



**FINANCIAL
STATEMENTS**

**2010/2011
BUDGET**

EASTERN METROPOLITAN REGIONAL COUNCIL

2010/2011 ANNUAL BUDGET

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BUDGET CERTIFICATION

**2010/2011
BUDGET**

2010/2011 BUDGET CERTIFICATION

This is to certify that the Annual Budget of the Eastern Metropolitan Regional Council for the year ending 30 June 2011 was adopted at the Ordinary Meeting of Council held on Thursday 22 July 2010.

This is a copy of the budget and associated schedules adopted by Council.

Signed



G. Pittaway
Eastern Metropolitan Regional Council - Chairman

Signed



P.B. Schneider
Chief Executive Officer

Dated this Twenty Second day of July 2010.



BUDGET REPORT

**2010/2011
BUDGET**

BUDGET REPORT– 2010/2011

EXECUTIVE OVERVIEW

The draft 2010/2011 Budget was adopted by Council at it's meeting held on 22 July 2010 and the following overview is provided for information.

Investments

Investments are accounted for in the scope of AASB139 *Financial Investments: Recognition and Measurement* and are classified as financial assets at fair value through profit and loss. Investments are recognised at their fair value on a marked to market basis. As their market value is only determinable on the day of valuation, it is not possible to provide for the movement in values within the context of the budget.

It is important to note that until such time as an investment is physically disposed of, any movement in valuation represents an unrealised or "paper" gain or loss only. The true gain or loss will only be realised on disposal.

Tonnages - (page 39 of 87)

There has been a 5.83% decrease in the budgeted tonnages for 2010/2011 compared with the half year budget projection of 324,066 tonnes in 2009/2010.

Class IV tonnages have been budgeted at 4,000 tonnes for 2010/2011 compared with a 2009/2010 projection of 16,096 tonnes. This budget provision represents the average historical base tonnages for Class IV waste in the absence of specific contracts being in place.

	Actual 2006/2007	Actual 2007/2008	Actual 2008/2009	Forecast 2009/2010	Budget 2010/2011
Class III	321,764	373,070	331,642	292,976	285,899
Class IV	20,004	4,636	6,576	16,101	4,005
Greenwaste	11,230	10,726	18,316	14,989	15,256
Total	<u>352,998</u>	<u>388,432</u>	<u>356,534</u>	<u>324,066</u>	<u>305,160</u>

Note: The 2009/2010 forecast is based on the half year budget review estimates. It is likely however, that actual tonnes for 2009/2010 will be approximately 307,000 tonnes.

Disposal Fees and Charges - (pages 33 - 35 of 87)

The member Council disposal charge for Class III waste has increased from \$83.00 (exc. GST) to \$92.00 (exc. GST). This increase of \$9.00 per tonne comprises a \$2.00 increase in the Secondary Waste Reserve and a \$7.00 increase in the general disposal charge.

BUDGET REPORT– 2010/2011 (Continued)

Secondary Waste Levy

The member Council contribution to the Secondary Waste Treatment Reserve has increased to \$22.00 per tonne (exc. GST), a \$2.00 per tonne (ex GST) increase over the 2009/2010 contribution.

A summary of income generated from the secondary waste levy is provided in the following table:

	Actual 2006/2007	Actual 2007/2008	Actual 2008/2009	Forecast 2009/2010	Budget 2010/2011
Class III	\$3,233,369	\$4,569,241	\$4,424,697	\$4,412,681	\$4,687,716
Class IV	NA	NA	NA	NA	NA
Total	<u>\$3,233,369</u>	<u>\$4,569,241</u>	<u>\$4,424,697</u>	<u>\$4,412,681</u>	<u>\$4,687,716</u>

Consulting Fees- (pages 36 - 37 of 87)

2010/2011 Risk Management and Environmental consulting fees were adopted by Council at its meeting held on 17 June 2010.

The Risk Management Service member Council consulting rates for 2010/2011 have increased by 4.30%.

An increase of 4.17 - 4.88% for the Environmental Service member Council consulting rates was adopted for 2010/2011.

Income Statement - (pages 11 - 12 of 87)

The Income Statement provides a “*normal operating result*” before “*other revenues and expenses*”.

The “*normal operating result*” has been calculated by removing the impact of the Secondary Waste Levy income, Resource Recovery expenditure and capital revenues and expenses and thus provides a better indication of underlying operating performance.

The proposed “*normal operating result*” of \$429,389 surplus for 2010/2011 compares with a budgeted surplus of \$1,082,751 for 2009/2010 and an estimated actual surplus of \$1,160,229.

The “Net Result” includes Secondary Waste Disposal Charge Income and related expenditure and is highly dependant on the volumes of Commercial Class III and Class IV Waste accepted at the Red Hill Waste Management Facility.

The budgeted “Net Result” is a surplus of \$5,625,125 compared with an actual surplus of \$3,434,931 for 2008/2009 and an estimated actual surplus for 2009/2010 of \$5,567,883.

Also provided is an Income Statement by Local Government Program.

BUDGET REPORT – 2010/2011 (Continued)

Capital Works - (pages 80 - 86 of 87)

The total proposed Capital Works expenditure for 2010/2011 is \$6,331,284 compared to budgeted expenditure of \$10,193,849 for 2009/2010 and an estimated actual expenditure of \$9,147,989.

Major capital expenditure items for 2010/2011 include:

• Finalisation of the Upgrade Administration Building - Ascot Place. (carried forward from 2009/2010)	\$215,000
• Purchase Information Technology and Communications Equipment - Ascot Place.	\$380,200
• Replacement of Vehicles - Ascot Place.	\$422,232
• Provision for the Purchase of Waste Management land adjacent to Red Hill	\$500,000
• Construction of Waste Management Facility Buildings - Red Hill Waste Management facility.	\$410,000
• Construction of Waste Management Facility Buildings - Hazelmere.	\$200,000
• Purchase/Replace Plant - Red Hill Waste Management facility.	\$358,000
• Purchase/Replace Plant - Hazelmere.	\$2,365,265
• Purchase/Replace Minor Plant and Equipment - Red Hill Red Hill Waste Management facility.	\$200,000

Cash Flow Statement - (page 15 of 87)

The format of the Cash Flow Statement separates “ *normal operating activities* ” from Resource Recovery activities.

The budgeted net cash provided by normal operating activities is \$4,176,934. This represents an increase of \$465,152 when compared with the 2009/2010 budget and a decrease of \$200,469 compared with the forecast cash position in 2009/2010.

Municipal Cash and Restricted Investments (Reserves) - (pages 16-19 of 87)

The total forecast cash (Municipal and Restricted Investments) for 2010/2011 is \$34,643,661 (excluding unrealised losses from changes in the fair value of investment) compared with estimated actual cash for 2009/2010 of \$31,163,278 (excluding unrealised losses from changes in the fair value of investment).

Council will have an estimated \$2,998,537 in the Municipal fund (Cash and Investments) at the end of 2010/2011 compared with an estimated actual balance of \$6,042,770 in 2009/2010 due to funds being transferred into Reserve accounts.

Approximately 68.42% of total cash and restricted investments (\$23,702,037) budgeted for June 2011 will be held in the Secondary Waste Reserve to fund the development of a Resource Recovery Facility. Other restricted cash investments will be used to fund future capital works projects including:

- Major Plant Replacements at the Red Hill and Hazelmere Waste Management Facilities;
- Site Rehabilitation at Red Hill Waste Management Facility;
- Future Class III and Class IV cell construction; and
- Ascot Place administration building refurbishment.

BUDGET REPORT– 2010/2011 (Continued)

Reporting Requirements

It is a requirement of the Local Government (Financial Management) Regulations 1996 - Regulation 34(5) that a local government is to establish and adopt materiality levels either as a percentage and/or dollar value to be used in statements of financial activity for reporting variances.

Accounting Standard AAS 5 defines materiality in relation to information to mean that information which if omitted, misstated or not disclosed has the potential to adversely affect decisions or the discharge of accountability by management or the governing body of the entity.

The Standard also provides that an amount, which is equal to or greater than 10% of the appropriate base, may be presumed to be material, whilst an amount equal to or less than 5% of the appropriate base may be presumed not to be material unless there is evidence to the contrary.

In determining whether the variance amount of an item is material, the variance is to be compared with the corresponding budgeted revenue and expense amount to the end of the month to which the statement of financial activity relates.

Council adopted 10% as the percentage, and a dollar value of \$10,000, whichever is the greater to be used during the 2009/2010 financial year when reporting variances.

It is recommended that for the 2010/2011 financial year the materiality percentage of 10% and dollar value of \$10,000, whichever is the greater, be retained and adopted for reporting variances in the statements of financial activity.



FINANCIAL STATEMENTS

**2010/2011
BUDGET**

**INCOME STATEMENT
FOR THE YEAR ENDING 30 JUNE 2011**

	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
REVENUE FROM ORDINARY ACTIVITIES			
User Charges	18,290,615	19,293,777	23,105,971
Special Charges	329,849	295,194	311,455
Contributions	525,590	672,495	516,826
Operating Grants	2,267,833	1,624,144	1,797,977
Interest Municipal Cash Investments	225,500	430,000	149,250
Reimbursements	862,992	814,646	691,746
Other	735,676	923,369	1,000,943
TOTAL REVENUE FROM ORDINARY ACTIVITIES	23,238,056	24,053,625	27,574,168
OPERATING EXPENSES FROM ORDINARY ACTIVITIES			
Salary Expenses	6,990,481	6,937,545	7,129,055
Contract Expenses	6,706,998	5,610,947	5,891,006
Material Expenses	1,156,845	831,955	1,109,227
Fuel Expenses	760,165	677,900	690,630
Utility Expenses	90,950	119,520	158,436
Insurance Expenses	149,612	185,065	194,530
Finance Fees and Interest Expenses	12,700	12,900	12,900
Provision Expenses	135,184	135,184	140,383
Miscellaneous Expenses	3,729,788	5,387,543	8,459,575
Depreciation Expenses	2,469,964	3,053,607	3,579,279
Costs Allocated	(47,383)	(58,770)	(220,241)
TOTAL OPERATING EXPENSES FROM ORDINARY ACTIVITIES	22,155,305	22,893,396	27,144,780
NORMAL OPERATING RESULT	1,082,751	1,160,229	429,388

**INCOME STATEMENT
FOR THE YEAR ENDING 30 JUNE 2011**

	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
REVENUE FROM OTHER ACTIVITIES			
Secondary Waste Charge	4,888,756	3,733,620	4,687,716
Operating Grants	70,272	70,164	0
Interest Restricted Cash Investments	1,100,000	979,700	1,714,079
Reimbursements	(1,450)	3,450	1,550
Proceeds from Sale of Assets	663,002	704,985	445,362
TOTAL REVENUE FROM OTHER ACTIVITIES	6,720,580	5,491,919	6,848,707
OPERATING EXPENSES FROM OTHER ACTIVITIES			
Salary Expenses	293,403	205,841	328,928
Contract Expenses	686,250	724,731	520,600
Material Expenses	24,350	34,926	31,550
Utility Expenses	3,200	3,200	3,200
Insurance Expenses	2,400	2,282	2,355
Miscellaneous Expenses	94,300	91,318	113,800
Depreciation Expenses	1,820	2,748	6,556
Carrying Amount of Assets Disposed Of	620,509	610,949	219,741
Costs Allocated	41,883	58,270	426,241
TOTAL OPERATING EXPENSES FROM OTHER ACTIVITIES	1,768,115	1,734,265	1,652,971
UNREALISED GAIN/(LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS			
Unrealised Gain/(Loss)	0	650,000	0
TOTAL UNREALISED GAIN/(LOSS)	0	650,000	0
NET RESULT	6,035,216	5,567,883	5,625,124

**INCOME STATEMENT BY PROGRAM
FOR THE YEAR ENDING 30 JUNE 2011**

	BUDGET 2009/2010 \$	EST. ACTUAL 2009/2010 \$	BUDGET 2010/2011 \$
REVENUE FROM ORDINARY ACTIVITIES			
Governance	485,946	389,954	301,796
General Purpose Funding	1,325,500	1,409,700	1,863,329
Community Amenities	24,907,506	25,043,304	29,621,364
Other Property and Services	2,576,682	1,997,601	2,191,025
TOTAL REVENUE FROM ORDINARY ACTIVITIES	29,295,634	28,840,559	33,977,513
EXPENSES FROM ORDINARY ACTIVITIES			
Governance	2,560,041	2,256,755	1,093,251
Community Amenities	15,866,634	18,162,883	22,112,479
Other Property and Services	4,876,235	3,597,074	5,165,779
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	23,302,911	24,016,712	28,371,509
INCREASE / (DECREASE)	5,992,723	4,823,847	5,606,004
DISPOSAL OF ASSETS			
Proceeds from Sale of Assets	663,002	704,985	445,362
Less Carrying Amount of Assets Disposed Of	(620,509)	(610,949)	(426,241)
PROFIT / (LOSS) ON DISPOSALS	42,493	94,036	19,121
UNREALISED GAIN/(LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS			
General Purpose Funding	0	650,000	0
TOTAL UNREALISED GAIN / (LOSS)	0	650,000	0
NET RESULT	6,035,216	5,567,883	5,625,125

**BALANCE SHEET
FOR THE YEAR ENDING 30 JUNE 2011**

	BUDGET 2009/2010 \$	EST. ACTUAL 2009/2010 \$	BUDGET 2010/2011 \$
CURRENT ASSETS			
Cash and Cash Equivalents	14,200,472	17,406,733	22,387,116
Investments	9,504,461	6,975,870	5,475,870
Trade and Other Receivables	2,255,656	2,255,656	2,255,656
Inventories	30,680	30,680	30,680
Other Assets	50,881	50,881	50,881
TOTAL CURRENT ASSETS	26,042,151	26,719,820	30,200,203
CURRENT LIABILITIES			
Trade and Other Payables	1,762,406	1,762,406	1,762,406
Provisions	935,503	935,503	969,586
TOTAL CURRENT LIABILITIES	2,697,909	2,697,909	2,731,992
NET CURRENT ASSETS	23,344,242	24,021,911	27,468,211
NON CURRENT ASSETS			
Property Plant and Equipment	7,639,917	7,643,117	8,143,117
Buildings	3,665,218	4,187,385	4,966,519
Structures	12,249,184	11,417,931	10,985,763
Plant	6,275,064	5,280,152	6,511,229
Equipment	684,737	379,516	594,295
Furniture and Fittings	122,229	107,357	133,743
Work in Progress	33,904	33,924	33,924
TOTAL NON CURRENT ASSETS	30,670,252	29,049,381	31,368,590
NON CURRENT LIABILITIES			
Provisions	1,453,081	1,453,081	1,593,464
TOTAL NON CURRENT LIABILITIES	1,453,081	1,453,081	1,593,464
NET ASSETS	52,561,413	51,618,212	57,243,337
EQUITY			
Accumulated Surplus	25,069,623	27,053,395	26,217,381
Reserves	27,491,790	24,564,817	31,025,956
TOTAL EQUITY	52,561,413	51,618,212	57,243,337

**CASH FLOW STATEMENT
FOR THE YEAR ENDING 30 JUNE 2011**

	NOTE	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
		Inflows (Outflows)		
CASH FLOWS FROM NORMAL OPERATING				
Cash receipts in the course of normal operations		23,011,056	23,885,125	27,366,418
Cash payments in the course of normal operations		(19,524,773)	(19,677,722)	(23,398,734)
Interest receipts - Municipal Cash		225,500	170,000	209,250
Net Cash Provided by Normal Operating Activities	4(ii)	3,711,782	4,377,403	4,176,934
CASH FLOWS FROM OTHER OPERATING				
<u>Resource Recovery</u>				
Cash receipts from secondary waste charge		4,888,756	3,733,620	4,687,716
Cash receipts from resource recovery project		70,322	72,114	50
Cash payments for resource recovery project		(1,138,086)	(1,114,368)	(1,212,474)
Interest receipts - secondary waste restricted investment		654,500	583,050	1,295,803
<u>Other Activities</u>				
Interest receipts - other restricted investments		445,500	1,046,650	418,276
Net Cash Provided by Other Operating Activities	4(ii)	4,920,992	4,321,066	5,189,371
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash receipts from sale of property, plant and equipment		663,002	704,985	445,362
Cash payments for property, plant and equipment		(10,193,850)	(9,147,989)	(6,331,284)
Net Cash Provided by Investing Activities		(9,530,848)	(8,443,004)	(5,885,922)
CASH FLOWS FROM FINANCE ACTIVITIES				
Cash receipts from sale of investments		0	2,500,000	1,500,000
Net Cash Used in Financing Activities		0	2,500,000	1,500,000
SUMMARY OF CASH FLOWS				
Cash at the beginning of the year		15,098,546	14,651,268	17,406,733
Net Increase (Decrease) in Cash Held		(898,074)	2,755,465	4,980,383
Cash at the end of the year	4(i)	14,200,472	17,406,733	22,387,116

