10	0.00	2,497.38
14-Apr-15	351.40	0.00	239.76	0.00	108.48	0.00	1072.76	0.00	483.02	130.82	249.50	0.00	2,700.88
21-Apr-15	353.72	0.00	253.14	0.00	112.42	0.00	1132.64	0.00	488.78	76.30	238.46	0.00	2,754.02
30-Apr-15	457.00	0.00	326.40	0.00	143.64	0.00	1450.34	0.00	599.72	43.98	311.36	0.00	3,453.58
5-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
12-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
19-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
26-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
31-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
9-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
16-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
23-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
30-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-
Sub-total	6,418.12	0.00	4,220.00	0.00	2,022.46	0.00	17,784.44	1.68	8,288.28	1,385.06	4,230.28	0.00	45,913.16
Year to Date	15,702.76	4,257.72	10,941.22	-	5,550.78	-	40,509.74	732.56	21,719.68	4,086.60	11,638.38	480.46	115,619.90
30-Apr-15	19,960.48	0.00	10,941.22	0.00	5,550.78	0.00	41,242.30	0.00	25,806.28	0.00	12,118.84	0.00	115,619.90
Year to date 30-Apr-14	15,814.32	4,101.30	10,842.78	144.96	5,546.38	0.00	38,987.98	1,722.02	20,155.24	2,349.94	12,441.38	366.92	112,473.22
		19,915.62	10,987.74	0.00	5,546.38	0.00	40,710.00	0.00	22,505.18	0.00	12,808.30	0.00	112,473.22

EASTERN METROPOLITAN REGIONAL COUNCIL

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2014/2015 YTD OTHER TONNAGES DISPOSED AT RED HILL WASTE MANAGEMENT FACILITY

Week Ending	Transfer Station	Class III Contaminated	Class IV Contaminated	Uncontaminated Greenwaste Transfer St	Uncontaminated Greenwaste Commercial	Other Commercials	Non Member Council Waste	Total Other	Total Tonnages (Council & Other)
08-Jul-14	138.60	505.48	0.00	14.16	26.70	2130.46	46.62	2862.02	5,547.66
15-Jul-14	157.56	238.04	0.00	15.56	24.66	1597.45	108.00	2141.27	4,463.31
22-Jul-14	130.88	128.78	0.00	17.82	23.80	1645.04	23.26	1969.58	4,446.06
31-Jul-14	201.26	677.19	0.00	25.52	34.24	2051.74	0.00	2989.95	6,364.79
05-Aug-14	107.30	87.12	0.00	13.12	22.18	897.18	0.00	1126.90	2,665.36
12-Aug-14	157.26	14.74	0.00	21.82	6.80	1288.08	42.10	1530.80	4,205.92
19-Aug-14	137.18	270.38	0.00	11.10	22.64	1357.82	67.00	1866.12	4,731.80
26-Aug-14	127.08	384.56	0.00	11.62	29.06	1281.50	0.00	1833.82	4,471.60
31-Aug-14	105.08	214.18	0.00	9.44	6.96	776.92	34.62	1147.20	2,871.94
09-Sep-14	183.58	54.82	0.00	12.80	27.90	1774.68	111.98	2165.76	6,072.32
16-Sep-14	164.26	28.40	0.00	20.82	17.34	1239.72	40.82	1511.36	4,361.50
23-Sep-14	137.56	43.98	0.00	18.72	23.26	1543.78	0.00	1767.30	4,719.80
30-Sep-14	157.92	53.02	0.00	19.20	11.60	1263.36	0.00	1505.10	4,074.32
07-Oct-14	174.12	132.90	0.00	20.72	21.38	1414.68	64.78	1828.58	4,575.86
14-Oct-14	162.18	6.40	0.00	24.90	38.06	1519.68	43.34	1794.56	4,487.90
21-Oct-14	166.98	46.26	0.00	16.70	25.48	1476.76	85.98	1818.16	4,544.70
28-Oct-14	146.98	41.60	0.00	18.70	18.58	1400.58	70.60	1697.04	4,261.34
31-Oct-14	55.38	6.22	0.00	6.10	11.64	792.02	0.00	871.36	2,317.46
04-Nov-14	99.10	9.32	0.00	13.52	9.94	781.46	0.00	913.34	2,180.00
11-Nov-14	156.50	15.50	0.00	25.84	14.14	1561.76	0.00	1773.74	4,405.84
18-Nov-14	153.30	14.58	0.00	13.42	21.68	1778.52	97.18	2078.68	4,754.58
25-Nov-14	145.82	689.22	0.00	19.84	23.30	1553.90	0.00	2432.08	5,117.72
30-Nov-14	113.44	0.00	0.00	15.32	17.36	983.94	0.00	1130.06	2,709.88
09-Dec-14	194.56	44.24	0.00	20.90	33.76	2624.26	146.56	3064.28	6,955.44
16-Dec-14	151.38	30.04	0.00	16.72	37.04	1646.42	0.00	1881.60	4,604.50
23-Dec-14	180.20	817.02	0.00	21.72	27.66	1857.04	62.08	2965.72	5,520.64
31-Dec-14	184.06	0.00	0.00	16.14	6.78	1084.18	0.00	1291.16	4,232.04
Sub-total	3,989.52	4,553.99	0.00	462.24	583.94	39,322.93	1,044.92	49,957.54	119,664.28

EASTERN METROPOLITAN REGIONAL COUNCIL

2014/2015 YTD OTHER TONNAGES & TOTAL TONNAGES DISPOSED OF AT RED HILL WASTE MANAGEMENT FACILITY

Week Ending	Transfer Station	Class III Contaminated	Class IV Contaminated	Uncontaminated Greenwaste Transfer St	Uncontaminated Greenwaste Commercial	Other Commercials	Non Member Council Waste	Total	Total Tonnages (Council & Other)
06-Jan-15	130.34	1183.50	0.00	13.40	7.34	887.94	0.00	2222.52	4,374.68
13-Jan-15	121.50	3378.38	0.00	16.82	13.08	1481.20	116.16	5127.14	7,776.66
20-Jan-15	132.44	2753.36	0.00	21.68	19.96	1537.62	41.15	4506.21	7,128.27
27-Jan-15	122.14	2219.14	0.00	23.40	13.00	1289.34	0.00	3667.02	6,270.42
31-Jan-15	81.50	1304.18	0.00	18.10	8.04	935.76	107.20	2454.78	3,968.04
03-Feb-15	58.58	1072.14	0.00	8.10	15.84	680.38	0.00	1835.04	3,095.68
10-Feb-15	115.50	0.00	0.00	17.88	24.12	1619.72	0.00	1777.22	4,841.48
17-Feb-15	135.48	0.00	110.13	26.70	23.06	1478.33	78.46	1852.16	4,609.68
24-Feb-15	120.06	0.00	107.32	20.48	18.44	1460.18	0.00	1726.48	4,567.76
28-Feb-15	73.50	0.00	0.00	8.48	18.84	785.28	84.55	970.65	2,482.75
03-Mar-15	65.92	36.88	0.00	9.90	5.64	544.72	0.00	663.06	1,747.72
10-Mar-15	124.28	81.98	108.13	15.92	21.12	1846.66	0.00	2198.09	4,870.17
17-Mar-15	121.28	33.58	0.00	17.92	9.88	1427.68	78.88	1689.22	4,214.52
24-Mar-15	121.44	0.00	0.00	22.88	18.32	1418.00	0.00	1580.64	4,134.38
31-Mar-15	146.12	338.30	3.40	16.86	18.72	1367.52	83.12	1974.04	4,669.26
07-Apr-15	118.12	169.50	0.00	19.96	20.80	1078.92	0.00	1407.30	3,904.78
14-Apr-15	131.00	143.86	0.00	18.62	20.14	1570.48	85.05	1969.15	4,670.03
21-Apr-15	156.58	1315.16	0.00	25.36	16.90	1511.92	0.00	3025.92	5,779.94
30-Apr-15	154.26	325.26	0.00	22.86	29.85	2222.92	64.16	2819.31	6,272.89
05-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
19-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
26-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
09-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
16-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
23-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
30-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sub-total	2,230.04	14,355.22	328.98	345.32	323.09	25,144.57	738.73	43,465.95	89,379.11
Year to date 30-Apr-15	6,219.56	18,909.21	328.98	807.56	907.03	64,467.50	1,783.65	93,423.49	209,043.39
Year to date 30-Apr-14	7,348.99	7,063.46	1.08	899.98	1,065.68	100,550.21	11,741.77	128,671.17	241,144.39

EASTERN METROPOLITAN REGIONAL COUNCIL									
2014/2015 YTD TONNAGES EXPORTED FROM RED HILL WASTE MANAGEMENT FACILITY									
Page 1 of 1									
Week Ending	Clay	Ferricrete	Laterite Rock	Recycled Material from Transfer Stn	Mulch	Soil Improver	Lime Amended BioClay	Total	
08-Jul-14	0.00	522.82	0.00	22.06	33.20	30.78	0.00	608.86	
15-Jul-14	0.00	302.38	0.00	11.22	53.98	30.10	0.00	397.68	
22-Jul-14	36.78	91.58	0.00	11.40	61.16	22.56	0.00	223.48	
31-Jul-14	231.58	609.40	0.00	20.46	92.40	10.00	0.00	963.84	
05-Aug-14	0.00	173.02	0.00	5.24	24.12	27.32	0.00	229.70	
12-Aug-14	0.00	230.90	0.00	6.92	98.12	21.90	0.00	357.84	
19-Aug-14	0.00	497.68	0.00	22.88	86.04	35.90	0.00	642.50	
26-Aug-14	0.00	1083.84	0.00	24.18	144.82	0.00	0.00	1252.84	
31-Aug-14	0.00	344.14	0.00	10.18	164.60	14.74	0.00	533.66	
09-Sep-14	0.00	3705.68	0.00	21.14	84.20	36.78	0.00	3847.80	
16-Sep-14	0.00	2204.34	0.00	4.34	116.68	14.46	0.00	2339.82	
23-Sep-14	0.00	1489.40	0.00	15.38	65.74	12.14	0.00	1582.66	
30-Sep-14	0.00	1292.06	0.00	15.40	127.60	19.06	0.00	1454.12	
07-Oct-14	0.00	2703.70	0.00	19.30	227.04	22.40	0.00	2972.44	
14-Oct-14	0.00	1904.56	0.00	14.76	815.58	33.60	0.00	2768.50	
21-Oct-14	0.00	1296.50	0.00	16.84	369.22	65.58	0.00	1748.14	
28-Oct-14	0.00	605.58	0.00	9.02	196.32	20.10	0.00	831.02	
31-Oct-14	0.00	1536.60	0.00	9.90	34.10	13.30	0.00	1593.90	
04-Nov-14	0.00	1781.82	0.00	16.62	16.44	0.00	0.00	1814.88	
11-Nov-14	0.00	3009.02	0.00	9.50	91.92	135.18	0.00	3245.62	
18-Nov-14	0.00	1777.80	15.30	10.36	150.43	57.28	0.00	2011.17	
25-Nov-14	0.00	2420.86	0.00	12.28	565.22	30.48	0.00	3028.84	
30-Nov-14	0.00	1487.44	0.00	10.76	205.20	14.66	0.00	1718.06	
09-Dec-14	0.00	5304.40	0.00	23.86	925.88	194.72	0.00	6448.86	
16-Dec-14	0.00	1874.20	0.00	19.50	658.84	172.28	0.00	2724.82	
23-Dec-14	0.00	467.58	0.00	10.82	60.12	19.64	0.00	558.16	
31-Dec-14	0.00	35.02	0.00	4.30	10.30	4.84	0.00	54.46	
Sub Total	268.36	38,752.32	15.30	378.62	5,479.27	1,059.80	0.00	45,953.67	

EASTERN METROPOLITAN REGIONAL COUNCIL

2014/2015 YTD TONNAGES EXPORTED FROM RED HILL WASTE MANAGEMENT FACILITY

Week Ending	Clay	Ferricrete	Laterite Rock	Recycled Material from Transfer Stn	Mulch	Soil Improver	Lime Amended BioClay	Total
06-Jan-15	0.00	111.92	0.00	25.70	46.44	32.96	0.00	217.02
13-Jan-15	0.00	2949.40	0.00	33.66	142.40	17.80	0.00	3143.26
20-Jan-15	0.00	2837.12	0.00	17.30	246.30	58.06	0.00	3158.78
27-Jan-15	0.00	1670.79	0.00	13.54	309.54	36.06	0.00	2029.93
31-Jan-15	0.00	2654.96	0.00	0.00	637.90	16.62	0.00	3309.48
03-Feb-15	0.00	686.56	0.00	7.44	115.68	0.00	0.00	809.68
10-Feb-15	0.00	3057.46	0.00	10.88	185.66	25.76	0.00	3279.76
17-Feb-15	0.00	1832.60	0.00	13.90	27.78	42.92	0.00	1917.20
24-Feb-15	0.00	308.12	0.00	11.46	353.86	14.52	0.00	687.96
28-Feb-15	0.00	17.98	0.00	3.48	50.10	22.34	0.00	93.90
03-Mar-15	0.00	0.00	12.54	8.60	2.82	15.30	0.00	39.26
10-Mar-15	0.00	0.00	0.00	5.16	129.92	40.24	0.00	175.32
17-Mar-15	0.00	0.00	81.44	13.36	391.42	33.50	0.00	519.72
24-Mar-15	0.00	0.00	15.48	19.48	475.52	19.28	0.00	529.76
31-Mar-15	0.00	1406.64	10.98	10.82	287.28	31.08	0.00	1746.80
07-Apr-15	0.00	334.32	17.10	8.20	155.94	8.48	0.00	524.04
14-Apr-15	0.00	1479.48	24.46	11.16	44.76	5.92	0.00	1565.78
21-Apr-15	0.00	272.56	64.50	16.04	200.02	17.34	0.00	570.46
30-Apr-15	150.68	756.82	62.18	21.96	81.84	34.72	0.00	1108.20
05-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
19-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
26-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
31-May-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
09-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
16-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
23-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
30-Jun-15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Sub Total	150.68	20,376.73	288.68	252.14	3,885.18	472.90	0.00	25,426.31

Year to date	419.04	59,129.05	303.98	630.76	9,364.45	1,532.70	0.00	71,379.98
Year to date	603.52	15,884.74	0.00	647.95	3,590.59	825.22	2,318.18	23,870.20

EASTERN METROPOLITAN REGIONAL COUNCIL 2014/2015 YTD TONNAGES AND QUANTITIES AT HAZELMERE RESOURCE RECOVERY PARK						
Month	Timber Recycling		Mattress Recycling		Waste to Landfill	
	Incoming Waste Timber Tonne	Sale of wood chip / fines Tonne	Mattresses and Bases Received Number	Mattresses Processed Number	Timber/Mattress Tonne	
Jul-2014	1,467.98	1702.50	613	1,153	558.30	
Aug-2014	1,249.23	1429.71	558	662	66.08	
Sep-2014	1,341.30	645.60	288	205	104.54	
Oct-2014	1,552.92	2065.72	313	555	196.00	
Nov-2014	1,324.88	1039.95	200	0	269.42	
Dec-2014	1,198.61	1039.53	170	0	268.06	
Jan-2015	1284.34	789.02	582	0	45.2	
Feb-2015	1529.45	914.94	437	0	0.00	
Mar-2015	1538.84	1496.87	1,408	0	260.56	
Apr-2015	1540.73	1355.96	836	0	198.04	
May-2015	0.00	0.00				
Jun-2015	0.00	0.00				
Year to Date 30-Apr-15	14,028.28	12,479.80	5,405	2,575	1,966	
Year to date 30-Apr-14	16,535.66	14,046.01	22,064	15,470	N/A	



15 REPORTS OF COMMITTEES

**15.1 CHIEF EXECUTIVE OFFICERS COMMITTEE MEETING HELD 2 JUNE 2015
(REFER TO MINUTES OF COMMITTEE – MAUVE PAGES)
REFERENCE: D2015/04325 (CEOAC) – D2015/07257**

The minutes of the Chief Executive Officers Committee meeting held on **2 June 2015** accompany and form part of this agenda – (refer to mauve section of ‘Minutes of Committees’ for Council accompanying this Agenda).

QUESTIONS

The Chairman invited general questions from members on the minutes of the Chief Executive Officers Committee.

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, Council adopts the recommendations in the Chief Executive Officers Committee reports (Section 15.1).

COUNCIL RESOLUTION(S)

MOVED CR CORNISH SECONDED CR ANDERTON

THAT COUNCIL ADOPTS THE RECOMMENDATIONS IN THE CHIEF EXECUTIVE OFFICERS COMMITTEE REPORTS (SECTION 15.1).

CARRIED UNANIMOUSLY

CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE

MINUTES

2 June 2015

(REF: D2015/04325 (CEOAC) – D2015/07257)

A meeting of the Chief Executive Officers Advisory Committee was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Tuesday, 2 June 2015**. The meeting commenced at **12:30pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 12:30pm.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE (PREVIOUSLY APPROVED)

Committee Members

Mr Bob Jarvis (Chairman)	Chief Executive Officer	Town of Bassendean
Mr Stuart Cole (Deputy Chairman)	Chief Executive Officer	City of Belmont
Ms Rhonda Hardy	Chief Executive Officer	Shire of Kalamunda
Mr Jonathan Throssell	Chief Executive Officer	Shire of Mundaring
Mr Peter Schneider	Chief Executive Officer	EMRC

Apologies

Ms Francesca Lefante	Chief Executive Officer	City of Bayswater
Mr Mike Foley	Chief Executive Officer	City of Swan

EMRC Officers

Mrs Marilyn Horgan	Director Regional Services
Ms Theresa Eckstein	Executive Assistant to Chief Executive Officer (Minutes)

3 DISCLOSURE OF INTERESTS

Nil

4 ANNOUNCEMENTS BY THE CHAIRMAN OR PRESIDING MEMBER WITHOUT DISCUSSION

Nil

5 PETITIONS, DEPUTATIONS AND PRESENTATIONS

5.1 RESOURCE RECOVERY FACILITY PROJECT

The Director Waste Services Mr Stephen Fitzpatrick provided a presentation on the current status and direction of the Resource Recovery Facility project.

6 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

6.1 MINUTES OF THE CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE MEETING HELD ON 3 FEBRUARY 2015

That the minutes of the Chief Executive Officers Advisory Committee meeting held on 3 February 2015, which have been distributed, be confirmed.

CEOAC RESOLUTION(S)

MOVED MR COLE

SECONDED MR THROSSELL

THAT THE MINUTES OF THE CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE MEETING HELD ON 3 FEBRUARY 2015 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY



7 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

8 QUESTIONS BY MEMBERS WITHOUT NOTICE

Nil

9 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH MEETINGS MAY BE CLOSED TO THE PUBLIC

Nil

10 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



11 REPORTS OF EMPLOYEES

11.1 REGIONAL ADVOCACY 2015/2016

REFERENCE: D2015/04164 (CEOAC) – D2015/07247

PURPOSE OF REPORT

To provide Council with an update on the progress of the Regional Advocacy Program and seek endorsement for regional advocacy actions for 2015/2016.

KEY ISSUES AND RECOMMENDATION(S)

- The EMRC has undertaken a program of regional advocacy since 2008.
- The Regional Advocacy Strategy 2013-2016 outlines the key components that will be used to develop advocacy campaigns and identifies three priority areas for actions:
 - Environmental sustainability;
 - Economic growth and diversity; and
 - Strong communities.
- A review of the current Regional Advocacy Actions 2014/2015 to 30 April 2015 has been undertaken and actions for 2015/2016 have been proposed.
- Recent visits to all member Councils as part of the annual budget project funding presentations have included discussions on major issues. Information from this process has been incorporated into the formulation of actions for 2015/2016.
- The advocacy framework is flexible enough to respond to emerging issues and opportunities for Perth's Eastern Region whilst providing an agreed agenda for targeted issues facing the region.
- Regular meetings with State ministers and local members of both Federal and State Parliament will continue throughout 2015/2016.

Recommendation(s)

- That Council endorses the advocacy actions identified for 2015/2016 as shown in Attachment 2 of this report.

SOURCE OF REPORT

Director Regional Services

BACKGROUND

At its 3 December 2009 meeting, Council adopted a Regional Advocacy Strategy (RAS) 2010-2013 (Ref: DMDOC/122766) to provide an overarching framework from which advocacy and leveraging activities would be guided. The strategy established principles, standard approaches and guidelines that underpin strategic advocacy activities and identified regional issues to be addressed.

At its meeting held on 23 May 2013, Council adopted the revised Regional Advocacy Strategy (RAS) 2013-2016 (Ref: DMDOC/176755). The RAS 2013-2016 outlines the key components that will be used to develop advocacy campaigns, identifies three priority areas and related actions to address advocacy priorities. The priority areas are:

1. Environmental sustainability;
2. Economic growth and diversity; and
3. Strong communities.



Item 11.1 continued

Areas of focus have been identified for each priority and these are utilised to develop the Key Advocacy Actions on an annual basis using feedback from the various groups including the Chief Executive Officers Advisory Committee (CEOAC), Regional Integrated Transport Strategy Implementation Advisory Group (RITS IAG), Economic Development Officers Group (EDOG) and Regional Environmental Advisory Group (REAG).

At its 20 March 2014 meeting, Council approved a delegation to Canberra in August 2014 comprising the Chairman, the Chief Executive Officer and the Director Regional Services to raise awareness of Perth's Eastern Region and discuss key strategic issues (Ref: D2014/02932).

The delegation to Canberra on 25 to 27 August 2014 was hosted by Mr Ken Wyatt, Federal Member for Hasluck. Meetings were held at Parliament House with 12 federal members where waste to energy, environment, regional development and transport issues were discussed. A report outlining the discussion and actions arising from the delegation was presented to Council on 23 October 2014 (Ref: D2014/12118).

REPORT

To ensure the currency and relevance of regional advocacy issues, an annual review of the RAS actions is undertaken and the results of this, together with revised actions for the forthcoming year are provided to Council.

At its meeting held 17 April 2014, Council endorsed advocacy actions for 2014/2015 (Ref: D2014/02979). A review of the Advocacy Actions 2014/2015 has been undertaken and these outcomes to 30 April 2015 are shown in Attachment 1.

The EMRC has consolidated its image as a credible partner for regional projects and this is supported by significant research. The following submissions were developed in response to various strategic direction matters from 1 April 2014 to 30 April 2015:

- City of Belmont Draft Foreshore Precinct Plan, May 2014;
- City of Swan Transport Strategy, June 2014;
- 20 Million Trees Programme, July 2014;
- National Landcare Programme Consultation, August 2014;
- Perth Airport Draft Master Plan, September 2014;
- Planning for Bushfire Risk Management Draft State Planning Policy, July 2014;
- Bushfire Regulations, October 2014;
- Midland Draft Master Plan 2014, October 2014;
- Review of Road Safety Governance in Western Australia, October 2014;
- Swan Region Strategy for Natural Resource Management Draft Consultation, January 2015;
- City of Belmont Draft Reconciliation Action Plan 2015-2017, January 2015;
- Review of the Waste Avoidance and Resource Recovery Act 2007, February 2015;
- WALGA - Energy Efficient Street Lighting Discussion Paper, February 2015;
- Australian Small Business Advisory Services Delivery, Minister Billson, March 2015; and
- Senate Standing Committee on Environment and Communications Stormwater Resource in Australia, April 2015.



Item 11.1 continued

The EMRC provided representation for the region on numerous peak bodies and committees including:

- GatewayWA Project Coordination Group;
- NorthLinkWA Freight and Road User Group;
- NorthLinkWA Environmental Reference Group;
- Perth Region NRM - Swan NRM Committee;
- Regional Development Australia Perth;
- Swan Canning Riverpark Iconic Trails Steering Group;
- Swan River Trust Committees; including Technical Advisory Group, Catchment Management;
- WALGA Greensense Emissions Reporting Platform and Climate Change Senior Officers Group;
- Sustainability Officers Networking Group;
- CRC for Water Sensitive Cities;
- Planning Institute of Australia - Climate Change Action Group;
- Forum of Regional Councils;
- Municipal Waste Advisory Council and committees - Officers Advisory Group, Household Hazardous Waste Committee, Contaminated Sites Committee;
- Australian Landfill Owners Association;
- Waste Management Association of Australia; and
- Strategic Waste Infrastructure Planning Working Group (Waste Authority).

Strategic Regional Advocacy for 2015/2016

Recent visits to member Councils as part of the annual budget project funding presentations have included discussions on major issues. Information from this process has been incorporated into the formulation of the strategic regional actions for 2015/2016 along with Regional Priority Road and Cycling Projects agreed to under the Regional Integrated Transport Strategy 2014 - 2016.

The outcomes from the Department of Environment Regulation's statutory review of the Waste Avoidance and Resource Recovery Act 2007 along with the enactment of the *Local Government Amendment (Regional Subsidiaries) Bill 2014* may have implications for the operations of regional local governments. As such, the EMRC will continue to actively engage with relevant ministers and government departments to strongly advance the case for maintaining the EMRC model for the delivery of services in waste management and resource recovery, transport planning, economic development, natural resource management, sustainability and climate change.

The advocacy framework is flexible enough to respond to emerging issues and opportunities for Perth's Eastern Region whilst providing an agreed agenda for targeted actions that address strategic regional matters.

A summary of the proposed actions for 2015/2016 is shown within Attachment 2.



Item 11.1 continued

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 3 – Economic Development

- 3.1 To facilitate increased investment in regional infrastructure

Key Result Area 4 – Good Governance

- 4.1 To provide advice and advocacy on issues affecting Perth's Eastern Region
- 4.2 To manage partnerships and relationships with stakeholders

This report aligns to the Regional Advocacy Strategy 2013-2016 and the EMRC Policy 1.8 Lobbying and Advocacy Policy.

FINANCIAL IMPLICATIONS

The financial cost of advocacy activities is covered in the annual budget.

SUSTAINABILITY IMPLICATIONS

The future sustainability of Perth's Eastern Region will be largely dependent on the strength and ability of the region to pool its resources to compete for and attract government funding into the region. An effective ongoing advocacy and leveraging strategy, supported by strategic and robust campaigns, is an essential tool for ensuring the region's ability to attract funding and investment.

Government and agencies have consistently indicated that regional funding applications provide the strength required for strategic funding support.

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater City of Belmont Shire of Kalamunda Shire of Mundaring City of Swan	Member Councils continuing to support and to promote the benefits of a regional approach to advocacy and continuing to endorse the EMRC as their peak advocacy body when dealing with regional issues for Perth's Eastern Region.

ATTACHMENT(S)

1. Regional Advocacy Strategy - Outcomes to 30 April 2015 (Ref: D2015/07248)
2. Regional Advocacy Strategy - Actions 2015/2016 (Ref: D2015/07249)

VOTING REQUIREMENT

Simple Majority



Item 11.1 continued

RECOMMENDATION(S)

That Council endorses the advocacy actions identified for 2015/2016 as shown in Attachment 2 of this report.

Discussion ensued relating to the advocacy actions for 2015/2016.

It was requested that the Perth/Adelaide Highway and Forrestfield Airport Link be incorporated in the actions. It was also requested that advocacy be undertaken for specific rapid light/heavy rail connections in the Region.

The Director Regional Services advised that the EMRC is in the process of responding to the Perth and Peel@3.5 Million draft sub-regional planning frameworks.

NB – These items have been incorporated into Attachment 2 which is appended to this report.

CEOAC RECOMMENDATION(S)

MOVED MR THROSSELL SECONDED MR COLE

That Council endorses the advocacy actions identified for 2015/2016 as shown in Attachment 2 of this report.

CARRIED UNANIMOUSLY

COUNCIL RESOLUTION(S)

MOVED CR CORNISH SECONDED CR ANDERTON

THAT COUNCIL ENDORSES THE ADVOCACY ACTIONS IDENTIFIED FOR 2015/2016 AS SHOWN IN ATTACHMENT 2 OF THIS REPORT.

CARRIED UNANIMOUSLY

Regional Advocacy Strategy - Outcomes to 30 April 2015

Priority	Areas of Focus	Approved Actions	Outcomes
Environmental Sustainability	1. The health, protection and sustainable use of the Swan and Helena Rivers.	<p>Undertake advocacy as identified in Swan Helena Rivers Management Plan.</p> <p>Include issues facing the Swan and Helena Rivers in advocacy to the Federal Government under the Plan for a Cleaner Environment.</p>	<p>Issues raised at all meetings with state and federal politicians and will continue for 2015/2016.</p> <p>Swan and Helena Rivers Management Framework Review Report and Action Plan endorsed by Council February 2015.</p> <p>Submissions to WA Planning Commission on Bushfire Risk Management Regulations and Guidelines.</p>
	2. A natural environment that is protected, enhanced and maintained for future generations	<p>Undertake advocacy as identified in Regional Climate Change Adaptation Action Plan.</p> <p>Seek opportunities to revegetate urban environments and strengthen natural resource management under the Federal Government Plan for a Cleaner Environment.</p>	<p>Issues raised at all meetings with state and federal politicians and will continue for 2015/2016.</p> <p>Four Green Army projects funded providing a total of \$48,000 for materials.</p> <p>Reviewed Regional Climate Change Adaptation Action Plan approved by Council April 2014. Advocacy areas updated.</p> <p>Monitoring of Emissions Reduction Fund ongoing.</p> <p>Participant in CRC for Water Sensitive Cities.</p> <p>Participated in Industry Partners Workshop and Planning for water sensitive urban consolidation - Liveable Neighbourhoods and Beyond workshop.</p> <p>\$1.3 million Community Energy Efficiency Program regional project in final stages of implementation.</p> <p>Relevant funding and opportunities continue to be sought.</p>
	3. The region is well placed to adapt to the impacts of climate change	<p>Undertake advocacy as identified in Regional Climate Change Adaptation Action Plan.</p> <p>Seek opportunities to strengthen the environments resilience to the impacts of climate change under the Federal Government Plan for a Cleaner Environment.</p>	<p>Climate Change Risk Awareness Seminar Series underway. Topics – Science, Urban Heat, Health (Heatwaves), Water, Natural Environment and Infrastructure.</p> <p>\$100,000 of funding approved to develop flood risk information for upper reaches of the Swan and Helena Rivers in partnership with Department of Water.</p> <p>Participant in CRC for Water Sensitive Cities. Participated in Industry Partners Workshop.</p> <p>Reviewed Regional Climate Change Adaptation Action Plan approved by Council April 2014. Advocacy areas updated.</p>
	4. The continued improvement of regional resource recovery and waste management activities	<p>Pursue avenues for funding of resource recovery technologies and resource recovery infrastructure.</p> <p>Continue awareness raising of the role of regional councils in waste management and resource recovery.</p>	<p>Issues raised at all meetings with state and federal politicians and will continue for 2015/2016.</p> <p>Submission to Review of Waste Avoidance and Resource Recovery Act 2007 endorsed by Council February 2015.</p> <p>Relevant funding options will continue to be sought.</p>

Priority	Areas of Focus	Approved Actions	Outcomes
Economic Growth and Diversity	<p>1. An effective and integrated transport system with improved public transport infrastructure and servicing.</p>	<p>Undertake advocacy for projects identified in the Priority Roads Project List including:</p> <ul style="list-style-type: none"> • Upgrade of Great Eastern Highway Greenmount Hill to Mundaring Town Site. • Perth Adelaide Highway – Stage 2 Works to progress to detailed design to enable funding. • Grade separation of Roe Highway and Berkshire Road to be included in the Gateway WA project. • Duplication of Reid Highway from Tonkin Highway to West Swan Road. <p>Continued membership of the Gateway Project Coordination Group.</p> <p>Advocate bringing forward the expansion of the eastern suburbs rail line linking Bayswater to Perth Airport Terminal and east to High Wycombe.</p> <p>Advocate for increased and effective public transport in Perth's Eastern Region.</p>	<p>Issues raised at all meetings with state and federal politicians.</p> <p>Continued membership of the Gateway Project Coordination Group.</p> <p>Membership of the Northlink WA reference groups.</p> <p>Grade separation of Roe Highway and Berkshire Road now included in the Gateway WA project.</p> <p>Tender to be awarded for design and construction of Forrestfield-Airport Rail Link project in 2016 with construction completed in 2020.</p> <p>Public transport issues raised at all meetings with state politicians.</p> <p>Collaborative Mapping consultation has identified public transport issues. These have been provided to RITS IAG.</p> <p>Priority Roads List updated as part of the development of the new Regional Integrated Transport Strategy approved by Council October 2014.</p>
	<p>2. The establishment and optimum utilisation of high speed, reliable broadband in the region.</p>	<p>Implement the Regional Digital Strategy</p> <p>Monitor the progress of the rollout of broadband.</p>	<p>Projects complete include digital exemplar videos, QR code pilot project, co working spaces business case report.</p> <p>Rollout of broadband has been impacted by the change of Federal government, monitoring of roll out continues and information is provided as received.</p>
	<p>3. The facilitation of economic development and investment opportunities.</p>	<p>Provide input into consultation process for the Department of Planning economic development strategy to support urban growth and facilitate increased employment self-sufficiency in the region.</p> <p>Promote the region as an attractive investment destination.</p>	<p>The Perth Peel Economic Development Strategy has been developed for the Dept of Planning as part of a suite of documents to be presented to the Dept of Premier and Cabinet including Sub Regional Structure Plans, Strategic Environmental Assessment and the Future Plan.</p> <p>To date there has not been a public consultation.</p> <p>Perth's Eastern Region Investment and Opportunity document is available in hard copy and as an eBook.</p>

Strong Communities	<p>1. Enhanced social inclusion and access to facilities, health, education and community services for all residents.</p>	<p>Advocacy for improved services and regional facility provision for young people. Advocate for increased and effective public transport in Perth's Eastern Region.</p>	<p>Issues raised at all meetings with state and federal politicians. Funding of \$53,155 received from Lotterywest for the Bush Skills for Youth project to encourage youth inclusion with the community in relation to environmental projects. Bike Recycle project is underway and will encourage cycling through the provision of bike maintenance and also social inclusion through mentoring and skill development for youth.</p>
	<p>2. The provision of infrastructure that ensures quality education outcomes, health, cultural and lifestyle opportunities.</p>	<p>Advocate to the Commonwealth for the allocation of university places for Midland.</p>	<p>Issue raised at meetings with federal politicians. State Government pledged \$22 million and land for a university to open a new campus in Midland. The Australian Government announced it will fund medical Commonwealth Supported Places for Curtin University Medical School in Midland from 2019/2020 on 17 May 2015</p>

Attachment 1 Regional Advocacy Strategy - Outcomes to 30 April 2015 (Ref:D2015/04146)

Regional Advocacy Strategy 2015/2016		
Priority	Areas of Focus	Actions for 2015/2016
Environmental Sustainability	1. The health, protection and sustainable use of the Swan and Helena Rivers.	Undertake advocacy as identified in Swan and Helena Rivers Management Framework Review Report and Action Plan. Include issues facing the Swan and Helena Rivers in advocacy to the Federal Government under the Plan for a Cleaner Environment.
	2. A natural environment that is protected, enhanced and maintained for future generations.	Undertake advocacy as identified in Regional Climate Change Adaptation Action Plan. Seek opportunities to revegetate urban environments, strengthen natural resource management, reduce carbon emissions, improve water quality and build resilience in communities under the Federal Government Plan for a Cleaner Environment.
	3. The region is well placed to adapt to the impacts of climate change.	Undertake advocacy as identified in Regional Climate Change Adaptation Action Plan. Seek opportunities to strengthen the environment's resilience to the impacts of climate change under the Federal Government Plan for a Cleaner Environment. Seek funding to undertake research and support member councils to implement stormwater harvesting, re-use of water and managed aquifer recharge projects to address water availability issues in a drying climate.
	4. The continued improvement of regional resource recovery and waste management activities.	Continue awareness raising of the role of regional councils in waste management and resource recovery. Continue advocacy for the use of the Waste Avoidance and Resource Recovery Levy hypothecated to the Waste Authority for investment in waste management infrastructure. Pursue avenues for funding of resource recovery technologies and resource recovery infrastructure. Advocate for the introduction of a Container Deposit Scheme.

