

MINUTES

**CERTIFICATION OF CONFIRMATION OF
COUNCIL MEETING MINUTES**

22 JULY 2010

I, Cr Graham Pittaway, hereby certify that the following minutes [pages 1 to 234] of the Meeting of Council held on 22 July 2010 were confirmed at a meeting of the Council held on 19 August 2010.

A handwritten signature in blue ink, appearing to read "G. Pittaway", is written over a horizontal line.

Signature

**Cr Graham Pittaway
Name**

Person presiding at the Council Meeting held on 19 August 2010



MINUTES

Ordinary Meeting of Council

22 July 2010

ORDINARY MEETING OF COUNCIL

MINUTES

22 July 2010

(REF: COMMITTEES-11050)

An Ordinary Meeting of Council was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Thursday, 22 July 2010**. The meeting commenced at **6.00pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 6.00pm.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE PREVIOUSLY APPROVED

Councillor Attendance

| | | |
|---|--------------------|--------------------|
| Cr Graham Pittaway (Chairman) | EMRC Member | City of Bayswater |
| Cr John Gangell (<i>to 7.02pm</i>) | EMRC Member | Town of Bassendean |
| Cr Gerry Pule | EMRC Member | Town of Bassendean |
| Cr Alan Radford | EMRC Member | City of Bayswater |
| Cr Glenys Godfrey | EMRC Member | City of Belmont |
| Cr Janet Powell | EMRC Member | City of Belmont |
| Cr Don McKechnie | EMRC Member | Shire of Kalamunda |
| Cr Frank Lindsey | EMRC Member | Shire of Kalamunda |
| Cr Tony Cuccaro (Deputy Chairman) | EMRC Member | Shire of Mundaring |
| Cr Jenny Johnson (Deputising for Cr Pilgrim) | EMRC Deputy Member | Shire of Mundaring |
| Cr David Färdig | EMRC Member | City of Swan |
| Cr Charlie Zannino | EMRC Member | City of Swan |

Apologies

| | | |
|-----------------|-------------|--------------------|
| Cr Alan Pilgrim | EMRC Member | Shire of Mundaring |
|-----------------|-------------|--------------------|

EMRC Officers

| | |
|---------------------|---|
| Mr Peter Schneider | Chief Executive Officer |
| Mr Johan le Roux | Acting Director Waste Services |
| Ms Rhonda Hardy | Director Regional Services |
| Ms Prapti Mehta | Manager Organisational Development |
| Ms Theresa Eckstein | Executive Assistant to Chief Executive Officer |
| Ms Mary-Ann Winnett | Personal Assistant to Director Corporate Services (Minutes) |

EMRC Observers

| | |
|----------------------|------------------------------|
| Mr Steve Fitzpatrick | Manager, Project Development |
| Mr Jer Liew | Manager Financial Services |

Observers

| | | |
|-----------------------|------------------------------|--------------------|
| Mr Bob Jarvis | Chief Executive Officer | Town of Bassendean |
| Mr Jonathan Throssell | Chief Executive Officer | Shire of Mundaring |
| Mr Doug Pearson | Director Technical Services | City of Bayswater |
| Mr Ric Lutey | Director Technical Services | City of Belmont |
| Mr Jim Coten | Executive Manager Operations | City of Swan |

Visitors

| |
|------------------|
| Mr Ian Walters |
| Mr David Ameduri |



3 DISCLOSURE OF INTERESTS

3.1 PRAPTI MEHTA – MANAGER ORGANISATIONAL DEVELOPMENT – INTERESTS AFFECTING IMPARTIALITY:

Item: 19.2
Subject: Item 13.1 of the Chief Executive Officer Performance Review Committee - Annual Performance Review 2009/2010
Nature of Interest: Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a). Reporting relationship to the CEO

Item: 19.3
Subject: Item 13.2 of the Chief Executive Officer Performance Review Committee - Chief Executive Officer's Memorandum of Understanding 2010/2011
Nature of Interest: Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a). Reporting relationship to the CEO

Item: 19.4
Subject: Item 13.3 of the Chief Executive Officer Performance Review Committee - Chief Executive Officer's Remuneration Review 2010
Nature of Interest: Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a). Reporting relationship to the CEO

3.2 PETER B. SCHNEIDER – CHIEF EXECUTIVE OFFICER – INTERESTS AFFECTING IMPARTIALITY:

Item: 19.2
Subject: Item 13.1 of the Chief Executive Officer Performance Review Committee - Annual Performance Review 2009/2010
Nature of Interest: Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a). Subject matter of the Report directly relates to the Chief Executive Officer

Item: 19.3
Subject: Item 13.2 of the Chief Executive Officer Performance Review Committee - Chief Executive Officer's Memorandum of Understanding 2010/2011
Nature of Interest: Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a). Subject matter of the Report directly relates to the Chief Executive Officer

3.3 PETER B. SCHNEIDER – CHIEF EXECUTIVE OFFICER – FINANCIAL INTERESTS:

Item: 19.4
Subject: Item 13.3 of the Chief Executive Officer Performance Review Committee - Chief Executive Officer's Remuneration Review 2010
Nature of Interest: Disclosure of Financial Interest Local Government Act 1995 Sections 5.60B, 5.65, 5.70 and 5.71.
The outcome of the Report directly relates to my remuneration.

Item: 19.5
Subject: Report on Outcomes of the Chief Executive Officer's Performance Review Process
Nature of Interest: Disclosure of Financial Interest Local Government Act 1995 Sections 5.60B, 5.65, 5.70 and 5.71.
The outcome of the Report directly relates to my remuneration.



4 ANNOUNCEMENT BY THE CHAIRMAN OR PERSON PRESIDING WITHOUT DISCUSSION

4.1 SECTION 5 OF THE AGENDA

At the Ordinary Meeting of Council held on 17 June 2010 questions were raised by Mr Snelgar and Mr Walters and written responses were supplied. A copy of the responses provided was omitted from the Agenda distributed prior to the meeting but will be included in the Minutes.

4.2 SECTION 15.3 OF THE AGENDA

A meeting of the CEOPRC was held on 15 July 2010 and the Minutes were distributed earlier this week. The CEOPRC Minutes will be dealt with at Section 15.3 of the Agenda. Confidential Items relating to that meeting will be dealt with at Section 19.

4.3 SECTION 19 OF THE AGENDA

A report item relating to the outcomes from the CEOPRC meeting will also be dealt with under Section 19 of the agenda.

4.4 ITEMS IN THE RED FOLDERS

- Revised Section 5 – Responses to Previous Public Questions
- Revised Section 12 – Announcement of Confidential Matters
- Section 15.3 – CEOPRC Minutes 15 July 2010 meeting
- Section 17 – Notice of Motion from Cr Pule
- Section 18 – List of Late Items
- Section 19 – List of Confidential Matters

4.5 NOMINATIONS FOR THE COMMUNITY TASK FORCE

Nominations for the Community Taskforce for developing the Community Partnership Agreement close Friday 30 July 2010. If any Councillors would like an application pack to pass on to any residents within the Region please see Stephen Fitzpatrick at the conclusion of tonight's meeting.

5 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

5.1 QUESTIONS FROM MR RON SNELGAR

The following questions were raised at the Council meeting held on 17 June 2010 and a written response was supplied to Mr Snelgar as follows:

Question 1: I refer to the CEO's response to my question asked at the OCM 20 May 2010, regarding a schedule of investments at 30 June 2007, 30 June 2008 and 30 June 2009.

Your letter implies that all investments are subject to legal professional privilege.

Are there any investments not subject to litigation?

Response: The CEO confirmed that there were a number that did not fall within that category.

Question 2: Is there a reason why you couldn't have given me a list of those investments.

Response: The information requested is outside of the current investment policy/guideline which is currently subject to review. When passed the revised policy will provide disclosure and investment reporting to Council, in accordance with the policy.



5.2 QUESTIONS FROM MR IAN WALTERS

The following questions were raised at the Council meeting held on 17 June 2010 and a written response was supplied to Mr Walters as follows:

Question 1: My question relates to Local Government Administration Regulation 13.

This regulation requires the EMRC to make available for public inspection unconfirmed minutes of all Council meetings within 10 days after the Council meetings.

Why isn't this regulation being observed?

Response: The CEO advised that the minutes were in his office and he was in a meeting when Mr Walters came into the EMRC but they were emailed out to Mr Walters on the next business day.

Question 2: Can you please advise what cheque no.406 dated 21/05/2010 favour Macquarie Bank Limited \$1,000,000 represents?

Response: It was a deposit paid into Macquarie Bank as an investment.

6 PUBLIC QUESTION TIME

6.1 QUESTIONS FROM MR IAN WALTERS

Question 1: Please advise the underlying transaction details covering 218637 dated 1/12/09 favouring the EMRC for \$1,200.

Response: The CEO advised that he would take the question on notice.

Question 2: EFT14570 dated 16/10/2009 in favour of Oakvale Capital Ltd for \$2,333.49

Response: The CEO advised it was the monthly fee for EMRC's Investment Advisors.

Question 3: Cheque 411 dated 16/06/10 in favour of National Australia Bank

Response: The CEO advised that it was a Municipal Fund amount paid into the National Australia Bank for a term deposit.

Question 4: Mr Chairman are you aware that the EMRC continues to fail to provide details of EMRC's Investments due to legal professional privilege. What is the matter? Mr Walters suggested the EMRC didn't understand what legal professional privilege was and should get legal advice.

Response: The CEO advised that the EMRC had received legal advice.

Question 5: My question relates to the response given to my first question at the Council meeting held on 17 June 2010, the non-adherence to Local Government Administration Regulation 13.

Please have your executive revisit this as the response was not factual and advise the outcome.

Response: The CEO advised that the minutes were in his office at the time Mr Walters came into the office, however the CEO was in a meeting therefore, the minutes were emailed out on the next business day. The next business day was a Tuesday as the Monday was a public holiday so the response was correct.



7 APPLICATION FOR LEAVE OF ABSENCE

7.1 CRS JOHN GANGELL AND CHARLIE ZANNINO - LEAVE OF ABSENCE

COUNCIL RESOLUTION(S)

MOVED CR GODFREY SECONDED CR PULE

THAT COUNCIL APPROVE APPLICATION FOR LEAVE OF ABSENCE FOR CR GANGELL FROM 1 AUGUST 2010 TO 31 AUGUST 2010, INCLUSIVE AND FOR CR ZANNINO FROM 1 SEPTEMBER 2010 TO 30 SEPTEMBER 2010, INCLUSIVE.

CARRIED UNANIMOUSLY

8 PETITIONS, DEPUTATIONS AND PRESENTATIONS

Nil

9 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

9.1 MINUTES OF ORDINARY MEETING OF COUNCIL MEETING HELD ON 17 JUNE 2010

That the minutes of the Ordinary Meeting of Council held on 17 June 2010 which have been distributed, be confirmed.

COUNCIL RESOLUTION

MOVED CR POWELL SECONDED CR PULE

THAT THE MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 17 JUNE 2010 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY

10 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

11 QUESTIONS WITHOUT NOTICE

Nil



12 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

NOTE: Section 5.23(2) of the Local Government Act 1995, details a number of matters upon which Council may discuss and make decisions without members of the public being present. These matters include: matters affecting employees; personal affairs of any person; contractual matters; legal advice; commercial-in-confidence matters; security matters; among others.

The following report items will be covered in section 19 of this agenda:

- 12.1 REVIEW OF RISK MANAGEMENT SERVICE
- 12.2 ITEM 13.1 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER ANNUAL PERFORMANCE REVIEW 2009/2010
- 12.3 ITEM 13.2 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER'S MEMORANDUM OF UNDERSTANDING FOR 2010/2011
- 12.4 ITEM 13.3 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER REMUNERATION REVIEW 2010
- 12.5 LATE ITEM 18.1 – REPORT ON OUTCOMES OF THE CEO'S PERFORMANCE REVIEW PROCESS

13 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



14 REPORTS OF OFFICERS

QUESTIONS

The Chairman invited questions from members on the reports of officers.

RECOMMENDATION

That with the exception of items, which are to be withdrawn and dealt with separately, the recommendations in the Officers Reports (Section 14) be adopted.

Cr McKechnie referred to page 12 of the Agenda – CEO's Delegated Payments List for the Month of June 2010 – EFT218780 and asked why the payment to the City of Swan's deputy was \$240.00 when the payment to the Shire of Kalamunda's deputy (EFT218781) was \$140.00. The CEO advised that he would take the question on notice.

POST MEETING NOTE

The amount of \$240 paid on EFT218780 was to Cr Bailey. However, the amount that should have been paid is \$280, being 2 x \$140 per meeting as Cr Bailey deputised twice during the period. The short payment of \$40 will be addressed immediately.

COUNCIL RESOLUTION

MOVED CR POWELL

SECONDED CR GODFREY

THAT THE RECOMMENDATIONS IN THE OFFICERS REPORTS (SECTION 14) BE ADOPTED.

CARRIED UNANIMOUSLY



14 REPORTS OF OFFICERS

14.1 LIST OF ACCOUNTS PAID DURING THE MONTH OF JUNE 2010

REFERENCE: COMMITTEES-11194

PURPOSE OF REPORT

The purpose of this report is to present to Council a list of accounts paid under the Chief Executive Officer's delegated authority during the month of June 2010 for noting.

KEY ISSUES AND RECOMMENDATION(S)

- As per the requirements of the Local Government (Financial Management) Regulations 1996 (Clause 13 (1)) the list of accounts paid during the month June 2010 is provided for noting.

Recommendation(s)

That Council notes the CEO's list of accounts for June 2010 paid under delegated power in accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996, as attached to this report totalling \$4,416,636.23.

SOURCE OF REPORT

Director Corporate Services
 Manager Financial Services

BACKGROUND

Council has delegated to the Chief Executive Officer (CEO) the exercise of its power to make payments from the Municipal Fund and Trust Fund. In accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996, a list of accounts paid by the CEO is to be provided to Council, where such delegation is made.

REPORT

The table below summarises the payments drawn on the funds during the month of June 2010. A list detailing the payments made is appended as an attachment to this report.

| | | | |
|-----------------------|----------------------------|-----------------|-----------------------|
| Municipal Fund | EFT Payments: | 16573 – 16902 | |
| | Cheque Payments: | 218768 - 218798 | |
| | Payroll EFT: | PAY-25 & PAY-26 | |
| | DIRECT DEBITS | | |
| | - Bank Charges: | 1*JUN10 | |
| | - Other: | 411 - 416 | \$4,416,636.23 |
| | LESS | | |
| | Cancelled EFTs and Cheques | Nil | Nil |
| Trust Fund | Not Applicable | | Nil |
| Total | | | \$4,416,636.23 |



Item 14.1 continued

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 – Good Governance

- 4.5 To provide responsible and accountable governance and management of the EMRC; and
- 4.6 To continue to improve financial and asset management practices.

FINANCIAL IMPLICATIONS

As contained within the report.

SUSTAINABILITY IMPLICATIONS

Nil

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|-----------------------|---|
| Town of Bassendean | } Nil direct implications for member Councils |
| City of Bayswater | |
| City of Belmont | |
| Shire of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

CEO's Delegated Payments List for the month of June 2010 (Ref: Committees-11190)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council notes the CEO's list of accounts for June 2010 paid under delegated power in accordance with Regulation 13(1) of the Local Government (Financial Management) Regulations 1996, as attached to this report totalling \$4,416,636.23.

COUNCIL RESOLUTION

MOVED CR POWELL

SECONDED CR GODFREY

THAT COUNCIL NOTES THE CEO'S LIST OF ACCOUNT FOR JUNE 2010 PAID UNDER DELEGATED POWER IN ACCORDANCE WITH REGULATION 13(1) OF THE LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996, AS ATTACHED TO THIS REPORT TOTALLING \$4,416,636.23.

CARRIED UNANIMOUSLY



**CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF JUNE 2010**

Le Truong

| Cheque /EFT No | Date | Payee | Amount |
|-------------------|------------|--|-----------|
| EFT16573 | 04/06/2010 | ALL DAY CONTRACTING | 15,969.31 |
| EFT16574 | 04/06/2010 | CONTRACT CONTROL INTERNATIONAL | 2,420.00 |
| EFT16575 | 04/06/2010 | HOSECO (WA) PTY LTD | 61.65 |
| EFT16576 | 04/06/2010 | PCP WORLDWIDE PTY LTD | 638.00 |
| EFT16577 | 04/06/2010 | RED 11 PTY LTD | 5,891.84 |
| EFT16578 | 04/06/2010 | SNAP BURSWOOD | 66.00 |
| EFT16579 | 04/06/2010 | ACCESS INDUSTRIAL TYRES | 1,443.93 |
| EFT16580 | 04/06/2010 | AIR FILTER DRY CLEAN SYSTEMS PTY LTD | 796.98 |
| EFT16581 | 04/06/2010 | AIRWELL PUMPS PTY LTD | 27,424.31 |
| EFT16582 | 04/06/2010 | ALL STATE HYDRAULICS | 4,510.00 |
| EFT16583 | 04/06/2010 | ALLIGHT PTY LTD | 57.33 |
| EFT16584 | 04/06/2010 | ARCH SOFTWARE AUSTRALIA | 5,054.86 |
| EFT16585 | 04/06/2010 | AUSTRALIAN HVAC SERVICES | 3,775.20 |
| EFT16586 | 04/06/2010 | AUSTRALIAN LABORATORY SERVICES PTY LTD | 8,610.80 |
| EFT16587 | 04/06/2010 | B&J CATALANO PTY LTD | 543.72 |
| EFT16588 | 04/06/2010 | BEV'S SAWS & MOWERS | 270.00 |
| EFT16589 | 04/06/2010 | BP AUSTRALIA LIMITED | 3,032.76 |
| EFT16590 | 04/06/2010 | BRING COURIERS | 1,087.68 |
| EFT16591 | 04/06/2010 | BUNNINGS BUILDING SUPPLIES PTY LTD | 378.14 |
| EFT16592 | 04/06/2010 | CABCHARGE | 64.30 |
| EFT16593 | 04/06/2010 | CJD EQUIPMENT PTY LTD | 18,950.01 |
| EFT16594 | 04/06/2010 | COMSYNC CONSULTING PTY LTD | 2,431.00 |
| EFT16595 | 04/06/2010 | CORPORATE EXPRESS AUSTRALIA LTD | 988.91 |
| EFT16596 | 04/06/2010 | COVENTRYS | 231.57 |
| EFT16597 | 04/06/2010 | CSA GLOBAL | 880.00 |
| EFT16598 | 04/06/2010 | ERBEAC INC | 1,079.00 |
| EFT16599 | 04/06/2010 | EXPERIENCE PERTH | 350.00 |
| EFT16600 | 04/06/2010 | FAIRFAX RADIO NETWORK PTY LTD | 11,385.00 |
| EFT16601 | 04/06/2010 | FRUIT BOOST PTY LTD ATF BANDITS TRUST | 209.00 |
| EFT16602 | 04/06/2010 | FUJI XEROX AUSTRALIA PTY LTD | 1,585.25 |
| EFT16603 | 04/06/2010 | GOURMET INDULGENCE | 2,703.80 |
| EFT16604 | 04/06/2010 | HAYS SPECIALIST RECRUITMENT | 2,402.98 |
| EFT16605 | 04/06/2010 | HILLS FRESH | 70.00 |
| EFT16606 | 04/06/2010 | HOLCIM (AUSTRALIA)PTY LTD | 5,287.48 |
| EFT16607 | 04/06/2010 | ID CONSULTING PTY LTD | 302.50 |
| EFT16608 | 04/06/2010 | INDEPTH INTERACTIVE | 5,830.00 |
| EFT16609 | 04/06/2010 | INTEWORK INC | 690.00 |
| EFT16610 | 04/06/2010 | IPAA (REFER TO 1721 FOR HISTORY) | 522.50 |
| EFT16611 | 04/06/2010 | ISS WASHROOM SERVICES | 113.66 |
| EFT16612 | 04/06/2010 | J & K HOPKINS | 614.00 |
| EFT16613 | 04/06/2010 | JANE COFFEY AND ASSOCIATES | 616.00 |
| EFT16614 | 04/06/2010 | JAYCOURT NOMINEES PTY LTD T/A BARFIELD MECHANICAL SERVICES | 14,448.91 |
| EFT16615 | 04/06/2010 | KELLY SERVICES (AUSTRALIA) LTD | 5,395.23 |
| EFT16616 | 04/06/2010 | KLB SYSTEMS | 21,901.00 |
| EFT16617 | 04/06/2010 | KOTT GUNNING LAWYERS | 4,738.47 |
| EFT16618 | 04/06/2010 | LANDMARK OPERATIONS LIMITED | 574.49 |
| EFT16619 | 04/06/2010 | LEN FRENCH FENCING CONTRACTOR | 500.00 |
| EFT16620 | 04/06/2010 | LO-GO APPOINTMENTS | 3,076.11 |
| EFT16621 | 04/06/2010 | MACHINERY WAREHOUSE | 280.00 |
| EFT16622 | 04/06/2010 | MAJOR MOTORS PTY LTD | 838.24 |
| EFT16623 | 04/06/2010 | MAYDAY EARTHMOVING | 3,423.75 |
| EFT16624 | 04/06/2010 | MIDLAND CAMERA HOUSE | 39.00 |
| EFT16625 | 04/06/2010 | MUNDARING CRANE TRUCK HIRE | 165.00 |
| EFT16626 | 04/06/2010 | MUNDARING TYRE CENTRE | 25.00 |



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|----------------|------------|---|-----------|
| EFT16627 | 04/06/2010 | NEVERFAIL SPRINGWATER | 104.40 |
| EFT16628 | 04/06/2010 | NEVERFAIL SPRINGWATER LTD - COPPIN ROAD | 66.65 |
| EFT16629 | 04/06/2010 | NEVERFAIL SPRINGWATER LTD - HAZELMERE | 62.35 |
| EFT16630 | 04/06/2010 | NEVILLE REFRIGERATION | 594.00 |
| EFT16631 | 04/06/2010 | ON SITE RENTALS PTY LTD | 207.90 |
| EFT16632 | 04/06/2010 | OTIS ELEVATOR COMPANY PTY LTD | 1,450.89 |
| EFT16633 | 04/06/2010 | PERTH AUTO ALLIANCE P/L T/A LYNFORD MOTORS | 1,354.00 |
| EFT16634 | 04/06/2010 | PHILLIPS AGRICULTURAL CONTRACTORS | 2,310.00 |
| EFT16635 | 04/06/2010 | PRESTIGE ALARMS | 430.00 |
| EFT16636 | 04/06/2010 | QMW INDUSTRIES (WA) | 25,325.30 |
| EFT16637 | 04/06/2010 | RADIO PERTH PTY LTD | 5,692.50 |
| EFT16638 | 04/06/2010 | ROSS HUMAN DIRECTIONS | 36,777.93 |
| EFT16639 | 04/06/2010 | RUDD INDUSTRIAL AND FARM SUPPLIES | 110.88 |
| EFT16640 | 04/06/2010 | SAFETY SIGNS SERVICE | 54.12 |
| EFT16641 | 04/06/2010 | SCRD HOLDINGS P/L T/A SECURE COMPUTER RECYLING & DISPOSAL | 2,765.49 |
| EFT16642 | 04/06/2010 | SIGN SUPERMARKET | 154.00 |
| EFT16643 | 04/06/2010 | SNAP PRINTING | 1,012.20 |
| EFT16644 | 04/06/2010 | TELSTRA - A/C 295 7816 000 - RED HILL | 644.70 |
| EFT16645 | 04/06/2010 | TELSTRA - A/C 335 6242 598 - MOBILE PHONES | 922.59 |
| EFT16646 | 04/06/2010 | THOMSON REUTERS (PROFESSIONAL) AUSTRALIA LIMITED | 369.00 |
| EFT16647 | 04/06/2010 | TOLL PRIORITY | 97.54 |
| EFT16648 | 04/06/2010 | TOTALLY WORKWEAR MIDLAND | 92.45 |
| EFT16649 | 04/06/2010 | TRUCKLINE | 10,698.77 |
| EFT16650 | 04/06/2010 | ULTIMO CATERING | 1,047.80 |
| EFT16651 | 04/06/2010 | UNIQUE WASTE MANAGEMENT SERVICES | 6,160.00 |
| EFT16652 | 04/06/2010 | VERTICAL TELECOM WA PTY LTD (VERTEL) | 418.00 |
| EFT16653 | 04/06/2010 | VOLICH WASTE CONTRACTORS PTY LTD | 44.00 |
| EFT16654 | 04/06/2010 | WA MACHINERY GLASS | 319.00 |
| EFT16655 | 04/06/2010 | WESTRAC EQUIPMENT PTY LTD | 1,588.73 |
| EFT16656 | 04/06/2010 | WREN OIL | 352.00 |
| EFT16657 | 04/06/2010 | YOUNG AUSTRALIAN TOURISM ASSOCIATION (YATA) | 50.00 |
| EFT16658 | 11/06/2010 | CHUBB FIRE SAFETY LTD | 587.40 |
| EFT16659 | 11/06/2010 | IPING PTY LTD | 2,404.80 |
| EFT16660 | 11/06/2010 | LIEBHERR AUSTRALIA PTY LTD | 646.80 |
| EFT16661 | 11/06/2010 | PITNEY BOWES AUSTRALIA (WA) | 333.64 |
| EFT16662 | 11/06/2010 | RED 11 PTY LTD | 6,890.84 |
| EFT16663 | 11/06/2010 | SNAP BURSWOOD | 396.00 |
| EFT16664 | 11/06/2010 | AIRWELL PUMPS PTY LTD | 2,063.56 |
| EFT16665 | 11/06/2010 | ANALYTICAL REFERENCE LABORATORY | 148.50 |
| EFT16666 | 11/06/2010 | AUSTRALIA POST - RED HILL | 235.65 |
| EFT16667 | 11/06/2010 | AUSTRALIAN HVAC SERVICES | 362.78 |
| EFT16668 | 11/06/2010 | BALSHAWS FLORIST | 72.50 |
| EFT16669 | 11/06/2010 | BEAUMONDE CATERING | 1,682.03 |
| EFT16670 | 11/06/2010 | BP GIDGEGANNUP | 20.80 |
| EFT16671 | 11/06/2010 | BUNNINGS BUILDING SUPPLIES PTY LTD | 26.35 |
| EFT16672 | 11/06/2010 | CARPENTRY, HOUSE AND YARD MAINTENANCE | 1,000.00 |
| EFT16673 | 11/06/2010 | CHRISTOPHER D DODD | 385.00 |
| EFT16674 | 11/06/2010 | CITIZEN FACTORING - ATRAKT VISUAL COMMUNICATIONS | 148.50 |
| EFT16675 | 11/06/2010 | CITY SUBARU | 30,008.30 |
| EFT16676 | 11/06/2010 | CJD EQUIPMENT PTY LTD | 1,691.32 |
| EFT16677 | 11/06/2010 | COMPU-STOR | 676.67 |
| EFT16678 | 11/06/2010 | CORPORATE EXPRESS AUSTRALIA LTD | 1,500.68 |
| EFT16679 | 11/06/2010 | COVENTRYS | 84.33 |
| EFT16680 | 11/06/2010 | DC COMPUTERS | 121.00 |
| EFT16681 | 11/06/2010 | ENVIRONMENT HOUSE | 1,152.00 |



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|----------------|------------|--|-----------|
| EFT16682 | 11/06/2010 | FUJI XEROX AUSTRALIA PTY LTD | 473.00 |
| EFT16683 | 11/06/2010 | GOODCHILD ENTERPRISES | 94.65 |
| EFT16684 | 11/06/2010 | GOURMET INDULGENCE | 237.50 |
| EFT16685 | 11/06/2010 | HAYS SPECIALIST RECRUITMENT | 2,836.53 |
| EFT16686 | 11/06/2010 | INDEPTH INTERACTIVE | 2,244.00 |
| EFT16687 | 11/06/2010 | JANE COFFEY AND ASSOCIATES | 88.00 |
| EFT16688 | 11/06/2010 | JAYCOURT NOMINEES PTY LTD T/A BARFIELD MECHANICAL SERVICES | 880.00 |
| EFT16689 | 11/06/2010 | KELLY SERVICES (AUSTRALIA) LTD | 2,258.04 |
| EFT16690 | 11/06/2010 | LEN FRENCH FENCING CONTRACTOR | 2,400.00 |
| EFT16691 | 11/06/2010 | LINFOX ARMAGUARD PTY LTD | 316.84 |
| EFT16692 | 11/06/2010 | LISA GRIFFIN | 53.35 |
| EFT16693 | 11/06/2010 | LO-GO APPOINTMENTS | 1,441.59 |
| EFT16694 | 11/06/2010 | MACHINERY WAREHOUSE | 150.00 |
| EFT16695 | 11/06/2010 | MIDLAND TOYOTA | 903.94 |
| EFT16696 | 11/06/2010 | MONO PUMPS (AUSTRALIA) P/L | 5,247.00 |
| EFT16697 | 11/06/2010 | MOTORCHARGE PTY LTD | 6,686.95 |
| EFT16698 | 11/06/2010 | MUNDARING TYRE CENTRE | 25.00 |
| EFT16699 | 11/06/2010 | NEVERFAIL SPRINGWATER | 116.90 |
| EFT16700 | 11/06/2010 | NUTRARICH PTY LTD | 6,402.00 |
| EFT16701 | 11/06/2010 | PARCHEM CONSTRUCTION SUPPLIES | 1,239.70 |
| EFT16702 | 11/06/2010 | PERRY ENVIRONMENTAL CONTRACTING | 17,354.50 |
| EFT16703 | 11/06/2010 | PIRTEK | 394.24 |
| EFT16704 | 11/06/2010 | RELIANCE CONSULTING P/L | 264.00 |
| EFT16705 | 11/06/2010 | ROSS HUMAN DIRECTIONS | 714.36 |
| EFT16706 | 11/06/2010 | SES PUMPCARE INTERNATIONAL PTY LTD | 5,423.26 |
| EFT16707 | 11/06/2010 | SHUGS ELECTRICAL | 746.65 |
| EFT16708 | 11/06/2010 | STEVENSON CONSULTING | 2,904.00 |
| EFT16709 | 11/06/2010 | SUBARU WANGARA | 412.90 |
| EFT16710 | 11/06/2010 | TELSTRA - A/C 008 2879 300 - SECONDARY WASTE PRJ | 174.79 |
| EFT16711 | 11/06/2010 | TELSTRA - A/C 148 4710 000 - ASCOT PLACE | 955.90 |
| EFT16712 | 11/06/2010 | TELSTRA - A/C 3356 2426 14 (MOBILE DATA) | 178.00 |
| EFT16713 | 11/06/2010 | TOTALLY WORKWEAR MIDLAND | 441.70 |
| EFT16714 | 11/06/2010 | TRANSPACIFIC CLEANAWAY LTD | 93.36 |
| EFT16715 | 11/06/2010 | UNIQUE WASTE MANAGEMENT SERVICES | 7,172.00 |
| EFT16716 | 11/06/2010 | WASTE MASTER | 583.77 |
| EFT16717 | 11/06/2010 | WESTRAC EQUIPMENT PTY LTD | 108.80 |
| EFT16718 | 11/06/2010 | ALL DAY CONTRACTING | 16,354.54 |
| EFT16719 | 11/06/2010 | HOSECO (WA) PTY LTD | 105.80 |
| EFT16720 | 11/06/2010 | PRIME HEALTH GROUP LTD | 440.00 |
| EFT16721 | 11/06/2010 | A TEAM PRINTING | 49.50 |
| EFT16722 | 11/06/2010 | ADAMS COACHLINES | 710.00 |
| EFT16723 | 11/06/2010 | AIR FILTER DRY CLEAN SYSTEMS PTY LTD | 469.21 |
| EFT16724 | 11/06/2010 | AUSTRALIAN HVAC SERVICES | 602.03 |
| EFT16725 | 11/06/2010 | B&J CATALANO PTY LTD | 237.19 |
| EFT16726 | 11/06/2010 | BATTERY WORLD | 160.00 |
| EFT16727 | 11/06/2010 | BP GIDGEGANNUP | 47.50 |
| EFT16728 | 11/06/2010 | BUNNINGS BUILDING SUPPLIES PTY LTD | 21.82 |
| EFT16729 | 11/06/2010 | CJD EQUIPMENT PTY LTD | 153.14 |
| EFT16730 | 11/06/2010 | CMS EVENTS | 4,125.00 |
| EFT16731 | 11/06/2010 | COMSYNC CONSULTING PTY LTD | 2,073.50 |
| EFT16732 | 11/06/2010 | CORPORATE EXPRESS AUSTRALIA LTD | 59.46 |
| EFT16733 | 11/06/2010 | COVENTRYS | 198.78 |
| EFT16734 | 11/06/2010 | GOODCHILD ENTERPRISES | 407.06 |
| EFT16735 | 11/06/2010 | HAYS SPECIALIST RECRUITMENT | 1,608.75 |
| EFT16736 | 11/06/2010 | IT VISION AUSTRALIA PTY LTD | 297.00 |

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|-------------------|------------|---|-----------|
| EFT16737 | 11/06/2010 | JEREMY ALBERTSEN | 200.00 |
| EFT16738 | 11/06/2010 | MAIL PLUS PERTH | 204.60 |
| EFT16739 | 11/06/2010 | MAJOR MOTORS PTY LTD | 260.95 |
| EFT16740 | 11/06/2010 | MEDIA ON MARS | 462.00 |
| EFT16741 | 11/06/2010 | MUNDARING CRANE TRUCK HIRE | 99.00 |
| EFT16742 | 11/06/2010 | NEVERFAIL SPRINGWATER LTD - HAZELMERE | 38.05 |
| EFT16743 | 11/06/2010 | OAKVALE CAPITAL LTD | 2,333.49 |
| EFT16744 | 11/06/2010 | PAYG PAYMENTS | 48,772.60 |
| EFT16745 | 11/06/2010 | PRECISION PANEL & PAINT | 1,759.20 |
| EFT16746 | 11/06/2010 | RUDD INDUSTRIAL AND FARM SUPPLIES | 39.25 |
| EFT16747 | 11/06/2010 | SNAP PRINTING | 791.30 |
| EFT16748 | 11/06/2010 | TELSTRA - A/C 031 1799 300 - LAND CARE CENTRE | 39.27 |
| EFT16749 | 11/06/2010 | TOTALLY WORKWEAR MIDLAND | 63.68 |
| EFT16750 | 11/06/2010 | WESTRAC EQUIPMENT PTY LTD | 84.55 |
| EFT16751 | 11/06/2010 | WURTH AUSTRALIA PTY LTD | 155.00 |
| EFT16752 | 18/06/2010 | ECOWASH | 120.00 |
| EFT16753 | 18/06/2010 | PRIME HEALTH GROUP LTD | 253.00 |
| EFT16754 | 18/06/2010 | RHINO WATER TANKS & LINERS PTY LTD | 5,270.00 |
| EFT16755 | 18/06/2010 | WELDING WORLD | 338.80 |
| EFT16756 | 18/06/2010 | WESTERN TREE RECYCLERS | 33,059.40 |
| EFT16757 | 18/06/2010 | AIR FILTER DRY CLEAN SYSTEMS PTY LTD | 577.59 |
| EFT16758 | 18/06/2010 | AUSTRALIAN INSTITUTE OF MANAGEMENT - AIM | 695.00 |
| EFT16759 | 18/06/2010 | BAYTIME NOMINEES (GERALDINE BUSBY) | 1,120.00 |
| EFT16760 | 18/06/2010 | BEAUMONDE CATERING | 2,164.45 |
| EFT16761 | 18/06/2010 | BOBCAT ATTACH | 462.00 |
| EFT16762 | 18/06/2010 | BP AUSTRALIA LIMITED | 26,715.51 |
| EFT16763 | 18/06/2010 | CAPITAL TRANSPORT SERVICES (WA) PTY LTD | 526.58 |
| EFT16764 | 18/06/2010 | CARDNO (WA) PTY LTD | 17,829.17 |
| EFT16765 | 18/06/2010 | CATHERINE ATOMS | 700.00 |
| EFT16766 | 18/06/2010 | CJD EQUIPMENT PTY LTD | 318.70 |
| EFT16767 | 18/06/2010 | COMPLETE CORPORATE HEALTH | 779.35 |
| EFT16768 | 18/06/2010 | CORPORATE EXPRESS AUSTRALIA LTD | 582.21 |
| EFT16769 | 18/06/2010 | COVENTRYS | 340.39 |
| EFT16770 | 18/06/2010 | CUTTING EDGES PTY LTD | 582.18 |
| EFT16771 | 18/06/2010 | DRAKE AUSTRALIA PTY LTD | 288.50 |
| EFT16772 | 18/06/2010 | DUN & BRADSTREET PTY LTD | 34.60 |
| EFT16773 | 18/06/2010 | EASTERN HILLS PEST & WEED | 1,950.00 |
| EFT16774 | 18/06/2010 | GIDGE RURAL | 4,100.00 |
| EFT16775 | 18/06/2010 | HIGHWAY MOTOR TRIMMERS | 231.00 |
| EFT16776 | 18/06/2010 | HILLS FRESH | 56.86 |
| EFT16777 | 18/06/2010 | LANDMARK OPERATIONS LIMITED | 19.81 |
| EFT16778 | 18/06/2010 | LO-GO APPOINTMENTS | 1,505.90 |
| EFT16779 | 18/06/2010 | MACHINERY WAREHOUSE | 139.95 |
| EFT16780 | 18/06/2010 | MULTITRACK (WA) PTY LTD | 268.00 |
| EFT16781 | 18/06/2010 | NAVSEC | 969.38 |
| EFT16782 | 18/06/2010 | NEVERFAIL SPRINGWATER | 87.00 |
| EFT16783 | 18/06/2010 | OWEN CONSULTING | 1,100.00 |
| EFT16784 | 18/06/2010 | PERRY ENVIRONMENTAL CONTRACTING | 1,485.00 |
| EFT16785 | 18/06/2010 | PIRTEK | 669.43 |
| EFT16786 | 18/06/2010 | PORT CONTAINER SERVICES | 7,865.00 |
| EFT16787 | 18/06/2010 | POWA INSTITUTE | 3,204.80 |
| EFT16789 | 18/06/2010 | RHONDA HARDY | 220.29 |
| EFT16790 | 18/06/2010 | ROSS HUMAN DIRECTIONS | 2,553.58 |
| EFT16791 | 18/06/2010 | SAFETY SIGNS SERVICE | 57.09 |
| EFT16792 | 18/06/2010 | SCOTT PRINT | 49,786.00 |
| EFT16793 | 18/06/2010 | SWAN CHAMBER OF COMMERCE INC | 366.30 |

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|----------------|------------|--|-----------|
| EFT16794 | 18/06/2010 | SYSTEMS EDGE MANAGEMENT SERVICES P/T T/A PRACSYS | 4,400.00 |
| EFT16795 | 18/06/2010 | ULTIMO CATERING | 667.50 |
| EFT16796 | 18/06/2010 | UNIQUE WASTE MANAGEMENT SERVICES | 3,212.00 |
| EFT16797 | 18/06/2010 | WASTE MASTER | 264.00 |
| EFT16798 | 18/06/2010 | WESTRAC EQUIPMENT PTY LTD | 4,784.54 |
| EFT16799 | 25/06/2010 | CA TECHNOLOGY PTY LTD T/A CAMM MANAGEMENT SOLUTIONS | 13,635.93 |
| EFT16800 | 25/06/2010 | CR ALAN RADFORD | 1,750.00 |
| EFT16801 | 25/06/2010 | CR GRAHAM PITTAWAY OAM | 5,000.00 |
| EFT16802 | 25/06/2010 | GLENYS GODFREY | 1,750.00 |
| EFT16803 | 25/06/2010 | KEYWEST LOCK SERVICE | 402.60 |
| EFT16804 | 25/06/2010 | PPC WORLDWIDE PTY LTD | 797.50 |
| EFT16805 | 25/06/2010 | PRIME HEALTH GROUP LTD | 187.00 |
| EFT16806 | 25/06/2010 | ACCESS INDUSTRIAL TYRES | 3,413.98 |
| EFT16807 | 25/06/2010 | ADCRAFT PROMOTIONAL PTY LTD | 880.00 |
| EFT16808 | 25/06/2010 | AIR FILTER DRY CLEAN SYSTEMS PTY LTD | 374.06 |
| EFT16809 | 25/06/2010 | AIRWELL PUMPS PTY LTD | 1,775.95 |
| EFT16810 | 25/06/2010 | AUSTRALIAN LABORATORY SERVICES PTY LTD | 335.50 |
| EFT16811 | 25/06/2010 | AWAKE | 800.00 |
| EFT16812 | 25/06/2010 | B&J CATALANO PTY LTD | 521.36 |
| EFT16813 | 25/06/2010 | BCFM (WA) T/A BC FACILITY MAINTENANCE | 880.00 |
| EFT16814 | 25/06/2010 | BEAUMONDE CATERING | 523.95 |
| EFT16815 | 25/06/2010 | BOBCAT ATTACH | 88.00 |
| EFT16816 | 25/06/2010 | BT EQUIPMENT PTY LTD | 1,545.08 |
| EFT16817 | 25/06/2010 | BUNNINGS BUILDING SUPPLIES PTY LTD | 100.60 |
| EFT16818 | 25/06/2010 | CABCHARGE | 40.10 |
| EFT16819 | 25/06/2010 | CARPENTRY, HOUSE AND YARD MAINTENANCE | 750.00 |
| EFT16820 | 25/06/2010 | CHAMBERLAIN AUTO ELECTRICS | 335.36 |
| EFT16821 | 25/06/2010 | CJD EQUIPMENT PTY LTD | 1,822.38 |
| EFT16822 | 25/06/2010 | COMSYNC CONSULTING PTY LTD | 2,502.50 |
| EFT16823 | 25/06/2010 | COOL CLEAR WATER GROUP LTD | 290.40 |
| EFT16824 | 25/06/2010 | COOPER FLUID SYSTEMS | 1,013.38 |
| EFT16825 | 25/06/2010 | CORPORATE EXPRESS AUSTRALIA LTD | 591.25 |
| EFT16826 | 25/06/2010 | CR CHARLIE ZANNINO | 1,750.00 |
| EFT16827 | 25/06/2010 | CR DON MCKECHNIE | 1,750.00 |
| EFT16828 | 25/06/2010 | CR GERRY PULE | 1,750.00 |
| EFT16829 | 25/06/2010 | CR PHIL MARKS | 140.00 |
| EFT16830 | 25/06/2010 | CRISALIS INTERNATIONAL PTY LTD | 17,292.00 |
| EFT16831 | 25/06/2010 | Cr John Gangell | 1,750.00 |
| EFT16832 | 25/06/2010 | DAVID FARDIG | 1,750.00 |
| EFT16833 | 25/06/2010 | DRIVECHECK AUSTRALIA 2000 PTY LTD | 114.40 |
| EFT16834 | 25/06/2010 | EMBROIDME MALAGA | 1,041.86 |
| EFT16835 | 25/06/2010 | ENVIRONMENT HOUSE | 1,367.50 |
| EFT16836 | 25/06/2010 | EVANS & SIMPSON TRADING | 452.97 |
| EFT16837 | 25/06/2010 | FILTERS PLUS | 133.65 |
| EFT16838 | 25/06/2010 | FREEHILLS | 4,620.00 |
| EFT16839 | 25/06/2010 | FUJI XEROX AUSTRALIA PTY LTD | 18.78 |
| EFT16840 | 25/06/2010 | G & S FURNITURE SALES (WA) PTY LTD | 867.00 |
| EFT16841 | 25/06/2010 | GREEN JELLYBEAN PTY LTD T/A SOUND IMAGES MEDIA FORCE | 4,400.00 |
| EFT16842 | 25/06/2010 | HAYS SPECIALIST RECRUITMENT | 1,608.75 |
| EFT16843 | 25/06/2010 | HILLS FRESH | 70.63 |
| EFT16844 | 25/06/2010 | IMPRINT PLASTIC | 36.30 |
| EFT16845 | 25/06/2010 | JOYCE EARTHMOVING PTY LTD | 25,812.50 |
| EFT16846 | 25/06/2010 | KELLY SERVICES (AUSTRALIA) LTD | 2,852.27 |
| EFT16847 | 25/06/2010 | KIRTON & DURACK ENGINEERING & CONSULTANCY SERVICES | 610.50 |



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|----------------|------------|--|-----------|
| EFT16848 | 25/06/2010 | KLB SYSTEMS | 990.00 |
| EFT16849 | 25/06/2010 | KOTT GUNNING LAWYERS | 649.28 |
| EFT16850 | 25/06/2010 | LANDFILL GAS & POWER PTY LTD | 6,416.69 |
| EFT16851 | 25/06/2010 | LANDMARK OPERATIONS LIMITED | 182.23 |
| EFT16852 | 25/06/2010 | LO-GO APPOINTMENTS | 854.70 |
| EFT16853 | 25/06/2010 | LYNDA BUTLER | 140.00 |
| EFT16854 | 25/06/2010 | LYONS AIRCONDITIONING SERVICES | 1,116.75 |
| EFT16855 | 25/06/2010 | Leanne Kimberley | 128.20 |
| EFT16856 | 25/06/2010 | MACHINERY WAREHOUSE | 804.00 |
| EFT16857 | 25/06/2010 | MAJOR MOTORS PTY LTD | 1,645.15 |
| EFT16858 | 25/06/2010 | MEDIA ON MARS | 198.00 |
| EFT16859 | 25/06/2010 | MEMO COMMUNICATIONS COMPANY PTY LTD | 347.60 |
| EFT16860 | 25/06/2010 | MIDLAND TOYOTA | 170.01 |
| EFT16861 | 25/06/2010 | MILNE AGRIGROUP PTY LTD | 1,188.00 |
| EFT16862 | 25/06/2010 | MISS MAUD | 142.40 |
| EFT16863 | 25/06/2010 | MORLEY GENERAL CLEANING SERVICE | 4,939.09 |
| EFT16864 | 25/06/2010 | MORRISSEY MARKETING | 1,868.75 |
| EFT16865 | 25/06/2010 | NAVSEC | 10,043.00 |
| EFT16866 | 25/06/2010 | NEVERFAIL SPRINGWATER | 34.80 |
| EFT16867 | 25/06/2010 | NEVERFAIL SPRINGWATER LTD - COPPIN ROAD | 134.05 |
| EFT16868 | 25/06/2010 | NEVERFAIL SPRINGWATER LTD - MATHIESON ROAD | 111.25 |
| EFT16869 | 25/06/2010 | PERRY ENVIRONMENTAL CONTRACTING | 5,000.00 |
| EFT16870 | 25/06/2010 | PERTH ASBESTOS REMOVAL COMPANY | 586.67 |
| EFT16871 | 25/06/2010 | PIRTEK | 101.50 |
| EFT16872 | 25/06/2010 | POWA INSTITUTE | 1,100.00 |
| EFT16873 | 25/06/2010 | RECLAIM COLLECTIONS T/A TYRE WASTE (WA) | 2,896.57 |
| EFT16874 | 25/06/2010 | ROSS HUMAN DIRECTIONS | 5,155.33 |
| EFT16875 | 25/06/2010 | RUDD INDUSTRIAL AND FARM SUPPLIES | 223.36 |
| EFT16876 | 25/06/2010 | SAFETY SIGNS SERVICE | 148.50 |
| EFT16877 | 25/06/2010 | SNAP PRINTING | 183.45 |
| EFT16878 | 25/06/2010 | STANTONS INTERNATIONAL | 471.90 |
| EFT16879 | 25/06/2010 | SUPERCLEAN LAUNDRY AND LINEN | 33.65 |
| EFT16880 | 25/06/2010 | SYBASE AUSTRALIA PTY LTD | 170.50 |
| EFT16881 | 25/06/2010 | TANIA WELLS | 162.50 |
| EFT16882 | 25/06/2010 | TELSTRA - A/C 148 4710 000 - ASCOT PLACE | 1,913.08 |
| EFT16883 | 25/06/2010 | TELSTRA - A/C 163 4688 200 - HAZELMERE | 119.93 |
| EFT16884 | 25/06/2010 | TELSTRA - A/C 246 2455 400 - RH SECURITY MONITOR | 38.80 |
| EFT16885 | 25/06/2010 | TELSTRA - A/C 256 0950 500 - ASCOT PLACE LIFT | 19.25 |
| EFT16886 | 25/06/2010 | TOTALLY WORKWEAR MIDLAND | 362.45 |
| EFT16887 | 25/06/2010 | TOURISM COUNCIL WESTERN AUSTRALIA | 770.00 |
| EFT16888 | 25/06/2010 | ULTIMO CATERING | 652.35 |
| EFT16889 | 25/06/2010 | UNIQUE WASTE MANAGEMENT SERVICES | 7,623.00 |
| EFT16890 | 25/06/2010 | WA HINO SALES AND SERVICE | 1,761.22 |
| EFT16891 | 25/06/2010 | WESTERN AUSTRALIAN LOCAL GOVERNMENT | 23,839.75 |
| EFT16892 | 25/06/2010 | WESTRAC EQUIPMENT PTY LTD | 34.87 |
| EFT16893 | 25/06/2010 | WINDWARD ADVENTURES PTY LTD | 270.00 |
| EFT16894 | 25/06/2010 | WURTH AUSTRALIA PTY LTD | 196.17 |
| EFT16895 | 25/06/2010 | BRING COURIERS | 942.05 |
| EFT16896 | 25/06/2010 | GOWRIE WA INC | 418.00 |
| EFT16897 | 25/06/2010 | NEVERFAIL SPRINGWATER LTD - HAZELMERE | 46.45 |
| EFT16898 | 25/06/2010 | NEVILLE REFRIGERATION | 275.00 |
| EFT16899 | 25/06/2010 | OTIS ELEVATOR COMPANY PTY LTD | 1,376.87 |
| EFT16900 | 25/06/2010 | PAYG PAYMENTS | 65,709.49 |
| EFT16901 | 29/06/2010 | CHILD SUPPORT | 491.84 |
| EFT16902 | 29/06/2010 | WALGS PLAN | 69,563.85 |
| 218768 | 04/06/2010 | CITY OF SWAN | 3,068.67 |



CEO's DELEGATED PAYMENTS LIST
FOR THE MONTH OF JUNE 2010

Le Truong

| Cheque /EFT No | Date | Payee | Amount |
|--|------------------|--|---------------------|
| 218769 | 04/06/2010 | DITCH WITCH AUSTRALIA PTY LTD | 957.03 |
| 218770 | 04/06/2010 | EMRC PETTY CASH - REDHILL | 214.35 |
| 218771 | 04/06/2010 | WORKSAFE WESTERN AUSTRALIA | 76.00 |
| 218772 | 11/06/2010 | AIM UWA BUSINESS SCHOOL ALLIANCE | 8,998.44 |
| 218773 | 11/06/2010 | EMRC PETTY CASH - BELMONT | 1,168.30 |
| 218774 | 18/06/2010 | EMRC PETTY CASH - REDHILL | 281.30 |
| 218775 | 18/06/2010 | HUTCHISON 3G AUSTRALIA PTY LTD | 107.00 |
| 218776 | 18/06/2010 | EMRC PETTY CASH - BELMONT | 400.00 |
| 218777 | 25/06/2010 | TONY CUCCARO | 2,125.00 |
| 218778 | 25/06/2010 | FRANK LINDSEY | 1,750.00 |
| 218779 | 25/06/2010 | JANET POWELL | 1,750.00 |
| 218780 | 25/06/2010 | KEVIN BAILEY | 240.00 |
| 218781 | 25/06/2010 | NOREEN TOWNSEND | 140.00 |
| 218782 | 25/06/2010 | UNISUPER FOR ALAN PILGRIM | 1,750.00 |
| 218783 | 25/06/2010 | GENERATIONS PERSONAL SUPERANNUATION PLAN | 387.66 |
| 218785 | 25/06/2010 | TRUSTEE FOR COUNTRY LIFE FUND C/- ESUPERFUND PTY | 71.26 |
| 218786 | 25/06/2010 | WESTSCHEME | 996.67 |
| 218787 | 25/06/2010 | AMP LIFE LTD | 561.58 |
| 218788 | 25/06/2010 | ANZ SUPER ADVANTAGE | 575.82 |
| 218789 | 25/06/2010 | AUSTRALIAN SUPER | 545.67 |
| 218790 | 25/06/2010 | BT BUSINESS SUPER | 875.62 |
| 218791 | 25/06/2010 | BT LIFETIME - PERSONAL SUPER | 372.44 |
| 218792 | 25/06/2010 | CBUS INDUSTRY SUPER | 308.08 |
| 218793 | 25/06/2010 | COMMONWEALTH BANK SUPERANNUATION | 161.06 |
| 218794 | 25/06/2010 | ING LIFE LTD | 255.53 |
| 218795 | 25/06/2010 | NORWICH UNION LIFE INSURANCE SOCIETY | 465.02 |
| 218796 | 25/06/2010 | THE INDUSTRY SUPERANNUATION FUND | 185.06 |
| 218797 | 25/06/2010 | UNISUPER LIMITED | 346.76 |
| 218798 | 25/06/2010 | ZURICH AUSTRALIAN SUPERANNUATION | 346.05 |
| 411 | 16/06/2010 | NATIONAL AUSTRALIA BANK | 3,000,000.00 |
| 412 | 29/06/2010 | WBC - CORPORATE CREDIT CARD - D. AMEDURI | 713.59 |
| 413 | 29/06/2010 | WBC - CORPORATE CREDIT CARD - ENAD ZRAID | 1,372.33 |
| 414 | 29/06/2010 | WBC - CORPORATE CREDIT CARD - S. FITZPATRICK | 2,816.40 |
| 415 | 29/06/2010 | WBC - CORPORATE CREDIT CARD - ADAM JOHNSON | 630.00 |
| 416 | 29/06/2010 | WBC - CORPORATE CREDIT CARD - RHONDA HARDY | 266.00 |
| PAY-25 | 8/06/2010 | PAYROLL F/E 8/6/10 | 162,052.51 |
| PAY-26 | 22/06/2010 | PAYROLL F/E 22/6/10 | 194,279.44 |
| 1*JUN10 | 1/06/2010 | BANK CHARGES BS 1357 - 1361 | 1,144.69 |
| SUB TOTAL | | | 4,416,636.23 |
| LESS CANCELLED CHEQUES & EFTs | | | |
| NIL | | | 0.00 |
| SUB TOTAL | | | 4,416,636.23 |
| REPORT TOTALS | | | |
| TOTAL | | | |
| 1 | Bank Code | Bank | |
| | 1 | EMRC - Municipal Fund | 4,416,636.23 |
| TOTAL | | | 4,416,636.23 |



14.2 FINANCIAL REPORT FOR PERIOD ENDED 31 MAY 2010

REFERENCE: COMMITTEES-11057

PURPOSE OF REPORT

The purpose of this report is to provide Council with an overview of the Eastern Metropolitan Regional Council's (EMRC's) financial performance for the period ended 31 May 2010.

KEY ISSUES AND RECOMMENDATION(S)

Significant year to date budget variances greater than 10% or \$10,000, which ever is the greater, within each nature and type category on the Statement of Financial Activity as at 31 May 2010 have been identified and are reported on in the body of the report.

Recommendation(s)

That the Income Statement, Capital Expenditure Statement, Balance Sheet and the Statement of Cash and Investments for the period ended 31 May 2010 be received.

SOURCE OF REPORT

Director Corporate Services
Manager Financial Services

BACKGROUND

It is a requirement of the Local Government (Financial Management) Regulations 1996 (Clause 34) that a Local Government is to prepare and present to Council financial reports in such a form as the Local Government considers to be appropriate.

The 2009/2010 Budget was presented in a format that separated operating income and expenditure from other revenue and expenses to provide improved disclosure of Council's underlying operating result.

The financial summaries attached to this report provide an overview of year to date budget performance for operating activities and capital works. Also included are end of year forecasts by nature and type for operating activities and end of year forecasts for each capital works project. These forecasts are reviewed periodically in order to provide an accurate forecast end of year result.