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2011**

	NOTE	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
Municipal Fund (Cash and Investment)				
Opening Balance		4,554,640	4,508,935	6,042,770
Transfer to Restricted Investments		(10,896,020)	(7,388,791)	(10,246,517)
Transfer from Restricted Investments		11,216,545	10,296,862	5,435,980
Transfer to/from Municipal Investments		0	0	0
Interest on Municipal Funds		225,500	205,800	209,250
Payments and Receipts		(2,223,574)	(1,840,036)	1,617,054
Movement in Accrued Interest		0	260,000	(60,000)
Closing Balance		2,877,091	6,042,770	2,998,537
Plant and Equipment Reserve				
Opening Balance		790,066	776,748	385,564
Transfer to Restricted Investments		2,244,600	2,221,349	2,642,288
Transfer from Restricted Investments		(3,015,280)	(2,640,753)	(2,938,265)
Interest on Restricted Investments		31,670	28,220	26,309
Closing Balance		51,056	385,564	115,896
Site Rehabilitation Reserve				
Opening Balance		2,647,320	2,635,734	2,647,972
Transfer to Restricted Investments		100,000	100,000	0
Transfer from Restricted Investments		(217,462)	(181,862)	(214,595)
Interest on Restricted Investments		105,900	94,100	180,682
Closing Balance		2,635,758	2,647,972	2,614,059
Future Development Reserve				
Opening Balance		2,996,754	2,946,239	503,039
Transfer to Restricted Investments		1,200,000	0	1,700,000
Transfer from Restricted Investments		(2,750,000)	(2,550,000)	(500,000)
Interest on Restricted Investments		119,900	106,800	34,324
Closing Balance		1,566,654	503,039	1,737,363
Environmental Monitoring Reserve				
Opening Balance		286,230	281,405	291,655
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		11,500	10,250	19,901
Closing Balance		297,730	291,655	311,556

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2011**

	NOTE	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
Environmental Insurance Reserve				
Opening Balance		242,454	238,367	223,673
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		(24,656)	(23,344)	(24,050)
Interest on Restricted Investments		9,700	8,650	15,262
Closing Balance		227,498	223,673	214,885
Risk Management Reserve				
Opening Balance		10,702	10,522	10,902
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		430	380	744
Closing Balance		11,132	10,902	11,646
Class IV Cell Reserve				
Opening Balance		88,728	87,232	225,310
Transfer to Restricted Investments		46,977	134,878	46,801
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		3,600	3,200	15,374
Closing Balance		139,305	225,310	287,485
Regional Development Reserve				
Opening Balance		419,573	412,501	293,473
Transfer to Restricted Investments		250,000	250,000	200,000
Transfer from Restricted Investments		(623,795)	(384,178)	(482,090)
Interest on Restricted Investments		17,000	15,150	20,025
Closing Balance		62,778	293,473	31,408
Secondary Waste Reserve				
Opening Balance		16,356,271	16,080,560	18,990,498
Transfer to Restricted Investments		6,188,756	3,733,620	4,687,716
Transfer from Restricted Investments		(1,151,584)	(1,406,732)	(1,271,980)
Interest on Restricted Investments		654,500	583,050	1,295,803
Closing Balance		22,047,943	18,990,498	23,702,037

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2011**

	NOTE	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
Class III Cells Reserve				
Opening Balance		3,065,641	3,013,965	937,656
Transfer to Restricted Investments		841,127	924,384	944,152
Transfer from Restricted Investments		(3,433,768)	(3,109,993)	(5,000)
Interest on Restricted Investments		122,700	109,300	63,980
Closing Balance		595,700	937,656	1,940,788
Long Service Leave - Restricted Asset				
Opening Balance		521,268	512,481	555,691
Transfer to Restricted Investments		24,560	24,560	25,560
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		20,900	18,650	37,917
Closing Balance		566,728	555,691	619,168
Building Refurbishment Reserve				
Opening Balance		54,036	53,125	55,075
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		2,200	1,950	3,758
Closing Balance		56,236	55,075	58,833
Cash and Investments at the end of the Year		31,135,609	31,163,278	34,643,661
<u>Less</u> Unrealised losses from change in fair value of investments		(7,430,675)	(6,780,675)	(6,780,675)
Cash and Investments as per Balance Sheet		23,704,934	24,382,603	27,862,986

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2011**

	NOTE	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
SUMMARY				
MUNICIPAL FUND (CASH and INVESTMENTS)				
Opening Balance		4,554,640	4,508,935	6,042,770
Transfer to Restricted Investments		(10,896,020)	(7,388,791)	(10,246,517)
Transfer from Restricted Investments		11,216,545	10,296,862	5,435,980
Interest on Municipal Funds		225,500	205,800	209,250
Payments and Receipts		(2,223,574)	(1,840,036)	1,617,054
Movement in Accrued Interest		0	260,000	(60,000)
Closing Balance	4(i)	2,877,091	6,042,770	2,998,537
RESTRICTED INVESTMENTS				
Opening Balance		27,479,043	27,048,879	25,120,508
Transfer to Restricted Investments		10,896,020	7,388,791	10,246,517
Transfer from Restricted Investments		(11,216,545)	(10,296,862)	(5,435,980)
Interest on Restricted Investments		1,100,000	979,700	1,714,079
Closing Balance		28,258,518	25,120,508	31,645,124
Cash and Investments at the end of the Year		31,135,609	31,163,278	34,643,661
<u>Less</u> Unrealised Losses from change in fair value of investments		(7,430,675)	(6,780,675)	(6,780,675)
Cash and Investments as per Balance Sheet		23,704,934	24,382,603	27,862,986

**NET CURRENT ASSETS CARRIED FORWARD
FOR THE YEAR ENDING 30 JUNE 2011**

	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
NET CURRENT ASSETS REPRESENTED BY			
CURRENT ASSETS			
Cash at Bank - Unrestricted	2,877,091	6,042,770	2,998,537
Receivables	2,255,656	2,255,656	2,255,656
Inventory	30,680	30,680	30,680
Prepayments	50,881	50,881	50,881
	<hr/> 5,214,308	<hr/> 8,379,987	<hr/> 5,335,754
LESS: CURRENT LIABILITIES			
Creditors	1,762,406	1,762,406	1,762,406
Current Provisions	935,503	935,503	969,586
	<hr/> 2,697,909	<hr/> 2,697,909	<hr/> 2,731,992
(DEFICIT) SURPLUS - OTHER FUNDS	<hr/> 2,516,399	<hr/> 5,682,078	<hr/> 2,603,762
ADD BALANCE OF NET RESTRICTED INVESTMENTS *	20,827,843	18,339,833	24,864,449
ESTIMATED NET CURRENT ASSET POSITION	<hr/> 23,344,242	<hr/> 24,021,911	<hr/> 27,468,211

* Net of unrealised gains or losses from change in fair value of investments



BUDGET NOTES

**2010/2011
BUDGET**

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

1. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies which have been adopted in the preparation of the Financial Statements that form part of the annual budget are:

Basis of Accounting

The financial report is a general purpose financial report which has been drawn up in accordance with applicable Accounting Standards, the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1996. They have been prepared on an accrual basis under the convention of historical cost accounting.

The Local Government Reporting Entity

The financial statements forming part of the annual budget have been prepared on the basis of one fund (The Municipal Fund).

(a) Depreciation

Property, plant, equipment, furniture and fittings is carried at cost. Items of property, structures, plant, equipment, furniture and fittings including buildings but excluding freehold land, are to be depreciated over their estimated useful lives on a straight line basis as follows:

• Buildings	2-10%
• Structures	
- General	2-10%
- Class III & IV Waste Cells	% of actual usage
• Plant	15-40%
• Furniture and fittings	10-40%
• Equipment	10-40%

Assets are to be depreciated when completed and held ready for use.

(b) Rates

The Eastern Metropolitan Regional Council does not levy rates. Accordingly rating information as required under the Local Government (Financial Management) Regulations 1996 has not been presented in these financial statements.

(c) Grants, Donations and Other Contributions

Grants, donations and other contributions have been recognised as revenues when received. Conditional Grants and contributions income is recognised subject to conditions applicable to the use of such income. Expenditure of those monies has been made in the manner specified under the conditions upon which the Eastern Metropolitan Regional Council received those monies.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Investments and Other Financial Assets

Financial Assets in the scope of AASB 139 *Financial Instruments: Recognition and Measurement* are classified as either financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, or available-for-sale financial assets. When financial assets are recognised initially, they are measured at fair value, plus, in the case of investments not at fair value through profit or loss, directly attributable transaction costs. The Council determines the classification of its financial assets after initial recognition and, when allowed and appropriate, re-evaluates this designation at each financial year end.

(e) Employee Entitlements

(i) Wages and Salaries, Annual Leave, Sick Leave and Long Service Leave:

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave, long service leave, and sick leave when it is probable that settlement will be required and they are capable of being measured reliably.

Provisions made in respect of wages and salaries, annual leave, sick leave, and other employee entitlements expected to be settled within 12 months, are measured at their nominal values.

Provisions made in respect of other employee entitlements which are not expected to be settled within 12 months are measured as the present value of the estimated future cash outflows to be made by the council in respect of services provided by employees up to reporting date

The credit in the EMRC's long service leave reserve bank account is considered adequate to cover the current portion of this liability.

(ii) Superannuation Fund:

The Council contributes to the WA Local Government Superannuation Plan (LGSP) for qualifying employees as per statutory requirements (9% for 2010/11). It also contributes to the LGSP for full scheme members (5% for 2010/11).

(f) Rounding Of Amounts

All amounts shown in the budgeted annual financial statements, other than the Schedule of Fees and Charges, are rounded to the nearest dollar. As a result of rounding, some minor reconciliation discrepancies may be present in disclosures to the financial statements.

(g) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(h) Accounts Payable

Trade payables and other accounts payable are recognised when the Council becomes obliged to make future payments resulting from the purchase of goods and services.

(i) Revenue Recognition

Sale of Goods and Disposal of Assets

Revenue from the sale of goods and disposal of other assets is recognised when the Council has passed control of the goods or other assets to the buyer.

Rendering of Services

Revenue from the provision of services is recognised on an accrual basis.

Royalties

Royalty revenue is recognised on an accrual basis.

(j) Inventories

Inventories are valued at the lower of cost and net realisable value.

(k) Provision for Site Rehabilitation

The estimated closure and post-closure site rehabilitation cost is charged to the operating statement on a volumetric basis over the life of the landfill site.

The nature of work planned by Council includes cell capping, landform reconstruction, dismantling of site operating facilities and implementation of a revegetation plan to suit the final land use. The cost is based on estimated current costs, determined on a non-discounted basis.

(l) Provision for Environmental Monitoring

The estimated closure and post-closure environmental monitoring cost is charged to the operating statement on a volumetric basis over the life of the landfill site.

The nature of work planned by Council includes monitoring of groundwater, surface water, leachate and landfill gas generation. The cost is based on estimated current costs, determined on a non-discounted basis.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(m) **Receivables**

Trade receivables and other receivables are recorded at amounts due less any allowance for doubtful debts.

(n) **Goods and Services Tax**

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except:

- (i) Where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense; or
- (ii) For receivables and payables which are recognised inclusive of GST.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables.

Cash flows are included in the statement of cash flows on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

2. PROGRAMS

The activities relating to the Eastern Metropolitan Regional Council's programs reported on in the Operating Statement are as follows: -

Governance

Records income and expenditure relating to the administration and operation of facilities and services to members of Council together with other administrative governance costs.

General Purpose Funding

Records interest revenue as well as other general purpose revenue.

Community Amenities

Records income and expenditure associated with the Class III cell, Class IV cell, weighbridge, and transfer station at the Red Hill Waste Management Facility, the Hazelmere Site and the Lawnbrook, Coppin Road and Mathieson Road transfer stations.

Other Property and Services

Records income and expenditure for public works overheads, plant operation, materials, salaries and wages. It also records income and expenditure for the Risk Management and Environmental Service departments (incorporating various Environmental Projects), the operations of the Ascot Place activity, and income and expenditure relating to the Regional Development activity incorporating various projects.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

3. RECONCILIATION OF RATES LEVIED

The Eastern Metropolitan Regional Council does not levy rates therefore a Rate Setting Statement [Local Government (Financial Management) Regulations 1996: 22(1)(d) and 30(1)(c)] has not been prepared.

4. NOTES TO THE STATEMENT OF CASH FLOWS

(i) Reconciliation of Cash

For the purpose of the statement of cash flows, The Eastern Metropolitan Regional Council considers cash to include cash on hand, cash at bank and bank term deposits. Cash at the end of the reporting period as shown in the statement of cash flows is as follows:

	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
Cash - Unrestricted	2,877,091	6,042,770	2,998,537
Cash - Restricted	11,323,381	11,363,963	19,388,579
Total Cash	14,200,472	17,406,733	22,387,116

(ii) Reconciliation of net cash used in operating activities to change in net assets arising from operations

	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
Net Change in assets from operations	6,035,216	5,567,883	5,625,125
Write back Depreciation	2,471,784	3,056,355	3,585,835
Write back Provisions	135,184	135,184	140,383
Write back Accruals - Loan Interest	0	0	0
Write back Accruals - Staff Entitlements	33,083	33,083	34,083
Write back Accruals - Creditors	0	0	0
Write back (Profit) Loss on sale of assets	(42,493)	(94,036)	(19,121)
Write back loss or destruction of assets	0	0	0
Write back Debtor Movements	0	0	0
Net cash from operating activities	8,632,774	8,698,469	9,366,305

(iii) Depreciation of Assets

Details of depreciation expenditure budgets for each program are as follows

	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
Administration	278,600	408,925	588,040
Community Amenities	1,496,764	1,565,643	1,660,893
Other Property and Services	696,420	1,081,787	1,336,902
Total Depreciation all Programs	2,471,784	3,056,355	3,585,835

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

5. FEES AND CHARGES SUMMARY BY PROGRAM

	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
Administration	0	4,627	0
Community Amenities	23,188,921	23,136,845	27,982,142
Governance	2,000	1,500	2,000
Other Property and Services	318,300	179,619	121,000
Total Statutory Fees and Charges	23,509,221	23,322,591	28,105,142

6. FEES AND CHARGES – REDUCTION OF REVENUE

Annual cumulative Commercial tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes are subject to a reduction of \$5.00/tonne (inclusive of GST) and \$10.00/tonne (inclusive of GST) respectively.

It is estimated that the total value of applicable discounts during 2010/2011 will be \$605,000 (inclusive of GST).

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

7. LOAN BORROWINGS

(a) Loan Repayments

No loans existed as at 30 June 2010.

(b) Unspent Loans

No unspent loan funds existed as at 30 June 2010.

(c) New Borrowings

The Eastern Metropolitan Regional Council does not propose to undertake new borrowings during the 2010/2011 financial year.

(d) Overdraft

Council has not utilised an overdraft facility during the 2009/2010 financial year and it is not anticipated that this facility will be utilised during the 2010/2011 financial year.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

8. COUNCILLOR FEES AND ALLOWANCES

Each Councillor, other than the Chairman, is entitled to an annual meeting fee of \$7,000.

The Chairman is entitled to an annual meeting fee of \$14,000 as well as an annual Local Government fee of \$6,000

The Deputy Chairman is entitled to an annual Local Government fee of \$1,500.

A provision of \$3,500 for meeting fees has been provided for deputy Councillors when deputising for a Councillor at a meeting. All fees paid to Councillors and the Chairman are paid quarterly in arrears.

The budget provided for Councilor(s) fee, allowances and expenses is as follows:

	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
Councillor(s) meeting fees	77,000	77,000	77,000
Chairman's meeting fees	14,000	14,000	14,000
Chairman's Local Government fee	6,000	6,000	6,000
Deputy Chairman's Local Government fee	1,500	1,500	1,500
Deputy Councillors' meeting fees	3,360	3,500	3,500
Total Fees and Allowances	102,000	102,000	102,000

9. INVESTMENT INTEREST

The total estimated earnings from interest on investments is made up as follows:

	BUDGET 2009/2010	ACTUAL 2009/2010	BUDGET 2010/2011
Interest on Funds held in Reserve	1,079,100	961,050	1,676,162
Interest on other restricted investments (LSL)	20,900	18,650	37,917
Interest on other funds	225,500	430,000	149,250
Total Interest on Investments	1,325,500	1,409,700	1,863,329

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

10. ASSET PROFIT OR LOSS ON DISPOSAL

	BUDGET 2009/2010	EST. ACTUAL 2009/2010	BUDGET 2010/2011
Land			
Proceeds from Sale of Assets	0	0	0
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Buildings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Plant			
Proceeds from Sale of Assets	(663,002)	(703,908)	(445,362)
Carrying Amount of Assets Disposed	620,509	609,449	426,241
(Profit) Loss on Disposal	(42,493)	(94,459)	(19,121)
Equipment			
Proceeds from Sale of Assets	0	(1,077)	0
Carrying Amount of Assets Disposed	0	1,500	0
(Profit) Loss on Disposal	0	423	0
Furniture and Fittings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Net (Profit) Loss on Disposal	(42,493)	(94,036)	(19,121)

11. STRATEGIC PLAN FOR THE FUTURE

The *Five Year Strategic Plan for the Future 2010/2011 - 2014/2015*, being the legislated plan for the future pursuant to Section 5.56 of the *Local Government Act 1995*, was adopted by Council at its meeting held 22 July 2010 for a two year period with the next review due prior to 30 June 2012, and the contents were taken into account in the preparation of the 2010/2011 Budget.