Priority	Areas of Focus	Actions for 2015/2016
Economic Growth and Diversity	<p>1. An effective and integrated transport system with improved public transport infrastructure and servicing.</p>	<p>Undertake advocacy for projects identified in the Priority Roads Project List including:</p> <ul style="list-style-type: none"> • Sufficient funding to complete the upgrade of Great Eastern Highway Greenmount Hill to Mundaring Town Site. • Dual carriage way for Reid Highway from Tonkin Highway to West Swan Road. • Upgrade of Great Eastern Highway between Tonkin Highway and Great Eastern Highway bypass. • Staged planning of Perth – Adelaide National Highway - Stage 2 <p>Continued membership of Gateway Project Coordination and NorthLink WA Reference Groups.</p> <p>Continued support for the Forrestfield - Airport rail link.</p> <p>Advocate for rapid transit services for Morley City Centre.</p> <p>Advocate for the provision of rail transit infrastructure for Ellenbrook.</p> <p>Advocate for the Midland Train Station relocation.</p> <p>Advocate for the extension of the Principal Shared Path between Bassendean and Guildford.</p>
	<p>2. The establishment and optimum utilisation of high speed, reliable broadband in the region.</p>	<p>Implement the Regional Digital Strategy.</p> <p>Monitor the progress of the rollout of broadband and provide feedback to Federal members on the needs for the region.</p>
	<p>3. The facilitation of economic development and investment opportunities.</p>	<p>Promote the region as an attractive investment destination.</p> <p>Review the Perth's Eastern Region Investment and Opportunity document.</p> <p>Respond to the <i>Perth and Peel @3.5 million</i> draft sub regional planning frameworks for the central and north east metropolitan areas.</p>

Strong Communities	1. Enhanced social inclusion and access to facilities, health, education and community services for all residents.	Advocacy for improved services and regional facility provision for young people. Advocate for increased and effective public transport in Perth's Eastern Region.
	2. The provision of infrastructure that ensures quality education outcomes, health, cultural and lifestyle opportunities.	Support for the establishment of the Curtin University Medical School in Midland from 2019/2020.

Attachment 2 Regional Advocacy Strategy - Actions 2015/2016 (Ref: D2015/04163)



11.2 ITEMS CONTAINED IN THE INFORMATION BULLETIN

REFERENCE: D2015/04383 (CEOAC) – D2015/07240

The following items are included in the Information Bulletin, which accompanies the Agenda.

1. REGIONAL SERVICES

- 1.1 REGIONAL SERVICES ACTIVITY REPORT JANUARY TO MARCH 2015
(Ref: D2015/07241)
- 1.2 ENVIRONMENTAL SERVICES ACTIVITY REPORT JANUARY TO MARCH 2015
(Ref: D2015/07243)
- 1.3 REGIONAL SERVICES STRATEGY AND PROJECT DEVELOPMENT SCHEDULE
(Ref: D2015/07244)
- 1.4 WATER REFORM – PROPOSED WATER RESOURCES MANAGEMENT BILL
(Ref: D2015/07245)
- 1.5 UPDATE ON THE IMPACTS OF THE DIRECT ACTION PLAN ON LOCAL GOVERNMENT
(Ref: D2015/07246)

RECOMMENDATION

That the Chief Executive Officers Advisory Committee notes the items contained in the Information Bulletin.

Discussion ensued on the implications of the City of Swan's withdrawal from the regional events program commencing 1 July 2015.

CEOAC RESOLUTION

MOVED MR COLE

SECONDED MS HARDY

THAT THE CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE NOTES THE ITEMS CONTAINED IN THE INFORMATION BULLETIN.

CARRIED UNANIMOUSLY



12 REPORTS OF DELEGATES

Nil

13 NEW BUSINESS OF AN URGENT NATURE APPROVED BY THE CHAIRMAN OR PRESIDING MEMBER OR BY DECISION OF MEETING

Nil

14 GENERAL BUSINESS

14.1 EVENTS IN THE REGION

1 - 2 August 2015	Avon Descent	Avon Descent Family Fun Days
10 October 2015	City of Belmont	Mayoral Dinner

14.2 OTHER GENERAL BUSINESS

Nil

15 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

16 FUTURE MEETINGS OF THE CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE

The next meeting of the Chief Executive Officers Advisory Committee will be held on **7 July 2015 (informal)** at the City of Belmont, 215 Wright Street, Cloverdale WA 6105 commencing at 12:30pm with lunch at 12 noon.

Future Meetings 2015

Chief Executive Officers' Advisory Committee (CEOAC) meetings commencing at 12 noon:

Tuesday	7	July (informal)	at	City of Belmont
Tuesday	4	August	at	EMRC Administration Office
Tuesday	1	September (if required)	at	EMRC Administration Office
Tuesday	6	October (informal)	at	City of Swan
Tuesday	17	November	at	EMRC Administration Office

Mr Throssell will be an apology for the 7 July 2015 CEOAC informal meeting.

17 DECLARATION OF CLOSURE OF MEETING

There being no further business the meeting closed at 1:46pm.



**15.2 TECHNICAL ADVISORY COMMITTEE MEETING HELD 4 JUNE 2015
(REFER TO MINUTES OF COMMITTEE – YELLOW PAGES)
REFERENCE: D2015/07006 (TAC) – D2015/08652**

The minutes of the Technical Advisory Committee meeting held on **4 June 2015** accompany and form part of this agenda – (refer to yellow section of ‘Minutes of Committees’ for Council accompanying this Agenda).

QUESTIONS

The Chairman invited general questions from members on the minutes of the Technical Advisory Committee.

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, Council adopts the recommendations in the Technical Advisory Committee reports (Section 15.2).

COUNCIL RESOLUTION(S)

MOVED CR FÄRDIG

SECONDED CR CUCCARO

THAT COUNCIL ADOPTS THE RECOMMENDATIONS IN THE TECHNICAL ADVISORY COMMITTEE REPORTS (SECTION 15.2).

CARRIED UNANIMOUSLY

TECHNICAL ADVISORY COMMITTEE

MINUTES

4 June 2015

(REF: D2015/07006 (TAC) – D2015/08652)

A meeting of the Technical Advisory Committee was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Thursday, 4 June 2015**. The meeting commenced at **4:00pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 4:00pm.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE (PREVIOUSLY APPROVED)

Committee Members

Mr Simon Stewert-Dawkins (Chairman)	Director Operational Services	Town of Bassendean
Mr Dennis Blair	Director Infrastructure Services	Shire of Kalamunda
Mr Shane Purdy (<i>from 4:06pm</i>)	Director Infrastructure Services	Shire of Mundaring
Mr Jim Coten	Executive Manager Operations	City of Swan
Mr Peter Schneider	Chief Executive Officer	EMRC

Apologies

Mr Doug Pearson (Deputy Chairman)	Director Technical Services	City of Bayswater
Mr Ric Lutey	Director Technical Services	City of Belmont

EMRC Officers

Mr Stephen Fitzpatrick	Director Waste Services
Mr Hua Jer Liew	Director Corporate Services
Mr Gilbert Arlandoo	Manager Engineering & Waste Services
Mr Kevin Porter	Manager Compliance and Administration
Miss Giulia Bono	Administration Officer (Minutes)

Observer(s)

Mr Binh Luong	Coordinator Waste & Environmental Management	City of Bayswater
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3 DISCLOSURE OF INTERESTS

Nil

4 ANNOUNCEMENTS BY THE CHAIRMAN OR PRESIDING MEMBER WITHOUT DISCUSSION

Nil

5 PETITIONS, DEPUTATIONS AND PRESENTATIONS

Nil



6 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

6.1 MINUTES OF THE TECHNICAL ADVISORY COMMITTEE MEETING HELD ON 7 MAY 2015

That the Minutes of the Technical Advisory Committee meeting held on 7 May 2015, which have been distributed, be confirmed.

TAC RESOLUTION(S)

MOVED MR COTEN

SECONDED MR STEWERT-DAWKINS

THAT THE MINUTES OF THE TECHNICAL ADVISORY COMMITTEE MEETING HELD ON 7 MAY 2015 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY

7 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

8 QUESTIONS BY MEMBERS WITHOUT NOTICE

Nil

9 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

10 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



11 REPORTS OF OFFICERS

11.1 TENDER 2014-008 LEACHATE TREATMENT SYSTEM

REFERENCE: D2015/07009 (TAC) – D2015/09529

PURPOSE OF REPORT

The purpose of this report is to advise Council of the results of Tender 2014-008 for the Supply, Installation, Operation and Demobilisation of a Leachate Treatment System at the Red Hill Waste Management Facility.

KEY ISSUES AND RECOMMENDATION(S)

- A tender for the Supply, Installation, Operation and Demobilisation of a Leachate Treatment System at the Red Hill Waste Management Facility was advertised on 15 October 2014.
- Tenders closed on 5 November 2014 with seven (7) submissions being received.
- Due to the complexity of the analysis independent advice was sought to assist the Evaluation Panel.

Recommendation(s)

That Council rejects all tender submissions for Tender 2014-008 Leachate Treatment System.

SOURCE OF REPORT

Director Waste Services
Manager Engineering and Waste Services

BACKGROUND

The leachate ponds around the Red Hill Waste Management Facility rely on recirculation of leachate in landfill and evaporation to reduce the levels over summer, to allow for the winter leachate to be stored. An assisted evaporation system has recently been commissioned to increase the evaporation of leachate.

The tender comprises all engineering, supervision, labour, materials, plant and equipment, tools, consumables and all other items necessary for the design, supply of all materials, manufacture, construction, installation, testing, operation and demobilisation of a Leachate Treatment System (the System) to treat surplus stored leachate at Red Hill Waste Management Facility.

REPORT

Tender 2014-008 for the Supply, Installation, Operation and Demobilisation of a Leachate Treatment System was advertised on 15 October 2014. A non-mandatory tender briefing / site inspection was held on 21 October 2014 at the Red Hill Waste Management Facility and was attended by two of the responding tenderers, as well as other companies who did not submit tenders.



Item 11.1 continued

Tenders closed on 5 November 2014 and seven (7) submissions were received from:

- a) Aquasol Pty Ltd;
- b) MAK Water;
- c) Osmoflo;
- d) Sacyr Industrial;
- e) Enviropacific Services Pty Ltd;
- f) Odour Control Systems International (Australia); and
- g) Iconic Water Solutions Pty Ltd.

The tenders were assessed by an Evaluation Panel and peer reviewed by an external consultant.

Compliance criteria

Each submission was assessed on a Yes/No basis as to whether the criterion was satisfactorily met. An assessment of "No" against any criterion may have eliminated the submission from consideration.

Description of Compliance criteria	Yes/No
(a) Compliance with the Specification contained in the Request.	Yes/No
(b) Compliance with the Conditions of Tendering for this Request.	Yes/No
(c) The Quality Assurance requirement for this Request is ISO 14001. Your organisation complies with this requirement.	Yes/No
(d) Compliance with the EMRC Environmental Protection requirements contained in the Request	Yes/No
(e) Compliance with and completion of the Price Schedule.	Yes/No

Qualitative criteria

Each submission was scored against the qualitative criteria below.

Description of Qualitative criteria	Weighting
(a) Occupational Health & Safety – The tenderer is to provide a Safety Management Plan.	5%
(b) Demonstrated understanding of the required tasks.	10%
(c) Environmental Protection - The tenderer is to provide details as applicable on their capacity to manage their environmental performance.	10%
(d) Timeframe – The tenderer is to provide details on their proposed timeframe for mobilisation, operation and demobilisation of the treatment system.	15%
(e) Demonstrated experience in completing similar projects/supply similar goods.	20%



Item 11.1 continued

Price Consideration

The price consideration for this request is as follows:

Criteria	Weighting
Tendered price inclusive of all operating expenses.	40%

Based on the compliance and qualitative criteria check, only the submissions from Osmoflo and Aquasol Pty Ltd progressed through to the clarifications stage of assessment, the other submissions being rejected based on various non-compliance issues.

The Evaluation Panel determined that the submission from Aquasol was the only conforming submission received and rejected the Osmoflo tender based on non-conformance with the tender specification after clarifications were received from that company. However, the Evaluation Panel believes that the Aquasol Pty Ltd proposal has technical issues and doubts the ability of the tendered solution to meet the contract specifications. More importantly, the Aquasol proposal would commit the EMRC to an expenditure of \$2,228,000 (ex. GST), which is well in excess of the budget allowance of \$1,300,000. It is therefore recommended to reject the Aquasol Pty Ltd tender submission.

Based on the Evaluation Panel's assessment which included independent peer review input it is recommended that all tender submissions be rejected.

The EMRC will now review the leachate management process and recommend a way forward which may include the development of a detailed system design for a long term leachate treatment system for the whole site which will then be issued for tender.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

- 1.2 To improve regional waste management
- 1.4 To investigate leading edge waste management practices

FINANCIAL IMPLICATIONS

Budget provisions totalling \$1,300,000 were made in the 2014-2015 Annual Budget for the Leachate Treatment Project. The cost of this tender is in excess of the budgeted amount in the approved budget.

SUSTAINABILITY IMPLICATIONS

In order to provide sustainable leachate management.



11.2 PURCHASE OF A 25-30 TONNE TRACK LOADER

REFERENCE: D2015/07012 (TAC) – D2015/09530

PURPOSE OF REPORT

The purpose of this report is to recommend acceptance of a quotation for the supply and delivery of a 25-30 tonne Track Loader.

KEY ISSUES AND RECOMMENDATION(S)

- The Cat 973C track loader used for spreading waste at the tip face at Red Hill Waste Management Facility has reached its scheduled replacement time based on accumulated machine hours.
- Quotations were sought for a replacement 25-30 tonne track loader including an extended warranty and a maintenance service agreement using the WALGA eQuote system.
- Only one quotation was received from WesTrac.

Recommendation(s)

That Council:

1. Accepts the quote for the supply and delivery to Red Hill Waste Management Facility of one Cat 973D Track Loader with a five (5) year/10,000 hour extended warranty submitted by WesTrac for the sum of \$760,400.00 (ex. GST).
2. Accepts the offer to undertake the repair and maintenance agreement for the Cat 973D Track Loader to be located at Red Hill Waste Management Facility for a five (5) year/10,000 hour period submitted by WesTrac at a cost of \$24.64/hr (ex. GST).

SOURCE OF REPORT

Director Waste Services
Administration Manager Red Hill Waste Management Facility

BACKGROUND

Under the EMRC's plant replacement programme, the Cat 973C track loader, one of the two track loaders used at Red Hill Waste Management Facility is due for replacement having reached 10,000 hours of service.

REPORT

Quotations for the replacement of a 25-30 tonne Track Loader were sought using the WALGA e-quote system in February 2015. Only one quotation was received from WesTrac for a Cat 973D Track Loader, which has been evaluated by the Waste Services evaluation panel staff against the selection criteria detailed in the quotation specification.

Selection Criteria and Rating Scale

The submission was evaluated based on the criteria requested via the WALGA e-quote.



Item 11.2 continued

Compliance criteria

Each submission was assessed on a Yes/No basis as to whether the criterion was satisfactorily met. An assessment of "No" against any criterion may eliminate the submission from consideration.

Description of Compliance criteria	Yes/No
Complied with Specification contained in this e-Quote request	Yes/No

Qualitative criteria

The submission was scored against the qualitative criteria below.

Description of Qualitative criteria	Weighting
a) Tendered price including consideration of: <ul style="list-style-type: none">• Quoted price• Standard Warranty• Extended Warranty 5 year / 10,000 hours• Full Service and Repair agreement 5 year / 10,000 hours	75%
b) Operator Assessment	25%

The operator assessment could not be undertaken because WesTrac do not have a machine of the specification requested available in Australia at present.

The evaluation process determined the submission from WesTrac for the Cat 973D Track Loader included all the items in the specification, including an extended warranty for 5 years/10,000 hours, full service/repair and maintenance quote.

The quotation submitted by WesTrac for a Cat 973D Track Loader is the only fully conforming submission received and is therefore the recommended supplier.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

- 1.1 To provide sustainable waste disposal operations

FINANCIAL IMPLICATIONS

A budget provision of \$780,000 was made in the 2014-2015 budget for the replacement of the Cat 973C Track Loader (PP1696).

SUSTAINABILITY IMPLICATIONS

The purchase of the new track loader will improve the economic sustainability of waste disposal operations.



Item 11.2 continued

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Nil
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

Nil

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council:

1. Accepts the quote for the supply and delivery to Red Hill Waste Management Facility of one Cat 973D Track Loader with a five (5) year/10,000 hour extended warranty submitted by WesTrac for the sum of \$760,400.00 (ex. GST).
2. Accepts the offer to undertake the repair and maintenance agreement for the Cat 973D Track Loader to be located at Red Hill Waste Management Facility for a five (5) year/10,000 hour period submitted by WesTrac at a cost of \$24.64/hr (ex. GST).

TAC RECOMMENDATION(S)

MOVED MR PURDY

SECONDED MR COTEN

That Council:

1. Accepts the quote for the supply and delivery to Red Hill Waste Management Facility of one Cat 973D Track Loader with a five (5) year/10,000 hour extended warranty submitted by WesTrac for the sum of \$760,400.00 (ex. GST).
2. Accepts the offer to undertake the repair and maintenance agreement for the Cat 973D Track Loader to be located at Red Hill Waste Management Facility for a five (5) year/10,000 hour period submitted by WesTrac at a cost of \$24.64/hr (ex. GST).

CARRIED UNANIMOUSLY



Item 11.2 continued

COUNCIL RESOLUTION(S)

MOVED CR FÄRDIG

SECONDED CR CUCCARO

THAT COUNCIL:

1. ACCEPTS THE QUOTE FOR THE SUPPLY AND DELIVERY TO RED HILL WASTE MANAGEMENT FACILITY OF ONE CAT 973D TRACK LOADER WITH A FIVE (5) YEAR/10,000 HOUR EXTENDED WARRANTY SUBMITTED BY WESTRAC FOR THE SUM OF \$760,400.00 (EX. GST).
2. ACCEPTS THE OFFER TO UNDERTAKE THE REPAIR AND MAINTENANCE AGREEMENT FOR THE CAT 973D TRACK LOADER TO BE LOCATED AT RED HILL WASTE MANAGEMENT FACILITY FOR A FIVE (5) YEAR/10,000 HOUR PERIOD SUBMITTED BY WESTRAC AT A COST OF \$24.64/hr (ex. GST).

CARRIED UNANIMOUSLY



**15.3 AUDIT COMMITTEE MEETING HELD 4 JUNE 2015
(REFER TO MINUTES OF COMMITTEE – PINK PAGES)
REFERENCE: D2015/06475 (AC) – D2015/08651**

The minutes of the Audit Committee meeting held on **4 June 2015** accompany and form part of this agenda – (refer to pink section of 'Minutes of Committees' for Council accompanying this Agenda).

QUESTIONS

The Chairman invited general questions from members on the minutes of the Audit Committee.

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, Council adopts the recommendations in the Audit Committee report (Section 15.3).

The Chairman advised that as two of the three items in the Audit Committee report are to be withdrawn and dealt with separately, all the three items will be dealt with individually.

AUDIT COMMITTEE**MINUTES****4 June 2015****(REF: D2015/06475 (AC) – D2015/08651)**

A meeting of the Audit Committee was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Thursday, 4 June 2015**. The meeting commenced at **5:00pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Deputy Chairman opened the meeting at 5:00pm.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE (PREVIOUSLY APPROVED)

Councillor Attendance

Cr Steve Wolff (Deputy Chairman)	EMRC Member	City of Belmont
Cr Gerry Pule	EMRC Member	Town of Bassendean
Cr Chris Cornish	EMRC Member	City of Bayswater
Cr Frank Lindsey (<i>from 5:06pm</i>) (Deputising for Cr O'Connor)	EMRC Member	Shire of Kalamunda
Cr Alan Pilgrim	EMRC Member	Shire of Mundaring
Cr Charlie Zannino (Deputising for Cr Färdig)	EMRC Member	City of Swan

Leave of Absence Previously Approved

Cr Färdig, (*from 10/05/2015 to 14/06/2015 inclusive*)

Apologies

Cr Dylan O'Connor	EMRC Member	Shire of Kalamunda
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EMRC Officers

Mr Peter Schneider	Chief Executive Officer
Mr Hua Jer Liew	Director Corporate Services
Mr Steve Fitzpatrick	Director Waste Services
Mrs Marilyn Horgan	Director Regional Services
Mr David Ameduri	Manager Financial Services
Mrs Prapti Mehta	Manager Human Resources
Mrs Annie Hughes-d'Aeth	Personal Assistant to Director Corporate Services (Minutes)

3 DISCLOSURE OF INTERESTS

Nil

4 ANNOUNCEMENTS BY THE CHAIRMAN OR PRESIDING MEMBER WITHOUT DISCUSSION

Nil

5 PETITIONS, DEPUTATIONS AND PRESENTATIONS

Nil



6 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

6.1 MINUTES OF AUDIT COMMITTEE MEETING HELD ON 5 MARCH 2015

That the Minutes of the Audit Committee meeting held 5 March 2015, which have been distributed, be confirmed.

AC RESOLUTION(S)

MOVED CR PULE

SECONDED CR PILGRIM

THAT THE MINUTES OF THE AUDIT COMMITTEE HELD ON 5 MARCH 2015, WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY

7 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

8 QUESTIONS BY MEMBERS WITHOUT NOTICE

Nil

9 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH MEETINGS MAY BE CLOSED TO THE PUBLIC

Nil

10 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



11 REPORTS OF EMPLOYEES

11.1 DRAFT CORPORATE BUSINESS PLAN 2015/2016 TO 2019/2020

REFERENCE: D2015/06641 (AC) – D2015/09462

PURPOSE OF REPORT

To present the draft Corporate Business Plan 2015/2016 to 2019/2020 to Council for adoption.

KEY ISSUES AND RECOMMENDATION(S)

- Sections 5.56(1) and (2) of the *Local Government Act 1995* (“the Act”) require that each local government is ‘to plan for the future of the district’, by developing plans in accordance with the regulations. The *Local Government (Administration) Regulations 1996* (“the Regulations”) specify that a ‘plan for the future’ comprises the following:
 - A Strategic Community Plan – a minimum 10 year timeframe.
 - A Corporate Business Plan – a four to five year plan, which translates the 10 year strategic plan into operations.
- Council adopted EMRC’s Strategic Community Plan titled *EMRC 2022 – 10 Year Strategic Plan* on 6 December 2012 and EMRC’s Corporate Business Plan 2013/2014 to 2017/2018 on 20 June 2013.
- The Regulations state that each local government must review its Corporate Business Plan annually.
- The last Corporate Business Plan 2014/2015 to 2018/2019 has been reviewed and the *draft Corporate Business Plan 2015/2016 to 2019/2020* has been prepared (attached).
- The *draft Corporate Business Plan 2015/2016 to 2019/2020* sets out the actions that staff will undertake over the next five years to deliver on EMRC 2022 – 10 Year Strategic Plan.
- It is intended to report to Council against the Corporate Business Plan on a periodic basis.
- The Regulations require that an overview of the ‘plan for the future’ must be made in the Annual Report, including major initiatives that are proposed to commence or to continue in the next financial year. Therefore a report will be provided within the 2015/2016 Annual Report.
- In accordance with Section 6.2(2) of the Act, Council is to give regard to the “plan for the future’ when adopting EMRC’s Annual Budget.
- The 2015/2016 Annual Budget is tabled separately for adoption.
- In accordance with the Regulations, Council is to determine whether or not to adopt the Corporate Business Plan by absolute majority.

Recommendation(s)

That:

1. Council by absolute majority, in accordance with r.19DA(6) of the *Local Government (Administration) Regulations 1996*, adopt the Corporate Business Plan 2015/2016 to 2019/2020 which is attached to this report.
2. Local public notice of the adoption of the Corporate Business Plan 2015/2016 to 2019/2020 be given in accordance with r.19D of the *Local Government (Administration) Regulations 1996*.

SOURCE OF REPORT

Director Corporate Services
 Manager Human Resources



Item 11.1 continued

BACKGROUND

Section 5.56(1) and (2) of the Local Government Act 1995 (“the Act”) require that each local government is ‘to plan for the future of the district’, by developing plans in accordance with the regulations. The *Local Government (Administration) Regulations 1996* (“the Regulations”) specify that a ‘plan for the future’ comprise the following:

- A Strategic Community Plan – a minimum 10 year timeframe; and
- A Corporate Business Plan – a four to five year plan, which translates the 10 year strategic plan into operations.

The regulation 19DA states that the Corporate Business Plan (“the Plan”) is to:

- Be for a minimum of 4 years;
- Identify and prioritise the principal strategies and activities Council will undertake in response to the objectives stated in the Strategic Community Plan;
- State the services, operations and projects that a local government will deliver over the period of the plan, the method for delivering these and the associated cost;
- Reference resourcing considerations such as assets management plans, finances and workforce plans;
- Be adopted by absolute majority; and
- Be reviewed annually – this can be scheduled to align with the setting of the Annual Budget.

In addition to the above requirements local public notice must be given when the Plan is adopted or modified.

Council adopted EMRC’s Strategic Community Plan titled *EMRC 2022 – 10 Year Strategic Plan* on 6 December 2012 (Ref: DMDOC/172950) and EMRC’s Corporate Business Plan 2013/2014 to 2017/2018 on 20 June 2013 (Ref: D2014/05562).

REPORT

EMRC – draft Corporate Business Plan 2014/2015 to 2018/2019

EMRC has in place an integrated planning framework (“IPF”) to ensure that strategic priorities drive operational activities.

The 10 Year Strategic Plan (EMRC 2022) guides, at a strategic level, the direction that the EMRC will take over the next ten years towards achievement of its vision: “*To be a responsive and innovative leader in assisting Perth’s Eastern Region to be a great place to live, work, play and do business*”.

The draft *Corporate Business Plan 2015/2016 to 2019/2020* is an element of the IPF and has been developed to articulate the strategic direction into operational activities. Both documents form EMRC’s ‘plan for the future’.

Structure of the draft Corporate Business Plan 2015/2016 to 2019/2020

The draft *Corporate Business Plan 2015/2016 to 2019/2020* sets out the actions that staff will undertake over the next five years to deliver on *EMRC 2022 – 10 Year Strategic Plan*. It provides high level information on capital and operating projects planned over the next five years.



Item 11.1 continued

Annual Budget

Section 6.2(2) of the *Act* states that “in the preparation of the annual budget the local government is to have regard to the contents of the plan for the future of the district made in accordance with section 5.56”.

Both *EMRC 2022 – 10 Year Strategic Plan* and the draft *Corporate Business Plan 2015/2016 to 2019/2020* constitute the ‘plan for the future’, and Council is to give regard to both these when adopting EMRC’s Annual Budget.

The 2015/2016 Annual Budget is tabled separately for adoption as part of this Council Agenda (Ref: D2015/06642).

Reporting

It is intended to report to Council against the Corporate Business Plan on a periodic basis.

The Regulations require that an overview of the ‘plan for the future’ must be made in the Annual Report, including major initiatives that are proposed to commence or to continue in the next financial year. Therefore a report will be provided within the 2015/2016 Annual Report.

Review & Significant Modifications

The Regulations require that any significant modifications to the adopted *Corporate Business Plan 2015/2016 to 2019/2020* must be reported through the Annual Report. The *Act* does not define what constitutes a ‘significant’ modification. Therefore there will be a need to exercise judgement and apply a test of materiality in determining whether to report any changes.

Adoption requirements

In accordance with s.19DA(6) of the *Local Government (Administration) Regulations 1996* Council is to determine whether or not to adopt the Corporate Business Plan by absolute majority.

The draft *Corporate Business Plan 2015/2016 to 2019/2020* (attached) is before Council for endorsement.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 – Good Governance

- 4.3 To provide responsible and accountable governance and management of the EMRC
- 4.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

As reflected in budgets and long term financial plans.

SUSTAINABILITY IMPLICATIONS

Nil



Item 11.1 continued

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Nil
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

Draft Corporate Business Plan 2015/2016 to 2019/2020 (Ref: D2015/09466)

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION

That:

1. Council by absolute majority, in accordance with r.19DA(6) of the *Local Government (Administration) Regulations 1996*, adopt the Corporate Business Plan 2015/2016 to 2019/2020 which is attached to this report.
2. Local public notice of the adoption of the Corporate Business Plan 2015/2016 to 2019/2020 be given in accordance with r.19D of the *Local Government (Administration) Regulations 1996*.

The CEO provided a brief overview of the Draft Corporate Business Plan 2015/2016 to 2019/2020 and discussion ensued.

Cr Lindsey entered the meeting at 5:06pm.

AC RECOMMENDATION

MOVED CR PILGRIM

SECONDED CR PULE

That:

1. Council by absolute majority, in accordance with r.19DA(6) of the *Local Government (Administration) Regulations 1996*, adopt the Corporate Business Plan 2015/2016 to 2019/2020 which is attached to this report.
2. Local public notice of the adoption of the Corporate Business Plan 2015/2016 to 2019/2020 be given in accordance with r.19D of the *Local Government (Administration) Regulations 1996*.