The initial forecast review for 2009/2010 was undertaken during November 2009 and was based on the financial performance to the period ended 30 November 2009. A subsequent forecast review was undertaken during March 2010 and was based on the financial performance to the period ended 28 February 2010. This later review was the subject of the Half Year Budget Review 2009/2010 report submitted to the Audit Committee meeting held on 8 April 2010 (refer Audit Committee Meeting item 12.2) and Council at its meeting held 22 April 2010. The report was subsequently submitted to the Department of Local Government and Regional Development within 30 days in accordance with the provisions of the Local Government (Financial Management) Regulation 33A

A Balance Sheet is also provided with year to date actual balances compared with budget provisions and end of year forecasts for all balance sheet items.



Item 14.2 continued

REPORT

Outlined below are financial summaries for the period ended 31 May 2010. Where possible the year to date monthly budget allocations have been reviewed in order to match the appropriate timing for the various projects budgeted to be undertaken. This will provide a better comparison between the year to date actual and year to date budget figures.

Income Statement - Nature and Type (refer Attachment 1)

The operating result from normal activities as at 31 May 2010 is a favourable variance of \$1,032,135. The following information is provided on key aspects of Council's year to date financial performance. It should be noted that the end of year variances will not be reported as part of this report as these have been addressed as part of the Half Year Budget Review 2009/2010 report submitted to the Audit Committee meeting held on 8 April 2010 (refer Audit Committee Meeting item 12.2):

| | | |
|--------------------------------|-----------------------------|--|
| <u>Operating Income</u> | <i>Year to Date</i> | A favourable variance of \$1,278,412 (6.29%) |
| | <i>End of Year Forecast</i> | A favourable variance of \$817,070 (3.52%) |

Operating Income variances previously reported to Council:

1. Year to date Contributions of \$675,031 are inclusive of the following unbudgeted funds totalling \$150,314:
 - Perth Solar City project - \$90,000 carried forward from the 2008/2009 financial year.
 - Regional Water Campaign - \$11,844.
 - Regional Tourism Development - \$5,000.
 - Regional Cycling Tourism Opportunities - \$20,000.
 - Perth's Eastern Autumn Festival - \$9,090.
 - Planning for Walking - \$14,380.

Contribution amounts for other budgeted projects are invoiced throughout the year based on project timings.

2. Year to date Other income is \$193,946 above the year to date budget provision of \$674,333. The significant item associated with this relates to an additional rebate of approximately \$104,000 received in relation to the fuel rebate scheme. As a result of the broadening of plant and fuel categories and classifications the EMRC was able to claim fuel rebates retrospectively from 1 July 2008.

Other significant items include income from the sale of products of approximately \$103,000 greater than the year to date budget provisions applicable to various projects within the Waste Management section.

There were no further significant Operating Income variances as at 31 May 2010.

| | | |
|-------------------------------------|-----------------------------|--|
| <u>Operating Expenditure</u> | <i>Year to Date</i> | An unfavourable variance of \$246,277 (1.34%). |
| | <i>End of Year Forecast</i> | An unfavourable variance of \$738,092 (3.33%). |



Item 14.2 continued

Operating Expenditure variances previously reported to Council:

1. Year to date Contract expenses are \$1,093,040 below the year to date budget provisions due predominantly to the timing of various projects together with the timing of expenditure and payments relating to various projects. It also relates to the delay of various activities that will be carried forward into the 2010/2011 financial year. Major variations below the year to date budget include Manage Woodwaste project (\$46,000), Operate and Maintain Plant (\$77,981), Implementation of Perth Solar City Living Smart program and demonstration projects (\$430,000), various other Environmental Services projects (\$69,714), various Regional Development projects (\$173,000) and various Corporate Services activities (\$490,603) including Repairs to the Administration building, Strategic Planning Research and Special projects, IT Consulting and software fees and lower than budgeted Annual Dinner costs.

These amounts are partially off-set by expenditure greater than the year to date budget in the following activities:

- Operate and maintain storm water system at the Red Hill Waste disposal facility (\$140,264),
 - Manage Greenwaste mulching & composting (\$76,613)
 - Manage Mattress project (\$54,950),
 - Dispose of Household Hazardous Waste (\$37,877)
2. Year to date Materials expenses are \$128,706 (18.23%) below the year to date budget provision of \$705,889. Significant variations include Catering/Food/Beverage expenses which are \$34,661 lower than the year to date budget provision of \$195,532, Material Expenses - General which is \$87,591 lower than the year to date budget provision of \$309,855 and Minor Equipment Purchase Not Capitalised expense is also \$13,160 below the budget provision of \$28,725.

These variations are the cumulative values applicable to numerous accounts across all sections of the organisation and are based on the timing of various projects and activities yet to be undertaken as well as a general reduction of expenditure to date. The relocation to alternative premises during the renovation of the Ascot Place administration office has contributed to this with less meetings, functions and training courses being held during this period.

3. Insurance expenses exceed the year to date budget by \$31,167 (20.95%). This variation relates principally to an additional premium of \$8,281 payable for the new landfill compactor and an additional plant and motor vehicles premium adjustment of \$10,142. The premium adjustment relates to the year end valuation adjustment on plant and vehicles insured in 2008/2009. This was not invoiced until this financial year. This amount is marginally off-set by a good driving rebate of \$5,800 received from the insurance company. The balance of the variation relates to higher than budgeted insurance premiums for 2009/2010 (approximately \$15,000).
4. Year to date Depreciation Expenses of \$2,266,515 is \$335,751 (17.39%) greater than the year to date budget provision of \$1,930,764. Significant variations include the following:
 - Higher Class IV Cell Usage costs of approximately \$95,900 as a result of higher Class IV tonnages received to date.
 - Lower Class III Cell Usage costs of approximately \$119,800 as a result of lower Class III tonnages received to date.
 - Depreciation for new plant together with additional provisions relating to the Class III and Class IV Leachate ponds, Red Hill roads, Red Hill Green waste processing area, Hazelmere Hardstand and Road and Class IV Cell usage.



Item 14.2 continued

5. Year to date Miscellaneous Expenses of \$4,707,927 is \$1,399,962 (42.32%) higher than the year to date budget provision of \$3,307,965. The major variation relates to the accrual value and addition payment of the landfill levy as a result of the increase from \$8.00 per tonne to \$28.00 per tonne effective from 1 January 2010. This is partially offset by additional User Charges Income of \$913,215 generated as a result of the increase in the landfill levy as outlined above. The expense isn't fully offset as the tonnages received to date are less than budgeted as previously reported to Council.

The Class III tonnages have been forecast to be below the budgeted tonnages by approximately 37,000 tonnes. This is partially offset by additional Class IV tonnages which have been forecast to be approximately 12,000 tonnes above the provision as at year end.

Operating Expenditure variances not previously reported to Council

6. Utility Expenses exceeds the year to date budget by \$14,697 mainly due to the additional electricity usage by the construction company for the office renovation part of which will be recouped in June 2010.

There were no further significant Operating Expenditure variances as at 31 May 2010.

| | | |
|---|-----------------------------|---|
| <u>* Other Revenues and Expenses (Net)</u> | <i>Year to Date</i> | A favourable variance of \$342,001(7.97%). |
| | <i>End of Year Forecast</i> | An unfavourable variance of \$546,311 (11.03%). |

** Note: This sections also includes Unrealised Gain/Loss from change in fair value of Investments*

Other Revenues and Expenses variances previously reported to Council:

1. Year to date Proceeds from Sale of Assets are \$226,201 (36.52%) below the year to date budget provision of \$619,368. This relates specifically to the timing on the disposal by auction of fleet vehicles due for change over.
2. Year to date Salary expenses are \$95,408 (35.98%) below the year to date budget provision of \$265,135. This variation relates principally to the salary expenses for a Project Development Assistant position which is yet to be filled.
3. Year to date Carrying Amount of Assets Disposed Of is \$110,640 (30.41%) below the year to date budget provision of \$363,806. This relates specifically to the timing on the disposal by auction of fleet vehicles due for change over.
4. The Unrealised Gains from the Change in Fair Value of Investments for the period ending 31 May 2010 is an unrealised gain of \$619,923.

Unrealised gains or losses represent a fair market value measurement of the financial instruments during the period in which they are held, i.e. marked to market. It should be noted that actual gains or losses on financial instruments will not be realised until such time as the individual investments are sold.

There were no further significant Other Revenues and Expenses variances as at 31 May 2010.



Item 14.2 continued

Capital Expenditure Statement (refer Attachment 2)

| | | |
|-----------------------------------|-----------------------------|--|
| <u>Capital Expenditure</u> | <i>Year to Date</i> | A favourable variance of \$770,364 (8.56%) |
| | <i>End of Year Forecast</i> | A favourable variance of \$1,045,860 (12.90%). |

Capital Expenditure variances:

A favourable variance of \$770,364 exists as at 31 May 2010 when comparing to the year to date budget provision of \$9,004,593. The year to date budget provisions are used as a guide only as expenditure of a capital nature is undertaken as and when required.

Significant Capital Expenditure items to 31 May 2010 include Red Hill Waste Disposal site plant purchases totalling \$2,114,328 including the purchase of a landfill compactor valued at \$1,034,000, costs to date totalling \$3,039,143 for the construction of the Class III landfill cell - Farm Stage 1, \$430,000 for the construction of a Class III Leachate, Ascot Place vehicle purchases totalling \$411,939 and Ascot Place administration upgrade costs to date of \$1,460,133.

Balance Sheet (refer Attachment 3)

The Balance Sheet shows the overall impact of actual balances compared with budget provisions and end of year forecasts for operating and capital works activities.

It has been forecast that Total Equity as at 30 June 2010 will be below the original budget estimate of \$52,085,545 by \$467,333. This variation reflects the reduction in forecast profits in 2009/2010.

Statement of Cash and Investments (refer Attachment 4)

The level of cash and investments in the Municipal fund as at 31 May 2010 is \$5,812,362 and Restricted Assets amount to \$21,084,853. This figure is net of cumulative unrealised losses of \$6,810,752 which have been provided for in this amount.

The total level of cash and investments as at 31 May 2010 is \$26,897,215.

The net movement for the month is an increase of \$968,854.

The Forecast level of cash and investments of \$24,382,603 for 2009/2010 represents the expected balances for the Municipal and Reserve funds as at the end of the financial year.

The year to date actual Municipal cash and Investments reflects the current balance to date and is dependent on the timing of payments made and income received. It should also be noted that the transfers to and from the Reserve funds are undertaken at the end of the financial year. This will reduce the Municipal fund Cash and Investments balance to budget expectations.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 - Good Governance

- 4.5 To provide responsible and accountable governance and management of the EMRC; and
 - 4.6 To continue to improve financial and asset management practices.
-



Item 14.2 continued

FINANCIAL IMPLICATIONS

As outlined in the attached financial reports.

SUSTAINABILITY IMPLICATIONS

Nil

ATTACHMENT(S)

1. Income Statement by Nature and Type (Ref: Committees-11187)
2. Capital Expenditure Statement (Ref: Committees-11188)
3. Balance Sheet (Ref: Committees-11189)
4. Statement of Cash and Investments (Ref: Committees-11186)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That the Income Statement, Capital Expenditure Statement, Balance Sheet and the Statement of Cash and Investments for the period ended 31 May 2010 be received.

COUNCIL RESOLUTION(S)

MOVED CR POWELL

SECONDED CR GODFREY

THAT THE INCOME STATEMENT, CAPITAL EXPENDITURE STATEMENT, BALANCE SHEET AND THE STATEMENT OF CASH AND INVESTMENTS FOR THE PERIOD ENDED 31 MAY 2010 BE RECEIVED.

CARRIED UNANIMOUSLY



INCOME STATEMENT Nature and Type

Year to Date

MAY 2010

Full Year

Actual Budget Variance

Current Budget Forecast Change End of Year Forecast

Operating Income

| | | | | | | | | |
|-----------------------|-----------------------|--------------------|-----|-------------------------------------|-----------------------|--------------------|-----|-----------------------|
| (\$17,590,415) | (\$16,677,200) | \$913,215 | (F) | User Charges | (\$18,290,615) | (\$1,003,162) | (F) | (\$19,293,777) |
| (\$271,942) | (\$290,635) | (\$18,693) | (U) | Special Charges | (\$329,849) | \$34,655 | (U) | (\$295,194) |
| (\$675,031) | (\$525,590) | \$149,441 | (F) | Contributions | (\$525,590) | (\$146,905) | (F) | (\$672,495) |
| (\$1,096,296) | (\$1,043,971) | \$52,325 | (F) | Operating Grants | (\$2,267,833) | \$643,689 | (U) | (\$1,624,144) |
| (\$422,093) | (\$420,818) | \$1,275 | (F) | Interest Municipal Cash Investments | (\$225,500) | (\$204,500) | (F) | (\$430,000) |
| (\$681,222) | (\$694,319) | (\$13,097) | (U) | Reimbursements | (\$861,492) | \$46,846 | (U) | (\$814,646) |
| (\$868,279) | (\$674,333) | \$193,946 | (F) | Other | (\$735,676) | (\$187,693) | (F) | (\$923,369) |
| (\$21,605,278) | (\$20,326,866) | \$1,278,412 | (F) | Total Operating Income | (\$23,236,556) | (\$817,070) | (F) | (\$24,053,626) |

Operating Expenditure

| | | | | | | | | |
|---------------------|---------------------|--------------------|-----|------------------------------------|---------------------|------------------|-----|---------------------|
| \$6,080,689 | \$6,327,557 | \$246,868 | (F) | Salary Expenses | \$6,990,481 | (\$52,936) | (F) | \$6,937,545 |
| \$4,176,994 | \$5,270,034 | \$1,093,040 | (F) | Contract Expenses | \$6,706,998 | (\$1,096,051) | (F) | \$5,610,947 |
| \$577,183 | \$705,889 | \$128,706 | (F) | Material Expenses | \$1,156,845 | (\$324,890) | (F) | \$831,955 |
| \$100,215 | \$85,518 | (\$14,697) | (U) | Utility Expenses | \$90,950 | \$28,570 | (U) | \$119,520 |
| \$584,449 | \$645,784 | \$61,335 | (F) | Fuel Expenses | \$760,165 | (\$82,265) | (F) | \$677,900 |
| \$12,441 | \$11,638 | (\$803) | (U) | Finance Fees and Interest Expenses | \$12,700 | \$200 | (U) | \$12,900 |
| \$179,918 | \$148,751 | (\$31,167) | (U) | Insurance Expenses | \$149,612 | \$35,453 | (U) | \$185,065 |
| \$2,266,515 | \$1,930,764 | (\$335,751) | (U) | Depreciation Expenses | \$2,469,964 | \$583,643 | (U) | \$3,053,607 |
| \$4,707,927 | \$3,307,965 | (\$1,399,962) | (U) | Miscellaneous Expenses | \$3,729,788 | \$1,657,755 | (U) | \$5,387,543 |
| \$0 | \$0 | \$0 | (F) | Provision Expenses | \$135,184 | \$0 | (F) | \$135,184 |
| (\$50,943) | (\$44,789) | \$6,154 | (F) | Costs Allocated | (\$47,383) | (\$11,387) | (F) | (\$58,770) |
| \$18,635,388 | \$18,389,111 | (\$246,277) | (U) | Total Operating Expenditure | \$22,155,305 | \$738,092 | (U) | \$22,893,397 |

| | | | | | | | | |
|----------------------|----------------------|--------------------|-----|--|----------------------|-------------------|-----|----------------------|
| (\$2,969,890) | (\$1,937,755) | \$1,032,135 | (F) | OPERATING RESULT FROM NORMAL ACTIVITIES | (\$1,081,251) | (\$78,978) | (U) | (\$1,160,229) |
|----------------------|----------------------|--------------------|-----|--|----------------------|-------------------|-----|----------------------|

Surplus

Surplus

Surplus

Surplus

Notes:

1. User Charges - include member Councils, WMRC and casual users pertaining to waste, risk management and environmental services fees and charges;
2. Special Charges - Waste Education Levy;
3. Contributions - member Councils' contributions to projects and services;
4. Operating Grants - grant income predominately from government agencies; and
5. Miscellaneous Expenses - includes Landfill Levy as the major component.

Operating Income and Expenditure relates to the ordinary operations of the organisation.

Other Revenues and Exepenses relates to the Resource Recovery Project, interest from cash reserves and disposal of assets.

(F) denotes Favourable variance and (U) denotes Unfavourable variance



INCOME STATEMENT Nature and Type

Year to Date

MAY 2010

Full Year

Actual Budget Variance

Current Forecast End of Year
Budget Change Forecast

Other Revenues

| | | | | | | | | |
|----------------------|----------------------|--------------------|------------|--------------------------------------|----------------------|--------------------|------------|----------------------|
| (\$3,946,077) | (\$4,092,334) | (\$146,257) | (U) | Secondary Waste Charge | (\$4,888,756) | \$1,155,136 | (U) | (\$3,733,620) |
| (\$70,164) | (\$70,272) | (\$108) | (U) | Operating Grants | (\$70,272) | \$108 | (U) | (\$70,164) |
| (\$846,726) | (\$897,001) | (\$50,275) | (U) | Interest Restricted Cash Investments | (\$1,100,000) | \$120,300 | (U) | (\$979,700) |
| (\$1,752) | (\$44) | \$1,708 | (F) | Reimbursements | (\$50) | (\$3,400) | (F) | (\$3,450) |
| (\$393,167) | (\$619,368) | (\$226,201) | (U) | Proceeds from Sale of Assets | (\$663,002) | (\$41,983) | (F) | (\$704,985) |
| (\$5,257,886) | (\$5,679,019) | (\$421,133) | (U) | Total Other Revenues | (\$6,722,080) | \$1,230,161 | (U) | (\$5,491,919) |

Other Expenses

| | | | | | | | | |
|--------------------|--------------------|------------------|------------|---------------------------------------|--------------------|-------------------|------------|--------------------|
| \$169,727 | \$265,135 | \$95,408 | (F) | Salary Expenses | \$293,403 | (\$87,562) | (F) | \$205,841 |
| \$661,303 | \$602,316 | (\$58,987) | (U) | Contract Expenses | \$686,250 | \$38,481 | (U) | \$724,731 |
| \$29,969 | \$21,907 | (\$8,062) | (U) | Material Expenses | \$24,350 | \$10,576 | (U) | \$34,926 |
| \$2,701 | \$2,926 | \$225 | (F) | Utility Expenses | \$3,200 | \$0 | (F) | \$3,200 |
| \$2,281 | \$2,400 | \$119 | (F) | Insurance Expenses | \$2,400 | (\$118) | (F) | \$2,282 |
| \$1,664 | \$1,212 | (\$452) | (U) | Depreciation Expenses | \$1,820 | \$928 | (U) | \$2,748 |
| \$73,467 | \$80,149 | \$6,682 | (F) | Miscellaneous Expenses | \$94,300 | (\$2,982) | (F) | \$91,318 |
| \$253,166 | \$363,806 | \$110,640 | (F) | Carrying Amount of Assets Disposed Of | \$620,509 | (\$9,560) | (F) | \$610,949 |
| \$50,943 | \$48,581 | (\$2,362) | (U) | Costs Allocated | \$41,883 | \$16,387 | (U) | \$58,270 |
| \$1,245,221 | \$1,388,432 | \$143,211 | (F) | Total Other Expenses | \$1,768,115 | (\$33,850) | (F) | \$1,734,265 |

Unrealised (Gain)/Loss From Change in Fair Value of Investments

| | | | | | | | | |
|--------------------|------------|------------------|------------|-------------------------------------|------------|--------------------|------------|--------------------|
| (\$619,923) | \$0 | \$619,923 | (F) | Unrealised (Gain)/Loss | \$0 | (\$650,000) | (F) | (\$650,000) |
| (\$619,923) | \$0 | \$619,923 | (F) | Total Unrealised (Gain)/Loss | \$0 | (\$650,000) | (F) | (\$650,000) |

| | | | | | | | | |
|----------------------|----------------------|------------------|------------|---|----------------------|------------------|------------|----------------------|
| (\$4,632,588) | (\$4,290,587) | \$342,001 | (F) | OPERATING RESULT FROM OTHER ACTIVITIES | (\$4,953,965) | \$546,311 | (U) | (\$4,407,654) |
|----------------------|----------------------|------------------|------------|---|----------------------|------------------|------------|----------------------|

| | | | | | | | | |
|---------|---------|--|--|--|---------|--|--|---------|
| Surplus | Surplus | | | | Surplus | | | Surplus |
|---------|---------|--|--|--|---------|--|--|---------|

| | | | | | | | | |
|----------------------|----------------------|--------------------|------------|---|----------------------|------------------|------------|----------------------|
| (\$7,602,478) | (\$6,228,342) | \$1,374,136 | (F) | CHANGE IN NET ASSETS FROM OPERATIONS | (\$6,035,216) | \$467,333 | (U) | (\$5,567,883) |
|----------------------|----------------------|--------------------|------------|---|----------------------|------------------|------------|----------------------|

| | | | | | | | | |
|---------|---------|--|--|--|---------|--|--|---------|
| Surplus | Surplus | | | | Surplus | | | Surplus |
|---------|---------|--|--|--|---------|--|--|---------|



CAPITAL EXPENDITURE STATEMENT

MAY 2010

Full Year

| Year to Date | | | On Order | (F) = Favourable variation (U) = Unfavourable variation | Current Budget | Forecast Change | | End of Year Forecast |
|--|--------------------|----------------------|------------------|--|--------------------|------------------|------------|----------------------|
| Actual | Budget | Variance | | | | | | |
| Governance and Corporate Services | | | | | | | | |
| \$411,939 | \$371,324 | \$40,615 (U) | \$31,708 | Purchase Vehicles - Ascot Place (24440/00) | \$556,988 | (\$110,320) | (F) | \$446,668 |
| \$36,234 | \$41,332 | (\$5,098) (F) | \$0 | Purchase Furniture Fittings & Equipment - Corporate Services (24510/01) | \$62,000 | (\$22,000) | (F) | \$40,000 |
| \$24,737 | \$55,000 | (\$30,263) (F) | \$780 | Purchase Information Technology & Communication Equipment (24550/00) | \$82,500 | (\$45,263) | (F) | \$37,237 |
| \$38,386 | \$99,000 | (\$60,614) (F) | \$0 | Purchase Network Communication Equipment (24560/00) | \$148,500 | (\$105,100) | (F) | \$43,400 |
| \$48,268 | \$88,666 | (\$40,398) (F) | \$0 | Purchase Information Technology Servers (24570/00) | \$133,000 | (\$72,732) | (F) | \$60,268 |
| \$2,213 | \$10,666 | (\$8,453) (F) | \$446 | Purchase PABX/Telephone Equipment (24580/00) | \$16,000 | (\$10,587) | (F) | \$5,413 |
| \$2,940 | \$1,332 | \$1,608 (U) | \$3,499 | Purchase/ Replace other Equipment - Ascot Place (24590/01) | \$2,000 | \$0 | (F) | \$2,000 |
| \$0 | \$6,666 | (\$6,666) (F) | \$0 | Purchase Office Furniture and Fittings - Corporate Services (24610/01) | \$10,000 | \$0 | (F) | \$10,000 |
| \$4,727 | \$8,000 | (\$3,273) (F) | \$5,727 | Purchase Art Works (24620/00) | \$12,000 | (\$7,273) | (F) | \$4,727 |
| \$291 | \$1,332 | (\$1,041) (F) | \$0 | Purchase/ Replace Miscellaneous Furniture and Equipment-Ascot Place (24690/00) | \$2,000 | \$0 | (F) | \$2,000 |
| \$3,220 | \$0 | \$3,220 (U) | \$0 | Upgrade Landscaping - Ascot Place (25140/01) | \$0 | \$3,220 | (U) | \$3,220 |
| \$1,460,133 | \$839,000 | \$621,133 (U) | \$176,000 | Capital Improvement Administration Building - Ascot Place (25240/01) | \$839,000 | \$926,000 | (U) | \$1,765,000 |
| \$15,340 | \$227,000 | (\$211,660) (F) | \$0 | Upgrade Air Conditioning Equipment - Ascot Place (25240/02) | \$227,000 | (\$211,660) | (F) | \$15,340 |
| \$0 | \$9,163 | (\$9,163) (F) | \$0 | Upgrade Security Equipment - Ascot Place (25530/01) | \$10,000 | (\$10,000) | (F) | \$0 |
| \$2,048,429 | \$1,758,481 | \$289,948 (U) | \$218,161 | | \$2,100,988 | \$334,285 | (U) | \$2,435,273 |



CAPITAL EXPENDITURE STATEMENT

MAY 2010

Full Year

| Year to Date | | | On Order | (F) = Favourable variation (U) = Unfavourable variation | Current Budget | Forecast Change | End of Year Forecast |
|--------------|--------|----------|----------|--|----------------|-----------------|----------------------|
| Actual | Budget | Variance | | | | | |

Environmental Services

| | | | | | | | |
|------------|----------------|----------------------|----------------|--|----------------|----------------|----------------|
| \$0 | \$1,332 | (\$1,332) (F) | \$2,500 | Purchase Office Equipment - Environmental Services (24510/05) | \$2,000 | \$0 (F) | \$2,000 |
| \$0 | \$1,000 | (\$1,000) (F) | \$0 | Purchase Office Furniture and Fittings - Environmental Services (24610/05) | \$1,500 | \$0 (F) | \$1,500 |
| \$0 | \$2,332 | (\$2,332) (F) | \$2,500 | | \$3,500 | \$0 (F) | \$3,500 |

Regional Development

| | | | | | | | |
|----------------|----------------|--------------------|----------------|--|----------------|--------------------|----------------|
| \$574 | \$1,000 | (\$426) (F) | \$436 | Purchase Office Equipment - Regional Development (24510/04) | \$1,500 | \$0 (F) | \$1,500 |
| \$4,499 | \$0 | \$4,499 (U) | \$0 | Purchase Other Equipment - Regional Development (24590/08) | \$0 | \$4,132 (U) | \$4,132 |
| \$0 | \$1,000 | (\$1,000) (F) | \$1,470 | Purchase Office Furniture and Fittings - Regional Development (24610/04) | \$1,500 | \$0 (F) | \$1,500 |
| \$5,072 | \$2,000 | \$3,072 (U) | \$1,906 | | \$3,000 | \$4,132 (U) | \$7,132 |

Risk Management

| | | | | | | | |
|------------|--------------|--------------------|------------|---|----------------|----------------|----------------|
| \$0 | \$332 | (\$332) (F) | \$0 | Purchase Office Equipment - Risk Management (24510/06) | \$500 | \$0 (F) | \$500 |
| \$0 | \$332 | (\$332) (F) | \$0 | Purchase Office Furniture and Fittings - Risk Management (24610/06) | \$500 | \$0 (F) | \$500 |
| \$0 | \$664 | (\$664) (F) | \$0 | | \$1,000 | \$0 (F) | \$1,000 |

Resource Recovery

| | | | | | | | |
|----------------|----------------|--------------------|----------------|---|----------------|--------------------|-----------------|
| \$0 | \$666 | (\$666) (F) | \$0 | Purchase Office Equipment - Resource Recovery (24510/07) | \$1,000 | \$0 (F) | \$1,000 |
| \$5,497 | \$666 | \$4,831 (U) | \$0 | Purchase Other Equipment - Resource Recovery (24590/07) | \$1,000 | \$5,000 (U) | \$6,000 |
| \$772 | \$1,000 | (\$228) (F) | \$1,932 | Purchase Office Furniture and Fittings - Resource Recovery (24610/07) | \$1,500 | \$1,800 (U) | \$3,300 |
| \$6,269 | \$2,332 | \$3,937 (U) | \$1,932 | | \$3,500 | \$6,800 (U) | \$10,300 |



CAPITAL EXPENDITURE STATEMENT

MAY 2010

Full Year

| Year to Date | | | On Order | (F) = Favourable variation (U) = Unfavourable variation | Current Budget | Forecast Change | End of Year Forecast |
|--------------|--------|----------|----------|--|----------------|-----------------|----------------------|
| Actual | Budget | Variance | | | | | |

Waste Management

| | | | | | | | |
|-------------|-------------|-----------------|----------|---|-------------|-----------------|-------------|
| \$14,532 | \$5,000 | \$9,532 (U) | \$0 | Construct Waste Management Facility Buildings - Red Hill Landfill Facility (24250/01) | \$5,000 | \$9,532 (U) | \$14,532 |
| (\$2,761) | \$50,044 | (\$52,805) (F) | \$0 | Construct Waste Management Facility Buildings - Hazelmere (24250/02) | \$50,050 | (\$50,050) (F) | \$0 |
| \$0 | \$0 | \$0 (F) | \$0 | Investigate and Design Number 3 Workshop - Redhill Landfill Facility (24259/01) | \$60,000 | (\$60,000) (F) | \$0 |
| \$10,973 | \$45,826 | (\$34,854) (F) | \$15,111 | Construct Waste Management Facility Buildings - Other - Hazelmere (24259/02) | \$50,000 | (\$31,000) (F) | \$19,000 |
| \$3,039,143 | \$3,420,268 | (\$381,125) (F) | \$7,495 | Construct Class III Cell Farm Stage 1 - Red Hill Landfill Facility (24310/08) | \$3,420,268 | (\$320,268) (F) | \$3,100,000 |
| \$0 | \$0 | \$0 (F) | \$0 | Investigate and Design Class III Cell Farm Stage 2 - Redhill Landfill Facility (24310/09) | \$5,000 | (\$5,000) (F) | \$0 |
| \$9,993 | \$8,500 | \$1,493 (U) | \$0 | Investigate and Design Class III Cell Farm Stage 3 - Redhill Landfill Facility (24310/10) | \$8,500 | \$1,493 (U) | \$9,993 |
| \$430,000 | \$330,000 | \$100,000 (U) | \$0 | Construct Class III Leachate Pond - Red Hill Landfill Facility (24320/01) | \$330,000 | \$100,000 (U) | \$430,000 |
| \$14,518 | \$20,000 | (\$5,482) (F) | \$0 | Construct Siltation Ponds - Red Hill Landfill Facility (24350/00) | \$46,000 | (\$31,482) (F) | \$14,518 |
| \$6,916 | \$33,000 | (\$26,084) (F) | \$0 | Construct Roads / Carparks - Red Hill Landfill Facility (24370/00) | \$111,120 | (\$101,120) (F) | \$10,000 |
| \$83,280 | \$290,000 | (\$206,720) (F) | \$0 | Construct Water Storage Dams - Red Hill Landfill Facility (24393/00) | \$580,000 | (\$496,720) (F) | \$83,280 |
| \$890 | \$0 | \$890 (U) | \$0 | Construct Water Storage Dams/Tanks - Hazelmere (24393/01) | \$0 | \$890 (U) | \$890 |
| \$8,578 | \$12,600 | (\$4,022) (F) | \$0 | Construct Perimeter Fencing - Red Hill Landfill Facility (24394/00) | \$12,600 | (\$3,322) (F) | \$9,278 |



CAPITAL EXPENDITURE STATEMENT

MAY 2010

Full Year

| Year to Date | | | On Order | (F) = Favourable variation (U) = Unfavourable variation | Current Budget | Full Year | | End of Year Forecast |
|-------------------------|-------------|-----------------|-------------|--|----------------|-----------------|--|----------------------|
| Actual | Budget | Variance | | | | Forecast Change | | |
| Waste Management | | | | | | | | |
| \$2,210 | \$0 | \$2,210 (U) | \$0 | Construct Hardstand and Road - Hazelmere (24395/01) | \$0 | \$2,210 (U) | | \$2,210 |
| \$0 | \$18,326 | (\$18,326) (F) | \$0 | Construct Monitoring Bores - Red Hill Landfill Facility (24396/00) | \$20,000 | \$0 (F) | | \$20,000 |
| \$1,573 | \$4,576 | (\$3,003) (F) | \$3,286 | Construct Perimeter Bunds - Red Hill Landfill Facility (24397/00) | \$5,000 | \$10,000 (U) | | \$15,000 |
| \$2,114,328 | \$2,316,500 | (\$202,172) (F) | \$230,322 | Purchase / Replace Plant - Red Hill Landfill Facility (24410/00) | \$2,567,000 | (\$181,063) (F) | | \$2,385,937 |
| \$47,175 | \$189,266 | (\$142,091) (F) | \$2,195,490 | Purchase / Replace Plant - Hazelmere (24410/01) | \$283,900 | (\$236,725) (F) | | \$47,175 |
| \$175,848 | \$178,351 | (\$2,503) (F) | \$0 | Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility (24420/00) | \$178,400 | \$1,600 (U) | | \$180,000 |
| \$26,160 | \$16,586 | \$9,574 (U) | \$673 | Purchase / Replace Minor Plant and Equipment - Hazelmere (24420/02) | \$24,880 | \$2,761 (U) | | \$27,641 |
| \$14,364 | \$0 | \$14,364 (U) | \$0 | Purchase Minor Plant and Equipment - Education Centre - Redhill Landfill Facility (24420/07) | \$0 | \$0 (F) | | \$0 |
| \$115,005 | \$117,884 | (\$2,879) (F) | \$104,478 | Purchase / Replace Vehicles - Red Hill Landfill Facility (24430/00) | \$117,884 | \$101,599 (U) | | \$219,483 |
| \$445 | \$332 | \$113 (U) | \$0 | Purchase / Replace Office Equipment - Engineering / Waste Management (24510/02) | \$500 | (\$55) (F) | | \$445 |
| \$7,649 | \$9,000 | (\$1,351) (F) | \$0 | Purchase / Replace Office Equipment - Red Hill Landfill Facility (24510/08) | \$9,000 | (\$351) (F) | | \$8,649 |
| \$0 | \$400 | (\$400) (F) | \$0 | Purchase Fire Fighting System/Equipment - Hazelmere (24520/07) | \$600 | (\$600) (F) | | \$0 |
| \$0 | \$6,000 | (\$6,000) (F) | \$0 | Purchase / Replace Fire Fighting Equipment - Red Hill Landfill Facility (24520/08) | \$6,000 | (\$6,000) (F) | | \$0 |
| \$0 | \$7,900 | (\$7,900) (F) | \$0 | Purchase / Replace Security System - Red Hill Waste Management Facility (24530/08) | \$7,900 | \$2,100 (U) | | \$10,000 |



CAPITAL EXPENDITURE STATEMENT

MAY 2010

Full Year

| Year to Date | | | On Order | (F) = Favourable variation (U) = Unfavourable variation | Current Budget | Forecast Change | End of Year Forecast |
|--------------|--------|----------|----------|--|----------------|-----------------|----------------------|
| Actual | Budget | Variance | | | | | |

Waste Management

| | | | | | | | | | |
|--------------------|--------------------|----------------------|------------|--------------------|--|--------------------|----------------------|------------|--------------------|
| \$17,929 | \$27,610 | (\$9,681) | (F) | \$6,403 | Purchase / Replace Other Equipment - Red Hill Landfill Facility (24590/00) | \$35,650 | (\$10,650) | (F) | \$25,000 |
| \$18,174 | \$17,666 | \$508 | (U) | \$4,078 | Purchase / Replace Miscellaneous Plant & Equipment - Hazelmere (24590/02) | \$26,500 | (\$1,760) | (F) | \$24,740 |
| \$2,307 | \$1,800 | \$507 | (U) | \$0 | Purchase/Replace Other Equipment - Engineering and Waste Management (24590/03) | \$2,700 | (\$393) | (F) | \$2,307 |
| \$9,700 | \$19,509 | (\$9,809) | (F) | \$0 | Purchase Other Equipment - Waste Education Fluorescent Light Recycling Grant (24590/04) | \$19,509 | (\$9,809) | (F) | \$9,700 |
| \$1,460 | \$1,600 | (\$140) | (F) | \$0 | Purchase Office Furniture and Fittings-Engineering and Waste Management (24610/03) | \$2,400 | (\$367) | (F) | \$2,033 |
| \$1,000 | \$1,000 | \$0 | (F) | \$0 | Purchase / Replace Office Furniture and Fittings - Red Hill Landfill Facility (24610/08) | \$1,000 | \$0 | (F) | \$1,000 |
| \$655 | \$0 | \$655 | (U) | \$0 | Purchase Office Furniture and Fittings-Hazelmere (24610/10) | \$0 | \$655 | (U) | \$655 |
| \$2,419 | \$10,495 | (\$8,076) | (F) | \$0 | Purchase Miscellaneous Furniture and Fittings - Red Hill Education Programme (24690/01) | \$12,000 | (\$9,500) | (F) | \$2,500 |
| \$0 | \$28,632 | (\$28,632) | (F) | \$9,818 | Refurbish Environmental Education Centre - Redhill Landfill Facility (25253/00) | \$32,300 | (\$17,482) | (F) | \$14,818 |
| \$0 | \$24,913 | (\$24,913) | (F) | \$0 | Refurbish Waste Transfer Station Building - Red Hill Landfill Facility (25259/01) | \$25,000 | (\$25,000) | (F) | \$0 |
| \$0 | \$24,000 | (\$24,000) | (F) | \$0 | Refurbish Plant - Red Hill Landfill Facility (25410/00) | \$24,000 | (\$24,000) | (F) | \$0 |
| \$0 | \$1,200 | (\$1,200) | (F) | \$0 | Refurbish Minor Plant - Red Hill Landfill Facility (25420/00) | \$1,200 | (\$1,200) | (F) | \$0 |
| \$6,174,459 | \$7,238,784 | (\$1,064,325) | (F) | \$2,577,156 | | \$8,081,861 | (\$1,391,077) | (F) | \$6,690,784 |

| | | | | | | | | | |
|--------------------|--------------------|--------------------|------------|--------------------|----------------------------------|---------------------|----------------------|------------|--------------------|
| \$8,234,229 | \$9,004,593 | (\$770,364) | (F) | \$2,801,655 | TOTAL CAPITAL EXPENDITURE | \$10,193,849 | (\$1,045,860) | (F) | \$9,147,989 |
|--------------------|--------------------|--------------------|------------|--------------------|----------------------------------|---------------------|----------------------|------------|--------------------|



BALANCE SHEET

MAY 2010

Full Year

| Actual 2008/2009 | Actual Year to Date | (F) = Favourable variation (U) = Unfavourable variation | Current Budget 2009/2010 | Forecast Change | | Forecast 2009/2010 |
|----------------------------|------------------------|--|--------------------------------|--------------------|------------|-----------------------|
| Current Assets | | | | | | |
| \$1,921,192 | \$5,045,558 | | \$1,388,143 | \$2,971,084 | (F) | \$4,359,227 |
| \$22,205,947 | \$21,851,657 | | \$21,840,922 | (\$1,817,546) | (U) | \$20,023,376 |
| \$2,255,656 | \$2,073,562 | | \$2,255,656 | \$0 | (F) | \$2,255,656 |
| \$30,680 | \$8,982 | | \$30,680 | \$0 | (F) | \$30,680 |
| \$50,881 | \$198,749 | | \$50,881 | \$0 | (F) | \$50,881 |
| \$0 | \$0 | | \$0 | \$0 | (F) | \$0 |
| \$26,464,356 | \$29,178,508 | | \$25,566,282 | \$1,153,538 | (F) | \$26,719,820 |
| Current Liabilities | | | | | | |
| \$0 | \$0 | | \$0 | \$0 | (F) | \$0 |
| \$1,762,406 | \$2,586,965 | | \$1,762,406 | \$0 | (F) | \$1,762,406 |
| \$902,420 | \$902,420 | | \$935,503 | \$0 | (F) | \$935,503 |
| \$0 | \$0 | | \$0 | \$0 | (F) | \$0 |
| \$0 | \$0 | | \$0 | \$0 | (F) | \$0 |
| \$2,664,826 | \$3,489,385 | | \$2,697,909 | \$0 | (F) | \$2,697,909 |
| \$23,799,530 | \$25,689,123 | | \$22,868,373 | \$1,153,538 | (F) | \$24,021,911 |



BALANCE SHEET

MAY 2010

Full Year

(F) = Favourable variation
(U) = Unfavourable variation

Current
Budget
2009/2010

Forecast
Change

Forecast
2009/2010

| Actual 2008/2009 | Actual Year to Date | | Current Budget 2009/2010 | Forecast Change | | Forecast 2009/2010 |
|--------------------------------|------------------------|---|--------------------------------|----------------------|------------|-----------------------|
| Non Current Assets | | | | | | |
| \$7,639,917 | \$7,639,917 | Property Plant and Equipment | \$7,639,917 | \$3,200 | (F) | \$7,643,117 |
| \$2,509,418 | \$2,436,978 | Buildings | \$3,665,218 | \$522,167 | (F) | \$4,187,385 |
| \$9,043,150 | \$7,877,105 | Structures | \$12,249,184 | (\$831,253) | (U) | \$11,417,931 |
| \$3,995,921 | \$4,446,406 | Plant | \$6,275,064 | (\$994,912) | (U) | \$5,280,152 |
| \$249,758 | \$308,250 | Equipment | \$684,737 | (\$305,221) | (U) | \$379,516 |
| \$96,629 | \$89,255 | Furniture and Fittings | \$122,229 | (\$14,872) | (U) | \$107,357 |
| \$33,904 | \$6,483,669 | Work in Progress | \$33,904 | \$20 | (F) | \$33,924 |
| \$0 | \$0 | Investments - Non Current | \$0 | \$0 | (F) | \$0 |
| \$0 | \$0 | Non Current Assets Other | \$0 | \$0 | (F) | \$0 |
| \$23,568,696 | \$29,281,580 | Total Non Current Assets | \$30,670,252 | (\$1,620,871) | (U) | \$29,049,381 |
| Non Current Liabilities | | | | | | |
| \$1,317,897 | \$1,317,897 | Provisions | \$1,453,081 | \$0 | (F) | \$1,453,081 |
| \$0 | \$0 | Borrowings - Long Term Portion | \$0 | \$0 | (F) | \$0 |
| \$0 | \$0 | Non Current Liabilities Other | \$0 | \$0 | (F) | \$0 |
| \$1,317,897 | \$1,317,897 | Total Non Current Liabilities | \$1,453,081 | \$0 | (F) | \$1,453,081 |
| Equity | | | | | | |
| \$19,513,931 | \$19,513,931 | Accumulated Surplus/Deficit | \$25,015,132 | \$467,333 | (U) | \$24,547,799 |
| \$0 | \$0 | AAS27 Adjustments | \$0 | \$0 | (F) | \$0 |
| \$0 | \$0 | Asset Revaluation Reserve | \$0 | \$0 | (F) | \$0 |
| \$26,536,398 | \$26,536,398 | Cash Backed Reserves | \$27,070,412 | \$0 | (F) | \$27,070,412 |
| \$46,050,330 | \$46,050,330 | Total Equity | \$52,085,545 | \$467,333 | (U) | \$51,618,212 |
| \$0 | \$7,602,476 | Net change in assets from operations | \$0 | \$0 | | \$0 |

Note : A negative value in the Forecast Change column of the Equity section results in a favourable increase in the equity position of the organisation.



CASH AND INVESTMENTS

MAY 2010

Full Year

Actual 2008/2009 YTD Actual 2009/2010 (F) = Favourable variation
(U) = Unfavourable variation Current Budget 2009/2010 Forecast Change Forecast 2009/2010

Municipal Cash and Investments

| | | | | | | |
|------------------|------------------|---|------------------|------------------|------------|------------------|
| 1,917,892 | 5,042,258 | Cash at Bank - Municipal Fund 01001/00 | 1,384,843 | 2,971,084 | (F) | 4,355,927 |
| 1,250 | 1,250 | Cash on Hand - Ascot Place 01019/00 | 1,250 | 0 | (F) | 1,250 |
| 600 | 600 | Cash on Hand - Walliston/Mathieson & Coppin Road Transfer Stations 01019/01 | 600 | 0 | (F) | 600 |
| 1,450 | 1,450 | Cash on Hand - Red Hill / Hazelmere 01019/02 | 1,450 | 0 | (F) | 1,450 |
| 2,587,743 | 766,805 | Investments - Municipal Fund 02021/00 | 1,443,243 | 240,300 | (F) | 1,683,543 |
| 4,508,935 | 5,812,362 | Total Municipal Cash | 2,831,386 | 3,211,384 | (F) | 6,042,770 |

Restricted Cash and Investments

| | | | | | | |
|-------------------|-------------------|--|-------------------|--------------------|------------|-------------------|
| 776,748 | 800,938 | Restricted Investments - Plant and Equipment 02022/01 | 37,738 | 347,826 | (F) | 385,564 |
| 2,635,734 | 2,722,169 | Restricted Investments - Site Rehabilitation Red Hill 02022/02 | 2,624,172 | 23,800 | (F) | 2,647,972 |
| 2,946,239 | 3,037,993 | Restricted Investments - Future Development 02022/03 | 1,516,139 | (1,013,100) | (U) | 503,039 |
| 281,405 | 290,169 | Restricted Investments - Environmental Monitoring Red Hill 02022/04 | 292,905 | (1,250) | (U) | 291,655 |
| 238,367 | 245,791 | Restricted Investments - Environmental Insurance Red Hill 02022/05 | 223,411 | 262 | (F) | 223,673 |
| 10,522 | 10,849 | Restricted Investments - Risk Management 02022/06 | 10,952 | (50) | (U) | 10,902 |
| 87,232 | 89,949 | Restricted Investments - Class IV Cells Red Hill 02022/07 | 137,809 | 87,501 | (F) | 225,310 |
| 412,501 | 425,347 | Restricted Investments - Regional Development 02022/08 | 55,706 | 237,767 | (F) | 293,473 |
| 16,080,560 | 16,581,352 | Restricted Investments - Secondary Waste Processing 02022/09 | 21,772,232 | (2,781,734) | (U) | 18,990,498 |
| 3,013,965 | 3,107,828 | Restricted Investments - Class III Cells 02022/10 | 544,024 | 393,632 | (F) | 937,656 |
| 53,125 | 54,780 | Restricted Investments - Building Refurbishment (Ascot Place) 02022/11 | 55,325 | (250) | (U) | 55,075 |
| (7,430,675) | (6,810,752) | Restricted Investments - Unrealised Loss/Gain on Investments 02022/20 | (7,430,675) | 650,000 | (F) | (6,780,675) |
| 512,481 | 528,441 | Restricted Investments - Long Service Leave 02022/90 | 557,941 | (2,250) | (U) | 555,691 |
| 19,618,204 | 21,084,853 | Total Restricted Cash | 20,397,679 | (2,057,846) | (U) | 18,339,833 |

| | | | | | | |
|-------------------|-------------------|-----------------------------------|-------------------|------------------|------------|-------------------|
| 24,127,139 | 26,897,215 | TOTAL CASH AND INVESTMENTS | 23,229,065 | 1,153,538 | (F) | 24,382,603 |
|-------------------|-------------------|-----------------------------------|-------------------|------------------|------------|-------------------|

The Cash at Bank - Municipal Fund represents the balance on the last day of the relevant month. Any portion of the balance available for investment is transferred into the Investment - Municipal Fund account in the following period. Funds held in the Cash at Bank - Municipal Fund continue to accrue interest as per the Westpac commercial rates.



14.3 EMRC STRATEGIC PLAN FOR THE FUTURE 2010/11-2013/14

REFERENCE: COMMITTEES-11087

PURPOSE OF REPORT

To present the *Strategic Plan for the Future 2010/11 – 2013/14* to Council for adoption.

KEY ISSUES AND RECOMMENDATION(S)

- EMRC's *Strategic Plan for the Future 2008/09 to 2013/14* ("Strategic Plan for the Future") was adopted by Council at their meeting held on 21 August 2008, under the requirements of section 5.56 of the *Local Government Act 1995* and associated regulations 19C & 19D of the *Local Government (Administration) Regulations 1996*.
- A requirement of the above regulations is that the Strategic Plan for the Future is reviewed biennially, and therefore a strategic planning workshop was held on 11 March 2010.
- In accordance with the requirements of s5.56 of the Local Government Act 1995 and 19C and 19D Council resolved to make the draft Plan available to members of the public to enable them to consider and make submissions in relation to the draft *Strategic Plan for the Future 2010/11–2013/14*.
- The draft *Strategic Plan for the Future 2010/11 to 2013/14* was made available for public inspection for a period of 21 days (22 May 2010 to 15 June 2010)
- By the closing date of the public consultation period the EMRC received no submissions from the community.
- The draft *Strategic Plan for the Future 2010/11-2013/14* is at Attachment 1 to this report.
- The draft *Strategic Plan for the Future 2010/11-2013/14* is supported by a "Strategy Map", which is at Attachment 2 to this report.
- Under the requirements of s5.56 of the *Local Government Act 1995* Council is to adopt the plan by absolute majority.

Recommendation(s)

That Council, by an absolute majority, in accordance with the provisions of Section 5.56 of the Local Government Act 1995, adopt the *Strategic Plan for the Future 2010/11 to 2013/14* forming Attachment 1 to this report.

SOURCE OF REPORT

Chief Executive Officer
 Manager Organisational Development

BACKGROUND

EMRC's *Strategic Plan for the Future 2008/09 to 2013/14* ("Strategic Plan for the Future") was adopted by Council at their meeting held on 21 August 2008 under the requirements of section 5.56 of the *Local Government Act 1995* and associated regulations 19C & 19D of the *Local Government (Administration) Regulations 1996*.

A requirement of these regulations is to ensure that the Strategic Plan for the Future is reviewed biennially. Council may modify the plan and may also extend the period of the plan. Council must also ensure that the community has been consulted prior to adopting any modifications to the document.



Item 14.3 continued

Accordingly a workshop was held on 11th March 2010, to carry out a minor review of the Strategic Plan for the Future. EMRC Councillors and Deputy Councillors, member Council Chief Executive Officers and EMRC staff attended the workshop.

The draft *Strategic Plan for the Future 2010/11–2013/14* was presented to Council at their meeting held on 20 May 2010 when it was resolved that:

- "1. COUNCIL ENDORSE THE DRAFT STRATEGIC PLAN FOR THE FUTURE 2008/09 TO 2013/14 FORMING ATTACHMENT 2 TO THIS REPORT.
2. COUNCIL ENDORSE A 21 DAY PUBLIC CONSULTATION PERIOD ON THE DRAFT STRATEGIC PLAN FOR THE FUTURE 2008/09 TO 2013/14."

REPORT

Public Consultation

An advertisement was placed in the West Australian newspaper on Saturday 22 May 2010 informing members of the public that the EMRC's *Strategic Plan for the Future 2008/09-2013/14* (draft Plan) was available for public comments for a period of 21 days (22 May 2010 to 15 June 2010).

By the closing date the EMRC received no public submissions on the draft Plan. Under the requirements of s5.56 of the *Local Government Act 1995* Council is now required to adopt the plan by absolute majority.

Given the 2010 statutory 2 year review of the 2008/09-2013/14 plan (originally adopted in 2008) the title of the Plan will now become the *2010/11-2013/14 Strategic Plan for the Future*. Minor edits (typographical and grammatical errors) have been made to the draft *Strategic Plan for the Future*, which is at Attachment 1 to this report. The draft *Strategic Plan for the Future 2010/11-2013/14* is supported by a Strategy Map (Attachment 2), which has been developed to provide a 'snapshot' of the *Strategic Plan for the Future 2010/11 – 2013/14*.

STRATEGIC/POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

SUSTAINABILITY IMPLICATIONS

The draft *Strategic Plan for the Future 2010/11-2013/14* is designed to deliver sustainable outcomes for Perth's Eastern Region.



Item 14.3 continued

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|-----------------------|--|
| Town of Bassendean | } The EMRC will continue to develop and provide products and services in partnership with member Councils through implementation of the Strategic Plan for the Future 2010/11 - 2013/14. |
| City of Bayswater | |
| City of Belmont | |
| Shire of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

1. Draft Strategic Plan for the Future 2010/11 - 2013/14 (Ref: Committees-11166)
2. Strategy Map (Ref: Committees-11167)

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

That Council, by an absolute majority, in accordance with the provisions of Section 5.56 of the Local Government Act 1995, adopt the Strategic Plan for the Future 2010/11 to 2013/14 forming Attachment 1 to this report.

COUNCIL RESOLUTION(S)

MOVED CR POWELL

SECONDED CR GODFREY

THAT COUNCIL, BY AN ABSOLUTE MAJORITY, IN ACCORDANCE WITH THE PROVISIONS OF SECTION 5.56 OF THE LOCAL GOVERNMENT ACT 1995, ADOPT THE STRATEGIC PLAN FOR THE FUTURE 2010/11 TO 2013/14 FORMING ATTACHMENT 1 TO THIS REPORT.

CARRIED UNANIMOUSLY

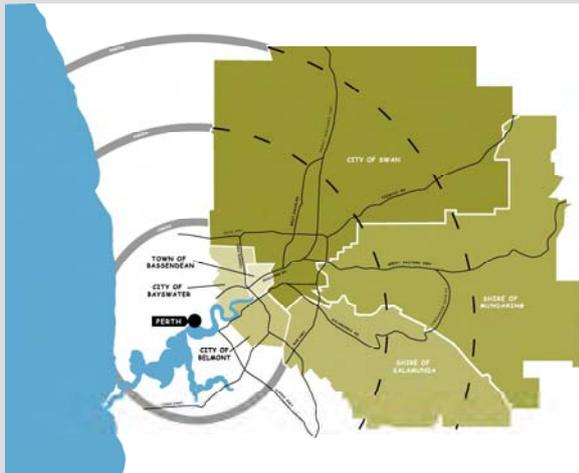


Strategic Plan for the Future

2010/11 to 2013/14

Who we are

The Town of Bassendean, City of Bayswater, City of Belmont, Shire of Kalamunda, Shire of Mundaring and City of Swan are six local governments located in Perth's Eastern Region. Together, they have established the Eastern Metropolitan Regional Council (EMRC) with a focus on making the region a great place to live, work, play and do business.



Perth's Eastern Region stretches from the edge of the Perth CBD, along the Swan River through urban residential, commercial and industrial areas to the scenic Swan Valley and into the forests and prime agricultural land in the Darling Ranges.

Covering approximately one third of the Perth metropolitan area, the region is home to a number of diverse cultural backgrounds. With a population of approximately 300,000 people and population growth forecast to be around 8% per annum over the next 10 years; it is also one of the fastest growing regions in Western Australia.

The region is a major transport hub, accommodating the international and domestic airports, as well as major roads and rail infrastructure linking Perth to regional centres in the state and to the rest of Australia.

Focus on Partnerships

EMRC is focused on the development of strong partnerships with its stakeholders in development of projects and initiatives for the benefit of the region. EMRC and the six member Councils, together form an economic, social and environmental collaborative force, with the strength to achieve real outcomes for the community in Perth's Eastern Region.

With over 25 years experience working collaboratively with its member Councils, businesses and the community; EMRC is well positioned to partner with all levels of government and take a lead role in future initiatives.



The *Strategic Plan for the Future 2008/09 to 2013/14* was adopted in 2008 following a series of workshops when Council explored the major emerging factors that are likely to impact on the region over the next ten years. A number of key strategies were developed as a result of this to ensure that we were prepared to meet the many challenges confronting us.

The *Strategic Plan for the Future 2010/11 to 2013/14* was reviewed by Council in March 2010 to ensure that it continues to remain strategically focussed and meets the needs of the region. It is our blueprint for the future and has been developed to ensure that we are able to successfully achieve our Vision.

On 20 May 2010 EMRC Council accepted the draft *Strategic Plan for the Future* and made it available to the public in order for them to consider it and make submissions in relation to the document. Following a three week public consultation period the *Strategic Plan for the Future 2010/11 to 2013/14* was adopted by EMRC Council on 22 July 2010 under Section 5.56 of the *Local Government Act 1995* and associated regulations 19C & 19D of the *Local Government (Administration) Regulations 1996*.

NOTE: THE ABOVE PARAGRAPH WILL BE INSERTED AFTER COUNCIL ADOPTS THE PLAN FOR THE FUTURE

CR GRAHAM PITTAWAY OAM
Chairman

MR PETER B. SCHNEIDER
Chief Executive Officer



OUR VISION - describes what we aspire to achieve for stakeholders

To be a responsive and innovative leader in assisting Perth's Eastern Region to be a great place to live, work, play and do business.