FEES AND CHARGES

**For the Year Ending
30 June 2011**

**EASTERN METROPOLITAN REGIONAL COUNCIL
2010/2011 WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES**

Description	Unit	Jan-Jun 2010		2010/2011		2009/2010 to 2010/2011	
		Charges with no GST \$	Value of GST \$	Charges with no GST \$	Value of GST \$	Charges inc GST \$	Exc. GST % Inc.
Waste Management Charges							
Disposal Rates							
Member Councils	1 tonne	33.00	3.30	40.00	4.00	44.00	21.21%
Base Tipping Fee		2.00	0.20	2.00	0.20	2.20	0.00%
CWES Levy		20.00	2.00	22.00	2.20	24.20	10.00%
Secondary Waste Reserve		28.00	2.80	28.00	2.80	30.80	0.00%
Landfill Levy							
Total Member Council disposal rate - (*)		83.00	8.30	91.30	9.20	101.20	10.84%
Councils - Other							
WMRC - Domestic - (*)	1 tonne	83.00	8.30	91.30	9.20	101.20	10.84%
WMRC - Commercial	1 tonne	90.45	9.05	99.50	9.32	102.50	3.02%
Domestic Refuse Tip Pass (Giddegannup @ 3bags/wk)	n/a	3.50	0.35	3.85	0.36	4.00	4.00%
Council Refuse Tip Passes - Cars (up to 200kg)	n/a	16.36	1.64	18.00	1.64	18.00	0.00%
Council Refuse Tip Passes - Trailers (up to 500kg)	n/a	30.00	3.00	33.00	3.09	34.00	3.03%
General Waste							
Cars / Station Wagons	n/a	14.55	1.45	16.00	1.55	17.00	6.22%
Trailers (6 x 4)	n/a	30.00	3.00	33.00	3.09	34.00	3.03%
Trailers (6 x 4) High Sides	n/a	34.55	3.45	38.00	3.55	39.00	2.62%
Tandem/ Horse Floats (< 1 tonne)	n/a	63.64	6.36	70.00	6.55	72.00	2.85%
Vans / Utes	n/a	27.27	2.73	30.00	2.82	31.00	3.33%
Commercial (General)	1 tonne	90.45	9.05	99.50	9.32	102.50	3.02%
Minimum Commercial Charges		45.45	4.55	50.00	4.55	50.00	0.00%
Greenwaste							
Greenwaste - uncontaminated (Member Councils)	1 tonne	29.00	2.90	31.90	3.20	35.20	10.34%
Greenwaste - MGB (Member Councils)	1 tonne	55.00	5.50	60.50	6.40	70.40	16.36%
Greenwaste - uncontaminated (Commercial)	1 tonne	30.00	3.00	33.00	3.20	35.20	6.67%
Minimum uncontaminated greenwaste charge		15.00	1.50	16.50	1.50	16.50	0.00%
Greenwaste - uncontaminated (to Hazelmere)	1 tonne	43.55	4.35	47.90	4.66	51.21	6.90%
Greenwaste - shredded to EMRC specification (to Red Hill)	1 tonne	0.00	0.00	0.00	0.36	4.00	N/A

(Cumulative Commercial & Contaminated Soils tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes over financial year are subject to a reduction of \$5.00/tonne and \$10.00/tonne respectively.)

(*) 2010/2011 - Inclusive of \$22.00 Secondary Waste Reserve and \$2.00 CWES Levy.

**EASTERN METROPOLITAN REGIONAL COUNCIL
2010/2011 WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES**

Description	Unit	Jan-Jun 2010		2010/2011		2010/2011 to 2009/2010	
		Charges with no GST \$	Value of GST \$	Charges with no GST \$	Value of GST \$	Charges inc GST \$	Exc. GST
Waste Management Charges continued..							
Disposal Rates continued..							
Special Wastes							
Asbestos	1 tonne	94.55	9.45	104.00	10.91	120.00	15.38%
Asbestos - Member Council residents only	1 tonne	80.91	8.09	89.00	9.09	100.00	12.36%
Asbestos - Minimum Charge		13.64	1.36	15.00	1.82	20.00	33.28%
Car Bodies - Commercial	each	18.18	1.82	20.00	1.82	20.00	0.00%
Car Bodies - Member Council residents only	each	9.09	0.91	10.00	0.91	10.00	0.00%
Quarantine Waste	1 tonne	105.00	10.50	115.50	11.00	121.00	4.76%
Burial Fee (for immediate burial requirements)	n/a	122.73	12.27	135.00	12.27	135.00	0.00%
Handling Fee (for special handling requirements)	n/a	122.73	12.27	135.00	12.27	135.00	0.00%
Tyre Disposal (off rim)	each	2.73	0.27	3.00	0.32	3.50	16.48%
Tyre Disposal (with rim)	each	5.45	0.55	6.00	0.59	6.50	8.44%
Tyre Recovery Charges (for tyres at the landfill face)	each	20.00	2.00	22.00	2.20	24.20	10.00%
Matress disposal fee (to Red Hill)	each	5.00	0.50	5.50	0.50	5.50	0.00%
Computers, Computer Monitors or Televisions	each	4.55	0.45	5.00	0.45	5.00	0.00%
Wash Facility Fee	n/a	31.82	3.18	35.00	3.18	35.00	0.00%
Class III Waste	1 tonne	90.45	9.05	99.50	9.32	102.50	3.02%
Class III Contaminated Soil	1 tonne	75.82	7.58	83.40	7.81	85.90	2.99%
Class IV Waste	1 tonne	113.18	11.32	124.50	11.66	128.24	3.00%
Class IV Contaminated Soil	1 tonne	99.45	9.95	109.40	10.24	112.68	3.01%
Class V Waste	1 tonne	550.00	55.00	605.00	60.00	660.00	9.09%
Administration Charge - Class III (for waste acceptance approvals)	consignment	50.00	5.00	55.00	5.36	70.00	27.28%
Administration Charge - Class IV (for waste acceptance approvals)	consignment	50.00	5.00	55.00	5.64	95.00	72.72%
Hazelmere							
Matress disposal fee	each	10.00	1.00	11.00	1.00	11.00	0.00%
Matress disposal fee (Member Council)	each	5.00	0.50	5.50	0.50	5.50	0.00%
Wood Waste (per cubic metre)							
- Grade 1	1 m3	5.00	0.50	5.50	0.50	5.50	0.00%
- Grade 2	1 m3	6.36	0.64	7.00	0.64	7.00	0.00%
- Grade 3	1 m3	9.09	0.91	10.00	0.91	10.00	0.00%
- Contaminated	1 m3	18.18	1.82	20.00	1.82	20.00	N/A
Wood Waste (per tonne)							
- Grade 1	1 tonne	50.00	5.00	55.00	5.00	55.00	0.00%
- Grade 2	1 tonne	63.64	6.36	70.00	6.36	70.00	0.00%
- Grade 3	1 tonne	90.91	9.09	100.00	9.09	100.00	N/A
- Contaminated	1 tonne	181.82	18.18	200.00	18.18	200.00	-25.00%

(Cumulative Commercial & Contaminated Soils tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes over financial year are subject to a reduction of \$5.00/tonne and \$10.00/tonne respectively.)

**EASTERN METROPOLITAN REGIONAL COUNCIL
2010/2011 WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES**

Description	Unit	Jan-Jun 2010		Jan-Jun 2010		2010/2011		2010/2011		% Inc. 2009/2010 to 2010/2011 Exc. GST
		Charges with no GST \$	Value of GST \$	Charges inc GST \$	Value of GST \$	Charges with no GST \$	Value of GST \$	Charges inc GST \$	Value of GST \$	
Waste Management Charges continued ..										
Sale of Materials (all ex stockpile, minimum 10 tonnes)										
Mixed clayfill (purchaser to load)	1 tonne	0.50	0.05	0.55	0.05	0.50	0.05	0.55	0.05	0.00%
Ferricrete	1 tonne	11.00	1.10	12.10	1.10	11.00	1.10	12.10	1.10	0.00%
Manufactured Products (per cubic metre)										
Mulch Compost	1 m3		NOT APPLICABLE			13.91	1.39	15.30	1.39	N/A
Soil Compost	1 m3		NOT APPLICABLE			16.36	1.64	18.00	1.64	N/A
Coloured Chip	1 m3	30.00	3.00	33.00	3.00	30.00	3.00	33.00	3.00	0.00%
Coloured Mulch with Fire Retardant	1 m3	40.00	4.00	44.00	4.00		NOT APPLICABLE			N/A
Wood Chip (unscreened secondary ground) - Hazelmere	1 m3	5.50	0.55	6.05	0.55	5.50	0.55	6.05	0.55	0.00%
EcoChip Mulch - Hazelmere	1 m3	10.91	1.09	12.00	1.09	10.91	1.09	12.00	1.09	0.00%
Wood Chip (fines) - Hazelmere	1 m3	8.18	0.82	9.00	0.82	10.91	1.09	12.00	1.09	33.34%
Manufactured Products (per tonne)										
Mulch Compost	1 tonne	22.50	2.25	24.75	2.25	23.18	2.32	25.50	2.32	3.02%
Mulch Compost (Member Council)	1 tonne	22.50	2.25	24.75	2.25	19.00	1.90	20.90	1.90	-15.56%
Soil Compost	1 tonne	22.50	2.25	24.75	2.25	18.18	1.82	20.00	1.82	-19.20%
Soil Compost (Member Councils)	1 tonne	22.50	2.25	24.75	2.25	15.00	1.50	16.50	1.50	-33.33%
Coloured Chip	1 tonne	150.00	15.00	165.00	15.00	150.00	15.00	165.00	15.00	0.00%
Coloured Mulch with Fire Retardant	1 tonne	200.00	20.00	220.00	20.00		NOT APPLICABLE			N/A
Wood Chip (unscreened secondary ground) - Hazelmere	1 tonne	27.27	2.73	30.00	2.73	27.27	2.73	30.00	2.73	0.00%
EcoChip Mulch - Hazelmere	1 tonne	54.55	5.45	60.00	5.45	54.55	5.45	60.00	5.45	0.00%
Wood Chip (fines) - Hazelmere	1 tonne	40.91	4.09	45.00	4.09	54.55	5.45	45.00	5.45	33.34%
Trailer Loaded Products (per scoop)										
Soil Compost	1 scoop	9.09	0.91	10.00	0.91	9.09	0.91	10.00	0.91	0.00%
Mulch Compost	1 scoop	9.09	0.91	10.00	0.91	9.09	0.91	10.00	0.91	0.00%
EcoChip Mulch	1 scoop	9.09	0.91	10.00	0.91	9.09	0.91	10.00	0.91	0.00%
Colour Chip	1 scoop	13.64	1.36	15.00	1.36	13.64	1.36	15.00	1.36	0.00%
Ferricrete	1 scoop		NOT APPLICABLE			9.09	0.91	10.00	0.91	N/A

(Material purchases in excess of 200 tonnes and 1,000 over financial year are subject to a reduction of 15% and 20% respectively.)

Environmental Consulting Rates 2010/2011

	Prior Year Actuals						Proposed	
	2005/2006	2006/2007	2007/2008	2008/2009	2009/2010	2010/2011	% Change	
Member Council Consulting Fees								
Consultant Director	\$78.00	\$80.00	\$85.00	\$88.00	\$92.00	\$96.00	4.35%	
Consultant Manager		\$70.00	\$75.00	\$78.00	\$82.00	\$86.00	4.88%	
Senior Consultant	\$58.00	N/A	\$65.00	\$68.00	\$71.00	\$74.00	4.23%	
Consultant	\$56.00	\$58.00	\$58.00	\$60.00	\$63.00	\$66.00	4.76%	
Project Officer	\$40.00	\$42.00	\$44.00	\$46.00	\$48.00	\$50.00	4.17%	
Other Organisations Consulting Fees								
Consultant Director	\$110.00	\$115.00	\$150.00	\$165.00	\$174.00	\$182.00	4.60%	
Consultant Manager	\$95.00	\$100.00	\$130.00	\$145.00	\$153.00	\$160.00	4.58%	
Senior Consultant	\$95.00	N/A	\$130.00	\$145.00	\$153.00	\$160.00	4.58%	
Consultant	\$85.00	\$90.00	\$120.00	\$132.00	\$139.00	\$145.00	4.32%	
Project Officer	\$75.00	\$80.00	\$105.00	\$115.00	\$121.00	\$127.00	4.96%	

* Note : All Rates are exclusive of GST



WASTE DISPOSAL TONNAGES

**For the Year Ending
30 June 2011**

TONNAGES ANALYSIS

COUNCIL	ACTUAL 2006/07 TONNES	ACTUAL 2007/08 TONNES	ACTUAL 2008/09 TONNES	PROJECTION 2009/10 TONNES	PROJECTED 2010/11 TONNES
Bayswater - MSW					
Belmont	24,488	26,425	25,930	28,163	28,726
Bassendean	16,752	17,828	20,191	17,301	17,508
Swan - MSW	5,609	5,867	5,886	6,456	6,481
Mundaring	40,157	42,421	40,923	41,566	43,644
Kalamunda	15,142	15,586	15,871	15,931	16,330
	21,796	18,492	22,064	22,587	23,038
Sub-total Member Councils - MSW	123,944	126,619	130,865	132,004	135,727
Bayswater - Greenwaste					
Swan - Greenwaste	6,193	4,587	4,578	5,197	5,301
Bassendean - Greenwaste	2,914	3,485	2,187	2,413	2,442
Belmont - Greenwaste	674	776	762	752	755
Kalamunda - Greenwaste	0	4	168	242	254
Mundaring - Greenwaste	248	399	4,411	3,957	4,056
Transfer Station - Greenwaste	178	245	4,246	468	478
Commercial/Other - Greenwaste	403	478	701	975	975
	620	754	1,264	984	995
Sub-total Member Councils - Greenwaste	11,230	10,726	18,316	14,989	15,256
W.M.R.C					
W.M.R.C Commercial	18,536	18,938	17,089	23,110	20,000
EMRC Transfer Stn (Trailers & Commercial etc)	15,079	11,182	13,458	7,959	7,000
Commercial/Other Class III	5,974	7,187	6,989	7,093	7,171
Contaminated Class III	102,813	205,664	155,706	115,989	112,000
Class IV Waste	55,419	3,480	7,536	6,821	4,000
Class V - Concrete Encapsulation	18,604	4,636	6,576	16,096	4,000
	1,400	0	0	5	5
Sub-total Other Tonnages	217,824	251,086	207,354	177,073	154,176
TOTAL TONNAGES	352,998	388,431	356,534	324,066	305,160
Class III					
Class IV	321,764	373,070	331,643	292,976	285,899
Greenwaste	20,004	4,636	6,576	16,101	4,005
	11,230	10,726	18,316	14,989	15,256
TOTAL TONNAGES	352,998	388,431	356,534	324,066	305,160