CARRIED UNANIMOUSLY



Item 11.1 continued

COUNCIL RESOLUTION(S)

MOVED CR PULE

SECONDED CR TREASE

THAT:

1. COUNCIL BY ABSOLUTE MAJORITY, IN ACCORDANCE WITH R.19DA(6) OF THE *LOCAL GOVERNMENT (ADMINISTRATION) REGULATIONS 1996*, ADOPT THE CORPORATE BUSINESS PLAN 2015/2016 TO 2019/2020 WHICH IS ATTACHED TO THIS REPORT.
2. LOCAL PUBLIC NOTICE OF THE ADOPTION OF THE CORPORATE BUSINESS PLAN 2015/2016 TO 2019/2020 BE GIVEN IN ACCORDANCE WITH R.19D OF THE *LOCAL GOVERNMENT (ADMINISTRATION) REGULATIONS 1996*.

CARRIED BY ABSOLUTE MAJORITY 11/0



A proud history with a bright future ➡

CORPORATE BUSINESS PLAN



2015/16 to 2019/20



TEL (08) 9424 2222 FAX (08) 9277 7598 EMAIL mail@emrc.org.au WEB www.emrc.org.au

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1. Perth's Eastern Region – a snapshot

Perth's Eastern Region - an economic powerhouse

Strategically located, Perth's Eastern Region hosts Western Australia's major air, road and rail transport hub for movement of freight and passengers throughout Perth, intrastate, interstate and overseas. The major industrial areas of Malaga, Welshpool, Kewdale, Hazelmere, Forrestfield, Bayswater and Bassendean play key roles in transport, storage, manufacturing and logistics servicing the state's construction and resource sectors.

Perth's Eastern Region is undergoing rapid expansion and growth with major capital investments including intermodal freight terminal development, major airport and road redevelopment, and education and health investment. Increasingly, the inner city areas are becoming home to large national and international companies seeking office and commercial accommodation within close proximity of the city, key stakeholders and major transport routes.

Perth's Eastern Region provides employment for about 124,512 workers across key industries representing 16.75% of the 743,399 people working in Greater Perth¹. With a diverse regional economy, access to a skilled workforce and a range of leisure, lifestyle and living opportunities, Perth's Eastern Region is well positioned for continued strong growth and represents an attractive investment destination.

Perth's Eastern Region – a healthy environment

Perth's Eastern Region has some of the state's most beautiful national parks and walking trails. The Swan and Helena Rivers and their tributaries provide iconic recreational and heritage precincts, as well as supporting the renowned vineyards along its valley. Other major features include the Perth Hills wine region, Mundaring Weir and Lake Leschenaultia.

The Region also has urban residential areas, commercial and industrial areas, major transport hubs, peri-urban agricultural land and large amounts of bushland. It is important that these diverse land uses are managed so that there is minimal impact on the Region's environmental assets.

The Region aspires to have a natural environment that is protected, enhanced and maintained for future generations.

Perth's Eastern Region – a cultural and recreational experience

With forested hills, picturesque vineyards, a ribbon of stunning river ways, and a kaleidoscope of gourmet food, wine, heritage and arts - Perth's Eastern Region offers an enviable getaway all within a half hour drive of the Perth city centre.

The region boasts a vibrant event program suited to residents and visitors alike, including two key regional festivals supported by EMRC; Perth's Autumn Festival and the Avon Descent Family Fun Days.

¹ RemPlan Economic Profile, April 2014



2. About the Eastern Metropolitan Regional Council

The Eastern Metropolitan Regional Council (EMRC) works in partnership with six member Councils located in Perth's Eastern Region — Town of Bassendean, City of Bayswater, City of Belmont, Shire of Kalamunda, Shire of Mundaring and City of Swan. Together, these six councils constitute around one third of the area of metropolitan Perth. EMRC assists the councils to ensure that the entire region fulfils its potential as one of Western Australia's most vibrant and fast growing areas.

An Establishment Agreement was approved and signed by all member Councils in 1998, which states that EMRC will:

- Work in consultation with member Councils to facilitate local government to enhance its service delivery to the community;
- Be efficient and effective in delivering quality services and facilities;
- Promote and market the role of local government in the community;
- Implement a strategic plan that is regularly reviewed; and
- Avoid providing any service or facility that adversely impacts on the services or facilities of any member Council.

3. Committees

EMRC Council has established six committees to assist in decision making.

- **Audit Committee (AC)** – assists the Council with audits and financial management.
- **Chief Executive Officers Advisory Committee (CEOAC)** – consists of the member Councils' Chief Executive Officers and the EMRC Chief Executive Officer.
- **Chief Executive Officer Performance Review Committee (CEOPRC)** – reviews the EMRC Chief Executive Officer's Performance Review.
- **The Investment Committee (IC)** - deals with matters related to EMRC's Management of Investment Policy.
- **Resource Recovery Committee (RRC)** – reviews and provides reports on resource recovery activities for the region.
- **Technical Advisory Committee (TAC)** - reviews and provides reports on technical matters.



4. Vision, Mission and Values

VISION

To be a responsive and innovative leader in assisting Perth's Eastern Region to be a great place to live, work, play and do business.

MISSION

The Eastern Metropolitan Regional Council, by partnering with member councils (and other stakeholders), facilitates strategies and actions for the benefit and sustainability of Perth's Eastern Region.

ORGANISATIONAL VALUES

The organisational values will guide decision making and interaction with stakeholders.

Excellence:	<i>Striving for excellence through the development of quality and continuous improvement.</i>
Recognition:	<i>Valuing staff in a supportive environment that focuses on their wellbeing.</i>
Innovation:	<i>Focus on innovative approaches in projects and service delivery.</i>
Responsiveness:	<i>Dynamic and flexible service delivery.</i>
Integrity:	<i>Accountability and consistency in all that we do.</i>

5. Stakeholders

Primary Stakeholders

- EMRC and Member Council Elected Members
- EMRC and Member Council Staff

Secondary Stakeholders

- Federal Government Agencies
- State Government Agencies
- Non-Government Agencies
- Politicians
- Regional Business Groups
- Regional Community and Reference Groups

Tertiary Stakeholders

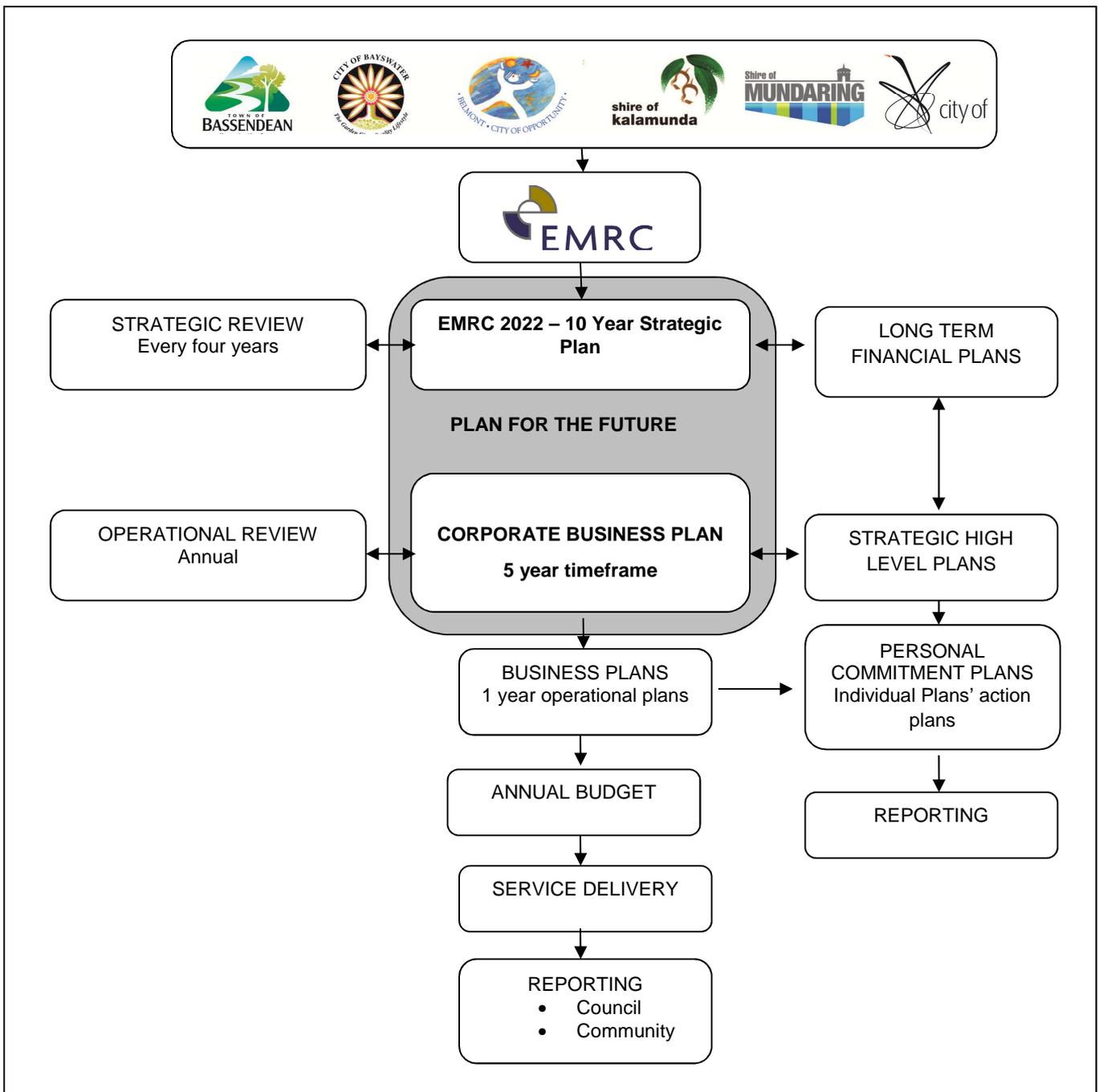
- Customers and Clients
- Visitors and Tourists
- Investors
- Businesses
- Regional Volunteers
- Regional Residents



6. Integrated Planning Framework

EMRC has developed an Integrated Planning Framework to ensure that strategic priorities drive operational activities. **EMRC 2022 – 10 Year Strategic Plan** is a shared vision between EMRC and its member Councils. It has been developed to guide and inform the actions that will be taken over the next 10 years to benefit the community that lives, works, plays and does business within Perth’s Eastern Region.

The Corporate Business Plan is used to drive operational activities and is aligned to the priorities identified in EMRC 2022 – 10 Year Strategic Plan. Strategic high level plans guide development of actions which are prioritised during annual business planning workshops.





7. Corporate Business Plan – Legislative Requirements

Section 5.56(1) and (2) of the Act requires that each local government is 'to plan for the future of the district', by developing plans in accordance with the Regulations.

The *Local Government (Administration) Regulations 1996* (the Regulations) requires each local government to adopt a Strategic Community Plan and a Corporate Business Plan.

Both these documents comprise a local government's 'plan for the future' under the requirements of s56.2(2) of the *Local Government Act 1995* (the Act).

With reference to the Corporate Business Plan the Regulations state:

19DA. Planning for the future: corporate business plans — s. 5.56

- 1) A local government is to ensure that a corporate business plan is made for its district in accordance with this regulation in respect of each financial year after the financial year ending 30 June 2013.
- 2) A corporate business plan for a district is to cover the period specified in the plan, which is to be at least 4 financial years.
- 3) A corporate business plan for a district is to —
 - (a) set out, consistently with any relevant priorities set out in the strategic community plan for the district, a local government's priorities for dealing with the objectives and aspirations of the community in the district; and
 - (b) govern a local government's internal business planning by expressing a local government's priorities by reference to operations that are within the capacity of the local government's resources; and
 - (c) develop and integrate matters relating to resources, including asset management, workforce planning and long-term financial planning.
- 4) A local government is to review the current corporate business plan for its district every year.
- 5) A local government may modify a corporate business plan, including extending the period the plan is made in respect of and modifying the plan if required because of modification of the local government's strategic community plan.
- 6) A council is to consider a corporate business plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.

*Absolute majority required.

- 7) If a corporate business plan is, or modifications of a corporate business plan are, adopted by the council, the plan or modified plan applies to the district for the period specified in the plan.



8. How to use the Corporate Business Plan

The Corporate Business Plan is informed by a suite of documents:

No.	COMPONENT	DESCRIPTION	REVIEW
1.	Corporate Business Plan	<p>The Corporate Business Plan is an essential management tool designed to ensure that the organisation as a whole is able to deliver on Council's high level priorities.</p> <p>It summarises the services, operations and projects EMRC will deliver over the next five years.</p>	Reviewed annually
2.	Financial Plans	<p>The 10 year and 5 year financial plans enable delivery of projects and services.</p> <p>Both these plans:</p> <ul style="list-style-type: none"> • project EMRC's financial position over a period of time • provide EMRC reliable information to develop the capacity for maintaining financial sustainability • enable EMRC to fund and replace capital projects • enable EMRC to fund projects, programs and services • enable EMRC to manage investments 	Reviewed annually
3.	Strategic High Level Plans	<p>Strategic high level plans have been developed for specific issues. Examples are:</p> <ul style="list-style-type: none"> • Red Hill Development Plan – to manage the future development of Red Hill Waste Management Facility • Regional Integrated Transport Strategy – to develop an integrated strategic transport network within Perth's Eastern Region <p>These high level plans provide EMRC the framework for developing initiatives for the benefit and sustainability of the region</p>	As identified within each plan

Notes:

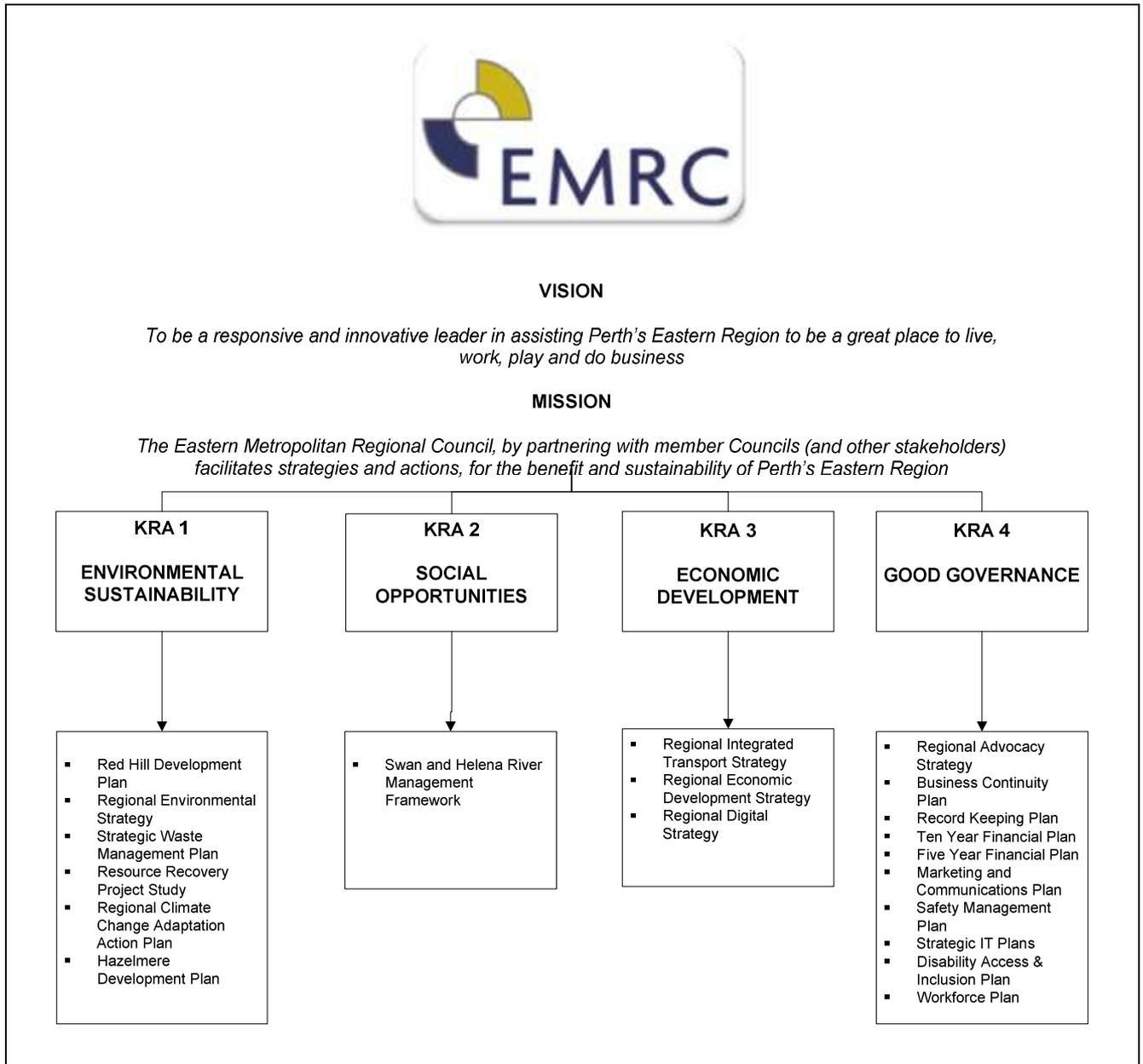
- The first year of the Corporate Business Plan establishes EMRC's annual Budget.
- This Corporate Business Plan provides high level information on capital and operating projects planned over the next five years.
- Planned capital projects in excess of \$100,000 and key projects, programmes and services (operating budget) have been included in this Corporate Business Plan.
- Detailed expenditure is provided in the 5 and 10 year financial plans.
- Detailed project information is found in Strategic High Level Plans and each business unit's annual Business Plans.



9. Delivering the Corporate Business Plan

The Corporate Business Plan identifies projects, programs and services that will be delivered over the next five years. To ensure that these meet our stakeholders' needs EMRC has developed a number of strategic high level plans under each of the four Key Result Areas.

The strategic high level plans are key reference points identified during annual business planning workshops. These form the basis for identifying priority projects and initiatives, which are then recommended to Council during the budget deliberation process for funding.



A short description of each of the strategic high level plans can be found at Appendix One. The abbreviations used within this document are explained at Appendix Two.



10. Organisational Structure

1.1 Office of the Chief Executive Officer

BUSINESS UNIT	SERVICES
CEO's Office	<ul style="list-style-type: none"> • Governance • Strategic Planning • Public Relations

Staff	2015/16
FTE*:	2*

1.2 Waste Services

BUSINESS UNIT	SERVICES
Waste Operations	<p><u>Red Hill Waste Management Facility</u></p> <ul style="list-style-type: none"> • Classes I,II, III & IV waste • Transfer station – Red Hill • Greenwaste processing <p><u>Transfer Stations</u> (operated by EMRC on behalf of the Shire of Mundaring)</p> <ul style="list-style-type: none"> • Coppin Road • Mathieson Road
Waste Engineering	<ul style="list-style-type: none"> • Design & Construction • Project Management
Waste Environmental Operations	<ul style="list-style-type: none"> • Environmental Compliance • Environmental Advice
Resource Recovery	<p><u>Hazelmere Resource Recovery Park</u></p> <ul style="list-style-type: none"> • Timber recycling • Mattress processing <p><u>Resource Recovery</u></p> <ul style="list-style-type: none"> • Wood Waste to Energy Plant • Resource Recovery Facility <p><u>Waste Education</u></p> <ul style="list-style-type: none"> • Waste Education Centre • Waste Education projects

Staff	2015/16
FTE*:	57.64*



1.3 Regional Services

BUSINESS UNIT	SERVICES
Regional Development	<ul style="list-style-type: none"> • Economic Development • Transport Planning • Regional events and tourism website • Digital Projects • Advocacy
Environmental Services	<ul style="list-style-type: none"> • Environmental Projects • Natural Resource Management • River Management • Water Campaign • Climate Change • Water and Energy Audits • Education (environment and sustainability)

Staff	2015/16
FTE*:	18.59*

1.4 Corporate Services

BUSINESS UNIT	SERVICES
Administration and Compliance	<ul style="list-style-type: none"> • Procurement, Fleet & Building (Ascot Place) • Compliance
Human Resources	<ul style="list-style-type: none"> • Corporate Planning • Organisational Development • Human Resource Management • Occupational Safety and Health
Marketing and Communications	<ul style="list-style-type: none"> • Corporate Communications & Public Relations • Corporate websites • Functions
Information Services	<ul style="list-style-type: none"> • Help desk • Projects • Computing services • Records
Finance Services	<ul style="list-style-type: none"> • Financial Management and Reporting • Asset Management • Payroll
Risk Management Services	<ul style="list-style-type: none"> • Strategic Risk Management

Staff	2015/16
FTE*:	20.10*

*FTE count is as at 1 May 2015



11. Structure of the Corporate Business Plan

The Corporate Business Plan is built on the foundation of four strategic Key Result Areas (KRA) identified within **EMRC 2022 – 10 Year Strategic Plan**. The Corporate Plan sets out the actions that staff will undertake to deliver on Council's strategic priorities.

KRA 1: Environmental Sustainability

Aim:

- ✓ Provide and maintain a world class waste and recycling service which is sustainable, efficient and meets the needs of the region.
- ✓ Deliver a range of environmental services that enables the region and member Councils to meet their responsibilities and community expectations for sustainable and adaptive environmental initiatives, and to maintain and enhance the natural assets of the region.

KRA 2: Social Opportunity

Aim:

- ✓ Facilitate social opportunities within the region and assist member Councils achieve their social outcomes

KRA 3: Economic Development

Aim:

- ✓ Facilitate the sustainable economic development of the region

KRA 4: Good Governance

Aim:

- ✓ Assist the good governance of member Councils and ensure that EMRC is a responsive, progressive and responsible organisation.





12. Key Result Area 1 Environmental Sustainability

OBJECTIVE

1.1 To provide sustainable waste disposal operations

Minimise the environmental impact of waste management operations

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Leachate Project	Cap	✓				
Construct Class III leachate pond	Cap	✓				
Construct storm water and siltation ponds	Cap	✓		✓		
Construct nutrient stripping pond	Cap	✓				
Construct monitoring bores	Cap		✓			
Responsible:	Waste Engineering / Environmental Operations					

Provide a waste disposal service at Red Hill Waste Management Facility

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Review and update Red Hill Development Plan	Op	✓	✓	✓	✓	✓
Operate Red Hill Waste Management Facility	Op	✓	✓	✓	✓	✓
Construct Class III Cell Stage 14	Cap	✓				
Construct Class III Cell Stage 15	Cap	✓				
Construct Class III Farm Stage 3	Cap	✓	✓	✓		
Construct Class III Farm Stage 4	Cap				✓	✓
Design and Construct Class IV Cell Stage 2	Cap	✓				
Construct Roads / Carparks – Red Hill	Cap	✓	✓	✓	✓	✓
Construct Access Roads to Lots 8,9 & 10	Cap	✓				
Construct drainage diversion and earthworks infrastructure	Cap	✓				
Construct water storage dams	Cap			✓	✓	
Upgrade air supply lines	Cap	✓				



Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Relocate Greenwaste processing area	Cap	✓				
Responsible:	Waste Engineering / Waste Operations					

Develop Hazelmere Resource Recovery Park

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Review and update Hazelmere Development Plan	Op	✓	✓	✓	✓	✓
Purchase Land	Cap	✓				
Construct and commission C&I Building	Cap	✓				
C&I Building – plant and equipment	Cap	✓				
Construct hardstand and road	Cap	✓				
Construct and commission Wood Waste to Energy Building	Cap	✓				
Wood Waste to Energy – Utilities / Infrastructure	Cap	✓				
Wood Waste to Energy – plant and equipment	Cap	✓				
Construct and commission Community Transfer Station	Cap		✓	✓		
Purchase Transfer Station plant and equipment	Cap		✓			
Construct and commission Administration Office	Cap		✓			
Construct and commission Community Reuse Store	Cap		✓	✓		
Construct and commission Reuse Store carpark	Cap		✓	✓		
Construct and commission Materials Recovery Facility (MRF)	Cap		✓			
Purchase MRF plant and equipment	Cap	✓	✓			
Construct and commission Weighbridge	Cap	✓				
Construct Resource Recovery Park fencing	Cap	✓				
Construct and commission Resource Recovery Park site infrastructure	Cap	✓	✓			
Responsible:	Resource Recovery					



OBJECTIVE

1.2 To improve regional waste management

Continue the Waste Education Program and align this to new operations and resource recovery

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority projects (refer the Waste Education Strategy)	Op	✓	✓	✓	✓	✓
Review Waste Education Strategy	Op	✓				
Promote and co-ordinate Red Hill Education Tours	Op	✓	✓	✓	✓	✓
Responsible:	Resource Recovery					

Operate member councils' waste transfer stations where applicable

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Operate Coppin Road Transfer Station	Op	✓	✓	✓	✓	✓
Operate Mathieson Road Transfer Station	Op	✓	✓	✓	✓	✓
Responsible:	Waste Operations					

Provide a Waste Management Advisory Service

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Rehabilitate former landfill cells	Op	✓	✓	✓	✓	✓
Monitor environmental impacts from waste management operations and ensure all environmental legislative requirements are met	Op	✓	✓	✓	✓	✓
Undertake contaminated sites investigations	Op	✓	✓	✓	✓	✓
Responsible:	Waste Environmental Operations					



OBJECTIVE

1.3 To provide resource recovery and recycling solutions in partnership with member councils

Establish a Resource Recovery Facility (RRF)

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Administer RRF Construction Contract	Op		✓	✓		
Construct and commission the RRF Building	Cap		✓			
Purchase RRF Plant & Equipment	Cap		✓	✓		
Responsible:	Resource Recovery					

Identify and develop resource recovery products and markets in order to reduce waste going to landfill

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Develop and implement programs to increase sales of Red Hill by-products	Op	✓	✓	✓	✓	✓
Develop and implement programs to increase sales of Hazelmere by-products	Op	✓	✓	✓	✓	✓
Responsible:	Waste Services					



OBJECTIVE

1.4 To investigate leading edge waste management practices

Undertake research into Integrated Waste Management

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Undertake Resource Recovery Project Study Tour of Australian and other facilities	Op	✓	✓	✓	✓	✓
Responsible:	Resource Recovery					

1.4.2 Provide leadership in the development of waste policy and practices

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Undertake initiatives and projects in partnership with Regional Waste Education Steering Group	Op	✓	✓	✓	✓	✓
Responsible:	Resource Recovery					

OBJECTIVE

1.5 To contribute towards improved regional air, water and land quality and regional biodiversity conservation

Implement the Regional Environmental Strategy 2011-2016

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority projects (refer Regional Environmental Strategy)	Op	✓	✓	✓	✓	✓
Responsible:	Environmental Services					

Implement the Eastern Hills Catchment Management Program (EHCMP)

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority initiatives (refer EHCMP)	Op	✓	✓	✓	✓	✓
Responsible:	Environmental Services					



Implement the Water Campaign

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement the Water Campaign for EMRC and participating member Councils	Op	✓	✓	✓	✓	✓
Responsible:	Environmental Services					

OBJECTIVE

1.6 To address climate change issues within the Region

Implement the ACer Program

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement the ACer Program for EMRC and participating member Councils	Op	✓	✓	✓	✓	✓
Responsible:	Environmental Services					

Implement the Regional Climate Change Adaptation Action Plan

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority actions (refer RCCAAP)	Op	✓	✓	✓	✓	✓
Responsible:	Environmental Services					



13. Key Result Area 2 Social Opportunities

OBJECTIVE

2.1 To facilitate regional cultural and recreational activities

Continue the coordination of regional events

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Co-ordinate the Avon Descent Family Fun Days	Op	✓	✓	✓	✓	✓
Co-ordinate the Perth's Autumn Festival	Op	✓	✓	✓	✓	✓
Administer the Perthtourism.com.au regional tourism website	Op	✓	✓	✓	✓	✓
Responsible:	Regional Development					

Implement the Swan and Helena Rivers Framework

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority projects (refer SHRMF)	Op	✓	✓	✓	✓	✓
Responsible:	Environmental Services					



14. Key Result Area 3 Economic Development

OBJECTIVE:

3.1 To facilitate increased investment in regional infrastructure

Continue the implementation of the Regional Integrated Transport Strategy

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority projects (refer RITS)	Op	✓	✓	✓	✓	✓
Responsible:	Regional Development					

OBJECTIVE:

3.2 To facilitate regional economic development activities

Implement the Regional Economic Development Strategy

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority projects (refer REDS)	Op	✓	✓	✓	✓	✓
Provide regional tools (REMPPLAN, Profile ID, Atlas ID)	Op	✓	✓	✓	✓	✓
Responsible:	Regional Development					

Identify and investigate strategic regional development project and investment opportunities

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority actions from the Regional Digital Strategy	Op	✓	✓	✓	✓	✓
Responsible:	Regional Development					



15. Key Result Area 4 Good Governance

OBJECTIVE

4.1 To provide advice and advocacy on issues affecting Perth's Eastern Region

Implement the Regional Advocacy Strategy 2013-2016

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Facilitate meetings and discussions with key stakeholders including state and federal politicians for investment into Perth's Eastern Region	Op	✓	✓	✓	✓	✓
Responsible:	Chief Executive Officer					

OBJECTIVE

4.2 To manage partnerships and relationships with stakeholders

Continue to foster and enhance relationships with member councils

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement biennial Stakeholder Perception Survey	Op		✓		✓	
Co-ordinate EMRC's Community Grants Program	Op	✓	✓	✓	✓	✓
Produce EMRC's Annual Report	Op	✓	✓	✓	✓	✓
Responsible:	Marketing and Communications					

Continue to foster and enhance relationships with stakeholders including government agencies and business groups

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Hold Stakeholders' Dinner / Cocktail Function	Op	✓	✓	✓	✓	✓
Responsible:	Chief Executive Officer					



Review and implement the Marketing and Communications Plan

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority initiatives (refer Marketing and Communications Plan)	Op	✓	✓	✓	✓	✓
Responsible:	Marketing and Communications					

OBJECTIVE

4.3 To provide responsible and accountable governance and management of the EMRC

Implement EMRC's Integrated Planning Framework

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Review the 10 Year Strategic Plan	Op		✓			
Review the Corporate Business Plan	Op	✓	✓	✓	✓	✓
Responsible:	Organisational Development					

Continue to improve organisational governance

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Review and update Policies and Management Guidelines, as required	Op	✓	✓	✓	✓	✓
Review and update the Recordkeeping Plan	Op	✓				
Responsible:	Information Services					
Co-ordinate Council and Committee elections	Op	✓		✓		✓
Responsible:	Administration and Compliance					

Develop and implement a Risk Management Plan

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority actions (refer Risk Management Plan)	Op	✓	✓	✓	✓	✓
Responsible:	Risk Services					



Review and implement the Disability Access and Inclusion Plan

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority actions (refer DAIP)	Op	✓	✓	✓	✓	✓
Responsible:	Risk Services					

OBJECTIVE

4.4 To continue to improve financial and asset management practices

Develop and review long term financial plans

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Review the 5 and 10 Financial Plans	Op	✓	✓	✓	✓	✓
Monitor and review financial investment portfolio	Op	✓	✓	✓	✓	✓
Responsible:	Finance Services					

Develop and implement an Asset Management Plan

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Purchase and replace plant and equipment (Red Hill)	Cap	✓	✓	✓	✓	✓
Purchase and replace vehicles (Red Hill)	Cap			✓	✓	✓
Purchase and replace plant and equipment (Hazelmere)	Cap	✓	✓	✓	✓	✓
Purchase and replace security system (Red Hill)	Cap	✓				
Refurbish waste transfer station (Red Hill)	Cap	✓				
Responsible:	Waste Services					
Purchase and replace Corporate fleet	Cap	✓	✓	✓	✓	✓
Responsible:	Administration and Compliance					
Purchase IT equipment	Cap	✓	✓	✓	✓	✓
Responsible:	Information Services					



Review and implement the Strategic IT Plan

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement Priority Projects (refer Strategic IT Plan)	Op	✓	✓	✓	✓	✓
Responsible:	Information Services					

OBJECTIVE

4.5 To improve organisational culture, health, welfare and safety

Develop and implement a Workforce Plan

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Implement priority projects (refer Workforce Plan)	Op	✓	✓	✓	✓	✓
Responsible:	Human Resources					

Review and implement the Safety Management Plan

Key Actions	Budget	15/16	16/17	17/18	18/19	19/20
Review the Business Continuity Plan	Op	✓	✓	✓	✓	✓
Responsible:	Risk Services					
Co-ordinate Health Promotion Program	Op	✓	✓	✓	✓	✓
Implement actions from the Safety Advisory Group	Op	✓	✓	✓	✓	✓
Responsible:	Human Resources					



16. Reporting & Review

1.5 Reporting

It is intended to provide periodic reports to Council against the Corporate Business Plan.