OUR MISSION - defines our purpose

The Eastern Metropolitan Regional Council, by partnering with member Councils (and other stakeholders) facilitates strategies and actions for the benefit and sustainability of Perth's Eastern Region.

OUR VALUES - describe what we believe in and how we will operate

Excellence: *Striving for excellence through the development of quality and continuous improvement*

Recognition: *Valuing staff in a supportive environment that focuses on their wellbeing*

Innovation: *Focus on innovative approaches in projects and service delivery*

Responsiveness: *Dynamic and flexible service delivery*

Integrity: *Accountability and consistency in all that we do*

Leaders ensure that the organisation's values are created and sustained by establishing the Council's strategic direction and providing an environment that encourages all staff to reach their potential in achieving the organisational outcomes



Through this Strategic Plan for the Future 2010/11 to 2013/14, EMRC will continue to focus on meeting the needs of current and future generations through integration of environmental sustainability, social opportunities and economic development. Underpinning this is the efficient management of the organisation and we will do this through the provision of good governance.

Stakeholders

EMRC will also focus on partnering with stakeholders in delivering sustainable outcomes for Perth's Eastern Region. Our stakeholders are:

Primary Stakeholders

- EMRC & Member Council Elected Members
- EMRC & Member Council Staff

Secondary Stakeholders

- Federal Government Agencies
- State Government Agencies
- Non-Government Agencies
- Politicians
- Regional Business Groups
- Regional Community & Reference Groups

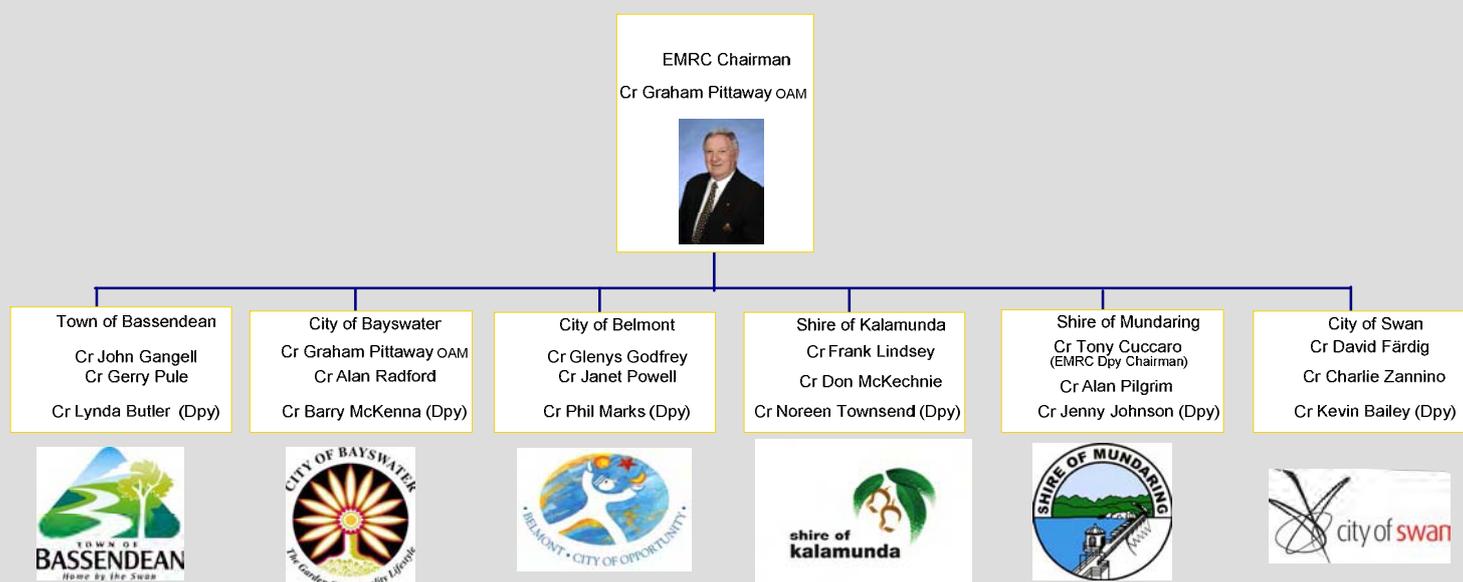
Tertiary Stakeholders

- Customers and Clients
- Visitors and Tourists
- Investors
- Businesses
- Regional Volunteers
- Regional Residents

EMRC, constituted under the Local Government Act (1995), comprises the member Councils of the Town of Bassendean, Cities of Bayswater, Belmont and Swan and the Shires of Mundaring and Kalamunda.

All member Councils approved an Establishment Agreement in 1998, replacing the Constitution on which the EMRC was founded in 1983. The EMRC Establishment Agreement provides for each participant Council to appoint two elected members to be members of the Regional Council and one member to deputise for those members when either one of them is not available.

The following EMRC Councillors' terms end in October 2011.





EMRC Council has established six committees to assist in decision making.

Audit Committee (AC)

The Audit Committee consists of one Councillor from each member Council and was established to guide and assist the Council with audits and financial management.

Chief Executive Officers Advisory Committee (CEOAC)

The Chief Executive Officers Advisory Committee was formed to consider matters that have an impact on the member Councils and/or the EMRC's business activities. Consisting of the member Councils' Chief Executive Officers and the EMRC Chief Executive Officer, the committee provides recommendations to the EMRC Council.

Chief Executive Officer Performance Review Committee (CEOPRC)

The Chief Executive Officer Performance Review Committee consists of a Councillor from each member Council and meets to review the Chief Executive Officer's performance, determine performance objectives to be met by the Chief Executive Officer and review the Chief Executive Officer's remuneration and contract of employment.

Investment Committee (IC)

The Investment Committee comprises of Council members only. The purpose of the committee is to deal with matters related to EMRC's Management of Investment Policy.

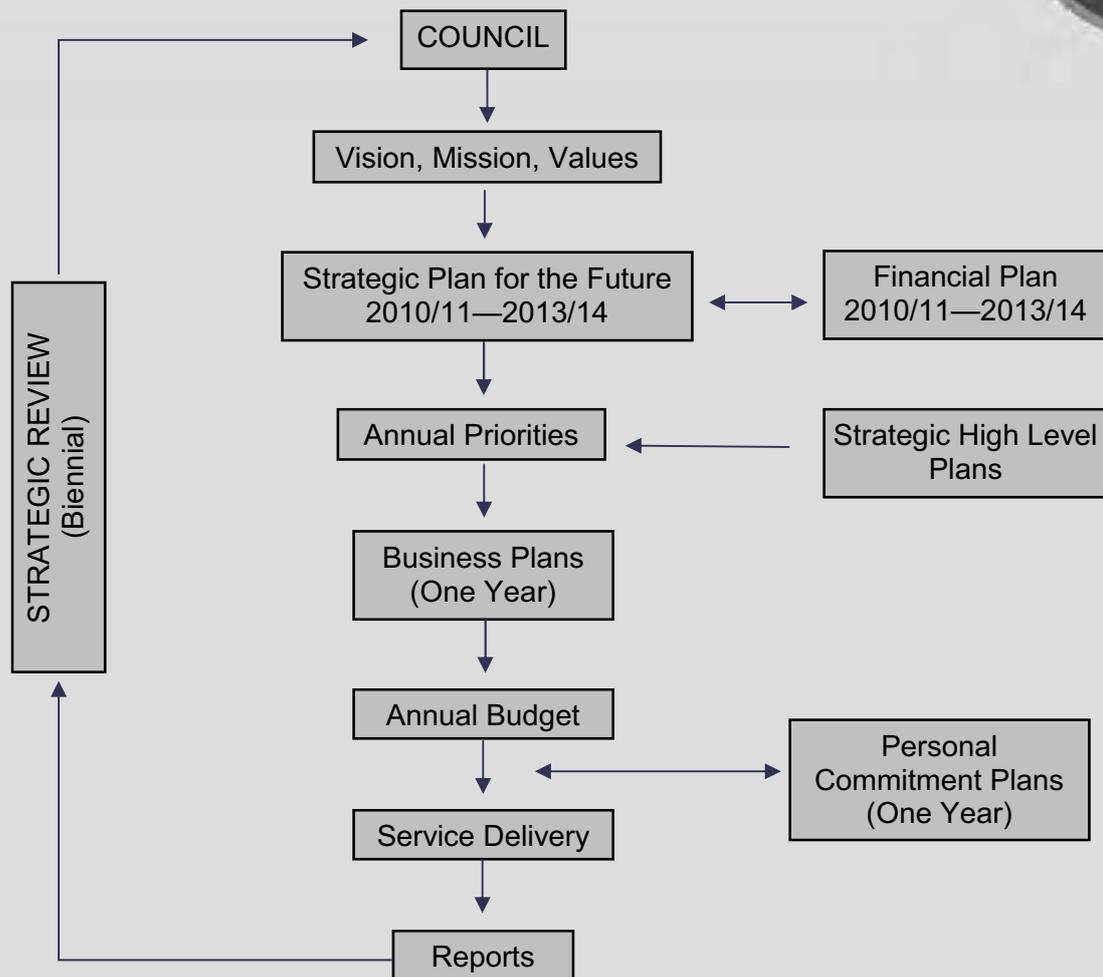
Resource Recovery Committee (RRC)

The Resource Recovery Committee is comprised of the members of the Technical Advisory Committee and a Councillor from each member Council. The committee meets to review and progress resource recovery activities for the region.

Technical Advisory Committee (TAC)

The Technical Advisory Committee consists of an officer from each member Council, the EMRC's Chief Executive Officer and appointed deputies. The committee reviews and provides reports on technical matters and recommendations for Council meetings.

Implementing the Strategic Plan



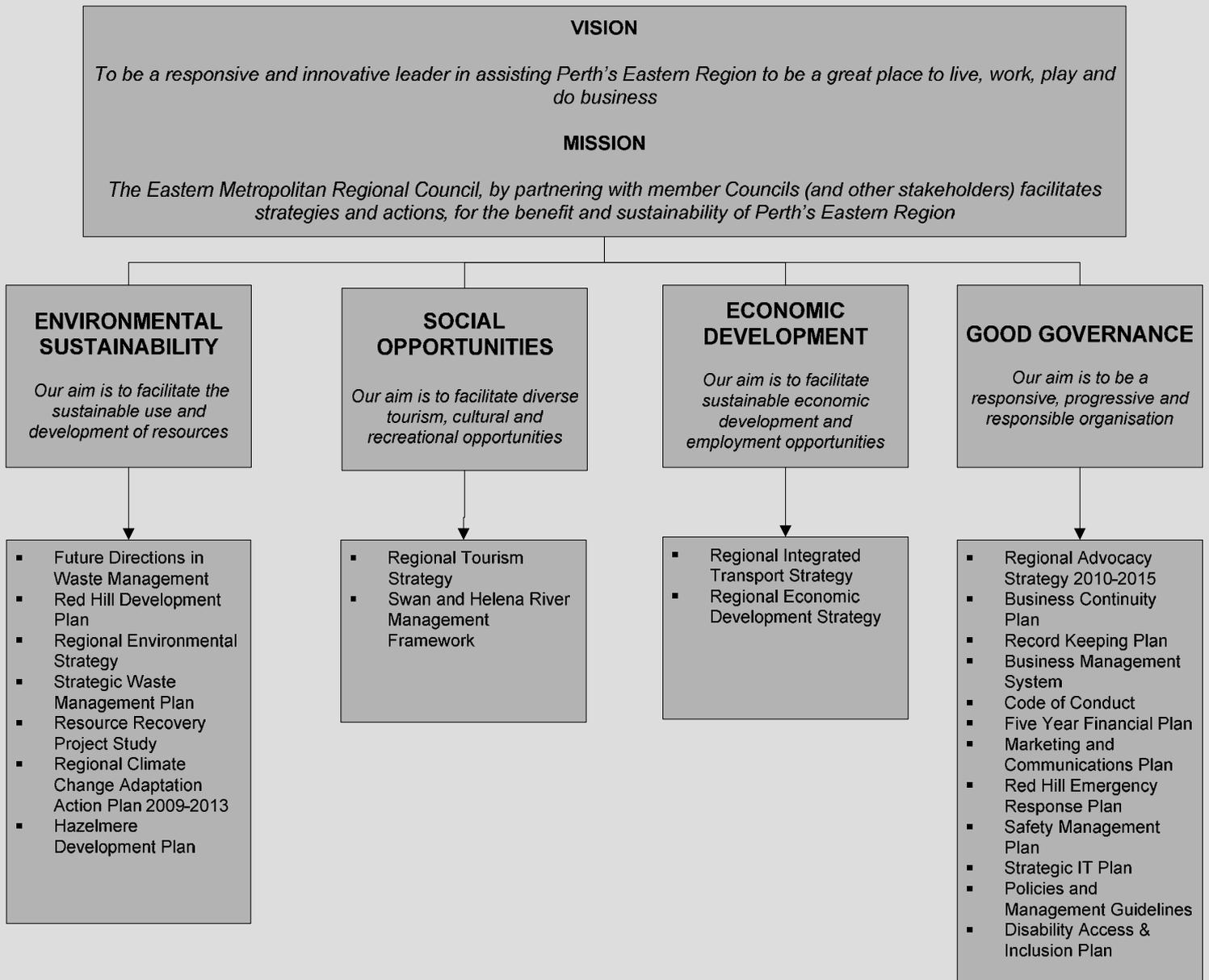
The above diagram illustrates how our strategic planning assists us in delivery of projects, programmes and services.

The Strategic Plan for the Future 2010/11 – 2013/14 is a four-year plan which is developed in collaboration with key stakeholders. It is linked to our financial plan and is the basis for planning our activities. Each year the Council and EMRC staff identify Annual Priorities and these are used to develop annual Business Plans and the Annual Budget. Staff also develop annual Personal Commitment Plans which provide them with clarity on current priorities.

In commitment to continuous improvement EMRC provides regular reports on performance to the Council and produces an Annual Report at the end of each financial year. The EMRC also reviews the Strategic Plan for the Future biennially to ensure that we remain focussed on meeting regional needs.



EMRC's planning framework ensures that services and programmes are aligned to strategic priorities. EMRC has developed a number of high level plans. These strategic documents guide development of action plans which are used to inform business plan and annual budget development.



KEY RESULT AREA 1: ENVIRONMENTAL SUSTAINABILITY

Our aim is to facilitate the sustainable use and development of resources



| OBJECTIVES | STRATEGIES |
|--|---|
| <p>1.1 To provide sustainable waste disposal operations</p> | <p>1.1.1 Develop waste diversion programmes</p> <p>1.1.2 Minimise the environmental impact of waste management operations</p> <p>1.1.3 Provide a waste disposal service at Red Hill Waste Management Facility</p> <p>1.1.4 Develop Hazelmere Resource Recovery Park</p> |
| <p>1.2 To improve regional waste management</p> | <p>1.2.1 Collect problematic waste in the region</p> <p>1.2.2 Develop and implement a waste education programme</p> <p>1.2.3 Operate member Councils' waste transfer stations where applicable</p> <p>1.2.4 Provide a Waste Management Advisory Service</p> |
| <p>1.3 To provide resource recovery and recycling solutions in partnership with member Councils</p> | <p>1.3.1 Develop resource recovery products</p> <p>1.3.2 Establish Resource Recovery Park/Resource Recovery Facility</p> <p>1.3.3 Promote awareness of Resource Recovery Project</p> |

KEY RESULT AREA 1: ENVIRONMENTAL SUSTAINABILITY

Our aim is to facilitate the sustainable use and development of resources

| OBJECTIVES | STRATEGIES |
|--|---|
| <p>1.4 To investigate leading edge waste management practices</p> | <p>1.4.1 Develop a clearer understanding of available resource recovery technologies</p> <p>1.4.2 Undertake research into Integrated Waste Management</p> <p>1.4.3 Provide leadership in the development of waste policy and practices</p> |
| <p>1.5 To contribute towards improved regional air, water and land quality and regional biodiversity conservation</p> | <p>1.5.1 Continue the Eastern Hills Catchment Management Programme</p> <p>1.5.2 Implement Water Campaign Programme</p> <p>1.5.3 Develop and implement regional environmental projects and services</p> |
| <p>1.6 To address climate change issues within the region</p> | <p>1.6.1 Implement the Perth Solar City Project</p> <p>1.6.2 Implement the ACEr Programme</p> <p>1.6.3 Implement the Regional Climate Change Adaptation Action Plan 2009-2013</p> |

KEY RESULT AREA 2: SOCIAL OPPORTUNITIES

Our aim is to facilitate diverse tourism, cultural and recreational opportunities

| OBJECTIVES | STRATEGIES |
|--|--|
| <p>2.1 To facilitate regional tourism development</p>  | <p>2.1.1 Promote Perth's Eastern Region as a tourism destination</p> <p>2.1.2 Implement the Regional Tourism Strategy</p> <p>2.1.3 Undertake tourism research</p> <p>2.1.4 Facilitate tourism infrastructure and product development</p>  |
| <p>2.2 To facilitate regional cultural and recreational activities</p>  | <p>2.2.1 Facilitate initiatives to enhance indigenous engagement</p> <p>2.2.2 Develop and promote regional events</p>  |

KEY RESULT AREA 3: ECONOMIC DEVELOPMENT

Our aim is to facilitate sustainable economic development and employment opportunities



| OBJECTIVES | STRATEGIES |
|---|---|
| <p>3.1 To facilitate increased investment in regional infrastructure</p> | <p>3.1.1 Facilitate implementation of the Regional Integrated Transport Strategy 2010-2015</p> |
| <p>3.2 To support the development of regional education and training opportunities</p> | <p>3.2.1 Investigate the need for a Regional Youth Employment and Education Strategy</p> |
| <p>3.3 To facilitate regional economic development activities</p> | <p>3.3.1 Support local Chambers of Commerce within the region</p> <p>3.3.2 Facilitate development of industry clusters</p> <p>3.3.3 Facilitate implementation of Swan & Helena River Management Framework</p> <p>3.3.4 Market Perth's Eastern Region as an attractive investment destination</p> <p>3.3.5 Develop and implement the Regional Economic Development Strategy</p> <p>3.3.6 Identify and investigate new regional development project opportunities</p> |

KEY RESULT AREA 4: GOOD GOVERNANCE

Our aim is to be a responsive, progressive and responsible organisation

| OBJECTIVES | STRATEGIES |
|---|---|
| <p>4.1 To improve Member Council and EMRC financial viability</p> | <p>4.1.1 Manage the Five Year Strategic Financial Plan</p> <p>4.1.2 Review waste disposal fees and charges</p> <p>4.1.3 Assess the future requirements for EMRC's Secondary Waste Charge</p> <p>4.1.4 Optimise resources and operating costs</p> <p>4.1.5 Assess and manage risk</p> <p>4.1.6 Undertake research into Shared Services/Bureau Services</p> |
| <p>4.2 To provide advice and advocacy on issues affecting Perth's Eastern Region</p> | <p>4.2.1 Implement the Regional Advocacy Strategy 2010-2015</p> <p>4.2.2 Participate in consultative groups regarding Federal and State Government policies and regulations</p> |

KEY RESULT AREA 4: GOOD GOVERNANCE

Our aim is to be a responsive, progressive and responsible organisation

| OBJECTIVES | STRATEGIES |
|---|---|
| <p>4.3 To provide a consultancy and training service</p> | <p>4.3.1 Provide a training service to EMRC, Member Councils and External Organisations</p> <p>4.3.2 Provide a consultancy service to EMRC, Member Councils and External Organisations</p> |
| <p>4.4 To manage partnerships and relationships with stakeholders</p> | <p>4.4.1 Continue to foster and enhance relationships with member Councils and stakeholders</p> <p>4.4.2 Develop and support key sponsorship programmes and opportunities</p> <p>4.4.3 Coordinate applications to key industry award programmes</p> <p>4.4.4 Continue to improve supplier and contract management practices</p> |

KEY RESULT AREA 4: GOOD⁵GOVERNANCE

Our aim is to be a responsive, progressive and responsible organisation



| OBJECTIVES | STRATEGIES |
|--|--|
| <p>4.5 To improve marketing and communications</p> | <p>4.5.1 Monitor stakeholder satisfaction with type and quality of services provided</p> <p>4.5.2 Review and implement the Marketing and Communications Plan</p> |
| <p>4.6 To provide responsible and accountable governance and management of EMRC</p> | <p>4.6.1 Continue to improve the organisational governance function</p> <p>4.6.2 Integrate EMRC's Strategic Plan for the Future into operations</p> |

KEY RESULT AREA 4: GOOD GOVERNANCE

Our aim is to be a responsive, progressive and responsible organisation



| OBJECTIVES | STRATEGIES |
|---|--|
| <p>4.7 To continue to improve financial and asset management practices</p> | <p>4.7.1 Manage EMRC’s grant accounting and acquittal process</p> <p>4.7.2 Develop asset management plans for key asset categories</p> <p>4.7.3 Manage EMRC’s facilities and assets</p> <p>4.7.4 Manage EMRC’s major and minor plant</p> |
| <p>4.8 To continue to improve information management practices</p> | <p>4.8.1 Develop and implement a Strategic IT Plan</p> <p>4.8.2 Administer electronic document management and record keeping</p> |
| <p>4.9 To improve organisational culture, health, welfare and safety</p> | <p>4.9.1 Facilitate continuous improvement programmes</p> <p>4.9.2 Reduce the risk of workplace related accidents and disease</p> |

| Document | Description |
|---|---|
| Business Continuity Plan | This Plan outlines the key steps to be taken by the EMRC to respond to and recover from a disaster. |
| Code of Conduct | The Code of Conduct provides members and employees with consistent guidelines for an acceptable standard of professional conduct. |
| Council Policies | Council Policies are developed to guide the EMRC Council. |
| Establishment Agreement | This document was signed by all EMRC member Councils in 1998 replacing the Constitution on which the EMRC was founded in 1983. |
| Five-Year Financial Plan | This financial plan complements the Strategic Plan for the Future. |
| Local Government Act 1995 | The EMRC operates under the Local Government Act and associated regulations. |
| Management Guidelines | Management Guidelines are developed to guide EMRC staff. |
| Marketing & Communications Plan | This document outlines the marketing and communications activities to assist the organisation in achieving strategic objectives. |
| Minutes and Agendas | These are records of Council and Committee meetings. |
| New Direction in Waste Management | This study was prepared to consider waste management options following the completion of Red Hill Waste Management Facility. |
| Red Hill Development Plan | The Red Hill Development Plan indicates infrastructure requirements for the ongoing development of the Red Hill Waste Management Facility. |
| Red Hill Emergency Response Plan | The Red Hill Emergency Response Plan has been produced to help protect staff, contractors, and customers who may be within the Red Hill Waste Management Facility at any given time. |
| Regional Advocacy Strategy | The aim of the Regional Advocacy Program is to build capacity within EMRC and its member Councils to attract an increased share of benefits and services to Perth's Eastern Region through a framework that delivers effective regional advocacy campaigns. |
| Regional Economic Development Strategy | This strategy will to support sustainable economic growth, increased investment and industry attraction within Perth's Eastern Region. |
| Regional Environmental Strategy | The Regional Environmental Strategy (RES) has been developed to ensure a sustainable approach for the future development, protection and management of Perth's Eastern Region. |
| Regional Integrated Transport Strategy (RITS) | This study was undertaken to ensure that transport planning, actions and investment within the region are integrated. |
| Regional Planning Study | This collaborative study identifies key issues and priorities related to regional planning. |
| Regional Tourism Strategy | The Regional Tourism Strategy will be used to develop Perth's Eastern Region as a sustainable tourism destination through regional activities facilitated by the EMRC in collaboration with member Councils |
| Resource Recovery Project Study | This study investigates the introduction of resource recovery to the region. |
| Safety Management Plan | This plan provides a framework for protection of EMRC staff and property, and other people who may interface with EMRC operations. |
| Stakeholder Perception Survey Reports | The EMRC surveys stakeholders biennially to collect information on stakeholder perceptions. |
| Strategic IT Plan | This document outlines the IT infrastructure requirements for the EMRC. |

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Belmont, WA, 6104

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Email: mail@emrc.org.au

Website: www.emrc.org.au

This document is available in alternative formats on request



PERFORMANCE EXCELLENCE
 EMPLOYING AND VALUING STAFF
 FOCUSING ON INNOVATIVE APPROACHES

benefit and sustainability of Perth's Eastern Region

Advancing Perth's Eastern Region

Leaders ensure that the organisation's values are created and sustained by establishing the Co-Strategic direction and providing an environment that encourages all staff to reach their potential by achieving the organisational outcomes

STAKEHOLDERS

| PRIMARY STAKEHOLDERS | SECONDARY STAKEHOLDERS | TERTIARY STAKEHOLDERS |
|---|--|---|
| EMRC and Member Council Elected Members EMRC and Member Council Staff | Politicians Government Agencies Non-Government Agencies Regional Business Groups Regional Community & Reference Groups | Customers Visitors Regional Government Regional |
| KEY RESULT AREA 2 SOCIAL OPPORTUNITIES | KEY RESULT AREA 3 ECONOMIC DEVELOPMENT | KEY RESULT AREA 4 ENVIRONMENTAL SUSTAINABILITY |
| <p><i>Our aim is to facilitate diverse tourism, cultural and recreational opportunities</i></p> <p>2.1 To facilitate regional tourism development 2.2 To facilitate regional cultural and recreational activities</p> | <p><i>Our aim is to facilitate sustainable economic development and employment opportunities</i></p> <p>3.1 To facilitate increased investment in regional infrastructure 3.2 To support the development of regional education and training opportunities 3.3 To facilitate regional economic development activities</p> | <p><i>Our aim is to bring about a sustainable environment and responsible use of resources</i></p> <p>4.1 To improve management of resources 4.2 To provide advisory services to businesses and industry affecting Perth's environment 4.3 To provide a leadership role in environmental management 4.4 To manage partnership with stakeholders 4.5 To manage waste</p> |

FOCUSING ON SERVICE DELIVERY
 IMPROVING WHAT WE DO



14.4 ITEMS CONTAINED IN THE INFORMATION BULLETIN

REFERENCE: COMMITTEES-11169

The following items are included in the Information Bulletin, which accompanies the Agenda.

1. REGIONAL SERVICES

1.1 ADVOCACY – STATUS OF DELEGATION TO CANBERRA (Ref: Committees-11170)

RECOMMENDATION

That the Information Bulletin be noted.

COUNCIL RESOLUTION

MOVED CR POWELL

SECONDED CR GODFREY

THAT THE INFORMATION BULLETIN BE NOTED.

CARRIED UNANIMOUSLY



INFORMATION BULLETIN

Accompanying the
Ordinary Meeting of Council Agenda

22 July 2010

COUNCIL INFORMATION BULLETIN

22 July 2010

(REF: COMMITTEES-11169)

TABLE OF CONTENTS

1 REGIONAL SERVICES

1.1 *ADVOCACY – STATUS OF DELEGATION TO CANBERRA* ([Ref: Committees-11170](#))

1



1 REGIONAL SERVICES

1.1 ADVOCACY – STATUS OF DELEGATION TO CANBERRA

REFERENCE: COMMITTEES-11170

PURPOSE OF REPORT

The purpose of this report is to provide the Council with a report outlining the status of the advocacy program in relation to the Federal Government election and the three day delegation to Canberra scheduled during May – June 2010.

KEY ISSUE(S)

- Council endorsed at its April 2010 meeting that a delegation to Canberra comprising the EMRC Chairman, Chief Executive Officer and Director Regional Services was to be undertaken at dates to be confirmed during May – June 2010, depending on the availability of Federal Ministers.
- In advocating for increased investment toward regional priorities it was necessary for the EMRC delegation to meet with the Minister for Infrastructure, Transport, Regional Development and Local Government, Mr. Anthony Albanese and the Minister for the Digital Economy, Senator Conroy.
- During April and May 2010 the EMRC liaised constantly with these Ministers' offices seeking an appointment but this was not acceded to.
- In late May 2010 the EMRC was advised that a Regional Cabinet meeting would be held in the federal electorate of Swan in Como, and that Mr. Albanese and Senator Conroy would be available to hold a one on one meeting with local government.
- The EMRC immediately registered its interest and secured an appointment with Minister Albanese and with Senator Conroy.
- It is now likely that the Federal Government will call an election in August 2010 and it is proposed that an EMRC delegation will reschedule its trip to Canberra after the elections have been held.
- Upon such times as the outcome of the election is known and an appropriate time to visit can be established a report will be presented to Council outlining the details of a future delegation.

SOURCE OF REPORT

Director Regional Services

BACKGROUND

The EMRC sent a delegation to Canberra in September 2008 following the installation of the Rudd Labor Government. Since that time the EMRC's advocacy and government relations role has intensified which was underpinned by the adoption of the Regional Advocacy Strategy in September 2009.

Discussions with local members of Federal Parliament regarding sending a second delegation to Canberra indicated that the period May - June 2010 was the most appropriate period for the delegation as it was likely that an election would be called later in the year and the Federal Parliament will likely be dissolved before the Spring sitting.

The proposed delegation was to include the EMRC Chairman, Chief Executive Officer and Director Regional Services and was planned to be undertaken at dates to be confirmed during May – June 2010, depending on the availability of Federal Ministers.



Item 1.1 continued

The total cost of the delegation was estimated at \$6,000 comprising Airfares (\$2,400), Accommodation (\$2,000), Meals (\$1,100) and Taxis/Transfers (\$500).

Council at its meeting on 22 April 2010 resolved:

“THAT AN EMRC DELEGATION TO CANBERRA COMPRISING OF THE EMRC CHAIRMAN, CHIEF EXECUTIVE OFFICER AND DIRECTOR REGIONAL SERVICES BE UNDERTAKEN AT DATES TO BE CONFIRMED DEPENDING ON AVAILABILITY OF FEDERAL MINISTERS BETWEEN MAY – JUNE 2010, AND AT AN ESTIMATED COST OF \$6,000.”

REPORT

The most significant regional advocacy issues that the EMRC is presently dealing with and that target the Federal government include:

- Access to funding eligibility issues relating to the recognition of the EMRC as a legitimate regional local government authority and the formal request from Minister Castrilli calling for Minister Albanese to allow eligibility under Section 4(2) of the Local Government (Financial Assistance Act 1995);
- The likely negative consequences of low infrastructure funding to Perth’s Eastern Region to adequately support the State’s forthcoming resource sector boom, including:
 - Perth to Darwin Highway – Swan Valley by Pass;
 - Roads around Perth’s Airport;
 - Great Eastern Highway; and
 - The future Perth to Adelaide highway.
- Addressing the public transport issues and the projected levels of congestion across the region including the need for the railway link to the airport and Forrestfield and increased level of rapid transit buses and priority bus lanes;
- The early roll out of high speed Broadband; and
- Local Government infrastructure issues associated with the Swan River including foreshore stabilisation, missing links in recreational paths and signage infrastructure.

In advocating for increased investment toward these regional priorities it was necessary for the EMRC delegation to meet with the Minister for Infrastructure, Transport, Regional Development and Local Government, Mr. Anthony Albanese and the Minister for Digital Economy, Senator Conroy. Of the above-mentioned regional issues all but broadband are within the portfolio that Minister Albanese administers.

During the course of April and May 2010 the EMRC liaised constantly with both of the key Ministers’ offices seeking an appointment but this was not acceded to. However in late May 2010 the EMRC was advised that a Regional Cabinet meeting would be held in the federal electorate of Swan in Como and that Mr Albanese and Senator Conroy would be available to hold community cabinet meetings with local government. The EMRC immediately registered its interest and secured an appointment with Minister Albanese and in conjunction with the City of Belmont secured a meeting with Senator Conroy.

The meeting with Minister Albanese was undertaken by the Chairman and the Chief Executive Officer of the EMRC. With regards to funding for regional infrastructure issues as listed above, the Minister advised he has given a funding commitment to airport roads funding of \$525 million and understood the importance of roads upgrades around the airport, however this funding was now reliant on the State Government to finalise planning and costing details. Upon submission of this work from the State Government to Infrastructure Australia funding would then be finally determined for release. The Minister advised that he was not in support of funding the Perth to Darwin Highway – Swan Valley By Pass and expressed that he felt it was a road that would not be of high use. It was explained to him the growing community support for this as a road funding priority and further work on this matter will continue.

*Item 1.1 continued*

With respect to the other issues such as the Swan River, the Minister expressed that this was a State Government matter and hence not within his mandate to provide funding to such projects. He also advised that the issue of EMRC eligibility to access Federal funding through the Financial Assistance Grants was a matter for legal investigation and that was occurring.

The meeting with Senator Conroy was more fruitful and the Minister graciously accepted the Regional Broadband Business Case that was developed by the EMRC. He advised that he would discuss our case with the Australian Broadband Network Company (ABNCo) and he also requested that letters of support from all the six member Councils be gathered and included into the submission when presenting it to the ABNCo.

The EMRC has subsequently written to Mr Albanese providing further justification to some of the views expressed by the Minister and to further expand on our issues so that he would have a greater understanding of the operations and scope of the EMRC as well as the significance of regional issues we are advocating for.

It is now likely that the Federal Government will call an election in August 2010 and it is proposed that an EMRC delegation will reschedule its trip to Canberra after the elections. It is envisaged that an election outcome will see a redistribution of ministerial positions and the EMRC will need to reestablish its profile with new ministers or potentially a new Government. Furthermore the local electorates within the EMRC will likely see new candidates emerge as local members and the EMRC will need to align itself with these members of Parliament in order to gain their assistance with future advocacy effort and gaining access to Ministers.

Upon such times as the outcome of the election is known and an appropriate time to visit can be established a report will be presented to Council outlining the details of a future delegation.

STRATEGIC/POLICY IMPLICATIONS

The advocacy and government relationship building activities support the following objective and strategies in the Strategic Plan for the Future 2008/09 to 20013/14.

Objective 4.2 To provide advice and advocacy on issues affecting Perth's Eastern Region

Strategy 4.2.1 Implement the Regional Advocacy Strategy

Strategy 4.2.2 Participate in consultative groups regarding Federal and State Government policies and regulations

FINANCIAL IMPLICATIONS

Nil

SUSTAINABILITY IMPLICATIONS

Nil



Item 1.1 continued

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|-----------------------|----------------------------|
| Town of Bassendean | } Nil |
| City of Bayswater | |
| City of Belmont | |
| Shire of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

Nil



15 REPORTS OF COMMITTEES

**15.1 RESOURCE RECOVERY COMMITTEE MEETING HELD 8 JULY 2010
(REFER TO MINUTES OF COMMITTEE - ORANGE PAGES)**

REFERENCE: COMMITTEES-11101

The minutes of the Resource Recovery Committee meeting held on **8 July 2010** accompany and form part of this agenda – (refer to orange section of ‘Minutes of Committees’ for Council accompanying this Agenda).

QUESTIONS

The Chairman invited general questions from members on the report of the Resource Recovery Committee.

RECOMMENDATION

That with the exception of items, which are to be withdrawn and dealt with separately, the recommendations in the Resource Recovery Committee report (Section 15.1) be adopted.

COUNCIL RESOLUTION

MOVED CR CUCCARO

SECONDED CR FÄRDIG

THAT WITH THE EXCEPTION OF ITEM 9.2, WHICH IS TO BE WITHDRAWN AND DEALT WITH SEPARATELY, THE RECOMMENDATIONS IN THE RESOURCE RECOVERY COMMITTEE REPORT (SECTION 15.1) BE ADOPTED.

CARRIED UNANIMOUSLY

RESOURCE RECOVERY COMMITTEE

MINUTES

8 July 2010

(REF: COMMITTEES-11101)

A meeting of the Resource Recovery Committee was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Thursday, 8 July 2010**. The meeting commenced at **5.00pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 5.00pm.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE PREVIOUSLY APPROVED

Committee Members

| | | |
|--|---------------------------------------|--------------------|
| Cr Tony Cuccaro (Chairman) | EMRC Member | Shire of Mundaring |
| Cr Gerry Pule | EMRC Member | Town of Bassendean |
| Cr Alan Radford | EMRC Member | City of Bayswater |
| Cr Glenys Godfrey | EMRC Member | City of Belmont |
| Cr Frank Lindsey (Deputy Chairman) (from 5.16pm) | EMRC Member | Shire of Kalamunda |
| Cr David Färdig | EMRC Member | City of Swan |
| Mr James Riley (Deputising for Mr Pearson) | Manager Environmental Health Services | City of Bayswater |
| Mr Mahesh Singh | Director Engineering Services | Shire of Kalamunda |
| Mr Shane Purdy | Director Infrastructure Services | Shire of Mundaring |
| Mr Jim Coten | Executive Manager Operations | City of Swan |
| Mr Peter Schneider | Chief Executive Officer | EMRC |

Apologies

| | | |
|-----------------|-----------------------------|-------------------|
| Mr Ric Lutey | Director Technical Services | City of Belmont |
| Mr Doug Pearson | Director Technical Services | City of Bayswater |

EMRC Officers

| | |
|------------------------|---|
| Mr Stephen Fitzpatrick | Manager, Project Development |
| Ms Mary-Ann Winnett | Personal Assistant to the Director Corporate Services |

Leave of Absence Previously Approved

Cr Färdig requested it be noted he had been granted leave of absence from 15 August 2010 to 20 September 2010 inclusive.

3 DISCLOSURE OF INTERESTS

Nil

4 ANNOUNCEMENT BY THE CHAIRMAN OR PERSON PRESIDING WITHOUT DISCUSSION

Nil



5 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

5.1 MINUTES OF THE RESOURCE RECOVERY COMMITTEE MEETING HELD ON 6 MAY 2010

That the Minutes of the Resource Recovery Committee meeting held on 6 May 2010, which have been distributed, be confirmed.

RRC RESOLUTION(S)

MOVED CR GODFREY SECONDED CR RADFORD

THAT THE MINUTES OF THE RESOURCE RECOVERY COMMITTEE MEETING HELD ON 6 MAY 2010, WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY

6 PRESENTATIONS

Nil

7 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

8 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



9 REPORTS OF OFFICERS

9.1 PROGRESS REPORT ON RESOURCE RECOVERY INITIATIVES

REFERENCE: COMMITTEES-11102

PURPOSE OF REPORT

The purpose of this report is to keep Council informed of continuing progress on Resource Recovery Processing Initiatives.

KEY ISSUES AND RECOMMENDATION(S)

- The RRC visited the SITA Neerabup facility on 3 June 2010.
- The Victorian Government has announced the formation of a consortium to produce ethanol from waste for E85 motor vehicle fuel.
- The WA Branch of the Waste Management Association of Australia (WMAA) (WA Branch) are preparing a funding application to the Waste Authority to conduct a Municipal Solid Waste (MSW) gasification trial at Ansec Bunbury.

Recommendation(s)

That the report be received.

SOURCE OF REPORT

Manager Project Development

BACKGROUND

At the Council meeting of 24 August 2000, Council adopted the following resolutions:

1. THAT THE EMRC UNDERTAKE A STUDY TO DETERMINE THE RANGE OF COMMERCIAL AND FINANCING OPTIONS AVAILABLE TO THE EMRC FOR ITS INVOLVEMENT IN THE SECONDARY WASTE TREATMENT FACILITY.
2. THAT THE EMRC REQUEST THE OPPORTUNITY FOR EACH MEMBER COUNCIL TO RECEIVE A PRESENTATION REGARDING THE TECHNOLOGIES, COSTS, NEED FOR STAGED COMMITMENTS ETC FOR THE INTRODUCTION OF A SECONDARY WASTE TREATMENT FACILITY.
3. THAT AN OVERSEAS STUDY TOUR OF OPERATING SECONDARY WASTE TREATMENT FACILITIES BY OFFICERS AND COUNCILLORS OF THE EMRC, TO BE DETERMINED AT A LATER DATE, FOLLOWING A DESKTOP STUDY OF SUITABLE LOCATIONS AND PREFERABLY IN CONJUNCTION WITH AN INTERNATIONAL WASTE MANAGEMENT CONFERENCE.
4. THAT SUBJECT TO THE PROVISION OF A COPY OF THE REPORT SECONDARY TREATMENT FEASIBILITY STUDY, AS COMMISSIONED BY MINDARIE REGIONAL COUNCIL, A REPORT ON ITS CONTENT AND APPLICATION TO THE EMRC'S PROPOSED ACTIVITIES BE PROVIDED.
5. THAT A CONSULTANT BE ENGAGED TO PROCEED WITH THE RED HILL DEVELOPMENT 'MASTER PLAN' INCLUDING A REVIEW AND RECOMMENDATION FOR AN APPROPRIATE SITE FOR A SECONDARY WASTE PROCESSING FACILITY AND THE PROVISION OF A PROGRAM TO INTRODUCE SECONDARY WASTE TREATMENT.
6. THAT A PROGRAMME BE DEVELOPED FOR THE COMMUNITY CONSULTATION NECESSARY FOR THE INTRODUCTION OF A SECONDARY WASTE TREATMENT FACILITY FOR THE EMRC.



Item 9.1 continued

7. *THAT A DETAILED REPORT BE PREPARED ON THE CONTENT AND SIGNIFICANCE TO THE EMRC OF THE "REPORT OF THE ALTERNATIVE WASTE MANAGEMENT TECHNOLOGIES AND PRACTICES INQUIRY" FROM NEW SOUTH WALES.*
8. *THAT A SECONDARY WASTE PROCESSING RESERVE BE ESTABLISHED AND STAFF PROVIDE A RECOMMENDATION OF THE INITIAL AMOUNT TO BE TRANSFERRED TO THAT RESERVE TAKING INTO ACCOUNT THE ADDITIONAL TIPPING FEES IMPOSED EFFECTIVE FROM 1 JULY 1999.*
9. *THAT THE EMRC START PUBLIC EDUCATION AND CONSULTATION FOR ALL MEMBER COUNCIL RESIDENTS ON PLANS FOR SECONDARY WASTE TREATMENT AS SOON AS PRACTICABLE."*

The nine resolutions from the 24 August 2000 Council meeting have been reported on in all subsequent meetings of the SSWTC/RRC and are complete with the exception of resolution 3, which has been incorporated into the project schedule for the resource recovery technology selection.

At the Council meeting of 26 April 2001, Council resolved the following:

"THAT THE REPORT BE RECEIVED AND THE ATTACHMENT BE UPDATED FOR EACH MEETING OF THE STRATEGIC AND SECONDARY WASTE TREATMENT COMMITTEE."

At the Council meeting of 20 May 2004, Council resolved the following:

"THAT A NUMBER OF INTERESTED EMRC COUNCILLORS WITH EMRC OFFICERS ATTEND GLOBAL RENEWABLES LIMITED, EASTERN CREEK, NSW FACILITY WITHIN SIX (6) MONTHS OF THE FACILITY OPENING."

Report item 9.3 of the SSWTC agenda for 8 June 2006 reported on the EMRC visit to GRL Eastern Creek and other resource recovery facilities in the eastern states, satisfying this resolution.

Council resolved at its meeting of 31 July 2008 to attend the second international conference on Energy from Biomass and Waste in Italy and to visit waste treatment plants in preparation for the EOI process. This visit was reported to RRC at its 12 February 2009 meeting.

REPORT

The resource recovery initiatives being undertaken elsewhere in Australia currently include:

- Southern Metropolitan Regional Council, RRRRC Project, Canning Vale;
- Rivers Regional Council, Resource Recovery Project
- Atlas Waste Treatment Facility, Mirrabooka;
- Mindarie Regional Council (MRC), Resource Recovery Project;
- Ti Tree Bioenergy Project, Queensland;
- Veolia Woodlawn Bioreactor Project, NSW;
- Global Renewables Limited (GRL), Eastern Creek, NSW;
- AnaeCo, Shenton Park;
- Coffs Harbour City Council Alternative Waste Treatment (AWT) plant; and
- WSN Environmental Solutions, South Sydney, AWT facility.



Item 9.1 continued

Progress reports on these initiatives are attached.

Other Resource Recovery Facilities operating in Australia include:

- EarthPower, Camelia facility which converts food waste to methane and fertiliser and was visited by the Manager Project Development in July 2007;
- Rethmann Integrated Waste Management Facility, Port Macquarie which converts green waste and biosolids to compost; and
- Cairns Bedminster facility now owned and operated by SITA CEC Environmental Solutions.

These facilities were reported in agenda item 10.1 of the RRC 14 June 2007 meeting.

A pilot scale pyrolysis technology plant has been developed by Best Energies in Gosford, NSW and was reported in the RRC July 2007 agenda (report item 9.3).

Visit to SITA Neerabup

A delegation of eighteen councillors, officers and WMCRG members attended a visit to the Neerabup facility on 3 June 2010. The facility is owned and operated by SITA under contract from the Mindarie Regional Council. Of particular interest was the cracks found in the digesters, the cause of this and temporary repairs made to keep the facility operating.

Gasification trials at Ansec, Bunbury

Waste Authority funding is being sought through the Waste Management Association of Australia to conduct MSW gasification trials at Ansec's Bunbury pilot plant involving mixed MSW, green waste and RRF residual waste. A technical review panel with representatives from SMRC, EMRC and WMRC will review the results of the trials which will be coordinated by Bowman & Associates.

Waste to Ethanol Partnership

Holden has announced the formation of a consortium with the Victorian Government, Caltex, Veolia, Coskata and Mitsui. The consortium will investigate the viability of establishing Australia's first ethanol plant capable of converting waste into ethanol fuel. Using a process developed by US biofuel company Coskata, the plant would convert household, agricultural and industrial waste into more than 200 million litres of ethanol per year. The ethanol would then be blended to create an alternative fuel known overseas as E85, formed through a mixture of 85 percent ethanol and 15 percent regular petrol (refer attachment 1).

The technology being deployed here is the Coskata gasification of the waste followed by a bioreactor to convert the syngas to ethanol which is then blended with petrol to make fuel blends of up to E85 (85% ethanol).

STRATEGIC/POLICY IMPLICATIONS

The Resource Recovery Facility is part of the strategic plan for sustainable waste management for the region.

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|-----------------------|--|
| Town of Bassendean | } Nil direct implication for member Councils |
| City of Bayswater | |
| City of Belmont | |
| Shire of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |



Item 9.1 continued

FINANCIAL IMPLICATIONS

All Resource Recovery Project activities are accounted for in the annual budget approved by Council.

SUSTAINABILITY IMPLICATIONS

The Resource Recovery Project is aimed at reducing greenhouse gas emissions from the EMRC's waste disposal operations and State programmes for reduction of waste to landfill.

ATTACHMENTS

1. Progress on Resource Recovery Initiatives in Australia as at 28 June 2010 (Ref: Committees-11102)
2. Holden announcement on consortium to make E85 fuel from waste (Ref: Committees-11134)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That the report be received.

Discussion ensued

Cr Godfrey referred to page 4 of the Agenda – Waste to Ethanol conversion and asked what guarantee there was that E85 would be up to 85% ethanol. The Manager Project Development advised that technology being deployed makes 100% ethanol from a gasification process and bioreactor which converts syngas to ethanol and this is blended with petrol to make fuel blends. The Manager Project Development advised that it would be up to the fuel retailers and the authorities to monitor the ethanol content of the fuel.

In response to Cr Cuccaro's observation that vehicles would have to be developed as the current vehicles wouldn't be compatible with E85, the Manager Project Development agreed and advised that the announcement regarding E85 fuel was in conjunction with Holden and their website featured one of their vehicles developed to use E85 fuel.

RRC RECOMMENDATION(S)

MOVED CR GODFREY SECONDED CR PULE

That the report be received.

CARRIED UNANIMOUSLY

COUNCIL RESOLUTION(S)

MOVED CR CUCCARO SECONDED CR FÄRDIG

THAT THE REPORT BE RECEIVED.

CARRIED UNANIMOUSLY



Item 9.1 continued

Attachment 1 to RRC 8 July 2010 Item 9.1

PROGRESS REPORTS ON RESOURCE RECOVERY INITIATIVES IN AUSTRALIA AS AT 28 June 2010

Southern Metropolitan Regional Council (SMRC), Regional Resource Recovery Centre (RRRC) Project, Canning Vale

The City of Canning formally withdrew from the SMRC and the RRC project on 30 June 2010. They plan to take their waste to Cardup landfill.

SMRC are continuing to investigate converting greenwaste and/or residual waste from the composting facility into bio-char and energy to offset some of the power consumption at Canning Vale.

Rivers Regional Council, Resource Recovery Project

Rivers have released their Waste Education Strategy for 2010-2015. The strategy paves the way for the implementation of a range of initiatives targeting waste reduction across member councils, schools, the community and the private sector.

Atlas Waste Treatment Facility, Mirrabooka

No further progress to report.

Mindarie Regional Council (MRC), Resource Recovery Project

No further progress to report.

Ti Tree Bioenergy Project, Queensland

No further progress to report.

Veolia Woodlawn Bioreactor Project, NSW

No further progress to report.

Emergent Capital, Eastern Creek, NSW

No further progress to report.

AnaeCo, Shenton Park

WMRC and AnaeCo have entered into an additional agreement that enables, upon successful commissioning to pre-agreed performance criteria, the expansion of the Stage 1 plant. The Stage 1 Plant is designed so it can be progressively ramped up to 55,000tpa processing capacity through the construction of two additional DiCOM® process vessels, and enhancement of the MSW sorting facility. Total land area to be occupied by the 55,000tpa plant, adjacent to the existing Transfer Station building, is around 2000m².

Coffs Harbour City Council, Alternative Waste Treatment (AWT) Plant

No further progress to report.

WSN Environmental Solutions, South Sydney, AWT Facility

The NSW Government is preparing to sell WSN as an operating business. Plans for a second ArrowBio facility at Lucas Heights, NSW have been shelved whilst this process takes place.

Victoria signs on to bio-ethanol plant with Coskata

23 March 2010

Victoria may have found a new, sustainable use for its garbage and building waste, with a \$400 million biofuel plant capable of turning rubbish into ethanol likely to be built in Melbourne.

US renewable energy company Coskata has joined forces with GM Holden, Caltex, Veolia, Mitsui and the Victorian Government to conduct further investigation into building a plant capable of producing 200 million litres of ethanol a year.

This ethanol will be blended into an alternative fuel known as E85, a mixture of up to 85 per cent ethanol and 15 per cent regular petrol.

Coskata, a biofuel industry leader, developed the unique process of producing ethanol from agricultural and household waste.

Chief Marketing Officer Wes Bolsen said not all biofuels were created equal.

“At Coskata, we don’t make fuel from food crops, we use sources like municipal waste that have reached the end of their lifecycle and turn them into renewable energy, which leads to a net positive effect for the environment,” he said.

The announcement comes as Holden prepares to deliver on a commitment to launch fuel-flex cars capable of running on both E85 fuel and standard unleaded in 2010.

Holden Energy and Environment Director Richard Marshall said Holden’s vision was to cut Australia’s petrol consumption by up to 30 per cent and reduce greenhouse gas emissions through this technology.

“We’ve always said we’d take a leadership position on biofuels, and provide the vehicles to do that.

“We’re committed to having locally built Holden cars capable of running on E85 in the market by 2010.

“It’s about designing and engineering vehicles for Australians, built by Australians, using Australian fuel alternatives,” he said.

Other partners have also demonstrated their commitment to developing a more sustainable, environmentally-friendly fuel source, with Caltex signing a deal to roll out 100 E85 fuel pumps over the next year and Veolia Environmental Services helping to divert waste from landfill.

The announcement of the agreement, a Memorandum of Understanding signed by the Victorian Government and all five consortium partners, came during Australian Automotive Week in Melbourne.

According to Minister for Industry and Trade Jacinta Allan, this new technology would have been considered science fiction just thirty years ago.

“This (technology) has the potential to reduce carbon emissions as existing ethanol fuels are typically only 10 per cent ethanol and 90 per cent petroleum.

“It also has the potential to drastically reduce the amount of household rubbish and building waste that ends up in landfill.

“It is no surprise that Victoria, which is Australia’s automotive hub, is assembling the engine for this advanced and environmentally-friendly vehicle,” she said.

Victoria’s automotive industry employs 35,000 people, generates \$15 billion in economic activity and is a driver of innovation in the sector.



9.2 WASTE AND RECYCLE CONFERENCE 2010

REFERENCE: COMMITTEES-11103

PURPOSE OF REPORT

To advise Council of the forthcoming Waste and Recycle 2010 Conference to be held in Fremantle from 14-18 September at The Esplanade Hotel, Fremantle.

KEY ISSUES AND RECOMMENDATION(S)

- The annual State Waste and Recycle Conference is to be held between 14-17 September 2010.

Recommendation(s)

That:

1. Councillors and officers note the dates of the forthcoming conference.
2. Councillors _____ be authorised to attend the Waste and Recycle 2010 Conference.
3. Four places be offered to the Waste Management Community Reference Group (WMCRG) in the event that some members may wish to attend.

SOURCE OF REPORT

Manager Project Development.

BACKGROUND

Advice has been received that the Waste and Recycle 2010 Conference is being held between 14-17 September 2010 at The Esplanade Hotel Fremantle and that the theme of the conference is "Our Generation: How does it measure up?"

REPORT

The Waste and Recycle Conference is an annual event which caters to those involved in waste management, resource recovery and recycling. In 2009, three EMRC Councillors, three EMRC officers and four WMCRG members registered to attend the Waste & Recycle Conference.

The theme for 2010 is "Our Generation: How does it measure up?" which includes sessions on alternative waste treatment, planning infrastructure & management, communications and community, construction and demolition, products and services, litter, landfill, generations, waste to energy, reporting, contract and change management, rural and remote and reporting.

The keynote speakers include Phillip Russell (Waste Management Services, West Sussex County Council), Peter Gemell (Director Everything Infrastructure), Julie Wilkinson (Strategy and Services Manager, Waste Management Services, West Sussex County Council), Dr Juliana Mansvelt (Senior Lecturer Human Geography, School of People, Environment and Planning, Massey University, NZ) and Chris Darwin (relative of Charles Darwin). Details of the conference sessions including pre-conference tours and workshops are attached (Attachment 1).



Item 9.2 continued

The conference programme covers a range of issues that are generally of interest to the EMRC. A conference assessment form is attached, recommending attendance (Attachment 2). For the last six years, registrations have been offered to two members of the Waste Management Community Reference Group (WMCRG) and it would seem appropriate that a similar arrangement be made for this conference to acknowledge the work that the WMCRG do. This year four places will be offered to the WMCRG in line with the Resource Recovery budget allowance.

The pre-conference sessions cover:

- Breakfast workshop for CEO's on local government management and maximisation,
- Half day workshops on Decision-makers on change management and community engagement or Politicians Policies : "Advocacy, Lobbying and how to engage the masses", glass plant tour or landfill gas technologies on Carbon Trading;
- Full day tour of Mindarie regional Council Tamala Park landfill operation, Envirogenius and RRF Neerabup;
- Half day tours on Food Generation (Anchor Foods) or Our Generations Council Tour (Cities of Canning and South Perth); and

STRATEGIC/POLICY IMPLICATIONS

Two of the host organisations are WALGA and the WMAA. The EMRC supports both of the organisations by participating in their activities and by cooperating and sharing information with others.

FINANCIAL IMPLICATIONS

The expenditures for councillor and officer attendance at conferences are budgeted each year. Similarly, an allowance of \$4,500 is made each year in the Resource Recovery Budget for WMCRG members to attend local conferences and seminars. The cost for a full registration this year is \$1,210 and several other options are available including a day registration on a selected day for \$485, refer to Attachment 1.

SUSTAINABILITY IMPLICATIONS

Nil

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|-----------------------|----------------------------|
| Town of Bassendean | } Nil |
| City of Bayswater | |
| City of Belmont | |
| Shire of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

1. Conference Programme (Ref: EMRC-11119)
2. EMRC Conference Assessment Form - Waste and Recycle Conference 2010 (Ref: Committees-11297)



Item 9.2 continued

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That:

1. Councillors and officers note the dates of the forthcoming conference.
2. Councillors _____ be authorised to attend the Waste and Recycle 2010 Conference.
3. Four places be offered to the Waste Management Community Reference Group in the event that some members may wish to attend.