BASE INCOME (INCLUDING LANDFILL LEVY) FROM TONNAGES ANALYSIS

COUNCIL	A/C#	IE	ACTUAL 2005/06 \$	ACTUAL 2006/07	ACTUAL 2007/08	ACTUAL 2008/09 \$	PROJECTION 2009/10 \$	PROJECTED 2010/11 \$
Bayswater - MSW	53310/00	BB	-650,961	-739,712	-936,987	-949,106	-1,400,632	-1,953,371
Belmont	53310/00	BC	-491,462	-662,340	-632,932	-766,521	-856,128	-1,190,563
Bassendean	53310/00	BA	-170,478	-181,019	-208,788	-224,328	-329,349	-440,698
Swan - MSW	53310/00	BD	-1,110,743	-1,330,826	-1,516,984	-1,582,642	-2,119,888	-2,967,815
Mundaring	53310/00	BF	-435,735	-559,573	-553,333	-605,770	-813,186	-1,110,417
Kalamunda	53310/00	BE	-675,577	-698,551	-637,266	-827,666	-1,153,246	-1,566,602
Sub-total Member Councils - MSW			-3,534,956	-4,172,022	-4,486,291	-4,956,032	-6,672,429	-9,229,466
Bayswater - Greenwaste	58864/00	BB	-277,289	-246,358	-209,786	-231,515	-286,493	-339,264
Swan - Greenwaste	58864/00	BD	-80,979	-68,773	-80,356	-50,993	-69,983	-78,149
Bassendean - Greenwaste	58864/00	BA	-15,352	-16,180	-20,174	-20,195	-21,750	-24,168
Belmont - Greenwaste	58864/00	BC	-592	0	-104	-5,834	-5,970	-8,129
Kalamunda - Greenwaste	58864/00	BE	-4,700	-4,949	-10,598	-107,340	-113,555	-129,790
Mundaring - Greenwaste	58864/00	BF	-4,020	-2,335	-6,463	-2,333	-13,585	-15,291
Transfer Station - Greenwaste	58864/00	BI	0	0	0	0	0	0
Commercial/Other - Greenwaste	58864/00	BK	-34,982	-42,211	-58,137	-72,157	-77,906	-79,576
Sub-total Member Councils - Greenwaste			-417,913	-380,805	-385,617	-490,366	-589,242	-674,368
W.M.R.C	53310/00	BG	-521,206	-571,522	-709,420	-609,380	-1,241,600	-1,360,000
W.M.R.C Commercial	53310/00	BH	-563,313	-600,583	-609,514	-746,302	-501,140	-582,260
EMRC Transfer Stn (Trailers etc)	58857/00	BI	-352,015	-413,141	-585,958	-543,227	-539,825	-634,655
EMRC Transfer Stn (Commercial)	58857/00	BK	-74,748	-110,638	-148,748	-209,661	-190,759	-211,552
Contaminated Class III	53310/00	BJ	-180,738	-2,088,679	-169,653	-399,540	-486,389	-312,360
Class IV Waste	53330/00	BK	-2,479,086	-730,314	-309,801	-528,087	-1,458,888	-466,320
Class V - Concrete Encapsulation	53330/01	BK	0	-709,069	0	0	-2,750	-3,000
Commercial/Other Class III			-2,039,779	-3,389,635	-9,194,357	-8,015,614	-8,018,204	-9,316,160
Less Commercial/Other Class III discount						0	214,032	550,000
Sub-total Commercial/Other Class III					-9,194,357	-8,015,614	-7,804,172	-8,766,160
Sub-total Other			-6,210,884	-8,613,581	-11,727,451	-11,051,811	-12,225,523	-12,336,307
TOTAL BASE			-10,163,753	-13,166,409	-16,599,359	-16,498,209	-19,487,194	-22,240,141
Class III			-7,266,754	-11,346,221	-15,903,941	-15,479,756	-17,436,314	-21,096,453
Class IV			-2,479,086	-1,439,383	-309,801	-528,087	-1,461,638	-469,320
Greenwaste			-417,913	-380,805	-385,617	-490,366	-589,242	-674,368
TOTAL BASE			-10,163,753	-13,166,409	-16,599,359	-16,498,209	-19,487,194	-22,240,141



ANNUAL BUDGET SUMMARY

**For the Year Ending
30 June 2011**

Annual Budget Summary 2010/2011

	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
Governance			
Operating Income	0	0	0
Operating Expenditure	1,772,107	1,731,136	607,629
Total for Governance	1,772,107	1,731,136	607,629
Corporate Services			
Operating Income	(143,150)	(138,250)	(123,478)
Operating Expenditure	91,408	(418,544)	(181,322)
Other Income	(462,796)	(336,077)	(277,766)
Other Expenditure	434,050	348,128	272,545
Capital Expenditure	1,030,988	647,713	843,705
Total for Corporate Services	950,500	102,970	533,684
Waste Management Services			
Operating Income	(20,428,224)	(21,691,647)	(25,303,363)
Operating Expenditure	15,627,689	18,022,603	21,578,084
Other Income	(200,206)	(370,408)	(169,096)
Other Expenditure	194,159	269,021	161,396
Capital Expenditure	8,081,861	6,690,784	5,212,579
Total for Waste Management Services	3,275,279	2,920,353	1,479,600
Environmental Services			
Operating Income	(1,957,990)	(1,330,040)	(1,537,601)
Operating Expenditure	2,324,757	1,668,102	2,480,316
Other Income	0	0	0
Capital Expenditure	3,500	3,500	3,500
Total for Environmental Services	370,267	341,562	946,215
Regional Development			
Operating Income	(398,892)	(393,057)	(461,024)
Operating Expenditure	1,610,406	1,270,103	1,871,125
Capital Expenditure	3,000	7,132	2,500
Total for Regional Development	1,214,514	884,178	1,412,601

Annual Budget Summary 2010/2011

	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
Risk Management Services			
Operating Income	(201,800)	(155,004)	(98,900)
Operating Expenditure	253,421	241,458	394,548
Capital Expenditure	1,000	1,000	1,000
Total for Risk Management Services	52,621	87,454	296,648
Resource Recovery			
Other Income	(4,959,078)	(3,805,734)	(4,687,766)
Other Expenditure	1,139,906	1,117,116	1,219,030
Capital Expenditure	3,500	10,300	53,000
Total for Resource Recovery	(3,815,672)	(2,678,318)	(3,415,736)
Ascot Place			
Operating Income	(1,000)	(5,627)	(1,000)
Operating Expenditure	475,516	378,538	394,399
Capital Expenditure	1,070,000	1,787,560	215,000
Total for Ascot Place	1,544,516	2,160,471	608,399
Investment			
Operating Income	(105,500)	(340,000)	(48,802)
Other Income	(1,100,000)	(1,629,700)	(1,714,079)
Total for Investment	(1,205,500)	(1,969,700)	(1,762,881)
Net Operating and Capital Expenditure	4,158,633	3,580,106	706,159



FINANCIAL PERFORMANCE BY ACCOUNT

**For the Year Ending
30 June 2011**

Financial Performance by Account 2010/2011

Governance and Corporate Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage Governance and Corporate Services

Operating Income

54440/00	Income Vehicles - Ascot Place	(1,100)	(8,576)	(1,100)
58925/01	Income Workers Compensation Governance and Corporate	0	(3,717)	0
59981/00	Income Governance and Corporate Services Business Unit	0	(1,260)	0
		(1,100)	(13,553)	(1,100)

Operating Expenditure

61440/00	Internal Revenue Vehicles - Ascot Place	(306,600)	(313,892)	(263,399)
65420/05	Operate and Maintain Minor Plant - Ascot Place	1,320	2,892	0
65420/06	Operate and Maintain Power Supply Equipment - Ascot Place	8,300	7,581	7,600
65420/07	Operate and Maintain Office Furniture and Miscellaneous Plant and	5,000	5,000	43,645
65440/00	Operate and Maintain Vehicles - Ascot Place	301,650	298,225	317,394
66510/01	Operate and Maintain Office Equipment - Corporate Services	19,850	18,679	0
66520/10	Operate and Maintain Fire Fighting Equipment - Ascot Place	0	0	0
67610/01	Operate and Maintain Office Furniture and Fittings - Corporate	2,000	4,139	0
68690/00	Operate and Maintain Miscellaneous Furniture and Fittings - Ascot	10,000	4,700	0
71915/01	Internal Revenue Staff Leave Entitlements - Governance and	(242,431)	(244,567)	0
73917/01	Provide Staff Annual Leave - Governance and Corporate Services	142,335	85,000	0
73918/01	Recruit Staff - Corporate Services	25,400	10,085	20,000
73918/08	Recruit Senior Staff	54,600	29,687	29,600
73921/01	Provide Staff Sick Leave - Governance and Corporate Services	29,383	23,000	0
73922/01	Provide Staff Long Service Leave - Governance and Corporate	31,537	31,538	0
73923/01	Provide Staff RDO and TIL - Governance and Corporate Services	0	3,554	0
73924/01	Provide Staff Public Holiday Leave - Governance and Corporate	70,519	57,010	0
73925/01	Provide Staff Workers' Compensation - Governance and Corporate	0	487	0
73929/01	Provide Staff Other Leave - Governance and Corporate Services	0	1,404	0
73981/00	Manage Governance and Corporate Services Business Unit	1,026,113	926,816	573,986
73987/00	Provide Corporate Environmental Advice and Monitor Business Risk	68,500	50,050	56,000
		1,247,476	1,001,388	784,826

Net (Income) Expenditure

1,246,376	987,835	783,726
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Provide Governance

Operating Expenditure

73902/00	Provide Committee Support	49,003	86,713	0
73993/00	Governance - Council Members	1,653,057	1,633,960	505,679
73994/00	Conduct Committee Meetings	12,000	9,253	12,000
73995/00	Conduct Council Meetings	26,750	22,572	26,250
		1,740,810	1,752,498	543,929

Net (Income) Expenditure

1,740,810	1,752,498	543,929
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Allocate Corporate Services Costs

Operating Expenditure

71981/00	Internal Revenue Governance and Corporate Services Business	(3,777,189)	(3,777,189)	(3,728,581)
		(3,777,189)	(3,777,189)	(3,728,581)

Net (Income) Expenditure

(3,777,189)	(3,777,189)	(3,728,581)
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Financial Performance by Account 2010/2011

Governance and Corporate Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Educate and Raise Staff Awareness of Environmentally Responsible Behaviours and

Operating Expenditure

73989/01	Implement Environmental Policy Implementation Group (EPIG)	200	200	0
		200	200	0

Net (Income) Expenditure

200	200	0
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Facilitate Continuous Organisational Improvement Programmes

Operating Income

58988/02	Income Facilitate Continuous Improvement Programme	0	(6,153)	0
		0	(6,153)	0

Operating Expenditure

73988/01	Implement Business Management System	10,750	4,250	1,000
73988/02	Facilitate Continuous Improvement Programme	11,250	34,878	15,000
		22,000	39,128	16,000

Net (Income) Expenditure

22,000	32,975	16,000
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Identify and Coordinate Networking Opportunities

Operating Income

58996/00	Income Conduct Other Functions	(14,900)	(14,844)	(17,180)
		(14,900)	(14,844)	(17,180)

Operating Expenditure

73904/01	Attend Corporate and Award Functions and Events - Governance	1,200	500	1,200
73965/00	Conduct Promotions/Public Relations Events - Marketing	13,050	0	13,050
73992/00	Hold Annual Dinner	45,000	30,613	45,000
73996/00	Conduct Other Functions	34,100	34,238	17,500
		93,350	65,351	76,750

Net (Income) Expenditure

78,450	50,507	59,570
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Implement Employee Assistance Programme (EAP)

Operating Expenditure

73911/00	Provide Staff Health Welfare & EAP	2,000	2,000	7,923
73911/01	Promote Staff Health and Welfare - Corporate Services	1,050	2,150	0
		3,050	4,150	7,923

Net (Income) Expenditure

3,050	4,150	7,923
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Financial Performance by Account 2010/2011

Governance and Corporate Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Implement EMRC's Strategic Information Plan

Other Expenditure

83550/00	Disposal of Information Technology PC's and Printers	0	1,500	0
		0	1,500	0

Capital Expenditure

24550/00	Purchase Information Technology & Communication Equipment	82,500	37,237	380,200
24560/00	Purchase Network Communication Equipment	148,500	43,400	0
24570/00	Purchase Information Technology Servers	133,000	60,268	0
24580/00	Purchase PABX/Telephone Equipment	16,000	5,413	0
		380,000	146,318	380,200

Net (Income) Expenditure

380,000	147,818	380,200
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Implement Governance and Corporate Services Staff Training and Development

Operating Income

59919/01	Income Train and Develop Staff - Governance and Corporate	0	(2,400)	0
		0	(2,400)	0

Operating Expenditure

73919/01	Train and Develop Staff - Governance and Corporate Services	64,130	59,700	37,200
		64,130	59,700	37,200

Net (Income) Expenditure

64,130	57,300	37,200
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Implement Governance and Corporate Services Study Assistance Programme

Operating Expenditure

73914/01	Implement Governance and Corporate Services Study Assistance	4,000	0	4,000
		4,000	0	4,000

Net (Income) Expenditure

4,000	0	4,000
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Integrate EMRC's Strategic Future Business Unit Plans and Budget Process

Operating Expenditure

73989/00	Undertake Strategic Planning Research and Special Projects	90,750	32,713	90,300
73999/00	Prepare Strategic Plan and Plan for the Future	38,500	6,600	38,500
73999/01	Facilitate Business Planning Workshops	0	2,000	0
73999/02	Develop Organisational KPI's	0	0	5,000
		129,250	41,313	133,800

Net (Income) Expenditure

129,250	41,313	133,800
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Financial Performance by Account 2010/2011

Governance and Corporate Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage Corporate Administration Facilities (Ascot Place)

Operating Income

52240/01	Income Administration Building - Ascot Place	(1,000)	(5,627)	(1,000)
		(1,000)	(5,627)	(1,000)

Operating Expenditure

61240/01	Internal Revenue Administration Building - Ascot Place	(200,000)	(200,000)	0
62140/00	Operate and Maintain Council Administration Building Land (222	0	200	0
63240/01	Operate and Maintain Administration Building - Ascot Place	348,396	386,714	308,199
63240/02	Clean Administration Building - Ascot Place	46,050	46,050	79,200
63240/03	Repair Administration Building - Ascot Place	262,500	129,154	0
63240/04	Lease Artwork Administration Building - Ascot Place	7,000	6,305	7,000
63240/05	Operate and Maintain Council Administration Building & Land (218	900	560	0
64370/01	Operate and Maintain Roads / Car Parks (222 Great Eastern	4,700	5,183	0
64394/02	Operate and Maintain Perimeter Fencing - Ascot Place	200	183	0
66530/01	Operate and Maintain Security System - Ascot Place	5,770	4,189	0
66590/00	Operate and Maintain Miscellaneous Equipment-Ascot Place	1,700	1,858	0
		477,216	380,396	394,399

Capital Expenditure

24590/01	Purchase/ Replace other Equipment - Ascot Place	2,000	2,000	0
24690/00	Purchase/ Replace Miscellaneous Furniture and Equipment-Ascot	2,000	2,000	0
25140/01	Upgrade Landscaping - Ascot Place	0	3,220	0
25240/01	Capital Improvement Administration Building - Ascot Place	839,000	1,765,000	215,000
25240/02	Upgrade Air Conditioning Equipment - Ascot Place	227,000	15,340	0
		1,070,000	1,787,560	215,000

Net (Income) Expenditure

		1,546,216	2,162,329	608,399
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Manage Portfolio of Assets

Other Income

82440/00	Income Disposal of Vehicles - Ascot Place	(462,796)	(335,000)	(277,766)
		(462,796)	(335,000)	(277,766)

Other Expenditure

83440/00	Disposal of Vehicles - Ascot Place	434,050	346,628	272,545
		434,050	346,628	272,545

Capital Expenditure

24440/00	Purchase Vehicles - Ascot Place	556,988	446,668	422,232
24510/01	Purchase Furniture Fittings & Equipment - Corporate Services	62,000	40,000	24,000
24610/01	Purchase Office Furniture and Fittings - Corporate Services	10,000	10,000	0
24620/00	Purchase Art Works	12,000	4,727	17,273
25530/01	Upgrade Security Equipment - Ascot Place	10,000	0	0
		650,988	501,395	463,505

Net (Income) Expenditure

		622,242	513,023	458,284
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Financial Performance by Account 2010/2011

Governance and Corporate Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Monitor Stakeholder Satisfaction with Type and Quality of Services Provided

Operating Expenditure

73961/01	Conduct Biennial Stakeholder Perception Survey	0	0	27,000
		0	0	27,000
Net (Income) Expenditure		0	0	27,000

Provide Administration Services

Operating Income

59901/00	Income Administration Services	(250)	(300)	0
		(250)	(300)	0

Operating Expenditure

73901/00	Provide Administrative Service	248,861	243,305	466,580
73903/00	Provide Corporate Information (Records) Service	62,820	72,568	0
73904/00	Co-ordinate Functions and Events - Ascot Place	43,617	32,314	0
73905/00	Provide Reception Service	36,402	46,435	0
		391,700	394,622	466,580
Net (Income) Expenditure		391,450	394,322	466,580

Provide Financial Services

Operating Income

59943/00	Income Financial Services	(3,150)	(1,150)	(1,150)
59945/00	Income Municipal Cash Investments	(105,500)	(340,000)	(48,802)
59945/02	Income Municipal Cash at Bank	(120,000)	(90,000)	(100,448)
		(228,650)	(431,150)	(150,400)