The *Local Government (Administration) Regulations 1996* (the Regulations) in relation to reporting states:

19CA. Annual reports to contain information on strategic community plans and corporate business plans — s. 5.53(2)(i)

- 1) This regulation has effect for the purposes of section 5.53(2)(i).
- 2) If a modification is made during a financial year to a local government's strategic community plan, the annual report of the local government for the financial year is to contain information about that modification.
- 3) If a significant modification is made during a financial year to a local government's corporate business plan, the annual report of the local government for the financial year is to contain information about that significant modification.

Therefore EMRC will also provide a report against the Corporate Plan through its Annual Report.

1.6 Reviewing

The Corporate Business Plan will be reviewed annually in accordance with current legislation.

Any significant modifications will be reported through the Annual Report



17. Appendix One - Strategic High Level Plans

DOCUMENT	DESCRIPTION
Asset Management Plan	This plan will be developed to define current levels of service and the processes used to manage each of EMRC's asset classes.
Business Continuity Plan	This Plan outlines the key steps to be taken by the EMRC to respond to and recover from a disaster.
Disability Access and Inclusion Plan	This plan ensures that EMRC's facilities, services and events are open, available and accessible to everyone regardless of ability, ethnicity, gender, age or any other perceived difference.
Establishment Agreement	This document was signed by all EMRC member Councils in 1998 replacing the Constitution on which the EMRC was founded in 1983.
Hazelmere Resource Recovery Park - Project Plan	This plan guides the effective development of the Hazelmere Resource Recovery Park.
Local Government Act 1995	The principal legislative instrument which sets out the legislative framework for local governments in Western Australia
Long Term Financial Plans	The 10 year and 5 year financial plans enable delivery of projects and services
Marketing & Communications Plan	This document outlines the marketing and communications activities to assist the organisation in achieving strategic objectives.
Record Keeping Plan	This document ensures that EMRC records are created, managed and maintained in accordance with the <i>State Records Act 2000</i> .
Red Hill Development Plan	The Red Hill Development Plan indicates infrastructure requirements for the ongoing development of the Red Hill Waste Management Facility.
Regional Advocacy Strategy	The strategy builds capacity within EMRC and its member Councils to attract an increased share of benefits and services to Perth's Eastern Region through a framework that delivers effective regional advocacy campaigns.
Regional Climate Change Adaptation Action Plan	This plan details actions for member councils and EMRC to undertake, in order to maximise any opportunities and reduce or eliminate the risks to the community as a result of climate change.
Regional Economic Development Strategy	This strategy supports sustainable economic growth, increased investment and industry attraction within Perth's Eastern Region.
Regional Digital Strategy	The strategy is aimed at strengthening and diversifying the economy through the uptake of digital technologies and contributing to business viability and competitiveness.
Regional Environmental Strategy	The Regional Environmental Strategy seeks to ensure a sustainable approach for the future development, protection and management of Perth's Eastern Region.



DOCUMENT	DESCRIPTION
Regional Integrated Transport Strategy	This strategy guides the creation of a transport network in Perth's Eastern Region that is efficient, safe and integrates all modes of transport.
Resource Recovery Project Study	This study investigates the introduction of resource recovery to the region.
Safety Management Plan	This plan provides a framework for protection of EMRC staff and property, and other people who may interface with EMRC operations.
Strategic Waste Management Plan	The Strategic Waste Management Plan provides a regional approach to waste management.
Strategic IT Plan	This document outlines the Information Technology infrastructure requirements for the EMRC.
Swan and Helena Rivers Management Framework	This plan articulates principles to assist in the effective management of the Swan and Helena Rivers.
Workforce Plan	This plan enables the EMRC to ensure that it has a workforce capable of delivering organisational objectives now and in the future.



18. Appendix Two - Abbreviations

ABBREVIATION	EXPLANATION
ABR	Australian Business Register used for engaging with local businesses
OP	Operating Expenditure
CAP	Capital Expenditure
DAIP	Disability Access and Inclusion Plan
EHCMP	Eastern Hills Catchment Management Program
EMRC	Eastern Metropolitan Regional Council
FTE	Full Time Equivalent (used to describe staffing levels)
IT	Information Technology
LCCAAP	Local Climate Change Adaption Action Plan
RCCAAP	Regional Climate Change Adaption Action Plan
REDS	Regional Economic Development Strategy
RITS	Regional Integrated Transport Strategy
RRF	Resource Recovery Facility
SHRMF	Swan and Helena Rivers Management Framework



For further information please contact:

The Eastern Metropolitan Regional Council
226 Great Eastern Highway, Belmont WA 6104
Phone: 9424 2222

THIS PLAN IS AVAILABLE IN ALTERNATIVE FORMATS



11.2 EASTERN METROPOLITAN REGIONAL COUNCIL (EMRC) 2015/2016 DRAFT ANNUAL BUDGET

REFERENCE: D2015/06642 (AC) – D2015/09463

PURPOSE OF REPORT

To present the 2015/2016 Draft Annual Budget for Council adoption.

KEY ISSUES AND RECOMMENDATION(S)

- The 2015/2016 Draft Annual Budget has been prepared using the Ten Year Financial Plan 2015/2016 - 2024/2025 that has been reviewed and adjusted to take into consideration forecast financial results for 2014/2015, budget provisions from 2014/2015 required to be carried forward into the 2015/2016 Budget, the draft 2015/2016 fees and charges relating to Waste Management, Environmental Services and Regional Development, along with other variations and adjustments as outlined within the report.

AC RESOLUTION(S)

That:

1. The Audit Committee endorses the EMRC 2015/2016 Annual Budget.
2. The EMRC 2015/2016 Annual Budget be referred to Council for adoption at its 18 June 2015 meeting.

AC RECOMMENDATION(S)

That:

1. Council, by absolute majority, in accordance with section 6.2(1) of the *Local Government Act 1995* and *Local Government (Financial Management) Regulations 1996*, adopts the EMRC 2015/2016 Annual Budget and supporting schedules which have been prepared in compliance with the Australian Accounting Standards.
2. For the 2015/2016 financial year a material variance percentage of 10% of the appropriate base, and a dollar value of \$20,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
3. In accordance with Regulation 33 of the *Local Government (Financial Management) Regulations 1996*, a copy of the 2015/2016 Annual Budget be submitted to the Departmental CEO, Department of Local Government and Communities, within 30 days of its adoption by Council.

SOURCE OF REPORT

Director Corporate Services
Manager Financial Services

BACKGROUND

Section 6.2(2) of the *Local Government Act 1995* states "In the preparation of the annual budget the local government is to have regard to the contents of the plan for the future of the district made in accordance with section 5.56".



Item 11.2 continued

EMRC's Strategic Community Plan titled *EMRC 2022 - 10 Year Strategic Plan*, adopted by Council on 6 December 2012 (Ref: DMDOC/172950) and the Corporate Business Plan 2015/16 to 2019/20 (Ref: D2015/06641), considered as part of this Council Agenda, together constitutes the EMRC's 'Plan for the Future' in accordance with section 5.56 of *the Local Government Act 1995*. From 30 June 2013 onwards, both must be taken into account in budget preparations.

The 2015/2016 Annual Budget draws from the priorities as identified in the EMRC's 'Plan for the Future'.

As part of the budget preparation process, financial forecasts within the EMRC's Ten Year Financial Plan are regularly reviewed in order to provide an indicative forecast of the EMRC's ten year financial position.

The revised plan includes key assumptions which provide the framework for the 2015/2016 budget and includes fees and charges for Waste Management, Regional Development and Environmental Services and project funding for Regional Development and Environmental Services.

Annual budget review meetings were undertaken by the Executive Management Team initially during the period 23 - 31 March 2015 and again during the period 1 - 4 May 2015.

The 2015/2016 Schedule of Fees and Charges for Waste Management was presented to Council at its meeting dated 23 April 2015 (Ref: D2015/05520) where it was resolved as follows:

"THAT THE DRAFT SCHEDULE OF FEES AND CHARGES, FORMING THE ATTACHMENT TO THIS REPORT, BE USED IN DEVELOPING THE 2015/2016 DRAFT BUDGET."

The Regional Services Consulting Rates 2015/2016 and Miscellaneous Administration Fees were presented to Council at its meeting dated 19 February 2015 (Ref: D2015/00104) where it was resolved as follows:

"THAT THE PROPOSED 2015/2016 REGIONAL SERVICES CONSULTING RATES AND ADMINISTRATION FEES AND CHARGES, FORMING ATTACHMENT 1 AND 2 TO THIS REPORT, BE UTILISED IN DEVELOPING THE DRAFT BUDGET FOR 2015/2016."

The EMRC's Ten Year Financial Plan tonnage forecasts are reviewed regularly and have been used to derive forecast income and expenditure for the Red Hill Waste Management Facility and Hazelmere Recycling Facility. These tonnages are included within the budget document (refer attachment, page 38 of 79).

All business units have developed detailed financial estimates for 2015/2016 to 2024/2025. These estimates have been entered into the EMRC's financial management system to produce the ten year financial forecasts.

As the EMRC will not commence the process of preparing its Annual Financial Statements for 2014/2015 until July 2015, the forecast results for 2014/2015 have been used as a basis for the finalisation of the 2015/2016 Budget.

REPORT

In producing the 2015/2016 Budget, the EMRC's Ten Year Financial Plan has been reviewed and adjusted to take into consideration the following:

- Forecast financial results for 2014/2015; and
- Budget provisions from 2014/2015 required to be carried forward into the 2015/2016 Budget.

The budgeted 2015/2016 Net Result from operations of \$7,922,660 has increased from a budgeted surplus in 2014/2015 of \$6,993,473 and decreased from a forecast surplus in 2014/2015 of \$8,395,361.



Item 11.2 continued

Major variances to the 2014/2015 forecast are attributable to an increase in user charges resulting from increased fees and charges together with an increase in budgeted tonnages of 248,653 for 2015/2016 compared to the 2014/2015 tonnage forecast of 243,464, an increase in depreciation expenses resulting from the proposed capital expenditure during 2015/2016, an increase in salary expenses for which full budget provisions have been allowed for unfilled positions and an increase in miscellaneous expenses relating to the landfill levy which increased from \$28 per tonne to \$55 per tonne in January 2015 being budgeted for a full year.

Key Budget Assumptions

The following key assumptions have been used in development of the Ten Year Financial Plan and the 2015/2016 Budget:

- An increase of \$3.50 per tonne (ex GST) for 2015/2016 in the member Council base waste disposal charge;
- The Comprehensive Waste Education Strategy (CWES) Levy of \$3.50 per tonne (exc. GST) to remain unchanged for 2015/2016;
- An annual increase of \$2.00 per tonne (ex GST) for 2015/2016 for member Councils in the Secondary Waste charge as per Council resolution at its 2 June 1999 meeting;
- The State Government's Landfill Levy of \$55.00 per tonne (exc. GST) will remain unchanged until 1 July 2016;
- An increase of \$5.50 (ex GST) per tonne for 2015/2016 in the Non-Member Local Government charge;
- An increase of \$1.81 (ex GST) per tonne for 2015/2016 in the Commercial Waste Disposal charge in an effort to attract commercial waste;
- A 2.44% - 2.78% increase in Environmental Services and Regional Development member Council consulting rates for 2015/2016;
- A 10% increase in Insurance Premiums for 2015/2016;
- A 5% increase in Fuel costs for 2015/2016;
- The interest rate for term deposit investments for the 2015/2016 financial year is budgeted at 2.79% per annum; and
- The funding for Regional Development and Environmental Services projects is based on the schedules used in the Regional Services Funding Program presented to Council at its meeting held on 4 December 2014 (Ref: D2014/14658).

Investments

Investments are accounted for in accordance to *AASB139 Financial Investments: Recognition and Measurement* and are classified as financial assets at fair value through profit and loss. Investments are recognised at their fair value on a marked to market basis. As their market value is only determinable on the day of valuation, it is not possible to provide for the movement in values within the context of the budget.

Unrealised gains or losses represent a fair market value measurement of the financial instruments during the period in which they are held. It should be noted that actual gains or losses on financial instruments will not be realised until such time as the individual investments are sold. Accordingly, unrealised gains or losses from changes in value of investments are not budgeted.



Item 11.2 continued

Tonnages - (page 38 of 79)

Budgeted total tonnages for 2015/2016 of 248,653 tonnes is slightly above the 2014/2015 end of year forecast of 243,464 tonnes.

Class IV tonnages have been budgeted at 3,000 tonnes for 2015/2016 compared with a 2014/2015 budget of 5,000 tonnes. This budget provision represents the average historical base tonnages for Class IV waste in the absence of specific contracts being in place.

	Actual 2011/2012	Actual 2012/2013	Actual 2013/2014	Forecast 2014/2015	Budget 2015/2016
Class II & III	345,979	360,231	270,330	228,322	230,533
Class IV & V	3,630	2,583	0	300	3,000
Greenwaste	13,225	13,690	15,545	14,842	15,120
Total	362,834	376,504	285,875	243,464	248,653

Disposal Fees and Charges - (pages 31-34 of 79)

The member Council disposal charge for Class III waste has increased from \$141.05 per tonne (ex. GST) to \$146.55 (ex. GST). This increase of \$5.50 per tonne (ex. GST) is attributable to a \$2.00 per tonne increase in the Secondary Waste levy and \$3.50 per tonne increase in the general disposal charge.

Secondary Waste Charge

The member Council contribution to the Secondary Waste Reserve has increased to \$32.00 per tonne (ex. GST), a \$2.00 per tonne (ex. GST) increase over the 2014/2015 contribution. This was previously resolved by Council at its 2 June 1999 meeting.

A summary of income generated from the secondary waste charge is provided in the following table:

	Actual 2011/2012	Actual 2012/2013	Actual 2013/2014	Forecast 2014/2015	Budget 2015/2016
Secondary Waste Charge	\$5,178,928	\$5,428,813	\$4,597,417	\$4,504,300	\$4,822,149

EMRC Consulting Fees - (pages 35 of 79)

The Draft 2015/2016 Regional Services (Regional Development and Environmental Services) consulting fees were accepted by Council at its meeting held on 3 February 2015 (Ref: D2015/00104) for use in developing the draft budget for 2015/2016.

An increase of 2.44% - 2.78% for the Environmental Services and Regional Development member Council consulting rates have been proposed for 2015/2016.



Item 11.2 continued

Statement of Comprehensive Income - (pages 2-4 of 79)

The Statement of Comprehensive Income provides a “normal operating result” before “other revenues and expenses”.

The “Normal Operating Result” has been calculated by removing the impact of the Secondary Waste levy, Resource Recovery expenditure and capital revenues and expenses and thus provides a better indication of underlying operating performance.

The proposed “Normal Operating Result” of \$1,770,330 surplus for 2015/2016 compares with a budgeted surplus of \$2,301,133 for 2014/2015 and a forecast surplus of \$3,194,792 for 2014/2015. As outlined earlier in this report, the variance in budgeted normal operating result year on year is attributable to an increase in user charges resulting from increased fees and charges together with an increase in budgeted tonnages of 248,653 for 2015/2016 compared to the 2014/2015 tonnage forecast of 243,464, an increase in depreciation expenses resulting from the proposed capital expenditure during 2015/2016, an increase in salary expenses for which full budget provisions have been allowed for unfilled positions and an increase in miscellaneous expenses relating to the landfill levy which increased from \$28 per tonne to \$55 per tonne in January 2015 being budgeted for a full year.

The “Net Result” includes Secondary Waste Disposal Charge Income and is also dependent on the volumes of Commercial Class III and Class IV Waste accepted at the Red Hill Waste Management Facility.

The budgeted “Net Result” is a surplus of \$7,922,660 for 2015/2016 compared with a budgeted surplus of \$6,993,473 for 2014/2015 and a forecast surplus of \$8,395,361 for 2014/2015.

Also provided is a Statement of Comprehensive Income by Local Government Program.

Staffing Levels

As part of the budget development, no new positions have been identified for 2015/2016.

Capital Works - (pages 71-79 of 79)

The total proposed Capital Works expenditure for 2015/2016 is \$34,487,814 which includes carried forward capital expenditure of \$18,264,973. This compares with 2014/2015 budgeted expenditure of \$30,410,929 and 2014/2015 forecast expenditure of \$10,853,066.

Major capital expenditure items for 2015/2016 include:

- | | |
|--|-------------|
| • Resource Recovery Park - C & I Building and Plant (\$3,250,000 carried forward from 2014/2015). | \$6,475,000 |
| • Resource Recovery Park - Wood Waste to Energy Building, Infrastructure, Plant and Equipment (\$5,170,000 carried forward from 2014/2015). | \$5,310,000 |
| • Purchase/Replace Plant - Red Hill Waste Management Facility (\$1,830,000 carried forward from 2014/2015). | \$4,220,000 |
| • Leachate Project - Red Hill Waste Management Facility (\$350,000 carried forward from 2014/2015). | \$3,500,000 |
| • Purchase/Replace Plant - Hazelmere (\$1,870,000 carried forward from 2014/2015). | \$2,630,000 |
| • Construction of Class III Cell (Farm Stage 3) - Red Hill Waste Management Facility (Construction commenced 2014/2015 - \$820,000 carried forward from 2014/2015) | \$2,000,000 |



Item 11.2 continued

• Construct and Commission Resource Recovery Park - Site Infrastructure (\$990,000 carried forward from 2014/2015).	\$1,820,000
• Construction of Class III Cells (Stage 15) - Red Hill Waste Management facility (\$1,200,000 carried forward from 2014/2015).	\$1,800,000
• Purchase Information Technology and Communications Equipment - Ascot Place (\$440,000 carried forward from 2014/2015).	\$632,250
• Construct Class III Leachate Pond - Red Hill Waste Management Facility.	\$600,000
• Design and Construct Class IV Cell Stage 2 (Improvements) - Red Hill Waste Management Facility (\$200,000 carried forward from 2014/2015).	\$500,000
• Construct Drainage Diversion and Earthworks Infrastructures - Red Hill Waste Management Facility.	\$500,000
• Construct Roads/Carparks - Red Hill Waste Management Facility (\$300,000 carried forward from 2013/2014).	\$490,000
• Construct Access Roads to Lots 8, 9, & 10 - Red Hill Waste Management Facility.	\$475,000

Statement of Cash Flows - (page 6 of 79)

The format of the Statement of Cash Flows separates “*Normal Operating Activities*” from Resource Recovery activities.

The budgeted net cash provided by normal operating activities is \$8,187,302. This represents a decrease of \$1,194,300 when compared with the 2014/2015 budget and an increase of \$752,007 compared with the forecast position in 2014/2015.

Municipal Cash and Restricted Investments (Reserves) - (pages 7-10 of 79)

The cash and investments (Municipal and Restricted Investments) as at 30 June 2016 has been forecast to be \$51,802,750 compared with the forecast cash and investments for 2014/2015 of \$71,382,950.

The overall decrease in budgeted cash (Municipal and Restricted Investments) year on year is attributable to the capital expenditure exceeding the net budgeted cash flow from normal and other operating activities during the 2015/2016 financial year.

Approximately 72% of total cash and restricted investments budgeted for 30 June 2016 will be held in the Secondary Waste Reserve (\$37,084,165) to fund the development of a Resource Recovery Facility. Other restricted cash investments will be used to fund future capital works projects including:

- Major plant replacements at the Red Hill and Hazelmere Waste Management Facilities;
- Site rehabilitation at Red Hill Waste Management Facility; and
- Future Class III cell construction.

Reporting Requirements

It is a requirement of the *Local Government (Financial Management) Regulations 1996 - Regulation 34(5)* that a local government is to establish and adopt materiality levels either as a percentage and/or dollar value to be used in statements of financial activity for reporting variances.



Item 11.2 continued

The concept of materiality is defined in AASB 108 as:

“Omissions or misstatements of items are material if they could, individually or collectively, influence the economic decisions that users make on the basis of the financial statements. Materiality depends on the size and nature of the omission or misstatement judged in the surrounding circumstances. The size or nature of the item, or a combination of both, could be the determining factor.”

In determining whether the variance amount of an item is material, the variance is to be compared with the corresponding budgeted revenue and expense amount to the end of the month to which the statement of financial activity relates.

Council adopted 10% as the percentage, and a dollar value of \$10,000, whichever is the greater to be used during the 2014/2015 financial year when reporting variances.

It is recommended that for the 2015/2016 financial year the materiality percentage of 10% and a dollar value of \$20,000, whichever is the greater, be retained and adopted for reporting variances in the statements of financial activity. The materiality figure has never been indexed and this proposed increase will eliminate the need to report on insignificant amounts.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 - Good Governance

- 4.3 To provide responsible and accountable governance and management of the EMRC
- 4.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

As detailed in the attachment to this report.

SUSTAINABILITY IMPLICATIONS

Nil

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} As per budget implications.
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

Financial Statements - 2015/2016 Budget (Ref: D2015/09467)



Item 11.2 continued

VOTING REQUIREMENT

Absolute Majority

AC RESOLUTION(S)

That:

1. The Audit Committee endorses the EMRC 2015/2016 Annual Budget.
2. The EMRC 2015/2016 Annual Budget be referred to Council for adoption at its 18 June 2015 meeting.

AC RECOMMENDATION(S)

That:

1. Council, by absolute majority, in accordance with section 6.2(1) of the *Local Government Act 1995 and Local Government (Financial Management) Regulations 1996*, adopts the EMRC 2015/2016 Annual Budget and supporting schedules which have been prepared in compliance with the Australian Accounting Standards.
2. For the 2015/2016 financial year a material variance percentage of 10% of the appropriate base, and a dollar value of \$20,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
3. In accordance with Regulation 33 of the *Local Government (Financial Management) Regulations 1996*, a copy of the 2015/2016 Annual Budget be submitted to the Departmental CEO, Department of Local Government and Communities, within 30 days of its adoption by Council.

The CEO provided a brief overview of the EMRC 2015/2016 Annual Budget and budget process and discussion ensued.

AC RESOLUTION(S)

MOVED CR PILGRIM

SECONDED CR PULE

That:

1. The Audit Committee endorses the EMRC 2015/2016 Annual Budget.
2. The EMRC 2015/2016 Annual Budget be referred to Council for adoption at its 18 June 2015 meeting.

CARRIED UNANIMOUSLY



Item 11.2 continued

AC RECOMMENDATION(S)

MOVED CR PULE

SECONDED CR LINDSEY

That:

1. Council, by absolute majority, in accordance with section 6.2(1) of the *Local Government Act 1995 and Local Government (Financial Management) Regulations 1996*, adopts the EMRC 2015/2016 Annual Budget and supporting schedules which have been prepared in compliance with the Australian Accounting Standards.
2. For the 2015/2016 financial year a material variance percentage of 10% of the appropriate base, and a dollar value of \$20,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
3. In accordance with Regulation 33 of the *Local Government (Financial Management) Regulations 1996*, a copy of the 2015/2016 Annual Budget be submitted to the Departmental CEO, Department of Local Government and Communities, within 30 days of its adoption by Council.

CARRIED UNANIMOUSLY

COUNCIL RESOLUTION(S)

MOVED CR WOLFF

SECONDED CR CORNISH

THAT:

1. COUNCIL, BY ABSOLUTE MAJORITY, IN ACCORDANCE WITH SECTION 6.2(1) OF THE *LOCAL GOVERNMENT ACT 1995 AND LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*, ADOPTS THE EMRC 2015/2016 ANNUAL BUDGET AND SUPPORTING SCHEDULES WHICH HAVE BEEN PREPARED IN COMPLIANCE WITH THE AUSTRALIAN ACCOUNTING STANDARDS.
2. FOR THE 2015/2016 FINANCIAL YEAR A MATERIAL VARIANCE PERCENTAGE OF 10% OF THE APPROPRIATE BASE, AND A DOLLAR VALUE OF \$20,000, WHICHEVER IS THE GREATER, BE ADOPTED FOR REPORTING VARIANCES IN THE STATEMENTS OF FINANCIAL ACTIVITY.
3. IN ACCORDANCE WITH REGULATION 33 OF THE *LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*, A COPY OF THE 2015/2016 ANNUAL BUDGET BE SUBMITTED TO THE DEPARTMENTAL CEO, DEPARTMENT OF LOCAL GOVERNMENT AND COMMUNITIES, WITHIN 30 DAYS OF ITS ADOPTION BY COUNCIL.

CARRIED BY ABSOLUTE MAJORITY 11/0

FINANCIAL STATEMENTS

2015/2016 BUDGET

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDING 30 JUNE 2016**

	NOTE	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
REVENUE FROM ORDINARY ACTIVITIES				
User Charges	5	36,459,390	27,780,168	32,680,933
Special Charges	5	441,136	422,114	430,789
Contributions		660,876	642,579	683,725
Operating Grants		1,031,920	1,026,020	623,500
Interest Municipal Cash Investments	9	171,300	410,196	195,300
Reimbursements		789,589	1,397,461	720,384
Other		1,951,500	2,474,168	2,022,862
TOTAL REVENUE FROM ORDINARY ACTIVITIES		41,505,711	34,152,706	37,357,493
OPERATING EXPENSES FROM ORDINARY ACTIVITIES				
Salary Expenses		9,471,355	8,544,531	9,277,385
Contract Expenses		6,217,698	5,522,273	6,429,957
Material Expenses		1,115,211	935,135	962,379
Fuel Expenses		883,840	863,740	805,032
Utility Expenses		313,801	229,011	300,206
Insurance Expenses		340,079	1,207,828	353,824
Finance Fees and Interest Expenses		21,317	21,400	22,068
Provision Expenses		86,804	70,708	72,227
Miscellaneous Expenses		14,052,170	9,689,572	12,920,000
Depreciation Expenses		6,974,147	4,148,741	6,321,375
Costs Allocated		(271,844)	(275,025)	(1,877,290)
TOTAL OPERATING EXPENSES FROM ORDINARY ACTIVITIES		39,204,578	30,957,914	35,587,163
NORMAL OPERATING RESULT		2,301,133	3,194,792	1,770,330

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDING 30 JUNE 2016**

	NOTE	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
REVENUE FROM OTHER ACTIVITIES				
User Charges	5	0	0	2,600,000
Secondary Waste Charge	5	5,147,437	4,504,300	4,822,149
Interest Restricted Cash Investments	9	1,450,386	1,758,832	1,477,403
Reimbursements		2,169	50	50
Other		0	0	1,327,500
Proceeds from Sale of Assets		344,450	383,195	306,500
TOTAL REVENUE FROM OTHER ACTIVITIES		6,944,442	6,646,377	10,533,602
OPERATING EXPENSES FROM OTHER ACTIVITIES				
Salary Expenses		461,501	241,245	638,435
Contract Expenses		1,022,311	557,775	1,013,900
Material Expenses		13,150	7,950	31,050
Fuel Expenses		0	0	80,000
Utility Expenses		7,500	2,500	42,500
Insurance Expenses		7,559	7,482	23,653
Miscellaneous Expenses		121,374	48,383	160,461
Depreciation Expenses		39,954	2,112	263,255
Costs Allocated		271,844	275,025	1,827,290
Carrying Amount of Assets Disposed Of		306,908	303,336	300,727
TOTAL OPERATING EXPENSES FROM OTHER ACTIVITIES		2,252,102	1,445,808	4,381,272
REALISED/ UNREALISED GAIN/(LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS				
Unrealised Gain/(Loss)		0	0	0
Realised Gain/(Loss)		0	0	0
TOTAL REALISED / UNREALISED GAIN/(LOSS)		0	0	0
NET RESULT		6,993,473	8,395,361	7,922,660

**STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM
FOR THE YEAR ENDING 30 JUNE 2016**

	NOTE	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
REVENUE FROM ORDINARY ACTIVITIES				
General Purpose Funding		1,621,686	2,169,028	1,672,703
Governance		181,976	207,548	208,606
Community Amenities		44,828,844	36,631,697	45,813,161
Other Property and Services		1,473,197	1,472,615	1,388,424
TOTAL REVENUE FROM ORDINARY ACTIVITIES		48,105,703	40,480,888	49,082,894
EXPENSES FROM ORDINARY ACTIVITIES				
Governance		1,128,246	172,028	1,251,102
Community Amenities		33,564,579	27,971,770	35,749,857
Other Property and Services		6,456,947	4,021,588	4,165,048
TOTAL EXPENSES FROM ORDINARY ACTIVITIES		41,149,772	32,165,386	41,166,007
INCREASE / (DECREASE)		6,955,931	8,315,502	7,916,887
DISPOSAL OF ASSETS				
Proceeds from Sale of Assets		344,450	383,195	306,500
Less Carrying Amount of Assets Disposed Of		(306,908)	(303,336)	(300,727)
PROFIT / (LOSS) ON DISPOSALS	10	37,542	79,859	5,773
REALISED / UNREALISED GAIN / (LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS				
General Purpose Funding		0	0	0
TOTAL REALISED / UNREALISED GAIN / (LOSS)		0	0	0
NET RESULT		6,993,473	8,395,361	7,922,660

**STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2016**

	NOTE	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
CURRENT ASSETS				
Cash and Cash Equivalents	4(i)	42,901,978	71,382,950	51,802,750
Investments		0	0	0
Trade and Other Receivables		3,552,486	2,974,194	2,974,194
Inventories		86,077	78,895	78,895
Other Assets		65,007	60,664	60,664
TOTAL CURRENT ASSETS		46,605,548	74,496,703	54,916,503
CURRENT LIABILITIES				
Trade and Other Payables		5,409,053	4,067,102	4,067,102
Provisions		1,257,708	1,332,019	1,359,389
TOTAL CURRENT LIABILITIES		6,666,761	5,399,121	5,426,491
NET CURRENT ASSETS		39,938,787	69,097,582	49,490,012
NON CURRENT ASSETS				
Land		17,391,456	48,227,000	48,327,000
Buildings		7,200,846	5,906,045	9,798,649
Structures		24,464,983	16,198,021	27,896,107
Plant		21,554,280	7,348,440	18,488,857
Equipment		1,786,300	787,673	1,335,090
Furniture and Fittings		220,904	170,430	204,363
Work in Progress		799,250	593,353	783,353
TOTAL NON CURRENT ASSETS		73,418,019	79,230,962	106,833,419
NON CURRENT LIABILITIES				
Provisions		5,012,198	6,870,433	6,942,660
TOTAL NON CURRENT LIABILITIES		5,012,198	6,870,433	6,942,660
NET ASSETS		108,344,608	141,458,111	149,380,771
EQUITY				
Accumulated Surplus		69,235,995	84,568,244	102,239,424
Reserves		39,108,613	56,889,867	47,141,347
TOTAL EQUITY		108,344,608	141,458,111	149,380,771

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 30 JUNE 2016**

	NOTE	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
CASH FLOWS FROM NORMAL OPERATING				
Cash receipts in the course of normal operations		41,334,411	33,681,255	38,660,493
Cash payments in the course of normal operations		(32,124,109)	(26,782,411)	(30,668,491)
Interest receipts - Municipal Cash		171,300	536,451	195,300
Net Cash Provided by Normal Operating Activities	4(ii)	9,381,602	7,435,295	8,187,302
CASH FLOWS FROM OTHER OPERATING				
<u>Resource Recovery</u>				
Cash receipts from secondary waste charge		5,147,437	4,504,300	4,822,149
Cash receipts from resource recovery project		2,169	50	3,927,550
Cash payments for resource recovery project		(1,897,978)	(1,134,635)	(3,813,289)
Interest receipts - secondary waste restricted		1,188,032	1,355,559	1,152,955
<u>Other Activities</u>				
Interest receipts - other restricted investments		262,354	240,272	324,448
Net Cash Provided by Other Operating Activities	4(ii)	4,702,014	4,965,546	6,413,813
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash receipts from sale of property, plant and		344,450	383,195	306,500
Cash payments for property, plant and equipment		(30,410,929)	(10,853,066)	(34,487,815)
Net Cash Provided by Investing Activities		(30,066,479)	(10,469,871)	(34,181,315)
CASH FLOWS FROM FINANCE ACTIVITIES				
Cash receipts from sale of investments		0	0	0
Net Cash Used in Financing Activities		0	0	0
SUMMARY OF CASH FLOWS				
Cash at the beginning of the year		58,884,841	69,451,980	71,382,950
Net Increase (Decrease) in Cash Held		(15,982,863)	1,930,970	(19,580,200)
Cash at the end of the year	4(i)	42,901,978	71,382,950	51,802,750