Cr Godfrey referred to page 27 of the Agenda – Conference Assessment Form and noted that most of the factors were rated at medium and only one was rated as high. Cr Godfrey suggested that more of the factors should be rated as high, considering the stage that the Resource Recovery Project was at, as it was important that the entire Resource Recovery Committee be across waste and recycling information. The Manager Project Development advised that it depended on the content of the conference but in terms of the current and future direction of Council and the Council objective in relation to the Resource Recovery Project it would be amended to read high.

RRC RECOMMENDATION(S)

MOVED CR PULE

SECONDED CR RADFORD

That:

1. Councillors and officers note the dates of the forthcoming conference.
2. Councillors _____ be authorised to attend the Waste and Recycle 2010 Conference.
3. Four places be offered to the Waste Management Community Reference Group in the event that some members may wish to attend.

CARRIED UNANIMOUSLY

The CEO advised that shared sessions would be available for Councillors who could not attend the entire conference and the Manager Project Development would liaise with Councillors regarding their registrations.

COUNCIL RESOLUTION(S)

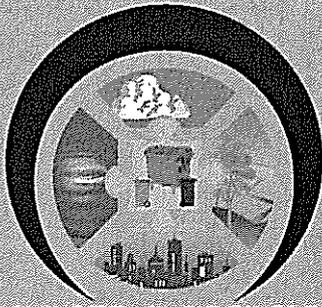
MOVED CR CUCCARO

SECONDED CR PULE

THAT:

1. COUNCILLORS AND OFFICERS NOTE THE DATES OF THE FORTHCOMING CONFERENCE.
2. COUNCILLORS GODFREY, PULE, LINDSEY CUCCARO AND PITTAWAY BE AUTHORISED TO ATTEND THE WASTE AND RECYCLE 2010 CONFERENCE.
3. FOUR PLACES BE OFFERED TO THE WASTE MANAGEMENT COMMUNITY REFERENCE GROUP IN THE EVENT THAT SOME MEMBERS MAY WISH TO ATTEND.

CARRIED UNANIMOUSLY

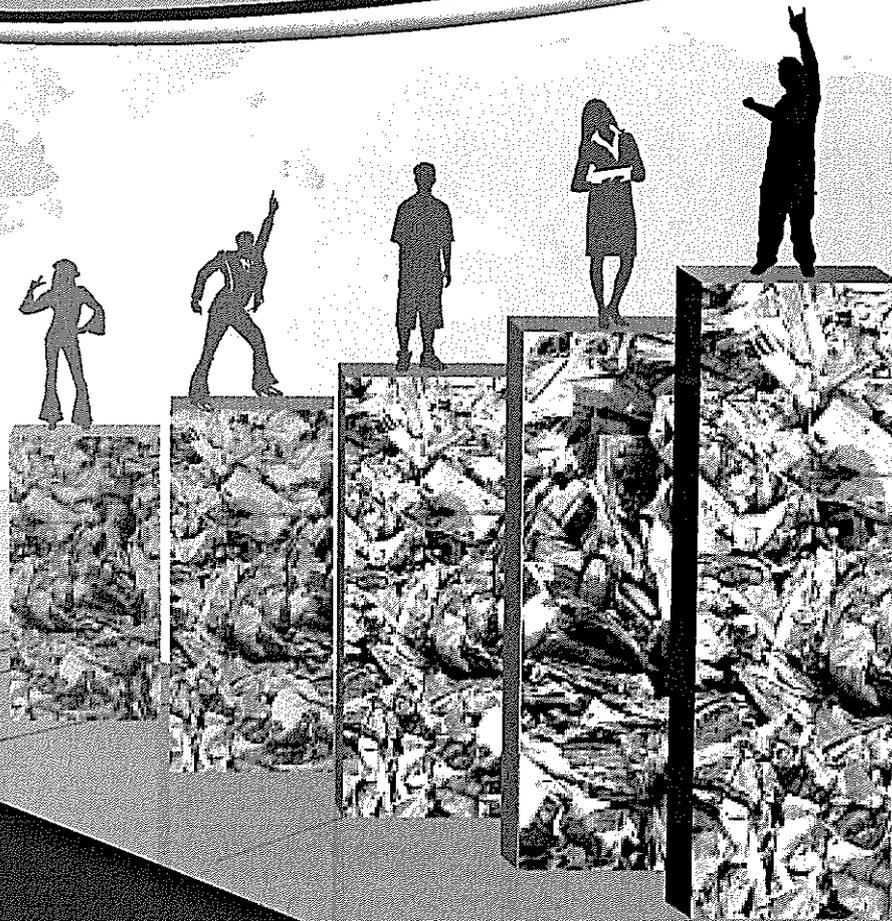


WASTE & RECYCLE
2010 CONFERENCE

Our Generation: How does it measure up?

14-17 September 2010

The Esplanade Hotel - Fremantle - Western Australia



Registration

Host Organisations



Department of
Environment and Conservation
Our environment, our future



Gold Sponsor



Waste Authority



Welcome Invitation

The nature and content of the waste stream has changed over many generations, with an increasing complexity and greater diversity of material inputs. Waste generation has also increased per capita.

In order to manage waste we need to measure and monitor it, how do we make sure the data we are collecting does the job?

Waste treatment has evolved to keep pace with the changing waste stream, but waste management continues to present an ongoing challenge, requiring innovation and new approaches.

The waste hierarchy identifies avoidance and reduction as the preferred waste management approaches—but this has proved a tough nut to crack—how do we achieve waste reduction and avoidance? How can we reduce consumption and how would we measure our success?

Hosted by the Western Australian Local Government Association, Department of Environment and Conservation and Waste Management Association of Australia, this year's Conference will combine speakers and exhibitors from around Australia to debate and advise on these tough questions.

We invite you to attend our exciting new tours, informative workshops or collaborative sessions over the four days in September. In addition to the new information that you will gain from attending you will also benefit from the informal social events that bring everyone together in true networking style.

This Conference was recognised last year on television as being The Waste and Recycling event in Australia. We look forward to welcoming you in September.

Rebecca Brown

2010 Conference Convenor

2010 Conference Steering Committee

Western Australian Local Government Association Representatives

Rebecca Brown, WALGA—Conference Convenor

Sebastian Camillo, City of South Perth

Department of Environment and Conservation Representatives

Bernard Ryan, Department of Environment and Conservation

Leanne Reid, Department of Environment and Conservation

Waste Management Association of Australia Representatives

Fran Knowles, WMAA (WA Branch)

Mike Tolson, Mandarie Regional Council

Conference Secretariat

Rebecca Dicker and Nicole Rendulic, Keynote Conferences

What you can expect from this year's Conference

- Access to internal exhibition displays.
- International Keynote Speakers.
- A forum for current trends and issues with open discussion on possible solutions.
- Multiple workshops ranging across the Conference theme.
- Share experience and knowledge with peers on previous achievements and successes.
- Access to tools and strategies to improve corporate environmental performance.
- Understanding of how industry activities impact on the environment and analysing options for improvement.
- Expanding your knowledge of the industry's regulatory framework.
- Networking in an informal setting with your peers in the waste industry.

The Conference website will be updated with the program as it develops—stay updated at <http://www.wasteandrecycle.com.au>

Conference Venue and Fremantle

Easy local parking, one level conferencing, carbon neutral and also the delegate's choice as voted in 2007–2009—too many reasons not to return in 2010 to the Esplanade Hotel in Fremantle!

The Esplanade Hotel is located twenty minutes from the City of Perth, 30–45 minutes from Perth's domestic and international airport terminals, a two-minute walk to the centre of historic, lively Fremantle and a five-minute walk to the nearest beach.

We are excited to welcome the following internationally recognised keynote speakers to present at this year's Conference.

Phillip Russell

Phillip Russell is Head of Wastes Management Services at West Sussex County Council. He is a Fellow of the Chartered Institution of Wastes Management and Director of the National Household Hazardous Waste Forum.

Phill was one of the architects of Project Integra in Hampshire and was Lead Negotiator for the long-term PFI Recycling Contract in West Sussex. Phill has also led on the implementation of the County Council's long-term Material Resource Management Contract which will handle 'non recyclable' household waste.

This arrangement has used a new approach to funding referred to as 'prudential borrowing—hybrid funding'.

Since March this year Phillip has taken up the post of Director of infrastructure in SWaMP2008. This body represents eight local Authorities in Northern Ireland and Phillip is leading the procurement of a major long-term wastes management treatment service to displace landfill.



Peter Gemell

Peter Gemell is a Director of Everything Infrastructure, an Australian-based consultancy specialising in transaction, project procurement and delivery, commercial issue resolution and facilitation.

Following 14 years in senior management for major contractors and developers, Peter became a consultant to provide strategic focussed commercial support to government and the private sector.

Since 1992, Peter has been the lead consultant for government teams in the procurement of over \$20bn in infrastructure, numerous major service and facilities management contracts, led the government repair activities in response to the 1999 Sydney hailstorm and provided commercial and expert advice on numerous projects in Australia and Asia.



Julie Wilkinson

Julie Wilkinson is currently Strategy and Services Manager, Wastes Management Services, West Sussex County Council, England. She has BSc (Hons) in Management Sciences from the University of Manchester Institute of Science and Technology. She has more than 15 years experience in all categories of municipal wastes management for West Sussex County Council.

In particular, she has won national recognition and awards for her work in waste prevention, communications, behaviour change and community engagement.

Julie has successfully delivered the current waste strategy for West Sussex and was instrumental in developing the pioneering public consultation programme that supported the strategy including long standing Community Involvement Groups.



Dr. Juliana Mansvelt

Juliana Mansvelt is a senior lecturer in human geography, in the School of People, Environment and Planning at Massey University, New Zealand. She is author of *Geographies of Consumption* (Sage Publications, 2005) and editor of the *Encyclopedia of Green Consumers* (Sage, due for publication in 2010). She teaches on consumption and globalisation and was awarded a National Tertiary Teaching Award and the New Zealand Geographical Society Award for sustained excellence in 2006. Juliana is a qualitative researcher, and in recent years her research has centred on the consumption practices of older New Zealanders. She is currently a member of two New Zealand Foundation for Research, Science and Technology funded research teams investigating Living Standards of Elders (Massey University) and Elders' interactions with Organisations (Waikato University).



Chris Darwin

Chris Darwin is a great-great-grandson of Charles Darwin. He has a BSc in Psychology and Physical Geography.

Two of his expeditions were world firsts: the first Round Britain Windsurf Expedition and the Social Climbers' expedition to host the World Highest Dinner Party at 6,800 metres; an event marred only by the wine freezing and two of the guests getting hypothermia during dessert. He has written two books and taken the photographs for three others. Chris has also raised over \$1.3 million for charities. His first job was to start the first London bicycle rickshaw company, an industry that is thriving today. He then went into advertising. Since 1991 he has been a canyoning, abseiling and rock climbing guide in the Blue Mountains.

His grandmother gave him some advice early in life, 'If you cannot be first be different.' He took this advice seriously.

Photo courtesy of Gary Medlicott and The Age



Pre-Conference Tours: Tuesday 14 September

Mindarie Regional Council, EnviroGenius and RRC Neerabup Tour

Day tour: 8.30 am–3.30 pm

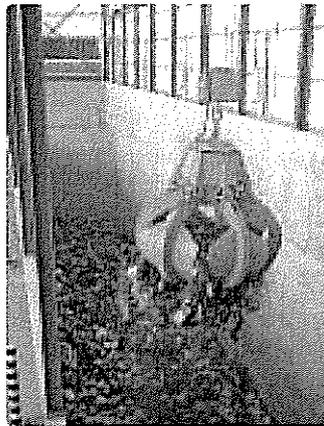
The Mindarie Regional Council (MRC) in Perth's northern corridor receives over 370,000 tonnes of waste each year at its state of the art facilities. Join this half-day tour and see the impressive Tamala Park landfill operation. Included is a visit to the public recycling and HHW collection centre, transfer station and the landfill site itself where you will see the continued development of the landfill pit, management of landfill gas and observe a kill fire demonstration held by EnviroGenius.

The tour then moves onto the Resource Recovery Facility in Neerabup, where household waste is turned into compost. This facility, owned and operated by BioVision 2020 under contract to



the MRC, is expected to reduce the volume of waste sent to the Tamala Park landfill by up to 20% each year. It does this by taking the organic fraction of the waste and turning it into market quality compost.

Sponsored by Mindarie Regional Council and EnviroGenius.



Food Generation: Tour includes Anchor Foods

Half-day afternoon tour: 1.30 pm–5.30 pm

Anchor's Away!

Anchor Foods has been operating since 1854, providing food to many generations of Australians. For well over 100 years the port city of Fremantle has been the home of Anchor Foods.



Anchor was a Finalist in the third annual Packaging Action Awards for 2008 and is a signatory to the National Packaging Covenant 2005–2010. The finalist award demonstrates Anchor's continued commitment in caring for the environment and reducing its impact wherever possible.

Tour the Anchor facility, sample delightful Anchor products and hear about their actions to reduce waste from the design stage right through their process.

Our Generations Council Tour–

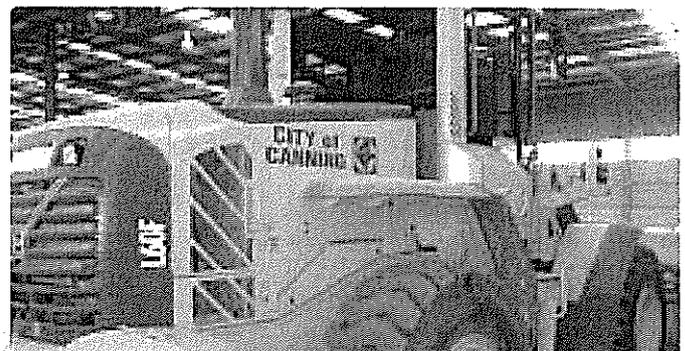
Includes City of Canning and City of South Perth facilities

Half-day afternoon tour: 1.30 pm–5.30 pm

Our Generation: Local Government Transfer Stations

Local Governments manage waste in many different ways, specific to the area they operate in and their 'generation'. As waste services become more regionally based, transfer stations are likely to increase in prevalence.

This tour includes transfer stations and areas with different types of generation and age of transfer station. It will assist Local Government operators, by showing different size, design and operational approaches. The tour includes the City of Canning and South Perth transfer stations.



Pre-Conference Tours and Workshops: Wednesday 15 September

Exclusive Breakfast Workshop

with International Keynote Speakers Phillip Russell and Julie Wilkinson

Two hour morning session: 7.15 am–9.00 am

This unique session will be aimed towards upper management and Chief Executive Officers. It will be a focused discussion conducted by two invited international specialists on the field of Local Government maximisation and management.



Decision-makers on change management and community engagement

with International Keynote Speakers Phillip Russell and Julie Wilkinson

Half-day morning workshop: 9.30 am–12.30 pm

Following on from the breakfast session, this workshop is aimed at all employees within the Local Government sector. It will touch on procurement strategies, leading through policy management and on to community engagement and acceptance in their local communities. Phillip and Julie will discuss the pitfalls and successes that they have encountered in their many endeavours.

Politicians Policies:

'Advocacy, Lobbying and how to engage the masses'

Half-day morning workshop: 8.30 am–12.30 pm

This workshop will focus on politicians, politics and political engagement. For the first part of this workshop, elected politicians (or their representatives) from various political parties have been invited to outline their party's position on waste management issues and engage in a short question and answer session with participants.

Advocacy and engagement are a part of our democratic processes but it can often be hard for those in the waste management industry to know how to effectively engage with Government. Napoleon Bonaparte said 'ten people who speak make more noise than ten thousand who are silent'. The second part of the workshop will assist you with making the right noise in the right places.

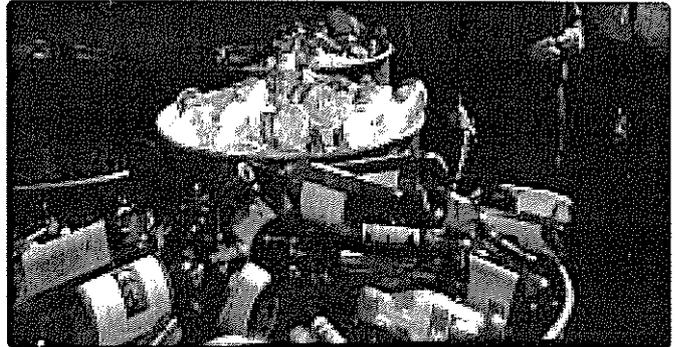
Glass Plant Tour

Half-day tour: 8.30 am–12.30 pm OR 1.30 pm–5.30 pm

The Glass Tour comprises a visit to Colmax's newly established, fully-integrated glass processing plant in Kewdale.

On the tour you will see

- Automatic colour sorting;
- Beneficiation;
- MRF fines processing and super fine grinding.



The plant is capable of processing up to 40,000 tonnes of glass per annum, with less than 5% waste. Colmax operations interstate currently achieve a rate of 2% waste (virtually all non-glass), and we strive for zero glass waste.

Landfill Gas Technologies

Half-day morning tour: 8.30 am–12.30 pm

Landfill Gas and Power Pty Ltd (LGP) has been destroying landfill gas and generating renewable electricity from two nearby closed landfills at Kalamunda on behalf of the Shire of Kalamunda since 1996.



The volume of landfill gas from the two closed landfills has been steadily declining since closure and recently commercial electricity generation ceased.

LGP has installed a state-of-the-art flare at the site to continue destroying future landfill gas created and to meet the Shire's on-going commitment to minimise the release of landfill gas from the two sites.

Pre-Conference Tours and Workshops: Wednesday 15 September

Planning and Responding to the Unexpected: Contingency Planning Workshop

Half-day afternoon workshop: 1.30 pm–5.30 pm

The storm event in Perth in March of this year raised the profile of waste management as an essential service, particularly to assist in clean-up operations. This event was a one-in-30 (1:30) year storm, however with the threat of climate change and the potential increase in extreme weather events and fires, such events are only likely to increase.

During this workshop, we will hear from FESA who will give an overview of the storm event in March and the process which is followed in the case of such an event. Funding for clean-up will be outlined and suggestions for future approaches workshopped. Local Governments and Regional Councils will give an overview of their response tactics, challenges and their internal structures and planning for emergency management. The importance of the whole waste management industry in responding to emergency situations will be considered. Keynote Speaker Peter Gemell will discuss his experiences with emergency management, including the implications of the Sydney hailstorm.

This workshop offers the opportunity to resolve what structures and processes are needed to ensure quick and efficient responses to any future natural disasters or emergency situations and to hear from other practitioners and the various spheres of government about their operations, expectations and understanding of contingency planning and emergency management.

Generating a Change: Waste Educators

Half-day afternoon workshop: 1.30 pm–5.30 pm

The consultation on the State Waste Strategy showed the high profile waste education has and its importance for managing waste effectively. As Western Australia's population grows and changes and waste management solutions alter, effective education will be essential to reduce waste.



This workshop will look at the past, present and future for waste education. You will have the opportunity to hear from local and international experts on education (and waste education), network with your peers and provide input into the state's solutions for generating a change.

Fruits of the Vine Winery Tour

Half-day afternoon tour: 1.30 pm–5.30 pm

The Sandalford Winery staff will present a 'behind the scenes' tour of the operational winery, including wastewater treatment and recycling processes.



Following the tour, Sandalford Cellar staff will conduct a wine tasting, but this is no ordinary tasting, we go back to basics and teach how to evaluate wine. Guests go through all the assessment points, of colour, nose and palate. This concludes with a tasting of an aged fortified wine straight from the oak barrel.

Next Generation of Construction and Demolition Waste Recycling

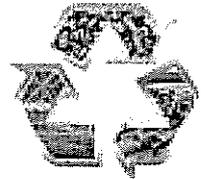
Half-day afternoon tour: 1.30 pm–5.30 pm

This tour will showcase the developments that the construction and demolition waste recycling industry have made to meet the high demands of the user for both product quality and supply consistency.

All Earth Group is leading the next generation of high quality producers with their progressive sorting and recycling facility.

The tour will also include a presentation and overview of Recycling Works, a toolkit for the commercial construction industry in Western Australia. This Toolkit offers you the opportunity to understand how to easily include recycling in construction site operations.

Recycling Works was developed by Encycle Consulting and was funded by the Waste Authority and Encycle.



General Information for Delegates

Conference Secretariat



Keynote Conferences

Suite 36, 375 Hay Street, Subiaco WA 6008

Tel: (08) 9382 3799

Fax: (08) 9380 4006

General enquiries email: keynote@keynotewa.com

Registration enquiries email: reception@keynotewa.com

Conference website: www.wasteandrecycle.com.au

Confirmation of Registration

You will be sent a confirmation letter acknowledging your registration and associated requirements in accordance with your registration form. You will not receive any further notice before the Conference. You will receive the final program and list of delegates upon arrival at the Conference.

Cancellations and Refunds

Cancellations of registration must be made in writing and forwarded to the Conference Secretariat.

The cancellation policy for the conference is:

- A fee of \$150 will apply to all cancellations received in writing before 30 June 2010.
- A fee of \$300 will apply to all cancellations received in writing before 13 August 2010.
- No refund will be made after the 13 August 2010.

All refunds will be paid after the conclusion of the Conference.

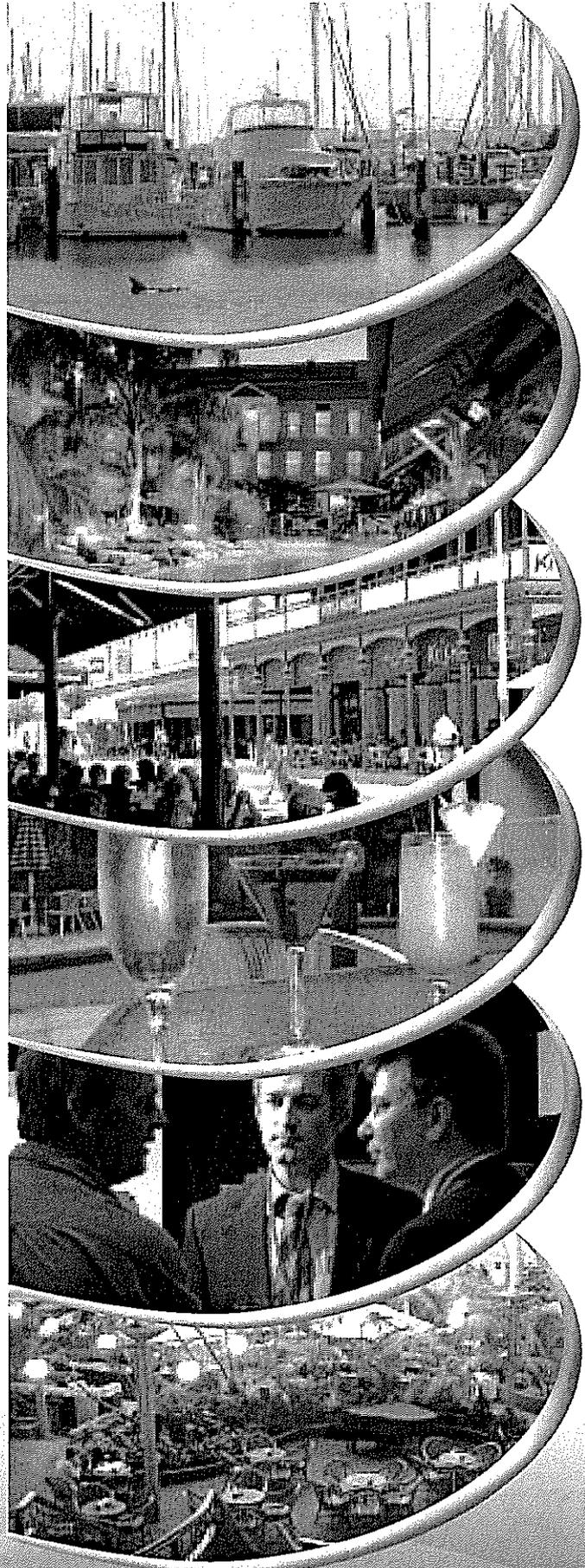
No refund will be given for non-attendance at the event

- As an alternative to cancellation, your registration may be transferred to another person without penalty.
- The organisers must be advised of the transfer in writing by 13 August 2010.

Please note: all cancellations will be acknowledged by the Conference Secretariat by return email. Should you not have received this acknowledgement within 5 working days please contact the office on (08) 9382 3799.

Disclaimer

The information contained within this booklet is correct at the time of publication. Keynote Conferences, the Conference Organising Committee and Host Organisations reserve the right to alter or delete items from the program or alter costs. The above mentioned shall not be held liable for any costs or damage arising from any action based on the information contained herein.

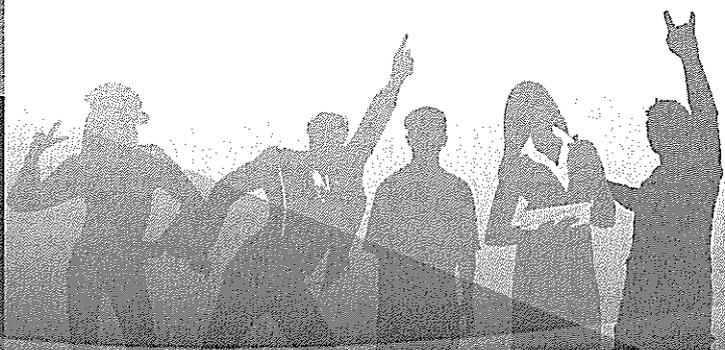


Preliminary Program: Tuesday 14 September

| | | | |
|--------------------|---|---|---|
| 8.00 am | Registration | | |
| 8.30 am | Mindarie Regional Council, EnviroGenius and RRC Neerabup Tour 8.30 am – 3.30 pm Sponsored by MRC and EnviroGenius | Lunch in the Atrium | |
| 12.30 pm – 1.30 pm | | Food Generation: Tour includes Anchor Foods 1.30 pm – 5.30 pm | Our Generations Council Tour City of Canning and City of South Perth facilities 1.30 pm – 5.30 pm |
| 1.30 pm | Return to the Esplanade Hotel | | |
| 3.30 pm | | Return to the Esplanade Hotel | Return to the Esplanade Hotel |
| 5.30 pm | | | |

Preliminary Program: Wednesday 15 September

| | | | | | |
|-------------------|--|---|---|---|--|
| 6.45 am | Breakfast Registration | | | | |
| 7.15 am – 9.00 am | Exclusive Breakfast Workshop for CEOs on Local Government Management and Maximisation with two International Keynote Presenters | | | | |
| 8.00 am | Day Registration | | | | |
| 8.30 am | Landfill Gas Technologies Tour 8.30 am – 12.30 pm Sponsored by Landfill Power and Gas | Glass Plant Tour 8.30 am – 12.30 pm | Politicians Policies: 'Advocacy, Lobbying and how to engage the masses' 8.30 am – 12.30 pm | Decision-makers on change management and community engagement with two international Keynote Presenters 9.30 am – 12.30 pm | |
| 9.30 am | | | | | |
| 12.30 pm | Lunch amongst the Trade Exhibition | | | | |
| 1.30 pm | Glass Plant Tour 1.30 pm – 5.30 pm | Fruits of the Vine Winery Tour 1.30 pm – 5.30 pm | Next Generation of Construction and Demolition Waste Recycling Tour 1.30 pm – 5.30 pm Sponsored by AllEarth Group | Generating a Change: Waste Educators 1.30 pm – 5.30 pm | Planning and Responding to the Unexpected: Contingency Planning: Workshop 1.30 pm – 5.30 pm |
| 5.30 pm | Waste Authority Awards and Welcome Reception Pleiades Room Sponsored by  Waste Authority  | | | | |
| 7.00 pm | Close | | | | |



Preliminary Program: Thursday 16 September (continued)

| | | | |
|----------|--|---|---|
| 8.00 am | Registration | | |
| 8.25 am | Housekeeping | | |
| 8.30 am | Welcome To Country (TBC) | | |
| 8.35 am | Official Opening by the Honourable Donna Faragher MLC, Office of the Minister for the Environment, Youth | | |
| 8.45 pm | Introduction of Friday's Keynote Speakers: Chris Darwin, Phillip Russell and Julie Wilkinson | | |
| 9.00 am |  | Keynote Address: Peter Gemell Director, Everything Infrastructure, Australia | |
| 9.45 am |  | Keynote Address: Juliana Mansvelt Senior Lecturer, School of People, Environment and Planning, Massey University, New Zealand | |
| 10.30 am | Morning Tea amongst the Trade Exhibition | | |
| Stream | Concurrent 1: Orion Room Alternative Waste Treatment | Concurrent 2: Pleiades Room Planning Infrastructure & Management | Concurrent 3: Admiralty Gulf Room Communications and Community |
| 11.00 am | Paul MacBride Transpacific Cleanaway <i>Selecting the Right AWT Technology</i> | Phillip Russell Keynote Speaker <i>Potential Carbon Assessments for Waste Management</i> | Tania Wells Eastern Metropolitan Regional Council <i>Creating a Generation of Battery Recyclers</i> |
| 11.30 am | Tim Youé Southern Metropolitan Regional Council <i>A New Generation of Closed Loop Composting from AWT</i> | Erin Fuery Western Australian Local Government Association <i>Is Waste Management an 'Essential Service'?</i> | Catherine Doran Southern Metropolitan Regional Council <i>Communicating the Waste Hierarchy, How Does Western Australia Measure Up?</i> |
| 12.00 pm | Giles Perryman ASK Waste Management <i>The Development of AWT Guidelines – A Summary of the WMAA Project</i> | Stuart McAll FORC <i>Delivery of Essential MSW Infrastructure</i> | Trish McGee Packaging Stewardship Forum of the Australian Food and Grocery Council <i>PSF Expanding Access to 'Away from Home' Recycling in Western Australia</i> |
| 12.30 pm | Lunch amongst the Trade Exhibition During Lunch Session: 12.40 pm–1.20 pm Landfill Working Group Meeting – <i>What's Hot, What's Not</i> in the Admiralty Gulf Room | | |
| Stream | Concurrent 4: Orion Room Construction and Demolition | Concurrent 5: Pleiades Room Miscellaneous | Concurrent 6: Admiralty Gulf Room Products and Services |
| 1.30 pm | Jenny Campbell Encycle <i>Recycling Works: A toolkit for the commercial construction industry in WA</i> | Adam Johnson Western Metropolitan Regional Council <i>Waste Management on a Human Scale</i> | 1.30 pm: Neil Kirkness Waste Refinery Australia Project Association Incorporated <i>A Waste Refinery Project</i> |
| 2.00 pm | Binh Vuong and Bob Andrews Swinburne University of Technology <i>On the Development of Specifications for Recycled Materials for Pavement Applications</i> | Michael Voros Freehills <i>Carrot and/or Stick? The Future of Climate Change Regulation in Australia</i> | 1.54 pm: Peter Gray BT Equipment <i>Correct Selection and Employment of Heavy Plant at a Landfill Site</i> |
| 2.30 pm | Heidi Dauth & Paul Tarzia C&D Working Group <i>Levy Increase and Effects</i> | Speaker TBC | 2.18 pm: Chris Griffin Veolia <i>Fernview Landfill Approval Process</i> |
| 3.00 pm | Sue Robson Earthcare Recycling Pty Ltd <i>Waste Management, Minimisation and Use of Recycled Material in a Brown Fields Residential Land Development Site, Fremantle, WA</i> | Paul Hardisty Waste Authority <i>The Environmental, Social and Economic Value of Waste Avoidance and Recycling</i> | 2.42 pm: Eric Paulsen DKSF <i>New Opportunities in Sensor Based Sorting Technologies. From Cleaning of Compost to Waste-To-Energy</i> |
| 3.30 pm | Afternoon Tea amongst the Trade Exhibition | | |
| | | | 3.06 pm: Jason Pugh New Energy Corporation <i>Waste to Gas</i> |

Preliminary Program: Thursday 16 September (continued)

| Stream | Concurrent 7: Orion Room Litter | Concurrent 8: Pleiades Room Landfill | Concurrent 9: Admiralty Gulf Room Generations |
|---------|---|--|---|
| 4.00 pm | Speaker TBC | John Buckley Geofabrics Australasia <i>Geosynthetic Clay Liners – Is the Key Component Being Overlooked?</i> | Bronwyn Neville Sodexo <i>Consumerism and Generation Y</i> |
| 4.30 pm | Simone Cunningham KESAB Environmental Solutions Get Wasted: Waste Education Resources for Schools and Councils | Peter Gemell Keynote Speaker <i>Title to be confirmed</i> | Chantelle Cummins Department of Environment and Conservation <i>Australian Packaging Covenant – A Decade of Learning. So Where to From Here?</i> |
| 5.00 pm | Jennie Anderton Keep Australia Beautiful <i>Using New Legislation for Combating Illegal Dumping – What You Need to Know</i> | John Jackson Cardno <i>EU Landfill Directive – Approaches for Compliance Adopted in the UK</i> | Brendan Doherty Southern Metropolitan Regional Council <i>The Second Wave – Exceeding 90% Resource Recovery</i> |
| 5.30 pm | Conference Day Concludes | | |
| 5.30 pm | Poolside Tropical Cocktail Function at the Outdoor Resort Pool Sponsored by  | | |
| 7.30 pm | Close | | |

Gold Sponsor



Waste Authority



Silver Sponsor



Poolside Cocktail Function Sponsor



Cappuccino Stall Sponsor



Preliminary Program: Friday 17 September

| | | | |
|----------|--|--|---|
| 8.00 am | Registration | | |
| 8.30 am | Housekeeping | | |
| 8.40 am |  | Keynote Address: Chris Darwin Great-great-grandson of Charles Darwin. BSc in Psychology and Physical Geography | |
| 9.25 am |  | Keynote Address: Phillip Russell Head of Wastes Management Services, West Sussex County Council, England | |
| 10.05 am |  | Keynote Address: Julie Wilkinson Strategy and Services Manager, Wastes Management Services, West Sussex County Council, England | |
| 10.35 am | Morning Tea amongst the Trade Exhibition | | |
| Stream | Concurrent 10: Orion Room Waste 2 Energy/Measurement | Concurrent 11: Pleiades Room Reporting | Concurrent 12: Admiralty Gulf Room Generations |
| 11.00 am | Juliana Mansvelt Keynote Speaker <i>Title to be confirmed</i> | Val Southam WMAA National <i>Your Association working for you and your business</i> | Speaker TBC |
| 11.30 am | Pablo Perez-Reigosa Coffey Environments Pty Ltd <i>Energy from waste across Europe. Current statistics and Trends</i> | Bruce Bowman WMAA WA <i>c/- Bowman & Associates Pty Ltd WA Branch of the Waste Management Association and what it does</i> | Speaker TBC |
| 12.00 pm | Peter Dyson Moltoni Energy <i>Waste to Energy: A Waste Issue or an Energy Issue?</i> | David Reid Golder Associates Pty Ltd <i>Where To With My C&J Waste?</i> | Chris Darwin Keynote Speaker <i>Title to be confirmed</i> |
| 12.30 pm | Lunch amongst the Trade Exhibition | | |
| Stream | Concurrent 13: Orion Room Contract and Change Management | Concurrent 14: Pleiades Room Rural and Remote | Concurrent 15: Admiralty Gulf Room Landfill |
| 1.30 pm | Julie Wilkinson Keynote Speaker <i>The Drivers Behind Change, Procurement, Delivery Touching On The Political Interface Using the Ten Commandments</i> | Anne Prince APC Environmental Management <i>Managing Waste in Remote and Indigenous Communities</i> | Graeme Alford Landfill Gas & Power <i>CPRS and Landfill Methane - Practical Solutions</i> |
| 2.00 pm | Leo Gallop Freehills <i>Alliancing and Waste Projects - An Alternative Project Delivery Model</i> | Giles Perryman ASK Waste Management <i>Regional Recycling and Disposal - How Much Does It Cost?</i> | Alyssa Baron GHID <i>'Pressure' Builds on Development Plans</i> |
| 2.30 pm | Afternoon Tea amongst the Trade Exhibition | | |
| 3.00 pm | Our Generation: How Does It Measure Up? Keynote and Invited Speaker Panel | | |
| 3.45 pm | Conference Wrap and Prize Draws | | |
| 4.00 pm | Conference Concludes | | |
| 7.30 pm | Conference Dinner: Secret Agents and Spies | | |
| Midnight | Close | | |

Please note it is essential for all attendees to send a completed registration form together with payment of registration fees. All prices include GST.

| Registration Types | Entitlements | Early Registration by 30 June Prices are in Australian Dollars and include 10% GST | Late Registration after 30 June Prices are in Australian Dollars and include 10% GST |
|--------------------|---|---|---|
| Option 1 | Access to the MRC day tour on Tuesday only. | \$250.00 | \$250.00 |
| Option 2 | Access to a single half-day afternoon tour on Tuesday only. | \$125.00 | \$125.00 |
| Option 3 | Wednesday Exclusive Breakfast Workshop on Local Government Management and Maximisation with two International Presenters. | \$100.00 | \$100.00 |
| Option 4 | Access to all sessions on Wednesday and the Trade Exhibition. Does not include Breakfast Workshop. | \$250.00 | \$250.00 |
| Option 5 | Access to a single half day tour or workshop selected for Wednesday. Does not include Breakfast Workshop. | \$150.00 | \$150.00 |
| Option 6 | Access to all sessions on Wednesday, Thursday and Friday , the Trade Exhibition, one ticket to each of the Poolside Cocktail, Conference Dinner and the Waste Authority Awards Function, plus a Conference Satchel and Conference Proceedings. Does not include Breakfast Workshop on Wednesday. | \$1,100.00 | \$1,210.00 |
| Option 7 | Access to all sessions on Thursday and Friday , the Trade Exhibition, one ticket to each of the Poolside Cocktail and Conference Dinner, plus a Conference Satchel and Conference Proceedings. | \$990.00 | \$1,100.00 |
| Option 8 | Access to all sessions on Thursday, the Trade Exhibition and a Conference Satchel. Does not include social functions. | \$485.00 | \$485.00 |
| Option 9 | Access to all sessions on Friday, the Trade Exhibition and a Conference Satchel. Does not include social functions. | \$485.00 | \$485.00 |

Registration and Payment

Payment of fees **must** accompany all registration forms. Registrations will not be processed until payment is received.

Registration and payment can be made by the following methods:

- complete and submit the online registration form or
- complete the hard copy registration form and fax to (+61 8) 9380 4006, or post to the Conference Secretariat, Keynote Conferences, Suite 36, 375 Hay Street, Subiaco Mews, Subiaco, WA 6008

Important note: To be entitled to an early registration rate you are required to submit your completed registration form along with the required payment to the Conference Secretariat no later 30 June 2010. After this date Full Registration fees will be applicable.

Carbon Neutral Registration



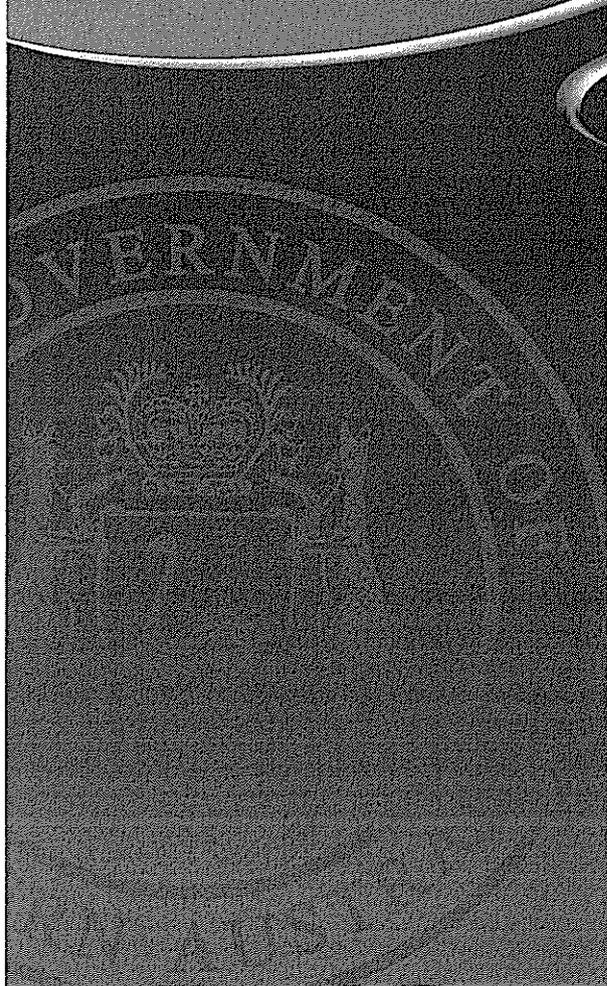
The Waste & Recycle 2010 Conference is once again working toward being a carbon neutral event. The Conference will purchase Greenhouse Friendly™ approved carbon offsets to counter the carbon emissions that have been produced by the event this year, as well as, taking various measures to reduce its environmental impact.

The Greenhouse Friendly™ carbon offsets will be provided by the Southern Metropolitan Regional Council.

Delegate emissions have been estimated. We wish to encourage each attendee to contribute by offsetting the carbon emissions generated by their attendance. All monies generated by this section of the registration form will go directly to offsetting emissions.

All registrants that participate will also be recognised as a carbon neutral delegate on their name badge. Organisations will also be recognised via a list in both the Conference Proceedings and the Program for contributing to this offset program.

Cost per attendee to offset their carbon emissions is \$20.00 inclusive of GST.



Waste Authority Awards Event

Wednesday 15 September, 5.30–7.00 pm

Sponsored by



Waste Authority



Venue: Pleiades Room and the Trade Exhibition, The Esplanade Hotel

Dress: Office Attire

Cost: Included in Registration Options 6 & 7. Additional Tickets: \$65 incl. GST

New Awards to Recognise Waste Reduction

The Waste Authority launch their new Waste Awards at this year's Conference to recognise the efforts of industry, local government and the community in reducing waste and progressing the Authority's objectives. Each of the five normal categories rewards the three best entrants and requires nominations. A special Recognition of Excellence category may also be announced if the panel identifies a worthy recipient.

The five categories are Waste Reduction & Resource Recovery Initiative; Community Recycling Initiative; Local Government Waste Reduction Initiative; Waste Wise Acknowledged School For Creativity and Innovation; and Waste Champion (Individual or Organisation).

Application forms will be available shortly at www.zerowastewa.com.au



Poolside Tropical Cocktail Function

Thursday 16 September, 5.30–7.00 pm

Sponsored by



MacDonalld Johnston

Venue: The Resort Pool Decking Area, The Esplanade Hotel

Dress: Smart Casual

Cost: Included in Registration Options 6 & 7. Additional Tickets: \$77 incl. GST

You can't come to Fremantle and not taste its fresh produce. Barbeques with fresh seafood sizzling, tropical cocktails to tingle your taste buds and plenty of good company—an event not to be missed!



Conference Dinner: Secret Agents and Spies

Friday 17 September, 7.30 pm to late

Venue: The Orion and Pleiades Rooms, The Esplanade Hotel

Dress: Black tie or appropriate costume: Go-Go-Gadget outfit, 'Get Smart' disguise, Bond black tie or something inconspicuous!

Cost: Included in Registration Options 6 & 7. Additional Tickets: \$99 incl. GST

Last year saw the pirates converge on the Conference for dinner. After much plundering, all pirates left with pockets of gems and doubloons... This year, go undercover and join our Secret Agents and Spies!

Are you Bond, Inspector Gadget, Maxwell Smart, Sherlock Holmes (or Watson), Magnum PI, Miss Money Penny, Solitaire, one of Charlie's Angels? Come dressed in your best Secret Agent or Spy costumes.



The Esplanade Hotel

★★★★☆

Cnr Marine Terrace and Essex Street, Fremantle

Single/Twin/Double room: \$218.00 per night

Breakfasts from \$30.50, Valet parking \$25.00

The Conference venue boasts balconies with every room, room service, multiple restaurants, gymnasium, pools—and best of all it is a short walk down to the Conference session rooms.



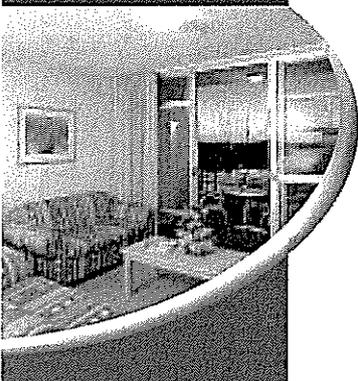
Tradewinds Hotel

★★★

59 Canning Highway, East Fremantle

Studio apartment: \$195.00 per night
(breakfast additional)

The Tradewinds Hotel is located on the sparkling Swan River, offering amazing river views and is just 7 minutes to the heart of Fremantle. For those who like morning exercise it is approximately a 20 minute walk to the Esplanade Hotel.



Quest Harbour Village

★★★★☆

Mews Road, Challenger Harbour, Fremantle

One Bedroom Apartment: \$243.00 per night

Two Bedroom Apartment overlooking
Fishing Boat Harbour: \$275.00 per night

Quest Harbour Village offers quality serviced apartments with panoramic ocean or harbour views. Each apartment features a fully equipped kitchen and laundry facilities, separate living areas, Foxtel, in-house movies and high-speed broadband internet access.

Cancellation of Accommodation

Accommodation cancelled may incur fees which are decided upon by the venue. Please contact the Conference Secretariat should you wish to cancel any accommodation and we will try on your behalf to have any such cancellation fee waived.

Tourist Information

Should you wish to extend your stay to include visiting many of Western Australia's many breathtaking places please visit the below websites for additional information:

Transperth for bus and train information:
www.transperth.wa.gov.au

Free transport in Fremantle:
<http://www.fremantle.wa.gov.au/news/html/freostar.cfm>

Fremantle Cat Bus:
http://www.freofocus.com/gettingaround/html/cat_bus.cfm

Everything you need to know about WA:
www.westernaustralia.net

What's On in WA:
www.whatson.com.au

Whale watching tours:
www.oceaniccruises.com.au/whale.html#whale

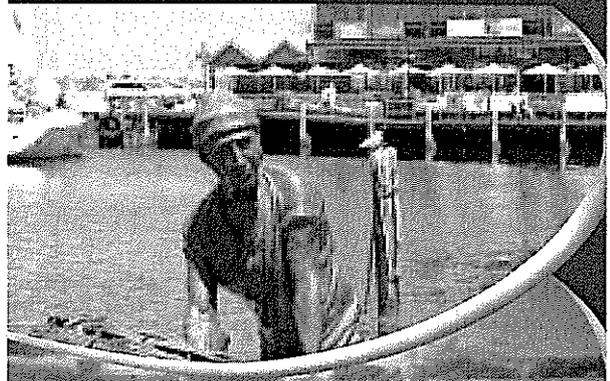
Kings Park Wildflower Festival wildflowers:
www.westernaustralia.com/en/Travel/Holiday+Experiences/Forests+and+Flowers/Wildflowers.htm

Margaret River Region and South West Region:
www.australiassouthwest.com

Rottneest: www.rottnestisland.com

Swan Valley: www.svtours.com.au

Broome: www.broomevisitorcentre.com.au





Waste & Recycle 2010 Conference 90

Registration Form

14-17 September 2010
 The Convention Centre, The Esplanade Hotel
 Fremantle, Western Australia

OFFICIAL USE ONLY

| |
|--|
| |
| |
| |

DELEGATE INFORMATION Please Print Clearly

Surname: Title: First Name:

Name for Badge:

Organisation: Position:

Postal Address:

State: Postcode:

Tel: (.....) Fax: (.....) Mobile:

Email: Please tick box if you are a presenter at the Conference

SPECIAL REQUIREMENTS

Please advise of any special **dietary** or **access** requirements:

MEMBERSHIP/ASSOCIATION

Please indicate which of the below organisations you are affiliated with (more than one organisation can be selected if required):

Department of Environment and Conservation Waste Management Association of Australia – WMAA Membership No:

Western Australian Local Government Association None of the above

HOW DID YOU HEAR ABOUT THE CONFERENCE?

Direct mail Waste Management Association of Australia Distribution

Direct email Conference website

Department of Environment and Conservation Distribution Word of mouth

Western Australian Local Government Association Distribution

CONFERENCE REGISTRATION All prices include GST. Early registration by 30 June 2010.

| | Early Regn | Late Regn | |
|---|-------------------|-----------|----------|
| <input type="checkbox"/> OPTION 1: MRC day tour on Tuesday only. | \$250.00 | \$250.00 | \$ |
| <input type="checkbox"/> OPTION 2: One half-day afternoon tour on Tuesday only. | \$125.00 | \$125.00 | \$ |
| <input type="checkbox"/> OPTION 3: Wednesday Exclusive Breakfast Workshop on local government management and maximisation with two International Keynote Speakers. | \$100.00 | \$100.00 | \$ |
| <input type="checkbox"/> OPTION 4: All sessions on Wednesday only plus Trade Exhibition. (Does not include Breakfast Workshop.) | \$250.00 | \$250.00 | \$ |
| <input type="checkbox"/> OPTION 5: One half-day tour or workshop on Wednesday only. (Does not include Breakfast Workshop.) | \$150.00 | \$150.00 | \$ |
| <input type="checkbox"/> OPTION 6: All sessions on Wednesday, Thursday and Friday plus Trade Exhibition, one ticket to each of Poolside Tropical Cocktail Function, Conference Dinner and Waste Authority Awards Function, plus a Conference Satchel and Conference Proceedings. (Does not include Breakfast Workshop on Wednesday.) | \$1100.00 | \$1210.00 | \$ |
| <input type="checkbox"/> OPTION 7: All sessions on Thursday and Friday only plus Trade Exhibition, one ticket to each of Poolside Tropical Cocktail Function and Conference Dinner, plus a Conference Satchel and Conference Proceedings. | \$990.00 | \$1100.00 | \$ |
| <input type="checkbox"/> OPTION 8: All sessions on Thursday only plus Trade Exhibition and a Conference Satchel. (Does not include social functions.) | \$485.00 | \$485.00 | \$ |
| <input type="checkbox"/> OPTION 9: All sessions on Friday only plus Trade Exhibition and a Conference Satchel. (Does not include social functions.) | \$485.00 | \$485.00 | \$ |
| | PAYMENT A: | | \$ |

CARBON NEUTRAL

I would like to contribute to offsetting the carbon emissions generated by my attendance at the Conference at \$20.00 incl. GST.

I do not wish to participate. **PAYMENT B:** \$

continued over ...

PRE-CONFERENCE SESSIONS: Please tick the Complimentary Pre-Conference selections applicable to your Registration Option.

TUESDAY 14TH SEPTEMBER

I am not attending on Tuesday.

Registration Options 1 and 2: Option 1 MRC day tour only; Option 2 one half-day afternoon tour only.

| | | |
|---|-----------------|----------------|
| <input type="checkbox"/> Mindarie Regional Council, EnviroGenius and RRC Neerabup Tour | 8.30 am–3.30 pm | Day Tour |
| <input type="checkbox"/> Food Generation Tour (includes Anchor Foods): Anchors Away! | 1.30 pm–5.30 pm | Afternoon Tour |
| <input type="checkbox"/> Our Generations Council Tour: Local Government Transfer Stations | 1.30 pm–5.30 pm | Afternoon Tour |

WEDNESDAY 15TH SEPTEMBER

I am not attending on Wednesday.

Registration Option 3

Exclusive Breakfast Meeting with two International Keynote Speakers 7.15 am–9.00 pm Breakfast session

Registration Options 4, 5 and 6: Options 4 and 6 two tours/workshops (one morning and one afternoon); Option 5 one tour/workshop only.

| | | |
|---|------------------|-----------------------------|
| <input type="checkbox"/> Decision-makers on change management and community engagement | 9.30 am–12.30 pm | Morning Half-day Workshop |
| <input type="checkbox"/> Politicians Policies: Advocacy, Lobbying and how to engage the masses | 8.30 am–12.30 pm | Morning Half-day Workshop |
| <input type="checkbox"/> Glass Plant Tour | 8.30 am–12.30 pm | Morning Half-day Tour |
| <input type="checkbox"/> Landfill Gas Technologies | 8.30 am–12.30 pm | Morning Half-day Tour |
| <input type="checkbox"/> Planning and Responding to the Unexpected: Contingency Planning Workshop | 1.30 pm–5.30 pm | Afternoon Half-day Workshop |
| <input type="checkbox"/> Generating a Change: Waste Educators | 1.30 pm–5.30 pm | Afternoon Half-day Workshop |
| <input type="checkbox"/> Fruits of the Vine Winery Tour | 1.30 pm–5.30 pm | Afternoon Half-day Tour |
| <input type="checkbox"/> Glass Plant Tour | 1.30 pm–5.30 pm | Afternoon Half-day Tour |
| <input type="checkbox"/> A New Generation of Construction and Demolition (C&D) | 1.30 pm–5.30 pm | Afternoon Half-day Tour |

SOCIAL PROGRAM

WASTE AUTHORITY AWARDS EVENT – WEDNESDAY 15TH SEPTEMBER, 5.30 pm–7.30 pm Sponsored by Waste Authority

One ticket is included in Registration Option 6. Please indicate if you wish to attend.

YES / NO

Cost for additional tickets is \$65.00 incl. GST per person. Number of additional tickets required x \$65.00 incl. GST each. \$

POOLSIDE TROPICAL COCKTAIL FUNCTION – THURSDAY 16TH SEPTEMBER, 5.30 pm–7.30 pm Sponsored by MacDonalld Johnston

One ticket is included in Registration Options 6 and 7. Please indicate if you wish to attend.

YES / NO

Cost for additional tickets is \$77.00 incl. GST per person. Number of additional tickets required x \$77.00 incl. GST each. \$

CONFERENCE DINNER – FRIDAY 17TH SEPTEMBER, 7.30 pm to late

One ticket is included in Registration Options 6 and 7. Please indicate if you wish to attend.

YES / NO

Cost for additional tickets is \$99.00 incl. GST per person. Number of additional tickets required x \$99.00 incl. GST each. \$

PAYMENT C: \$

PAYMENT SUMMARY

PAYMENT A: Conference Registration \$

PAYMENT B: Carbon Neutral \$

PAYMENT C: Social Program \$

TOTAL: \$

PAYMENT METHOD

CHEQUE: Cheques should be made out to 'Waste & Recycle 2010 Conference' and mailed with this Registration Form to:
Waste & Recycle 2010 Conference, c/- Keynote Conferences, Suite 36, 375 Hay Street, Subiaco Mews, Subiaco, Western Australia 6008
Tel: (08) 9382 3799 Fax: (08) 9380 4006 Email: keynote@keynotewa.com

CREDIT CARD: Please complete and either mail to the above address or fax this Registration Form to Keynote Conferences on (08) 9380 4006.

I hereby authorise for the payment of the above indicated items including GST for the delegate indicated overleaf to be deducted from my credit card.

Please charge my: MasterCard Visa American Express Card No:

Expiry Date: / Card Holder Name: Card Holder Signature:

ACCOMMODATION All prices include GST. All prices are on a per room, per night basis.

Check In Date: Check Out Date: Estimated Time of Arrival:

Unless otherwise specified, the check-in times for all rooms is 2.00 pm – 3.00 pm and the departure times are 10.00 am – 11.00 am at all the hotels listed below. Earlier arrival or later departure times may incur an additional night's charge.

| | | | |
|-----------------------|--|---|--|
| The Esplanade Hotel | <input type="checkbox"/> Single Room: \$218.00 | <input type="checkbox"/> Twin Room: \$218.00 | <input type="checkbox"/> Double Room: \$218.00 |
| The Tradewinds Hotel | <input type="checkbox"/> Studio Apartment: \$195.00 | | |
| Quest Harbour Village | <input type="checkbox"/> One Bedroom Apartment: \$243.00 | <input type="checkbox"/> Two Bedroom Apartment overlooking Fishing Boat Harbour: \$275.00 | |

I have made arrangements to share with:

Please note: Accommodation bookings and preferences are on a first come, first served basis. The Conference Secretariat will do their utmost to meet your requests. A credit card number is required with all requests for accommodation to secure your booking. The card will not be processed by the Conference or associated Conference Secretariat but be passed on to the relevant hotel who will hold the credit card details and process them once you have arrived. Alternatively, the card will be processed should the accommodation room be cancelled within one month of the event. Any outstanding monies owing to your accommodation stay must be settled between yourself and the hotel upon your departure.