Operating Expenditure

73913/00	Provide Payroll Service	17,255	19,452	0
73941/00	Provide Accounts Payable Services	88,973	88,821	0
73942/00	Provide Accounts Receivable Services	45,554	42,243	0
73943/00	Provide Financial Services	425,755	390,052	620,363
73943/01	Provide Financial Services - Non GST Fees and Charges	700	900	900
73944/00	Provide Purchasing Services	60,658	57,705	0
93999/01	Clearing Account - Salaries Paid	0	0	0
93999/02	Clearing Account - Salaries Allocated	0	0	0
		638,895	599,173	621,263

Other Income

59945/01	Income Restricted Cash Investments	(1,100,000)	(979,700)	(1,714,079)
59945/03	Unrealised loss/gain on Restricted Investments	0	(650,000)	0
		(1,100,000)	(1,629,700)	(1,714,079)
Net (Income) Expenditure		(689,755)	(1,461,677)	(1,243,216)

Financial Performance by Account 2010/2011

Governance and Corporate Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Provide Human Resource Management Services

Operating Income

58912/00	Income Human Resource Services	(150)	(50)	0
		(150)	(50)	0

Operating Expenditure

73912/00	Provide Human Resource Management Service	125,380	164,930	179,850
73912/01	Conduct Staff Recognition Presentations	3,000	1,743	2,500
		128,380	166,673	182,350

Net (Income) Expenditure

128,230	166,623	182,350
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Provide Information and Technology Service

Operating Income

59951/00	Income Information Technology Services	0	0	0
		0	0	0

Operating Expenditure

66550/00	Operate and Maintain Information Technology & Communication	83,300	71,488	318,182
66560/00	Operate and Maintain Network Communications Equipment	19,300	46,775	0
66570/00	Operate and Maintain Information Technology Servers	45,500	42,592	0
66580/00	Operate and Maintain PABX/Telephone Equipment	12,200	13,417	0
71951/00	Internal Revenue Information Technology Services	(1,500)	0	0
73951/00	Manage Information Technology Services	218,390	219,471	213,918
73952/00	Manage Application and Operating System Software	269,650	128,162	272,165
		646,840	521,905	804,265

Other Income

82550/00	Income Disposal of Information Technology PC's and Printers	0	(872)	0
82610/00	Income Disposal of Office Furniture and Fittings	0	(205)	0
		0	(1,077)	0

Net (Income) Expenditure

646,840	520,828	804,265
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Provide Internal Audit and Compliance Services

Operating Expenditure

73906/00	Provide Compliance Services and Internal Audit	37,500	19,400	35,000
		37,500	19,400	35,000

Net (Income) Expenditure

37,500	19,400	35,000
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Financial Performance by Account 2010/2011

Governance and Corporate Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Provide Organisation Development Services

Operating Income

58988/01	Income Organisational Development Service	0	(200)	0
		0	(200)	0

Operating Expenditure

73988/00	Provide Organisational Development Service	163,932	137,961	119,907
		163,932	137,961	119,907

Net (Income) Expenditure

163,932	137,761	119,907
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Provide Organisation Marketing and Communication Services

Operating Income

59961/00	Income Marketing and Communications	(3,600)	(9,600)	(3,600)
		(3,600)	(9,600)	(3,600)

Operating Expenditure

71961/00	Internal Revenue Marketing and Communications	(2,200)	(700)	0
73961/00	Manage Marketing and Communications Services	157,591	169,390	170,195
73963/00	Prepare Annual Report	9,000	8,801	9,500
		164,391	177,491	179,695

Net (Income) Expenditure

160,791	167,891	176,095
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Update Maintain and Promote EMRC's Web Presence

Operating Expenditure

73953/00	Manage Web Based Communications	53,000	26,457	49,200
73953/01	Update Style and Content of EMRC Web Sites	110,100	80,513	65,200
		163,100	106,970	114,400

Net (Income) Expenditure

163,100	106,970	114,400
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Financial Performance by Account 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage Engineering and Waste Management Services

Operating Income

59982/00	Income Engineering / Waste Management Business Unit	(96,055)	(24,000)	(1,000)
59982/01	Income Engineering / Waste Management Business Unit - Vehicle	(200)	0	(200)
		(96,255)	(24,000)	(1,200)

Operating Expenditure

66510/02	Operate and Maintain Office Equipment - Waste Management	100	146	223
67610/02	Operate and Maintain Office Furniture and Fittings - Waste	2,600	2,006	3,414
67610/09	Operate and Maintain Office Furniture and Fittings - Hazelmere	100	201	467
71915/02	Internal Revenue Staff Leave Entitlements - Engineering and Waste	(164,281)	(164,281)	(178,201)
73917/02	Provide Staff Annual Leave - Engineering Waste Management	61,345	63,050	64,887
73918/02	Recruit Staff - Engineering / Waste Management	7,000	5,033	7,000
73921/02	Provide Staff Sick Leave - Engineering Waste Management	13,052	17,340	13,806
73922/02	Provide Staff Long Service Leave - Engineering Waste Management	4,000	7,281	4,000
73923/02	Provide Staff RDO and TIL Leave - Engineering Waste Management	0	9,456	0
73924/02	Provide Staff Public Holiday Leave - Engineering Waste	31,325	32,089	27,611
73982/00	Manage Engineering / Waste Management Business Unit	934,628	934,540	1,755,465
		889,869	906,861	1,698,672

Capital Expenditure

24510/02	Purchase / Replace Office Equipment - Engineering / Waste	500	445	550
24590/03	Purchase/Replace Other Equipment - Engineering and Waste	2,700	2,307	5,500
24610/03	Purchase Office Furniture and Fittings-Engineering and Waste	2,400	2,033	2,500
24610/10	Purchase Office Furniture and Fittings-Hazelmere	0	655	1,500
		5,600	5,440	10,050

Net (Income) Expenditure

799,214	888,301	1,707,522
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Collect Problematic Waste in the Region

Operating Income

58866/00	Income Household Hazardous Waste	(50,004)	(5,500)	(6,000)
		(50,004)	(5,500)	(6,000)

Operating Expenditure

72866/00	Manage Household Hazardous Waste	2,515	7,128	4,982
72866/02	Dispose of Household Hazardous Waste	50,100	111,324	73,595
72866/03	Market Household Hazardous Waste Collections	2,000	2,900	12,000
		54,615	121,352	90,577

Net (Income) Expenditure

4,611	115,852	84,577
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Develop Advocacy and Lobbying Protocol

Operating Expenditure

73966/03	Develop and Implement a Lobbying and Advocacy Plan - Waste	2,000	0	2,000
		2,000	0	2,000

Net (Income) Expenditure

2,000	0	2,000
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Financial Performance by Account 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Develop an Education Programme to Address Problematic Waste in the Region

Operating Income

58866/01	Income Conduct School Battery Collection Programme	(8,000)	(8,000)	(8,000)
58939/06	Income Fluorescent Light Recycling Study & Trial	(75,368)	(35,528)	(42,280)
		(83,368)	(43,528)	(50,280)

Operating Expenditure

72866/01	Conduct School Battery Collection Programme	41,802	30,881	44,407
73939/06	Undertake Fluorescent Light Recycling Study & Trial	61,633	43,130	32,358
		103,435	74,011	76,765

Capital Expenditure

24590/04	Purchase Other Equipment - Waste Education Fluorescent Light	19,509	9,700	0
		19,509	9,700	0

Net (Income) Expenditure

39,576	40,183	26,485
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Develop and implement an Education Programme for the Red Hill Education Centre

Operating Income

58873/00	Income Waste Education Programme	0	(1,555)	0
		0	(1,555)	0

Operating Expenditure

72873/00	Conduct Waste Education Programmes	74,311	97,213	122,752
		74,311	97,213	122,752

Capital Expenditure

24690/01	Purchase Miscellaneous Furniture and Fittings - Red Hill Education	12,000	2,500	9,000
		12,000	2,500	9,000

Net (Income) Expenditure

86,311	98,158	131,752
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Develop Environmental Management System for Red Hill Waste Management Facility

Operating Expenditure

72856/00	Develop Environmental Management System - Red Hill Landfill	18,200	12,202	20,300
		18,200	12,202	20,300

Net (Income) Expenditure

18,200	12,202	20,300
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Identify and Coordinate Networking Opportunities

Operating Expenditure

73904/02	Attend Corporate and Award Functions and Events - Engineering	1,500	1,635	0
		1,500	1,635	0

Net (Income) Expenditure

1,500	1,635	0
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Financial Performance by Account 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Implement Red Hill Master Plan Land Acquisition Recommendations

Capital Expenditure

24150/02	Purchase Waste Management Land - Midland Brick	0	0	500,000
		0	0	500,000
Net (Income) Expenditure		0	0	500,000

Implement Red Hill Master Plan Planning Recommendations

Capital Expenditure

24310/08	Construct Class III Cell Farm Stage 1 - Red Hill Landfill Facility	3,420,268	3,100,000	0
24310/09	Investigate and Design Class III Cell Farm Stage 2 - Redhill Landfill	5,000	0	0
24310/10	Investigate and Design Class III Cell Farm Stage 3 - Redhill Landfill	8,500	9,993	0
24310/11	Construct Class III Cell Farm Stage 2 - Red Hill Landfill Facility	0	0	5,000
24320/01	Construct Class III Leachate Pond - Red Hill Landfill Facility	330,000	430,000	0
24350/00	Construct Siltation Ponds - Red Hill Landfill Facility	46,000	14,518	158,000
24370/00	Construct Roads / Carparks - Red Hill Landfill Facility	111,120	10,000	100,000
24393/00	Construct Water Storage Dams - Red Hill Landfill Facility	580,000	83,280	80,000
24393/01	Construct Water Storage Dams/Tanks - Hazelmere	0	890	0
24394/00	Construct Perimeter Fencing - Red Hill Landfill Facility	12,600	9,278	8,600
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	20,000	20,000	30,000
24397/00	Construct Perimeter Bunds - Red Hill Landfill Facility	5,000	15,000	0
		4,538,488	3,692,959	381,600
Net (Income) Expenditure		4,538,488	3,692,959	381,600

Implement Red Hill Master Plan Recommendations (Other)

Operating Expenditure

73939/02	Update Red Hill Development Plan	5,000	0	0
		5,000	0	0
Net (Income) Expenditure		5,000	0	0

Financial Performance by Account 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Implement Regional Waste Education Plan

Operating Income

58873/01	Income Stakeholder Waste Education	(331,349)	(296,694)	(312,955)
58873/02	Income Earth Carers Volunteer Program	(30,500)	(30,500)	0
58873/03	Income Stakeholder Waste Education - Vehicle Costs	(1,872)	(1,872)	(1,872)
58873/04	Income Regional Waste Education Marketing Materials	0	(4,122)	0
		(363,721)	(333,188)	(314,827)

Operating Expenditure

72873/01	Provide Stakeholder Waste Education Service	57,523	69,127	51,672
72873/02	Conduct Waste Education Research / Surveys	0	0	47,500
72873/03	Conduct Regional Waste Education Events	11,000	200	0
72873/04	Produce Regional Waste Education Marketing Materials	130,000	129,800	134,000
72873/06	Conduct Earth Carers Volunteer Program	41,384	57,049	42,461
72873/07	Support Living Smart Sustainability Education Program - Waste	0	0	13,000
		239,907	256,176	288,633

Net (Income) Expenditure

(123,814)	(77,012)	(26,194)
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Implement Waste Management Services Study Assistance Programme

Operating Expenditure

73914/02	Implement Engineering/Waste Management Services Study	1,000	0	0
73914/03	Implement Red Hill Landfill Facility Administration Staff Study	250	0	250
73914/08	Implement Red Hill Landfill Facility Operations Staff Study	500	0	500
		1,750	0	750

Net (Income) Expenditure

1,750	0	750
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Implement Waste Management Staff Training and Development

Operating Expenditure

73919/02	Train and Develop Staff - Engineering / Waste Management	39,739	28,968	38,882
73919/03	Train and Develop Staff - Red Hill Landfill Facility	52,228	31,120	51,342
73919/09	Train and Develop Staff - Hazelmere Operations Staff	6,669	3,080	7,078
		98,636	63,168	97,302

Net (Income) Expenditure

98,636	63,168	97,302
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Financial Performance by Account 2010/2011

Waste Management		Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
Manage Major and Minor Plant (Red Hill Waste Disposal Facility)				
Operating Income				
58410/00	Income Plant	(15,500)	(119,500)	(93,500)
		(15,500)	(119,500)	(93,500)
Operating Expenditure				
61410/00	Internal Revenue Plant	(1,083,101)	(1,330,821)	(1,743,820)
61430/00	Internal Revenue Vehicles - Red Hill Landfill Facility	(125,000)	(142,000)	(122,419)
65410/00	Operate and Maintain Plant - Waste Management Facilities	1,758,210	2,183,826	2,408,238
65410/01	Operate and Maintain Plant - Arrange for servicing repairs and	29,485	19,510	18,775
65420/01	Operate and Maintain Minor Plant - Water Pumps	76,663	97,551	145,812
65420/02	Operate and Maintain Minor Plant - Generators	16,218	25,898	24,395
65420/03	Operate and Maintain Minor Plant - Water Tanker	3,580	3,461	1,506
65420/04	Operate and Maintain Minor Plant-Trailers-Red Hill	450	20	1,171
65420/08	Operate and Maintain Miscellaneous Plant - Hazelmere	0	3,559	10,130
65420/99	Operate and Maintain Minor Plant - Misc Attachments - Red Hill	36,400	75,288	73,650
		712,905	936,292	817,438
Other Income				
82410/00	Income Disposal of Plant - Red Hill Landfill Facility	(100,000)	(101,500)	(101,500)
82430/00	Income Disposal of Vehicles - Red Hill Landfill Facility	(100,206)	(268,908)	(67,596)
		(200,206)	(370,408)	(169,096)
Other Expenditure				
83410/00	Disposal of Plant - Red Hill Landfill Facility	101,500	100,000	101,500
83420/00	Disposal of Minor Plant - Red Hill Landfill Facility	0	0	0
83430/00	Disposal of Vehicles - Red Hill Landfill Facility	92,659	169,021	59,896
		194,159	269,021	161,396
Capital Expenditure				
24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	2,567,000	2,385,937	358,000
24410/01	Purchase / Replace Plant - Hazelmere	283,900	47,175	2,365,265
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	24,880	27,641	15,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	117,884	219,483	60,145
25410/00	Refurbish Plant - Red Hill Landfill Facility	24,000	0	20,000
25420/00	Refurbish Minor Plant - Red Hill Landfill Facility	1,200	0	0
		3,018,864	2,680,236	2,818,410
Net (Income) Expenditure		3,710,222	3,395,641	3,534,648

Financial Performance by Account 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Market Red Hill Waste Management Facility By-Products

Operating Income

58861/00	Income Surplus Clay	(1,000)	(1,000)	(1,000)
58862/00	Income Laterite	(130,000)	(90,100)	(100,000)
58863/00	Income Methane	(55,000)	(41,000)	(55,000)
58864/00	Income Greenwaste Operations	(591,898)	(678,465)	(774,368)
		(777,898)	(810,565)	(930,368)

Operating Expenditure

64395/00	Operate and Maintain Greenwaste Processing Area (Unsealed)	9,306	14,960	22,479
64395/01	Operate and Maintain Contaminated Soil Remediation Area	1,727	2,219	3,368
64395/02	Operate and Maintain Hardstand & Road - Hazelmere	11,500	29,377	29,432
72860/00	Market Waste Facility Products	4,500	4,000	10,000
72861/00	Manage Surplus Clay Stock Pile	2,639	807	2,600
72862/00	Manage Laterite	3,902	13,048	17,065
72862/02	Remove and Crush Lateritic Caprock - Farm Stage 2	200,000	0	0
72863/00	Manage Methane	5,772	8,349	15,440
72864/01	Manage Greenwaste Composting	144,027	191,467	183,360
72864/02	Manage Greenwaste Mulching	399,439	571,816	435,290
		782,812	836,043	719,034

Net (Income) Expenditure

4,914	25,478	(211,334)
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Promote Red Hill Landfill Facility Operations

Operating Expenditure

63252/00	Operate and Maintain Training Centre Buildings (House) - Red Hill	3,200	6,356	24,938
63253/00	Operate and Maintain Environmental Education Centre Buildings -	13,309	14,640	16,873
66530/10	Operate and Maintain Security System Education / Training Centre	900	596	919
68690/01	Operate and Maintain Miscellaneous Furniture and Fittings -	1,500	2,988	5,637
72851/03	Community Groups within Proximity of Red Hill Waste Disposal	15,300	15,150	15,300
72871/00	Provide Site Tours - Red Hill Landfill Facility	9,617	11,174	11,890
72872/00	Conduct Open day - Red Hill Landfill	7,736	9,310	12,275
		51,562	60,214	87,832

Capital Expenditure

24420/07	Purchase Minor Plant and Equipment - Education Centre - Redhill	0	0	0
25253/00	Refurbish Environmental Education Centre - Redhill Landfill Facility	32,300	14,818	9,000
		32,300	14,818	9,000