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2016**

	NOTE	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Municipal Fund (Cash and Investment)				
Opening Balance		10,897,905	18,519,402	13,735,784
Transfer to Restricted Investments		(17,536,204)	(15,429,138)	(19,469,306)
Transfer from Restricted Investments		27,703,544	10,310,380	30,653,162
Transfer to/from Municipal Investments		0	0	0
Interest on Municipal Funds		171,300	536,451	195,300
Payments and Receipts		(17,604,549)	(75,056)	(21,252,903)
Movement in Accrued Interest		0	(126,255)	0
Closing Balance		3,631,996	13,735,784	3,862,037
Plant and Equipment Reserve				
Opening Balance		3,105,203	3,061,316	2,510,369
Transfer to Restricted Investments		1,988,288	657,727	5,319,958
Transfer from Restricted Investments		(4,857,000)	(1,306,000)	(7,085,000)
Interest on Restricted Investments		55,986	97,326	45,737
Closing Balance		292,477	2,510,369	791,064
Site Rehabilitation Reserve				
Opening Balance		1,798,686	1,717,656	1,772,264
Transfer to Restricted Investments		61,484	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		61,014	54,608	50,156
Closing Balance		1,921,184	1,772,264	1,822,420
Future Development Reserve				
Opening Balance		243,591	242,215	3,646,916
Transfer to Restricted Investments		3,400,000	3,397,000	2,289,000
Transfer from Restricted Investments		0	0	(3,650,000)
Interest on Restricted Investments		63,883	7,701	83,494
Closing Balance		3,707,474	3,646,916	2,369,410
Environmental Monitoring Reserve				
Opening Balance		592,298	568,262	586,328
Transfer to Restricted Investments		20,170	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		20,089	18,066	16,593
Closing Balance		632,557	586,328	602,921

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2016**

NOTE	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Environmental Insurance Reserve			
Opening Balance	133,711	133,486	88,691
Transfer to Restricted Investments	0	0	0
Transfer from Restricted Investments	(49,038)	(49,038)	(51,980)
Interest on Restricted Investments	3,641	4,243	1,774
Closing Balance	88,314	88,691	38,485
Risk Management Reserve			
Opening Balance	13,097	13,023	13,437
Transfer to Restricted Investments	0	0	0
Transfer from Restricted Investments	0	0	0
Interest on Restricted Investments	437	414	380
Closing Balance	13,534	13,437	13,817
Class IV Cell Reserve			
Opening Balance	515,495	111,812	18,873
Transfer to Restricted Investments	35,057	103,506	535,057
Transfer from Restricted Investments	(400,000)	(200,000)	(500,000)
Interest on Restricted Investments	11,206	3,555	1,020
Closing Balance	161,758	18,873	54,950
Regional Development Reserve			
Opening Balance	259,297	14,747	99,570
Transfer to Restricted Investments	720,000	895,000	845,000
Transfer from Restricted Investments	(978,743)	(810,645)	(928,385)
Interest on Restricted Investments	4,338	468	1,629
Closing Balance	4,892	99,570	17,814
Secondary Waste Reserve			
Opening Balance	40,230,462	43,581,696	45,586,858
Transfer to Restricted Investments	5,147,437	4,504,300	4,822,149
Transfer from Restricted Investments	(14,348,763)	(3,854,697)	(14,477,797)
Interest on Restricted Investments	1,188,032	1,355,559	1,152,955
Closing Balance	32,217,168	45,586,858	37,084,165

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2016**

NOTE	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Class III Cells Reserve			
Opening Balance	911,654	914,509	2,705,432
Transfer to Restricted Investments	6,144,012	5,851,849	5,637,795
Transfer from Restricted Investments	(7,070,000)	(4,090,000)	(3,960,000)
Interest on Restricted Investments	15,255	29,074	100,025
Closing Balance	921	2,705,432	4,483,252
Long Service Leave - Restricted Asset			
Opening Balance	718,798	714,817	757,299
Transfer to Restricted Investments	19,756	19,756	20,347
Transfer from Restricted Investments	0	0	0
Interest on Restricted Investments	24,300	22,726	21,720
Closing Balance	762,854	757,299	799,366
Building Refurbishment Reserve			
Opening Balance	66,129	65,756	67,847
Transfer to Restricted Investments	0	0	0
Transfer from Restricted Investments	0	0	0
Interest on Restricted Investments	2,205	2,091	1,920
Closing Balance	68,334	67,847	69,767
Cash and Investments at the end of the Year	43,503,463	71,589,670	52,009,470
<u>Less</u> Unrealised losses from change in fair value of investments	(601,485)	(601,485)	(601,485)
<u>Add</u> Accrued Interest - Restricted Assets	0	394,765	394,765
Cash and Investments as per Statement of Financial Position	42,901,978	71,382,950	51,802,750

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2016**

	NOTE	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
SUMMARY				
MUNICIPAL FUND (CASH AND INVESTMENTS)				
Opening Balance		10,897,905	18,519,402	13,735,784
Transfer to Restricted Investments		(17,536,204)	(15,429,138)	(19,469,306)
Transfer from Restricted Investments		27,703,544	10,310,380	30,653,162
Interest on Municipal Funds		171,300	536,451	195,300
Payments and Receipts		(17,604,549)	(75,056)	(21,252,903)
Movement in Accrued Interest		0	(126,255)	0
Closing Balance	4(i)	3,631,996	13,735,784	3,862,037
RESTRICTED INVESTMENTS				
Opening Balance		48,588,421	51,139,297	57,853,886
Transfer to Restricted Investments		17,536,204	15,429,138	19,469,306
Transfer from Restricted Investments		(27,703,544)	(10,310,380)	(30,653,162)
Interest on Restricted Investments		1,450,386	1,595,831	1,477,403
Closing Balance		39,871,467	57,853,886	48,147,433
Sub Total		43,503,463	71,589,670	52,009,470
<u>Less</u> Unrealised Losses from change in fair value of investments		(601,485)	(601,485)	(601,485)
<u>Add</u> Accrued Interest - Restricted Assets		0	394,765	394,765
Cash and Investments as per Statement of Financial Position		42,901,978	71,382,950	51,802,750

**NET CURRENT ASSETS CARRIED FORWARD
FOR THE YEAR ENDING 30 JUNE 2016**

	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
NET CURRENT ASSETS REPRESENTED BY			
CURRENT ASSETS			
Cash at Bank - Unrestricted	3,631,996	13,735,787	3,862,037
Receivables	3,552,486	2,974,194	2,974,194
Inventory	86,077	78,895	78,895
Prepayments	65,007	60,664	60,664
	<hr/> 7,335,566	<hr/> 16,849,540	<hr/> 6,975,790
LESS: CURRENT LIABILITIES			
Creditors	5,409,053	4,067,102	4,067,102
Current Provisions	1,257,708	1,332,019	1,359,389
	<hr/> 6,666,761	<hr/> 5,399,121	<hr/> 5,426,491
(DEFICIT) SURPLUS - OTHER FUNDS	<hr/> 668,805	<hr/> 11,450,419	<hr/> 1,549,299
ADD BALANCE OF NET RESTRICTED INVESTMENTS *	39,269,982	57,647,163	47,940,713
ESTIMATED NET CURRENT ASSET POSITION	<hr/> 39,938,787 <hr/>	<hr/> 69,097,582 <hr/>	<hr/> 49,490,012 <hr/>

* Net of unrealised gains or losses from change in fair value of investments and accrued interest

BUDGET NOTES

2015/2016 BUDGET

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies which have been adopted in the preparation of this financial report are presented below and have been consistently applied unless stated otherwise:

Basis of Preparation

The financial report is a general purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the Local Government Act 1995 and accompanying regulations.

Except for cash flow information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The Local Government Reporting Entity

All funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated.

(a) Trust Funds

Monies held in the Trust Fund, which Council holds in a custodian role, are excluded from the Financial Report.

The EMRC currently does not hold any trust fund monies.

(b) Cash and Cash Equivalents

Cash and cash equivalents in the Statement of Financial Position comprise cash at bank and in hand and short-term deposits that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts, where applicable, are included as short-term borrowings in current liabilities on the Statement of Financial Position.

(c) Fixed Assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Mandatory Requirements to Revalue Non-Current Assets

Effective from 1 July 2012, the Local Government (Financial Management) Regulations were amended and the measurement of non-current assets at Fair Value became mandatory.

The amendments allow for the phasing in of fair value in relation to fixed assets over three years as follows:

- (a) For the financial year ending on 30 June 2013, the fair value of all assets of the local government that are plant and equipment; and
- (b) For the financial year ending on 30 June 2014, the fair value of all of the assets of the local government -
 - (i) that are plant and equipment; and
 - (ii) that are -
 - (I) land and buildings; or-
 - (II) Infrastructure;

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**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(c) Fixed Assets (continued)

and

(c) For the financial year ending on or after 30 June 2015, the fair value of all the assets of the local government.

Thereafter, in accordance with the regulations, each asset class must be revalued every 3 years.

In 2013, Council commenced the process of adopting Fair Value in accordance with the Regulations.

Relevant disclosures, in accordance with the requirements of Australian Accounting Standards, have been made in the financial report as necessary.

Land Under Control

In accordance with Local Government (Financial Management) Regulation 16(a), the Council is required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or regional significance.

The Council does not have any crown land which comes under this regulation.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 *Land Under Roads* and the fact Local Government (Financial Management) Regulation 16 (a)(i) prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, Local Government (Financial Management) Regulation 16(a)(i) prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, Local FM Reg 4 (2) Government (Financial Management) Regulation 4(2) provides, in the event of such an inconsistency, the Local Government (Financial Management) Regulations prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the Council

Initial Recognition and Measurement between Mandatory Revaluation Dates

All assets are initially recognised at cost and subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost on non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believed this approximates fair value. They will be subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework detailed above.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(c) Fixed Assets (continued)

Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Transitional Arrangement

During the time it takes to transition the carrying value of non-current assets from the cost approach to the fair value approach, the Council will still be utilising both methods across differing asset classes.

Those assets carried at cost will be carried in accordance with the policy detailed in the Initial Recognition section as detailed above.

Those assets carried at fair value will be carried in accordance with the Revaluation Methodology section as detailed above.

Early Adoption of AASB 13 - Fair Value Measurement

Whilst the new accounting standard in relation to Fair Value, AASB 13 - Fair Value Measurement only become applicable for the year ended 30 June 2014 (in relation to Council), given the legislative need to commence using Fair Value methodology effective from the reporting period year ended 30 June 2013 the Council chose to early adopt AASB 13.

As a consequence, the principles embodied in AASB 13 - Fair Value Measurement have been applied to the reporting period effective from the year ended 30 June 2013.

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

- a) Restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount; or
- b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Major depreciation rates used for each class of depreciable asset are:

• Buildings	2-10%
• Structures	
General	2-10%
Class III and IV Waste Cells	% of actual usage
• Plant	15-40%
• Furniture and fittings	10-40%
• Equipment	10-40%

The asset residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

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**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(c) Fixed Assets (continued)

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the statement of comprehensive income in the period in which they arise.

When revalued assets are disposed of, amounts included in the revaluation surplus relating to that asset are transferred to retained surplus.

Capitalisation Threshold

Expenditure on plant, equipment, furniture and fittings under \$1,000 are not capitalised. Rather, they are recorded on an asset inventory listing.

(d) Fair Value of Assets and Liabilities

When performing a revaluation, the Council uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that Council would receive to sell the asset or would have to pay to transfer the liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

To the extent possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1

Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2

Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3

Measurements based on unobservable inputs for the asset or liability.

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**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Fair Value of Assets and Liabilities (continued)

The fair value of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation Techniques

The Council selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Council are consistent with one or more of the following valuation approaches:

Market Approach

Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income Approach

Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value

Cost Approach

Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs which reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Council gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

As detailed above, the mandatory measurement framework imposed by the Local Government (Financial Management) Regulations 1976 requires, as a minimum, all assets carried at a revalued amount to be revalued at least every 3 years.

(e) Intangible Assets

Easements

Regulation 16 of the Local Government (Financial Management) Regulations 1996 requires easements to be recognised as assets. The EMRC does not have any easements.

(f) Rates

The EMRC does not levy rates. Accordingly rating information as required under the Local Government (Financial Management) Regulations 1996 has not been presented in this financial report.

(g) Grants, Donations and Other Contributions

Grants, donations and other contributions have been recognised as revenues when received. Conditional Grants and contributions income is recognised subject to conditions applicable to the use of such income. Expenditure of those monies has been made in the manner specified under the conditions upon which the Eastern Metropolitan Regional Council received those monies.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(h) Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the Local Government prior to the end of the financial year that are unpaid and arise when the Local Government becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

(i) Impairment

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 'Impairment of Assets' and appropriate adjustments made.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another standard (e.g. AASB 116) whereby an impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other standard.

(j) Revenue Recognition

Sale of Goods and Disposal of Assets

Revenue from the sale of goods and disposal of other assets is recognised when the Council has passed control of the goods or other assets to the buyer.

Rendering of Services

Revenue from the provision of services is recognised on an accrual basis.

Royalties

Royalty revenue is recognised on an accrual basis.

(k) Inventories

General

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses.

(l) Goods and Services Tax

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST. The net amount of GST recoverable from, or payable to the ATO is included with receivables or payables in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(m) Provisions

Provisions are recognised when: The Council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

Provisions are measured using the best estimate of the amounts required to settle the obligations at the end of the reporting period.

(n) Provision for Site Rehabilitation

A provision for the future costs associated with closing and restoring the landfill is recognised as liabilities within the financial accounts. The nature of work planned by Council includes cell capping, landform reconstruction, dismantling of site operating facilities and implementation of a revegetation plan to suit the final land use. The cost is based on estimated current costs, determined on a non-discounted basis.

Previously Council has consistently recognised this provision by way of an incremental charge based on the volumetric usage of the landfill air space. From June 2011, the present value for the rehabilitation of the site has been calculated to be \$1,500,000 and has been deemed sufficient for post closure management purposes. To ensure that the principles of the present value are maintained, the annual increase in cumulative interest income relating to the \$1,500,000 is reflected as a provision expense each year.

The provision is measured using the best estimate of the amounts required and is reassessed periodically.

In addition, Council has also adopted an incremental charge based on volumetric usage of landfill airspace for ongoing site rehabilitation during the in-use operations of the landfill.

(o) Provision for Environmental Monitoring

A provision for the future costs associated with closing and restoring the landfill is recognised as liabilities within the financial accounts. The nature of work planned by Council includes monitoring of groundwater, surface water, leachate and landfill gas generation. The cost is based on estimated current costs, determined on a non-discounted basis.

Previously Council has consistently recognised this provision by way of an incremental charge based on the volumetric usage of the landfill air space. From June 2011, the present value for the environmental monitoring of the site has been calculated to be \$500,000 and has been deemed sufficient for post closure management purposes. To ensure that the principles of the present value are maintained, the annual increase in cumulative interest income relating to the \$500,000 is reflected as a provision expense each year.

The provision is measured using the best estimate of the amounts required and is reassessed periodically.

(p) Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

(q) Critical Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. The results of this experience and other factors combine to form the basis of making judgements about carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(r) Trade and Other Receivables

Trade and other receivables include amounts due from member Councils and non-members for unpaid fees and charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Collectability of trade receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

(s) Employee Entitlements

The provisions for employee benefits relate to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

(i) Wages, Salaries, Annual Leave and Long Service Leave (Short-term Benefits)

Provision is made for the Council's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Council's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position. The Council's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

(ii) Long Service Leave (Long-term Benefits)

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where Council does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

(iii) Superannuation Fund

The Council contributes to the WA Local Government Superannuation Plan (LGSP) and other choice funds for qualifying employees as per statutory requirements (9.50% for 2015/16). It also contributes to the LGSP and other choice funds for full scheme members (5% for 2015/16). Contributions to defined contribution plans are recognised as an expense as they become payable.

(t) Rounding Of Amounts

All amounts shown in this annual financial report, other than the Schedule of Fees and Charges, are rounded to the nearest dollar. As a result of rounding, some minor reconciliation discrepancies may be present in the disclosures to the financial report.

(u) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(v) Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in this annual financial budget relate to the original budget estimate for the relevant item of disclosure.

(w) Leases

Leases of property, plant and equipment, where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Council, are classified as finance leases. Finance leases are capitalised recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual value. Leased assets are amortised over their estimated useful lives. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

The EMRC does not currently have any finance leases and operating leases.

(x) Financial Instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the Council commits itself to either the purchase or sale of the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transactions costs, except where the instrument is classified 'at fair value through profit or loss', in which case transaction costs are expensed to profit or loss immediately.

Classification and subsequent measurement

Financial assets are subsequently measured at either fair value, amortised cost using the effective interest rate method or cost. Fair value represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as:

- (i) the amount at which the financial asset or financial liability is measured at initial recognition;
- (ii) less principal repayments;
- (iii) plus or minus the cumulative amortisation of the differences, if any, between the amount initially recognised and the maturity amount calculated using the effective interest method; and
- (iv) less any reduction for impairment.

The effective interest method is used to allocate interest income or interest expense over the related period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying value with a consequential recognition of an income or expense in profit or loss.

The Council does not designate any interest in subsidiaries, associates or joint venture entities as being subject to the requirements of accounting standards specifically applicable to financial instruments.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(x) Financial Instruments (continued)

(i) Financial assets at fair value through profit or loss

Financial assets are classified at 'fair value through profit or loss' when they are either held for trading for the purpose of short term profit taking, derivatives not held for hedging purposes, or when they are designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Such assets are subsequently measured at fair value with changes in carrying value being included in profit or loss.

(ii) Loans and Receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market are subsequently measured at amortised cost.

Loans and receivables are included in current assets, except for those which are not expected to mature within 12 months after the end of the reporting period. (All other loans and receivables are classified as non-current assets).

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the Council's intention to hold these investments to maturity. They are subsequently measured at amortised cost.

Held-to-maturity investments are included in non-current assets, except for those which are expected to mature within 12 months after the end of the reporting period. (All other investments are classified as current assets).

If during the period the Council sold or reclassified more than a significant amount of the held-to-maturity investments before maturity, the entire held-to-maturity investments category would be tainted and reclassified as available-for-sale.

(iv) Available for sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not suitable to be classified into other categories of financial assets due to their nature, or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

Available-for-sale financial assets are included in non-current assets, except for those which are expected to mature within 12 months after the end of the reporting period. (All other financial assets are classified as current assets).

(v) Financial Liabilities

Non-derivative financial liabilities (excluding financial guarantees) are subsequently measured at amortised cost.

(vi) Fair Value

Fair value is determined based on current bid prices of all quoted investments. Valuation techniques are applied to determine the fair value of all unlisted securities, including arm's length transactions, reference to similar instruments and option pricing models.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(x) Financial Instruments (continued)

Impairment

At each reporting date, the Council assesses whether there is objective evidence that a financial instrument has been impaired. In the case of available-for-sale financial instruments, a prolonged decline in the value of the instrument is considered to determine whether an impairment has arisen. Impairment losses are recognised in the statement of comprehensive income.

Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expires or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are either discharged, cancelled or expired. The difference between the carrying value of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed is recognised in profit or loss.

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**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

2. PROGRAMS

The activities relating to the Eastern Metropolitan Regional Council's programs reported on in the Operating Statement are as follows:

Governance

Records income and expenditure relating to the administration and operation of facilities and services to members of Council together with other administrative governance costs.

General Purpose Funding

Records interest revenue as well as other general purpose revenue.

Community Amenities

Records income and expenditure associated with the Class III cell, Class IV cell, weighbridge, and transfer station at the Red Hill Waste Management Facility, the Hazelmere Site and the Coppin Road and Mathieson Road transfer stations.

Other Property and Services

Records income and expenditure for public works overheads, plant operation, materials, salaries and wages. It also records income and expenditure for the Environmental Service departments (incorporating various Environmental Projects), the operations of the Ascot Place activity, Risk Management services, and income and expenditure relating to the Regional Development activity incorporating various projects.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

3. RECONCILIATION OF RATES LEVIED

The Eastern Metropolitan Regional Council does not levy rates therefore a Rate Setting Statement [Local Government (Financial Management) Regulations 1996: 22(1)(d) and 30(1)(c)] has not been prepared.

4. NOTES TO THE STATEMENT OF CASH FLOWS

(i) Reconciliation of Cash

For the purpose of the statement of cash flows, The Eastern Metropolitan Regional Council considers cash to include cash on hand, cash at bank and bank term deposits. Cash at the end of the reporting period as shown in the statement of cash flows is as follows:

	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Cash - Unrestricted	3,631,996	13,735,784	3,862,037
Cash - Restricted	39,269,982	57,647,166	47,940,713
Total Cash	42,901,978	71,382,950	51,802,750

(ii) Reconciliation of net cash used in operating activities to change in net assets arising from operations

	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Net Change in assets from operations	6,993,473	8,395,361	7,922,660
Write back Depreciation	7,014,101	4,150,853	6,584,630
Write back Provisions	86,804	70,708	72,227
Write back Accruals - Staff Entitlements	26,779	26,779	27,371
Write back (Profit)/Loss on sale of assets	(37,542)	(79,859)	(5,773)
Write back Movement in Accrued Interest earnings	0	(163,001)	0
Net cash from operating activities	14,083,616	12,400,841	14,601,115

(iii) Depreciation of Assets

Details of depreciation expenditure budgets for each program are as follows

	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Administration	548,319	319,605	538,858
Community Amenities	2,689,689	2,086,265	4,016,850
Other Property and Services	3,776,093	1,744,983	2,028,922
Total Depreciation all Programs	7,014,101	4,150,853	6,584,630

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2017**

5. FEES AND CHARGES SUMMARY BY PROGRAM

	BUDGET 2015/2016 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Administration	600	600	5,280
Community Amenities	42,027,363	32,685,982	40,528,591
Other Property and Services	20,000	20,000	0
Total Statutory Fees and Charges	42,047,963	32,706,582	40,533,871

	BUDGET 2015/2016 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
<u>User Charges</u>			
Ordinary activities	36,459,390	27,780,168	32,680,933
Other activities	0	0	2,600,000
<u>Special Charges</u>			
Ordinary activities	441,136	422,114	430,789
<u>Secondary Waste Charge</u>			
Other activities	5,147,437	4,504,300	4,822,149
Total Statutory Fees and Charges	42,047,963	32,706,582	40,533,871

6. FEES AND CHARGES - REDUCTION OF REVENUE

Cumulative Commercial & Contaminated Soils tonnages disposed in excess of 20,000, 25,000, 30,000 and 35,000 tonnes are subject to discounts as outlined on page 4 of the 2015/2016 Waste Management Schedule of Fees and Charges.

It is estimated that the total value of applicable discounts during 2015/2016 will be \$180,000 (inclusive of GST).

EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016

7. LOAN BORROWINGS

(a) Loan Repayments

No loans existed as at 30 June 2015 and no loans are anticipated during the 2015/2016 financial year.

(b) Unspent Loans

No unspent loan funds existed as at 30 June 2015 and no unspent loan funds are anticipated during the 2015/2016 financial year.

(c) New Borrowings

The Eastern Metropolitan Regional Council does not propose to undertake new borrowings during the 2015/2016 financial year.

(d) Overdraft

Council has not utilised an overdraft facility during the 2014/2015 financial year and it is not anticipated that any such facility will be utilised during the 2015/2016 financial year.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

8. COUNCILLOR FEES AND ALLOWANCES

Each Councillor, other than the Chairman, is entitled to an annual meeting fee of \$10,000.

The Chairman is entitled to an annual meeting fee of \$15,000 as well as an annual Local Government fee of \$19,000.

The Deputy Chairman is entitled to an annual Local Government fee of \$4,750.

A provision of \$9,800 for meeting fees has been provided for deputy Councillors when deputising for a Councillor at a meeting. All fees paid to Councillors and the Chairman are paid quarterly in arrears.

The budget provided for Councilor(s) fee, allowances and expenses is as follows:

	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Councillor(s) meeting fees	110,000	110,000	110,000
Chairman's meeting fees	15,000	15,000	15,000
Chairman's Local Government fee	19,000	19,000	19,000
Deputy Chairman's Local Government fee	4,750	4,750	4,750
Deputy Councillors' meeting fees	2,250	7,250	9,800
Total Fees and Allowances	151,000	156,000	158,550

9. INVESTMENT INTEREST

The total estimated earnings from interest on investments is made up as follows:

	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Interest on Restricted Assets			
Interest on funds held in Reserve	1,426,086	1,736,106	1,455,683
Interest on other restricted investments (LSL)	24,300	22,726	21,720
Sub-Total Interest on Restricted Assets	1,450,386	1,758,832	1,477,403
Interest on Other Funds			
Interest on Municipal funds	171,300	410,196	195,300
Total Interest on Investments	1,621,686	2,169,028	1,672,703

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2016**

10. ASSET PROFIT OR LOSS ON DISPOSAL

	BUDGET 2014/2015 \$	FORECAST 2014/2015 \$	BUDGET 2015/2016 \$
Buildings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Equipment			
Proceeds from Sale of Assets	0	0	0
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Furniture and Fittings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Land			
Proceeds from Sale of Assets	0	47,000	0
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	47,000	0
Plant			
Proceeds from Sale of Assets	344,450	336,195	306,500
Carrying Amount of Assets Disposed	(306,908)	(295,922)	(300,727)
(Profit) Loss on Disposal	37,542	40,273	5,773
Structures			
Carrying Amount of Assets Disposed	0	(7,414)	0
(Profit) Loss on Disposal	0	(7,414)	0
Net Profit / (Loss) on Disposal	37,542	79,859	5,773

11. STRATEGIC PLAN FOR THE FUTURE

EMRC's Strategic Community Plan titled *EMRC 2022 - 10 Year Strategic Plan*, adopted by Council at its meeting held on 6 December 2012 and the Corporate Business Plan 2015/16 to 2019/20, which was adopted by Council at its meeting held on 18 June 2015 together constitute EMRC's 'Plan For The Future' in accordance with section 5.56 of the *Local Government Act 1995*.

The 2015/2016 Annual Budget draws from the priorities as identified in the EMRC's 'Plan For The Future'.

FEES AND CHARGES

**For the Year Ending
30 June 2016**

EASTERN METROPOLITAN REGIONAL COUNCIL
2015-2016 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2014/2015 Charges with no GST \$	Value of GST \$	2014/2015 Charges inc GST \$	2015/2016 Charges with no GST \$	Value of GST \$	2015/2016 Charges inc GST \$	% Inc GST
Waste Management Charges								
Disposal Rates								
Member Councils								
Base Tipping Fee	1 tonne	52.55			56.05			6.66%
CWES Levy		3.50			3.50			0.00%
Secondary Waste Reserve		30.00			32.00			6.67%
Landfill Levy		55.00			55.00			0.00%
Total Member Council disposal rate		141.05	14.10	155.15	146.55	14.65	161.20	3.90%
Councils - Other								
Non-Member Local Government - Commercial								
Domestic Refuse Tip Pass (Gidgegannup @ 3bags/wk)	1 tonne	141.05	14.10	155.15	146.55	14.65	161.20	3.90%
Council Refuse Tip Passes - Trailers (up to 500kg)	n/a	4.95	0.50	5.45	5.18	0.52	5.70	4.80%
	n/a	46.36	4.64	51.00	48.09	4.81	52.90	3.74%
General Waste								
Cars / Station Wagons	n/a	28.64	2.86	31.50	29.09	2.91	32.00	1.58%
Trailers (6 x 4)	n/a	50.01	4.99	55.00	51.36	5.14	56.50	2.70%
Trailers (6 x 4) High Sides	n/a	63.19	6.31	69.50	64.09	6.41	70.50	1.42%
Tandem/ Horse Floats (< 1 tonne)	n/a	93.64	9.36	103.00	95.00	9.50	104.50	1.46%
Vans / Utes	n/a	48.64	4.86	53.50	49.55	4.95	54.50	1.88%
Commercial (General)	1 tonne	143.64	14.36	158.00	145.45	14.55	160.00	1.26%
Minimum Commercial Charges	0.50 tonnes	71.82	7.18	79.00	72.73	7.27	80.00	1.26%
Greenwaste								
Greenwaste - Member Councils (uncontaminated - Red Hill & Hazelmere)	1 tonne	42.18	4.22	46.40	45.00	4.50	49.50	6.69%
Greenwaste - MGB (Member Councils)	1 tonne	96.05	9.60	105.65	101.55	10.15	111.70	5.73%
Greenwaste - Commercial (uncontaminated - Red Hill)	1 tonne	56.36	5.64	62.00	60.00	6.00	66.00	6.46%
Greenwaste - uncontaminated (to Hazelmere)	1 tonne	65.91	6.59	72.50		NOT APPLICABLE		
Greenwaste - shredded to EMRC specification (to Red Hill)	1 tonne	10.46	1.04	11.50	50.00	5.00	55.00	378.01%
(Minimum charge for greenwaste 0.5 tonne)								
(Cumulative Commercial tonnages & Contaminated Soils tonnages disposed of at the Red Hill Waste Management Facility in excess of 20,000, 25,000, 30,000 & 35,000 tonnes are subject to discounts as outlined on page 4 of this schedule).								
Note:								
In the event that the weighbridges at Red Hill Waste Management Facility are not operational, vehicles will be charged according to their carrying capacity (in tonnes) multiplied by the appropriate rate from the schedule of fees and charges according to the type of waste being disposed.								

EASTERN METROPOLITAN REGIONAL COUNCIL
2015-2016 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2014/2015 Charges		2014/2015 Charges		2015/2016 Charges		2015/2016 Charges		% Inc Exc. GST
		with no GST	Value of GST	inc GST	Value of GST	with no GST	Value of GST	inc GST	Value of GST	
		\$	\$	\$	\$	\$	\$	\$	\$	
Waste Management Charges continued..										
Disposal Rates continued..										
Special Wastes										
Asbestos (Wrapped)	1 tonne	150.00	15.00	165.00	16.00	160.00	16.00	176.00	17.00	6.67%
Asbestos (Wrapped) - Member Council residents only	1 tonne	77.27	7.73	85.00	8.50	85.00	8.50	93.50	9.35	10.00%
Asbestos (Wrapped) - Minimum Charge		23.64	2.36	26.00	2.60	27.27	2.73	30.00	3.00	15.36%
Car Bodies - Commercial	each	22.73	2.27	25.00	2.50	50.00	5.00	55.00	5.50	120.02%
Car Bodies - Member Council residents only	each	13.64	1.36	15.00	1.50	25.00	2.50	27.50	2.75	83.28%
Quarantine Waste	1 tonne	172.73	17.27	190.00	19.00	175.45	17.55	193.00	19.30	1.57%
Burial Fee (for immediate burial requirements)	n/a	145.45	14.55	160.00	16.00	145.45	14.55	160.00	16.00	0.00%
Handling Fee (for special handling requirements)	n/a	145.45	14.55	160.00	16.00	145.45	14.55	160.00	16.00	0.00%
Tyre Disposal (off rim) *	each	5.00	0.50	5.00	0.50	5.00	0.50	5.00	0.50	0.00%
Tyre Disposal (with rim) *	each	6.82	0.68	7.50	0.75	6.82	0.68	7.50	0.75	0.00%
Tyre Recovery Charges (for tyres at the landfill face)	each	23.64	2.36	26.00	2.60	23.64	2.36	26.00	2.60	0.00%
Mattress disposal fee (Member Council Residents)	each	16.36	1.64	18.00	1.80	16.36	1.64	18.00	1.80	0.00%
Mattress disposal fee (Charitable Organisations)	each	16.36	1.64	18.00	1.80	16.36	1.64	18.00	1.80	0.00%
E-Waste (Price applicable after quota has been reached under Infoactive agreement)	each	24.55	2.45	27.00	2.70	24.55	2.45	27.00	2.70	0.00%
Wash Facility Fee	n/a	9.10	0.90	10.00	1.00	9.10	0.90	10.00	1.00	0.00%
Class III Contaminated Waste	1 tonne	36.36	3.64	40.00	4.00	36.36	3.64	40.00	4.00	0.00%
Class III Contaminated Soil	1 tonne	143.64	14.36	158.00	15.80	143.64	14.36	158.00	15.80	1.26%
Class IV Contaminated Waste	1 tonne	141.55	14.15	155.70	15.57	143.64	14.36	158.00	15.80	1.48%
Class IV Contaminated Soil	1 tonne	202.45	20.25	222.70	22.27	207.27	20.73	228.00	22.80	2.38%
Class V Waste - Concrete encapsulated drums (L 900mm D 600mm)	1 tonne	174.27	17.43	191.70	19.17	177.82	17.78	195.60	19.56	2.04%
Class V Waste - Concrete encapsulated bulka bags (1.1m x 1.1m x 1.1m)	each	588.82	58.88	647.70	64.77	600.00	60.00	660.00	66.00	1.90%
Administration Charge - Class III (for waste acceptance approvals)	consignment	1390.64	139.06	1529.70	152.97	1418.18	141.82	1560.00	156.00	1.98%
Administration Charge - Class IV (for waste acceptance approvals)	consignment	117.27	11.73	129.00	12.90	118.18	11.82	130.00	13.00	0.78%
Administration Charge - Reprinting of Signed Weighbridge Dockets	per docket	145.45	14.55	160.00	16.00	145.45	14.55	160.00	16.00	0.00%
Administration Charge - Reprinting of Unsigned Weighbridge Dockets	per docket	20.00	2.00	22.00	2.20	20.00	2.00	22.00	2.20	0.00%
		4.55	0.45	5.00	0.50	4.55	0.45	5.00	0.50	0.00%

(Cumulative Commercial tonnages & Contaminated Soils tonnages disposed of at the Red Hill Waste Management Facility in excess of 20,000, 25,000, 30,000 & 35,000 tonnes are subject to discounts as outlined on page 4 of this schedule).