Please supply your Credit Card details to secure your accommodation booking:

Please charge my: MasterCard Visa American Express Card No:

Expiry Date: / Card Holder Name: Card Holder Signature:



9.3 RESOURCE RECOVERY FACILITY - PROGRESS REPORT

REFERENCE: COMMITTEES-11104

PURPOSE OF REPORT

To update Council on the progress of the Resource Recovery Facility (RRF) project.

KEY ISSUES AND RECOMMENDATION(S)

- The EPA referral letter and supporting information on the proposed RRF has been prepared by Cardno and lodged with the Office of the EPA on 29 June 2010.
- Cardno have been progressing a study on the preferred location at Red Hill Waste Management Facility.
- The Community Taskforce information pack has been prepared and nominations from community members will be opened on 28 June, closing 30 July.
- Doorknocking in the vicinity of Red Hill Waste Management Facility is underway to notify residents of the proposed RRF and to inform them of the community taskforce nomination process.
- Further work is being done on the financial model with Cardno and consultant Terry Ord.
- For the purpose of responding to community and media enquiries and general councillor information it is proposed to state the indicative capital cost range for the RRF as between \$50 million and \$150 million and the additional cost per household per year as between \$20 and \$60 compared to landfill.
- Follow up with Ms Robin Davidov from North East Maryland Waste Disposal Authority has occurred and useful information has been provided.

Recommendation(s)

That the report be received.

SOURCE OF REPORT

Manager Project Development

BACKGROUND

On 30 April 2009, Council resolved to proceed with the Expression of Interest process.

At the 27 August 2009 meeting of Council it was resolved:

1. *THE FOLLOWING RESPONDENTS TO THE EXPRESSION OF INTEREST ARE LISTED AS ACCEPTABLE TENDERERS:*
 - A. *ENERGOS AS;*
 - B. *EVERGREEN ENERGY CORPORATION PTY LTD;*
 - C. *GRD MINPROC LIMITED;*
 - D. *MOLTONI ENERGY PTY LTD;*
 - E. *SITA ENVIRONMENTAL SOLUTIONS;*
 - F. *TRANSPACIFIC CLEANAWAY LIMITED; AND*
 - G. *WSN ENVIRONMENTAL SOLUTIONS.*
2. *THE FOLLOWING RESPONDENTS TO THE EXPRESSION OF INTEREST ARE NOT LISTED AS ACCEPTABLE TENDERERS:*
 - A. *ANAECO LIMITED; AND*
 - B. *THIESS SERVICES PTY LTD.*



Item 9.3 continued

3. *THE RESPONDENTS TO EXPRESSION OF INTEREST 2009-10 BE ADVISED OF THE OUTCOME OF THE ASSESSMENT.*
4. *THE ATTACHMENT REMAINS CONFIDENTIAL AND BE CERTIFIED BY THE ACTING CHIEF EXECUTIVE OFFICER AND THE EMRC CHAIRMAN.*
5. *THE TENDER EVALUATION COMMITTEE BE ACKNOWLEDGED FOR THE SIGNIFICANT EFFORT PUT INTO EVALUATING THE EOI SUBMISSIONS."*

On 24 September 2009, Council resolved that:

- "1. *THE FOLLOWING PRELIMINARY RECOMMENDATIONS OF THE RESOURCE RECOVERY COMMITTEE FORM THE BASIS OF CONSULTATION BETWEEN THE EMRC AND THE MEMBER COUNCILS AND THE COMMUNITY WITH THE INTENTION OF REPORTING BACK TO COUNCIL IN APPROXIMATELY MARCH 2010 WITH A FINAL RECOMMENDATION.*
 - A *RED HILL WASTE MANAGEMENT FACILITY IS THE PREFERRED SITE FOR THE RRF BASED ON ENVIRONMENTAL, ECONOMIC AND PLANNING CONSIDERATIONS, COMMUNITY RESEARCH AND THE POTENTIAL VALUE OF THE EMRC HAZELMERE SITE AS A RESOURCE RECOVERY PARK.*
 - B *THE DESIGN & CONSTRUCT CONTRACT OWNERSHIP MODEL IS PREFERRED TO A BUILD OWN OPERATE CONTRACT MODEL.*
 - C *THE RRF TECHNOLOGY OPTIONS INCLUDING ANAEROBIC DIGESTION, GASIFICATION AND PYROLYSIS ARE RANKED HIGHER THAN COMBUSTION AND PLASMA AT THIS STAGE BUT MORE INFORMATION IS REQUIRED BEFORE A FINAL PREFERENCE CAN BE DETERMINED.*
 - D *A THIRD BIN FOR HOUSEHOLD ORGANIC WASTE COLLECTION IS CONSIDERED IN CONJUNCTION WITH ANAEROBIC DIGESTION TECHNOLOGY."*

Further, on 4 December 2009, Council resolved that:

- "1. *COUNCIL APPROVE A VISIT TO EASTERN STATES AND OVERSEAS RESOURCE RECOVERY REFERENCE FACILITIES TO BE UNDERTAKEN BY THE CHAIRMAN, RESOURCE RECOVERY COMMITTEE, MR JOHN KING, PROJECT DIRECTOR FOR CARDNO LIMITED AND THE MANAGER PROJECT DEVELOPMENT.*
2. *INFORMATION GAINED FROM THE VISIT BE REPORTED TO THE RRC AND COUNCIL IN EARLY 2010 AS PART OF THE FINAL RECOMMENDATION ON THE PREFERRED RESOURCE RECOVERY FACILITY OPTIONS."*

On 22 April 2010, Council resolved in relation to the reference facility visits that:

- "1. *THE REPORT BE RECEIVED.*
2. *INFORMATION GAINED FROM THE RESOURCE RECOVERY FACILITY VISITS BE APPLIED TO THE ANALYSIS OF THE PROJECT OPTIONS ON TECHNOLOGY, CONTRACT MODEL AND BIN COLLECTION SYSTEM.*
3. *THAT THE ATTACHMENT TO THIS REPORT REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHIEF EXECUTIVE OFFICER AND CHAIRMAN."*

On 20 May 2010, Council resolved that:

- "1. *THE FOLLOWING OPTIONS ARE CONFIRMED AS THE PREFERRED OPTIONS FOR THE RESOURCE RECOVERY FACILITY:*
 - A) *RED HILL WASTE MANAGEMENT FACILITY IS THE PREFERRED SITE FOR THE RRF.*



Item 9.3 continued

- B) *THE DESIGN & CONSTRUCT CONTRACT OWNERSHIP MODEL IS PREFERRED TO A BUILD OWN OPERATE CONTRACT MODEL AT THIS STAGE OF THE PROJECT.*
 - C) *THE RRF TECHNOLOGY OPTIONS INCLUDE ANAEROBIC DIGESTION, GASIFICATION, PYROLYSIS AND COMBUSTION. PLASMA TECHNOLOGY WILL ONLY BE CONSIDERED IF IT IS AN INTEGRAL PART OF ONE OF THESE TECHNOLOGIES.*
 - D) *A THIRD BIN FOR HOUSEHOLD ORGANIC WASTE COLLECTION BE CONSIDERED IN CONJUNCTION WITH ANAEROBIC DIGESTION TECHNOLOGY, OTHERWISE A TWO BIN SYSTEM IS RECOMMENDED FOR THE THERMAL TECHNOLOGY OPTIONS.*
2. *COUNCIL PROCEEDS WITH THE ENVIRONMENTAL AND PLANNING APPROVALS TASK FOR THE RESOURCE RECOVERY PROJECT BASED ON THE PREFERRED SITE AND TECHNOLOGY OPTIONS."*

By way of explanation, the two contract ownership models being considered for the RRF are as follows:

Build Own Operate (BOO)

Under a Build Own Operate (BOO) contract delivery model, the Contractor will be required to build, finance, own and operate the facility for a fixed period of time (the economical life of the facility and anticipated to be for 20 years). Under this contract model, some of the Project risks, and in particular, the risk associated with the design, construction and performance of the RRF, are transferred to the Contractor.

Design and Construct (D&C)

Under a Design and Construct (D&C) contract delivery model, the Contractor would design and construct a facility that conforms to agreed standards and performance requirements. If the D&C model were adopted by the EMRC, the Contractor would also be required to operate the facility for a minimum of 12 months and up to two years after the completion of wet commissioning. Under this contract model, the operational and ownership risks would be assumed by the EMRC, particularly following transfer of operational responsibilities to the EMRC and expiry of warranties and defects liability periods. The EMRC may operate the facility using its own staff or let a separate contract for the operation of the facility under this D&C contract delivery model.

REPORT

Referral of proposal to Environmental Protection Authority (EPA)

Following a meeting between EMRC, Cardno and EPA on 6 May 2010, Cardno have now prepared the referral letter and referral form for the Resource Recovery Facility. This documentation was lodged with the Office of the Environmental Protection Authority on 29 June 2010.

The EPA will determine the level of assessment for the proposal based on the referral documents and then the project team will commence the task of preparing the environmental impact reports for a Resource Recovery Facility at Red Hill Waste Management Facility (RHWMF) for four technology options – anaerobic digestion, gasification, pyrolysis and combustion.

We have assumed an 18 month approvals process (for Part IV of the EP Act) which includes the preparation of the Scoping Document followed by a Public Environmental Report (to be confirmed once the EPA have set the level of assessment).



Item 9.3 continued

The projected timeline for the project, following lodgement of the referral is as follows:

| Activity | Approximate Date/s | Expected Timeframe |
|---|-----------------------------|--------------------|
| Part IV environmental and town planning approvals processes | June 2010 – January 2012 | 18 months |
| EMRC Council resolution to continue to next phase of the project | February 2012 – March 2012 | 1 month |
| Request for Tender process | March 2012 – August 2012 | 5 months |
| Evaluation of Tender submissions | August 2012 – December 2012 | 4 months |
| Finalise RRF contract | December 2012 – July 2013 | 7 months |
| Development Approval, Works Approval and Building Licence processes | July 2013 – October 2013 | 3 months |
| Complete construction of RRF | October 2013 – January 2015 | 15 months |
| Obtain Operational Licence | October 2014 – January 2015 | 3 months |
| Wet commissioning of RRF | January 2015 – April 2015 | 3 months |

The final selection of the technology is likely to be made either before or after the tender assessment process.

The successful tenderer (Contractor) commissioned to undertake construction and the initial operation of the facility (for up to 2 years) will be required to obtain the Works Approval and Licence for a Prescribed Premises under Part V of the EP Act. No discussions have taken place with the DEC in relation to obtaining approvals under Part V of the EP Act.

Site Location Study

Cardno are preparing an assessment of the site location options at RHWMF to facilitate the environmental impact assessment process. An area of 6 hectares is assumed for the RRF based on feedback from the acceptable tenderers.

The four site location options being investigated at Red Hill are shown in the attachment as follows:

1. West of proposed Hills Spine Road on Lot 12;
2. Greenwaste composting area on Lot 1;
3. Lot 11 and part of Lot 2 - Transfer station area plus an area of completed landfill on Lot 11; and
4. Lot 11 - Southern end of Lot 11.

The last two of these options would involve construction over completed landfill. This is being evaluated by Cardno as to how to establish a stable foundation for the RRF, costs of such an exercise and issues related to piling through the cell to bedrock.

Community Engagement

Preparations have been underway for the next phase of community engagement – recruitment of a community task force (CTF) and then development of the Community Partnership Agreement (CPA). A CTF information pack has been developed and nominations are open from 28 June to 30 July.



Item 9.3 continued

The recruitment phase involves doorknocking in a 1 km radius around Red Hill to inform residents of the proposed RRF and invite their nomination to the CTF. In addition, advertisements will be placed in community newspapers (the Resource Recovery Update column), the Gidgegram and there will be a mail out to the project community database.

It is intended to recruit eight community members to the CTF - two from within 1 km of RHWMF, another two from between 1 km and 10 km of RHWMF and another four members from across the region.

The CTF information pack contains selection criteria to be addressed and a code of conduct and timetable for meetings. It is intended that once the CTF has been formed, a community forum will be held to gather feedback from the community on issues of concern that can then be addressed by the CTF and the project team in formulating the CPA. There will also be an opportunity for the CTF to be involved in a review of the tender evaluation criteria.

The Resource Recovery Update column continues to run periodically in the community newspapers, the last edition being in May 2010 and the EMRC website is being maintained with up to date project information.

Financial Modelling

A minor review of the project financial model is being conducted by consultant Terry Ord. Following this Cardno will make amendments to the model as required and also address issues raised recently during member consultation such as collection costs for a third bin. They will also review use of the reserve funds, member Council population and tonnage projections, construction phase and ramp up of the RRF.

Projected Costs of Resource Recovery Facility

Costing information from the Expression of Interest (EOI) process was made available to Council in a confidential report item, 27 August 2009. Furthermore, risk adjusted capital and operating costs and projected gate fees for three technology options were provided to member Councils on a confidential basis in February 2010 and then in individual member Council briefings (except for Shire of Kalamunda) in February and March 2010. This information was influenced significantly by the January 2010 study tour.

The costing information provided in these reports, letters and briefings remains confidential to protect the integrity of the EOI/tender process.

For the purpose of providing indicative capital cost estimates of the RRF to the community or media enquiries, it is proposed to use the following information:

1. Depending on the technology option finally chosen by Council, indicative capital costs range between \$50 million and \$150 million.
2. The additional cost per household per year is estimated at between \$20 and \$60, depending on the technology option and compared to the projected cost of landfill. This is roughly in line with recent community surveys of preparedness to pay for a better environmental outcome for management of household waste.

Feedback from Robin Davidov, Northeast Maryland Waste Disposal Authority

Following the successful presentations from Professor Themelis and Robin Davidov on 23 April 2010 to both Council and an officer/councillor/community forum, the EMRC has been trying to secure similar speakers on anaerobic digestion technology. One of the plant managers visited in Germany in January initially agreed to provide such a presentation as part of the Waste & Recycle conference but then had to defer his visit for personal reasons.

Ms Davidov has responded to a series of questions from the EMRC including details of the procurement model adopted by North East Maryland Waste Disposal Authority. Their preferred procurement model is to own the facilities but to contract out the operation and maintenance of the facilities, so the contractor is responsible for the full service, i.e. design, permitting, construction and operations for 20 years with typically two five year extensions. They believe they get competitive proposals and prices and that this results in more efficient and better operations but the trade off is a higher capital cost. Also they believe this way the contractor will not take short cuts on construction if it is responsible for the operation over the long term.



Item 9.3 continued

The Waste to Energy (WtE) facilities typically have an operating life of 50 years and the financing period is 20 to 30 years depending on interest rates. Ms Davidov is sending details of their prequalification and tender requirements and performance guarantees they require of tenderers together with other information requested.

STRATEGIC/POLICY IMPLICATIONS

The Resource Recovery Project contributes to Key Result Area 1 - Environmental Sustainability of EMRC's Strategic Plan for the Future, specifically Objective 1.3:

- 1.3 To provide resource recovery and recycling solutions in partnership with member Councils

FINANCIAL IMPLICATIONS

The cost of using consultants Cardno is budgeted at approximately \$250,000 in the 2010/2011 Budget under – Resource Recovery – Implement Resource Recovery Project Plan. This includes budget provisions for the tasks related to the environmental approval process and community engagement.

SUSTAINABILITY IMPLICATIONS

The Resource Recovery Facility and/or Resource Recovery Park will contribute toward minimising the environmental impact of waste by facilitating the sustainable use and development of resources.

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|-----------------------|----------------------------|
| Town of Bassendean | } Nil |
| City of Bayswater | |
| City of Belmont | |
| Shire of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

Possible site locations, Red Hill Waste Management Facility ([Ref: Committees-11131](#))

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That the report be received.



Item 9.3 continued

Discussion ensued

Cr Pule referred to page 31 of the Agenda – Site Location Study, the four site locations listed and stated that two of the locations were over completed landfill sites and wondered if those two sites should be included as there could be issues such as establishing a stable foundation for the Resource Recovery Facility (RRF), leakage issues, obtaining environmental approvals, etc. The Manager Project Development advised that the project team had put forward the four options. The Manager Project Development gave a short presentation showing the site locations and providing a summary of each site.

Cr Lindsey entered the meeting at 5.16pm.

The Committee considered the following issues in relation to the site options at Red Hill:

- Proximity to housing;
- Construction issues related to establishing a stable foundation on the two completed landfill sites;
- Costs of investigation into building over the completed landfill sites; and
- Exposure issues related to site 4.

In response to a request from Cr Färdig for an update on whether the EMRC had been able to provide a briefing to the Shire of Kalamunda, the CEO advised that he was informed that they were willing to have the presentation and the EMRC was in the process of identifying a suitable date and time, although Cr Lindsey clarified that there had been no Council resolution by the Shire of Kalamunda to receive a presentation.

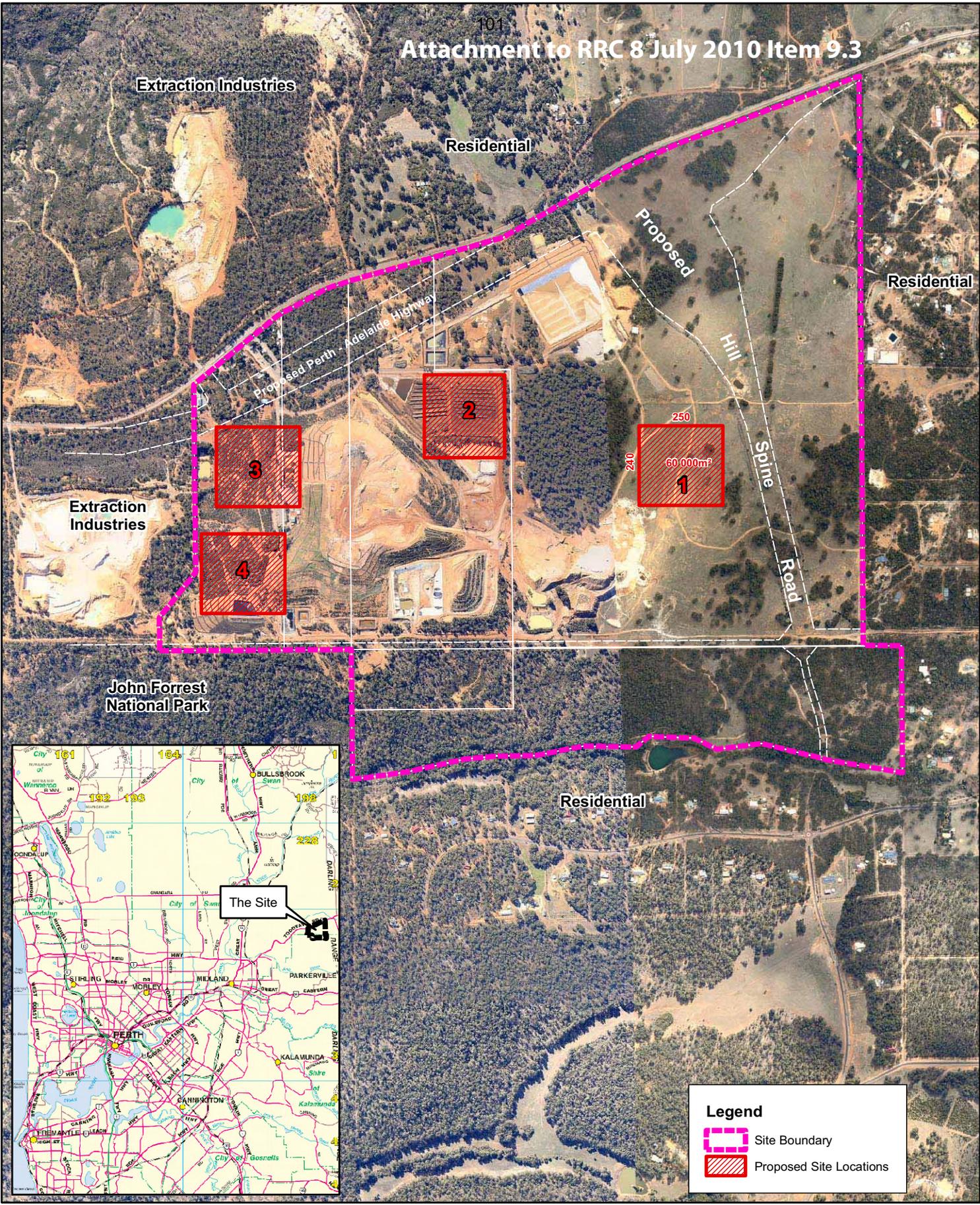
Cr Godfrey referred to page 30 of the Agenda – the projected timeline and asked why the first activity 'Part IV environmental and town planning approvals processes' would take 18 months. Cr Godfrey also referred to the second activity 'EMRC Council resolution to continue to next phase of the project' and asked if a longer time-frame would be needed for it to be considered by Council. The Manager Project Development advised that the EMRC had allowed 18 months because this was the advice from the Environmental Protection Authority (EPA) but it was an anticipated timeline and if it was completed earlier then the timeline would be amended. He also advised that the EMRC may need to undertake another round of presentations to the member Councils at the end of the approvals process and before the commencement of the tender process.

Cr Pule referred to page 32 of the Agenda – Feedback from Robin Davidov, Northeast Maryland Waste Disposal Authority and asked for a further explanation on how they perceive their procurement model. The Manager Project Development advised that the Northeast Maryland Waste Disposal Authority had opted to own the facility but a contractor designs and builds the facility and operates it for 30 years and the Authority sees this as the preferable procurement model. In response to Cr Pule's query on whether this model differed in any way from a BOO (Build Own Operate) model, the Manager Project Development advised that the model was in between the BOO and the D&C (Design & Construct) models and is known as a DBO (Design, Build and Operate) model.

Cr Radford advised that there could be a variation where a contractor could build and operate the Resource Recovery Facility for five years and then consider whether they would continue to operate it after that.

Cr Lindsey asked if there was any feedback from overseas operations regarding problems with extensive maintenance being carried out as it could be advantageous for the contractor to keep spending on maintenance. The Manager Project Development advised that the Northeast Maryland Waste Disposal Authority had opted for a 20 year operating contract as it resulted in a better design of the facility and better efficiency. The Manager Project Development pointed out that combustion plants typically have an operating life of 50 years and Ms Davidov would be sending more detailed information to the EMRC about their tender specifications and procurement options.

The Manager Project Development advised that the community engagement process for the Community Task Force was underway and adverts had been placed in community newspapers, there was also information on EMRC's website and doorknocking within a 1km radius of the Red Hill site had commenced.



Legend

- Site Boundary
- Proposed Site Locations

| DATE | No. | ACTIVITY - REVISION DESCRIPTION | DES | DRN | CHK'D | APP'D | DATE | No. | ACTIVITY - REVISION DESCRIPTION | DES | DRN | CHK'D | APP'D |
|------|-----|---------------------------------|-----|-----|-------|-------|------|-----|---------------------------------|-----|-----|-------|-------|
| | | | | | | | | | | | | | |

Cardno
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Scale: **1:15,000**

| | | | | | |
|---------------|--|-----------------|--------------|----------|-----------|
| PROJECT | EMRC Resource Recovery Facility Project | Project Number | V9090 | Original | A4 |
| DRAWING TITLE | FIGURE 1 : Locality Plan | Drawing Number | SK03 | Revision | 01 |
| PRINCIPAL | EMRC | Designed BH | | Checked | |
| | | Drawn MGW | | Approved | |
| | | Local Authority | City of Swan | | |
| | | Sheet 1 of 1 | | Date | 30/06/10 |

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10 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

11 GENERAL BUSINESS

Nil

12 FUTURE MEETINGS OF THE RESOURCE RECOVERY COMMITTEE

The next meeting of the Resource Recovery Committee will be held on **Thursday, 5 August 2010** at the EMRC Administration Office, 1st Floor, Ascot Place, 226 Great Eastern Highway, Belmont WA 6104 commencing at 5.00pm.

Cr Cuccaro advised that he would be an apology for the RRC meeting on 5 August 2010.

Future Meetings 2010

| | | | |
|----------|---------------------------|----|----------------------------|
| Thursday | 5 August | at | EMRC Administration Office |
| Thursday | 9 September (if required) | at | EMRC Administration Office |
| Thursday | 7 October | at | EMRC Administration Office |
| Thursday | 18 November (if required) | at | EMRC Administration Office |

13 DECLARATION OF CLOSURE OF MEETING

There being no further business, the Chairman closed the meeting at 5.55pm.



**15.2 AUDIT COMMITTEE MEETING HELD 8 JULY 2010
(REFER TO MINUTES OF COMMITTEE - PINK PAGES)
REFERENCE: COMMITTEES-11085**

The minutes of the Audit Committee meeting held on **8 July 2010** accompany and form part of this agenda – (refer to pink section of 'Minutes of Committees' for Council accompanying this Agenda).

QUESTIONS

The Chairman invited general questions from members on the report of the report of the Audit Committee.

Cr McKechnie referred to pages 67 and 68 of the Agenda - Financial Statements 2010/2011 Budget - and queried why the Estimated Actual 2009/2010 for the Income Statement on page 67 did not add up. At the CEO's request, the Manager Financial Services explained that page 67 should be read in conjunction with page 66 and the revenue and expenses from ordinary activities on page 66 should be taken into account along with the revenue and expenses from other activities and unrealised gains on page 67. This will arrive at the net result on page 67 and corresponds to the same net result on page 68 (Income Statement by Program).

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, the recommendations in the Audit Committee report (Section 15.2) be adopted.

COUNCIL RESOLUTION(S)

MOVED CR RADFORD SECONDED CR FÄRDIG

THAT THE RECOMMENDATIONS IN THE AUDIT COMMITTEE REPORT (SECTION 15.2) BE ADOPTED.

CARRIED UNANIMOUSLY

AUDIT COMMITTEE**MINUTES****8 July 2010****(REF: COMMITTEES-11085)**

A meeting of the Audit Committee was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Thursday, 8 July 2010**. The meeting commenced at **6.33pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 6.33pm, introduced EMRC officers and welcomed Mr James Cottrill from Stantons International.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE PREVIOUSLY APPROVED

Councillor Attendance

| | | |
|--|-------------|--------------------|
| Cr Janet Powell (Chairman) | EMRC Member | City of Belmont |
| Cr Gerry Pule | EMRC Member | Town of Bassendean |
| Cr Alan Radford | EMRC Member | City of Bayswater |
| Cr Frank Lindsey | EMRC Member | Shire of Kalamunda |
| Cr Alan Pilgrim (Deputy Chairman) | EMRC Member | Shire of Mundaring |
| Cr David Färdig | EMRC Member | City of Swan |

Apologies

EMRC Officers

| | |
|----------------------|--|
| Mr Peter Schneider | Chief Executive Officer |
| Ms Robyn O'Callaghan | Director Corporate Services |
| Ms Rhonda Hardy | Director Regional Services |
| Mr Johan Le Roux | Manager Engineering/Waste Services |
| Mr Jer Liew | Manager Financial Services |
| Ms Mary-Ann Winnett | Personal Assistant to Director Corporate Services (Minutes) |

Visitors

| | |
|--|------------------------|
| Mr James Cottrill (<i>departed 6.47pm</i>) | Stantons International |
|--|------------------------|

3 DISCLOSURE OF INTERESTS

Nil

4 ANNOUNCEMENT BY THE CHAIRMAN OR PERSON PRESIDING WITHOUT DISCUSSION

Nil

5 APPLICATION FOR LEAVE OF ABSENCE

Cr Färdig advised that he had been granted leave of absence from 15 August 2010 to 20 September 2010 inclusive.

6 PRESENTATIONS

Nil



7 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

7.1 MINUTES OF AUDIT COMMITTEE MEETING HELD ON 8 APRIL 2010

That the Minutes of the Audit Committee meeting held 8 April 2010, which have been distributed, be confirmed.

AC RESOLUTION(S)

MOVED CR PULE

SECONDED CR FÄRDIG

THAT THE MINUTES OF THE AUDIT COMMITTEE HELD ON 8 APRIL 2010, WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY

8 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

9 QUESTIONS WITHOUT NOTICE

Nil

10 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

11 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



12 REPORTS OF OFFICERS/AUDITORS

12.1 INTERNAL AUDIT PROGRAMME 2009/2010

REFERENCE: COMMITTEES-11084

PURPOSE OF REPORT

The purpose of this report is to present the Audit Committee (AC) with the Risk Management internal audit report following completion of a further 2009/2010 internal audit programme.

KEY ISSUES AND RECOMMENDATION(S)

- At the April 2007 round of meetings, Council endorsed a four year internal audit programme consisting of 16 auditable areas.
- The internal audit programme commenced in May 2010 for the Risk Management audit area.
- The internal audit report for the above area is attached and has been assessed with satisfactory ratings and no major issues identified.

Recommendation(s)

That the Risk Management internal audit report forming the attachment to this report be noted.

SOURCE OF REPORT

Director Corporate Services

BACKGROUND

At the Audit Committee (AC) meeting held on 12 April 2007, the committee endorsed a four year audit programme, which was subsequently adopted by Council at its meeting of 26 April 2007.

The four year programme consists of:-

| Auditable Area | Year | | | |
|--|------|---|---|---|
| | 1 | 2 | 3 | 4 |
| Accounts Payable | | ✓ | | |
| Accounts Receivable | | | ✓ | |
| Budgeting – Capital | | | ✓ | |
| Contract Management | ✓ | | | |
| Grant Management (Grants Received) | | ✓ | | |
| Governance | | ✓ | | |
| Human Resource Management | | ✓ | | |
| Information Systems – General Controls | ✓ | | | |
| Investment Policies | | | | ✓ |



Item 12.1 continued

| Auditable Area | Year | | | |
|---------------------------|------|---|---|---|
| | 1 | 2 | 3 | 4 |
| Payroll | ✓ | | | |
| Policy Development | | | | ✓ |
| Procurement | ✓ | | | |
| Records Management/FOI | | | | ✓ |
| Risk Management | | | ✓ | |
| Taxation – GST, FBT, PAYG | | | | ✓ |
| Waste Management | | | ✓ | |

At the Audit Committee (AC) meeting held on 16 April 2009, the committee recommended that the audit of the investment policies be brought forward from year four to year three of the audit programme and the Budgeting – Capital audit in year three be moved back to year four. This was subsequently adopted by Council at its meeting of 30 April 2009. The audit of the Investment Committee is expected to commence before the end of the 2010 financial year.

REPORT

The internal audit programme commenced in May 2010 for the Risk Management audit area.

The overall assessments of the quality of management controls were satisfactory, with no major issues identified. The internal audit has been beneficial in assisting management to continuously improve its systems of internal control.

The report for the Risk Management area assessed as part of the 2009/2010 internal audit programme is attached.

The next stage of the internal audit programme to be covered is Investment Policies and this will be commenced upon the adoption of the Investment Policy by Council scheduled for July 2010.

Arrangements have been made for a representative of the EMRC's internal auditors, Stantons International, to be in attendance at the meeting to give an overview of their findings and address any queries the AC may have.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 – Good Governance

- 1.5 To provide responsible and accountable governance and management of the EMRC
- 1.6 To continue to improve financial and asset management practices.

FINANCIAL IMPLICATIONS

The annual budget provides for the internal audit function.



Item 12.1 continued

SUSTAINABILITY IMPLICATIONS

The internal audit function assists in ensuring the EMRC remains economically sustainable.

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|-----------------------|----------------------------|
| Town of Bassendean | } Nil |
| City of Bayswater | |
| City of Belmont | |
| Shire of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

Internal Audit Report – Risk Management (Ref: Committees-11096)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That the Risk Management internal audit report forming the attachment to this report be noted.

Discussion ensued

The Chairman handed over to the Director Corporate Services who introduced Mr Cottrill from Stantons International and explained that he would provide an update on the internal audit report for Risk Management which forms part of the overall internal audit programme as outlined on page 3 of the agenda.

Mr Cottrill provided a summary of the report and advised that a draft Charter of the Risk Management Coordination Group had been developed and requires approval of the CEO to be finalised. He also advised that risk management guidelines had been developed but need to be completed and formally approved by the Risk Management Coordination Group to demonstrate that they're formal guidelines that have been adopted and adhered to.

Cr Pule referred to the timelines on page 3 of the Agenda and noted that some of the auditable areas would be undertaken in years 3 and 4 and asked if that was sufficient time for a good standard of auditing in terms of the existing programme. The CEO advised that the audit programme had been compiled in conjunction with Stantons, and it was intended that areas of risk to be covered by the internal audit programme would be revisited at the end of the 4 year programme where new risk areas could be assessed. The Investment Policies audit had been brought forward and the Budgeting – Capital audit area had been delayed. The CEO advised that the Investment Policy had been reviewed and considered by the IC and the Committee had recommended some minor changes which would be incorporated in the report sent up to Council.



Item 12.1 continued

Mr Cottrill advised that when Stantons develop a strategic audit plan they look at the existing risk register to ascertain the current risks and discuss these with EMRC staff to provide areas to focus in on but there would always be a baseline group of areas to focus on from the compliance perspective, accounts payable and receivable etcetera to comply with legislation but later the focus could change to efficiency and effectiveness areas.

Mr Cottrill left the meeting at 6.47pm.

AUDIT COMMITTEE RECOMMENDATION(S)

MOVED CR FÄRDIG SECONDED CR PULE

That the Risk Management internal audit report forming the attachment to this report be noted.

CARRIED UNANIMOUSLY

COUNCIL RESOLUTION(S)

MOVED CR RADFORD SECONDED CR FÄRDIG

THAT THE RISK MANAGEMENT INTERNAL AUDIT REPORT FORMING THE ATTACHMENT TO THIS REPORT BE NOTED.

CARRIED UNANIMOUSLY

Stantons International

ABN 41 103 088 697

EASTERN METROPOLITAN REGIONAL COUNCIL

Risk Management

April 2010

James Cottrill
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Member of Russell Bedford International

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Inherent Limitations

*Because of the inherent limitations of any internal control structure it is possible that fraud, error, or non-compliance with laws and regulations may occur and not be detected.
An Audit is not designed to detect all weaknesses in control procedures as it is not performed continuously throughout the period and the tests performed are on a sample basis.
Any projection of the evaluation of control procedures to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.*

Liability limited by a scheme approved under Professional Standards Legislation.

1.0 MANAGEMENT SUMMARY

1.1 OVERVIEW

Audit Scope:

The scope of this review focused on the efficiency and effectiveness of the EMRC risk management function.

Audit Objectives

Efficiency and Effectiveness

- Determine whether the Risk Management Plan is developed and monitored in accordance with approved standards or policies
- Determine whether the Risk Management Plan is regularly updated and reported to senior management.

Quality of Management Control:

- Excellent
- Very Good
- Satisfactory
- Needs Improvement
- Unsatisfactory

Overall Risk Exposure
(considering controls in place)

Low
Medium
High

-
-
-

Key Comments:

Refer to Summary of Observations

Trends in Quality of Management Controls

N/A Better Unchanged Worse

Key Factors

This is the first review of this area undertaken by Stantons International

1.2 SUMMARY OF OBSERVATIONS

The Eastern Metropolitan Regional Council (“EMRC”) is a regional local government working on behalf of six member Councils located in Perth's eastern suburbs: Town of Bassendean, City of Bayswater, City of Belmont, Shire of Kalamunda, Shire of Mundaring and the City of Swan.

The audit scope is identified at Item 1.1 of this report and focuses on the efficiency and effectiveness of the EMRC risk management function. The EMRC's Risk Management service is given the task of coordinating efforts to manage risks associated with the Council's operations to facilitate the stability and financial security of the Council.

Our observations for each audit area are provided below.

Determine whether the risk management plan is developed and monitored in accordance with approved standards or policies

Discussions with management and review of documentation identified that the EMRC, through the Risk Management area has developed a Risk Management Policy and monitors the application of the procedures and guidelines.

The primary objective of the Risk Management Policy is to '*define planning and preventive systems necessary to protect the organisation's assets and income stream to ensure the continuity of high quality services*'.

Our approach for the review comprised the following procedures:

- review of risk management policies, procedures, guidelines and a sample of risk management plans for specific risks
- reviewing the Risk Register
- discussions with EMRC's key risk management personnel

In its design and development of the risk management procedures and guidelines, the EMRC considers the guidelines of ISO 31000: Risk Management-Principles and Guidelines. While Risk Management policies, procedures and guidelines are developed based on the above guidelines, the following standards are also considered.

- in relation to Plant & equipment, reference is made to the manufacturers' operating manuals and procedures
- for other general procedures, reference is made to WorkSafe Legislation, Codes, WorkSafe procedures, Guidance Notes and Australian Standards
- discussions are also held with experienced operators of the relevant equipment.

The risk management plans, procedures and guidance notes are monitored by performing risk assessments for specific areas, discussions at Risk Management Coordination Group (RMCG) meetings and the Safety Advisory Committee.

Risk assessments are carried out on specific areas identified and a risk assessment report is prepared identifying the risk (hazard) and the control options. The risk assessor indicates whether the identified control options have been completed and if not, indicates that they should be followed up further. All risk assessments are sent to the relevant Business Unit manager.

Risk management issues are discussed at the RMCG meetings. The RMCG along with the Audit Committee are the highest bodies in the organisation that deal with risk management. The RMCG is responsible for initiating activities that are consistent with the Risk Management Policy and provide an effective risk management framework and culture, identify threats to EMRC's operations and provide feasible solutions. A review of available

minutes from the RMCG meetings demonstrated a high level of involvement in the risk management process. It was noted that the Charter of the RMCG and the Risk Management Plan need to be finalised and approved by the RMCG (refer to Detailed Audit Observation 2.1).

In addition, the EMRC also maintains a Risk Register to monitor the identified risks. The current Risk Register (2009/10) contains risk priorities covering a range of areas including external (loss of license to run the Red Hill Facility), pandemics such as swine flu, fire at recycling centres, environmental incidents, failure of IT equipment, key personnel risks, finance and operational risks. The necessary mitigation strategies have been developed and are considered adequate.

EMRC communicates the risk related requirements via procedural, management guidelines documents and field guides. Line managers and supervisors have the responsibility to ensure that safety procedures are implemented to address identified hazards.

Determine whether the risk management plan is regularly updated and reported to senior management and the Council

Our review of the Risk Management Plans indicated that certain risk management plans are updated by the Risk Management personnel. However, we noted that this process is not formalised and therefore, makes it difficult to establish which procedures have been updated and those that have not. It is recommended that a system be devised to ensure that all procedures are updated and approved and that evidence of the updates are maintained (refer to Detailed Audit Observation 2.2).

The main reporting framework relates to Occupational Health and Safety issues. These are reported to the Chief Executive Officer quarterly through the Benchmarking reports (InterCouncil Comparison Scheme) and every two months via the Safety Advisory Committee process. Due to the size of the organisation and the composition of the RMCG and the Safety Advisory Committee, senior managers remain aware of the key issues relating to risk management. The Chief Executive Officer is a permanent member of the Safety Advisory Committee. These processes ensure that the Chief Executive Officer is aware of risk management issues at the highest level.

Since 1993, the EMRC had been administering a benchmarking process called the Inter-Council Comparison Scheme, in which the EMRC also participates. The scheme allows for the comparison of Councils performance relative to each other. Quarterly reports are prepared and circulated to all participating councils. As mentioned above these quarterly reports are sent to the Chief Executive Officer.

1.3 CONCLUSION

With the exception of the improvements recommended in this report, the EMRC has adequate risk management policies, plans, procedures and guidelines developed and processes are in place for the effective monitoring, updating and reporting of policies and plans.

2.0 DETAILED AUDIT OBSERVATIONS AND RECOMMENDATIONS

Key to Risk Ranking - relates to strategic importance or opportunity to improve operations.

- Critical** : Critical strategic importance
- Major** : Significant strategic importance or opportunity to improve business
- Moderate** : Minimal strategic importance or opportunity to improve business
- Minor** : No strategic importance, minor opportunity to improve business

The risk ranking will be depicted at the top left hand corner of each action plan as follows (in this example for a moderate ranking):

| | | | |
|-----------------|--------------|-----------------|--------------|
| <i>Critical</i> | <i>Major</i> | MODERATE | <i>Minor</i> |
|-----------------|--------------|-----------------|--------------|

| Critical | Major | Moderate | MINOR |
|--|-------|---|-------|
| Audit Observation | | | |
| <p>2.1 Risk Management Coordination Group Charter and Risk Management Plan</p> <p>A draft Charter of the Risk Management Coordination Group has been developed. However, this has not yet been approved by the Committee. The Charter provides the purpose and framework within which this body operates. The draft Charter was completed in October 2009.</p> <p>We also noted that the draft Risk Management plan prepared in November 2009 has not yet been approved by the Group.</p> <p>Risk There is an increased risk that without the formalisation of the Charter and Risk Management Plan members and staff will not adhere to correct procedures and processes and could operate outside acceptable frameworks.</p> | | | |
| <p>Recommendation</p> <p>The draft Risk Management Coordination Group Charter and the Risk Management Plan should be finalised and approved by the CEO.</p> | | <p>Action plan</p> <p>Proposed Action The Risk Management Plan and Charter to be approved by the CEO.</p> <p>Responsible Officer Director Regional Services</p> <p>Target Date September 2010</p> | |

| | | | |
|----------|-------|----------|-------|
| Critical | Major | Moderate | MINOR |
|----------|-------|----------|-------|

| Audit Observation | Recommendation | Action plan |
|--|---|--|
| <p>2.2 Risk Guidelines and Documentation</p> <p>Currently, there are some risk guidelines that have not been finalised. Similarly, there is no evidence that all guidelines are up-to-date and therefore, reflect the current practices.</p> <p>We note that key items related to the risk assessments and tagged for follow-up are followed up via the Agenda's and Minutes of the Safety Advisor Committee. Notwithstanding this, the responsibility to follow up all items found in the risk assessments is implied but not clear.</p> <p>There is no evidence of a general system of formal approval of guidelines and other risk related documents by the RMCG.</p> <p>Risk Unless all procedures are updated, there is a risk that employees may apply out-of-date procedures.</p> | <p>We recommend that:</p> <ol style="list-style-type: none"> i. All risk management guidelines are completed and updated to ensure that the all risk management guidelines and procedures are up-to-date; ii. the risk assessment report details the responsibility for follow-up and the timeframe for implementing the proposed improvement; iii. all amendments to procedures and guidelines are formally approved by the Risk Management Coordination Group. | <p>Proposed Action As per the recommendations</p> <p>Responsible Officer Risk Management Program Coordinator</p> <p>Target Date December 2010</p> |



12.2 EASTERN METROPOLITAN REGIONAL COUNCIL (EMRC) 2010/2011 BUDGET

REFERENCE: COMMITTEES-11114

PURPOSE OF REPORT

To present the 2010/2011 Annual Budget for Council adoption.

KEY ISSUES AND RECOMMENDATION(S)

- The 2010/2011 Budget has been prepared using the Five Year Financial Plan 2010-2015 that has been reviewed and adjusted to take into consideration forecast financial results for 2009/2010, budget provisions from 2009/2010 required to be carried forward into the 2010/2011 Budget, the adopted 2010/2011 fees and charges relating to Waste Management, Environmental Services and Risk Management Services and, other variations and adjustments as outlined within the report.

AC RESOLUTION

That the:

1. EMRC 2010/2011 Annual Budget be endorsed by the Audit Committee.
2. EMRC 2010/2011 Annual Budget be referred to Council for adoption at its 22 July 2010 meeting.

AC RECOMMENDATION(S)

That:

1. The EMRC 2010/2011 Annual Budget and supporting schedules, prepared in accordance with the requirements of Australian Accounting Standards, the Local Government Act 1995 and the Local Government (Financial Management) Regulations 1996, be adopted by an absolute majority.
2. For the 2010/2011 financial year a material variance percentage of 10% of the appropriate base, and dollar value of \$10,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
3. In accordance with Regulation 33 of the Local Government (Financial Management) Regulations 1996, a copy of the 2010/2011 Annual Budget be submitted to the Departmental CEO, Department of Local Government, within 30 days of its adoption by Council.

SOURCE OF REPORT

Director Corporate Services
Manager Financial Services

BACKGROUND

Financial forecasts within the EMRC's Five Year Financial Plan are regularly reviewed in order to provide an indicative forecast of the EMRC's five year financial position.

The revised plan includes key assumptions which provide the framework for the 2010/2011 budget and includes fees and charges for Waste Management, Risk Management and Environmental Services and project funding for Regional Development and Environmental Services.



Item 12.2 continued

The annual review was undertaken by the Executive Management team initially on 26 May 2010 and again on 14 June 2010. Part of the review included an update of the income generated from the EMRC's fees and charges which were presented to Council at its meeting held on 22 April 2010.

Further, the Fees and Charges were presented to Council for adoption at its meeting held 17 June 2010 where it was resolved as follows for:

- Proposed 2010/2011 Schedule of Fees and Charges for Waste Management

“THAT:

1. *THE 2010/2011 DRAFT FEES AND CHARGES FOR WASTE MANAGEMENT, INCLUDING AN ADDITIONAL \$2.00 INCREASE TO THE BASE TIPPING FEE AND RELATING FEES, FORMING THE ATTACHMENT TO THIS REPORT, BE ADOPTED AND BE EFFECTIVE AS FROM 1 JULY 2010 WITH THE BASE TIPPING FEE FOR MEMBER COUNCILS TO INCREASE BY A FURTHER \$2.00 PER TONNE TO \$40.00 PER TONNE (EX GST).*
2. *THE RELEVANT FEES AND CHARGES BE ADVERTISED IN ACCORDANCE WITH SECTION 6.19 OF THE LOCAL GOVERNMENT ACT 1995.”*

- Draft Risk Management Consulting Rates and Training Course Fees 2010/2011

“THAT:

1. *THE 2010/2011 DRAFT RISK MANAGEMENT CONSULTING RATES, FORMING THE ATTACHMENT TO THIS REPORT, BE ADOPTED AND BE EFFECTIVE AS FROM 1 JULY 2010.*
2. *THE 2010/2011 DRAFT RISK MANAGEMENT TRAINING COURSE FEES, FORMING THE ATTACHMENT TO THIS REPORT, BE ADOPTED AND BE EFFECTIVE AS FROM 1 JANUARY 2011.*
3. *THE RELEVANT FEES AND CHARGES ARE ADVERTISED IN ACCORDANCE WITH SECTION 6.19 OF THE LOCAL GOVERNMENT ACT 1995.”*

- Draft Environmental Services Consulting Rates 2010/2011

“THAT:

1. *THE 2010/2011 DRAFT ENVIRONMENTAL SERVICES CONSULTING RATES, FORMING ATTACHMENT 1 TO THIS REPORT BE ADOPTED AND BE EFFECTIVE AS FROM 1 JULY 2010.*
2. *THE 2010/2011 DRAFT ENVIRONMENTAL SERVICES CONSULTING RATES BE ADVERTISED IN ACCORDANCE WITH SECTION 6.19 OF THE LOCAL GOVERNMENT ACT 1995.”*

EMRC's Five Year Financial Plan tonnage forecasts are regularly reviewed and have been used to derive forecast income and expenditure for the Red Hill Waste Management Facility and to revise the Five Year Financial Plan. These tonnages, which have been reviewed based on forecasts for 2009/2010 are included within the budget document (Refer attachment 1, page 30 of 78).

All business units have developed detailed financial estimates for 2010/2011 to 2014/2015. These estimates have been entered into the EMRC's financial management system to produce the five year financial forecasts.



Item 12.2 continued

The following key assumptions have been used in the development of Five Year Financial Plan and the 2010/2011 Budget:

- An increase of \$7.00 per tonne for 2010/2011 in the member Council base waste disposal charge;
- No increase for 2010/2011 in the Waste Education Disposal Charge;
- No increase in the Landfill Levy for 2010/2011;
- An increase of \$2.00 per tonne for 2010/2011 in the Secondary Waste Disposal Charge;
- An increase of \$2.73 per tonne for 2010/2011 in the Commercial waste disposal charge;
- A 4.17% - 4.88% increase in Environmental Services member Council consulting rates for 2010/2011;
- A 4.30% increase in Risk Management Service member Council consulting rates for 2010/2011;
- Interest Rates on term deposit investments have been set based on current rates ranging from 5.20% - 6.30%. Interest rates for term deposit investments in the second half of the year have been estimated at 6.50%;
- Staff remuneration includes an increase in provisions of 4% with effect from January 2011;
- No allowance has been provided for any extraordinary tonnages of Class III contaminated and Class IV material to be received. Allowances in relation to these tonnages will only be included as and when firm contracts are in place; and
- The funding of Regional Development and Environmental Services projects is based on the schedules used in the Regional Services Draft Project Funding Summary 2010/2011-2014/2015 presented to Council at its meeting held on 3 December 2009. (Funding contributions may change subject to Member Council feedback).

As part of the budget development two (3) new positions have been identified:

- Waste Management - Administration Officer required at the Hazelmere operations site due to the increasing level of activity;
- Waste Management - Waste Management Engineer; and
- Resource Recovery – Project Development Assistant.

The EMRC is currently in the process of preparing its Annual Financial Statements for 2009/2010, therefore forecast results for 2009/2010 have been used as a basis for the finalisation of the 2010/2011 Budget.

REPORT

In producing the 2010/2011 Budget, the EMRC's Five Year Financial Plan has been reviewed and adjusted to take into consideration the following:

- Forecast financial results for 2009/2010;
- Further budget provisions from 2009/2010 required to be carried forward into the 2010/2011 Budget; and
- Other variations and adjustments required to amend the 2010/2011 Budget.

The proposed 2010/2011 Net Result resulting from operations of \$5,625,125 has decreased from a budgeted surplus in 2009/2010 of \$6,035,216 and increased from a forecast surplus in 2009/2010 of \$5,567,883.



Item 12.2 continued

Investments

Investments are accounted for in the scope of *AASB139 Financial Investments: Recognition and Measurement* and are classified as financial assets at fair value through profit and loss. Investments are recognised at their fair value on a marked to market basis. As their market value is only determinable on the day of valuation, it is not possible to provide for the movement in values within the context of the budget.

It is important to note that until such time as an investment is physically disposed of, any movement in valuation represents an unrealised or “paper” gain or loss only. The true gain or loss will only be realised on disposal.

Tonnages - (page 30 of 78)

There has been a 5.83% decrease in the budgeted tonnages for 2010/2011 compared with the half year budget projection of 324,066 tonnes in 2009/2010.

Class IV tonnages have been budgeted at 4,000 tonnes for 2010/2011 compared with a 2009/2010 projection of 16,096 tonnes. This budget provision represents the average historical base tonnages for Class IV waste in the absence of specific contracts being in place.

| | Actual 2006/2007 | Actual 2007/2008 | Actual 2008/2009 | Forecast 2009/2010 | Budget 2010/2011 |
|--------------|-----------------------------|-----------------------------|-----------------------------|-------------------------------|-----------------------------|
| Class III | 321,764 | 373,070 | 331,642 | 292,976 | 285,899 |
| Class IV | 20,004 | 4,636 | 6,576 | 16,101 | 4,005 |
| Greenwaste | 11,230 | 10,726 | 18,316 | 14,989 | 15,256 |
| Total | <u>352,998</u> | <u>388,432</u> | <u>356,534</u> | <u>324,066</u> | <u>305,160</u> |

Note: The 2009/2010 forecast is based on the half year budget review estimates. It is likely however, that actual tonnes for 2009/2010 will be approximately 307,000 tonnes.

Disposal Fees and Charges - (pages 24 - 26 of 78)

The member Council disposal charge for Class III waste has increased from \$83.00 (exc. GST) to \$92.00 (exc. GST). This increase of \$9.00 per tonne comprises a \$2.00 increase in the Secondary Waste Reserve and a \$7.00 increase in the general disposal charge.

Secondary Waste Levy

The member Council contribution to the Secondary Waste Treatment Reserve has increased to \$22.00 per tonne (exc. GST), a \$2.00 per tonne (ex GST) increase over the 2009/2010 contribution.

A summary of income generated from the secondary waste levy is provided in the following table:

| | Actual 2006/2007 | Actual 2007/2008 | Actual 2008/2009 | Forecast 2009/2010 | Budget 2010/2011 |
|--------------|-----------------------------|-----------------------------|-----------------------------|-------------------------------|-----------------------------|
| Class III | \$3,233,369 | \$4,569,241 | \$4,424,697 | \$4,412,681 | \$4,687,716 |
| Class IV | NA | NA | NA | NA | NA |
| Total | <u>\$3,233,369</u> | <u>\$4,569,241</u> | <u>\$4,424,697</u> | <u>\$4,412,681</u> | <u>\$4,687,716</u> |

Consulting Fees - (pages 27 - 28 of 78)

2010/2011 Risk Management and Environmental consulting fees were adopted by Council at its meeting held on 17 June 2010.



Item 12.2 continued

The Risk Management Service member Council consulting rates for 2010/2011 have increased by 4.30%.

An increase of 4.17 - 4.88% for the Environmental Service member Council consulting rates was adopted for 2010/2011.

Income Statement - (pages 2 - 4 of 78)

The Income Statement provides a “normal operating result” before “other revenues and expenses”.

The “normal operating result” has been calculated by removing the impact of the Secondary Waste Levy income, Resource Recovery expenditure and capital revenues and expenses and thus provides a better indication of underlying operating performance.

The proposed “normal operating result” of \$429,389 surplus for 2010/2011 compares with a budgeted surplus of \$1,082,751 for 2009/2010 and an estimated actual surplus of \$1,160,229.

The “Net Result” includes Secondary Waste Disposal Charge Income and related expenditure and is highly dependant on the volumes of Commercial Class III and Class IV Waste accepted at the Red Hill Waste Management Facility.

The budgeted “Net Result” is a surplus of \$5,625,125 compared with an actual surplus of \$3,434,931 for 2008/2009 and an estimated actual surplus for 2009/2010 of \$5,567,883.

Also provided is an Income Statement by Local Government Program.

Capital Works - (pages 70 - 78 of 78)

The total proposed Capital Works expenditure for 2010/2011 is \$6,331,284 compared to budgeted expenditure of \$10,193,849 for 2009/2010 and an estimated actual expenditure of \$9,147,989.

Major capital expenditure items for 2010/2011 include:

- | | |
|--|-------------|
| • Finalisation of the Upgrade Administration Building - Ascot Place. (carried forward from 2009/2010) | \$215,000 |
| • Purchase Information Technology and Communications Equipment - Ascot Place. | \$380,200 |
| • Replacement of Vehicles - Ascot Place. | \$422,232 |
| • Provision for the Purchase of Waste Management land adjacent to Red Hill | \$500,000 |
| • Construction of Waste Management Facility Buildings - Red Hill Waste Management facility. | \$410,000 |
| • Construction of Waste Management Facility Buildings – Hazelmere. | \$200,000 |
| • Purchase/Replace Plant - Red Hill Waste Management facility. | \$358,000 |
| • Purchase/Replace Plant - Hazelmere. | \$2,365,265 |
| • Purchase/Replace Minor Plant and Equipment - Red Hill Red Hill Waste Management facility. | \$200,000 |



Item 12.2 continued

Cash Flow Statement - (page 6 of 78)

The format of the Cash Flow Statement separates “*normal operating activities*” from Resource Recovery activities.

The budgeted net cash provided by normal operating activities is \$4,176,934. This represents an increase of \$465,152 when compared with the 2009/2010 budget and a decrease of \$200,469 compared with the forecast cash position in 2009/2010.

Municipal Cash and Restricted Investments (Reserves) - (pages 7 - 10 of 78)

The total forecast cash (Municipal and Restricted Investments) for 2010/2011 is \$34,643,661 (excluding unrealised losses from changes in the fair value of investment) compared with estimated actual cash for 2009/2010 of \$31,163,278 (excluding unrealised losses from changes in the fair value of investment).