Net (Income) Expenditure

83,862	75,032	96,832
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Financial Performance by Account 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Operating Income

53221/00	Income - Hazelmere Site	(230,000)	(163,569)	(82,951)
53310/00	Income Class III Cells - Red Hill Landfill Facility	(15,712,727)	(16,105,545)	(20,251,746)
53310/01	Income Tyre Recovery Charge Class III Cells - Red Hill Landfill	(40,000)	(36,000)	(30,000)
53310/02	Income E-Waste Charge Class III Cells - Red Hill Landfill Facility	0	(6,064)	(4,000)
53330/00	Income Class IV Cells - Red Hill Landfill Facility	(452,720)	(942,000)	(466,320)
53330/01	Income Encapsulate Class IV Material in Concrete - Red Hill Landfill	(11,000)	(2,750)	(3,000)
53399/02	Income Solar PV Tracking System - Red Hill Landfill Facility	0	0	(74,000)
58581/01	Income Workers Compensation Reimbursement - Red Hill Landfill	0	(7,000)	0
58851/00	Income Red Hill Landfill Administration	(500)	(28,151)	(500)
58857/00	Income Waste Transfer Station Operations - Red Hill Landfill Facility	(710,020)	(942,244)	(872,207)
58857/01	Income Kalamunda Transfer Station Operations	(161,379)	(194,498)	(197,986)
58857/02	Income Mathieson Road Transfer Station Operations	(219,458)	(225,587)	(229,532)
58857/03	Income Coppin Road Transfer Station Operations	(367,155)	(371,761)	(391,349)
58859/01	Income - Lime Amended Bio-Clay Operations	0	0	(115,442)
58865/00	Income Remediate Contaminated Soils	(33,885)	(10,000)	0
		(17,938,845)	(19,035,169)	(22,719,033)

Operating Expenditure

62120/00	Operate and Maintain Hazelmere Site	30,367	20,016	114,534
62150/00	Operate and Maintain Waste Management Land - Redhill Landfill	127,015	94,413	88,190
62150/03	Operate and Maintain Waste Management Land - Lot 501 (Lot 81)	0	350	350
62151/00	Operate and Maintain Waste Management Land - Red Hill Farm	0	28,027	21,400
63221/00	Operate and Maintain Hazelmere Buildings	21,900	34,282	31,598
63251/00	Operate and Maintain Administration Buildings - Red Hill Landfill	49,208	18,800	11,500
63259/00	Operate and Maintain Other Waste Management Buildings Red Hill	73,184	85,042	114,166
63259/02	Operate and Maintain Other Waste Management Buildings	0	1,995	6,598
63494/05	Operate and Maintain Fencing - Hazelmere	0	0	0
64310/01	Operate and Maintain Class III Cells - Receive and Compact Waste	903,437	940,673	1,266,245
64310/02	Operate and Maintain Class III Cells - Suppress Dust	17,679	117,781	46,525
64310/03	Operate and Maintain Class III Cells - Manage Litter	114,920	158,031	193,365
64310/04	Operate and Maintain Class III Cells - Manage Traffic and Maintain	128,955	132,878	149,080
64310/05	Operate and Maintain Class III Cells - Supply and Maintain	736,482	626,148	734,780
64310/06	Operate and Maintain Class III Cells - Sample/Test Materials/Waste	52,536	36,760	61,832
64310/07	Operate and Maintain Class III Cell Drainage System - Red Hill	82,241	91,270	108,150
64310/08	Operate and Maintain Class III Cells - Cell Usage (Airspace)	5,368,453	6,988,998	8,263,854
64310/09	Operate and Maintain Class III Cells - Maintain Liner	0	0	5,000
64310/10	Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility	178,462	181,862	214,595
64320/01	Operate and Maintain Class III Leachate Ponds - Red Hill Landfill	58,778	87,126	99,278
64330/01	Operate and Maintain Class IV Cells - Receive and Compact Waste	11,729	14,239	18,495
64330/02	Operate and Maintain Class IV Cells - Suppress Dust	8,596	6,794	8,920
64330/03	Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter	0	592	500
64330/04	Operate and Maintain Class IV Cells - Manage Traffic and Maintain	4,355	3,563	5,555
64330/05	Operate and Maintain Class IV Cells - Supply and Maintain	5,469	8,246	9,880
64330/06	Operate and Maintain Class IV Cells - Sample / Test Materials /	5,000	2,000	5,000
64330/07	Operate and Maintain Class IV Cell Drainage System - Red Hill	11,071	20,798	33,200
64330/08	Operate and Maintain Class IV Cells - Cell Usage (Airspace)	202,254	339,090	155,670
64330/09	Operate and Maintain Class IV Cell - Encapsulate Material in	6,200	7,119	2,000
64330/10	Rehabilitate Class IV Cells - Red Hill Landfill Facility	0	2,760	3,000
64340/01	Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill	87,911	41,988	41,443
64350/00	Operate and Maintain Siltation Ponds - Red Hill Landfill Facility	5,106	22,641	34,645
64360/00	Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill	4,706	1,643	4,500
64370/00	Operate and Maintain Roads / Car Parks - Red Hill Landfill Facility	57,179	78,757	83,677
64380/00	Operate and Maintain Stormwater System - Red Hill Landfill Facility	27,681	166,145	56,834
64391/00	Operate and Maintain Waste Transfer Station Buildings - Red Hill	6,506	5,886	5,525
64392/00	Operate and Maintain Weighbridge Structure	22,000	36,608	27,171
64393/00	Operate and Maintain Water Storage Dams - Red Hill Landfill	6,381	0	15,267

Financial Performance by Account 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Operating Expenditure

64393/01	Operate and Maintain Water Storage Dams/Tanks - Hazelmere	3,500	4,310	2,794
64394/00	Operate and Maintain Perimeter Fencing - Red Hill Landfill Facility	22,551	5,305	7,305
64394/01	Operate and Maintain Perimeter Fencing - Hazelmere	2,200	1,340	942
64394/03	Operate and Maintain Perimeter Fencing - Lot 501 (81North)	0	906	1,763
64394/04	Operate and Maintain Perimeter Fencing - Red Hill Farm	727	15,730	15,770
64396/00	Operate and Maintain Monitoring Bores - Red Hill Landfill Facility	15,000	16,434	11,152
64398/00	Operate and Maintain Miscellaneous Waste Management Structures	5,000	4,931	12,691
65430/00	Operate and Maintain Vehicles - Red Hill Landfill Facility	127,981	107,857	151,117
66510/08	Operate and Maintain Office Equipment - Redhill Landfill Facility	1,100	1,040	1,670
66520/08	Operate and Maintain Fire Fighting Equipment - Red Hill Landfill	13,390	7,245	12,720
66520/09	Operate and Maintain Fire Fighting Equipment - Hazelmere	1,600	177	1,000
66530/08	Operate and Maintain Security System - Red Hill Waste	20,200	35,566	66,659
66530/09	Operate and Maintain Security System - Hazelmere	19,632	23,166	19,500
66590/08	Operate and Maintain Other Equipment - Red Hill Landfill Facility	23,059	26,475	39,992
66590/09	Operate and Maintain Other Equipment - Hazelmere	2,200	4,585	8,056
66690/08	Operate and Maintain Miscellaneous Furniture and Fittings-Red Hill	3,200	3,462	1,646
67610/08	Operate and Maintain Office Furniture and Fittings - Red Hill Landfill	250	331	1,261
71915/03	Internal Revenue Staff Leave Entitlements - Red Hill Landfill	(53,859)	(87,010)	(53,474)
71916/00	Internal Revenue Red Hill Operations Staff On Costs	(521,095)	(528,950)	(805,337)
72851/00	Manage and Administer Red Hill Landfill Facility	733,877	815,598	1,737,333
72851/01	Waste Market Facilities	10,298	9,125	8,364
72851/02	Manage Red Hill Landfill Facility Safety Requirements	3,100	2,322	3,100
72857/00	Manage Waste Transfer Station Operations - Red Hill Landfill	384,313	541,933	615,581
72857/01	Manage Kalamunda Transfer Station Operations	146,708	193,606	179,987
72857/02	Manage Mathieson Road Transfer Station Operations	199,507	254,619	207,293
72857/03	Manage Coppin Road Transfer Station Operations	333,777	422,628	354,772
72858/00	Manage Weighbridge Operations - Red Hill Landfill Facility	211,619	209,148	244,060
72859/04	Lime Amended Bio-Clay Operations	0	0	112,343
72865/00	Remediate Contaminated Soils	33,585	23,543	14,856
73916/00	Manage Red Hill Landfill Operations Staff On Costs	103,901	115,734	140,454
73917/03	Provide Staff Annual Leave - Red Hill Landfill Facility Administration	37,310	29,049	36,557
73917/08	Provide Staff Annual Leave - Waste Management Landfill	141,895	42,096	150,121
73918/03	Recruit Staff - Red Hill Landfill	10,000	17,582	15,000
73921/03	Provide Staff Sick Leave - Red Hill Landfill Facility Administration	7,938	5,303	7,778
73921/08	Provide Staff Sick Leave - Waste Management Landfill Operations	29,441	10,184	31,191
73922/08	Provide Staff Long Service Leave - Waste Management Landfill	7,000	14,170	7,000
73923/03	Provide Staff RDO and TIL Leave - Red Hill Landfill Facility	0	3,365	0
73923/08	Provide Staff RDO and TIL Leave - Waste Management Landfill	0	1,923	0
73924/03	Provide Staff Public Holiday Leave - Red Hill Landfill Facility	4,763	6,142	15,556
73924/08	Provide Staff Public Holiday Leave - Waste Management Landfill	17,665	14,564	21,791
73925/03	Provide Staff Workers' Compensation - Red Hill Landfill Facility	0	3,043	0
73936/00	Manage Workshop Operations	16,100	12,397	16,700
73939/01	Undertake Geotechnical Investigations	2,000	0	200,000
		10,537,193	12,794,295	15,659,386

Capital Expenditure

24250/01	Construct Waste Management Facility Buildings - Red Hill Landfill	5,000	14,532	410,000
24250/02	Construct Waste Management Facility Buildings - Hazelmere	50,050	0	200,000
24259/01	Investigate and Design Number 3 Workshop - Redhill Landfill Facility	60,000	0	60,000
24259/02	Construct Waste Management Facility Buildings - Other - Hazelmere	50,000	19,000	21,000
24259/03	Upgrade Power - Redhill Landfill Facility	0	0	50,000
24360/00	Construct Nutrient Stripping Pond - Red Hill Landfill Facility	0	0	50,000
24392/00	Construct Weighbridge - Hazelmere	0	0	150,000
24395/01	Construct Hardstand and Road - Hazelmere	0	2,210	50,000
24399/02	Construct Solar PV Tracking System - Red Hill Landfill Facility	0	0	160,179
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill	178,400	180,000	200,000

Financial Performance by Account 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Capital Expenditure

24510/08	Purchase / Replace Office Equipment - Red Hill Landfill Facility	9,000	8,649	7,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	600	0	600
24520/08	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill	6,000	0	1,000
24530/08	Purchase / Replace Security System - Red Hill Waste Management	7,900	10,000	45,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill Facility	35,650	25,000	40,000
24590/02	Purchase / Replace Miscellaneous Plant & Equipment - Hazelmere	26,500	24,740	8,240
24610/08	Purchase / Replace Office Furniture and Fittings - Red Hill Landfill	1,000	1,000	6,500
25259/01	Refurbish Waste Transfer Station Building - Red Hill Landfill Facility	25,000	0	25,000
		455,100	285,131	1,484,519

Net (Income) Expenditure

(6,946,551)	(5,955,743)	(5,575,129)
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Satisfy Red Hill Legislative Environmental Requirements

Operating Expenditure

72853/00	Monitor Environmental Impacts - Red Hill Water Monitoring	135,700	167,349	220,036
72854/00	Monitor Environmental Impacts - Red Hill Groundwater Remediation	226,700	130,200	225,500
72859/00	Monitor Environmental Impacts - Red Hill Landfill Other	12,200	7,294	41,100
72859/01	Monitor Environmental Impacts - Red Hill Landfill National Pollutant	50,000	0	20,000
72859/02	Monitor Environmental Impacts - Red Hill Landfill Occupational	3,200	505	16,500
72859/03	Monitor Environmental Impacts - Red Hill Landfill Air	1,200	0	11,500
		429,000	305,348	534,636

Net (Income) Expenditure

429,000	305,348	534,636
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Financial Performance by Account 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Undertake Waste Management Research and Development

Operating Income

58888/01	Income Woodwaste Project	(727,001)	(807,265)	(893,414)
58888/02	Income Mattress Project - Hazelmere	(171,040)	(91,635)	(173,674)
58888/03	Income Hazelmere - Vehicle Costs Reimbursement	(1,872)	(1,872)	(1,740)
58888/04	Income Mattress Project - Red Hill	0	(6,500)	(6,500)
58888/05	Income Woodwaste Project (broiler growers guarantee fee) -	0	(4,500)	(9,440)
58939/00	Income Forum of Regional Councils (FORC)	(29,585)	(75,512)	(49,140)
58939/01	Income Engineering / Waste Management Special Projects	(173,135)	(271,499)	(100)
58939/11	Income Council Turf Recycling - SWIS Grant 14023	0	(59,859)	(54,147)
		(1,102,633)	(1,318,642)	(1,188,156)

Operating Expenditure

72888/01	Manage Woodwaste Project - Hazelmere	1,214,741	1,005,665	1,056,011
72888/02	Manage Mattress Project - Hazelmere	112,253	161,171	143,007
72888/04	Manage Carpet Recycling Project - Hazelmere	0	0	2,550
72888/05	Woodwaste Project - Hazelmere (broiler growers guarantee fee)	0	4,500	9,440
73932/00	Undertake Engineering / Waste Management Research and	42,000	41,000	41,000
73933/00	Undertake Household Hazardous Waste Research and	20,000	0	5,000
73939/00	Undertake Engineering / Waste Management Special Projects	205,000	2,267	0
73939/04	Support Forum of Regional Councils (FORC)	31,000	92,200	60,000
73939/07	Organic Processing Facility Project - Mathieson Rd	0	100,000	0
73939/08	Steel Extraction from Landfill Project	0	19,893	0
73939/09	SME Waste and Asbestos Waste Project	0	10,000	0
73939/10	Greenhouse Waste Plan Project	0	51,232	0
73939/11	Manage Council Turf Recycling - SWIS Grant 14023	0	69,865	45,000
		1,624,994	1,557,793	1,362,008

Net (Income) Expenditure

522,361	239,151	173,852
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Financial Performance by Account 2010/2011

Environmental Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Develop Advocacy and Lobbying Protocol

Operating Expenditure

73966/01	Develop and Implement a Lobbying and Advocacy Plan -	2,000	0	0
		2,000	0	0
Net (Income) Expenditure		2,000	0	0

Identify and Coordinate Networking Opportunities

Operating Expenditure

73904/05	Attend Corporate and Award Functions and Events - Environmental	1,000	1,014	0
		1,000	1,014	0
Net (Income) Expenditure		1,000	1,014	0

Implement Cities For Climate Protection (CCP) Programme

Operating Income

58725/00	Income Achieving Carbon Emissions Reduction (ACEr)	(79,160)	(77,560)	(42,300)
		(79,160)	(77,560)	(42,300)

Operating Expenditure

72725/00	Achieving Carbon Emissions Reduction (ACEr)	76,705	57,758	57,133
72725/01	EMRC - Achieving Carbon Emissions Reduction (ACEr)	10,400	8,961	7,500
		87,105	66,719	64,633
Net (Income) Expenditure		7,945	(10,841)	22,333

Implement Eastern Hills Catchment Management Action Project

Operating Income

58721/00	Income Eastern Hills Catchment Management (EHCM)	(309,800)	(219,998)	(249,000)
58721/04	Income Watsonia OMCF Project	(56,610)	(56,610)	0
		(366,410)	(276,608)	(249,000)

Operating Expenditure

72721/00	Implement Eastern Hills Catchment Management Project - EHCM	32,413	28,742	21,720
72721/05	Support Landcare Centre Administration (EHCM)	11,410	10,889	0
72721/06	Implement Eastern Hills Catchment Management Project - NRM	69,589	66,681	71,063
72721/07	Implement Eastern Hills Catchment Management Project - NRM	87,991	85,305	84,189
72721/10	Implement Eastern Hills Catchment Management Project - NRM	74,650	75,128	73,612
72721/13	Implement Watsonia OMCF Project	56,610	36,610	20,000
72721/16	Implement Eastern Hills Catchment Management Project - NRM	71,317	0	0
72721/17	Native Fish Monitoring Project (EHCM)	0	0	35,000
		403,980	303,355	305,584
Net (Income) Expenditure		37,570	26,747	56,584