* Only car and 4 wheel drive vehicle tyres accepted. Member Council residents only maximum 4 per person.

**EASTERN METROPOLITAN REGIONAL COUNCIL
2015-2016 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES**

Description	Unit	2014/2015 Charges		2014/2015 Charges		2015/2016 Charges		2015/2016 Charges		% Inc Exc. GST
		with no GST	Value of GST	inc GST	Value of GST	with no GST	Value of GST	inc GST	inc GST	
		\$	\$	\$	\$	\$	\$	\$	\$	
Waste Management Charges continued..										
Hazelmere										
Wood Waste (per cubic metre)										
- Grade 1	1 m ³	8.00	0.80	8.80	8.82	9.70	10.25%			
- Grade 2	1 m ³	9.00	0.90	9.90	9.90	10.90	10.00%			
- Contaminated	1 m ³	25.00	2.50	27.50	27.50	30.25	10.00%			
Wood Waste (per tonne)										
- Grade 1	1 tonne	80.00	8.00	88.00	88.18	97.00	10.23%			
- Grade 2	1 tonne	90.00	9.00	99.00	99.09	109.00	10.10%			
- Contaminated	1 tonne	250.00	25.00	275.00	275.00	302.50	10.00%			
Sale of Materials (all ex stockpile, minimum 10 tonnes)										
Mixed clay/fill (purchaser to load) **	1 tonne	4.55	0.45	5.00	4.55	5.00	0.00%			
Mixed clay/fill (loaded) **	1 tonne	7.27	0.73	8.00	7.27	8.00	0.00%			
Ferricrete/Laterite Filter Rock **	1 tonne	10.00	1.00	11.00	11.82	13.00	18.20%			
Ferricrete (20 - 40 mm) **	1 tonne	10.00	1.00	11.00	11.82	13.00	18.20%			
Ferricrete (40 - 80 mm) **	1 tonne	10.00	1.00	11.00	11.82	13.00	18.20%			
Ferricrete (Member Councils)	1 tonne	8.36	0.84	9.20	10.00	11.00	19.62%			
Manufactured Products (per cubic metre)										
Fine Mulch	1 m ³	20.00	2.00	22.00	21.91	24.10	9.55%			
Mixed Mulch	1 m ³	18.18	1.82	20.00	19.91	21.90	9.52%			
Coarse Mulch	1 m ³	20.91	2.09	23.00	22.91	25.20	9.56%			
Soil Improver	1 m ³	20.00	2.00	22.00	23.64	26.00	18.20%			
Coloured Chip	1 m ³	50.00	5.00	55.00	54.55	60.00	9.10%			
Grade 1 Wood Chip - Hazelmere	1 m ³	7.73	0.77	8.50	7.73	8.50	0.00%			
Grade 2 Wood Chip - Hazelmere	1 m ³	5.91	0.59	6.50	5.91	6.50	0.00%			
Wood Chip (fines) - Hazelmere	1 m ³	11.82	1.18	13.00	13.18	14.50	11.51%			
Manufactured Products (per tonne)										
Fine Mulch **	1 tonne	33.18	3.32	36.50	36.36	40.00	9.58%			
Mixed Mulch **	1 tonne	31.82	3.18	35.00	34.87	38.35	9.59%			
Coarse Mulch **	1 tonne	33.18	3.32	36.50	36.36	40.00	9.58%			
Mulch (Member Council)	1 tonne	20.91	2.09	23.00	21.41	23.55	2.39%			
Soil Improver **	1 tonne	21.82	2.18	24.00	25.82	28.40	18.33%			
Soil Improver (Member Councils)	1 tonne	19.09	1.91	20.00	21.00	22.00	4.77%			
Coloured Chip	1 tonne	250.00	25.00	275.00	272.73	300.00	9.09%			
Grade 1 Wood Chip - Hazelmere	1 tonne	38.19	3.81	42.00	38.19	42.00	0.00%			
Grade 2 Wood Chip - Hazelmere	1 tonne	27.27	2.73	30.00	27.27	30.00	0.00%			
Wood Chip (fines) - Hazelmere	1 tonne	53.64	5.36	59.00	60.00	66.00	11.86%			
Shredded, Unprocessed Greenwaste	1 tonne	10.00	1.00	11.00	10.00	11.00	0.00%			
Trailer Loaded Products (per scoop)										
Soil Improver	1 scoop	13.64	1.36	15.00	13.64	15.00	0.00%			
Mixed Mulch	1 scoop	13.64	1.36	15.00	13.64	15.00	0.00%			
Ferricrete	1 scoop	9.09	0.91	10.00	9.09	10.00	0.00%			

** Material purchases in excess of 200 tonnes and 1,000 tonnes over the financial year are subject to a discount of 15% and 20% respectively.

**EASTERN METROPOLITAN REGIONAL COUNCIL
2015-2016 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES**

Description	Unit	2014/2015 Charges		2014/2015 Charges		2015/2016 Charges		2015/2016 Charges		% Inc Exc. GST
		with no GST	Value of GST	inc GST	Value of GST	with no GST	Value of GST	inc GST	Value of GST	
		\$	\$	\$	\$	\$	\$	\$	\$	
Waste Management Charges continued..										
Waste Services Environmental Consulting Fees										
<u>Miscellaneous Plant Hire (per hour)</u>										
Wet Hire of Water Tanker	1 hour	136.36	13.64	150.00	136.36	136.36	13.64	150.00	136.36	0.00%
Wet Hire of Loader (Volvo L120 or equivalent)	1 hour	136.36	13.64	150.00	136.36	136.36	13.64	150.00	136.36	0.00%
Wet Hire of Tip Truck (11 m3)	1 hour	113.64	11.36	125.00	113.64	113.64	11.36	125.00	113.64	0.00%
Wet Hire of 17m ³ Articulated Dump Truck	1 hour	204.55	20.45	225.00	204.55	204.55	20.45	225.00	204.55	0.00%
Labour Hire	1 hour	50.00	5.00	55.00	50.00	50.00	5.00	55.00	50.00	0.00%
<u>Member Councils Consulting Fees</u>										
Consultant Director	1 hour	110.70	11.07	121.77	110.70	114.00	11.40	125.40	114.00	2.98%
Consultant Manager	1 hour	99.00	9.90	108.90	99.00	101.00	10.10	111.10	101.00	2.02%
Senior Consultant	1 hour	85.00	8.50	93.50	85.00	87.00	8.70	95.70	87.00	2.35%
Consultant	1 hour	76.00	7.60	83.60	76.00	78.00	7.80	85.80	78.00	2.63%
Project Officer	1 hour	58.00	5.80	63.80	58.00	60.00	6.00	66.00	60.00	3.45%
<u>Commercial Consulting Fees</u>										
Consultant Director	1 hour	191.00	19.10	210.10	191.00	195.00	19.50	214.50	195.00	2.09%
Consultant Manager	1 hour	168.00	16.80	184.80	168.00	172.00	17.20	189.20	172.00	2.38%
Senior Consultant	1 hour	153.00	15.30	168.30	153.00	156.00	15.60	171.60	156.00	1.96%
Consultant	1 hour	128.00	12.80	140.80	128.00	131.00	13.10	144.10	131.00	2.34%
Project Officer	1 hour	102.00	10.20	112.20	102.00	104.00	10.40	114.40	104.00	1.96%

(Cumulative Commercial tonnages & Contaminated Soils tonnages disposed of at the Red Hill Waste Management Facility in excess of 20,000, 25,000, 30,000 & 35,000 tonnes are subject to discounts as outlined below).

Discount Applicable Once Threshold is reached

Threshold (per financial year)	Discount (per tonnes incl GST)	Discount Rate Applied To The Following Tonnages
20,000 tonnes	\$9.00	From 1 up to 24,999 tonnes
25,000 tonnes	\$11.00	From 20,001 up to 29,999 tonnes
30,000 tonnes	\$13.00	From 25,001 up to 34,999 tonnes
35,000 tonnes	\$16.00	From 30,001 up to 34,999 tonnes

2015/2016 - Regional Services (Environmental Services & Regional Development) Consulting Rates

	Prior Year Actuals							Proposed		
	2010/2011 (exc. GST)	2011/2012 (exc. GST)	2012/2013 (exc. GST)	2013/2014 (exc. GST)	2014/2015 (exc. GST)	2015/2016 (exc. GST)	% Change	2015/2016 (inc. GST)		
Member Council Consulting Fees										
Consultant Director	\$96.00	\$99.00	\$102.00	\$105.00	\$108.00	\$111.00	2.78%	\$122.10		
Consultant Manager	\$86.00	\$88.50	\$91.00	\$93.00	\$95.00	\$97.50	2.63%	\$107.25		
Consultant Coordinator	\$74.00	\$76.00	\$78.00	\$80.00	\$82.00	\$84.00	2.44%	\$92.40		
Consultant	\$66.00	\$68.00	\$70.00	\$72.00	\$74.00	\$76.00	2.70%	\$83.60		
Project Officer	\$50.00	\$51.50	\$53.00	\$54.50	\$56.00	\$57.50	2.68%	\$63.25		
									190	
Other Organisations Consulting Fees										
Consultant Director	\$182.00	\$187.50	\$187.50	\$187.50	\$187.50	\$187.50	0.00%	\$206.25		
Consultant Manager	\$160.00	\$165.00	\$165.00	\$165.00	\$165.00	\$165.00	0.00%	\$181.50		
Consultant Coordinator	\$160.00	\$165.00	\$150.00	\$150.00	\$150.00	\$150.00	0.00%	\$165.00		
Consultant	\$145.00	\$149.50	\$125.00	\$125.00	\$125.00	\$125.00	0.00%	\$137.50		
Project Officer	\$127.00	\$131.00	\$100.00	\$100.00	\$100.00	\$100.00	0.00%	\$110.00		

* Note : All hourly rates are exclusive of GST

2015/2016 - Administration Fees and Charges

Photocopy Fees	\$ Per Page (Inclusive of GST)
Black & White A4 print	\$0.35
Black & White A3 print	\$0.50
Colour A4 print	\$0.45
Colour A3 print	0.60

WASTE DISPOSAL TONNAGES

**For the Year Ending
30 June 2016**

TONNAGE ANALYSIS

COUNCIL	ACTUAL 2011/2012 TONNES	ACTUAL 2012/13 TONNES	ACTUAL 2013/14 TONNES	FORECAST 2014/15 TONNES	PROJECTED 2015/16 TONNES
Bayswater - MSW	23,050	18,490	18,817	17,687	18,041
Belmont	12,820	12,821	12,950	12,881	13,139
Bassendean	6,235	6,214	6,474	6,740	6,875
Swan - MSW	42,217	43,917	45,666	43,452	44,321
Mundaring	15,255	13,891	14,586	14,165	14,515
Kalamunda	24,062	25,217	24,371	25,679	26,193
Sub-total - Member Councils (MSW)	123,638	120,550	122,863	120,604	123,083
Bayswater - Greenwaste	4,863	4,714	4,797	5,388	5,496
Swan - Greenwaste	5	1,489	1,732	1,460	1,489
Bassendean - Greenwaste	813	692	602	0	0
Belmont - Greenwaste	282	241	145	0	0
Kalamunda - Greenwaste	4,332	4,145	2,952	5,402	5,510
Mundaring - Greenwaste	260	0	367	500	510
Transfer Station - Greenwaste	1,230	1,211	1,031	924	924
Commercial/Other - Greenwaste	1,439	1,197	3,920	1,168	1,191
Sub-total - Greenwaste	13,225	13,690	15,545	14,842	15,120
W.M.R.C	6,734	0	0	0	0
W.M.R.C Commercial	0	0	0	0	0
Non-Member Local Governments	95,040	96,120	12,109	2,000	0
RRF Residual	0	0	0	0	0
EMRC Transfer Stn (Trailers & Commercial etc)	6,541	7,664	8,722	7,978	8,138
Commercial/Other Class III	103,420	125,666	119,468	78,640	80,213
Contaminated Class III	10,606	10,231	7,168	19,100	19,100
Class IV Waste	3,630	2,583	0	300	3,000
Class V - Concrete Encapsulation	0	0	0	0	0
Sub-total - Other Tonnages	225,971	242,263	147,467	108,018	110,450
TOTAL TONNAGES	362,834	376,504	285,875	243,464	248,653
Class III	345,979	360,231	270,330	228,322	230,533
Class IV & V	3,630	2,583	0	300	3,000
Greenwaste	13,225	13,690	15,545	14,842	15,120
TOTAL TONNAGES	362,834	376,504	285,875	243,464	248,653

BASE INCOME (INCLUDING LANDFILL LEVY) FROM TONNAGES ANALYSIS

BASE INCOME (INCLUDING LANDFILL LEVY) FROM TONNAGES ANALYSIS

COUNCIL	A/C#	IE	ACTUAL 2009/10 \$	ACTUAL 2010/11 \$	ACTUAL 2011/12 \$	ACTUAL 2012/13 \$	ACTUAL 2013/14 \$	FORECAST 2014/15 \$	PROJECTED 2015/16 \$
Baywater	53310/00	BB	1,318,859	1,554,797	1,542,193	1,402,865	1,553,049	1,663,462	2,003,424
Belmont	53310/00	BC	757,162	977,139	872,127	1,028,565	1,196,098	1,211,458	1,459,044
Bassendean	53310/00	BA	290,092	387,456	425,731	487,188	675,202	633,897	763,447
Swan - MSW	53310/00	BD	2,124,301	2,685,079	2,983,130	3,518,167	3,843,782	4,086,661	4,921,851
Mundaring	53310/00	BF	753,350	984,904	1,067,925	1,162,308	1,260,578	1,332,218	1,611,877
Kalamunda	53310/00	BE	1,135,984	1,440,517	1,684,897	2,019,728	2,110,587	2,415,110	2,908,686
Sub-total Member Councils			6,379,749	8,029,892	8,576,002	9,618,822	10,639,296	11,342,806	13,668,329
Baywater - Greenwaste	58864/00	BB	263,720	292,203	331,590	345,529	437,578	517,517	558,094
Swan - Greenwaste	58864/00	BD	47,794	36,714	179	70,101	70,865	61,583	67,014
Bassendean - Greenwaste	58864/00	BA	21,469	20,083	27,360	21,081	24,457	0	0
Belmont - Greenwaste	58864/00	BC	6,570	6,967	9,495	8,226	5,930	0	0
Kalamunda - Greenwaste	58864/00	BE	118,523	179,588	145,272	164,943	116,179	227,856	247,952
Mundaring - Greenwaste	58864/00	BF	7,785	26,731	8,642	0	13,959	21,090	22,950
Commercial/Other - Greenwaste	58864/00	BK	94,393	113,210	132,761	154,781	164,875	114,713	123,749
Sub-total Greenwaste			560,254	675,495	655,297	764,660	833,844	942,759	1,019,759
W.M.R.C	53310/00	BG	886,342	870,145	476,079	0	0	0	0
W.M.R.C Commercial	53310/00	BH	850,552	301,361	0	0	0	0	0
Non-Member Local Governments	53310/00	BS	0	0	0	8,745,105	1,276,942	235,100	0
EMRC Transfer Stn (Trailers etc)	58857/00	BI	717,878	960,507	1,047,558	1,153,782	1,414,362	1,349,355	1,541,162
EMRC Transfer Stn (Commercial)	58857/00	BK	219,752	205,460	200,940	284,111	262,259	312,339	360,290
Contaminated Class III	53310/00	BJ	220,357	354,299	1,260,829	980,532	714,698	2,445,755	2,743,524
Class IV Waste	53330/00	BK	970,834	619,980	459,493	359,264	298	52,635	533,460
Class V - Concrete Encapsulation	53330/01	BK	0	0	35,993	0	0	0	0
Commercial/Other Class III	53310/00	BK	7,617,436	10,113,802	15,565,473	11,913,220	12,155,481	9,425,790	10,684,824
Sub-total Other			11,483,150	13,425,554	19,046,365	23,436,014	15,824,040	13,820,974	15,863,260
TOTAL BASE			18,423,153	22,130,941	28,277,664	33,819,496	27,297,180	26,106,539	30,551,348
Class III			16,892,065	20,835,466	27,126,882	32,695,572	26,463,038	25,111,145	28,998,129
Class IV			970,834	619,980	495,485	359,264	298	52,635	533,460
Greenwaste			560,254	675,495	655,297	764,660	833,844	942,759	1,019,759
TOTAL BASE			18,423,153	22,130,941	28,277,664	33,819,496	27,297,180	26,106,539	30,551,348

ANNUAL BUDGET SUMMARY

**For the Year Ending
30 June 2016**

Annual Budget Summary 2015/2016

	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
Governance			
Operating Income	0	0	0
Less Operating Expenditure	871,510	811,146	865,494
Total for Governance - Net Income/(Expenditure)	(871,510)	(811,146)	(865,494)
Corporate Services			
Operating Income	105,276	153,741	124,506
Less Operating Expenditure	(392,702)	(1,068,324)	(145,501)
Add Other Income	161,750	115,150	181,750
Less Other Expenditure	148,014	105,614	183,320
Less Capital Expenditure	1,031,028	503,055	973,585
Total for Corporate Services - Net Income/(Expenditure)	(519,314)	728,546	(705,148)
Waste Management Services			
Operating Income	40,005,988	32,408,012	37,430,213
Less Operating Expenditure	33,985,748	27,135,490	32,021,500
Add Other Income	182,700	268,045	124,750
Less Other Expenditure	166,155	203,447	121,407
Less Capital Expenditure	16,701,201	7,558,611	18,937,229
Total for Waste Management Services - Net Income/(Expenditure)	(10,664,416)	(2,221,491)	(13,525,173)
Environmental Services			
Operating Income	718,274	757,677	769,058
Less Operating Expenditure	2,112,858	1,963,117	2,176,050
Less Capital Expenditure	2,700	1,800	2,000
Total for Environmental Services - Net Income/(Expenditure)	(1,397,284)	(1,207,240)	(1,408,992)
Regional Development			
Operating Income	589,923	549,423	434,366
Less Operating Expenditure	2,066,666	1,858,468	1,834,474
Less Capital Expenditure	2,000	1,600	2,000
Total for Regional Development - Net Income/(Expenditure)	(1,478,743)	(1,310,645)	(1,402,108)

Annual Budget Summary 2015/2016

	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
Risk Management Services			
Operating Income	0	0	0
Less Operating Expenditure	60,397	(5,151)	(11,273)
Less Capital Expenditure	1,000	0	1,000
Total for Risk Management Services - Net Income/(Expenditure)	(61,397)	5,151	10,273
Resource Recovery			
Other Income	5,149,606	4,504,350	8,749,699
Less Other Expenditure	1,937,932	1,136,747	4,076,544
Less Capital Expenditure	12,413,000	2,718,000	14,312,000
Total for Resource Recovery - Net Income/(Expenditure)	(9,201,326)	649,603	(9,638,845)
Ascot Place			
Operating Income	600	600	0
Less Operating Expenditure	500,101	328,168	344,718
Less Capital Expenditure	260,000	70,000	260,000
Total for Ascot Place - Net Income/(Expenditure)	(759,501)	(397,568)	(604,718)
Investment			
Operating Income	85,650	348,253	97,650
Add Other Income	1,450,386	1,758,832	1,477,403
Total for Investment - Net Income/(Expenditure)	1,536,036	2,107,085	1,575,053
Net Operating and Capital Expenditure	(23,417,456)	(2,457,705)	(26,565,154)

FINANCIAL PERFORMANCE BY ACCOUNT

**For the Year Ending
30 June 2016**

Financial Performance by Account 2015/2016

Governance and Corporate Services

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Manage Governance and Corporate Services

Operating Income

54440/00	Income Vehicles - Ascot Place	100	100	100
58925/01	Income Workers Compensation Governance and Corporate	0	0	0
59981/00	Income Governance and Corporate Services Business Unit	0	450	0
		100	550	100

Operating Expenditure

61440/00	Internal Revenue Vehicles - Ascot Place	(231,547)	(195,928)	(203,531)
65420/05	Operate and Maintain Minor Plant - Ascot Place	855	0	0
65420/06	Operate and Maintain Power Supply Equipment - Ascot Place	7,520	7,520	8,420
65420/07	Operate and Maintain Office Furniture and Miscellaneous Plant and	21,097	14,450	15,058
65440/00	Operate and Maintain Vehicles - Ascot Place	246,558	171,507	204,674
66510/01	Operate and Maintain Office Equipment - Corporate Services	6,437	2,875	5,847
66520/10	Operate and Maintain Fire Fighting Equipment - Ascot Place	250	250	250
67610/01	Operate and Maintain Office Furniture and Fittings - Corporate	1,317	1,321	1,588
73918/01	Recruit Staff - Corporate Services	20,000	14,000	20,000
73918/08	Recruit Senior Staff	29,600	14,600	19,600
73981/00	Manage Governance and Corporate Services Business Unit	774,897	739,661	756,600
73987/00	Provide Corporate Environmental Advice and Monitor Business Risk	62,000	62,000	62,000
		938,984	832,256	890,506

Net Income/(Expenditure)

(938,884) **(831,706)** **(890,406)**

Provide Governance

Operating Expenditure

73993/00	Governance - Council Members	716,312	697,790	722,810
73994/00	Conduct Committee Meetings	13,057	5,000	7,500
73995/00	Conduct Council Meetings	29,806	29,806	30,684
73995/01	Catering Kitchen - Provisions	15,500	7,800	12,800
		774,675	740,396	773,794

Net Income/(Expenditure)

(774,675) **(740,396)** **(773,794)**

Allocate Corporate Services Costs

Operating Expenditure

71981/00	Internal Revenue Governance and Corporate Services Business	(4,728,158)	(4,728,158)	(4,832,317)
		(4,728,158)	(4,728,158)	(4,832,317)

Net Income/(Expenditure)

4,728,158 **4,728,158** **4,832,317**

Facilitate Continuous Organisational Improvement Programmes

Operating Expenditure

73988/01	Implement Business Improvement Projects	3,000	0	1,500
73988/02	Facilitate Continuous Improvement Programme	3,100	0	2,000
73988/03	Implement the Rewards and Recognition Programme	5,000	5,000	5,000
		11,100	5,000	8,500

Net Income/(Expenditure)

(11,100) **(5,000)** **(8,500)**

Financial Performance by Account 2015/2016

Governance and Corporate Services

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Identify and Coordinate Networking Opportunities

Operating Income

58996/00	Income Conduct Other Functions	19,476	20,198	21,426
		19,476	20,198	21,426

Operating Expenditure

73904/01	Attend Corporate and Award Functions and Events - Governance	1,200	1,200	1,200
73965/00	Conduct Promotions/Public Relations Events - Marketing	8,050	8,050	9,050
73992/00	Hold Biennial Dinner/ Cocktail Function	42,000	30,000	50,000
73996/00	Conduct Other Functions	41,085	27,500	27,500
73996/02	EMRC Staff Kitchen - Provisions	12,550	12,050	13,000
		104,885	78,800	100,750

Net Income/(Expenditure)

(85,409) **(58,602)** **(79,324)**

Implement Employee Assistance Programme (EAP)

Operating Expenditure

73911/00	Provide Staff Health Welfare - 1st Aid & EAP	4,150	4,150	5,100
73911/01	Promote Staff Health and Welfare - Corporate	7,300	7,300	7,300
		11,450	11,450	12,400

Net Income/(Expenditure)

(11,450) **(11,450)** **(12,400)**

Implement EMRC's Strategic Information Plan

Capital Expenditure

24550/00	Purchase Information Technology & Communication Equipment	719,650	279,650	632,250
		719,650	279,650	632,250

Net Income/(Expenditure)

(719,650) **(279,650)** **(632,250)**

Implement Governance and Corporate Services Staff Training and Development

Operating Expenditure

73919/00	Train and Develop Staff - Corporate General	38,000	28,000	15,500
73919/01	Train and Develop Staff - Governance and Corporate Services	78,100	73,668	60,700
		116,100	101,668	76,200

Net Income/(Expenditure)

(116,100) **(101,668)** **(76,200)**

Implement Governance and Corporate Services Study Assistance Programme

Operating Expenditure

73914/01	Implement Governance and Corporate Services Study Assistance	5,000	2,250	4,000
		5,000	2,250	4,000

Net Income/(Expenditure)

(5,000) **(2,250)** **(4,000)**

Financial Performance by Account 2015/2016

Governance and Corporate Services

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Integrate EMRC's Strategic Future Business Unit Plans and Budget Process

Operating Expenditure

73989/00	Undertake Strategic Planning Research and Special Projects	75,300	30,300	70,300
73999/00	Prepare Strategic Plan and Plan for the Future	35,015	850	22,500
73999/01	Facilitate Business Planning Workshops	1,500	1,000	1,000
73999/04	Implement Workforce Plan Initiatives	2,000	2,000	2,000
		113,815	34,150	95,800
Net Income/(Expenditure)		(113,815)	(34,150)	(95,800)

Manage Corporate Administration Facilities (Ascot Place)

Operating Income

52240/01	Income Administration Building - Ascot Place	600	600	0
		600	600	0

Operating Expenditure

63240/01	Operate and Maintain Administration Building - Ascot Place	454,021	281,675	309,671
63240/02	Clean Administration Building - Ascot Place	45,715	45,715	33,975
66530/01	Operate and Maintain Security System - Ascot Place	365	778	1,072
66590/00	Operate and Maintain Miscellaneous Equipment - Corporate	1,002	2,464	2,237
		501,103	330,632	346,955

Capital Expenditure

25240/01	Capital Improvement Administration Building - Ascot Place	260,000	70,000	260,000
		260,000	70,000	260,000

Net Income/(Expenditure)

(760,503) **(400,032)** **(606,955)**

Manage Portfolio of Assets

Other Income

82440/00	Income Disposal of Vehicles - Ascot Place	161,750	115,150	181,750
		161,750	115,150	181,750

Other Expenditure

83394/00	Disposal of Perimeter Fencing - Ascot Place	0	7,414	0
83440/00	Disposal of Vehicles - Ascot Place	148,014	98,200	183,320
		148,014	105,614	183,320

Capital Expenditure

24440/00	Purchase Vehicles - Ascot Place	233,978	166,005	279,435
24510/01	Purchase Furniture Fittings & Equipment - Corporate Services	33,750	33,750	28,250
24620/00	Purchase Art Works	40,000	20,000	30,000
25530/01	Upgrade Security Equipment - Ascot Place	3,650	3,650	3,650
		311,378	223,405	341,335

Net Income/(Expenditure)

(297,642) **(213,869)** **(342,905)**

Financial Performance by Account 2015/2016

Governance and Corporate Services

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Monitor Stakeholder Satisfaction with Type and Quality of Services Provided

Operating Expenditure

73961/01	Conduct Biennial Stakeholder Perception Survey	18,200	4,400	29,203
		18,200	4,400	29,203

Net Income/(Expenditure)

(18,200) **(4,400)** **(29,203)**

Provide Administration Services

Operating Income

59901/00	Income Administration Services	0	0	0
		0	0	0

Operating Expenditure

73901/00	Provide Administrative Service	480,072	477,645	530,180
		480,072	477,645	530,180

Net Income/(Expenditure)

(480,072) **(477,645)** **(530,180)**

Provide Financial Services

Operating Income

59943/00	Income Financial Services	0	71,000	0
59945/00	Income Municipal Cash Investments	85,650	348,253	97,650
59945/02	Income Municipal Cash at Bank	85,650	61,943	97,650
		171,300	481,196	195,300

Operating Expenditure

73943/00	Provide Financial Services	716,381	680,398	943,396
73943/01	Provide Financial Services - Non GST Fees and Charges	717	800	850
93999/01	Clearing Account - Salaries Paid	0	4,251,723	0
93999/02	Clearing Account - Salaries Allocated	0	(4,251,723)	0
		717,098	681,198	944,246

Other Income

59945/01	Income Restricted Cash Investments	1,450,386	1,758,832	1,477,403
		1,450,386	1,758,832	1,477,403

Net Income/(Expenditure)

904,588 **1,558,830** **728,457**

Financial Performance by Account 2015/2016

Governance and Corporate Services

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Provide Human Resource Management Services

Operating Income

58912/00	Income Human Resource Services	0	0	5,280
		0	0	5,280

Operating Expenditure

73912/00	Provide Human Resource Management Service	314,079	398,436	418,990
73912/01	Conduct Staff Recognition Presentations	3,100	3,100	4,100
93999/99	Clearing Account - Payroll	0	0	0
		317,179	401,536	423,090

Net Income/(Expenditure)

(317,179) **(401,536)** **(417,810)**

Provide Information and Technology Service

Operating Expenditure

66550/00	Operate and Maintain Information Technology & Communication	299,949	199,013	484,730
66560/00	Operate and Maintain Network Communications Equipment	1,744	1,744	500
66570/00	Operate and Maintain Information Technology Servers	1,744	1,744	500
73951/00	Manage Information Technology Services	399,867	315,162	398,855
73952/00	Manage Application and Operating System Software	494,205	229,133	356,600
		1,197,509	746,796	1,241,185

Net Income/(Expenditure)

(1,197,509) **(746,796)** **(1,241,185)**

Provide Internal Audit and Compliance Services

Operating Expenditure

73906/00	Provide Compliance Services and Internal Audit	52,300	46,100	53,560
		52,300	46,100	53,560

Net Income/(Expenditure)

(52,300) **(46,100)** **(53,560)**

Provide Organisation Marketing and Communication Services

Operating Income

59961/00	Income Marketing and Communications	50	50	50
		50	50	50

Operating Expenditure

73961/00	Manage Marketing and Communications Services	185,718	200,356	204,366
73963/00	Prepare Annual Report	10,500	9,135	10,814
		196,218	209,491	215,180

Net Income/(Expenditure)

(196,168) **(209,441)** **(215,130)**

Financial Performance by Account 2015/2016

Governance and Corporate Services

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Update Maintain and Promote EMRC's Web Presence

Operating Expenditure

73953/00	Manage Web Based Communications	96,380	70,380	96,480
73953/01	Update Style and Content of EMRC Web Sites	55,000	25,000	55,000
		151,380	95,380	151,480
Net Income/(Expenditure)		(151,380)	(95,380)	(151,480)

Financial Performance by Account 2015/2016

Waste Management

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Manage Engineering and Waste Management Services

Operating Income

59982/00	Income Engineering / Waste Management Business Unit	1,150	1,150	150
59982/01	Income Engineering / Waste Management Business Unit - Vehicle	2,400	0	0
		3,550	1,150	150

Operating Expenditure

66510/02	Operate and Maintain Office Equipment - Waste Management	331	110	147
66590/02	Operate and Maintain Miscellaneous Equipment -Waste	1,323	2,837	3,070
67610/02	Operate and Maintain Office Furniture and Fittings - Waste	1,396	1,416	1,550
67610/09	Operate and Maintain Office Furniture and Fittings - Hazelmere	641	396	626
71915/02	Internal Revenue Staff Leave Entitlements - Engineering and Waste	(153,794)	(156,186)	(144,882)
73917/02	Provide Staff Annual Leave - Engineering Waste Management	154,918	82,469	159,720
73918/02	Recruit Staff - Engineering / Waste Management	10,000	4,000	6,000
73921/02	Provide Staff Sick Leave - Engineering Waste Management	32,961	9,389	34,418
73922/02	Provide Staff Long Service Leave - Engineering Waste Management	4,244	4,244	4,371
73923/02	Provide Staff RDO and TIL Leave - Engineering Waste Management	0	4,746	0
73924/02	Provide Staff Public Holiday Leave - Engineering Waste	63,716	25,529	68,836
73925/02	Provide Staff Workers' Compensation - Engineering Waste	0	38,916	0
73982/00	Manage Engineering / Waste Management Business Unit	2,330,253	2,231,114	2,129,075
		2,445,989	2,248,980	2,262,931

Capital Expenditure

24510/02	Purchase / Replace Office Equipment - Engineering / Waste	550	550	550
24590/03	Purchase/Replace Other Equipment - Engineering and Waste	3,000	3,000	3,000
24610/03	Purchase Office Furniture and Fittings-Engineering and Waste	1,000	1,000	1,000
24610/10	Purchase Office Furniture and Fittings-Hazelmere	1,500	1,500	2,000
		6,050	6,050	6,550

Net Income/(Expenditure)