Council will have an estimated \$2,998,537 in the Municipal fund (Cash and Investments) at the end of 2010/2011 compared with an estimated actual balance of \$6,042,770 in 2009/2010 due to funds being transferred into Reserve accounts.

Approximately 68.42% of total cash and restricted investments (\$23,702,037) budgeted for June 2011 will be held in the Secondary Waste Reserve to fund the development of a Resource Recovery Facility. Other restricted cash investments will be used to fund future capital works projects including:

- Major Plant Replacements at the Red Hill and Hazelmere Waste Management Facilities;
- Site Rehabilitation at Red Hill Waste Management Facility;
- Future Class III and Class IV cell construction; and
- Ascot Place administration building refurbishment.

Reporting Requirements

It is a requirement of the Local Government (Financial Management) Regulations 1996 - Regulation 34(5) that a local government is to establish and adopt materiality levels either as a percentage and/or dollar value to be used in statements of financial activity for reporting variances.

Accounting Standard AAS 5 defines materiality in relation to information to mean that information which if omitted, misstated or not disclosed has the potential to adversely affect decisions or the discharge of accountability by management or the governing body of the entity.

The Standard also provides that an amount, which is equal to or greater than 10% of the appropriate base, may be presumed to be material, whilst an amount equal to or less than 5% of the appropriate base may be presumed not to be material unless there is evidence to the contrary.

In determining whether the variance amount of an item is material, the variance is to be compared with the corresponding budgeted revenue and expense amount to the end of the month to which the statement of financial activity relates.

Council adopted 10% as the percentage, and a dollar value of \$10,000, whichever is the greater to be used during the 2009/2010 financial year when reporting variances.

It is recommended that for the 2010/2011 financial year the materiality percentage of 10% and dollar value of \$10,000, whichever is the greater, be retained and adopted for reporting variances in the statements of financial activity.



Item 12.2 continued

STRATEGIC/POLICY IMPLICATIONS

The draft 2010/2011 Budget and supporting documents have been prepared to assist in achieving the EMRC's outcome objective "Improve member Council and EMRC financial viability".

FINANCIAL IMPLICATIONS

As detailed in the attachment to this report.

SUSTAINABILITY IMPLICATIONS

Nil

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|-----------------------|----------------------------|
| Town of Bassendean | } Nil |
| City of Bayswater | |
| City of Belmont | |
| Shire of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

Financial Statements - 2010/2011 Budget (Ref: Committees-11115)

VOTING REQUIREMENT

Absolute Majority

AC RESOLUTION

That the:

1. EMRC 2010/2011 Annual Budget be endorsed by the Audit Committee.
2. EMRC 2010/2011 Annual Budget be referred to Council for adoption at its 22 July 2010 meeting.



Item 12.2 continued

RECOMMENDATION(S)

That:

1. The EMRC 2010/2011 Annual Budget and supporting schedules, prepared in accordance with the requirements of Australian Accounting Standards, the Local Government Act 1995 and the Local Government (Financial Management) Regulations 1996, be adopted by an absolute majority.
2. For the 2010/2011 financial year a material variance percentage of 10% of the appropriate base, and dollar value of \$10,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
3. In accordance with Regulation 33 of the Local Government (Financial Management) Regulations 1996, a copy of the 2010/2011 Annual Budget be submitted to the Departmental CEO, Department of Local Government, within 30 days of its adoption by Council.

Discussion ensued

The CEO acknowledged the significant contribution of all staff involved in the budget preparation, stating that it had been finalised a month earlier than any other year. The CEO particularly acknowledged Mr Ameduri for finalising the budget as his last task before leaving the EMRC.

The CEO outlined the key assumptions on page 16 of the Agenda and pointed out that there had been a significant reduction in tonnages in 2009/2010 so a decision had been made during the year to defer salary increases by six months to enable the half-year budget review to be taken into account. The deferment of salary increases had also disconnected the salary review from the performance review which gave officers six months to correct any issues raised at their performance review before the salary review was undertaken. The CEO also advised that three new positions had been identified in the budget but none of the new positions identified would be automatic, and would have to be supported by a business case for his approval at the appropriate time.

The Director Corporate Services advised that the estimated tonnages the EMRC expected to receive had decreased from the original estimate for 2010/2011 of 347,000 to 305,000 tonnes. The Director Corporate Services also advised that member Council and commercial tonnages were down in 2009/2010 but the EMRC had had the benefit of quite high Class IV tonnages.

The CEO reiterated the connection between the member Council rates and conservation of air space for member Councils at the expense of commercial customers and stated that there had been increased competition as other landfills had opened up, for example, Cleanaway's Bunbury site, which charges about \$68 per tonne compared to EMRC's rate of \$93 per tonne so some customers are taking their waste to Bunbury. The CEO also referred to the EMRC/WMRC contractual arrangement and a request for a fee review. The CEO advised that the EMRC had reinstated its previous discount structure but it is too soon to know the impact of that on tonnages. Also, as a result of the Global Financial Crisis (GFC) there had been successive mortgage increases, energy costs had risen significantly, Council rates were expected to increase by between 5% and 8% and people had less discretionary spending which all affected waste produced and EMRC tonnages. The CEO stated that the upside was that the EMRC was conserving airspace but the downside was reduced tonnages so the EMRC had built a conservative budget and would maintain a very watchful eye on tonnages on a weekly basis. In terms of expenditure the priority would be expenditure on items that would save the EMRC money.

In response to Cr Lindsey's query on how the EMRC's discount structure worked and how the EMRC's fees compared with other landfill sites in the metropolitan area, the CEO referred to page 44 of the agenda, the statement in brackets above the last line on the page, where it stated that an excess of 15,000 tonnes disposed of were subject to a reduction of \$5 per tonne and an excess of 25,000 tonnes were subject to a reduction of \$10 per tonne.



Item 12.2 continued

Cr Lindsey referred to the assumptions on page 16 of the Agenda and asked why no increase in the Waste Education Disposal Charge had been proposed. The Director Corporate Services advised that at the time of preparing the budget the EMRC had looked at costs for the coming year and it had been assessed that no increase would be required.

Cr Lindsey referred to page 16 of the Agenda and asked why no increase was proposed in the landfill levy. The CEO advised that this assumption was based on discussion with officers of the DEC.

Cr Pule referred to page 18 of the Agenda – Capital Works and the \$1M difference between the budgeted expenditure of \$10m and the \$9M estimated actual expenditure and asked if the EMRC came out on top or cut costs. The CEO advised that there were a number of carried forward items that hadn't been completed during 2009/2010 due to timing issues of projects.

In response to Cr Färdig's request that the unrealised losses be clarified the CEO advised that the EMRC doesn't forecast any gains or losses as it was impossible to do so. Any increases or losses would be taken into account when they occurred and EMRC's investments were currently performing above the bank bill benchmark.

AC RESOLUTION

MOVED CR PILGRIM

SECONDED CR LINDSEY

That the:

1. EMRC Draft 2010/2011 Annual Budget be endorsed by the Audit Committee.
2. EMRC Draft 2010/2011 Annual Budget be referred to Council for adoption at its 22 July 2010 meeting.

CARRIED UNANIMOUSLY

AC RECOMMENDATION(S)

MOVED CR PILGRIM

SECONDED CR LINDSEY

That:

1. The EMRC Draft 2010/2011 Annual Budget and supporting schedules, prepared in accordance with the requirements of Australian Accounting Standards, the Local Government Act 1995 and the Local Government (Financial Management) Regulations 1996, be adopted by an absolute majority.
2. For the 2010/2011 financial year a material variance percentage of 10% of the appropriate base, and dollar value of \$10,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
3. In accordance with Regulation 33 of the Local Government (Financial Management) Regulations 1996, a copy of the 2010/2011 Annual Budget be submitted to the Departmental CEO, Department of Local Government and Regional Development, within 30 days of its adoption by Council.

CARRIED UNANIMOUSLY



Item 12.2 continued

COUNCIL RESOLUTION(S)

MOVED CR RADFORD

SECONDED CR FÄRDIG

THAT:

1. THE EMRC DRAFT 2010/2011 ANNUAL BUDGET AND SUPPORTING SCHEDULES, PREPARED IN ACCORDANCE WITH THE REQUIREMENTS OF AUSTRALIAN ACCOUNTING STANDARDS, THE LOCAL GOVERNMENT ACT 1995 AND THE LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996, BE ADOPTED BY AN ABSOLUTE MAJORITY.
2. FOR THE 2010/2011 FINANCIAL YEAR A MATERIAL VARIANCE PERCENTAGE OF 10% OF THE APPROPRIATE BASE, AND DOLLAR VALUE OF \$10,000, WHICHEVER IS THE GREATER, BE ADOPTED FOR REPORTING VARIANCES IN THE STATEMENTS OF FINANCIAL ACTIVITY.
3. IN ACCORDANCE WITH REGULATION 33 OF THE LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996, A COPY OF THE 2010/2011 ANNUAL BUDGET BE SUBMITTED TO THE DEPARTMENTAL CEO, DEPARTMENT OF LOCAL GOVERNMENT AND REGIONAL DEVELOPMENT, WITHIN 30 DAYS OF ITS ADOPTION BY COUNCIL.

CARRIED UNANIMOUSLY



FINANCIAL STATEMENTS

2010/2011 BUDGET

**INCOME STATEMENT
FOR THE YEAR ENDING 30 JUNE 2011**

| | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|-----------------------------|----------------------------------|-----------------------------|
| REVENUE FROM ORDINARY ACTIVITIES | | | |
| User Charges | 18,290,615 | 19,293,777 | 23,105,971 |
| Special Charges | 329,849 | 295,194 | 311,455 |
| Contributions | 525,590 | 672,495 | 516,826 |
| Operating Grants | 2,267,833 | 1,624,144 | 1,797,977 |
| Interest Municipal Cash Investments | 225,500 | 430,000 | 149,250 |
| Reimbursements | 862,992 | 814,646 | 691,746 |
| Other | 735,676 | 923,369 | 1,000,943 |
| TOTAL REVENUE FROM ORDINARY ACTIVITIES | 23,238,056 | 24,053,625 | 27,574,168 |
| OPERATING EXPENSES FROM ORDINARY ACTIVITIES | | | |
| Salary Expenses | 6,990,481 | 6,937,545 | 7,129,055 |
| Contract Expenses | 6,706,998 | 5,610,947 | 5,891,006 |
| Material Expenses | 1,156,845 | 831,955 | 1,109,227 |
| Fuel Expenses | 760,165 | 677,900 | 690,630 |
| Utility Expenses | 90,950 | 119,520 | 158,436 |
| Insurance Expenses | 149,612 | 185,065 | 194,530 |
| Finance Fees and Interest Expenses | 12,700 | 12,900 | 12,900 |
| Provision Expenses | 135,184 | 135,184 | 140,383 |
| Miscellaneous Expenses | 3,729,788 | 5,387,543 | 8,459,575 |
| Depreciation Expenses | 2,469,964 | 3,053,607 | 3,579,279 |
| Costs Allocated | (47,383) | (58,770) | (220,241) |
| TOTAL OPERATING EXPENSES FROM ORDINARY ACTIVITIES | 22,155,305 | 22,893,396 | 27,144,779 |
| NORMAL OPERATING RESULT | 1,082,751 | 1,160,229 | 429,389 |

**INCOME STATEMENT
FOR THE YEAR ENDING 30 JUNE 2011**

| | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|-----------------------------|----------------------------------|-----------------------------|
| REVENUE FROM OTHER ACTIVITIES | | | |
| Secondary Waste Charge | 4,888,756 | 3,733,620 | 4,687,716 |
| Operating Grants | 70,272 | 70,164 | 0 |
| Interest Restricted Cash Investments | 1,100,000 | 979,700 | 1,714,079 |
| Reimbursements | (1,450) | 3,450 | 1,550 |
| Proceeds from Sale of Assets | 663,002 | 704,985 | 445,362 |
| TOTAL REVENUE FROM OTHER ACTIVITIES | 6,720,580 | 5,491,919 | 6,848,707 |
| OPERATING EXPENSES FROM OTHER ACTIVITIES | | | |
| Salary Expenses | 293,403 | 205,841 | 328,928 |
| Contract Expenses | 686,250 | 724,731 | 520,600 |
| Material Expenses | 24,350 | 34,926 | 31,550 |
| Utility Expenses | 3,200 | 3,200 | 3,200 |
| Insurance Expenses | 2,400 | 2,282 | 2,355 |
| Miscellaneous Expenses | 94,300 | 91,318 | 113,800 |
| Depreciation Expenses | 1,820 | 2,748 | 6,556 |
| Carrying Amount of Assets Disposed Of | 620,509 | 610,949 | 219,741 |
| Costs Allocated | 41,883 | 58,270 | 426,241 |
| TOTAL OPERATING EXPENSES FROM OTHER ACTIVITIES | 1,768,115 | 1,734,265 | 1,652,971 |
| UNREALISED GAIN/(LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS | | | |
| Unrealised Gain/(Loss) | 0 | 650,000 | 0 |
| TOTAL UNREALISED GAIN/(LOSS) | 0 | 650,000 | 0 |
| NET RESULT | 6,035,216 | 5,567,883 | 5,625,125 |

**INCOME STATEMENT BY PROGRAM
FOR THE YEAR ENDING 30 JUNE 2011**

| | BUDGET 2009/2010 \$ | EST. ACTUAL 2009/2010 \$ | BUDGET 2010/2011 \$ |
|--|---------------------------|--------------------------------|---------------------------|
| REVENUE FROM ORDINARY ACTIVITIES | | | |
| Governance | 485,946 | 389,954 | 301,796 |
| General Purpose Funding | 1,325,500 | 1,409,700 | 1,863,329 |
| Community Amenities | 24,907,506 | 25,043,304 | 29,621,364 |
| Other Property and Services | 2,576,682 | 1,997,601 | 2,191,025 |
| TOTAL REVENUE FROM ORDINARY ACTIVITIES | 29,295,634 | 28,840,559 | 33,977,513 |
| EXPENSES FROM ORDINARY ACTIVITIES | | | |
| Governance | 2,560,041 | 2,256,755 | 1,093,251 |
| Community Amenities | 15,866,634 | 18,162,883 | 22,112,479 |
| Other Property and Services | 4,876,235 | 3,597,074 | 5,165,779 |
| TOTAL EXPENSES FROM ORDINARY ACTIVITIES | 23,302,911 | 24,016,712 | 28,371,509 |
| INCREASE / (DECREASE) | 5,992,723 | 4,823,847 | 5,606,004 |
| DISPOSAL OF ASSETS | | | |
| Proceeds from Sale of Assets | 663,002 | 704,985 | 445,362 |
| Less Carrying Amount of Assets Disposed Of | (620,509) | (610,949) | (426,241) |
| PROFIT / (LOSS) ON DISPOSALS | 42,493 | 94,036 | 19,121 |
| UNREALISED GAIN/(LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS | | | |
| General Purpose Funding | 0 | 650,000 | 0 |
| TOTAL UNREALISED GAIN / (LOSS) | 0 | 650,000 | 0 |
| NET RESULT | 6,035,216 | 5,567,883 | 5,625,125 |

**BALANCE SHEET
FOR THE YEAR ENDING 30 JUNE 2011**

| | BUDGET 2009/2010 \$ | EST. ACTUAL 2009/2010 \$ | BUDGET 2010/2011 \$ |
|--------------------------------------|---------------------------|--------------------------------|---------------------------|
| CURRENT ASSETS | | | |
| Cash and Cash Equivalents | 14,200,472 | 17,406,733 | 22,387,116 |
| Investments | 9,504,461 | 6,975,870 | 5,475,870 |
| Trade and Other Receivables | 2,255,656 | 2,255,656 | 2,255,656 |
| Inventories | 30,680 | 30,680 | 30,680 |
| Other Assets | 50,881 | 50,881 | 50,881 |
| TOTAL CURRENT ASSETS | 26,042,151 | 26,719,820 | 30,200,203 |
| CURRENT LIABILITIES | | | |
| Trade and Other Payables | 1,762,406 | 1,762,406 | 1,762,406 |
| Provisions | 935,503 | 935,503 | 969,586 |
| TOTAL CURRENT LIABILITIES | 2,697,909 | 2,697,909 | 2,731,992 |
| NET CURRENT ASSETS | 23,344,242 | 24,021,911 | 27,468,211 |
| NON CURRENT ASSETS | | | |
| Property Plant and Equipment | 7,639,917 | 7,643,117 | 8,143,117 |
| Buildings | 3,665,218 | 4,187,385 | 4,966,519 |
| Structures | 12,249,184 | 11,417,931 | 10,985,763 |
| Plant | 6,275,064 | 5,280,152 | 6,511,229 |
| Equipment | 684,737 | 379,516 | 594,295 |
| Furniture and Fittings | 122,229 | 107,357 | 133,743 |
| Work in Progress | 33,904 | 33,924 | 33,924 |
| TOTAL NON CURRENT ASSETS | 30,670,252 | 29,049,381 | 31,368,590 |
| NON CURRENT LIABILITIES | | | |
| Provisions | 1,453,081 | 1,453,081 | 1,593,464 |
| TOTAL NON CURRENT LIABILITIES | 1,453,081 | 1,453,081 | 1,593,464 |
| NET ASSETS | 52,561,413 | 51,618,212 | 57,243,337 |
| EQUITY | | | |
| Accumulated Surplus | 25,069,623 | 27,053,395 | 26,217,381 |
| Reserves | 27,491,790 | 24,564,817 | 31,025,956 |
| TOTAL EQUITY | 52,561,413 | 51,618,212 | 57,243,337 |

**CASH FLOW STATEMENT
FOR THE YEAR ENDING 30 JUNE 2011**

| | NOTE | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 Inflows (Outflows) | BUDGET 2010/2011 |
|---|-------|---------------------|--|---------------------|
| CASH FLOWS FROM NORMAL OPERATING | | | | |
| Cash receipts in the course of normal operations | | 23,011,056 | 23,885,125 | 27,366,418 |
| Cash payments in the course of normal operations | | (19,524,773) | (19,677,722) | (23,398,734) |
| Interest receipts - Municipal Cash | | 225,500 | 170,000 | 209,250 |
| Net Cash Provided by Normal Operating Activities | 4(ii) | 3,711,782 | 4,377,403 | 4,176,934 |
| CASH FLOWS FROM OTHER OPERATING | | | | |
| <u>Resource Recovery</u> | | | | |
| Cash receipts from secondary waste charge | | 4,888,756 | 3,733,620 | 4,687,716 |
| Cash receipts from resource recovery project | | 70,322 | 72,114 | 50 |
| Cash payments for resource recovery project | | (1,138,086) | (1,114,368) | (1,212,474) |
| Interest receipts - secondary waste restricted investment | | 654,500 | 583,050 | 1,295,803 |
| <u>Other Activities</u> | | | | |
| Interest receipts - other restricted investments | | 445,500 | 1,046,650 | 418,276 |
| Net Cash Provided by Other Operating Activities | 4(ii) | 4,920,992 | 4,321,066 | 5,189,371 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | |
| Cash receipts from sale of property, plant and equipment | | 663,002 | 704,985 | 445,362 |
| Cash payments for property, plant and equipment | | (10,193,850) | (9,147,989) | (6,331,284) |
| Net Cash Provided by Investing Activities | | (9,530,848) | (8,443,004) | (5,885,922) |
| CASH FLOWS FROM FINANCE ACTIVITIES | | | | |
| Cash receipts from sale of investments | | 0 | 2,500,000 | 1,500,000 |
| Net Cash Used in Financing Activities | | 0 | 2,500,000 | 1,500,000 |
| SUMMARY OF CASH FLOWS | | | | |
| Cash at the beginning of the year | | 15,098,546 | 14,651,268 | 17,406,733 |
| Net Increase (Decrease) in Cash Held | | (898,074) | 2,755,465 | 4,980,383 |
| Cash at the end of the year | 4(i) | 14,200,472 | 17,406,733 | 22,387,116 |

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BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2011

| | NOTE | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|---|------|---------------------|--------------------------|---------------------|
| Municipal Fund (Cash and Investment) | | | | |
| Opening Balance | | 4,554,640 | 4,508,935 | 6,042,770 |
| Transfer to Restricted Investments | | (10,896,020) | (7,388,791) | (10,246,517) |
| Transfer from Restricted Investments | | 11,216,545 | 10,296,862 | 5,435,980 |
| Transfer to/from Municipal Investments | | 0 | 0 | 0 |
| Interest on Municipal Funds | | 225,500 | 205,800 | 209,250 |
| Payments and Receipts | | (2,223,574) | (1,840,036) | 1,617,054 |
| Movement in Accrued Interest | | 0 | 260,000 | (60,000) |
| Closing Balance | | 2,877,091 | 6,042,770 | 2,998,537 |
| Plant and Equipment Reserve | | | | |
| Opening Balance | | 790,066 | 776,748 | 385,564 |
| Transfer to Restricted Investments | | 2,244,600 | 2,221,349 | 2,642,288 |
| Transfer from Restricted Investments | | (3,015,280) | (2,640,753) | (2,938,265) |
| Interest on Restricted Investments | | 31,670 | 28,220 | 26,309 |
| Closing Balance | | 51,056 | 385,564 | 115,896 |
| Site Rehabilitation Reserve | | | | |
| Opening Balance | | 2,647,320 | 2,635,734 | 2,647,972 |
| Transfer to Restricted Investments | | 100,000 | 100,000 | 0 |
| Transfer from Restricted Investments | | (217,462) | (181,862) | (214,595) |
| Interest on Restricted Investments | | 105,900 | 94,100 | 180,682 |
| Closing Balance | | 2,635,758 | 2,647,972 | 2,614,059 |
| Future Development Reserve | | | | |
| Opening Balance | | 2,996,754 | 2,946,239 | 503,039 |
| Transfer to Restricted Investments | | 1,200,000 | 0 | 1,700,000 |
| Transfer from Restricted Investments | | (2,750,000) | (2,550,000) | (500,000) |
| Interest on Restricted Investments | | 119,900 | 106,800 | 34,324 |
| Closing Balance | | 1,566,654 | 503,039 | 1,737,363 |
| Environmental Monitoring Reserve | | | | |
| Opening Balance | | 286,230 | 281,405 | 291,655 |
| Transfer to Restricted Investments | | 0 | 0 | 0 |
| Transfer from Restricted Investments | | 0 | 0 | 0 |
| Interest on Restricted Investments | | 11,500 | 10,250 | 19,901 |
| Closing Balance | | 297,730 | 291,655 | 311,556 |

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BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2011

| | NOTE | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|------|---------------------|--------------------------|---------------------|
| Environmental Insurance Reserve | | | | |
| Opening Balance | | 242,454 | 238,367 | 223,673 |
| Transfer to Restricted Investments | | 0 | 0 | 0 |
| Transfer from Restricted Investments | | (24,656) | (23,344) | (24,050) |
| Interest on Restricted Investments | | 9,700 | 8,650 | 15,262 |
| Closing Balance | | 227,498 | 223,673 | 214,885 |
| Risk Management Reserve | | | | |
| Opening Balance | | 10,702 | 10,522 | 10,902 |
| Transfer to Restricted Investments | | 0 | 0 | 0 |
| Transfer from Restricted Investments | | 0 | 0 | 0 |
| Interest on Restricted Investments | | 430 | 380 | 744 |
| Closing Balance | | 11,132 | 10,902 | 11,646 |
| Class IV Cell Reserve | | | | |
| Opening Balance | | 88,728 | 87,232 | 225,310 |
| Transfer to Restricted Investments | | 46,977 | 134,878 | 46,801 |
| Transfer from Restricted Investments | | 0 | 0 | 0 |
| Interest on Restricted Investments | | 3,600 | 3,200 | 15,374 |
| Closing Balance | | 139,305 | 225,310 | 287,485 |
| Regional Development Reserve | | | | |
| Opening Balance | | 419,573 | 412,501 | 293,473 |
| Transfer to Restricted Investments | | 250,000 | 250,000 | 200,000 |
| Transfer from Restricted Investments | | (623,795) | (384,178) | (482,090) |
| Interest on Restricted Investments | | 17,000 | 15,150 | 20,025 |
| Closing Balance | | 62,778 | 293,473 | 31,408 |
| Secondary Waste Reserve | | | | |
| Opening Balance | | 16,356,271 | 16,080,560 | 18,990,498 |
| Transfer to Restricted Investments | | 6,188,756 | 3,733,620 | 4,687,716 |
| Transfer from Restricted Investments | | (1,151,584) | (1,406,732) | (1,271,980) |
| Interest on Restricted Investments | | 654,500 | 583,050 | 1,295,803 |
| Closing Balance | | 22,047,943 | 18,990,498 | 23,702,037 |

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2011**

| | NOTE | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|------|---------------------|--------------------------|---------------------|
| Class III Cells Reserve | | | | |
| Opening Balance | | 3,065,641 | 3,013,965 | 937,656 |
| Transfer to Restricted Investments | | 841,127 | 924,384 | 944,152 |
| Transfer from Restricted Investments | | (3,433,768) | (3,109,993) | (5,000) |
| Interest on Restricted Investments | | 122,700 | 109,300 | 63,980 |
| Closing Balance | | 595,700 | 937,656 | 1,940,788 |
| Long Service Leave - Restricted Asset | | | | |
| Opening Balance | | 521,268 | 512,481 | 555,691 |
| Transfer to Restricted Investments | | 24,560 | 24,560 | 25,560 |
| Transfer from Restricted Investments | | 0 | 0 | 0 |
| Interest on Restricted Investments | | 20,900 | 18,650 | 37,917 |
| Closing Balance | | 566,728 | 555,691 | 619,168 |
| Building Refurbishment Reserve | | | | |
| Opening Balance | | 54,036 | 53,125 | 55,075 |
| Transfer to Restricted Investments | | 0 | 0 | 0 |
| Transfer from Restricted Investments | | 0 | 0 | 0 |
| Interest on Restricted Investments | | 2,200 | 1,950 | 3,758 |
| Closing Balance | | 56,236 | 55,075 | 58,833 |
| Cash and Investments at the end of the Year | | 31,135,609 | 31,163,278 | 34,643,661 |
| <u>Less</u> Unrealised losses from change in fair value of investments | | (7,430,675) | (6,780,675) | (6,780,675) |
| Cash and Investments as per Balance Sheet | | 23,704,934 | 24,382,603 | 27,862,986 |

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2011**

| | NOTE | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|------|---------------------|--------------------------|---------------------|
| SUMMARY | | | | |
| MUNICIPAL FUND (CASH and INVESTMENTS) | | | | |
| Opening Balance | | 4,554,640 | 4,508,935 | 6,042,770 |
| Transfer to Restricted Investments | | (10,896,020) | (7,388,791) | (10,246,517) |
| Transfer from Restricted Investments | | 11,216,545 | 10,296,862 | 5,435,980 |
| Interest on Municipal Funds | | 225,500 | 205,800 | 209,250 |
| Payments and Receipts | | (2,223,574) | (1,840,036) | 1,617,054 |
| Movement in Accrued Interest | | 0 | 260,000 | (60,000) |
| Closing Balance | 4(i) | 2,877,091 | 6,042,770 | 2,998,537 |
| RESTRICTED INVESTMENTS | | | | |
| Opening Balance | | 27,479,043 | 27,048,879 | 25,120,508 |
| Transfer to Restricted Investments | | 10,896,020 | 7,388,791 | 10,246,517 |
| Transfer from Restricted Investments | | (11,216,545) | (10,296,862) | (5,435,980) |
| Interest on Restricted Investments | | 1,100,000 | 979,700 | 1,714,079 |
| Closing Balance | | 28,258,518 | 25,120,508 | 31,645,124 |
| Cash and Investments at the end of the Year | | 31,135,609 | 31,163,278 | 34,643,661 |
| <u>Less</u> Unrealised Losses from change in fair value of investments | | (7,430,675) | (6,780,675) | (6,780,675) |
| Cash and Investments as per Balance Sheet | | 23,704,934 | 24,382,603 | 27,862,986 |

**NET CURRENT ASSETS CARRIED FORWARD
FOR THE YEAR ENDING 30 JUNE 2011**

| | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|-----------------------------|----------------------------------|-----------------------------|
| NET CURRENT ASSETS REPRESENTED BY | | | |
| CURRENT ASSETS | | | |
| Cash at Bank - Unrestricted | 2,877,091 | 6,042,770 | 2,998,537 |
| Receivables | 2,255,656 | 2,255,656 | 2,255,656 |
| Inventory | 30,680 | 30,680 | 30,680 |
| Prepayments | 50,881 | 50,881 | 50,881 |
| | <hr/> 5,214,308 | <hr/> 8,379,987 | <hr/> 5,335,754 |
| LESS: CURRENT LIABILITIES | | | |
| Creditors | 1,762,406 | 1,762,406 | 1,762,406 |
| Current Provisions | 935,503 | 935,503 | 969,586 |
| | <hr/> 2,697,909 | <hr/> 2,697,909 | <hr/> 2,731,992 |
| (DEFICIT) SURPLUS - OTHER FUNDS | <hr/> 2,516,399 | <hr/> 5,682,078 | <hr/> 2,603,762 |
| ADD BALANCE OF NET RESTRICTED INVESTMENTS * | 20,827,843 | 18,339,833 | 24,864,449 |
| ESTIMATED NET CURRENT ASSET POSITION | <hr/> 23,344,242 | <hr/> 24,021,911 | <hr/> 27,468,211 |

* Net of unrealised gains or losses from change in fair value of investments



BUDGET NOTES

2010/2011 BUDGET

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

1. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies which have been adopted in the preparation of the Financial Statements that form part of the annual budget are:

Basis of Accounting

The financial report is a general purpose financial report which has been drawn up in accordance with applicable Accounting Standards, the Local Government Act 1995 (as amended) and the Local Government (Financial Management) Regulations 1996. They have been prepared on an accrual basis under the convention of historical cost accounting.

The Local Government Reporting Entity

The financial statements forming part of the annual budget have been prepared on the basis of one fund (The Municipal Fund).

(a) Depreciation

Property, plant, equipment, furniture and fittings is carried at cost. Items of property, structures, plant, equipment, furniture and fittings including buildings but excluding freehold land, are to be depreciated over their estimated useful lives on a straight line basis as follows:

| | |
|------------------------------|-------------------|
| • Buildings | 2-10% |
| • Structures | |
| - General | 2-10% |
| - Class III & IV Waste Cells | % of actual usage |
| • Plant | 15-40% |
| • Furniture and fittings | 10-40% |
| • Equipment | 10-40% |

Assets are to be depreciated when completed and held ready for use.

(b) Rates

The Eastern Metropolitan Regional Council does not levy rates. Accordingly rating information as required under the Local Government (Financial Management) Regulations 1996 has not been presented in these financial statements.

(c) Grants, Donations and Other Contributions

Grants, donations and other contributions have been recognised as revenues when received. Conditional Grants and contributions income is recognised subject to conditions applicable to the use of such income. Expenditure of those monies has been made in the manner specified under the conditions upon which the Eastern Metropolitan Regional Council received those monies.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Investments and Other Financial Assets

Financial Assets in the scope of AASB 139 *Financial Instruments: Recognition and Measurement* are classified as either financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments, or available-for-sale financial assets. When financial assets are recognised initially, they are measured at fair value, plus, in the case of investments not at fair value through profit or loss, directly attributable transaction costs. The Council determines the classification of its financial assets after initial recognition and, when allowed and appropriate, re-evaluates this designation at each financial year end.

(e) Employee Entitlements

(i) Wages and Salaries, Annual Leave, Sick Leave and Long Service Leave:

Provision is made for benefits accruing to employees in respect of wages and salaries, annual leave, long service leave, and sick leave when it is probable that settlement will be required and they are capable of being measured reliably.

Provisions made in respect of wages and salaries, annual leave, sick leave, and other employee entitlements expected to be settled within 12 months, are measured at their nominal values.

Provisions made in respect of other employee entitlements which are not expected to be settled within 12 months are measured as the present value of the estimated future cash outflows to be made by the council in respect of services provided by employees up to reporting date

The credit in the EMRC's long service leave reserve bank account is considered adequate to cover the current portion of this liability.

(ii) Superannuation Fund:

The Council contributes to the WA Local Government Superannuation Plan (LGSP) for qualifying employees as per statutory requirements (9% for 2010/11). It also contributes to the LGSP for full scheme members (5% for 2010/11).

(f) Rounding Of Amounts

All amounts shown in the budgeted annual financial statements, other than the Schedule of Fees and Charges, are rounded to the nearest dollar. As a result of rounding, some minor reconciliation discrepancies may be present in disclosures to the financial statements.

(g) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

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**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(h) Accounts Payable

Trade payables and other accounts payable are recognised when the Council becomes obliged to make future payments resulting from the purchase of goods and services.

(i) Revenue Recognition

Sale of Goods and Disposal of Assets

Revenue from the sale of goods and disposal of other assets is recognised when the Council has passed control of the goods or other assets to the buyer.

Rendering of Services

Revenue from the provision of services is recognised on an accrual basis.

Royalties

Royalty revenue is recognised on an accrual basis.

(j) Inventories

Inventories are valued at the lower of cost and net realisable value.

(k) Provision for Site Rehabilitation

The estimated closure and post-closure site rehabilitation cost is charged to the operating statement on a volumetric basis over the life of the landfill site.

The nature of work planned by Council includes cell capping, landform reconstruction, dismantling of site operating facilities and implementation of a revegetation plan to suit the final land use. The cost is based on estimated current costs, determined on a non-discounted basis.

(l) Provision for Environmental Monitoring

The estimated closure and post-closure environmental monitoring cost is charged to the operating statement on a volumetric basis over the life of the landfill site.

The nature of work planned by Council includes monitoring of groundwater, surface water, leachate and landfill gas generation. The cost is based on estimated current costs, determined on a non-discounted basis.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(m) Receivables

Trade receivables and other receivables are recorded at amounts due less any allowance for doubtful debts.

(n) Goods and Services Tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax (GST), except:

(i) Where the amount of GST incurred is not recoverable from the taxation authority, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense; or

(ii) For receivables and payables which are recognised inclusive of GST.

The net amount of GST recoverable from, or payable to, the taxation authority is included as part of receivables or payables.

Cash flows are included in the statement of cash flows on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

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**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

2. PROGRAMS

The activities relating to the Eastern Metropolitan Regional Council's programs reported on in the Operating Statement are as follows: -

Governance

Records income and expenditure relating to the administration and operation of facilities and services to members of Council together with other administrative governance costs.

General Purpose Funding

Records interest revenue as well as other general purpose revenue.

Community Amenities

Records income and expenditure associated with the Class III cell, Class IV cell, weighbridge, and transfer station at the Red Hill Waste Management Facility, the Hazelmere Site and the Lawnbrook, Coppin Road and Mathieson Road transfer stations. .

Other Property and Services

Records income and expenditure for public works overheads, plant operation, materials, salaries and wages. It also records income and expenditure for the Risk Management and Environmental Service departments (incorporating various Environmental Projects), the operations of the Ascot Place activity, and income and expenditure relating to the Regional Development activity incorporating various projects.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

3. RECONCILIATION OF RATES LEVIED

The Eastern Metropolitan Regional Council does not levy rates therefore a Rate Setting Statement [Local Government (Financial Management) Regulations 1996: 22(1)(d) and 30(1)(c)] has not been prepared.

4. NOTES TO THE STATEMENT OF CASH FLOWS

(i) Reconciliation of Cash

For the purpose of the statement of cash flows, The Eastern Metropolitan Regional Council considers cash to include cash on hand, cash at bank and bank term deposits. Cash at the end of the reporting period as shown in the statement of cash flows is as follows:

| | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|---------------------|-----------------------------|----------------------------------|-----------------------------|
| Cash - Unrestricted | 2,877,091 | 6,042,770 | 2,998,537 |
| Cash - Restricted | 11,323,381 | 11,363,963 | 19,388,579 |
| Total Cash | 14,200,472 | 17,406,733 | 22,387,116 |

(ii) Reconciliation of net cash used in operating activities to change in net assets arising from operations

| | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|-----------------------------|----------------------------------|-----------------------------|
| Net Change in assets from operations | 6,035,216 | 5,567,883 | 5,625,125 |
| Write back Depreciation | 2,471,784 | 3,056,355 | 3,585,835 |
| Write back Provisions | 135,184 | 135,184 | 140,383 |
| Write back Accruals - Loan Interest | 0 | 0 | 0 |
| Write back Accruals - Staff Entitlements | 33,083 | 33,083 | 34,083 |
| Write back Accruals - Creditors | 0 | 0 | 0 |
| Write back (Profit) Loss on sale of assets | (42,493) | (94,036) | (19,121) |
| Write back loss or destruction of assets | 0 | 0 | 0 |
| Write back Debtor Movements | 0 | 0 | 0 |
| Net cash from operating activities | 8,632,774 | 8,698,469 | 9,366,305 |

(iii) Depreciation of Assets

Details of depreciation expenditure budgets for each program are as follows

| | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|-----------------------------|----------------------------------|-----------------------------|
| Administration | 278,600 | 408,925 | 588,040 |
| Community Amenities | 1,496,764 | 1,565,643 | 1,660,893 |
| Other Property and Services | 696,420 | 1,081,787 | 1,336,902 |
| Total Depreciation all Programs | 2,471,784 | 3,056,355 | 3,585,835 |

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EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011

5. FEES AND CHARGES SUMMARY BY PROGRAM

| | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|---|-----------------------------|----------------------------------|-----------------------------|
| Administration | 0 | 4,627 | 0 |
| Community Amenities | 23,188,921 | 23,136,845 | 27,982,142 |
| Governance | 2,000 | 1,500 | 2,000 |
| Other Property and Services | 318,300 | 179,619 | 121,000 |
| Total Statutory Fees and Charges | 23,509,221 | 23,322,591 | 28,105,142 |

6. FEES AND CHARGES – REDUCTION OF REVENUE

Annual cumulative Commercial tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes are subject to a reduction of \$5.00/tonne (inclusive of GST) and \$10.00/tonne (inclusive of GST) respectively.

It is estimated that the total value of applicable discounts during 2010/2011 will be \$605,000 (inclusive of GST).

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

7. LOAN BORROWINGS

(a) Loan Repayments

No loans existed as at 30 June 2010.

(b) Unspent Loans

No unspent loan funds existed as at 30 June 2010.

(c) New Borrowings

The Eastern Metropolitan Regional Council does not propose to undertake new borrowings during the 2010/2011 financial year.

(d) Overdraft

Council has not utilised an overdraft facility during the 2009/2010 financial year and it is not anticipated that this facility will be utilised during the 2010/2011 financial year.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

8. COUNCILLOR FEES AND ALLOWANCES

Each Councillor, other than the Chairman, is entitled to an annual meeting fee of \$7,000.

The Chairman is entitled to an annual meeting fee of \$14,000 as well as an annual Local Government fee of \$6,000

The Deputy Chairman is entitled to an annual Local Government fee of \$1,500.

A provision of \$3,500 for meeting fees has been provided for deputy Councillors when deputising for a Councillor at a meeting. All fees paid to Councillors and the Chairman are paid quarterly in arrears.

The budget provided for Councilor(s) fee, allowances and expenses is as follows:

| | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|-----------------------------|----------------------------------|-----------------------------|
| Councillor(s) meeting fees | 77,000 | 77,000 | 77,000 |
| Chairman's meeting fees | 14,000 | 14,000 | 14,000 |
| Chairman's Local Government fee | 6,000 | 6,000 | 6,000 |
| Deputy Chairman's Local Government fee | 1,500 | 1,500 | 1,500 |
| Deputy Councillors' meeting fees | 3,360 | 3,500 | 3,500 |
| Total Fees and Allowances | 102,000 | 102,000 | 102,000 |

9. INVESTMENT INTEREST

The total estimated earnings from interest on investments is made up as follows:

| | BUDGET 2009/2010 | ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--|-----------------------------|-----------------------------|-----------------------------|
| Interest on Funds held in Reserve | 1,079,100 | 961,050 | 1,676,162 |
| Interest on other restricted investments (LSL) | 20,900 | 18,650 | 37,917 |
| Interest on other funds | 225,500 | 430,000 | 149,250 |
| Total Interest on Investments | 1,325,500 | 1,409,700 | 1,863,329 |

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2011**

10. ASSET PROFIT OR LOSS ON DISPOSAL

| | BUDGET 2009/2010 | EST. ACTUAL 2009/2010 | BUDGET 2010/2011 |
|--------------------------------------|---------------------|--------------------------|---------------------|
| Land | | | |
| Proceeds from Sale of Assets | 0 | 0 | 0 |
| Carrying Amount of Assets Disposed | 0 | 0 | 0 |
| (Profit) Loss on Disposal | 0 | 0 | 0 |
| Buildings | | | |
| Carrying Amount of Assets Disposed | 0 | 0 | 0 |
| (Profit) Loss on Disposal | 0 | 0 | 0 |
| Plant | | | |
| Proceeds from Sale of Assets | (663,002) | (703,908) | (445,362) |
| Carrying Amount of Assets Disposed | 620,509 | 609,449 | 426,241 |
| (Profit) Loss on Disposal | (42,493) | (94,459) | (19,121) |
| Equipment | | | |
| Proceeds from Sale of Assets | 0 | (1,077) | 0 |
| Carrying Amount of Assets Disposed | 0 | 1,500 | 0 |
| (Profit) Loss on Disposal | 0 | 423 | 0 |
| Furniture and Fittings | | | |
| Carrying Amount of Assets Disposed | 0 | 0 | 0 |
| (Profit) Loss on Disposal | 0 | 0 | 0 |
| Net (Profit) Loss on Disposal | (42,493) | (94,036) | (19,121) |

11. STRATEGIC PLAN FOR THE FUTURE

The *Five Year Strategic Plan for the Future 2010/2011 - 2014/2015*, being the legislated plan for the future pursuant to Section 5.56 of the *Local Government Act 1995*, was adopted by Council at its meeting held 22 July 2010 for a two year period with the next review due prior to 30 June 2012, and the contents were taken into account in the preparation of the 2010/2011 Budget.



FEES AND CHARGES

**For the Year Ending
30 June 2011**

**EASTERN METROPOLITAN REGIONAL COUNCIL
2010/2011 WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES**

| Description | Unit | Jan-Jun 2010 | | Jan-Jun 2010 | | 2010/2011 | | 2010/2011 | | % Inc. 2009/2010 to 2010/2011 Exc. GST |
|---|---------|------------------------------|--------------------|-----------------------|--------------------|------------------------------|--------------------|-----------------------|---------------|---|
| | | Charges with no GST \$ | Value of GST \$ | Charges inc GST \$ | Value of GST \$ | Charges with no GST \$ | Value of GST \$ | Charges inc GST \$ | | |
| Waste Management Charges | | | | | | | | | | |
| Disposal Rates | | | | | | | | | | |
| Member Councils | | | | | | | | | | |
| Base Tipping Fee | 1 tonne | 33.00 | 3.30 | 36.30 | 4.00 | 40.00 | 4.00 | 44.00 | 21.21% | |
| CWES Levy | | 2.00 | 0.20 | 2.20 | 0.20 | 2.00 | 0.20 | 2.20 | 0.00% | |
| Secondary Waste Reserve | | 20.00 | 2.00 | 22.00 | 2.20 | 22.00 | 2.20 | 24.20 | 10.00% | |
| Landfill Levy | | 28.00 | 2.80 | 30.80 | 2.80 | 28.00 | 2.80 | 30.80 | 0.00% | |
| Total Member Council disposal rate - (*) | | 83.00 | 8.30 | 91.30 | 9.20 | 92.00 | 9.20 | 101.20 | 10.84% | |
| Councils - Other | | | | | | | | | | |
| WMRC - Domestic - (*) | 1 tonne | 83.00 | 8.30 | 91.30 | 9.20 | 92.00 | 9.20 | 101.20 | 10.84% | |
| WMRC - Commercial | 1 tonne | 90.45 | 9.05 | 99.50 | 9.32 | 93.18 | 9.32 | 102.50 | 3.02% | |
| Domestic Refuse Tip Pass (Gidgegannup @ 3bags/wk) | n/a | 3.50 | 0.35 | 3.85 | 0.36 | 3.64 | 0.36 | 4.00 | 4.00% | |
| Council Refuse Tip Passes - Cars (up to 200kg) | n/a | 16.36 | 1.64 | 18.00 | 1.64 | 16.36 | 1.64 | 18.00 | 0.00% | |
| Council Refuse Tip Passes - Trailers (up to 500kg) | n/a | 30.00 | 3.00 | 33.00 | 3.09 | 30.91 | 3.09 | 34.00 | 3.03% | |
| General Waste | | | | | | | | | | |
| Cars / Station Wagons | n/a | 14.55 | 1.45 | 16.00 | 1.55 | 15.45 | 1.55 | 17.00 | 6.22% | |
| Trailers (6 x 4) | n/a | 30.00 | 3.00 | 33.00 | 3.09 | 30.91 | 3.09 | 34.00 | 3.03% | |
| Trailers (6 x 4) High Sides | n/a | 34.55 | 3.45 | 38.00 | 3.55 | 35.45 | 3.55 | 39.00 | 2.62% | |
| Tandem/ Horse Floats (< 1 tonne) | n/a | 63.64 | 6.36 | 70.00 | 6.55 | 65.45 | 6.55 | 72.00 | 2.85% | |
| Vans / Utes | n/a | 27.27 | 2.73 | 30.00 | 2.82 | 28.18 | 2.82 | 31.00 | 3.33% | |
| Commercial (General) | 1 tonne | 90.45 | 9.05 | 99.50 | 9.32 | 93.18 | 9.32 | 102.50 | 3.02% | |
| Minimum Commercial Charges | | 45.45 | 4.55 | 50.00 | 4.55 | 45.45 | 4.55 | 50.00 | 0.00% | |
| Greenwaste | | | | | | | | | | |
| Greenwaste - uncontaminated (Member Councils) | 1 tonne | 29.00 | 2.90 | 31.90 | 3.20 | 32.00 | 3.20 | 35.20 | 10.34% | |
| Greenwaste - MGB (Member Councils) | 1 tonne | 55.00 | 5.50 | 60.50 | 6.40 | 64.00 | 6.40 | 70.40 | 16.36% | |
| Greenwaste - uncontaminated (Commercial) | 1 tonne | 30.00 | 3.00 | 33.00 | 3.20 | 32.00 | 3.20 | 35.20 | 6.67% | |
| Minimum uncontaminated greenwaste charge | | 15.00 | 1.50 | 16.50 | 1.50 | 15.00 | 1.50 | 16.50 | 0.00% | |
| Greenwaste - uncontaminated (to Hazelmere) | 1 tonne | 43.55 | 4.35 | 47.90 | 4.66 | 46.55 | 4.66 | 51.21 | 6.90% | |
| Greenwaste - shredded to EMRC specification (to Red Hill) | 1 tonne | 0.00 | 0.00 | 0.00 | 0.36 | 3.64 | 0.36 | 4.00 | N/A | |

(Cumulative Commercial & Contaminated Soils tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes over financial year are subject to a reduction of \$5.00/tonne and \$10.00/tonne respectively.)

(*) 2010/2011 - Inclusive of \$22.00 Secondary Waste Reserve and \$2.00 CWES Levy.

**EASTERN METROPOLITAN REGIONAL COUNCIL
2010/2011 WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES**

| Description | Unit | Jan-Jun 2010 | | 2010/2011 | | 2010/2011 Charges with no GST \$ | Value of GST \$ | 2010/2011 Charges inc GST \$ | % Inc. 2009/2010 to 2010/2011 Exc. GST |
|--|-------------|---------------------------|--------------------|---------------------------|--------------------|--|--------------------|------------------------------------|---|
| | | Charges with no GST \$ | Value of GST \$ | Charges with no GST \$ | Value of GST \$ | | | | |
| Waste Management Charges continued.. | | | | | | | | | |
| Disposal Rates continued.. | | | | | | | | | |
| Special Wastes | | | | | | | | | |
| Asbestos | 1 tonne | 94.55 | 9.45 | 104.00 | 10.91 | 109.09 | 10.91 | 120.00 | 15.38% |
| Asbestos - Member Council residents only | 1 tonne | 80.91 | 8.09 | 89.00 | 9.09 | 90.91 | 9.09 | 100.00 | 12.36% |
| Asbestos - Minimum Charge | | 13.64 | 1.36 | 15.00 | 1.82 | 18.18 | 1.82 | 20.00 | 33.28% |
| Car Bodies - Commercial | each | 18.18 | 1.82 | 20.00 | 1.82 | 18.18 | 1.82 | 20.00 | 0.00% |
| Car Bodies - Member Council residents only | each | 9.09 | 0.91 | 10.00 | 0.91 | 9.09 | 0.91 | 10.00 | 0.00% |
| Quarantine Waste | 1 tonne | 105.00 | 10.50 | 115.50 | 11.00 | 110.00 | 11.00 | 121.00 | 4.76% |
| Burial Fee (for immediate burial requirements) | n/a | 122.73 | 12.27 | 135.00 | 12.27 | 122.73 | 12.27 | 135.00 | 0.00% |
| Handling Fee (for special handling requirements) | n/a | 122.73 | 12.27 | 135.00 | 12.27 | 122.73 | 12.27 | 135.00 | 0.00% |
| Tyre Disposal (off rim) | each | 2.73 | 0.27 | 3.00 | 0.32 | 3.18 | 0.32 | 3.50 | 16.48% |
| Tyre Disposal (with rim) | each | 5.45 | 0.55 | 6.00 | 0.59 | 5.91 | 0.59 | 6.50 | 8.44% |
| Tyre Recovery Charges (for tyres at the landfill face) | each | 20.00 | 2.00 | 22.00 | 2.20 | 22.00 | 2.20 | 24.20 | 10.00% |
| Mattress disposal fee (to Red Hill) | each | 5.00 | 0.50 | 5.50 | 0.50 | 5.00 | 0.50 | 5.50 | 0.00% |
| Computers, Computer Monitors or Televisions | each | 4.55 | 0.45 | 5.00 | 0.45 | 4.55 | 0.45 | 5.00 | 0.00% |
| Wash Facility Fee | n/a | 31.82 | 3.18 | 35.00 | 3.18 | 31.82 | 3.18 | 35.00 | 0.00% |
| Class III Waste | 1 tonne | 90.45 | 9.05 | 99.50 | 9.32 | 93.18 | 9.32 | 102.50 | 3.02% |
| Class III Contaminated Soil | 1 tonne | 75.82 | 7.58 | 83.40 | 7.81 | 78.09 | 7.81 | 85.90 | 2.99% |
| Class IV Waste | 1 tonne | 113.18 | 11.32 | 124.50 | 11.66 | 116.58 | 11.66 | 128.24 | 3.00% |
| Class IV Contaminated Soil | 1 tonne | 99.45 | 9.95 | 109.40 | 10.24 | 102.44 | 10.24 | 112.68 | 3.01% |
| Class V Waste | 1 tonne | 550.00 | 55.00 | 605.00 | 60.00 | 600.00 | 60.00 | 660.00 | 9.09% |
| Administration Charge - Class III (for waste acceptance approvals) | consignment | 50.00 | 5.00 | 55.00 | 5.36 | 63.64 | 6.36 | 70.00 | 27.28% |
| Administration Charge - Class IV (for waste acceptance approvals) | consignment | 50.00 | 5.00 | 55.00 | 5.64 | 86.36 | 8.64 | 95.00 | 72.72% |
| Hazelmere | | | | | | | | | |
| Mattress disposal fee | each | 10.00 | 1.00 | 11.00 | 1.00 | 10.00 | 1.00 | 11.00 | 0.00% |
| Mattress disposal fee (Member Council) | each | 5.00 | 0.50 | 5.50 | 0.50 | 5.00 | 0.50 | 5.50 | 0.00% |
| Wood Waste (per cubic metre) | | | | | | | | | |
| - Grade 1 | 1 m3 | 5.00 | 0.50 | 5.50 | 0.50 | 5.00 | 0.50 | 5.50 | 0.00% |
| - Grade 2 | 1 m3 | 6.36 | 0.64 | 7.00 | 0.64 | 6.36 | 0.64 | 7.00 | 0.00% |
| - Grade 3 | 1 m3 | 9.09 | 0.91 | 10.00 | 0.91 | 9.09 | 0.91 | 10.00 | 0.00% |
| - Contaminated | 1 m3 | 18.18 | 1.82 | 20.00 | 1.82 | 13.64 | 1.36 | 15.00 | -24.98% |
| Wood Waste (per tonne) | | | | | | | | | |
| - Grade 1 | 1 tonne | 50.00 | 5.00 | 55.00 | 5.00 | 50.00 | 5.00 | 55.00 | 0.00% |
| - Grade 2 | 1 tonne | 63.64 | 6.36 | 70.00 | 6.36 | 63.64 | 6.36 | 70.00 | 0.00% |
| - Grade 3 | 1 tonne | 90.91 | 9.09 | 100.00 | 9.09 | 90.91 | 9.09 | 100.00 | 0.00% |
| - Contaminated | 1 tonne | 181.82 | 18.18 | 200.00 | 18.18 | 136.36 | 13.64 | 150.00 | -25.00% |

(Cumulative Commercial & Contaminated Soils tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes over financial year are subject to a reduction of \$5.00/tonne and \$10.00/tonne respectively.)

**EASTERN METROPOLITAN REGIONAL COUNCIL
2010/2011 WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES**

| Description | Unit | Jan-Jun 2010 | | 2010/2011 | | 2010/2011 Charges with no GST \$ | Value of GST \$ | 2010/2011 Charges inc GST \$ | % Inc. 2009/2010 to 2010/2011 Exc. GST |
|--|---------|------------------------------|--------------------|-----------------------|-----------------------|---|--------------------|------------------------------------|---|
| | | Charges with no GST \$ | Value of GST \$ | Charges inc GST \$ | Charges inc GST \$ | | | | |
| <u>Waste Management Charges continued ..</u> | | | | | | | | | |
| <u>Sale of Materials (all ex stockpile, minimum 10 tonnes)</u> | | | | | | | | | |
| Mixed clay/fill (purchaser to load) | 1 tonne | 0.50 | 0.05 | 0.55 | 0.50 | 0.50 | 0.05 | 0.55 | 0.00% |
| Ferricrete | 1 tonne | 11.00 | 1.10 | 12.10 | 11.00 | 11.00 | 1.10 | 12.10 | 0.00% |
| <u>Manufactured Products (per cubic metre)</u> | | | | | | | | | |
| Mulch Compost | 1 m3 | | NOT APPLICABLE | | 13.91 | 13.91 | 1.39 | 15.30 | N/A |
| Soil Compost | 1 m3 | | NOT APPLICABLE | | 16.36 | 16.36 | 1.64 | 18.00 | N/A |
| Coloured Chip | 1 m3 | 30.00 | 3.00 | 33.00 | 30.00 | 30.00 | 3.00 | 33.00 | 0.00% |
| Coloured Mulch with Fire Retardant | 1 m3 | 40.00 | 4.00 | 44.00 | | | | | N/A |
| Wood Chip (unscreened secondary ground) - Hazelmere | 1 m3 | 5.50 | 0.55 | 6.05 | 5.50 | 5.50 | 0.55 | 6.05 | 0.00% |
| EcoChip Mulch - Hazelmere | 1 m3 | 10.91 | 1.09 | 12.00 | 10.91 | 10.91 | 1.09 | 12.00 | 0.00% |
| Wood Chip (fines) - Hazelmere | 1 m3 | 8.18 | 0.82 | 9.00 | 10.91 | 10.91 | 1.09 | 12.00 | 33.34% |
| <u>Manufactured Products (per tonne)</u> | | | | | | | | | |
| Mulch Compost | 1 tonne | 22.50 | 2.25 | 24.75 | 23.18 | 23.18 | 2.32 | 25.50 | 3.02% |
| Mulch Compost (Member Council) | 1 tonne | 22.50 | 2.25 | 24.75 | 19.00 | 19.00 | 1.90 | 20.90 | -15.56% |
| Soil Compost | 1 tonne | 22.50 | 2.25 | 24.75 | 18.18 | 18.18 | 1.82 | 20.00 | -19.20% |
| Soil Compost (Member Councils) | 1 tonne | 22.50 | 2.25 | 24.75 | 15.00 | 15.00 | 1.50 | 16.50 | -33.33% |
| Coloured Chip | 1 tonne | 150.00 | 15.00 | 165.00 | 150.00 | 150.00 | 15.00 | 165.00 | 0.00% |
| Coloured Mulch with Fire Retardant | 1 tonne | 200.00 | 20.00 | 220.00 | | | | | N/A |
| Wood Chip (unscreened secondary ground) - Hazelmere | 1 tonne | 27.27 | 2.73 | 30.00 | 27.27 | 27.27 | 2.73 | 30.00 | 0.00% |
| EcoChip Mulch - Hazelmere | 1 tonne | 54.55 | 5.45 | 60.00 | 54.55 | 54.55 | 5.45 | 60.00 | 0.00% |
| Wood Chip (fines) - Hazelmere | 1 tonne | 40.91 | 4.09 | 45.00 | 54.55 | 54.55 | 5.45 | 45.00 | 33.34% |
| <u>Trailer Loaded Products (per scoop)</u> | | | | | | | | | |
| Soil Compost | 1 scoop | 9.09 | 0.91 | 10.00 | 9.09 | 9.09 | 0.91 | 10.00 | 0.00% |
| Mulch Compost | 1 scoop | 9.09 | 0.91 | 10.00 | 9.09 | 9.09 | 0.91 | 10.00 | 0.00% |
| EcoChip Mulch | 1 scoop | 9.09 | 0.91 | 10.00 | 9.09 | 9.09 | 0.91 | 10.00 | 0.00% |
| Colour Chip | 1 scoop | 13.64 | 1.36 | 15.00 | 13.64 | 13.64 | 1.36 | 15.00 | 0.00% |
| Ferricrete | 1 scoop | | NOT APPLICABLE | | 9.09 | 9.09 | 0.91 | 10.00 | N/A |

(Material purchases in excess of 200 tonnes and 1,000 over financial year are subject to a reduction of 15% and 20% respectively.)