Financial Performance by Account 2010/2011

Environmental Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Implement Environmental Services Staff Training and Development

Operating Expenditure

73919/05	Train and Develop Staff - Environmental Services	37,123	25,800	36,153
		37,123	25,800	36,153
Net (Income) Expenditure		37,123	25,800	36,153

Implement Environmental Services Study Assistance Programme

Operating Expenditure

73914/05	Implement Environmental Services Staff Study Assistance	2,000	2,000	2,000
		2,000	2,000	2,000
Net (Income) Expenditure		2,000	2,000	2,000

Implement Future Proofing Climate Change Adaptation Project

Operating Income

58725/02	Income Future Proofing Climate Change Adaptation Project	(90,000)	(89,655)	(75,000)
		(90,000)	(89,655)	(75,000)

Operating Expenditure

72725/07	Implement Future Proofing Climate Change Adaptation Project	140,000	66,711	121,653
		140,000	66,711	121,653
Net (Income) Expenditure		50,000	(22,944)	46,653

Implement Perth Solar City Project

Operating Income

58731/00	Income Perth Solar City Project	(1,240,000)	(760,000)	(1,005,559)
		(1,240,000)	(760,000)	(1,005,559)

Operating Expenditure

72731/00	Implement Perth Solar City Project	117,207	188,277	86,493
72731/01	Implement Perth Solar City Living Smart Program	580,000	580,000	460,000
72731/02	Implement Perth Solar City EMRC Demonstration Projects	60,000	0	0
72731/03	Implement Perth Solar City Bassendean Demonstration Projects	60,000	0	58,000
72731/04	Implement Perth Solar City Bayswater Demonstration Projects	60,000	0	72,240
72731/05	Implement Perth Solar City Belmont Demonstration Projects	60,000	0	107,000
72731/06	Implement Perth Solar City Kalamunda Demonstration Projects	60,000	0	56,664
72731/07	Implement Perth Solar City Mundaring Demonstration Projects	60,000	0	66,740
72731/08	Implement Perth Solar City Swan Demonstration Projects	60,000	0	94,915
72731/09	Implement Perth Solar City Community Arts Program	150,000	0	0
		1,267,207	768,277	1,002,052
Net (Income) Expenditure		27,207	8,277	(3,507)

Financial Performance by Account 2010/2011

Environmental Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Implement Swan and Helena River Management Framework

Operating Expenditure

72799/03	Implement Swan and Helena River Management Framework	0	0	112,113
		0	0	112,113
Net (Income) Expenditure		0	0	112,113

Implement Water Campaign Programme

Operating Income

58739/05	Income Regional Water Campaign	(59,288)	(82,553)	(76,422)
		(59,288)	(82,553)	(76,422)

Operating Expenditure

72739/05	Undertake Regional Water Campaign	77,094	75,840	70,168
		77,094	75,840	70,168
Net (Income) Expenditure		17,806	(6,713)	(6,254)

Manage and Deliver Environmental Services

Operating Income

58984/00	Income Environmental Services Business Unit	(250)	(250)	(500)
58984/01	Income Environmental Services - Vehicle Costs Reimbursement	(5,382)	(5,382)	(8,320)
		(5,632)	(5,632)	(8,820)

Operating Expenditure

66510/05	Operate and Maintain Office Equipment - Environmental Services	50	612	1,145
67610/05	Operate and Maintain Office Furniture and Fittings - Environmental	1,000	1,139	1,538
71915/05	Internal Revenue Staff Leave Entitlements - Environmental Services	(106,296)	(95,781)	(99,573)
71984/00	Internal Revenue Environmental Services Business Unit	(83,520)	(9,870)	0
72713/00	Market Environmental Services	5,500	0	0
73917/05	Provide Staff Annual Leave - Environmental Services	63,381	54,001	57,739
73918/05	Recruit Staff - Environmental Services	12,000	11,977	6,500
73921/05	Provide Staff Sick Leave - Environmental Services	12,847	8,985	11,925
73922/05	Provide Staff Long Service Leave - Environmental Services	6,000	20,706	6,000
73923/05	Provide Staff RDO and TIL Leave - Environmental Services	0	4,629	0
73924/05	Provide Staff Public Holiday Leave - Environmental Services	30,833	13,074	23,850
73929/05	Provide Staff Other Leave - Environmental Services	0	1,764	0
73984/00	Manage Environmental Services Business Unit	324,133	328,956	663,348
73984/01	Undertake Environmental Services Special Projects	1,000	2,000	6,000
		266,928	342,192	678,472

Capital Expenditure

24510/05	Purchase Office Equipment - Environmental Services	2,000	2,000	2,000
24610/05	Purchase Office Furniture and Fittings - Environmental Services	1,500	1,500	1,500
		3,500	3,500	3,500

Net (Income) Expenditure

264,796	340,060	673,152
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Financial Performance by Account 2010/2011

Environmental Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Participate in Environmental Issues and Projects that Affect the Region

Operating Income

58730/00	Income Dieback Management Framework	0	(12,500)	(57,500)
		0	(12,500)	(57,500)

Operating Expenditure

71720/00	Internal Revenue Regional Environmental Projects	(51,000)	(51,564)	0
72720/00	Undertake Regional Environmental Projects	5,000	0	0
72730/00	Develop Dieback Management Framework	0	12,544	57,485
72739/00	Implement Other Environmental Projects	0	0	11,623
		(46,000)	(39,020)	69,108

Net (Income) Expenditure

(46,000)	(51,520)	11,608
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Provide Environmental Consulting Service to EMRC

Operating Expenditure

72715/00	Provide Consulting Services - Regional Development	20,234	4,841	0
		20,234	4,841	0

Net (Income) Expenditure

20,234	4,841	0
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Provide Environmental Consulting Service to member Councils

Operating Income

58711/00	Income Environmental Consulting Services	(108,000)	(20,000)	(23,000)
		(108,000)	(20,000)	(23,000)

Operating Expenditure

72711/00	Provide Environmental Consulting Services	66,086	50,373	18,380
		66,086	50,373	18,380

Net (Income) Expenditure

(41,914)	30,373	(4,620)
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Provide Environmental Consulting Services to External Organisations

Operating Income

58712/00	Income Environmental Consulting Services - Other Clients	(9,500)	(5,532)	0
		(9,500)	(5,532)	0

Operating Expenditure

72712/00	Provide Environmental Consulting Services - Other Clients	0	0	0
		0	0	0

Net (Income) Expenditure

(9,500)	(5,532)	0
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Financial Performance by Account 2010/2011

Regional Development	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Develop Advocacy and Lobbying Protocol

Operating Expenditure

73966/02	Implement Regional Advocacy Strategy	268,290	255,100	265,176
		268,290	255,100	265,176
Net (Income) Expenditure		268,290	255,100	265,176

Develop and Promote Perth's Eastern Region as a Tourism Destination

Operating Expenditure

72818/01	Regional Tourism Destination Marketing	58,573	46,575	65,497
		58,573	46,575	65,497
Net (Income) Expenditure		58,573	46,575	65,497

Facilitate dispersal of visitors throughout the Perth's Eastern Region

Operating Expenditure

72814/00	Support Regional Visitor Servicing	65,604	59,597	0
		65,604	59,597	0
Net (Income) Expenditure		65,604	59,597	0

Facilitate Regional Tourism Projects

Operating Income

58801/00	Income Regional Tourism Development	(108,792)	(113,742)	(90,654)
		(108,792)	(113,742)	(90,654)
Net (Income) Expenditure		(108,792)	(113,742)	(90,654)

Facilitate Regional Youth Strategies

Operating Expenditure

72762/00	Develop Youth Education Strategy	25,000	1,952	21,926
		25,000	1,952	21,926
Net (Income) Expenditure		25,000	1,952	21,926

Facilitate Tourism Industry Development Activities

Operating Expenditure

72801/01	Conduct Regional Tourism Market Research	12,344	0	23,329
72801/02	Facilitate Tourism Industry Development Workshops	9,679	7,365	0
72801/03	Regional Tourism Destination Development	0	0	46,163
		22,023	7,365	69,492
Net (Income) Expenditure		22,023	7,365	69,492

Financial Performance by Account 2010/2011

Regional Development	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Identify and Investigate New Regional Development Project Opportunities

Operating Expenditure

72772/02	Investigate New Regional Development Initiatives	24,046	48,917	0
73983/01	Undertake Regional Development Special Projects	19,005	0	0
		43,051	48,917	0
Net (Income) Expenditure		43,051	48,917	0

Implement Perth's Eastern Autumn Festival Regional Publicity Campaign

Operating Income

58802/01	Income Perth's Eastern Autumn Festival	0	(9,091)	0
		0	(9,091)	0

Operating Expenditure

72802/01	Perth's Autumn Festival	70,481	63,198	68,832
		70,481	63,198	68,832
Net (Income) Expenditure		70,481	54,107	68,832

Implement Regional Cycling Tourism Opportunities

Operating Income

58819/00	Income Regional Cycling Tourism Opportunities	0	(20,000)	0
		0	(20,000)	0

Operating Expenditure

72819/00	Implement Regional Cycling Tourism Opportunities	49,766	60,162	1,726
		49,766	60,162	1,726
Net (Income) Expenditure		49,766	40,162	1,726

Implement Regional Development Services Study Assistance Programme

Operating Expenditure

73914/04	Implement Regional Development Staff Study Assistance	1,000	1,000	1,000
		1,000	1,000	1,000
Net (Income) Expenditure		1,000	1,000	1,000

Implement Regional Development Staff Training and Development

Operating Expenditure

73919/04	Train and Develop Staff - Regional Development	22,350	22,550	24,828
		22,350	22,550	24,828
Net (Income) Expenditure		22,350	22,550	24,828

Financial Performance by Account 2010/2011

Regional Development	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Implement Regional Integrated Transport Strategy

Operating Income

58787/02	Income Travel Smart Programme	(40,000)	0	(45,000)
58787/03	Income Co-ordinate Regional Cycle Plan	0	0	(50,000)
58787/07	Income Planning for Walking	0	0	(14,380)
		(40,000)	0	(109,380)

Operating Expenditure

72787/01	Implement Regional Integrated Transport Strategy	73,732	85,777	77,758
72787/02	Implement Regional Travel Smart Programme	8,726	0	40,000
72787/03	Co-ordinate Regional Cycle Plan	50,984	25,135	100,000
72787/04	Regional Walking Strategy	0	0	21,794
		133,442	110,912	239,552

Net (Income) Expenditure

93,442	110,912	130,172
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Implement Swan and Helena River Management Framework

Operating Expenditure

72799/01	Implement Swan River Concept and Management Plan	183,141	46,510	0
		183,141	46,510	0

Net (Income) Expenditure

183,141	46,510	0
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Investigate and Develop Industry Capability and Clustering Project

Operating Expenditure

72782/00	Facilitate Industry Capability/Clustering Research	2,000	1,448	0
72782/01	Implement Regional Economic Development Strategy	0	0	101,913
		2,000	1,448	101,913

Net (Income) Expenditure

2,000	1,448	101,913
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Financial Performance by Account 2010/2011

Regional Development	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage and Deliver Regional Development Service

Operating Income

58983/00	Income Regional Development Business Unit	(100)	(212)	(10,990)
		(100)	(212)	(10,990)

Operating Expenditure

66510/04	Operate and Maintain Office Equipment - Regional Development	0	144	400
66590/05	Operate and Maintain Other Equipment - Regional Development	0	0	805
67610/04	Operate and Maintain Furniture and Fittings - Regional Development	0	738	1,166
71915/04	Internal Revenue Staff Leave Entitlements - Regional Development	(70,369)	(87,820)	(75,182)
72799/02	Provide Regional Economic Profile Information	74,822	49,723	34,000
73917/04	Provide Staff Annual Leave - Regional Development	40,406	13,687	42,207
73918/04	Recruit Staff - Regional Development	3,500	8,625	4,000
73921/04	Provide Staff Sick Leave - Regional Development	8,597	6,902	9,004
73922/04	Provide Staff Long Service Leave - Regional Development	1,560	1,560	1,560
73923/04	Provide Staff RDO and TIL Leave - Regional Development	0	1,393	0
73924/04	Provide Staff Public Holiday Leave - Regional Development	20,633	11,071	18,008
73983/00	Manage Regional Development Business Unit	152,259	281,987	673,483
73983/03	Support Regional Development Grant/Sponsorship Opportunities	48,826	2,635	30,000
		280,234	290,645	739,451

Capital Expenditure

24510/04	Purchase Office Equipment - Regional Development	1,500	1,500	1,000
24590/08	Purchase Other Equipment - Regional Development	0	4,132	0
24610/04	Purchase Office Furniture and Fittings - Regional Development	1,500	1,500	1,500
		3,000	7,132	2,500

Net (Income) Expenditure

283,134	297,565	730,961
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Produce Regional Events Calendar

Operating Expenditure

72802/02	Publish Regional Events Calendar	108,439	0	0
		108,439	0	0

Net (Income) Expenditure

108,439	0	0
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Pursue International Investment in the Region

Operating Expenditure

72771/00	Develop International Economic Relations	4,000	187	0
		4,000	187	0

Net (Income) Expenditure

4,000	187	0
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Financial Performance by Account 2010/2011

Regional Development	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Support Avon Descent Community Days

Operating Income

58829/01	Income Avon Descent	(250,000)	(250,012)	(250,000)
		(250,000)	(250,012)	(250,000)

Operating Expenditure

72829/01	Support Avon Descent	273,012	253,985	271,732
		273,012	253,985	271,732

Net (Income) Expenditure

		23,012	3,973	21,732
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Financial Performance by Account 2010/2011

Risk Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Deliver Risk Management Training

Operating Income

58833/01	Income Occupational Health and Safety Training	(41,200)	(37,700)	(36,200)
		(41,200)	(37,700)	(36,200)

Operating Expenditure

72833/01	Conduct Training - Occupational Health and Safety	15,285	11,684	7,650
72833/99	Conduct Training - Other Risk Management Courses	1,340	2,342	150
		16,625	14,026	7,800

Net (Income) Expenditure

(24,575)	(23,674)	(28,400)
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Deliver Traffic Management Training

Operating Income

58833/02	Income Traffic Management Training	(43,000)	(22,987)	(16,200)
		(43,000)	(22,987)	(16,200)

Operating Expenditure

72833/02	Conduct Training - Traffic Management	16,090	11,461	3,500
		16,090	11,461	3,500

Net (Income) Expenditure

(26,910)	(11,526)	(12,700)
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Develop a Risk Management Marketing Plan (Consulting)

Operating Expenditure

73985/01	Market Risk Management Consulting Services	7,570	3,998	3,000
		7,570	3,998	3,000

Net (Income) Expenditure

7,570	3,998	3,000
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Develop Risk Management Documentation

Operating Income

58842/00	Income Risk Management Documentation	(3,500)	(3,500)	(4,000)
		(3,500)	(3,500)	(4,000)

Operating Expenditure

72842/00	Provide Risk Management Documentation	5,475	3,390	1,500
		5,475	3,390	1,500

Net (Income) Expenditure

1,975	(110)	(2,500)
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Financial Performance by Account 2010/2011

Risk Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Develop Risk Management Training Courses

Operating Expenditure

72833/03	Develop Risk Management Training Courses	14,280	17,045	0
		14,280	17,045	0
Net (Income) Expenditure		14,280	17,045	0

Identify and Coordinate Networking Opportunities

Operating Expenditure

73904/06	Attend Corporate and Award Functions and Events - Risk	200	200	0
		200	200	0
Net (Income) Expenditure		200	200	0

Implement Risk Management Services Study Assistance Programme

Operating Expenditure

73914/06	Implement Risk Management Staff Study Assistance Programme	300	0	0
		300	0	0
Net (Income) Expenditure		300	0	0

Implement Risk Management Staff Training and Performance Review Process

Operating Expenditure

73919/06	Train and Develop Staff - Risk Management	8,785	3,488	5,452
		8,785	3,488	5,452
Net (Income) Expenditure		8,785	3,488	5,452

Financial Performance by Account 2010/2011

Risk Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage and Deliver Regional Risk Management Service

Operating Income

58985/00	Income Risk Management Service Business Unit	(300)	(217)	(200)
		(300)	(217)	(200)