(2,448,489) **(2,253,880)** **(2,269,331)**

Collect Problematic Waste in the Region

Operating Expenditure

72866/00	Manage Household Hazardous Waste	6,705	8,953	8,946
72866/02	Dispose of Household Hazardous Waste	23,367	9,155	0
72866/03	Market Household Hazardous Waste Collections	3,500	3,500	3,500
		33,572	21,608	12,446

Net Income/(Expenditure)

(33,572) **(21,608)** **(12,446)**

Develop an Education Programme to Address Problematic Waste in the Region

Operating Expenditure

72866/01	Conduct School Battery Collection Programme	29,329	27,647	35,376
		29,329	27,647	35,376

Net Income/(Expenditure)

(29,329) **(27,647)** **(35,376)**

Financial Performance by Account 2015/2016

Waste Management

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Develop and implement an Education Programme for the Red Hill Education Centre

Operating Expenditure

72873/00	Conduct Waste Education Programmes	126,463	102,346	74,524
		126,463	102,346	74,524

Capital Expenditure

24690/01	Purchase Miscellaneous Furniture and Fittings - Red Hill Education	1,000	0	3,000
		1,000	0	3,000

Net Income/(Expenditure)

(127,463) **(102,346)** **(77,524)**

Develop Environmental Management System for Red Hill Waste Management Facility

Operating Expenditure

72856/00	Develop Environmental Management System - Red Hill Landfill	98,261	91,500	51,500
		98,261	91,500	51,500

Net Income/(Expenditure)

(98,261) **(91,500)** **(51,500)**

Identify and Coordinate Networking Opportunities

Operating Expenditure

73904/02	Attend Corporate and Award Functions and Events - Engineering	0	0	200
		0	0	200

Net Income/(Expenditure)

0 **0** **(200)**

Implement Red Hill Master Plan Planning Recommendations

Capital Expenditure

24310/12	Construct Class III Cell Stage 14 - Red Hill Landfill Facility	960,000	0	160,000
24310/13	Construct Class III Landfill Cell Farm Stage 3 - Red Hill Landfill	1,100,000	280,000	2,000,000
24310/16	Construct Class III Cell Stage 15 - Red Hill Landfill Facility	5,010,000	3,810,000	1,800,000
24320/01	Construct Class III Leachate Pond - Red Hill Landfill Facility	0	0	600,000
24320/02	Leachate Project - Red Hill Landfill Facility	1,000,000	650,000	3,500,000
24330/04	Design and Construct Class IV Cell Stage 2 - Red Hill Landfill	400,000	200,000	500,000
24350/00	Construct Siltation Ponds - Red Hill Landfill Facility	200,000	100,000	0
24350/01	Construct Stormwater and Siltation Ponds - Red Hill Landfill Facility	100,000	100,000	200,000
24370/00	Construct Roads / Carparks - Red Hill Landfill Facility	500,000	200,000	490,000
24370/02	Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility	0	0	475,000
24394/00	Construct Perimeter Fencing - Red Hill Landfill Facility	100,000	100,000	0
24394/05	Construct Litter Fence - Redhill Landfill Facility	0	0	50,000
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	32,782	154,782	34,000
24399/10	Air Supply lines - Waste Management Structures - Red Hill Landfill	0	0	150,000
		9,402,782	5,594,782	9,959,000

Net Income/(Expenditure)

(9,402,782) **(5,594,782)** **(9,959,000)**

Financial Performance by Account 2015/2016

Waste Management	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Implement Red Hill Master Plan Recommendations (Other)

Operating Expenditure

73939/02	Update Red Hill Development Plan	500	0	500
		500	0	500

Net Income/(Expenditure)

(500)	0	(500)
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Implement Regional Waste Education Plan

Operating Income

58873/01	Income Stakeholder Waste Education	442,634	423,614	432,289
		442,634	423,614	432,289

Operating Expenditure

72873/01	Provide Stakeholder Waste Education Service	80,707	73,336	98,155
72873/02	Conduct Waste Education Research / Surveys	10,000	0	20,000
72873/04	Produce Regional Waste Education Marketing Materials	120,000	120,000	100,000
72873/06	Conduct Earth Carers Volunteer Program	13,170	10,246	13,356
		223,877	203,582	231,511

Net Income/(Expenditure)

218,757	220,032	200,778
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Implement Waste Management Services Study Assistance Programme

Operating Expenditure

73914/02	Implement Engineering/Waste Management Services Study	2,000	2,000	1,000
73914/03	Implement Red Hill Landfill Facility Administration Staff Study	1,500	500	750
73914/08	Implement Red Hill Landfill Facility Operations Staff Study	500	500	500
		4,000	3,000	2,250

Net Income/(Expenditure)

(4,000)	(3,000)	(2,250)
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Implement Waste Management Staff Training and Development

Operating Expenditure

73919/02	Train and Develop Staff - Engineering / Waste Management	52,698	28,649	45,339
73919/03	Train and Develop Staff - Red Hill Landfill Facility	24,881	15,865	19,933
73919/08	Train and Develop Staff - Waste Management Landfill Operations	9,006	0	25,618
73919/09	Train and Develop Staff - Hazelmere Operations Staff	7,953	5,837	8,708
		94,538	50,351	99,598

Net Income/(Expenditure)

(94,538)	(50,351)	(99,598)
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Financial Performance by Account 2015/2016

Waste Management

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Manage Major and Minor Plant (Red Hill Waste Disposal Facility)

Operating Income

58410/00	Income Plant	165,000	165,515	185,000
		165,000	165,515	185,000

Operating Expenditure

61410/00	Internal Revenue Plant	(2,833,479)	(2,844,824)	(3,395,451)
61430/00	Internal Revenue Vehicles - Red Hill Landfill Facility	(121,526)	(121,526)	(127,602)
65410/00	Operate and Maintain Plant - Waste Management Facilities	4,917,222	2,748,145	2,941,815
65410/01	Operate and Maintain Plant - Arrange for servicing repairs and	23,642	26,720	23,198
65410/02	Operate and Maintain Plant - Hazelmere	374,117	447,707	669,571
65420/01	Operate and Maintain Minor Plant - Water Pumps	124,576	100,278	151,657
65420/02	Operate and Maintain Minor Plant - Generators	50,661	38,740	30,794
65420/03	Operate and Maintain Minor Plant - Water Tanker	741	243	221
65420/04	Operate and Maintain Minor Plant-Trailers-Red Hill	13,134	12,619	10,802
65420/08	Operate and Maintain Miscellaneous Plant - Hazelmere	30,457	76,298	115,332
65420/99	Operate and Maintain Minor Plant - Misc Attachments - Red Hill	96,003	28,732	22,237
		2,675,548	513,132	442,573

Other Income

82410/00	Income Disposal of Plant - Red Hill Landfill Facility	100,000	100,000	100,000
82430/00	Income Disposal of Vehicles - Red Hill Landfill Facility	82,700	121,045	24,750
		182,700	221,045	124,750

Other Expenditure

83394/01	Disposal of Perimeter Fencing - Red Hill Landfill Facility	0	0	0
83410/00	Disposal of Plant - Red Hill Landfill Facility	101,000	101,000	101,000
83420/00	Disposal of Minor Plant - Red Hill Landfill Facility	0	17,540	0
83430/00	Disposal of Vehicles - Red Hill Landfill Facility	65,155	84,907	20,407
		166,155	203,447	121,407

Capital Expenditure

24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	2,103,000	273,000	4,220,000
24410/01	Purchase / Replace Plant - Hazelmere	2,850,000	980,000	2,630,000
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	12,000	12,000	15,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	117,869	104,279	39,179
25410/00	Refurbish Plant - Red Hill Landfill Facility	20,000	20,000	20,000
25410/01	Refurbish Plant - Hazelmere	0	0	70,000
		5,102,869	1,389,279	6,994,179

Net Income/(Expenditure)

(7,596,872) **(1,719,298)** **(7,248,409)**

Manage Portfolio of Assets

Other Income

82120/01	Income Disposal of Commercial Land-Hazelmere	0	47,000	0
		0	47,000	0

Other Expenditure

83120/03	Disposal of Commercial Land - Hazelmere	0	0	0
		0	0	0

Net Income/(Expenditure)

0 **47,000** **0**

Financial Performance by Account 2015/2016

Waste Management

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Market Red Hill Waste Management Facility By-Products

Operating Income

58861/00	Income Surplus Clay	7,000	7,200	10,000
58862/00	Income Laterite	362,500	565,000	406,000
58863/00	Income Methane	120,000	118,000	120,000
58864/00	Income Greenwaste Operations - General	1,545,648	1,527,759	1,266,063
58884/01	Income Greenwaste Waste Stream Audits	0	0	25,000
		2,035,148	2,217,959	1,827,063

Operating Expenditure

64395/00	Operate and Maintain Greenwaste Processing Area (Unsealed)	41,550	13,821	35,991
64395/01	Operate and Maintain Contaminated Soil Remediation Area	0	0	0
64395/02	Operate and Maintain Hardstand & Road - Hazelmere	95,256	67,724	66,129
72860/00	Market Waste Facility Products	32,194	5,000	23,125
72861/00	Manage Surplus Clay Stock Pile	5,503	5,488	5,806
72862/00	Manage Laterite	41,898	59,827	43,543
72862/01	Market Laterite	237	118	247
72862/02	Remove Crush and Screen Lateritic Caprock	500,000	600,000	857,500
72863/00	Manage Methane	16,988	15,081	15,487
72864/01	Manage Greenwaste Composting	210,792	103,812	121,004
72864/02	Manage Greenwaste Mulching	691,801	591,148	389,929
72884/03	Undertake Greenwaste Waste Stream Audits	0	0	50,000
		1,636,219	1,462,020	1,608,761

Capital Expenditure

24395/00	Construct Greenwaste Processing Area - Red Hill Landfill Facility	0	0	0
		0	0	0

Net Income/(Expenditure)

398,929 **755,940** **218,302**

Promote Red Hill Landfill Facility Operations

Operating Income

58253/00	Income Battery Collection - Hazelmere Facility	0	0	10,000
		0	0	10,000

Operating Expenditure

63252/00	Operate and Maintain Training Centre Buildings (House) - Red Hill	8,537	9,489	7,732
63253/00	Operate and Maintain Environ. Education Centre Bldgs - Red Hill	16,146	11,329	14,325
63253/03	Establish Battery Collection Facility - Hazelmere Facility	6,000	0	10,000
66530/10	Operate and Maintain Security System Education / Training Centre	900	900	500
68690/01	Operate and Maintain Misc Furn and Fittings - Educ / Trng Centre	1,582	101	492
72851/03	Support EMRC Community Grants Program	15,758	8,649	15,766
72871/00	Provide Site Tours - Red Hill Landfill Facility	20,760	16,053	11,429
72872/00	Conduct Open day - Red Hill Landfill	12,500	8,199	0
		82,183	54,720	60,244

Capital Expenditure

25253/00	Refurbish Environmental Education Centre - Redhill Landfill Facility	4,000	4,000	10,000
		4,000	4,000	10,000

Net Income/(Expenditure)

(86,183) **(58,720)** **(60,244)**

Financial Performance by Account 2015/2016

Waste Management

Budget
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Forecast
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Budget
2015/2016

Provide Environmental Consulting Services to External Organisations

Operating Income

58712/03	Income Waste Mngmt Environ. Cons. - Other Clients	30,000	0	30,000
58712/04	Income Waste Management Environmental Consulting - Member	167,000	291,988	150,000
		197,000	291,988	180,000

Operating Expenditure

72712/03	Provide Waste Management Consulting Services - Contaminated	25,000	109,744	146,363
		25,000	109,744	146,363

Net Income/(Expenditure)

		172,000	182,244	33,637
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Financial Performance by Account 2015/2016

Waste Management

Budget
2014/2015

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Budget
2015/2016

Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Operating Income

53221/00	Income - Hazelmere Site General Income	24,100	24,100	36,100
53310/00	Income Class III Cells - Red Hill Landfill Facility	30,364,517	23,284,452	28,488,977
53310/01	Income Tyre Recovery Charge Class III Cells - Red Hill Landfill	7,500	7,500	7,500
53310/03	Income Clean Fill/Inert Waste - Red Hill Waste Management Facility	0	0	0
53330/00	Income Class IV Cells - Red Hill Landfill Facility	526,350	52,635	533,460
58581/01	Income Workers Compensation Reimbursement - Red Hill Landfill	0	50,000	0
58851/00	Income Red Hill Landfill Administration	500	10,757	500
58857/00	Income Waste Transfer Station Operations - Red Hill Landfill Facility	1,922,931	1,712,694	1,952,452
58857/02	Income Mathieson Road Transfer Station Operations	346,020	314,216	353,726
58857/03	Income Coppin Road Transfer Station Operations	465,592	473,833	500,895
58857/05	Income Tip Face Steel Recycling - Red Hill Waste Management	0	6,800	6,000
		33,657,510	25,936,986	31,879,610

Operating Expenditure

62120/00	Operate and Maintain Hazelmere Site	224,485	169,634	214,184
62150/00	Operate and Maintain Waste Management Land - Redhill Landfill	112,241	89,840	115,765
62150/03	Operate and Maintain Waste Management Land - Lot 501 (Lot 81 Hills Spine Road Realignment)	2,500	2,100	4,500
62150/05	Hills Spine Road Realignment	15,000	0	15,000
62150/06	Operate and Maintain Waste Management Land - Lots 8 9 and 10	0	0	5,600
62151/00	Operate and Maintain Waste Management Land - Red Hill Farm	33,090	22,995	32,315
63221/00	Operate and Maintain Hazelmere Buildings	45,766	50,518	48,519
63251/00	Operate and Maintain Administration Buildings - Red Hill Landfill	61,475	54,964	55,032
63259/00	Operate and Maintain Other Waste Management Buildings Red Hill	75,093	52,450	46,324
63259/02	Operate and Maintain Other Waste Management Buildings	4,743	4,153	4,135
64250/01	Operate and Maintain structures Mattress Recycling Centre -	3,113	1,054	957
64310/01	Operate and Maintain Class III Cells - Receive and Compact Waste	1,593,495	1,478,779	1,633,133
64310/02	Operate and Maintain Class III Cells - Suppress Dust	107,419	102,522	116,195
64310/03	Operate and Maintain Class III Cells - Manage Litter	223,368	174,714	184,404
64310/04	Operate and Maintain Class III Cells - Manage Traffic and Maintain	228,568	192,360	239,994
64310/05	Operate and Maintain Class III Cells - Supply and Maintain	659,467	559,223	623,059
64310/06	Operate and Maintain Class III Cells - Sample/Test Materials/Waste	4,082	3,829	4,108
64310/07	Operate and Maintain Class III Cell Drainage System - Red Hill	143,890	121,759	120,401
64310/08	Operate and Maintain Class III Cells - Cell Usage (Airspace)	13,861,283	9,840,198	14,217,304
64310/09	Operate and Maintain Class III Cells - Maintain Liner	5,356	30,177	10,371
64310/10	Rehabilitate Class III Cells - Red Hill Landfill Facility	569,968	390,638	585,216
64320/01	Operate and Maintain Class III Leachate Ponds - Red Hill Landfill	208,105	211,718	214,187
64330/01	Operate and Maintain Class IV Cells - Receive and Compact Waste	7,304	5,302	4,233
64330/02	Operate and Maintain Class IV Cells - Suppress Dust	8,291	6,878	2,975
64330/03	Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter	914	12,206	932
64330/04	Operate and Maintain Class IV Cells - Manage Traffic and Maintain	9,538	6,683	7,493
64330/05	Operate and Maintain Class IV Cells - Supply and Maintain	4,631	4,271	1,466
64330/06	Operate and Maintain Class IV Cells - Sample / Test Materials /	3,000	3,000	5,000
64330/07	Operate and Maintain Class IV Cell Drainage System - Red Hill	30,538	30,370	31,933
64330/08	Operate and Maintain Class IV Cells - Cell Usage (Airspace)	171,225	15,053	187,785
64330/10	Rehabilitate Class IV Cells - Red Hill Landfill Facility	100,228	15,318	80,238
64330/11	Operate and Maintain Class IV Cell - Leachate Removal - Red Hill	0	500,000	500,000
64340/01	Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill	41,209	41,659	38,234
64350/00	Operate and Maintain Siltation Ponds - Red Hill Landfill Facility	55,326	57,331	64,074
64360/00	Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill	8,032	1,549	9,574
64370/00	Operate and Maintain Roads / Car Parks - Red Hill Landfill Facility	139,996	105,206	154,430
64380/00	Operate and Maintain Stormwater System - Red Hill Landfill Facility	63,922	27,947	50,248
64391/00	Operate and Maintain Waste Transfer Station Buildings - Red Hill	6,223	5,723	5,994
64392/00	Operate and Maintain Weighbridge Structure - Red Hill	24,711	30,253	28,152
64392/01	Operate and Maintain Weighbridge Structure - Hazelmere	10,642	9,949	11,583
64393/00	Operate and Maintain Water Storage Dams - Red Hill Landfill Facility	7,341	3,944	2,902
64393/01	Operate and Maintain Water Storage Dams/Tanks - Hazelmere	429	60	55
64394/00	Operate and Maintain Perimeter Fencing - Red Hill Landfill Facility	32,125	29,581	33,337
64394/01	Operate and Maintain Perimeter Fencing - Hazelmere	3,510	1,521	1,927
64394/03	Operate and Maintain Perimeter Fencing - Lot 501 (81North)	2,263	1,693	1,583

Financial Performance by Account 2015/2016

Waste Management

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Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Operating Expenditure

64394/04	Operate and Maintain Perimeter Fencing - Red Hill Farm	18,232	18,330	12,046
64394/05	Operate and Maintain Perimeter Fencing - Lots 8 9 and 10 - Red Hill	0	0	1,000
64396/00	Operate and Maintain Monitoring Bores - Red Hill Landfill Facility	30,031	18,440	17,816
64396/01	Operate and Maintain Monitoring Bores - Red Hill Farm	0	0	850
64396/03	Operate and Maintain Monitoring Bores - Hazelmere	386	793	720
64397/00	Construct and Maintain Perimeter Bunds - Red Hill Landfill Facility	0	127	0
64398/00	Operate and Maintain Miscellaneous Waste Management Structures	53,488	36,238	51,024
65430/00	Operate and Maintain Vehicles - Red Hill Landfill Facility	130,711	115,013	103,723
66510/08	Operate and Maintain Office Equipment - Redhill Landfill Facility	6,080	2,539	5,626
66520/08	Operate and Maintain Fire Fighting Equipment - Red Hill Landfill	11,700	9,617	9,800
66520/09	Operate and Maintain Fire Fighting Equipment - Hazelmere	73,505	75,068	72,588
66530/08	Operate and Maintain Security System - Red Hill Waste	68,086	65,935	75,718
66530/09	Operate and Maintain Security System - Hazelmere	31,211	26,871	32,980
66590/08	Operate and Maintain Other Equipment - Red Hill Landfill Facility	51,904	23,134	48,606
66590/09	Operate and Maintain Other Equipment - Hazelmere	19,464	14,425	16,236
67610/08	Operate and Maintain Office Furniture and Fittings - Red Hill Landfill	2,012	1,778	2,108
71915/03	Internal Revenue Staff Leave Entitlements - Red Hill Landfill	(103,248)	(157,011)	(103,319)
71916/00	Internal Revenue Red Hill Operations Staff On Costs	(1,296,759)	(872,277)	(1,215,817)
72851/00	Manage and Administer Red Hill Landfill Facility	2,290,522	2,338,041	2,298,062
72851/01	Market Waste Facilities	0	1,836	0
72851/02	Manage Red Hill Landfill Facility Safety Requirements	3,600	3,600	3,600
72857/00	Manage Waste Transfer Station Operations - Red Hill Landfill Facility	733,830	597,870	734,113
72857/02	Manage Mathieson Road Transfer Station Operations	314,551	323,422	321,569
72857/03	Manage Coppin Road Transfer Station Operations	423,257	456,870	455,359
72857/04	Manage Tip Face Steel Recycling - Red Hill Waste Management	10,444	9,693	10,897
72858/00	Manage Weighbridge Operations - Red Hill Landfill Facility	272,033	286,867	257,089
73916/00	Manage Red Hill Landfill Operations Staff On Costs	245,609	220,828	233,027
73917/03	Provide Staff Annual Leave - Red Hill Landfill Facility Administration	41,611	34,103	40,331
73917/08	Provide Staff Annual Leave - Waste Management Landfill	153,295	64,619	123,628
73918/03	Recruit Staff - Red Hill Landfill	15,000	8,000	7,500
73921/03	Provide Staff Sick Leave - Red Hill Landfill Facility Administration	8,853	11,069	8,581
73921/08	Provide Staff Sick Leave - Waste Management Landfill Operations	31,866	16,364	25,554
73922/03	Provide Staff Long Service Leave - Red Hill Landfill Facility	0	5,437	0
73922/08	Provide Staff Long Service Leave - Waste Management Landfill	7,210	15,099	7,426
73923/03	Provide Staff RDO and TIL Leave - Red Hill Landfill Facility	0	1,093	0
73923/08	Provide Staff RDO and TIL Leave - Waste Management Landfill	0	(919)	0
73924/03	Provide Staff Public Holiday Leave - Red Hill Landfill Facility	17,707	7,247	17,162
73924/08	Provide Staff Public Holiday Leave - Waste Management Landfill	63,733	19,461	51,109
73925/03	Provide Staff Workers' Compensation - Red Hill Landfill Facility	0	1,654	0
73925/08	Provide Staff Workers' Compensation - Waste Management Landfill	0	1,167	0
73929/08	Provide Staff Other Leave - Waste Management Landfill Operations	0	430	0
73936/00	Manage Workshop Operations	11,700	19,800	10,300
73939/01	Undertake Geotechnical and Materials Investigations	100,000	10,000	140,000
		22,755,529	18,301,793	23,591,862

Capital Expenditure

24250/05	Construct Storage Shed for Mattresses - Hazelmere	63,000	0	63,000
24259/11	Refurbish Workshops - Red Hill Landfill Facility	0	0	40,000
24360/00	Construct Nutrient Stripping Pond - Red Hill Landfill Facility	286,000	100,000	186,000
24380/00	Construct Drainage Diversion and Earthworks Infrastructures - Red	0	0	500,000
24395/01	Construct Hardstand and Road - Hazelmere	224,000	100,000	124,000
24395/04	Relocate Greenwaste Processing area - Red Hill Landfill Facility	820,000	220,000	200,000
24399/04	Washdown bay Upgrade - Red Hill Landfill Facility	70,000	0	70,000
24399/05	Truck Washdown Bay for Member Councils - Red Hill Landfill Facility	30,000	0	30,000
24399/08	Plant Washdown Bay - Hazelmere	80,000	40,000	40,000
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill	165,000	41,000	220,000
24510/08	Purchase / Replace Office Equipment - Red Hill Landfill Facility	24,000	0	24,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	10,000	10,000	10,000
24520/08	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill	1,000	1,000	1,000

Financial Performance by Account 2015/2016

Waste Management

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Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Capital Expenditure

24530/08	Purchase / Replace Security System - Red Hill Waste Management	54,000	9,000	159,000
24530/10	Purchase / Replace Security System - Hazelmere	6,000	6,000	6,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill Facility	266,000	32,000	146,000
24590/02	Purchase / Replace Miscellaneous Equipment - Hazelmere	2,500	2,500	2,500
24610/08	Purchase / Replace Office Furniture and Fittings - Red Hill Landfill	3,000	3,000	3,000
25259/01	Refurbish Waste Transfer Station Building - Red Hill Landfill Facility	80,000	0	140,000
		2,184,500	564,500	1,964,500
	Net Income/(Expenditure)	8,717,481	7,070,694	6,323,248

Satisfy Red Hill Legislative Environmental Requirements

Operating Expenditure

72853/00	Monitor Environmental Impacts - Red Hill Water Monitoring	235,250	235,108	241,290
72854/00	Monitor Environmental Impacts - Red Hill Groundwater Remediation	132,355	132,355	133,010
72859/00	Monitor Environmental Impacts - Red Hill Landfill Other	81,427	81,427	81,755
72859/01	Monitor Environmental Impacts - Red Hill National Pollutant	5,000	5,000	0
72859/02	Monitor Environmental Impacts - Red Hill & Hazelmere Occupational	20,500	10,500	5,500
72859/06	Monitor Environmental Impacts - Red Hill Odour Monitoring	40,000	20,000	41,400
72859/07	Monitor Environmental Impacts - Hazelmere Ambient Dust	20,100	20,100	5,100
72859/08	Monitor Environmental Impacts - Hazelmere Water Monitoring	10,000	10,000	10,350
72859/09	Monitor Environmental Impacts - Hazelmere Occupational Dust	15,000	1,000	15,000
72859/11	Monitor Environmental Impacts - Environmental Offsets	0	0	100,000
		559,632	515,490	633,405
	Net Income/(Expenditure)	(559,632)	(515,490)	(633,405)

Undertake Waste Management Research and Development

Operating Income

58888/01	Income Woodwaste Project	2,574,500	1,800,000	2,482,138
58888/02	Income Mattress Project - Hazelmere	396,300	210,000	389,075
58888/04	Income Mattress Project - Red Hill	4,863	23,000	14,887
58888/05	Income Woodwaste Project (broiler growers guarantee fee) -	30,000	30,000	30,000
58888/06	Income Hazelmere Woodwaste Grinder Repairs - Insurance Claim	0	893,000	0
58939/00	Income Forum of Regional Councils (FORC)	111,485	26,800	0
58939/01	Income Engineering / Waste Management Special Projects	388,000	388,000	0
58939/12	Income Engineering / Waste Management - Cardboard Recycling	0	0	0
		3,505,148	3,370,800	2,916,100

Operating Expenditure

72888/01	Manage Woodwaste Project - Hazelmere	2,407,574	2,065,085	2,458,444
72888/02	Manage Mattress Project - Hazelmere	570,685	372,815	253,862
72888/04	Manage Carpet Recycling Project - Hazelmere	500	0	0
72888/05	Woodwaste Project - Hazelmere (broiler growers guarantee fee)	30,000	30,000	30,000
72888/07	Hazelmere Woodwaste Grinder repairs - Insurance Claim	0	894,000	0
73918/10	Recruit Staff - Hazelmere	150	150	150
73932/00	Undertake Engineering / Waste Management Research and	44,000	34,000	20,000
73939/04	Support Forum of Regional Councils (FORC)	142,200	33,528	5,000
		3,195,109	3,429,578	2,767,456
	Net Income/(Expenditure)	310,039	(58,778)	148,644

Financial Performance by Account 2015/2016

Environmental Services

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Implement Cities For Climate Protection (CCP) Programme

Operating Income

58725/00	Income Achieving Carbon Emissions Reduction (ACEr)	46,235	49,074	89,558
58725/03	Income Community Energy Efficiency Program (CEEP)	184,398	226,682	0
		230,633	275,756	89,558

Operating Expenditure

72725/00	Achieving Carbon Emissions Reduction (ACEr)	67,814	64,012	71,067
72725/01	EMRC - Achieving Carbon Emissions Reduction EMRC (ACEr)	6,650	6,650	49,010
72725/09	Implement Community Energy Efficiency Program (CEEP)	45,874	39,914	1,000
72725/11	Implement CEEP Demonstration Project - Mundaring	227,134	215,960	0
72725/12	Implement CEEP Demonstration Project - Bayswater	2,836	1,520	0
72725/13	Implement CEEP Demonstration Project - Bassendean	2,800	3,500	0
		353,108	331,556	121,077

Net Income/(Expenditure)

(122,475) **(55,800)** **(31,519)**

Implement Eastern Hills Catchment Management Action Project

Operating Income

58721/00	Income Eastern Hills Catchment Management (EHCM)	240,077	240,077	337,990
58721/08	Priority Tributary Restoration in Perth's Eastern Region	0	0	0
		240,077	240,077	337,990

Operating Expenditure

72721/00	Implement Eastern Hills Catchment Management Project - EHCM	40,721	36,828	41,284
72721/06	Implement Eastern Hills Catchment Management Project - NRM	85,069	79,683	81,176
72721/07	Implement Eastern Hills Catchment Management Project - NRM	97,226	102,390	102,457
72721/10	Implement Eastern Hills Catchment Management Project - NRM	78,594	81,497	76,672
72721/23	Implement Helping the Helena Project	800	1,532	0
72721/26	Priority Tributary Restoration in Perth's Eastern Region	0	0	0
72721/27	Implement Healthy Wildlife Project	0	0	118,575
72721/28	Water Quality Monitoring - Lower Industrial Catchments lower	0	0	30,000
		302,410	301,930	450,164

Net Income/(Expenditure)

(62,333) **(61,853)** **(112,174)**

Implement Environmental Services Staff Training and Development

Operating Expenditure

73919/05	Train and Develop Staff - Environmental Services	28,510	21,533	31,400
		28,510	21,533	31,400

Net Income/(Expenditure)

(28,510) **(21,533)** **(31,400)**

Implement Environmental Services Study Assistance Programme

Operating Expenditure

73914/05	Implement Environmental Services Staff Study Assistance	2,000	0	0
		2,000	0	0

Net Income/(Expenditure)

(2,000) **0** **0**

Financial Performance by Account 2015/2016

Environmental Services	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Implement Future Proofing Climate Change Adaptation Project

Operating Income

58725/02	Income Future Proofing Climate Change Adaptation Project	75,000	75,000	75,000
		75,000	75,000	75,000

Operating Expenditure

72725/07	Implement Future Proofing Climate Change Adaptation Project	92,605	87,169	100,484
		92,605	87,169	100,484

Net Income/(Expenditure)

(17,605)	(12,169)	(25,484)
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Implement Swan and Helena River Management Framework

Operating Income

58799/02	Income Natural Disaster Resilience Program	0	0	130,000
		0	0	130,000

Operating Expenditure

72799/03	Implement Swan and Helena River Management Framework	109,461	77,133	283,545
		109,461	77,133	283,545

Net Income/(Expenditure)

(109,461)	(77,133)	(153,545)
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Implement Water Campaign Programme

Operating Income

58739/05	Income Regional Water Campaign	103,889	90,517	103,335
		103,889	90,517	103,335

Operating Expenditure

72739/05	Undertake Regional Water Campaign	119,810	130,731	109,870
		119,810	130,731	109,870

Net Income/(Expenditure)

(15,921)	(40,214)	(6,535)
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Financial Performance by Account 2015/2016

Environmental Services	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Manage and Deliver Environmental Services

Operating Income

58925/05	Income Workers Compensation Environmental Services	0	1,069	0
58984/00	Income Environmental Services Business Unit	500	22,533	0
58984/01	Income Environmental Services - Vehicle Costs Reimbursement	2,275	2,275	2,275
		2,775	25,877	2,275

Operating Expenditure

66510/05	Operate and Maintain Office Equipment - Environmental Services	670	264	339
66590/06	Operate and Maintain Miscellaneous Equipment - Environmental	984	980	890
67610/05	Operate and Maintain Office Furniture and Fittings - Environmental	700	0	650
71915/05	Internal Revenue Staff Leave Entitlements - Environmental Services	(121,999)	(126,100)	(122,969)
73917/05	Provide Staff Annual Leave - Environmental Services	57,112	35,118	76,469
73918/05	Recruit Staff - Environmental Services	2,000	2,000	2,000
73921/05	Provide Staff Sick Leave - Environmental Services	11,790	11,895	15,875
73922/05	Provide Staff Long Service Leave - Environmental Services	6,180	6,180	6,365
73923/05	Provide Staff RDO and TIL Leave - Environmental Services	0	1,075	0
73924/05	Provide Staff Public Holiday Leave - Environmental Services	23,579	12,806	31,749
73925/05	Provide Staff Workers' Compensation - Environmental Services	0	1,487	0
73984/00	Manage Environmental Services Business Unit	882,447	879,503	861,639
73984/01	Undertake Environmental Services Future Projects	86,808	78,469	124,893
73984/06	Environmental Services Research & Development - Alternative	27,248	19,448	0
73984/07	Environmental Services Research & Development - Marri Canker	800	296	800
73984/09	Environmental Services - Bushskills for our Youth	101,546	41,861	59,310
73984/10	Environmental Services Research & Development - Urban Heat	21,500	21,500	21,500
		1,101,365	986,781	1,079,510

Capital Expenditure

24510/05	Purchase Office Equipment - Environmental Services	1,200	800	1,000
24610/05	Purchase Office Furniture and Fittings - Environmental Services	1,500	1,000	1,000
		2,700	1,800	2,000

Net Income/(Expenditure)

(1,101,290) (962,704) (1,079,235)

Participate in Environmental Issues and Projects that Affect the Region

Operating Expenditure

72739/00	Implement Other Environmental Projects	0	647	0
		0	647	0

Net Income/(Expenditure)

0 (647) 0

Provide Environmental Consulting Service to member Councils

Operating Income

58711/00	Income Environmental Consulting Services	35,000	20,000	0
58711/01	Income Environmental Services Future Projects	30,900	30,450	30,900
		65,900	50,450	30,900