Environmental Consulting Rates 2010/2011

| | Prior Year Actuals | | | | | | | Proposed | |
|--|--------------------|-----------|-----------|-----------|-----------|-----------|----------|----------|--|
| | 2005/2006 | 2006/2007 | 2007/2008 | 2008/2009 | 2009/2010 | 2010/2011 | % Change | | |
| Member Council Consulting Fees | | | | | | | | | |
| Consultant Director | \$78.00 | \$80.00 | \$85.00 | \$88.00 | \$92.00 | \$96.00 | 4.35% | | |
| Consultant Manager | | \$70.00 | \$75.00 | \$78.00 | \$82.00 | \$86.00 | 4.88% | | |
| Senior Consultant | \$58.00 | N/A | \$65.00 | \$68.00 | \$71.00 | \$74.00 | 4.23% | | |
| Consultant | \$56.00 | \$58.00 | \$58.00 | \$60.00 | \$63.00 | \$66.00 | 4.76% | | |
| Project Officer | \$40.00 | \$42.00 | \$44.00 | \$46.00 | \$48.00 | \$50.00 | 4.17% | | |
| | | | | | | | | | |
| Other Organisations Consulting Fees | | | | | | | | | |
| Consultant Director | \$110.00 | \$115.00 | \$150.00 | \$165.00 | \$174.00 | \$182.00 | 4.60% | | |
| Consultant Manager | \$95.00 | \$100.00 | \$130.00 | \$145.00 | \$153.00 | \$160.00 | 4.58% | | |
| Senior Consultant | \$95.00 | N/A | \$130.00 | \$145.00 | \$153.00 | \$160.00 | 4.58% | | |
| Consultant | \$85.00 | \$90.00 | \$120.00 | \$132.00 | \$139.00 | \$145.00 | 4.32% | | |
| Project Officer | \$75.00 | \$80.00 | \$105.00 | \$115.00 | \$121.00 | \$127.00 | 4.96% | | |

* Note : All Rates are exclusive of GST



WASTE DISPOSAL TONNAGES

**For the Year Ending
30 June 2011**

TONNAGES ANALYSIS

| COUNCIL | ACTUAL 2006/07 TONNES | ACTUAL 2007/08 TONNES | ACTUAL 2008/09 TONNES | PROJECTION 2009/10 TONNES | PROJECTED 2010/11 TONNES |
|---|-----------------------------|-----------------------------|-----------------------------|---------------------------------|--------------------------------|
| Bayswater - MSW | | | | | |
| Belmont | 24,488 | 26,425 | 25,930 | 28,163 | 28,726 |
| Bassendean | 16,752 | 17,828 | 20,191 | 17,301 | 17,508 |
| Swan - MSW | 5,609 | 5,867 | 5,886 | 6,456 | 6,481 |
| Mundaring | 40,157 | 42,421 | 40,923 | 41,566 | 43,644 |
| Kalamunda | 15,142 | 15,586 | 15,871 | 15,931 | 16,330 |
| | 21,796 | 18,492 | 22,064 | 22,587 | 23,038 |
| Sub-total Member Councils - MSW | 123,944 | 126,619 | 130,865 | 132,004 | 135,727 |
| Bayswater - Greenwaste | | | | | |
| Swan - Greenwaste | 6,193 | 4,587 | 4,578 | 5,197 | 5,301 |
| Bassendean - Greenwaste | 2,914 | 3,485 | 2,187 | 2,413 | 2,442 |
| Belmont - Greenwaste | 674 | 776 | 762 | 752 | 755 |
| Kalamunda - Greenwaste | 0 | 4 | 168 | 242 | 254 |
| Mundaring - Greenwaste | 248 | 399 | 4,411 | 3,957 | 4,056 |
| Transfer Station - Greenwaste | 178 | 245 | 4,246 | 468 | 478 |
| Commercial/Other - Greenwaste | 403 | 478 | 701 | 975 | 975 |
| | 620 | 754 | 1,264 | 984 | 995 |
| Sub-total Member Councils - Greenwaste | 11,230 | 10,726 | 18,316 | 14,989 | 15,256 |
| W.M.R.C | | | | | |
| W.M.R.C Commercial | 18,536 | 18,938 | 17,089 | 23,110 | 20,000 |
| EMRC Transfer Stn (Trailers & Commercial etc) | 15,079 | 11,182 | 13,458 | 7,959 | 7,000 |
| Commercial/Other Class III | 5,974 | 7,187 | 6,989 | 7,093 | 7,171 |
| Contaminated Class III | 102,813 | 205,664 | 155,706 | 115,989 | 112,000 |
| Class IV Waste | 55,419 | 3,480 | 7,536 | 6,821 | 4,000 |
| Class V - Concrete Encapsulation | 18,604 | 4,636 | 6,576 | 16,096 | 4,000 |
| | 1,400 | 0 | 0 | 5 | 5 |
| Sub-total Other Tonnages | 217,824 | 251,086 | 207,354 | 177,073 | 154,176 |
| TOTAL TONNAGES | 352,998 | 388,431 | 356,534 | 324,066 | 305,160 |
| Class III | | | | | |
| Class III | 321,764 | 373,070 | 331,643 | 292,976 | 285,899 |
| Class IV | 20,004 | 4,636 | 6,576 | 16,101 | 4,005 |
| Greenwaste | 11,230 | 10,726 | 18,316 | 14,989 | 15,256 |
| TOTAL TONNAGES | 352,998 | 388,431 | 356,534 | 324,066 | 305,160 |

BASE INCOME (INCLUDING LANDFILL LEVY) FROM TONNAGES ANALYSIS

| COUNCIL | A/C# | IE | ACTUAL 2005/06 \$ | ACTUAL 2006/07 | ACTUAL 2007/08 | ACTUAL 2008/09 \$ | PROJECTION 2009/10 \$ | PROJECTED 2010/11 \$ |
|---|----------|----|-------------------------|-------------------|-------------------|-------------------------|-----------------------------|----------------------------|
| Sub-total Member Councils - MSW | | | | | | | | |
| Bayswater - MSW | 53310/00 | BB | -650,961 | -739,712 | -936,987 | -949,106 | -1,400,632 | -1,953,371 |
| Belmont | 53310/00 | BC | -491,462 | -662,340 | -632,932 | -766,521 | -856,128 | -1,190,563 |
| Bassendean | 53310/00 | BA | -170,478 | -181,019 | -208,788 | -224,328 | -329,349 | -440,698 |
| Swan - MSW | 53310/00 | BD | -1,110,743 | -1,330,826 | -1,516,984 | -1,582,642 | -2,119,888 | -2,967,815 |
| Mundaring | 53310/00 | BF | -435,735 | -559,573 | -553,333 | -605,770 | -813,186 | -1,110,417 |
| Kalamunda | 53310/00 | BE | -675,577 | -698,551 | -637,266 | -827,666 | -1,153,246 | -1,566,602 |
| Sub-total Member Councils - MSW | | | | | | | | |
| | | | -3,534,956 | -4,172,022 | -4,486,291 | -4,956,032 | -6,672,429 | -9,229,466 |
| Sub-total Member Councils - Greenwaste | | | | | | | | |
| Bayswater - Greenwaste | 58864/00 | BB | -277,289 | -246,358 | -209,786 | -231,515 | -286,493 | -339,264 |
| Swan - Greenwaste | 58864/00 | BD | -80,979 | -68,773 | -80,356 | -50,993 | -69,983 | -78,149 |
| Bassendean - Greenwaste | 58864/00 | BA | -15,352 | -16,180 | -20,174 | -20,195 | -21,750 | -24,168 |
| Belmont - Greenwaste | 58864/00 | BC | -592 | 0 | -104 | -5,834 | -5,970 | -8,129 |
| Kalamunda - Greenwaste | 58864/00 | BE | -4,700 | -4,949 | -10,598 | -107,340 | -113,555 | -129,790 |
| Mundaring - Greenwaste | 58864/00 | BF | -4,020 | -2,335 | -6,463 | -2,333 | -13,585 | -15,291 |
| Transfer Station - Greenwaste | 58864/00 | BI | 0 | 0 | 0 | 0 | 0 | 0 |
| Commercial/Other - Greenwaste | 58864/00 | BK | -34,982 | -42,211 | -58,137 | -72,157 | -77,906 | -79,576 |
| Sub-total Member Councils - Greenwaste | | | | | | | | |
| | | | -417,913 | -380,805 | -385,617 | -490,366 | -589,242 | -674,368 |
| W.M.R.C | | | | | | | | |
| W.M.R.C Commercial | 53310/00 | BG | -521,206 | -571,522 | -709,420 | -609,380 | -1,241,600 | -1,360,000 |
| EMRC Transfer Stn (Trailers etc) | 53310/00 | BH | -563,313 | -600,583 | -609,514 | -746,302 | -501,140 | -582,260 |
| EMRC Transfer Stn (Commercial) | 58857/00 | BI | -352,015 | -413,141 | -585,958 | -543,227 | -539,825 | -634,655 |
| Contaminated Class III | 58857/00 | BK | -74,748 | -110,638 | -148,748 | -209,661 | -190,759 | -211,552 |
| Class IV Waste | 53310/00 | BJ | -180,738 | -2,088,679 | -169,653 | -399,540 | -486,389 | -312,360 |
| Class V - Concrete Encapsulation | 53330/00 | BK | -2,479,086 | -730,314 | -309,801 | -528,087 | -1,458,888 | -466,320 |
| Commercial/Other Class III | 53330/01 | BK | 0 | -709,069 | 0 | 0 | -2,750 | -3,000 |
| Less Commercial/Other Class III discount | | | -2,039,779 | -3,389,635 | -9,194,357 | -8,015,614 | -8,018,204 | -9,316,160 |
| Sub-total Commercial/Other Class III | | | | | | | | |
| | | | -6,210,884 | -8,613,581 | -11,727,451 | -11,051,811 | -12,225,523 | -12,336,307 |
| Sub-total Other | | | | | | | | |
| | | | -10,163,753 | -13,166,409 | -16,599,359 | -16,498,209 | -19,487,194 | -22,240,141 |
| TOTAL BASE | | | | | | | | |
| Class III | | | -7,266,754 | -11,346,221 | -15,903,941 | -15,479,756 | -17,436,314 | -21,096,453 |
| Class IV | | | -2,479,086 | -1,439,383 | -309,801 | -528,087 | -1,461,638 | -469,320 |
| Greenwaste | | | -417,913 | -380,805 | -385,617 | -490,366 | -589,242 | -674,368 |
| TOTAL BASE | | | | | | | | |
| | | | -10,163,753 | -13,166,409 | -16,599,359 | -16,498,209 | -19,487,194 | -22,240,141 |



ANNUAL BUDGET SUMMARY

**For the Year Ending
30 June 2011**

Annual Budget Summary 2010/2011

| | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|---------------------|--------------------------|---------------------|
| Governance | | | |
| Operating Income | 0 | 0 | 0 |
| Operating Expenditure | 1,772,107 | 1,731,136 | 607,629 |
| Total for Governance | 1,772,107 | 1,731,136 | 607,629 |
| Corporate Services | | | |
| Operating Income | (143,150) | (138,250) | (123,478) |
| Operating Expenditure | 91,408 | (418,544) | (181,322) |
| Other Income | (462,796) | (336,077) | (277,766) |
| Other Expenditure | 434,050 | 348,128 | 272,545 |
| Capital Expenditure | 1,030,988 | 647,713 | 843,705 |
| Total for Corporate Services | 950,500 | 102,970 | 533,684 |
| Waste Management Services | | | |
| Operating Income | (20,428,224) | (21,691,647) | (25,303,363) |
| Operating Expenditure | 15,627,689 | 18,022,603 | 21,578,084 |
| Other Income | (200,206) | (370,408) | (169,096) |
| Other Expenditure | 194,159 | 269,021 | 161,396 |
| Capital Expenditure | 8,081,861 | 6,690,784 | 5,212,579 |
| Total for Waste Management Services | 3,275,279 | 2,920,353 | 1,479,600 |
| Environmental Services | | | |
| Operating Income | (1,957,990) | (1,330,040) | (1,537,601) |
| Operating Expenditure | 2,324,757 | 1,668,102 | 2,480,316 |
| Other Income | 0 | 0 | 0 |
| Capital Expenditure | 3,500 | 3,500 | 3,500 |
| Total for Environmental Services | 370,267 | 341,562 | 946,215 |
| Regional Development | | | |
| Operating Income | (398,892) | (393,057) | (461,024) |
| Operating Expenditure | 1,610,406 | 1,270,103 | 1,871,125 |
| Capital Expenditure | 3,000 | 7,132 | 2,500 |
| Total for Regional Development | 1,214,514 | 884,178 | 1,412,601 |

Annual Budget Summary 2010/2011

| | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|---------------------|--------------------------|---------------------|
| Risk Management Services | | | |
| Operating Income | (201,800) | (155,004) | (98,900) |
| Operating Expenditure | 253,421 | 241,458 | 394,548 |
| Capital Expenditure | 1,000 | 1,000 | 1,000 |
| Total for Risk Management Services | 52,621 | 87,454 | 296,648 |
| Resource Recovery | | | |
| Other Income | (4,959,078) | (3,805,734) | (4,687,766) |
| Other Expenditure | 1,139,906 | 1,117,116 | 1,219,030 |
| Capital Expenditure | 3,500 | 10,300 | 53,000 |
| Total for Resource Recovery | (3,815,672) | (2,678,318) | (3,415,736) |
| Ascot Place | | | |
| Operating Income | (1,000) | (5,627) | (1,000) |
| Operating Expenditure | 475,516 | 378,538 | 394,399 |
| Capital Expenditure | 1,070,000 | 1,787,560 | 215,000 |
| Total for Ascot Place | 1,544,516 | 2,160,471 | 608,399 |
| Investment | | | |
| Operating Income | (105,500) | (340,000) | (48,802) |
| Other Income | (1,100,000) | (1,629,700) | (1,714,079) |
| Total for Investment | (1,205,500) | (1,969,700) | (1,762,881) |
| Net Operating and Capital Expenditure | 4,158,633 | 3,580,106 | 706,159 |



FINANCIAL PERFORMANCE BY ACCOUNT

**For the Year Ending
30 June 2011**

Financial Performance by Account 2010/2011

| Governance and Corporate Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-----------------------------------|---------------------|--------------------------|---------------------|
|-----------------------------------|---------------------|--------------------------|---------------------|

Manage Governance and Corporate Services

Operating Income

| | | | | |
|----------|--|----------------|-----------------|----------------|
| 54440/00 | Income Vehicles - Ascot Place | (1,100) | (8,576) | (1,100) |
| 58925/01 | Income Workers Compensation Governance and Corporate | 0 | (3,717) | 0 |
| 59981/00 | Income Governance and Corporate Services Business Unit | 0 | (1,260) | 0 |
| | | (1,100) | (13,553) | (1,100) |

Operating Expenditure

| | | | | |
|----------|---|------------------|------------------|----------------|
| 61440/00 | Internal Revenue Vehicles - Ascot Place | (306,600) | (313,892) | (263,399) |
| 65420/05 | Operate and Maintain Minor Plant - Ascot Place | 1,320 | 2,892 | 0 |
| 65420/06 | Operate and Maintain Power Supply Equipment - Ascot Place | 8,300 | 7,581 | 7,600 |
| 65420/07 | Operate and Maintain Office Furniture and Miscellaneous Plant and | 5,000 | 5,000 | 43,645 |
| 65440/00 | Operate and Maintain Vehicles - Ascot Place | 301,650 | 298,225 | 317,394 |
| 66510/01 | Operate and Maintain Office Equipment - Corporate Services | 19,850 | 18,679 | 0 |
| 66520/10 | Operate and Maintain Fire Fighting Equipment - Ascot Place | 0 | 0 | 0 |
| 67610/01 | Operate and Maintain Office Furniture and Fittings - Corporate | 2,000 | 4,139 | 0 |
| 68690/00 | Operate and Maintain Miscellaneous Furniture and Fittings - Ascot | 10,000 | 4,700 | 0 |
| 71915/01 | Internal Revenue Staff Leave Entitlements - Governance and | (242,431) | (244,567) | 0 |
| 73917/01 | Provide Staff Annual Leave - Governance and Corporate Services | 142,335 | 85,000 | 0 |
| 73918/01 | Recruit Staff - Corporate Services | 25,400 | 10,085 | 20,000 |
| 73918/08 | Recruit Senior Staff | 54,600 | 29,687 | 29,600 |
| 73921/01 | Provide Staff Sick Leave - Governance and Corporate Services | 29,383 | 23,000 | 0 |
| 73922/01 | Provide Staff Long Service Leave - Governance and Corporate | 31,537 | 31,538 | 0 |
| 73923/01 | Provide Staff RDO and TIL - Governance and Corporate Services | 0 | 3,554 | 0 |
| 73924/01 | Provide Staff Public Holiday Leave - Governance and Corporate | 70,519 | 57,010 | 0 |
| 73925/01 | Provide Staff Workers' Compensation - Governance and Corporate | 0 | 487 | 0 |
| 73929/01 | Provide Staff Other Leave - Governance and Corporate Services | 0 | 1,404 | 0 |
| 73981/00 | Manage Governance and Corporate Services Business Unit | 1,026,113 | 926,816 | 573,986 |
| 73987/00 | Provide Corporate Environmental Advice and Monitor Business Risk | 68,500 | 50,050 | 56,000 |
| | | 1,247,476 | 1,001,388 | 784,826 |

Net (Income) Expenditure

| | | |
|------------------|----------------|----------------|
| 1,246,376 | 987,835 | 783,726 |
|------------------|----------------|----------------|

Provide Governance

Operating Expenditure

| | | | | |
|----------|------------------------------|------------------|------------------|----------------|
| 73902/00 | Provide Committee Support | 49,003 | 86,713 | 0 |
| 73993/00 | Governance - Council Members | 1,653,057 | 1,633,960 | 505,679 |
| 73994/00 | Conduct Committee Meetings | 12,000 | 9,253 | 12,000 |
| 73995/00 | Conduct Council Meetings | 26,750 | 22,572 | 26,250 |
| | | 1,740,810 | 1,752,498 | 543,929 |

Net (Income) Expenditure

| | | |
|------------------|------------------|----------------|
| 1,740,810 | 1,752,498 | 543,929 |
|------------------|------------------|----------------|

Allocate Corporate Services Costs

Operating Expenditure

| | | | | |
|----------|---|--------------------|--------------------|--------------------|
| 71981/00 | Internal Revenue Governance and Corporate Services Business | (3,777,189) | (3,777,189) | (3,728,581) |
| | | (3,777,189) | (3,777,189) | (3,728,581) |

Net (Income) Expenditure

| | | |
|--------------------|--------------------|--------------------|
| (3,777,189) | (3,777,189) | (3,728,581) |
|--------------------|--------------------|--------------------|

Financial Performance by Account 2010/2011

| Governance and Corporate Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-----------------------------------|---------------------|--------------------------|---------------------|
|-----------------------------------|---------------------|--------------------------|---------------------|

Educate and Raise Staff Awareness of Environmentally Responsible Behaviours and

Operating Expenditure

| | | | | |
|----------|--|------------|------------|----------|
| 73989/01 | Implement Environmental Policy Implementation Group (EPIG) | 200 | 200 | 0 |
| | | 200 | 200 | 0 |

Net (Income) Expenditure

| | | |
|------------|------------|----------|
| 200 | 200 | 0 |
|------------|------------|----------|

Facilitate Continuous Organisational Improvement Programmes

Operating Income

| | | | | |
|----------|--|----------|----------------|----------|
| 58988/02 | Income Facilitate Continuous Improvement Programme | 0 | (6,153) | 0 |
| | | 0 | (6,153) | 0 |

Operating Expenditure

| | | | | |
|----------|---|---------------|---------------|---------------|
| 73988/01 | Implement Business Management System | 10,750 | 4,250 | 1,000 |
| 73988/02 | Facilitate Continuous Improvement Programme | 11,250 | 34,878 | 15,000 |
| | | 22,000 | 39,128 | 16,000 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 22,000 | 32,975 | 16,000 |
|---------------|---------------|---------------|

Identify and Coordinate Networking Opportunities

Operating Income

| | | | | |
|----------|--------------------------------|-----------------|-----------------|-----------------|
| 58996/00 | Income Conduct Other Functions | (14,900) | (14,844) | (17,180) |
| | | (14,900) | (14,844) | (17,180) |

Operating Expenditure

| | | | | |
|----------|--|---------------|---------------|---------------|
| 73904/01 | Attend Corporate and Award Functions and Events - Governance | 1,200 | 500 | 1,200 |
| 73965/00 | Conduct Promotions/Public Relations Events - Marketing | 13,050 | 0 | 13,050 |
| 73992/00 | Hold Annual Dinner | 45,000 | 30,613 | 45,000 |
| 73996/00 | Conduct Other Functions | 34,100 | 34,238 | 17,500 |
| | | 93,350 | 65,351 | 76,750 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 78,450 | 50,507 | 59,570 |
|---------------|---------------|---------------|

Implement Employee Assistance Programme (EAP)

Operating Expenditure

| | | | | |
|----------|---|--------------|--------------|--------------|
| 73911/00 | Provide Staff Health Welfare & EAP | 2,000 | 2,000 | 7,923 |
| 73911/01 | Promote Staff Health and Welfare - Corporate Services | 1,050 | 2,150 | 0 |
| | | 3,050 | 4,150 | 7,923 |

Net (Income) Expenditure

| | | |
|--------------|--------------|--------------|
| 3,050 | 4,150 | 7,923 |
|--------------|--------------|--------------|

Financial Performance by Account 2010/2011

Governance and Corporate Services

| | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|---------------------|--------------------------|---------------------|
|--|---------------------|--------------------------|---------------------|

Implement EMRC's Strategic Information Plan

Other Expenditure

| | | | | |
|----------|--|----------|--------------|----------|
| 83550/00 | Disposal of Information Technology PC's and Printers | 0 | 1,500 | 0 |
| | | 0 | 1,500 | 0 |

Capital Expenditure

| | | | | |
|----------|---|----------------|----------------|----------------|
| 24550/00 | Purchase Information Technology & Communication Equipment | 82,500 | 37,237 | 380,200 |
| 24560/00 | Purchase Network Communication Equipment | 148,500 | 43,400 | 0 |
| 24570/00 | Purchase Information Technology Servers | 133,000 | 60,268 | 0 |
| 24580/00 | Purchase PABX/Telephone Equipment | 16,000 | 5,413 | 0 |
| | | 380,000 | 146,318 | 380,200 |

Net (Income) Expenditure

| | | | |
|--|----------------|----------------|----------------|
| | 380,000 | 147,818 | 380,200 |
|--|----------------|----------------|----------------|

Implement Governance and Corporate Services Staff Training and Development

Operating Income

| | | | | |
|----------|---|----------|----------------|----------|
| 59919/01 | Income Train and Develop Staff - Governance and Corporate | 0 | (2,400) | 0 |
| | | 0 | (2,400) | 0 |

Operating Expenditure

| | | | | |
|----------|---|---------------|---------------|---------------|
| 73919/01 | Train and Develop Staff - Governance and Corporate Services | 64,130 | 59,700 | 37,200 |
| | | 64,130 | 59,700 | 37,200 |

Net (Income) Expenditure

| | | | |
|--|---------------|---------------|---------------|
| | 64,130 | 57,300 | 37,200 |
|--|---------------|---------------|---------------|

Implement Governance and Corporate Services Study Assistance Programme

Operating Expenditure

| | | | | |
|----------|--|--------------|----------|--------------|
| 73914/01 | Implement Governance and Corporate Services Study Assistance | 4,000 | 0 | 4,000 |
| | | 4,000 | 0 | 4,000 |

Net (Income) Expenditure

| | | | |
|--|--------------|----------|--------------|
| | 4,000 | 0 | 4,000 |
|--|--------------|----------|--------------|

Integrate EMRC's Strategic Future Business Unit Plans and Budget Process

Operating Expenditure

| | | | | |
|----------|--|----------------|---------------|----------------|
| 73989/00 | Undertake Strategic Planning Research and Special Projects | 90,750 | 32,713 | 90,300 |
| 73999/00 | Prepare Strategic Plan and Plan for the Future | 38,500 | 6,600 | 38,500 |
| 73999/01 | Facilitate Business Planning Workshops | 0 | 2,000 | 0 |
| 73999/02 | Develop Organisational KPI's | 0 | 0 | 5,000 |
| | | 129,250 | 41,313 | 133,800 |

Net (Income) Expenditure

| | | | |
|--|----------------|---------------|----------------|
| | 129,250 | 41,313 | 133,800 |
|--|----------------|---------------|----------------|

Financial Performance by Account 2010/2011

| Governance and Corporate Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-----------------------------------|---------------------|--------------------------|---------------------|
|-----------------------------------|---------------------|--------------------------|---------------------|

Manage Corporate Administration Facilities (Ascot Place)

Operating Income

| | | | | |
|----------|--|----------------|----------------|----------------|
| 52240/01 | Income Administration Building - Ascot Place | (1,000) | (5,627) | (1,000) |
| | | (1,000) | (5,627) | (1,000) |

Operating Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 61240/01 | Internal Revenue Administration Building - Ascot Place | (200,000) | (200,000) | 0 |
| 62140/00 | Operate and Maintain Council Administration Building Land (222 | 0 | 200 | 0 |
| 63240/01 | Operate and Maintain Administration Building - Ascot Place | 348,396 | 386,714 | 308,199 |
| 63240/02 | Clean Administration Building - Ascot Place | 46,050 | 46,050 | 79,200 |
| 63240/03 | Repair Administration Building - Ascot Place | 262,500 | 129,154 | 0 |
| 63240/04 | Lease Artwork Administration Building - Ascot Place | 7,000 | 6,305 | 7,000 |
| 63240/05 | Operate and Maintain Council Administration Building & Land (218 | 900 | 560 | 0 |
| 64370/01 | Operate and Maintain Roads / Car Parks (222 Great Eastern | 4,700 | 5,183 | 0 |
| 64394/02 | Operate and Maintain Perimeter Fencing - Ascot Place | 200 | 183 | 0 |
| 66530/01 | Operate and Maintain Security System - Ascot Place | 5,770 | 4,189 | 0 |
| 66590/00 | Operate and Maintain Miscellaneous Equipment-Ascot Place | 1,700 | 1,858 | 0 |
| | | 477,216 | 380,396 | 394,399 |

Capital Expenditure

| | | | | |
|----------|---|------------------|------------------|----------------|
| 24590/01 | Purchase/ Replace other Equipment - Ascot Place | 2,000 | 2,000 | 0 |
| 24690/00 | Purchase/ Replace Miscellaneous Furniture and Equipment-Ascot | 2,000 | 2,000 | 0 |
| 25140/01 | Upgrade Landscaping - Ascot Place | 0 | 3,220 | 0 |
| 25240/01 | Capital Improvement Administration Building - Ascot Place | 839,000 | 1,765,000 | 215,000 |
| 25240/02 | Upgrade Air Conditioning Equipment - Ascot Place | 227,000 | 15,340 | 0 |
| | | 1,070,000 | 1,787,560 | 215,000 |

Net (Income) Expenditure

| | | |
|------------------|------------------|----------------|
| 1,546,216 | 2,162,329 | 608,399 |
|------------------|------------------|----------------|

Manage Portfolio of Assets

Other Income

| | | | | |
|----------|---|------------------|------------------|------------------|
| 82440/00 | Income Disposal of Vehicles - Ascot Place | (462,796) | (335,000) | (277,766) |
| | | (462,796) | (335,000) | (277,766) |

Other Expenditure

| | | | | |
|----------|------------------------------------|----------------|----------------|----------------|
| 83440/00 | Disposal of Vehicles - Ascot Place | 434,050 | 346,628 | 272,545 |
| | | 434,050 | 346,628 | 272,545 |

Capital Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 24440/00 | Purchase Vehicles - Ascot Place | 556,988 | 446,668 | 422,232 |
| 24510/01 | Purchase Furniture Fittings & Equipment - Corporate Services | 62,000 | 40,000 | 24,000 |
| 24610/01 | Purchase Office Furniture and Fittings - Corporate Services | 10,000 | 10,000 | 0 |
| 24620/00 | Purchase Art Works | 12,000 | 4,727 | 17,273 |
| 25530/01 | Upgrade Security Equipment - Ascot Place | 10,000 | 0 | 0 |
| | | 650,988 | 501,395 | 463,505 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 622,242 | 513,023 | 458,284 |
|----------------|----------------|----------------|

Financial Performance by Account 2010/2011

| Governance and Corporate Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-----------------------------------|---------------------|--------------------------|---------------------|
|-----------------------------------|---------------------|--------------------------|---------------------|

Monitor Stakeholder Satisfaction with Type and Quality of Services Provided

Operating Expenditure

| | | | | |
|----------|--|----------|----------|---------------|
| 73961/01 | Conduct Biennial Stakeholder Perception Survey | 0 | 0 | 27,000 |
| | | 0 | 0 | 27,000 |

Net (Income) Expenditure

| | | |
|----------|----------|---------------|
| 0 | 0 | 27,000 |
|----------|----------|---------------|

Provide Administration Services

Operating Income

| | | | | |
|----------|--------------------------------|--------------|--------------|----------|
| 59901/00 | Income Administration Services | (250) | (300) | 0 |
| | | (250) | (300) | 0 |

Operating Expenditure

| | | | | |
|----------|---|----------------|----------------|----------------|
| 73901/00 | Provide Administrative Service | 248,861 | 243,305 | 466,580 |
| 73903/00 | Provide Corporate Information (Records) Service | 62,820 | 72,568 | 0 |
| 73904/00 | Co-ordinate Functions and Events - Ascot Place | 43,617 | 32,314 | 0 |
| 73905/00 | Provide Reception Service | 36,402 | 46,435 | 0 |
| | | 391,700 | 394,622 | 466,580 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 391,450 | 394,322 | 466,580 |
|----------------|----------------|----------------|

Provide Financial Services

Operating Income

| | | | | |
|----------|-----------------------------------|------------------|------------------|------------------|
| 59943/00 | Income Financial Services | (3,150) | (1,150) | (1,150) |
| 59945/00 | Income Municipal Cash Investments | (105,500) | (340,000) | (48,802) |
| 59945/02 | Income Municipal Cash at Bank | (120,000) | (90,000) | (100,448) |
| | | (228,650) | (431,150) | (150,400) |

Operating Expenditure

| | | | | |
|----------|---|----------------|----------------|----------------|
| 73913/00 | Provide Payroll Service | 17,255 | 19,452 | 0 |
| 73941/00 | Provide Accounts Payable Services | 88,973 | 88,821 | 0 |
| 73942/00 | Provide Accounts Receivable Services | 45,554 | 42,243 | 0 |
| 73943/00 | Provide Financial Services | 425,755 | 390,052 | 620,363 |
| 73943/01 | Provide Financial Services - Non GST Fees and Charges | 700 | 900 | 900 |
| 73944/00 | Provide Purchasing Services | 60,658 | 57,705 | 0 |
| 93999/01 | Clearing Account - Salaries Paid | 0 | 0 | 0 |
| 93999/02 | Clearing Account - Salaries Allocated | 0 | 0 | 0 |
| | | 638,895 | 599,173 | 621,263 |

Other Income

| | | | | |
|----------|--|--------------------|--------------------|--------------------|
| 59945/01 | Income Restricted Cash Investments | (1,100,000) | (979,700) | (1,714,079) |
| 59945/03 | Unrealised loss/gain on Restricted Investments | 0 | (650,000) | 0 |
| | | (1,100,000) | (1,629,700) | (1,714,079) |

Net (Income) Expenditure

| | | |
|------------------|--------------------|--------------------|
| (689,755) | (1,461,677) | (1,243,216) |
|------------------|--------------------|--------------------|

Financial Performance by Account 2010/2011

| Governance and Corporate Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-----------------------------------|---------------------|--------------------------|---------------------|
|-----------------------------------|---------------------|--------------------------|---------------------|

Provide Human Resource Management Services

Operating Income

| | | | | |
|----------|--------------------------------|--------------|-------------|----------|
| 58912/00 | Income Human Resource Services | (150) | (50) | 0 |
| | | (150) | (50) | 0 |

Operating Expenditure

| | | | | |
|----------|---|----------------|----------------|----------------|
| 73912/00 | Provide Human Resource Management Service | 125,380 | 164,930 | 179,850 |
| 73912/01 | Conduct Staff Recognition Presentations | 3,000 | 1,743 | 2,500 |
| | | 128,380 | 166,673 | 182,350 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 128,230 | 166,623 | 182,350 |
|----------------|----------------|----------------|

Provide Information and Technology Service

Operating Income

| | | | | |
|----------|--|----------|----------|----------|
| 59951/00 | Income Information Technology Services | 0 | 0 | 0 |
| | | 0 | 0 | 0 |

Operating Expenditure

| | | | | |
|----------|---|----------------|----------------|----------------|
| 66550/00 | Operate and Maintain Information Technology & Communication | 83,300 | 71,488 | 318,182 |
| 66560/00 | Operate and Maintain Network Communications Equipment | 19,300 | 46,775 | 0 |
| 66570/00 | Operate and Maintain Information Technology Servers | 45,500 | 42,592 | 0 |
| 66580/00 | Operate and Maintain PABX/Telephone Equipment | 12,200 | 13,417 | 0 |
| 71951/00 | Internal Revenue Information Technology Services | (1,500) | 0 | 0 |
| 73951/00 | Manage Information Technology Services | 218,390 | 219,471 | 213,918 |
| 73952/00 | Manage Application and Operating System Software | 269,650 | 128,162 | 272,165 |
| | | 646,840 | 521,905 | 804,265 |

Other Income

| | | | | |
|----------|---|----------|----------------|----------|
| 82550/00 | Income Disposal of Information Technology PC's and Printers | 0 | (872) | 0 |
| 82610/00 | Income Disposal of Office Furniture and Fittings | 0 | (205) | 0 |
| | | 0 | (1,077) | 0 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 646,840 | 520,828 | 804,265 |
|----------------|----------------|----------------|

Provide Internal Audit and Compliance Services

Operating Expenditure

| | | | | |
|----------|--|---------------|---------------|---------------|
| 73906/00 | Provide Compliance Services and Internal Audit | 37,500 | 19,400 | 35,000 |
| | | 37,500 | 19,400 | 35,000 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 37,500 | 19,400 | 35,000 |
|---------------|---------------|---------------|

Financial Performance by Account 2010/2011

| Governance and Corporate Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-----------------------------------|---------------------|--------------------------|---------------------|
|-----------------------------------|---------------------|--------------------------|---------------------|

Provide Organisation Development Services

Operating Income

| | | | | |
|----------|---|----------|--------------|----------|
| 58988/01 | Income Organisational Development Service | 0 | (200) | 0 |
| | | 0 | (200) | 0 |

Operating Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 73988/00 | Provide Organisational Development Service | 163,932 | 137,961 | 119,907 |
| | | 163,932 | 137,961 | 119,907 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 163,932 | 137,761 | 119,907 |
|----------------|----------------|----------------|

Provide Organisation Marketing and Communication Services

Operating Income

| | | | | |
|----------|-------------------------------------|----------------|----------------|----------------|
| 59961/00 | Income Marketing and Communications | (3,600) | (9,600) | (3,600) |
| | | (3,600) | (9,600) | (3,600) |

Operating Expenditure

| | | | | |
|----------|---|----------------|----------------|----------------|
| 71961/00 | Internal Revenue Marketing and Communications | (2,200) | (700) | 0 |
| 73961/00 | Manage Marketing and Communications Services | 157,591 | 169,390 | 170,195 |
| 73963/00 | Prepare Annual Report | 9,000 | 8,801 | 9,500 |
| | | 164,391 | 177,491 | 179,695 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 160,791 | 167,891 | 176,095 |
|----------------|----------------|----------------|

Update Maintain and Promote EMRC's Web Presence

Operating Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 73953/00 | Manage Web Based Communications | 53,000 | 26,457 | 49,200 |
| 73953/01 | Update Style and Content of EMRC Web Sites | 110,100 | 80,513 | 65,200 |
| | | 163,100 | 106,970 | 114,400 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 163,100 | 106,970 | 114,400 |
|----------------|----------------|----------------|

Financial Performance by Account 2010/2011

| Waste Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------|---------------------|--------------------------|---------------------|
|------------------|---------------------|--------------------------|---------------------|

Manage Engineering and Waste Management Services

Operating Income

| | | | | |
|----------|---|-----------------|-----------------|----------------|
| 59982/00 | Income Engineering / Waste Management Business Unit | (96,055) | (24,000) | (1,000) |
| 59982/01 | Income Engineering / Waste Management Business Unit - Vehicle | (200) | 0 | (200) |
| | | (96,255) | (24,000) | (1,200) |

Operating Expenditure

| | | | | |
|----------|---|----------------|----------------|------------------|
| 66510/02 | Operate and Maintain Office Equipment - Waste Management | 100 | 146 | 223 |
| 67610/02 | Operate and Maintain Office Furniture and Fittings - Waste | 2,600 | 2,006 | 3,414 |
| 67610/09 | Operate and Maintain Office Furniture and Fittings - Hazelmere | 100 | 201 | 467 |
| 71915/02 | Internal Revenue Staff Leave Entitlements - Engineering and Waste | (164,281) | (164,281) | (178,201) |
| 73917/02 | Provide Staff Annual Leave - Engineering Waste Management | 61,345 | 63,050 | 64,887 |
| 73918/02 | Recruit Staff - Engineering / Waste Management | 7,000 | 5,033 | 7,000 |
| 73921/02 | Provide Staff Sick Leave - Engineering Waste Management | 13,052 | 17,340 | 13,806 |
| 73922/02 | Provide Staff Long Service Leave - Engineering Waste Management | 4,000 | 7,281 | 4,000 |
| 73923/02 | Provide Staff RDO and TIL Leave - Engineering Waste Management | 0 | 9,456 | 0 |
| 73924/02 | Provide Staff Public Holiday Leave - Engineering Waste | 31,325 | 32,089 | 27,611 |
| 73982/00 | Manage Engineering / Waste Management Business Unit | 934,628 | 934,540 | 1,755,465 |
| | | 889,869 | 906,861 | 1,698,672 |

Capital Expenditure

| | | | | |
|----------|--|--------------|--------------|---------------|
| 24510/02 | Purchase / Replace Office Equipment - Engineering / Waste | 500 | 445 | 550 |
| 24590/03 | Purchase/Replace Other Equipment - Engineering and Waste | 2,700 | 2,307 | 5,500 |
| 24610/03 | Purchase Office Furniture and Fittings-Engineering and Waste | 2,400 | 2,033 | 2,500 |
| 24610/10 | Purchase Office Furniture and Fittings-Hazelmere | 0 | 655 | 1,500 |
| | | 5,600 | 5,440 | 10,050 |

Net (Income) Expenditure

| | | |
|----------------|----------------|------------------|
| 799,214 | 888,301 | 1,707,522 |
|----------------|----------------|------------------|

Collect Problematic Waste in the Region

Operating Income

| | | | | |
|----------|----------------------------------|-----------------|----------------|----------------|
| 58866/00 | Income Household Hazardous Waste | (50,004) | (5,500) | (6,000) |
| | | (50,004) | (5,500) | (6,000) |

Operating Expenditure

| | | | | |
|----------|--|---------------|----------------|---------------|
| 72866/00 | Manage Household Hazardous Waste | 2,515 | 7,128 | 4,982 |
| 72866/02 | Dispose of Household Hazardous Waste | 50,100 | 111,324 | 73,595 |
| 72866/03 | Market Household Hazardous Waste Collections | 2,000 | 2,900 | 12,000 |
| | | 54,615 | 121,352 | 90,577 |

Net (Income) Expenditure

| | | |
|--------------|----------------|---------------|
| 4,611 | 115,852 | 84,577 |
|--------------|----------------|---------------|

Develop Advocacy and Lobbying Protocol

Operating Expenditure

| | | | | |
|----------|--|--------------|----------|--------------|
| 73966/03 | Develop and Implement a Lobbying and Advocacy Plan - Waste | 2,000 | 0 | 2,000 |
| | | 2,000 | 0 | 2,000 |

Net (Income) Expenditure

| | | |
|--------------|----------|--------------|
| 2,000 | 0 | 2,000 |
|--------------|----------|--------------|

Financial Performance by Account 2010/2011

| Waste Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------|---------------------|--------------------------|---------------------|
|------------------|---------------------|--------------------------|---------------------|

Develop an Education Programme to Address Problematic Waste in the Region

Operating Income

| | | | | |
|----------|--|-----------------|-----------------|-----------------|
| 58866/01 | Income Conduct School Battery Collection Programme | (8,000) | (8,000) | (8,000) |
| 58939/06 | Income Fluorescent Light Recycling Study & Trial | (75,368) | (35,528) | (42,280) |
| | | (83,368) | (43,528) | (50,280) |

Operating Expenditure

| | | | | |
|----------|---|----------------|---------------|---------------|
| 72866/01 | Conduct School Battery Collection Programme | 41,802 | 30,881 | 44,407 |
| 73939/06 | Undertake Fluorescent Light Recycling Study & Trial | 61,633 | 43,130 | 32,358 |
| | | 103,435 | 74,011 | 76,765 |

Capital Expenditure

| | | | | |
|----------|--|---------------|--------------|----------|
| 24590/04 | Purchase Other Equipment - Waste Education Fluorescent Light | 19,509 | 9,700 | 0 |
| | | 19,509 | 9,700 | 0 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 39,576 | 40,183 | 26,485 |
|---------------|---------------|---------------|

Develop and implement an Education Programme for the Red Hill Education Centre

Operating Income

| | | | | |
|----------|----------------------------------|----------|----------------|----------|
| 58873/00 | Income Waste Education Programme | 0 | (1,555) | 0 |
| | | 0 | (1,555) | 0 |

Operating Expenditure

| | | | | |
|----------|------------------------------------|---------------|---------------|----------------|
| 72873/00 | Conduct Waste Education Programmes | 74,311 | 97,213 | 122,752 |
| | | 74,311 | 97,213 | 122,752 |

Capital Expenditure

| | | | | |
|----------|--|---------------|--------------|--------------|
| 24690/01 | Purchase Miscellaneous Furniture and Fittings - Red Hill Education | 12,000 | 2,500 | 9,000 |
| | | 12,000 | 2,500 | 9,000 |

Net (Income) Expenditure

| | | |
|---------------|---------------|----------------|
| 86,311 | 98,158 | 131,752 |
|---------------|---------------|----------------|

Develop Environmental Management System for Red Hill Waste Management Facility

Operating Expenditure

| | | | | |
|----------|---|---------------|---------------|---------------|
| 72856/00 | Develop Environmental Management System - Red Hill Landfill | 18,200 | 12,202 | 20,300 |
| | | 18,200 | 12,202 | 20,300 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 18,200 | 12,202 | 20,300 |
|---------------|---------------|---------------|

Identify and Coordinate Networking Opportunities

Operating Expenditure

| | | | | |
|----------|---|--------------|--------------|----------|
| 73904/02 | Attend Corporate and Award Functions and Events - Engineering | 1,500 | 1,635 | 0 |
| | | 1,500 | 1,635 | 0 |

Net (Income) Expenditure

| | | |
|--------------|--------------|----------|
| 1,500 | 1,635 | 0 |
|--------------|--------------|----------|

Financial Performance by Account 2010/2011

| Waste Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------|---------------------|--------------------------|---------------------|
|------------------|---------------------|--------------------------|---------------------|

Implement Red Hill Master Plan Land Acquisition Recommendations

Capital Expenditure

| | | | | |
|---------------------------------|--|----------|----------|----------------|
| 24150/02 | Purchase Waste Management Land - Midland Brick | 0 | 0 | 500,000 |
| | | 0 | 0 | 500,000 |
| Net (Income) Expenditure | | 0 | 0 | 500,000 |

Implement Red Hill Master Plan Planning Recommendations

Capital Expenditure

| | | | | |
|---------------------------------|---|------------------|------------------|----------------|
| 24310/08 | Construct Class III Cell Farm Stage 1 - Red Hill Landfill Facility | 3,420,268 | 3,100,000 | 0 |
| 24310/09 | Investigate and Design Class III Cell Farm Stage 2 - Redhill Landfill | 5,000 | 0 | 0 |
| 24310/10 | Investigate and Design Class III Cell Farm Stage 3 - Redhill Landfill | 8,500 | 9,993 | 0 |
| 24310/11 | Construct Class III Cell Farm Stage 2 - Red Hill Landfill Facility | 0 | 0 | 5,000 |
| 24320/01 | Construct Class III Leachate Pond - Red Hill Landfill Facility | 330,000 | 430,000 | 0 |
| 24350/00 | Construct Siltation Ponds - Red Hill Landfill Facility | 46,000 | 14,518 | 158,000 |
| 24370/00 | Construct Roads / Carparks - Red Hill Landfill Facility | 111,120 | 10,000 | 100,000 |
| 24393/00 | Construct Water Storage Dams - Red Hill Landfill Facility | 580,000 | 83,280 | 80,000 |
| 24393/01 | Construct Water Storage Dams/Tanks - Hazelmere | 0 | 890 | 0 |
| 24394/00 | Construct Perimeter Fencing - Red Hill Landfill Facility | 12,600 | 9,278 | 8,600 |
| 24396/00 | Construct Monitoring Bores - Red Hill Landfill Facility | 20,000 | 20,000 | 30,000 |
| 24397/00 | Construct Perimeter Bunds - Red Hill Landfill Facility | 5,000 | 15,000 | 0 |
| | | 4,538,488 | 3,692,959 | 381,600 |
| Net (Income) Expenditure | | 4,538,488 | 3,692,959 | 381,600 |

Implement Red Hill Master Plan Recommendations (Other)

Operating Expenditure

| | | | | |
|---------------------------------|----------------------------------|--------------|----------|----------|
| 73939/02 | Update Red Hill Development Plan | 5,000 | 0 | 0 |
| | | 5,000 | 0 | 0 |
| Net (Income) Expenditure | | 5,000 | 0 | 0 |

Financial Performance by Account 2010/2011

| Waste Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------|---------------------|--------------------------|---------------------|
|------------------|---------------------|--------------------------|---------------------|

Implement Regional Waste Education Plan

Operating Income

| | | | | |
|----------|---|------------------|------------------|------------------|
| 58873/01 | Income Stakeholder Waste Education | (331,349) | (296,694) | (312,955) |
| 58873/02 | Income Earth Carers Volunteer Program | (30,500) | (30,500) | 0 |
| 58873/03 | Income Stakeholder Waste Education - Vehicle Costs | (1,872) | (1,872) | (1,872) |
| 58873/04 | Income Regional Waste Education Marketing Materials | 0 | (4,122) | 0 |
| | | (363,721) | (333,188) | (314,827) |

Operating Expenditure

| | | | | |
|----------|---|----------------|----------------|----------------|
| 72873/01 | Provide Stakeholder Waste Education Service | 57,523 | 69,127 | 51,672 |
| 72873/02 | Conduct Waste Education Research / Surveys | 0 | 0 | 47,500 |
| 72873/03 | Conduct Regional Waste Education Events | 11,000 | 200 | 0 |
| 72873/04 | Produce Regional Waste Education Marketing Materials | 130,000 | 129,800 | 134,000 |
| 72873/06 | Conduct Earth Carers Volunteer Program | 41,384 | 57,049 | 42,461 |
| 72873/07 | Support Living Smart Sustainability Education Program - Waste | 0 | 0 | 13,000 |
| | | 239,907 | 256,176 | 288,633 |

Net (Income) Expenditure

| | | |
|------------------|-----------------|-----------------|
| (123,814) | (77,012) | (26,194) |
|------------------|-----------------|-----------------|

Implement Waste Management Services Study Assistance Programme

Operating Expenditure

| | | | | |
|----------|---|--------------|----------|------------|
| 73914/02 | Implement Engineering/Waste Management Services Study | 1,000 | 0 | 0 |
| 73914/03 | Implement Red Hill Landfill Facility Administration Staff Study | 250 | 0 | 250 |
| 73914/08 | Implement Red Hill Landfill Facility Operations Staff Study | 500 | 0 | 500 |
| | | 1,750 | 0 | 750 |

Net (Income) Expenditure

| | | |
|--------------|----------|------------|
| 1,750 | 0 | 750 |
|--------------|----------|------------|

Implement Waste Management Staff Training and Development

Operating Expenditure

| | | | | |
|----------|--|---------------|---------------|---------------|
| 73919/02 | Train and Develop Staff - Engineering / Waste Management | 39,739 | 28,968 | 38,882 |
| 73919/03 | Train and Develop Staff - Red Hill Landfill Facility | 52,228 | 31,120 | 51,342 |
| 73919/09 | Train and Develop Staff - Hazelmere Operations Staff | 6,669 | 3,080 | 7,078 |
| | | 98,636 | 63,168 | 97,302 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 98,636 | 63,168 | 97,302 |
|---------------|---------------|---------------|

Financial Performance by Account 2010/2011

| Waste Management | | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|--|-----------------------------|----------------------------------|-----------------------------|
| Manage Major and Minor Plant (Red Hill Waste Disposal Facility) | | | | |
| Operating Income | | | | |
| 58410/00 | Income Plant | (15,500) | (119,500) | (93,500) |
| | | (15,500) | (119,500) | (93,500) |
| Operating Expenditure | | | | |
| 61410/00 | Internal Revenue Plant | (1,083,101) | (1,330,821) | (1,743,820) |
| 61430/00 | Internal Revenue Vehicles - Red Hill Landfill Facility | (125,000) | (142,000) | (122,419) |
| 65410/00 | Operate and Maintain Plant - Waste Management Facilities | 1,758,210 | 2,183,826 | 2,408,238 |
| 65410/01 | Operate and Maintain Plant - Arrange for servicing repairs and | 29,485 | 19,510 | 18,775 |
| 65420/01 | Operate and Maintain Minor Plant - Water Pumps | 76,663 | 97,551 | 145,812 |
| 65420/02 | Operate and Maintain Minor Plant - Generators | 16,218 | 25,898 | 24,395 |
| 65420/03 | Operate and Maintain Minor Plant - Water Tanker | 3,580 | 3,461 | 1,506 |
| 65420/04 | Operate and Maintain Minor Plant-Trailers-Red Hill | 450 | 20 | 1,171 |
| 65420/08 | Operate and Maintain Miscellaneous Plant - Hazelmere | 0 | 3,559 | 10,130 |
| 65420/99 | Operate and Maintain Minor Plant - Misc Attachments - Red Hill | 36,400 | 75,288 | 73,650 |
| | | 712,905 | 936,292 | 817,438 |
| Other Income | | | | |
| 82410/00 | Income Disposal of Plant - Red Hill Landfill Facility | (100,000) | (101,500) | (101,500) |
| 82430/00 | Income Disposal of Vehicles - Red Hill Landfill Facility | (100,206) | (268,908) | (67,596) |
| | | (200,206) | (370,408) | (169,096) |
| Other Expenditure | | | | |
| 83410/00 | Disposal of Plant - Red Hill Landfill Facility | 101,500 | 100,000 | 101,500 |
| 83420/00 | Disposal of Minor Plant - Red Hill Landfill Facility | 0 | 0 | 0 |
| 83430/00 | Disposal of Vehicles - Red Hill Landfill Facility | 92,659 | 169,021 | 59,896 |
| | | 194,159 | 269,021 | 161,396 |
| Capital Expenditure | | | | |
| 24410/00 | Purchase / Replace Plant - Red Hill Landfill Facility | 2,567,000 | 2,385,937 | 358,000 |
| 24410/01 | Purchase / Replace Plant - Hazelmere | 283,900 | 47,175 | 2,365,265 |
| 24420/02 | Purchase / Replace Minor Plant and Equipment - Hazelmere | 24,880 | 27,641 | 15,000 |
| 24430/00 | Purchase / Replace Vehicles - Red Hill Landfill Facility | 117,884 | 219,483 | 60,145 |
| 25410/00 | Refurbish Plant - Red Hill Landfill Facility | 24,000 | 0 | 20,000 |
| 25420/00 | Refurbish Minor Plant - Red Hill Landfill Facility | 1,200 | 0 | 0 |
| | | 3,018,864 | 2,680,236 | 2,818,410 |
| Net (Income) Expenditure | | 3,710,222 | 3,395,641 | 3,534,648 |

Financial Performance by Account 2010/2011

| Waste Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------|---------------------|--------------------------|---------------------|
|------------------|---------------------|--------------------------|---------------------|

Market Red Hill Waste Management Facility By-Products

Operating Income

| | | | | |
|----------|------------------------------|------------------|------------------|------------------|
| 58861/00 | Income Surplus Clay | (1,000) | (1,000) | (1,000) |
| 58862/00 | Income Laterite | (130,000) | (90,100) | (100,000) |
| 58863/00 | Income Methane | (55,000) | (41,000) | (55,000) |
| 58864/00 | Income Greenwaste Operations | (591,898) | (678,465) | (774,368) |
| | | (777,898) | (810,565) | (930,368) |

Operating Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 64395/00 | Operate and Maintain Greenwaste Processing Area (Unsealed) | 9,306 | 14,960 | 22,479 |
| 64395/01 | Operate and Maintain Contaminated Soil Remediation Area | 1,727 | 2,219 | 3,368 |
| 64395/02 | Operate and Maintain Hardstand & Road - Hazelmere | 11,500 | 29,377 | 29,432 |
| 72860/00 | Market Waste Facility Products | 4,500 | 4,000 | 10,000 |
| 72861/00 | Manage Surplus Clay Stock Pile | 2,639 | 807 | 2,600 |
| 72862/00 | Manage Laterite | 3,902 | 13,048 | 17,065 |
| 72862/02 | Remove and Crush Lateritic Caprock - Farm Stage 2 | 200,000 | 0 | 0 |
| 72863/00 | Manage Methane | 5,772 | 8,349 | 15,440 |
| 72864/01 | Manage Greenwaste Composting | 144,027 | 191,467 | 183,360 |
| 72864/02 | Manage Greenwaste Mulching | 399,439 | 571,816 | 435,290 |
| | | 782,812 | 836,043 | 719,034 |