Operating Expenditure

66510/06	Operate and Maintain Office Equipment - Risk Management	0	17	150
67610/06	Operate and Maintain Office Furniture and Fittings - Risk	0	17	150
71915/06	Internal Revenue Staff Leave Entitlements - Risk Management	(26,604)	(26,990)	(27,386)
71985/00	Internal Revenue Risk Management Service Business Unit	(75,500)	(70,539)	(76,550)
73917/06	Provide Staff Annual Leave - Risk Management	16,612	13,805	16,915
73918/06	Recruit Staff - Risk Management	3,000	400	2,000
73921/06	Provide Staff Sick Leave - Risk Management Services	3,215	5,358	3,280
73922/06	Provide Staff Long Service Leave - Risk Management Services	5,500	5,500	6,500
73923/06	Provide Staff RDO and TIL Leave - Risk Management Services	0	1,430	0
73924/06	Provide Staff Public Holiday Leave - Risk Management	7,717	4,235	6,559
73985/00	Manage Risk Management Services Business Unit	177,357	197,019	438,678
73985/02	Provide Risk Management Advice to Organisation	16,065	17,497	0
73985/03	Provide Risk Management Advice Red Hill	3,570	4,873	0
		130,932	152,622	370,296

Capital Expenditure

24510/06	Purchase Office Equipment - Risk Management	500	500	500
24610/06	Purchase Office Furniture and Fittings - Risk Management	500	500	500
		1,000	1,000	1,000

Net (Income) Expenditure

131,632	153,405	371,096
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Provide Regional Risk Management Consulting and Advice to member Councils

Operating Income

58831/00	Income Risk Management Consulting Services - Member Councils	(62,000)	(51,800)	(9,500)
		(62,000)	(51,800)	(9,500)

Operating Expenditure

72831/00	Provide Risk Management Consulting Services - Member Councils	29,750	23,618	0
		29,750	23,618	0

Net (Income) Expenditure

(32,250)	(28,182)	(9,500)
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Provide Risk Management Consulting and Advice to Other External Clients

Operating Income

58832/00	Income Risk Management Consulting Services - Other Clients	(45,000)	(32,000)	(26,000)
		(45,000)	(32,000)	(26,000)

Operating Expenditure

72832/00	Provide Risk Management Consulting Services - Other Clients	22,040	9,758	3,000
		22,040	9,758	3,000

Net (Income) Expenditure

(22,960)	(22,242)	(23,000)
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Financial Performance by Account 2010/2011

Risk Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Undertake Risk Management Benchmarking

Operating Income

58841/00	Income Risk Management Benchmarking	(6,800)	(6,800)	(6,800)
		(6,800)	(6,800)	(6,800)

Operating Expenditure

72841/00	Undertake Risk Management Benchmarking	1,374	1,852	0
		1,374	1,852	0

Net (Income) Expenditure

		(5,426)	(4,948)	(6,800)
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Financial Performance by Account 2010/2011

Resource Recovery	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Develop a Clearer Understanding of Available Resource Recovery Technologies

Other Expenditure

72884/02	Undertake Resource Recovery Project Study Tour	54,500	43,932	29,000
		54,500	43,932	29,000
Net (Income) Expenditure		54,500	43,932	29,000

Develop Resource Recovery Products

Other Expenditure

72888/00	Market Resource Recovery Products	14,500	4,500	9,500
		14,500	4,500	9,500
Net (Income) Expenditure		14,500	4,500	9,500

Identify and Coordinate Networking Opportunities

Other Expenditure

73904/07	Attend Corporate and Award Functions and Events - Resource	250	250	250
		250	250	250
Net (Income) Expenditure		250	250	250

Implement Resource Recovery Project Plan

Other Expenditure

72882/03	Conduct Resource Recovery Community Consultation	28,800	47,560	103,000
72889/01	Prepare Project Management Plan and Schedule (Task 1)	35,500	66,000	24,000
72889/03	Undertake Community Consultation (Task 3)	9,000	35,939	30,000
72889/04	Undertake EMRC Participant Consultation (Task 4)	5,000	28,000	10,000
72889/06	Determine Preferred Site and Technology (Task 6)	37,100	25,000	20,000
72889/07	Develop Financial Models (Task 7)	32,500	37,383	30,000
72889/08	Determine Project Staging (Task 8)	9,500	83,710	10,000
72889/09	Prepare Business Plan and Participating Members Agreement (Task 9)	40,000	31,950	30,000
72889/10	Review Waste Collection Systems (Task 10)	10,000	0	10,000
72889/11	Determine Contract Delivery Mechanism (Task 11)	38,000	25,000	10,000
72889/12	Prepare Expression of Interest Documents (Task 12)	7,000	2,207	0
72889/13	Seek Expressions of Interest (Task 13)	20,000	52,553	0
72889/14	Evaluate Expressions of Interest (Task 14)	96,800	97,800	0
72889/15	Seek Environmental Approvals (Task 15)	78,000	20,005	220,000
72889/16	Seek Town Planning Approvals (Task 16)	18,250	0	7,000
72889/17	Prepare Tender Documents (Task 17)	0	0	0
72889/18	Seek Tenders (Task 18)	0	0	0
72889/22	Prepare Project Progress Reports (Task 22)	7,000	9,600	7,000
72889/23	Conduct Project Advisory Group Meetings (Task 23)	48,000	63,404	18,500
		520,450	626,111	529,500

Capital Expenditure

24399/01	Construct and Commission Resource Recovery Park	0	0	50,000
		0	0	50,000
Net (Income) Expenditure		520,450	626,111	579,500

Financial Performance by Account 2010/2011

Resource Recovery	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Implement Resource Recovery Project Study Assistance Programme

Other Expenditure

73914/07	Implement Resource Recovery Staff Study Assistance Programme	500	500	500
		500	500	500
Net (Income) Expenditure		500	500	500

Implement Resource Recovery Staff Training and Development

Other Expenditure

73919/07	Train and Develop Staff - Resource Recovery	15,822	14,837	16,351
		15,822	14,837	16,351
Net (Income) Expenditure		15,822	14,837	16,351

Manage Resource Recovery Project

Other Income

58884/01	Income Waste Stream Audits	(70,272)	(70,264)	0
58986/00	Income Resource Recovery Project	(4,888,806)	(3,735,470)	(4,687,766)
		(4,959,078)	(3,805,734)	(4,687,766)

Other Expenditure

65420/09	Operate and Maintain Minor Plant/Equipment - Resource Recovery	0	0	2,871
66510/07	Operate and Maintain Office Equipment - Resource Recovery	270	294	534
66590/07	Operate and Maintain Miscellaneous Equipment - Resource	1,000	1,577	2,043
67610/07	Operate and Maintain Office Furniture and Fittings - Resource	550	877	1,108
71915/07	Internal Revenue Staff Leave Entitlements - Resource Recovery	(53,953)	(36,566)	(41,858)
72884/00	Evaluate Resource Recovery Park Options	24,500	3,600	10,000
72884/01	Undertake Waste Stream Audits	92,000	80,349	22,000
72986/00	Manage Resource Recovery Project	379,722	303,274	556,662
73917/07	Provide Staff Annual Leave - Resource Recovery	30,960	11,575	33,320
73918/07	Recruit Staff - Resource Recovery	14,000	14,000	0
73921/07	Provide Staff Sick Leave - Resource Recovery	6,481	1,799	6,983
73922/07	Provide Staff Long Service Leave - Resource Recovery	500	500	500
73923/07	Provide Staff RDO and TIL Leave - Resource Recovery	0	(5,732)	0
73924/07	Provide Staff Public Holiday Leave - Resource Recovery	15,554	6,009	13,966
		511,584	381,556	608,129

Capital Expenditure

24510/07	Purchase Office Equipment - Resource Recovery	1,000	1,000	1,000
24590/07	Purchase Other Equipment - Resource Recovery	1,000	6,000	1,000
24610/07	Purchase Office Furniture and Fittings - Resource Recovery	1,500	3,300	1,000
		3,500	10,300	3,000

Net (Income) Expenditure

		(4,443,994)	(3,413,878)	(4,076,637)
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Financial Performance by Account 2010/2011

Resource Recovery	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Promote Awareness of Resource Recovery Project

Other Expenditure

72882/01	Implement Resource Recovery Education Programme	2,200	2,350	4,200
72882/02	Market Resource Recovery Education Programme	5,500	32,800	7,500
		7,700	35,150	11,700
Net (Income) Expenditure		7,700	35,150	11,700

Support Waste Management Community Reference Group (WMCRG)

Other Expenditure

72883/01	Support Waste Management Community Reference Group	14,600	10,280	14,100
		14,600	10,280	14,100
Net (Income) Expenditure		14,600	10,280	14,100

Financial Performance by Account 2010/2011

	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
Net Operating and Capital Expenditure	4,158,633	3,580,106	706,159



CAPITAL WORKS SUMMARY

**For the Year Ending
30 June 2011**

Capital Works Summary 2010/2011

Governance and Corporate Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Implement EMRC's Strategic Information Plan

Capital Expenditure

24550/00	Purchase Information Technology & Communication	82,500	37,237	380,200
24560/00	Purchase Network Communication Equipment	148,500	43,400	0
24570/00	Purchase Information Technology Servers	133,000	60,268	0
24580/00	Purchase PABX/Telephone Equipment	16,000	5,413	0

Net (Income) Expenditure	380,000	146,318	380,200
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Manage Corporate Administration Facilities (Ascot Place)

Capital Expenditure

24590/01	Purchase/ Replace other Equipment - Ascot Place	2,000	2,000	0
24690/00	Purchase/ Replace Miscellaneous Furniture and	2,000	2,000	0
25140/01	Upgrade Landscaping - Ascot Place	0	3,220	0
25240/01	Capital Improvement Administration Building - Ascot Place	839,000	1,765,000	215,000
25240/02	Upgrade Air Conditioning Equipment - Ascot Place	227,000	15,340	0

Net (Income) Expenditure	1,070,000	1,787,560	215,000
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Manage Portfolio of Assets

Capital Expenditure

24440/00	Purchase Vehicles - Ascot Place	556,988	446,668	422,232
24510/01	Purchase Furniture Fittings & Equipment - Corporate Services	62,000	40,000	24,000
24610/01	Purchase Office Furniture and Fittings - Corporate Services	10,000	10,000	0
24620/00	Purchase Art Works	12,000	4,727	17,273
25530/01	Upgrade Security Equipment - Ascot Place	10,000	0	0

Net (Income) Expenditure	650,988	501,395	463,505
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Capital Works Summary 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage Engineering and Waste Management Services

Capital Expenditure

24510/02	Purchase / Replace Office Equipment - Engineering / Waste	500	445	550
24590/03	Purchase/Replace Other Equipment - Engineering and Waste	2,700	2,307	5,500
24610/03	Purchase Office Furniture and Fittings-Engineering and Waste	2,400	2,033	2,500
24610/10	Purchase Office Furniture and Fittings-Hazelmere	0	655	1,500

Net (Income) Expenditure		5,600	5,440	10,050
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Develop an Education Programme to Address Problematic Waste in the Region

Capital Expenditure

24590/04	Purchase Other Equipment - Waste Education Fluorescent	19,509	9,700	0
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Net (Income) Expenditure		19,509	9,700	0
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Develop and implement an Education Programme for the Red Hill Education Centre

Capital Expenditure

24690/01	Purchase Miscellaneous Furniture and Fittings - Red Hill	12,000	2,500	9,000
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Net (Income) Expenditure		12,000	2,500	9,000
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Implement Red Hill Master Plan Land Acquisition Recommendations

Capital Expenditure

24150/02	Purchase Waste Management Land - Midland Brick	0	0	500,000
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Net (Income) Expenditure		0	0	500,000
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Implement Red Hill Master Plan Planning Recommendations

Capital Expenditure

24310/08	Construct Class III Cell Farm Stage 1 - Red Hill Landfill	3,420,268	3,100,000	0
24310/09	Investigate and Design Class III Cell Farm Stage 2 - Redhill	5,000	0	0
24310/10	Investigate and Design Class III Cell Farm Stage 3 - Redhill	8,500	9,993	0
24310/11	Construct Class III Cell Farm Stage 2 - Red Hill Landfill	0	0	5,000
24320/01	Construct Class III Leachate Pond - Red Hill Landfill Facility	330,000	430,000	0
24350/00	Construct Siltation Ponds - Red Hill Landfill Facility	46,000	14,518	158,000
24370/00	Construct Roads / Carparks - Red Hill Landfill Facility	111,120	10,000	100,000
24393/00	Construct Water Storage Dams - Red Hill Landfill Facility	580,000	83,280	80,000
24393/01	Construct Water Storage Dams/Tanks - Hazelmere	0	890	0
24394/00	Construct Perimeter Fencing - Red Hill Landfill Facility	12,600	9,278	8,600
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	20,000	20,000	30,000
24397/00	Construct Perimeter Bunds - Red Hill Landfill Facility	5,000	15,000	0

Net (Income) Expenditure		4,538,488	3,692,959	381,600
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Capital Works Summary 2010/2011

Waste Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage Major and Minor Plant (Red Hill Waste Disposal Facility)

Capital Expenditure

24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	2,567,000	2,385,937	358,000
24410/01	Purchase / Replace Plant - Hazelmere	283,900	47,175	2,365,265
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	24,880	27,641	15,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	117,884	219,483	60,145
25410/00	Refurbish Plant - Red Hill Landfill Facility	24,000	0	20,000
25420/00	Refurbish Minor Plant - Red Hill Landfill Facility	1,200	0	0

Net (Income) Expenditure

3,018,864	2,680,236	2,818,410
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Promote Red Hill Landfill Facility Operations

Capital Expenditure

24420/07	Purchase Minor Plant and Equipment - Education Centre -	0	0	0
25253/00	Refurbish Environmental Education Centre - Redhill Landfill	32,300	14,818	9,000

Net (Income) Expenditure

32,300	14,818	9,000
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Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Capital Expenditure

24250/01	Construct Waste Management Facility Buildings - Red Hill	5,000	14,532	410,000
24250/02	Construct Waste Management Facility Buildings - Hazelmere	50,050	0	200,000
24259/01	Investigate and Design Number 3 Workshop - Redhill Landfill	60,000	0	60,000
24259/02	Construct Waste Management Facility Buildings - Other -	50,000	19,000	21,000
24259/03	Upgrade Power - Redhill Landfill Facility	0	0	50,000
24360/00	Construct Nutrient Stripping Pond - Red Hill Landfill Facility	0	0	50,000
24392/00	Construct Weighbridge - Hazelmere	0	0	150,000
24395/01	Construct Hardstand and Road - Hazelmere	0	2,210	50,000
24399/02	Construct Solar PV Tracking System - Red Hill Landfill Facility	0	0	160,179
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill	178,400	180,000	200,000
24510/08	Purchase / Replace Office Equipment - Red Hill Landfill	9,000	8,649	7,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	600	0	600
24520/08	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill	6,000	0	1,000
24530/08	Purchase / Replace Security System - Red Hill Waste	7,900	10,000	45,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill	35,650	25,000	40,000
24590/02	Purchase / Replace Miscellaneous Plant & Equipment -	26,500	24,740	8,240
24610/08	Purchase / Replace Office Furniture and Fittings - Red Hill	1,000	1,000	6,500
25259/01	Refurbish Waste Transfer Station Building - Red Hill Landfill	25,000	0	25,000

Net (Income) Expenditure

455,100	285,131	1,484,519
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Capital Works Summary 2010/2011

Environmental Services	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage and Deliver Environmental Services

Capital Expenditure

24510/05	Purchase Office Equipment - Environmental Services	2,000	2,000	2,000
24610/05	Purchase Office Furniture and Fittings - Environmental	1,500	1,500	1,500
Net (Income) Expenditure		3,500	3,500	3,500

Capital Works Summary 2010/2011

Regional Development	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage and Deliver Regional Development Service

Capital Expenditure

24510/04	Purchase Office Equipment - Regional Development	1,500	1,500	1,000
24590/08	Purchase Other Equipment - Regional Development	0	4,132	0
24610/04	Purchase Office Furniture and Fittings - Regional	1,500	1,500	1,500
Net (Income) Expenditure		3,000	7,132	2,500

Capital Works Summary 2010/2011

Risk Management	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Manage and Deliver Regional Risk Management Service

Capital Expenditure

24510/06	Purchase Office Equipment - Risk Management	500	500	500
24610/06	Purchase Office Furniture and Fittings - Risk Management	500	500	500
Net (Income) Expenditure		1,000	1,000	1,000

Capital Works Summary 2010/2011

Resource Recovery	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
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Implement Resource Recovery Project Plan

Capital Expenditure

24399/01	Construct and Commission Resource Recovery Park	0	0	50,000
Net (Income) Expenditure		0	0	50,000

Manage Resource Recovery Project

Capital Expenditure

24510/07	Purchase Office Equipment - Resource Recovery	1,000	1,000	1,000
24590/07	Purchase Other Equipment - Resource Recovery	1,000	6,000	1,000
24610/07	Purchase Office Furniture and Fittings - Resource Recovery	1,500	3,300	1,000
Net (Income) Expenditure		3,500	10,300	3,000

Capital Works Summary 2010/2011

	Budget 2009/2010	Est. Actual 2009/2010	Budget 2010/2011
Total Capital Expenditure	10,193,849	9,147,989	6,331,284