Operating Expenditure

72711/00	Provide Environmental Consulting Services	3,589	25,637	0
		3,589	25,637	0

Net Income/(Expenditure)

62,311 24,813 30,900

Financial Performance by Account 2015/2016

Regional Development		Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
Develop Advocacy and Lobbying Protocol				
Operating Income				
58966/00	Income Regional Advocacy Strategy	0	0	300
		0	0	300
Operating Expenditure				
73966/02	Implement Regional Advocacy Strategy	179,295	182,301	184,307
		179,295	182,301	184,307
	Net Income/(Expenditure)	(179,295)	(182,301)	(184,007)
Develop and Promote Perth's Eastern Region as a Tourism Destination				
Operating Income				
58983/01	Income Regional Events	0	0	40,767
		0	0	40,767
Operating Expenditure				
72818/02	Manage Perth Tourism Website	8,349	11,550	8,449
		8,349	11,550	8,449
	Net Income/(Expenditure)	(8,349)	(11,550)	32,318
Facilitate Regional Youth Strategies				
Operating Expenditure				
72762/00	Develop Youth Education Projects	10,800	20,800	10,800
		10,800	20,800	10,800
	Net Income/(Expenditure)	(10,800)	(20,800)	(10,800)
Implement Perth's Eastern Autumn Festival Regional Publicity Campaign				
Operating Income				
58802/01	Income Perth's Autumn Festival	27,000	35,000	30,000
		27,000	35,000	30,000
Operating Expenditure				
72802/01	Perth's Autumn Festival	131,245	100,592	102,748
		131,245	100,592	102,748
	Net Income/(Expenditure)	(104,245)	(65,592)	(72,748)
Implement Regional Development Services Study Assistance Programme				
Operating Expenditure				
73914/04	Implement Regional Development Staff Study Assistance	1,000	1,000	1,000
		1,000	1,000	1,000
	Net Income/(Expenditure)	(1,000)	(1,000)	(1,000)

Financial Performance by Account 2015/2016

Regional Development

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Implement Regional Development Staff Training and Development

Operating Expenditure

73919/04	Train and Develop Staff - Regional Development	18,717	11,443	17,891
		18,717	11,443	17,891

Net Income/(Expenditure)

(18,717) **(11,443)** **(17,891)**

Implement Regional Integrated Transport Strategy

Operating Income

58787/04	Income Regional Active Transport Plan	60,000	61,500	0
58787/05	Income Regional Integrated Transport Strategy	104,888	54,888	94,999
		164,888	116,388	94,999

Operating Expenditure

72787/01	Implement Regional Integrated Transport Strategy	180,565	132,081	160,550
72787/03	Co-ordinate Regional Recreation Cycling Guide	5,000	0	20,000
72787/04	Regional Active Transport Plan	83,849	80,100	0
		269,414	212,181	180,550

Net Income/(Expenditure)

(104,526) **(95,793)** **(85,551)**

Investigate and Develop Industry Capability and Clustering Project

Operating Income

58983/00	Income Regional Development Business Unit	137,535	137,535	102,800
		137,535	137,535	102,800

Operating Expenditure

72782/01	Implement Regional Economic Development Strategy	194,844	124,196	238,769
		194,844	124,196	238,769

Net Income/(Expenditure)

(57,309) **13,339** **(135,969)**

Financial Performance by Account 2015/2016

Regional Development

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Manage and Deliver Regional Development Service

Operating Expenditure

66510/04	Operate and Maintain Office Equipment - Regional Development	100	0	100
67610/04	Operate and Maintain Furniture and Fittings - Regional Development	892	362	413
71915/04	Internal Revenue Staff Leave Entitlements - Regional Development	(78,273)	(72,810)	(70,217)
72799/02	Provide Regional Economic Profile Information	30,000	30,000	31,000
73917/04	Provide Staff Annual Leave - Regional Development	42,285	27,046	37,671
73918/04	Recruit Staff - Regional Development	2,000	2,000	2,000
73921/04	Provide Staff Sick Leave - Regional Development	9,374	5,807	8,404
73922/04	Provide Staff Long Service Leave - Regional Development	1,607	1,607	1,655
73923/04	Provide Staff RDO and TIL Leave - Regional Development	0	(64)	0
73924/04	Provide Staff Public Holiday Leave - Regional Development	18,748	7,810	16,807
73983/00	Manage Regional Development Business Unit	830,438	837,175	806,851
73983/03	Support Regional Development Grant/Sponsorship Opportunities	30,000	0	30,000
73983/04	Regional Development Research and Development - Transport	39,500	29,500	0
73983/05	Regional Development Research and Development -	30,000	30,000	30,000
		956,671	898,433	894,684

Capital Expenditure

24510/04	Purchase Office Equipment - Regional Development	1,000	800	1,000
24610/04	Purchase Office Furniture and Fittings - Regional Development	1,000	800	1,000
		2,000	1,600	2,000

Net Income/(Expenditure)

(958,671) **(900,033)** **(896,684)**

Support Avon Descent Community Days

Operating Income

58829/01	Income Avon Descent	260,500	260,500	165,500
		260,500	260,500	165,500

Operating Expenditure

72829/01	Support Avon Descent	296,331	295,972	195,276
		296,331	295,972	195,276

Net Income/(Expenditure)

(35,831) **(35,472)** **(29,776)**

Financial Performance by Account 2015/2016

Risk Management

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Manage and Deliver Regional Risk Management Service

Operating Expenditure

66510/06	Operate and Maintain Office Equipment - Risk Management	492	304	326
67610/06	Operate and Maintain Office Furniture and Fittings - Risk	0	0	50
71915/06	Internal Revenue Staff Leave Entitlements - Risk Management	0	0	0
71985/00	Internal Revenue Risk Management Service Business Unit	(76,050)	(76,050)	(76,050)
73917/06	Provide Staff Annual Leave - Risk Management	0	1,622	0
73921/06	Provide Staff Sick Leave - Risk Management Services	0	0	0
73922/06	Provide Staff Long Service Leave - Risk Management Services	0	8,139	0
73923/06	Provide Staff RDO and TIL Leave - Risk Management Services	0	704	0
73924/06	Provide Staff Public Holiday Leave - Risk Management	0	920	0
73985/00	Manage Risk Management Services Business Unit	135,955	59,210	64,401
		60,397	(5,151)	(11,273)

Capital Expenditure

24510/06	Purchase Office Equipment - Risk Management	500	0	500
24610/06	Purchase Office Furniture and Fittings - Risk Management	500	0	500
		1,000	0	1,000

Net Income/(Expenditure)

(61,397) **5,151** **10,273**

Financial Performance by Account 2015/2016

Resource Recovery	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Develop a Clearer Understanding of Available Resource Recovery Technologies

Other Expenditure

72884/02	Undertake Resource Recovery Project Study Tour	70,000	20,000	50,000
		70,000	20,000	50,000
Net Income/(Expenditure)		(70,000)	(20,000)	(50,000)

Develop Resource Recovery Products

Other Expenditure

72888/00	Market Resource Recovery Products	10,000	10,000	22,000
		10,000	10,000	22,000
Net Income/(Expenditure)		(10,000)	(10,000)	(22,000)

Identify and Coordinate Networking Opportunities

Other Expenditure

73904/07	Attend Corporate and Award Functions and Events - Resource	250	250	250
		250	250	250
Net Income/(Expenditure)		(250)	(250)	(250)

Financial Performance by Account 2015/2016

Resource Recovery

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Implement Resource Recovery Project Plan

Other Income

58986/05	Income Hazelmere C & I Project	0	0	3,927,500
		0	0	3,927,500

Other Expenditure

63259/03	Operate and Maintain Hazelmere Wood Waste to Energy - Building	0	0	6,250
63259/05	Operate and Maintain C & I Building	0	0	28,800
64398/01	Operate and Maintain Infrastructure - Resource Recovery Park	29,750	0	0
65410/03	Operate and Maintain Hazelmere Wood Waste to Energy - Plant and	0	0	153,375
65410/05	Operate and Maintain C & I Building - Plant and Equipment	0	0	65,000
65410/06	Operate and Maintain MRF - Plant and Equipment	0	0	7,500
72882/03	Conduct Resource Recovery Community Consultation	17,000	17,000	17,000
72889/00	Develop Resource Recovery Park	30,000	0	40,000
72889/01	Prepare Project Management Plan and Schedule (Task 1)	10,000	5,000	15,000
72889/04	Undertake EMRC Participant Consultation (Task 4)	11,000	0	21,000
72889/07	Develop Financial Models (Task 7)	17,000	2,000	22,500
72889/08	Determine Project Staging (Task 8)	3,650	3,650	4,000
72889/09	Prepare Business Plan and Participating Members Agreement (Task	30,000	30,000	15,000
72889/10	Review Waste Collection Systems (Task 10)	10,000	10,000	0
72889/15	Seek Environmental Approvals (Task 15)	10,000	10,000	10,000
72889/16	Seek Town Planning Approvals (Task 16)	11,500	1,000	0
72889/17	Prepare Tender Documents (Task 17)	39,000	0	68,000
72889/18	Seek Tenders (Task 18)	89,000	0	89,000
72889/19	Evaluate Tenders (Task 19)	175,000	0	175,000
72889/20	Prepare and Negotiate Contract (Task 20)	0	0	84,000
72889/22	Prepare Project Progress Reports (Task 22)	2,500	2,500	2,500
72889/23	Conduct Project Advisory Group Meetings (Task 23)	3,500	3,500	3,500
		488,900	84,650	827,425

Capital Expenditure

24150/05	Resource Recovery Park - Land	1,000,000	900,000	100,000
24259/04	Construct and Commission Resource Recovery Park - C & I Building	1,550,000	0	3,050,000
24259/05	Construct and Commission Resource Recovery Park - Wood Waste	625,000	0	625,000
24259/06	Construct and Commission Resource Recovery Park - Community	10,000	0	0
24259/09	Construct and Commission Resource Recovery Park - MRF Building	50,000	25,000	55,000
24392/02	Construct and Commission Resource Recovery Park - Weighbridges	150,000	0	150,000
24394/06	Resource Recovery Park - Fencing	0	0	100,000
24399/01	Construct and Commission Resource Recovery Park - Site	1,190,000	200,000	1,820,000
24399/11	Wood Waste to Energy Utilities/Infrastructure - Resource Recovery	0	0	1,900,000
24410/03	Purchase Resource Recovery Park - Wood Waste to Energy Plant &	6,135,000	1,590,000	2,785,000
24410/04	Purchase Resource Recovery Park C & I Building - Plant &	1,700,000	0	3,425,000
24410/06	Purchase Resource Recovery Park MRF - Plant & Equipment	0	0	300,000
		12,410,000	2,715,000	14,310,000

Net Income/(Expenditure)

(12,898,900) **(2,799,650)** **(11,209,925)**

Implement Resource Recovery Project Study Assistance Programme

Other Expenditure

73914/07	Implement Resource Recovery Staff Study Assistance Programme	500	500	500
		500	500	500

Net Income/(Expenditure)

(500) **(500)** **(500)**

Financial Performance by Account 2015/2016

Resource Recovery

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Implement Resource Recovery Staff Training and Development

Other Expenditure

73919/07	Train and Develop Staff - Resource Recovery	23,417	12,243	20,000
		23,417	12,243	20,000

Net Income/(Expenditure)

(23,417) **(12,243)** **(20,000)**

Manage Resource Recovery Project

Other Income

58986/00	Income Resource Recovery Project	5,147,487	4,504,350	4,822,199
58986/03	Income Resource Recovery - Vehicle Costs Reimbursement	2,119	0	0
		5,149,606	4,504,350	4,822,199

Other Expenditure

65420/09	Operate and Maintain Minor Plant/Equipment - Resource Recovery	3,665	1,277	1,160
66510/07	Operate and Maintain Office Equipment - Resource Recovery	100	67	100
66590/07	Operate and Maintain Miscellaneous Equipment - Resource	6,189	770	884
67610/07	Operate and Maintain Office Furniture and Fittings - Resource	750	498	686
71915/07	Internal Revenue Staff Leave Entitlements - Resource Recovery	(64,893)	(54,853)	(87,830)
72884/00	Evaluate Resource Recovery Park Options	450,000	342,500	154,500
72884/01	Undertake Waste Stream Audits	54,000	0	54,000
72986/00	Manage Resource Recovery Project	580,020	588,594	549,374
72986/01	Manage Hazelmere Wood Waste to Energy Project	106,188	81,807	330,799
72986/03	Manage C & I Plant	0	0	1,958,679
73917/07	Provide Staff Annual Leave - Resource Recovery	101,538	16,501	100,108
73918/07	Recruit Staff - Resource Recovery	2,000	2,000	20,000
73921/07	Provide Staff Sick Leave - Resource Recovery	21,498	1,888	21,193
73922/07	Provide Staff Long Service Leave - Resource Recovery	515	515	530
73923/07	Provide Staff RDO and TIL Leave - Resource Recovery	0	(2,386)	0
73924/07	Provide Staff Public Holiday Leave - Resource Recovery	42,995	4,817	42,386
		1,304,565	983,995	3,146,569

Capital Expenditure

24510/07	Purchase Office Equipment - Resource Recovery	1,000	1,000	0
24590/07	Purchase Other Equipment - Resource Recovery	1,000	1,000	2,000
24610/07	Purchase Office Furniture and Fittings - Resource Recovery	1,000	1,000	0
		3,000	3,000	2,000

Net Income/(Expenditure)

3,842,041 **3,517,355** **1,673,630**

Promote Awareness of Resource Recovery Project

Other Expenditure

72882/01	Implement Resource Recovery Education Programme	2,200	0	2,200
72882/02	Market Resource Recovery Education Programme	9,500	0	0
		11,700	0	2,200

Net Income/(Expenditure)

(11,700) **0** **(2,200)**

Financial Performance by Account 2015/2016

Resource Recovery	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Satisfy Red Hill Legislative Environmental Requirements

Other Expenditure

72859/10	Monitor Environmental Impacts - Hazelmere Wood Waste to Energy	21,000	21,000	0
		21,000	21,000	0
Net Income/(Expenditure)		(21,000)	(21,000)	0

Support Waste Management Community Reference Group (WMCRG)

Other Expenditure

72883/01	Support Waste Management Community Reference Group	7,600	4,109	7,600
		7,600	4,109	7,600
Net Income/(Expenditure)		(7,600)	(4,109)	(7,600)

Financial Performance by Account 2015/2016²²⁵

	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
Net Operating and Capital Expenditure	(23,417,455)	(2,457,705)	(26,565,154)

CAPITAL WORKS SUMMARY

**For the Year Ending
30 June 2016**

Governance and Corporate Services	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Implement EMRC's Strategic Information Plan

Capital Expenditure

24550/00	Purchase Information Technology & Communication Equipment	719,650	279,650	632,250
Net Expenditure		719,650	279,650	632,250

Manage Corporate Administration Facilities (Ascot Place)

Capital Expenditure

25240/01	Capital Improvement Administration Building - Ascot Place	260,000	70,000	260,000
Net Expenditure		260,000	70,000	260,000

Manage Portfolio of Assets

Capital Expenditure

24440/00	Purchase Vehicles - Ascot Place	233,978	166,005	279,435
24510/01	Purchase Furniture Fittings & Equipment - Corporate Services	33,750	33,750	28,250
24620/00	Purchase Art Works	40,000	20,000	30,000
25530/01	Upgrade Security Equipment - Ascot Place	3,650	3,650	3,650
Net Expenditure		311,378	223,405	341,335

Waste Management

Budget
2014/2015

Forecast
2014/2015

Budget
2015/2016

Manage Engineering and Waste Management Services

Capital Expenditure

24510/02	Purchase / Replace Office Equipment - Engineering / Waste	550	550	550
24590/03	Purchase/Replace Other Equipment - Engineering and Waste	3,000	3,000	3,000
24610/03	Purchase Office Furniture and Fittings-Engineering and Waste	1,000	1,000	1,000
24610/10	Purchase Office Furniture and Fittings-Hazelmere	1,500	1,500	2,000
Net Expenditure		6,050	6,050	6,550

Develop and implement an Education Programme for the Red Hill Education Centre

Capital Expenditure

24690/01	Purchase Miscellaneous Furniture and Fittings - Red Hill Education	1,000	0	3,000
Net Expenditure		1,000	0	3,000

Implement Red Hill Master Plan Planning Recommendations

Capital Expenditure

24310/12	Construct Class III Cell Stage 14 - Red Hill Landfill Facility	960,000	0	160,000
24310/13	Construct Class III Landfill Cell Farm Stage 3 - Red Hill Landfill Facility	1,100,000	280,000	2,000,000
24310/16	Construct Class III Cell Stage 15 - Red Hill Landfill Facility	5,010,000	3,810,000	1,800,000
24320/01	Construct Class III Leachate Pond - Red Hill Landfill Facility	0	0	600,000
24320/02	Leachate Project - Red Hill Landfill Facility	1,000,000	650,000	3,500,000
24330/04	Design and Construct Class IV Cell Stage 2 - Red Hill Landfill Facility	400,000	200,000	500,000
24350/00	Construct Siltation Ponds - Red Hill Landfill Facility	200,000	100,000	0
24350/01	Construct Stormwater and Siltation Ponds - Red Hill Landfill Facility	100,000	100,000	200,000
24370/00	Construct Roads / Carparks - Red Hill Landfill Facility	500,000	200,000	490,000
24370/02	Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility	0	0	475,000
24394/00	Construct Perimeter Fencing - Red Hill Landfill Facility	100,000	100,000	0
24394/05	Construct Litter Fence - Redhill Landfill Facility	0	0	50,000
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	32,782	154,782	34,000
24399/10	Air Supply lines - Waste Management Structures - Red Hill Landfill	0	0	150,000
Net Expenditure		9,402,782	5,594,782	9,959,000

Manage Major and Minor Plant (Red Hill Waste Disposal Facility)

Capital Expenditure

24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	2,103,000	273,000	4,220,000
24410/01	Purchase / Replace Plant - Hazelmere	2,850,000	980,000	2,630,000
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	12,000	12,000	15,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	117,869	104,279	39,179
25410/00	Refurbish Plant - Red Hill Landfill Facility	20,000	20,000	20,000
25410/01	Refurbish Plant - Hazelmere	0	0	70,000
Net Expenditure		5,102,869	1,389,279	6,994,179

Waste Management

Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Market Red Hill Waste Management Facility By-Products

Capital Expenditure

24395/00	Construct Greenwaste Processing Area - Red Hill Landfill Facility	0	0	0
Net Expenditure		0	0	0

Promote Red Hill Landfill Facility Operations

Capital Expenditure

25253/00	Refurbish Environmental Education Centre - Redhill Landfill Facility	4,000	4,000	10,000
Net Expenditure		4,000	4,000	10,000

Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Capital Expenditure

24250/05	Construct Storage Shed for Mattresses - Hazelmere	63,000	0	63,000
24259/11	Refurbish Workshops - Red Hill Landfill Facility	0	0	40,000
24360/00	Construct Nutrient Stripping Pond - Red Hill Landfill Facility	286,000	100,000	186,000
24380/00	Construct Drainage Diversion and Earthworks Infrastructures - Red Hill	0	0	500,000
24395/01	Construct Hardstand and Road - Hazelmere	224,000	100,000	124,000
24395/04	Relocate Greenwaste Processing area - Red Hill Landfill Facility	820,000	220,000	200,000
24399/04	Washdown bay Upgrade - Red Hill Landfill Facility	70,000	0	70,000
24399/05	Truck Washdown Bay for Member Councils - Red Hill Landfill Facility	30,000	0	30,000
24399/08	Plant Washdown Bay - Hazelmere	80,000	40,000	40,000
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility	165,000	41,000	220,000
24510/08	Purchase / Replace Office Equipment - Red Hill Landfill Facility	24,000	0	24,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	10,000	10,000	10,000
24520/08	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill Facility	1,000	1,000	1,000
24530/08	Purchase / Replace Security System - Red Hill Waste Management	54,000	9,000	159,000
24530/10	Purchase / Replace Security System - Hazelmere	6,000	6,000	6,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill Facility	266,000	32,000	146,000
24590/02	Purchase / Replace Miscellaneous Equipment - Hazelmere	2,500	2,500	2,500
24610/08	Purchase / Replace Office Furniture and Fittings - Red Hill Landfill	3,000	3,000	3,000
25259/01	Refurbish Waste Transfer Station Building - Red Hill Landfill Facility	80,000	0	140,000
Net Expenditure		2,184,500	564,500	1,964,500

Environmental Services	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Manage and Deliver Environmental Services

Capital Expenditure

24510/05	Purchase Office Equipment - Environmental Services	1,200	800	1,000
24610/05	Purchase Office Furniture and Fittings - Environmental Services	1,500	1,000	1,000
Net Expenditure		2,700	1,800	2,000

Regional Development	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Manage and Deliver Regional Development Service

Capital Expenditure

24510/04	Purchase Office Equipment - Regional Development	1,000	800	1,000
24610/04	Purchase Office Furniture and Fittings - Regional Development	1,000	800	1,000
Net Expenditure		2,000	1,600	2,000

Risk Management	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Manage and Deliver Regional Risk Management Service

Capital Expenditure

24510/06	Purchase Office Equipment - Risk Management	500	0	500
24610/06	Purchase Office Furniture and Fittings - Risk Management	500	0	500
Net Expenditure		1,000	0	1,000

Resource Recovery	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
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Implement Resource Recovery Project Plan

Capital Expenditure

24150/05	Resource Recovery Park - Land	1,000,000	900,000	100,000
24259/04	Construct and Commission Resource Recovery Park - C & I Building	1,550,000	0	3,050,000
24259/05	Construct and Commission Resource Recovery Park - Wood Waste to	625,000	0	625,000
24259/06	Construct and Commission Resource Recovery Park - Community	10,000	0	0
24259/09	Construct and Commission Resource Recovery Park - MRF Building -	50,000	25,000	55,000
24392/02	Construct and Commission Resource Recovery Park - Weighbridges (x2)	150,000	0	150,000
24394/06	Resource Recovery Park - Fencing	0	0	100,000
24399/01	Construct and Commission Resource Recovery Park - Site Infrastructure	1,190,000	200,000	1,820,000
24399/11	Wood Waste to Energy Utilities/Infrastructure - Resource Recovery Park	0	0	1,900,000
24410/03	Purchase Resource Recovery Park - Wood Waste to Energy Plant &	6,135,000	1,590,000	2,785,000
24410/04	Purchase Resource Recovery Park C & I Building - Plant & Equipment	1,700,000	0	3,425,000
24410/06	Purchase Resource Recovery Park MRF - Plant & Equipment	0	0	300,000

Net Expenditure

12,410,000	2,715,000	14,310,000
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Manage Resource Recovery Project

Capital Expenditure

24510/07	Purchase Office Equipment - Resource Recovery	1,000	1,000	0
24590/07	Purchase Other Equipment - Resource Recovery	1,000	1,000	2,000
24610/07	Purchase Office Furniture and Fittings - Resource Recovery	1,000	1,000	0

Net Expenditure

3,000	3,000	2,000
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Capital Works Summary 2015/2016

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	Budget 2014/2015	Forecast 2014/2015	Budget 2015/2016
Total Capital Expenditure	30,410,929	10,853,066	34,487,814



11.3 REVIEW OF FINANCIAL MANAGEMENT SYSTEMS AND PROCEDURES

REFERENCE: D2015/06914 (AC) – D2015/09465

PURPOSE OF REPORT

The purpose of this report is to present to Council the Chief Executive Officer's four yearly review of the appropriateness and effectiveness of the EMRC's financial management systems and procedures.

KEY ISSUES AND RECOMMENDATION(S)

- It is a requirement of the *Local Government (Financial Management) Regulation 1996*, for the CEO to undertake a review of the appropriateness and effectiveness of the financial management systems and procedures not less than every 4 financial years and to report to Council the results of these reviews.
- A four year cyclical internal audit programme was developed to coincide with the CEO's legislative requirement to undertake the review.
- The internal audit review was undertaken by Stanton's International and the results of the review have been presented to the Audit Committee and Council each year.
- The review highlighted that the systems, controls and procedures in place are operating effectively and are appropriate for the EMRC's structure and operations.

Recommendation(s)

That Council, in accordance with regulation 5(2)(c) of the *Local Government (Financial Management) Regulations 1996*, receives the review of the appropriateness and effectiveness of the financial management systems and procedures.

SOURCE OF REPORT

Chief Executive Officer

BACKGROUND

Regulation 5(2)(c) of the *Local Government (Financial Management) Regulations 1996* requires the Chief Executive Officer to undertake reviews of the appropriateness and effectiveness of the financial management systems and procedures of the local government regularly (and not less than once in every four financial years) and report to the local government the results of those reviews.

The financial management responsibilities of the CEO are established under Regulation 5 of the *Local Government (Financial Management) Regulations 1996*:

Efficient systems and procedures are to be established by the CEO of a local government:

- (a) For the proper collection of all money owing to the local government;
- (b) For the safe custody and security of all money collected or held by the local government;
- (c) For the proper maintenance and security of the financial records of the local government (whether maintained in written form or by electronic or other means or process);
- (d) To ensure proper accounting for municipal or trust:
 - i) revenue received or receivable;
 - ii) expenses paid or payable; and
 - iii) assets and liabilities;



Item 11.3 continued

- (e) To ensure proper authorisation for the incurring of liabilities and the making of payments;
- (f) For the maintenance of payroll, stock control and costing records; and
- (g) To assist in the preparation of budgets, budget reviews, accounts and reports required by the Act or these.

REPORT

A four year cyclical programme has been developed to coincide with the CEO's legislative requirement to undertake reviews of the appropriateness and effectiveness of the financial management systems and procedures of the local government. This review provides the external auditor with greater assurance of the effectiveness of internal control of systems and procedures used to prepare the annual financial statements, and whether they provide information free of material misstatement.

The Chief Executive Officer may appoint auditors to carry out a review of the financial management systems. An external service provider, Stanton's International was engaged to perform the internal audit function of the EMRC in accordance with the Strategic Internal Audit Plan. The internal audit programme covered the following financial systems and procedures:

- Contract management
- Procurement
- Accounts payable
- IT general controls
- Payroll
- Corporate governance
- Grants Management
- Risk management
- Human resource management
- Waste management
- Accounts receivable
- Records management
- Investment policies
- Taxation
- Project planning
- IT vulnerability assessment

Each year, the results of the internal audit programme have been tabled at the Audit Committee and Council meetings. The Internal Audit review for 2014/2015 will be underway shortly. The results of the 2014/2015 review are expected to be tabled at the September 2015 meeting.

Generally, the reports state that the systems, controls and procedures in place are operating effectively and are appropriate, given the EMRC's structure and operations.



Item 11.3 continued

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 - Good Governance

- 4.3 To provide responsible and accountable governance and management of the EMRC
- 4.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

Nil

SUSTAINABILITY IMPLICATIONS

Nil

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Nil
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

Nil

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council, in accordance with regulation 5(2)(c) of the *Local Government (Financial Management) Regulations 1996*, receives the review of the appropriateness and effectiveness of the financial management systems and procedures.

AC RECOMMENDATION(S)

MOVED CR ZANNINO

SECONDED CR CORNISH

That Council, in accordance with regulation 5(2)(c) of the *Local Government (Financial Management) Regulations 1996*, receives the review of the appropriateness and effectiveness of the financial management systems and procedures.

CARRIED UNANIMOUSLY



Item 11.3 continued

COUNCIL RESOLUTION(S)

MOVED CR WOLFF

SECONDED CR CORNISH

THAT COUNCIL, IN ACCORDANCE WITH REGULATION 5(2)(C) OF THE *LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*, RECEIVES THE REVIEW OF THE APPROPRIATENESS AND EFFECTIVENESS OF THE FINANCIAL MANAGEMENT SYSTEMS AND PROCEDURES.

CARRIED UNANIMOUSLY



12 REPORTS OF DELEGATES

Nil

13 NEW BUSINESS OF AN URGENT NATURE APPROVED BY THE CHAIRMAN OR PRESIDING MEMBER OR BY DECISION OF MEETING

Nil

14 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

15 FUTURE MEETINGS OF THE AUDIT COMMITTEE

Meetings of the Audit Committee are covered under the Audit Committee Terms of Reference as follows.

“2.3 Meetings

The Committee meet as required at the discretion of the Chairman of the Committee at least three (3) times per year to coincide with approval of strategic and annual plans, the annual budget and the auditor’s report on the annual financial report.

Additional meetings shall be convened at the discretion of the Chairman or at the written request of any member of the Committee or external auditor.”

Future Meetings 2015

Thursday	9	July (if required)	at	EMRC Administration Office
Thursday	6	August (if required)	at	EMRC Administration Office
Thursday	3	September (if required)	at	EMRC Administration Office
Thursday	8	October (if required)	at	EMRC Administration Office
Thursday	19	November (if required)	at	EMRC Administration Office

16 DECLARATION OF CLOSURE OF MEETING

There being no further business the meeting was closed at 5:32pm.



16 REPORTS OF DELEGATES

Nil

17 MEMBERS' MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil

18 NEW BUSINESS OF AN URGENT NATURE APPROVED BY THE CHAIRMAN OR PRESIDING MEMBER OR BY DECISION OF MEETING

Nil

19 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

RECOMMENDATION (Closing meeting to the public)

That with the exception of, the meeting be closed to members of the public in accordance with Section 5.23 (2) of the Local Government Act for the purpose of dealing with matters of a confidential nature.

COUNCIL RESOLUTION

MOVED CR FÄRDIG

SECONDED CR TREASE

THAT WITH THE EXCEPTION OF THE CEO, DIRECTOR CORPORATE SERVICES, DIRECTOR WASTE SERVICES, DIRECTOR REGIONAL SERVICES AND PERSONAL ASSISTANT TO THE DIRECTOR CORPORATE SERVICES THE MEETING BE CLOSED TO MEMBERS OF THE PUBLIC IN ACCORDANCE WITH SECTION 5.23 (2) OF THE LOCAL GOVERNMENT ACT FOR THE PURPOSE OF DEALING WITH MATTERS OF A CONFIDENTIAL NATURE.

CARRIED UNANIMOUSLY

The doors of the meeting were closed at 6:32pm and members of the public departed the Council Chambers.

The Chief Executive Officer, Director Corporate Services, Director Waste Services, Director Regional Services and Personal Assistant to the Director Corporate Services remained in Council Chambers.

The Council considered the Confidential Item circulated with the Agenda under Separate Cover.

19.1 HAZELMERE WOODWASTE TO ENERGY PROJECT

REFERENCE: D2015/09526

This item is recommended to be confidential because it contains matters of commercial-in-confidence nature.

See Confidential Item circulated with the Agenda under Separate Cover.



Item 19 continued

RECOMMENDATION [Meeting re-opened to the public]

That the meeting be re-opened, the members of the public be invited to return to the meeting and the recommendations passed behind closed doors be recorded.

COUNCIL RESOLUTION

MOVED CR FÄRDIG

SECONDED CR ANDERTON

THAT THE MEETING BE RE-OPENED, THE MEMBERS OF THE PUBLIC BE INVITED TO RETURN TO THE MEETING AND THE RECOMMENDATIONS PASSED BEHIND CLOSED DOORS BE RECORDED.

CARRIED UNANIMOUSLY

The doors of the meeting were re-opened at 6:47pm and members of the public returned to Council Chambers.

Recording of the resolutions passed behind closed doors, namely:

19.1 HAZELMERE WOODWASTE TO ENERGY PROJECT

REFERENCE: D2015/09526

COUNCIL RESOLUTION(S)

MOVED CR CORNISH

SECONDED CR PULE

THAT:

1. COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH SECTION 5.42 OF THE LOCAL GOVERNMENT ACT 1995 AUTHORISE THE CEO TO NEGOTIATE A CONTRACT VARIATION WITH ANSAC PTY LTD AS DETAILED IN THIS REPORT.
2. THE REPORT REMAINS CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRMAN AND CEO.

CARRIED UNANIMOUSLY

20 FUTURE MEETINGS OF COUNCIL

The next meeting of Council will be held on **Thursday 23 July 2015 (if required)** at the EMRC Administration Office, 1st Floor, Ascot Place, 226 Great Eastern Highway, Belmont WA 6104 commencing at 6:00pm.

Future Meetings 2015

Thursday	23 July (if required)	at	EMRC Administration Office
Thursday	20 August (if required)	at	EMRC Administration Office
Thursday	17 September (if required)	at	EMRC Administration Office
Thursday	3 December (if required)	at	EMRC Administration Office
January 2016 (recess)			

21 DECLARATION OF CLOSURE OF MEETING

There being no further business, the meeting was closed at 6:47pm.