Net (Income) Expenditure

| | | |
|--------------|---------------|------------------|
| 4,914 | 25,478 | (211,334) |
|--------------|---------------|------------------|

Promote Red Hill Landfill Facility Operations

Operating Expenditure

| | | | | |
|----------|---|---------------|---------------|---------------|
| 63252/00 | Operate and Maintain Training Centre Buildings (House) - Red Hill | 3,200 | 6,356 | 24,938 |
| 63253/00 | Operate and Maintain Environmental Education Centre Buildings - | 13,309 | 14,640 | 16,873 |
| 66530/10 | Operate and Maintain Security System Education / Training Centre | 900 | 596 | 919 |
| 68690/01 | Operate and Maintain Miscellaneous Furniture and Fittings - | 1,500 | 2,988 | 5,637 |
| 72851/03 | Community Groups within Proximity of Red Hill Waste Disposal | 15,300 | 15,150 | 15,300 |
| 72871/00 | Provide Site Tours - Red Hill Landfill Facility | 9,617 | 11,174 | 11,890 |
| 72872/00 | Conduct Open day - Red Hill Landfill | 7,736 | 9,310 | 12,275 |
| | | 51,562 | 60,214 | 87,832 |

Capital Expenditure

| | | | | |
|----------|--|---------------|---------------|--------------|
| 24420/07 | Purchase Minor Plant and Equipment - Education Centre - Redhill | 0 | 0 | 0 |
| 25253/00 | Refurbish Environmental Education Centre - Redhill Landfill Facility | 32,300 | 14,818 | 9,000 |
| | | 32,300 | 14,818 | 9,000 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 83,862 | 75,032 | 96,832 |
|---------------|---------------|---------------|

Financial Performance by Account 2010/2011

| Waste Management | | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|---|---------------------|--------------------------|---------------------|
| Provide Waste Disposal Service (Red Hill Waste Disposal Facility) | | | | |
| Operating Income | | | | |
| 53221/00 | Income - Hazelmere Site | (230,000) | (163,569) | (82,951) |
| 53310/00 | Income Class III Cells - Red Hill Landfill Facility | (15,712,727) | (16,105,545) | (20,251,746) |
| 53310/01 | Income Tyre Recovery Charge Class III Cells - Red Hill Landfill | (40,000) | (36,000) | (30,000) |
| 53310/02 | Income E-Waste Charge Class III Cells - Red Hill Landfill Facility | 0 | (6,064) | (4,000) |
| 53330/00 | Income Class IV Cells - Red Hill Landfill Facility | (452,720) | (942,000) | (466,320) |
| 53330/01 | Income Encapsulate Class IV Material in Concrete - Red Hill Landfill | (11,000) | (2,750) | (3,000) |
| 53399/02 | Income Solar PV Tracking System - Red Hill Landfill Facility | 0 | 0 | (74,000) |
| 58581/01 | Income Workers Compensation Reimbursement - Red Hill Landfill | 0 | (7,000) | 0 |
| 58851/00 | Income Red Hill Landfill Administration | (500) | (28,151) | (500) |
| 58857/00 | Income Waste Transfer Station Operations - Red Hill Landfill Facility | (710,020) | (942,244) | (872,207) |
| 58857/01 | Income Kalamunda Transfer Station Operations | (161,379) | (194,498) | (197,986) |
| 58857/02 | Income Mathieson Road Transfer Station Operations | (219,458) | (225,587) | (229,532) |
| 58857/03 | Income Coppin Road Transfer Station Operations | (367,155) | (371,761) | (391,349) |
| 58859/01 | Income - Lime Amended Bio-Clay Operations | 0 | 0 | (115,442) |
| 58865/00 | Income Remediate Contaminated Soils | (33,885) | (10,000) | 0 |
| | | (17,938,845) | (19,035,169) | (22,719,033) |
| Operating Expenditure | | | | |
| 62120/00 | Operate and Maintain Hazelmere Site | 30,367 | 20,016 | 114,534 |
| 62150/00 | Operate and Maintain Waste Management Land - Redhill Landfill | 127,015 | 94,413 | 88,190 |
| 62150/03 | Operate and Maintain Waste Management Land - Lot 501 (Lot 81) | 0 | 350 | 350 |
| 62151/00 | Operate and Maintain Waste Management Land - Red Hill Farm | 0 | 28,027 | 21,400 |
| 63221/00 | Operate and Maintain Hazelmere Buildings | 21,900 | 34,282 | 31,598 |
| 63251/00 | Operate and Maintain Administration Buildings - Red Hill Landfill | 49,208 | 18,800 | 11,500 |
| 63259/00 | Operate and Maintain Other Waste Management Buildings Red Hill | 73,184 | 85,042 | 114,166 |
| 63259/02 | Operate and Maintain Other Waste Management Buildings | 0 | 1,995 | 6,598 |
| 63494/05 | Operate and Maintain Fencing - Hazelmere | 0 | 0 | 0 |
| 64310/01 | Operate and Maintain Class III Cells - Receive and Compact Waste | 903,437 | 940,673 | 1,266,245 |
| 64310/02 | Operate and Maintain Class III Cells - Suppress Dust | 17,679 | 117,781 | 46,525 |
| 64310/03 | Operate and Maintain Class III Cells - Manage Litter | 114,920 | 158,031 | 193,365 |
| 64310/04 | Operate and Maintain Class III Cells - Manage Traffic and Maintain | 128,955 | 132,878 | 149,080 |
| 64310/05 | Operate and Maintain Class III Cells - Supply and Maintain | 736,482 | 626,148 | 734,780 |
| 64310/06 | Operate and Maintain Class III Cells - Sample/Test Materials/Waste | 52,536 | 36,760 | 61,832 |
| 64310/07 | Operate and Maintain Class III Cell Drainage System - Red Hill | 82,241 | 91,270 | 108,150 |
| 64310/08 | Operate and Maintain Class III Cells - Cell Usage (Airspace) | 5,368,453 | 6,988,998 | 8,263,854 |
| 64310/09 | Operate and Maintain Class III Cells - Maintain Liner | 0 | 0 | 5,000 |
| 64310/10 | Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility | 178,462 | 181,862 | 214,595 |
| 64320/01 | Operate and Maintain Class III Leachate Ponds - Red Hill Landfill | 58,778 | 87,126 | 99,278 |
| 64330/01 | Operate and Maintain Class IV Cells - Receive and Compact Waste | 11,729 | 14,239 | 18,495 |
| 64330/02 | Operate and Maintain Class IV Cells - Suppress Dust | 8,596 | 6,794 | 8,920 |
| 64330/03 | Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter | 0 | 592 | 500 |
| 64330/04 | Operate and Maintain Class IV Cells - Manage Traffic and Maintain | 4,355 | 3,563 | 5,555 |
| 64330/05 | Operate and Maintain Class IV Cells - Supply and Maintain | 5,469 | 8,246 | 9,880 |
| 64330/06 | Operate and Maintain Class IV Cells - Sample / Test Materials / | 5,000 | 2,000 | 5,000 |
| 64330/07 | Operate and Maintain Class IV Cell Drainage System - Red Hill | 11,071 | 20,798 | 33,200 |
| 64330/08 | Operate and Maintain Class IV Cells - Cell Usage (Airspace) | 202,254 | 339,090 | 155,670 |
| 64330/09 | Operate and Maintain Class IV Cell - Encapsulate Material in | 6,200 | 7,119 | 2,000 |
| 64330/10 | Rehabilitate Class IV Cells - Red Hill Landfill Facility | 0 | 2,760 | 3,000 |
| 64340/01 | Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill | 87,911 | 41,988 | 41,443 |
| 64350/00 | Operate and Maintain Siltation Ponds - Red Hill Landfill Facility | 5,106 | 22,641 | 34,645 |
| 64360/00 | Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill | 4,706 | 1,643 | 4,500 |
| 64370/00 | Operate and Maintain Roads / Car Parks - Red Hill Landfill Facility | 57,179 | 78,757 | 83,677 |
| 64380/00 | Operate and Maintain Stormwater System - Red Hill Landfill Facility | 27,681 | 166,145 | 56,834 |
| 64391/00 | Operate and Maintain Waste Transfer Station Buildings - Red Hill | 6,506 | 5,886 | 5,525 |
| 64392/00 | Operate and Maintain Weighbridge Structure | 22,000 | 36,608 | 27,171 |
| 64393/00 | Operate and Maintain Water Storage Dams - Red Hill Landfill | 6,381 | 0 | 15,267 |

Financial Performance by Account 2010/2011

| Waste Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------|---------------------|--------------------------|---------------------|
|------------------|---------------------|--------------------------|---------------------|

Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Operating Expenditure

| | | | | |
|----------|--|-------------------|-------------------|-------------------|
| 64393/01 | Operate and Maintain Water Storage Dams/Tanks - Hazelmere | 3,500 | 4,310 | 2,794 |
| 64394/00 | Operate and Maintain Perimeter Fencing - Red Hill Landfill Facility | 22,551 | 5,305 | 7,305 |
| 64394/01 | Operate and Maintain Perimeter Fencing - Hazelmere | 2,200 | 1,340 | 942 |
| 64394/03 | Operate and Maintain Perimeter Fencing - Lot 501 (81North) | 0 | 906 | 1,763 |
| 64394/04 | Operate and Maintain Perimeter Fencing - Red Hill Farm | 727 | 15,730 | 15,770 |
| 64396/00 | Operate and Maintain Monitoring Bores - Red Hill Landfill Facility | 15,000 | 16,434 | 11,152 |
| 64398/00 | Operate and Maintain Miscellaneous Waste Management Structures | 5,000 | 4,931 | 12,691 |
| 65430/00 | Operate and Maintain Vehicles - Red Hill Landfill Facility | 127,981 | 107,857 | 151,117 |
| 66510/08 | Operate and Maintain Office Equipment - Redhill Landfill Facility | 1,100 | 1,040 | 1,670 |
| 66520/08 | Operate and Maintain Fire Fighting Equipment - Red Hill Landfill | 13,390 | 7,245 | 12,720 |
| 66520/09 | Operate and Maintain Fire Fighting Equipment - Hazelmere | 1,600 | 177 | 1,000 |
| 66530/08 | Operate and Maintain Security System - Red Hill Waste | 20,200 | 35,566 | 66,659 |
| 66530/09 | Operate and Maintain Security System - Hazelmere | 19,632 | 23,166 | 19,500 |
| 66590/08 | Operate and Maintain Other Equipment - Red Hill Landfill Facility | 23,059 | 26,475 | 39,992 |
| 66590/09 | Operate and Maintain Other Equipment - Hazelmere | 2,200 | 4,585 | 8,056 |
| 66690/08 | Operate and Maintain Miscellaneous Furniture and Fittings-Red Hill | 3,200 | 3,462 | 1,646 |
| 67610/08 | Operate and Maintain Office Furniture and Fittings - Red Hill Landfill | 250 | 331 | 1,261 |
| 71915/03 | Internal Revenue Staff Leave Entitlements - Red Hill Landfill | (53,859) | (87,010) | (53,474) |
| 71916/00 | Internal Revenue Red Hill Operations Staff On Costs | (521,095) | (528,950) | (805,337) |
| 72851/00 | Manage and Administer Red Hill Landfill Facility | 733,877 | 815,598 | 1,737,333 |
| 72851/01 | Waste Market Facilities | 10,298 | 9,125 | 8,364 |
| 72851/02 | Manage Red Hill Landfill Facility Safety Requirements | 3,100 | 2,322 | 3,100 |
| 72857/00 | Manage Waste Transfer Station Operations - Red Hill Landfill | 384,313 | 541,933 | 615,581 |
| 72857/01 | Manage Kalamunda Transfer Station Operations | 146,708 | 193,606 | 179,987 |
| 72857/02 | Manage Mathieson Road Transfer Station Operations | 199,507 | 254,619 | 207,293 |
| 72857/03 | Manage Coppin Road Transfer Station Operations | 333,777 | 422,628 | 354,772 |
| 72858/00 | Manage Weighbridge Operations - Red Hill Landfill Facility | 211,619 | 209,148 | 244,060 |
| 72859/04 | Lime Amended Bio-Clay Operations | 0 | 0 | 112,343 |
| 72865/00 | Remediate Contaminated Soils | 33,585 | 23,543 | 14,856 |
| 73916/00 | Manage Red Hill Landfill Operations Staff On Costs | 103,901 | 115,734 | 140,454 |
| 73917/03 | Provide Staff Annual Leave - Red Hill Landfill Facility Administration | 37,310 | 29,049 | 36,557 |
| 73917/08 | Provide Staff Annual Leave - Waste Management Landfill | 141,895 | 42,096 | 150,121 |
| 73918/03 | Recruit Staff - Red Hill Landfill | 10,000 | 17,582 | 15,000 |
| 73921/03 | Provide Staff Sick Leave - Red Hill Landfill Facility Administration | 7,938 | 5,303 | 7,778 |
| 73921/08 | Provide Staff Sick Leave - Waste Management Landfill Operations | 29,441 | 10,184 | 31,191 |
| 73922/08 | Provide Staff Long Service Leave - Waste Management Landfill | 7,000 | 14,170 | 7,000 |
| 73923/03 | Provide Staff RDO and TIL Leave - Red Hill Landfill Facility | 0 | 3,365 | 0 |
| 73923/08 | Provide Staff RDO and TIL Leave - Waste Management Landfill | 0 | 1,923 | 0 |
| 73924/03 | Provide Staff Public Holiday Leave - Red Hill Landfill Facility | 4,763 | 6,142 | 15,556 |
| 73924/08 | Provide Staff Public Holiday Leave - Waste Management Landfill | 17,665 | 14,564 | 21,791 |
| 73925/03 | Provide Staff Workers' Compensation - Red Hill Landfill Facility | 0 | 3,043 | 0 |
| 73936/00 | Manage Workshop Operations | 16,100 | 12,397 | 16,700 |
| 73939/01 | Undertake Geotechnical Investigations | 2,000 | 0 | 200,000 |
| | | 10,537,193 | 12,794,295 | 15,659,386 |

Capital Expenditure

| | | | | |
|----------|--|---------|---------|---------|
| 24250/01 | Construct Waste Management Facility Buildings - Red Hill Landfill | 5,000 | 14,532 | 410,000 |
| 24250/02 | Construct Waste Management Facility Buildings - Hazelmere | 50,050 | 0 | 200,000 |
| 24259/01 | Investigate and Design Number 3 Workshop - Redhill Landfill Facility | 60,000 | 0 | 60,000 |
| 24259/02 | Construct Waste Management Facility Buildings - Other - Hazelmere | 50,000 | 19,000 | 21,000 |
| 24259/03 | Upgrade Power - Redhill Landfill Facility | 0 | 0 | 50,000 |
| 24360/00 | Construct Nutrient Stripping Pond - Red Hill Landfill Facility | 0 | 0 | 50,000 |
| 24392/00 | Construct Weighbridge - Hazelmere | 0 | 0 | 150,000 |
| 24395/01 | Construct Hardstand and Road - Hazelmere | 0 | 2,210 | 50,000 |
| 24399/02 | Construct Solar PV Tracking System - Red Hill Landfill Facility | 0 | 0 | 160,179 |
| 24420/00 | Purchase / Replace Minor Plant and Equipment-Red Hill Landfill | 178,400 | 180,000 | 200,000 |

Financial Performance by Account 2010/2011

| Waste Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------|---------------------|--------------------------|---------------------|
|------------------|---------------------|--------------------------|---------------------|

Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Capital Expenditure

| | | | | |
|----------|--|----------------|----------------|------------------|
| 24510/08 | Purchase / Replace Office Equipment - Red Hill Landfill Facility | 9,000 | 8,649 | 7,000 |
| 24520/07 | Purchase Fire Fighting System/Equipment - Hazelmere | 600 | 0 | 600 |
| 24520/08 | Purchase / Replace Fire Fighting Equipment - Red Hill Landfill | 6,000 | 0 | 1,000 |
| 24530/08 | Purchase / Replace Security System - Red Hill Waste Management | 7,900 | 10,000 | 45,000 |
| 24590/00 | Purchase / Replace Other Equipment - Red Hill Landfill Facility | 35,650 | 25,000 | 40,000 |
| 24590/02 | Purchase / Replace Miscellaneous Plant & Equipment - Hazelmere | 26,500 | 24,740 | 8,240 |
| 24610/08 | Purchase / Replace Office Furniture and Fittings - Red Hill Landfill | 1,000 | 1,000 | 6,500 |
| 25259/01 | Refurbish Waste Transfer Station Building - Red Hill Landfill Facility | 25,000 | 0 | 25,000 |
| | | 455,100 | 285,131 | 1,484,519 |

Net (Income) Expenditure

| | | |
|--------------------|--------------------|--------------------|
| (6,946,551) | (5,955,743) | (5,575,129) |
|--------------------|--------------------|--------------------|

Satisfy Red Hill Legislative Environmental Requirements

Operating Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 72853/00 | Monitor Environmental Impacts - Red Hill Water Monitoring | 135,700 | 167,349 | 220,036 |
| 72854/00 | Monitor Environmental Impacts - Red Hill Groundwater Remediation | 226,700 | 130,200 | 225,500 |
| 72859/00 | Monitor Environmental Impacts - Red Hill Landfill Other | 12,200 | 7,294 | 41,100 |
| 72859/01 | Monitor Environmental Impacts - Red Hill Landfill National Pollutant | 50,000 | 0 | 20,000 |
| 72859/02 | Monitor Environmental Impacts - Red Hill Landfill Occupational | 3,200 | 505 | 16,500 |
| 72859/03 | Monitor Environmental Impacts - Red Hill Landfill Air | 1,200 | 0 | 11,500 |
| | | 429,000 | 305,348 | 534,636 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 429,000 | 305,348 | 534,636 |
|----------------|----------------|----------------|

Financial Performance by Account 2010/2011

| Waste Management | | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|---|---------------------|--------------------------|---------------------|
| Undertake Waste Management Research and Development | | | | |
| Operating Income | | | | |
| 58888/01 | Income Woodwaste Project | (727,001) | (807,265) | (893,414) |
| 58888/02 | Income Mattress Project - Hazelmere | (171,040) | (91,635) | (173,674) |
| 58888/03 | Income Hazelmere - Vehicle Costs Reimbursement | (1,872) | (1,872) | (1,740) |
| 58888/04 | Income Mattress Project - Red Hill | 0 | (6,500) | (6,500) |
| 58888/05 | Income Woodwaste Project (broiler growers guarantee fee) - | 0 | (4,500) | (9,440) |
| 58939/00 | Income Forum of Regional Councils (FORC) | (29,585) | (75,512) | (49,140) |
| 58939/01 | Income Engineering / Waste Management Special Projects | (173,135) | (271,499) | (100) |
| 58939/11 | Income Council Turf Recycling - SWIS Grant 14023 | 0 | (59,859) | (54,147) |
| | | (1,102,633) | (1,318,642) | (1,188,156) |
| Operating Expenditure | | | | |
| 72888/01 | Manage Woodwaste Project - Hazelmere | 1,214,741 | 1,005,665 | 1,056,011 |
| 72888/02 | Manage Mattress Project - Hazelmere | 112,253 | 161,171 | 143,007 |
| 72888/04 | Manage Carpet Recycling Project - Hazelmere | 0 | 0 | 2,550 |
| 72888/05 | Woodwaste Project - Hazelmere (broiler growers guarantee fee) | 0 | 4,500 | 9,440 |
| 73932/00 | Undertake Engineering / Waste Management Research and | 42,000 | 41,000 | 41,000 |
| 73933/00 | Undertake Household Hazardous Waste Research and | 20,000 | 0 | 5,000 |
| 73939/00 | Undertake Engineering / Waste Management Special Projects | 205,000 | 2,267 | 0 |
| 73939/04 | Support Forum of Regional Councils (FORC) | 31,000 | 92,200 | 60,000 |
| 73939/07 | Organic Processing Facility Project - Mathieson Rd | 0 | 100,000 | 0 |
| 73939/08 | Steel Extraction from Landfill Project | 0 | 19,893 | 0 |
| 73939/09 | SME Waste and Asbestos Waste Project | 0 | 10,000 | 0 |
| 73939/10 | Greenhouse Waste Plan Project | 0 | 51,232 | 0 |
| 73939/11 | Manage Council Turf Recycling - SWIS Grant 14023 | 0 | 69,865 | 45,000 |
| | | 1,624,994 | 1,557,793 | 1,362,008 |
| Net (Income) Expenditure | | 522,361 | 239,151 | 173,852 |

Financial Performance by Account 2010/2011

| Environmental Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------------|---------------------|--------------------------|---------------------|
|------------------------|---------------------|--------------------------|---------------------|

Develop Advocacy and Lobbying Protocol

Operating Expenditure

| | | | | |
|----------|--|--------------|----------|----------|
| 73966/01 | Develop and Implement a Lobbying and Advocacy Plan - | 2,000 | 0 | 0 |
| | | 2,000 | 0 | 0 |

Net (Income) Expenditure

| | | |
|--------------|----------|----------|
| 2,000 | 0 | 0 |
|--------------|----------|----------|

Identify and Coordinate Networking Opportunities

Operating Expenditure

| | | | | |
|----------|---|--------------|--------------|----------|
| 73904/05 | Attend Corporate and Award Functions and Events - Environmental | 1,000 | 1,014 | 0 |
| | | 1,000 | 1,014 | 0 |

Net (Income) Expenditure

| | | |
|--------------|--------------|----------|
| 1,000 | 1,014 | 0 |
|--------------|--------------|----------|

Implement Cities For Climate Protection (CCP) Programme

Operating Income

| | | | | |
|----------|--|-----------------|-----------------|-----------------|
| 58725/00 | Income Achieving Carbon Emissions Reduction (ACEr) | (79,160) | (77,560) | (42,300) |
| | | (79,160) | (77,560) | (42,300) |

Operating Expenditure

| | | | | |
|----------|--|---------------|---------------|---------------|
| 72725/00 | Achieving Carbon Emissions Reduction (ACEr) | 76,705 | 57,758 | 57,133 |
| 72725/01 | EMRC - Achieving Carbon Emissions Reduction (ACEr) | 10,400 | 8,961 | 7,500 |
| | | 87,105 | 66,719 | 64,633 |

Net (Income) Expenditure

| | | |
|--------------|-----------------|---------------|
| 7,945 | (10,841) | 22,333 |
|--------------|-----------------|---------------|

Implement Eastern Hills Catchment Management Action Project

Operating Income

| | | | | |
|----------|--|------------------|------------------|------------------|
| 58721/00 | Income Eastern Hills Catchment Management (EHCM) | (309,800) | (219,998) | (249,000) |
| 58721/04 | Income Watsonia OMCF Project | (56,610) | (56,610) | 0 |
| | | (366,410) | (276,608) | (249,000) |

Operating Expenditure

| | | | | |
|----------|---|----------------|----------------|----------------|
| 72721/00 | Implement Eastern Hills Catchment Management Project - EHCM | 32,413 | 28,742 | 21,720 |
| 72721/05 | Support Landcare Centre Administration (EHCM) | 11,410 | 10,889 | 0 |
| 72721/06 | Implement Eastern Hills Catchment Management Project - NRM | 69,589 | 66,681 | 71,063 |
| 72721/07 | Implement Eastern Hills Catchment Management Project - NRM | 87,991 | 85,305 | 84,189 |
| 72721/10 | Implement Eastern Hills Catchment Management Project - NRM | 74,650 | 75,128 | 73,612 |
| 72721/13 | Implement Watsonia OMCF Project | 56,610 | 36,610 | 20,000 |
| 72721/16 | Implement Eastern Hills Catchment Management Project - NRM | 71,317 | 0 | 0 |
| 72721/17 | Native Fish Monitoring Project (EHCM) | 0 | 0 | 35,000 |
| | | 403,980 | 303,355 | 305,584 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 37,570 | 26,747 | 56,584 |
|---------------|---------------|---------------|

Financial Performance by Account 2010/2011

| Environmental Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------------|---------------------|--------------------------|---------------------|
|------------------------|---------------------|--------------------------|---------------------|

Implement Environmental Services Staff Training and Development

Operating Expenditure

| | | | | |
|----------|--|---------------|---------------|---------------|
| 73919/05 | Train and Develop Staff - Environmental Services | 37,123 | 25,800 | 36,153 |
| | | 37,123 | 25,800 | 36,153 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 37,123 | 25,800 | 36,153 |
|---------------|---------------|---------------|

Implement Environmental Services Study Assistance Programme

Operating Expenditure

| | | | | |
|----------|---|--------------|--------------|--------------|
| 73914/05 | Implement Environmental Services Staff Study Assistance | 2,000 | 2,000 | 2,000 |
| | | 2,000 | 2,000 | 2,000 |

Net (Income) Expenditure

| | | |
|--------------|--------------|--------------|
| 2,000 | 2,000 | 2,000 |
|--------------|--------------|--------------|

Implement Future Proofing Climate Change Adaptation Project

Operating Income

| | | | | |
|----------|--|-----------------|-----------------|-----------------|
| 58725/02 | Income Future Proofing Climate Change Adaptation Project | (90,000) | (89,655) | (75,000) |
| | | (90,000) | (89,655) | (75,000) |

Operating Expenditure

| | | | | |
|----------|---|----------------|---------------|----------------|
| 72725/07 | Implement Future Proofing Climate Change Adaptation Project | 140,000 | 66,711 | 121,653 |
| | | 140,000 | 66,711 | 121,653 |

Net (Income) Expenditure

| | | |
|---------------|-----------------|---------------|
| 50,000 | (22,944) | 46,653 |
|---------------|-----------------|---------------|

Implement Perth Solar City Project

Operating Income

| | | | | |
|----------|---------------------------------|--------------------|------------------|--------------------|
| 58731/00 | Income Perth Solar City Project | (1,240,000) | (760,000) | (1,005,559) |
| | | (1,240,000) | (760,000) | (1,005,559) |

Operating Expenditure

| | | | | |
|----------|--|------------------|----------------|------------------|
| 72731/00 | Implement Perth Solar City Project | 117,207 | 188,277 | 86,493 |
| 72731/01 | Implement Perth Solar City Living Smart Program | 580,000 | 580,000 | 460,000 |
| 72731/02 | Implement Perth Solar City EMRC Demonstration Projects | 60,000 | 0 | 0 |
| 72731/03 | Implement Perth Solar City Bassendean Demonstration Projects | 60,000 | 0 | 58,000 |
| 72731/04 | Implement Perth Solar City Bayswater Demonstration Projects | 60,000 | 0 | 72,240 |
| 72731/05 | Implement Perth Solar City Belmont Demonstration Projects | 60,000 | 0 | 107,000 |
| 72731/06 | Implement Perth Solar City Kalamunda Demonstration Projects | 60,000 | 0 | 56,664 |
| 72731/07 | Implement Perth Solar City Mundaring Demonstration Projects | 60,000 | 0 | 66,740 |
| 72731/08 | Implement Perth Solar City Swan Demonstration Projects | 60,000 | 0 | 94,915 |
| 72731/09 | Implement Perth Solar City Community Arts Program | 150,000 | 0 | 0 |
| | | 1,267,207 | 768,277 | 1,002,052 |

Net (Income) Expenditure

| | | |
|---------------|--------------|----------------|
| 27,207 | 8,277 | (3,507) |
|---------------|--------------|----------------|

Financial Performance by Account 2010/2011

| Environmental Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------------|---------------------|--------------------------|---------------------|
|------------------------|---------------------|--------------------------|---------------------|

Implement Swan and Helena River Management Framework

Operating Expenditure

| | | | | |
|----------|--|----------|----------|----------------|
| 72799/03 | Implement Swan and Helena River Management Framework | 0 | 0 | 112,113 |
| | | 0 | 0 | 112,113 |

Net (Income) Expenditure

| | | |
|----------|----------|----------------|
| 0 | 0 | 112,113 |
|----------|----------|----------------|

Implement Water Campaign Programme

Operating Income

| | | | | |
|----------|--------------------------------|-----------------|-----------------|-----------------|
| 58739/05 | Income Regional Water Campaign | (59,288) | (82,553) | (76,422) |
| | | (59,288) | (82,553) | (76,422) |

Operating Expenditure

| | | | | |
|----------|-----------------------------------|---------------|---------------|---------------|
| 72739/05 | Undertake Regional Water Campaign | 77,094 | 75,840 | 70,168 |
| | | 77,094 | 75,840 | 70,168 |

Net (Income) Expenditure

| | | |
|---------------|----------------|----------------|
| 17,806 | (6,713) | (6,254) |
|---------------|----------------|----------------|

Manage and Deliver Environmental Services

Operating Income

| | | | | |
|----------|---|----------------|----------------|----------------|
| 58984/00 | Income Environmental Services Business Unit | (250) | (250) | (500) |
| 58984/01 | Income Environmental Services - Vehicle Costs Reimbursement | (5,382) | (5,382) | (8,320) |
| | | (5,632) | (5,632) | (8,820) |

Operating Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 66510/05 | Operate and Maintain Office Equipment - Environmental Services | 50 | 612 | 1,145 |
| 67610/05 | Operate and Maintain Office Furniture and Fittings - Environmental | 1,000 | 1,139 | 1,538 |
| 71915/05 | Internal Revenue Staff Leave Entitlements - Environmental Services | (106,296) | (95,781) | (99,573) |
| 71984/00 | Internal Revenue Environmental Services Business Unit | (83,520) | (9,870) | 0 |
| 72713/00 | Market Environmental Services | 5,500 | 0 | 0 |
| 73917/05 | Provide Staff Annual Leave - Environmental Services | 63,381 | 54,001 | 57,739 |
| 73918/05 | Recruit Staff - Environmental Services | 12,000 | 11,977 | 6,500 |
| 73921/05 | Provide Staff Sick Leave - Environmental Services | 12,847 | 8,985 | 11,925 |
| 73922/05 | Provide Staff Long Service Leave - Environmental Services | 6,000 | 20,706 | 6,000 |
| 73923/05 | Provide Staff RDO and TIL Leave - Environmental Services | 0 | 4,629 | 0 |
| 73924/05 | Provide Staff Public Holiday Leave - Environmental Services | 30,833 | 13,074 | 23,850 |
| 73929/05 | Provide Staff Other Leave - Environmental Services | 0 | 1,764 | 0 |
| 73984/00 | Manage Environmental Services Business Unit | 324,133 | 328,956 | 663,348 |
| 73984/01 | Undertake Environmental Services Special Projects | 1,000 | 2,000 | 6,000 |
| | | 266,928 | 342,192 | 678,472 |

Capital Expenditure

| | | | | |
|----------|---|--------------|--------------|--------------|
| 24510/05 | Purchase Office Equipment - Environmental Services | 2,000 | 2,000 | 2,000 |
| 24610/05 | Purchase Office Furniture and Fittings - Environmental Services | 1,500 | 1,500 | 1,500 |
| | | 3,500 | 3,500 | 3,500 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 264,796 | 340,060 | 673,152 |
|----------------|----------------|----------------|

Financial Performance by Account 2010/2011

| Environmental Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------------|---------------------|--------------------------|---------------------|
|------------------------|---------------------|--------------------------|---------------------|

Participate in Environmental Issues and Projects that Affect the Region

Operating Income

| | | | | |
|----------|-------------------------------------|----------|-----------------|-----------------|
| 58730/00 | Income Dieback Management Framework | 0 | (12,500) | (57,500) |
| | | 0 | (12,500) | (57,500) |

Operating Expenditure

| | | | | |
|----------|--|-----------------|-----------------|---------------|
| 71720/00 | Internal Revenue Regional Environmental Projects | (51,000) | (51,564) | 0 |
| 72720/00 | Undertake Regional Environmental Projects | 5,000 | 0 | 0 |
| 72730/00 | Develop Dieback Management Framework | 0 | 12,544 | 57,485 |
| 72739/00 | Implement Other Environmental Projects | 0 | 0 | 11,623 |
| | | (46,000) | (39,020) | 69,108 |

Net (Income) Expenditure

| | | |
|-----------------|-----------------|---------------|
| (46,000) | (51,520) | 11,608 |
|-----------------|-----------------|---------------|

Provide Environmental Consulting Service to EMRC

Operating Expenditure

| | | | | |
|----------|--|---------------|--------------|----------|
| 72715/00 | Provide Consulting Services - Regional Development | 20,234 | 4,841 | 0 |
| | | 20,234 | 4,841 | 0 |

Net (Income) Expenditure

| | | |
|---------------|--------------|----------|
| 20,234 | 4,841 | 0 |
|---------------|--------------|----------|

Provide Environmental Consulting Service to member Councils

Operating Income

| | | | | |
|----------|--|------------------|-----------------|-----------------|
| 58711/00 | Income Environmental Consulting Services | (108,000) | (20,000) | (23,000) |
| | | (108,000) | (20,000) | (23,000) |

Operating Expenditure

| | | | | |
|----------|---|---------------|---------------|---------------|
| 72711/00 | Provide Environmental Consulting Services | 66,086 | 50,373 | 18,380 |
| | | 66,086 | 50,373 | 18,380 |

Net (Income) Expenditure

| | | |
|-----------------|---------------|----------------|
| (41,914) | 30,373 | (4,620) |
|-----------------|---------------|----------------|

Provide Environmental Consulting Services to External Organisations

Operating Income

| | | | | |
|----------|--|----------------|----------------|----------|
| 58712/00 | Income Environmental Consulting Services - Other Clients | (9,500) | (5,532) | 0 |
| | | (9,500) | (5,532) | 0 |

Operating Expenditure

| | | | | |
|----------|---|----------|----------|----------|
| 72712/00 | Provide Environmental Consulting Services - Other Clients | 0 | 0 | 0 |
| | | 0 | 0 | 0 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------|
| (9,500) | (5,532) | 0 |
|----------------|----------------|----------|

Financial Performance by Account 2010/2011

Regional Development

| | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|---------------------|--------------------------|---------------------|
|--|---------------------|--------------------------|---------------------|

Develop Advocacy and Lobbying Protocol

Operating Expenditure

| | | | | |
|----------|--------------------------------------|----------------|----------------|----------------|
| 73966/02 | Implement Regional Advocacy Strategy | 268,290 | 255,100 | 265,176 |
| | | 268,290 | 255,100 | 265,176 |

Net (Income) Expenditure

| | | | | |
|--|--|----------------|----------------|----------------|
| | | 268,290 | 255,100 | 265,176 |
|--|--|----------------|----------------|----------------|

Develop and Promote Perth's Eastern Region as a Tourism Destination

Operating Expenditure

| | | | | |
|----------|--|---------------|---------------|---------------|
| 72818/01 | Regional Tourism Destination Marketing | 58,573 | 46,575 | 65,497 |
| | | 58,573 | 46,575 | 65,497 |

Net (Income) Expenditure

| | | | | |
|--|--|---------------|---------------|---------------|
| | | 58,573 | 46,575 | 65,497 |
|--|--|---------------|---------------|---------------|

Facilitate dispersal of visitors throughout the Perth's Eastern Region

Operating Expenditure

| | | | | |
|----------|------------------------------------|---------------|---------------|----------|
| 72814/00 | Support Regional Visitor Servicing | 65,604 | 59,597 | 0 |
| | | 65,604 | 59,597 | 0 |

Net (Income) Expenditure

| | | | | |
|--|--|---------------|---------------|----------|
| | | 65,604 | 59,597 | 0 |
|--|--|---------------|---------------|----------|

Facilitate Regional Tourism Projects

Operating Income

| | | | | |
|----------|-------------------------------------|------------------|------------------|-----------------|
| 58801/00 | Income Regional Tourism Development | (108,792) | (113,742) | (90,654) |
| | | (108,792) | (113,742) | (90,654) |

Net (Income) Expenditure

| | | | | |
|--|--|------------------|------------------|-----------------|
| | | (108,792) | (113,742) | (90,654) |
|--|--|------------------|------------------|-----------------|

Facilitate Regional Youth Strategies

Operating Expenditure

| | | | | |
|----------|----------------------------------|---------------|--------------|---------------|
| 72762/00 | Develop Youth Education Strategy | 25,000 | 1,952 | 21,926 |
| | | 25,000 | 1,952 | 21,926 |

Net (Income) Expenditure

| | | | | |
|--|--|---------------|--------------|---------------|
| | | 25,000 | 1,952 | 21,926 |
|--|--|---------------|--------------|---------------|

Facilitate Tourism Industry Development Activities

Operating Expenditure

| | | | | |
|----------|---|---------------|--------------|---------------|
| 72801/01 | Conduct Regional Tourism Market Research | 12,344 | 0 | 23,329 |
| 72801/02 | Facilitate Tourism Industry Development Workshops | 9,679 | 7,365 | 0 |
| 72801/03 | Regional Tourism Destination Development | 0 | 0 | 46,163 |
| | | 22,023 | 7,365 | 69,492 |

Net (Income) Expenditure

| | | | | |
|--|--|---------------|--------------|---------------|
| | | 22,023 | 7,365 | 69,492 |
|--|--|---------------|--------------|---------------|

Financial Performance by Account 2010/2011

| Regional Development | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|----------------------|---------------------|--------------------------|---------------------|
|----------------------|---------------------|--------------------------|---------------------|

Identify and Investigate New Regional Development Project Opportunities

Operating Expenditure

| | | | | |
|---------------------------------|--|---------------|---------------|----------|
| 72772/02 | Investigate New Regional Development Initiatives | 24,046 | 48,917 | 0 |
| 73983/01 | Undertake Regional Development Special Projects | 19,005 | 0 | 0 |
| | | 43,051 | 48,917 | 0 |
| Net (Income) Expenditure | | 43,051 | 48,917 | 0 |

Implement Perth's Eastern Autumn Festival Regional Publicity Campaign

Operating Income

| | | | | |
|----------|--|----------|----------------|----------|
| 58802/01 | Income Perth's Eastern Autumn Festival | 0 | (9,091) | 0 |
| | | 0 | (9,091) | 0 |

Operating Expenditure

| | | | | |
|---------------------------------|-------------------------|---------------|---------------|---------------|
| 72802/01 | Perth's Autumn Festival | 70,481 | 63,198 | 68,832 |
| | | 70,481 | 63,198 | 68,832 |
| Net (Income) Expenditure | | 70,481 | 54,107 | 68,832 |

Implement Regional Cycling Tourism Opportunities

Operating Income

| | | | | |
|----------|---|----------|-----------------|----------|
| 58819/00 | Income Regional Cycling Tourism Opportunities | 0 | (20,000) | 0 |
| | | 0 | (20,000) | 0 |

Operating Expenditure

| | | | | |
|---------------------------------|--|---------------|---------------|--------------|
| 72819/00 | Implement Regional Cycling Tourism Opportunities | 49,766 | 60,162 | 1,726 |
| | | 49,766 | 60,162 | 1,726 |
| Net (Income) Expenditure | | 49,766 | 40,162 | 1,726 |

Implement Regional Development Services Study Assistance Programme

Operating Expenditure

| | | | | |
|---------------------------------|---|--------------|--------------|--------------|
| 73914/04 | Implement Regional Development Staff Study Assistance | 1,000 | 1,000 | 1,000 |
| | | 1,000 | 1,000 | 1,000 |
| Net (Income) Expenditure | | 1,000 | 1,000 | 1,000 |

Implement Regional Development Staff Training and Development

Operating Expenditure

| | | | | |
|---------------------------------|--|---------------|---------------|---------------|
| 73919/04 | Train and Develop Staff - Regional Development | 22,350 | 22,550 | 24,828 |
| | | 22,350 | 22,550 | 24,828 |
| Net (Income) Expenditure | | 22,350 | 22,550 | 24,828 |

Financial Performance by Account 2010/2011

| Regional Development | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|----------------------|---------------------|--------------------------|---------------------|
|----------------------|---------------------|--------------------------|---------------------|

Implement Regional Integrated Transport Strategy

Operating Income

| | | | | |
|----------|--|-----------------|----------|------------------|
| 58787/02 | Income Travel Smart Programme | (40,000) | 0 | (45,000) |
| 58787/03 | Income Co-ordinate Regional Cycle Plan | 0 | 0 | (50,000) |
| 58787/07 | Income Planning for Walking | 0 | 0 | (14,380) |
| | | (40,000) | 0 | (109,380) |

Operating Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 72787/01 | Implement Regional Integrated Transport Strategy | 73,732 | 85,777 | 77,758 |
| 72787/02 | Implement Regional Travel Smart Programme | 8,726 | 0 | 40,000 |
| 72787/03 | Co-ordinate Regional Cycle Plan | 50,984 | 25,135 | 100,000 |
| 72787/04 | Regional Walking Strategy | 0 | 0 | 21,794 |
| | | 133,442 | 110,912 | 239,552 |

Net (Income) Expenditure

| | | |
|---------------|----------------|----------------|
| 93,442 | 110,912 | 130,172 |
|---------------|----------------|----------------|

Implement Swan and Helena River Management Framework

Operating Expenditure

| | | | | |
|----------|--|----------------|---------------|----------|
| 72799/01 | Implement Swan River Concept and Management Plan | 183,141 | 46,510 | 0 |
| | | 183,141 | 46,510 | 0 |

Net (Income) Expenditure

| | | |
|----------------|---------------|----------|
| 183,141 | 46,510 | 0 |
|----------------|---------------|----------|

Investigate and Develop Industry Capability and Clustering Project

Operating Expenditure

| | | | | |
|----------|--|--------------|--------------|----------------|
| 72782/00 | Facilitate Industry Capability/Clustering Research | 2,000 | 1,448 | 0 |
| 72782/01 | Implement Regional Economic Development Strategy | 0 | 0 | 101,913 |
| | | 2,000 | 1,448 | 101,913 |

Net (Income) Expenditure

| | | |
|--------------|--------------|----------------|
| 2,000 | 1,448 | 101,913 |
|--------------|--------------|----------------|

Financial Performance by Account 2010/2011

| Regional Development | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|----------------------|---------------------|--------------------------|---------------------|
|----------------------|---------------------|--------------------------|---------------------|

Manage and Deliver Regional Development Service

Operating Income

| | | | | |
|----------|---|--------------|--------------|-----------------|
| 58983/00 | Income Regional Development Business Unit | (100) | (212) | (10,990) |
| | | (100) | (212) | (10,990) |

Operating Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 66510/04 | Operate and Maintain Office Equipment - Regional Development | 0 | 144 | 400 |
| 66590/05 | Operate and Maintain Other Equipment - Regional Development | 0 | 0 | 805 |
| 67610/04 | Operate and Maintain Furniture and Fittings - Regional Development | 0 | 738 | 1,166 |
| 71915/04 | Internal Revenue Staff Leave Entitlements - Regional Development | (70,369) | (87,820) | (75,182) |
| 72799/02 | Provide Regional Economic Profile Information | 74,822 | 49,723 | 34,000 |
| 73917/04 | Provide Staff Annual Leave - Regional Development | 40,406 | 13,687 | 42,207 |
| 73918/04 | Recruit Staff - Regional Development | 3,500 | 8,625 | 4,000 |
| 73921/04 | Provide Staff Sick Leave - Regional Development | 8,597 | 6,902 | 9,004 |
| 73922/04 | Provide Staff Long Service Leave - Regional Development | 1,560 | 1,560 | 1,560 |
| 73923/04 | Provide Staff RDO and TIL Leave - Regional Development | 0 | 1,393 | 0 |
| 73924/04 | Provide Staff Public Holiday Leave - Regional Development | 20,633 | 11,071 | 18,008 |
| 73983/00 | Manage Regional Development Business Unit | 152,259 | 281,987 | 673,483 |
| 73983/03 | Support Regional Development Grant/Sponsorship Opportunities | 48,826 | 2,635 | 30,000 |
| | | 280,234 | 290,645 | 739,451 |

Capital Expenditure

| | | | | |
|----------|---|--------------|--------------|--------------|
| 24510/04 | Purchase Office Equipment - Regional Development | 1,500 | 1,500 | 1,000 |
| 24590/08 | Purchase Other Equipment - Regional Development | 0 | 4,132 | 0 |
| 24610/04 | Purchase Office Furniture and Fittings - Regional Development | 1,500 | 1,500 | 1,500 |
| | | 3,000 | 7,132 | 2,500 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 283,134 | 297,565 | 730,961 |
|----------------|----------------|----------------|

Produce Regional Events Calendar

Operating Expenditure

| | | | | |
|----------|----------------------------------|----------------|----------|----------|
| 72802/02 | Publish Regional Events Calendar | 108,439 | 0 | 0 |
| | | 108,439 | 0 | 0 |

Net (Income) Expenditure

| | | |
|----------------|----------|----------|
| 108,439 | 0 | 0 |
|----------------|----------|----------|

Pursue International Investment in the Region

Operating Expenditure

| | | | | |
|----------|--|--------------|------------|----------|
| 72771/00 | Develop International Economic Relations | 4,000 | 187 | 0 |
| | | 4,000 | 187 | 0 |

Net (Income) Expenditure

| | | |
|--------------|------------|----------|
| 4,000 | 187 | 0 |
|--------------|------------|----------|

Financial Performance by Account 2010/2011

| Regional Development | | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|----------------------|---------------------|--------------------------|---------------------|
| Support Avon Descent Community Days | | | | |
| Operating Income | | | | |
| 58829/01 | Income Avon Descent | (250,000) | (250,012) | (250,000) |
| | | (250,000) | (250,012) | (250,000) |
| Operating Expenditure | | | | |
| 72829/01 | Support Avon Descent | 273,012 | 253,985 | 271,732 |
| | | 273,012 | 253,985 | 271,732 |
| Net (Income) Expenditure | | 23,012 | 3,973 | 21,732 |

Financial Performance by Account 2010/2011

| Risk Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-----------------|---------------------|--------------------------|---------------------|
|-----------------|---------------------|--------------------------|---------------------|

Deliver Risk Management Training

Operating Income

| | | | | |
|----------|--|-----------------|-----------------|-----------------|
| 58833/01 | Income Occupational Health and Safety Training | (41,200) | (37,700) | (36,200) |
| | | (41,200) | (37,700) | (36,200) |

Operating Expenditure

| | | | | |
|----------|---|---------------|---------------|--------------|
| 72833/01 | Conduct Training - Occupational Health and Safety | 15,285 | 11,684 | 7,650 |
| 72833/99 | Conduct Training - Other Risk Management Courses | 1,340 | 2,342 | 150 |
| | | 16,625 | 14,026 | 7,800 |

Net (Income) Expenditure

| | | |
|-----------------|-----------------|-----------------|
| (24,575) | (23,674) | (28,400) |
|-----------------|-----------------|-----------------|

Deliver Traffic Management Training

Operating Income

| | | | | |
|----------|------------------------------------|-----------------|-----------------|-----------------|
| 58833/02 | Income Traffic Management Training | (43,000) | (22,987) | (16,200) |
| | | (43,000) | (22,987) | (16,200) |

Operating Expenditure

| | | | | |
|----------|---------------------------------------|---------------|---------------|--------------|
| 72833/02 | Conduct Training - Traffic Management | 16,090 | 11,461 | 3,500 |
| | | 16,090 | 11,461 | 3,500 |

Net (Income) Expenditure

| | | |
|-----------------|-----------------|-----------------|
| (26,910) | (11,526) | (12,700) |
|-----------------|-----------------|-----------------|

Develop a Risk Management Marketing Plan (Consulting)

Operating Expenditure

| | | | | |
|----------|--|--------------|--------------|--------------|
| 73985/01 | Market Risk Management Consulting Services | 7,570 | 3,998 | 3,000 |
| | | 7,570 | 3,998 | 3,000 |

Net (Income) Expenditure

| | | |
|--------------|--------------|--------------|
| 7,570 | 3,998 | 3,000 |
|--------------|--------------|--------------|

Develop Risk Management Documentation

Operating Income

| | | | | |
|----------|--------------------------------------|----------------|----------------|----------------|
| 58842/00 | Income Risk Management Documentation | (3,500) | (3,500) | (4,000) |
| | | (3,500) | (3,500) | (4,000) |

Operating Expenditure

| | | | | |
|----------|---------------------------------------|--------------|--------------|--------------|
| 72842/00 | Provide Risk Management Documentation | 5,475 | 3,390 | 1,500 |
| | | 5,475 | 3,390 | 1,500 |

Net (Income) Expenditure

| | | |
|--------------|--------------|----------------|
| 1,975 | (110) | (2,500) |
|--------------|--------------|----------------|

Financial Performance by Account 2010/2011

| Risk Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-----------------|---------------------|--------------------------|---------------------|
|-----------------|---------------------|--------------------------|---------------------|

Develop Risk Management Training Courses

Operating Expenditure

| | | | | |
|---------------------------------|--|---------------|---------------|----------|
| 72833/03 | Develop Risk Management Training Courses | 14,280 | 17,045 | 0 |
| | | 14,280 | 17,045 | 0 |
| Net (Income) Expenditure | | 14,280 | 17,045 | 0 |

Identify and Coordinate Networking Opportunities

Operating Expenditure

| | | | | |
|---------------------------------|--|------------|------------|----------|
| 73904/06 | Attend Corporate and Award Functions and Events - Risk | 200 | 200 | 0 |
| | | 200 | 200 | 0 |
| Net (Income) Expenditure | | 200 | 200 | 0 |

Implement Risk Management Services Study Assistance Programme

Operating Expenditure

| | | | | |
|---------------------------------|--|------------|----------|----------|
| 73914/06 | Implement Risk Management Staff Study Assistance Programme | 300 | 0 | 0 |
| | | 300 | 0 | 0 |
| Net (Income) Expenditure | | 300 | 0 | 0 |

Implement Risk Management Staff Training and Performance Review Process

Operating Expenditure

| | | | | |
|---------------------------------|---|--------------|--------------|--------------|
| 73919/06 | Train and Develop Staff - Risk Management | 8,785 | 3,488 | 5,452 |
| | | 8,785 | 3,488 | 5,452 |
| Net (Income) Expenditure | | 8,785 | 3,488 | 5,452 |

Financial Performance by Account 2010/2011

| Risk Management | | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|---|-----------------------------|----------------------------------|-----------------------------|
| Manage and Deliver Regional Risk Management Service | | | | |
| Operating Income | | | | |
| 58985/00 | Income Risk Management Service Business Unit | (300) | (217) | (200) |
| | | (300) | (217) | (200) |
| Operating Expenditure | | | | |
| 66510/06 | Operate and Maintain Office Equipment - Risk Management | 0 | 17 | 150 |
| 67610/06 | Operate and Maintain Office Furniture and Fittings - Risk | 0 | 17 | 150 |
| 71915/06 | Internal Revenue Staff Leave Entitlements - Risk Management | (26,604) | (26,990) | (27,386) |
| 71985/00 | Internal Revenue Risk Management Service Business Unit | (75,500) | (70,539) | (76,550) |
| 73917/06 | Provide Staff Annual Leave - Risk Management | 16,612 | 13,805 | 16,915 |
| 73918/06 | Recruit Staff - Risk Management | 3,000 | 400 | 2,000 |
| 73921/06 | Provide Staff Sick Leave - Risk Management Services | 3,215 | 5,358 | 3,280 |
| 73922/06 | Provide Staff Long Service Leave - Risk Management Services | 5,500 | 5,500 | 6,500 |
| 73923/06 | Provide Staff RDO and TIL Leave - Risk Management Services | 0 | 1,430 | 0 |
| 73924/06 | Provide Staff Public Holiday Leave - Risk Management | 7,717 | 4,235 | 6,559 |
| 73985/00 | Manage Risk Management Services Business Unit | 177,357 | 197,019 | 438,678 |
| 73985/02 | Provide Risk Management Advice to Organisation | 16,065 | 17,497 | 0 |
| 73985/03 | Provide Risk Management Advice Red Hill | 3,570 | 4,873 | 0 |
| | | 130,932 | 152,622 | 370,296 |
| Capital Expenditure | | | | |
| 24510/06 | Purchase Office Equipment - Risk Management | 500 | 500 | 500 |
| 24610/06 | Purchase Office Furniture and Fittings - Risk Management | 500 | 500 | 500 |
| | | 1,000 | 1,000 | 1,000 |
| | | 131,632 | 153,405 | 371,096 |
| Provide Regional Risk Management Consulting and Advice to member Councils | | | | |
| Operating Income | | | | |
| 58831/00 | Income Risk Management Consulting Services - Member Councils | (62,000) | (51,800) | (9,500) |
| | | (62,000) | (51,800) | (9,500) |
| Operating Expenditure | | | | |
| 72831/00 | Provide Risk Management Consulting Services - Member Councils | 29,750 | 23,618 | 0 |
| | | 29,750 | 23,618 | 0 |
| | | (32,250) | (28,182) | (9,500) |
| Provide Risk Management Consulting and Advice to Other External Clients | | | | |
| Operating Income | | | | |
| 58832/00 | Income Risk Management Consulting Services - Other Clients | (45,000) | (32,000) | (26,000) |
| | | (45,000) | (32,000) | (26,000) |
| Operating Expenditure | | | | |
| 72832/00 | Provide Risk Management Consulting Services - Other Clients | 22,040 | 9,758 | 3,000 |
| | | 22,040 | 9,758 | 3,000 |
| | | (22,960) | (22,242) | (23,000) |

Financial Performance by Account 2010/2011

| Risk Management | | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|---|--|---------------------|--------------------------|---------------------|
| Undertake Risk Management Benchmarking | | | | |
| Operating Income | | | | |
| 58841/00 | Income Risk Management Benchmarking | (6,800) | (6,800) | (6,800) |
| | | (6,800) | (6,800) | (6,800) |
| Operating Expenditure | | | | |
| 72841/00 | Undertake Risk Management Benchmarking | 1,374 | 1,852 | 0 |
| | | 1,374 | 1,852 | 0 |
| | | (5,426) | (4,948) | (6,800) |
| | Net (Income) Expenditure | (5,426) | (4,948) | (6,800) |

Financial Performance by Account 2010/2011

| Resource Recovery | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-------------------|---------------------|--------------------------|---------------------|
|-------------------|---------------------|--------------------------|---------------------|

Develop a Clearer Understanding of Available Resource Recovery Technologies

Other Expenditure

| | | | | |
|----------|--|---------------|---------------|---------------|
| 72884/02 | Undertake Resource Recovery Project Study Tour | 54,500 | 43,932 | 29,000 |
| | | 54,500 | 43,932 | 29,000 |

Net (Income) Expenditure

| | | |
|---------------|---------------|---------------|
| 54,500 | 43,932 | 29,000 |
|---------------|---------------|---------------|

Develop Resource Recovery Products

Other Expenditure

| | | | | |
|----------|-----------------------------------|---------------|--------------|--------------|
| 72888/00 | Market Resource Recovery Products | 14,500 | 4,500 | 9,500 |
| | | 14,500 | 4,500 | 9,500 |

Net (Income) Expenditure

| | | |
|---------------|--------------|--------------|
| 14,500 | 4,500 | 9,500 |
|---------------|--------------|--------------|

Identify and Coordinate Networking Opportunities

Other Expenditure

| | | | | |
|----------|--|------------|------------|------------|
| 73904/07 | Attend Corporate and Award Functions and Events - Resource | 250 | 250 | 250 |
| | | 250 | 250 | 250 |

Net (Income) Expenditure

| | | |
|------------|------------|------------|
| 250 | 250 | 250 |
|------------|------------|------------|

Implement Resource Recovery Project Plan

Other Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 72882/03 | Conduct Resource Recovery Community Consultation | 28,800 | 47,560 | 103,000 |
| 72889/01 | Prepare Project Management Plan and Schedule (Task 1) | 35,500 | 66,000 | 24,000 |
| 72889/03 | Undertake Community Consultation (Task 3) | 9,000 | 35,939 | 30,000 |
| 72889/04 | Undertake EMRC Participant Consultation (Task 4) | 5,000 | 28,000 | 10,000 |
| 72889/06 | Determine Preferred Site and Technology (Task 6) | 37,100 | 25,000 | 20,000 |
| 72889/07 | Develop Financial Models (Task 7) | 32,500 | 37,383 | 30,000 |
| 72889/08 | Determine Project Staging (Task 8) | 9,500 | 83,710 | 10,000 |
| 72889/09 | Prepare Business Plan and Participating Members Agreement (Task 9) | 40,000 | 31,950 | 30,000 |
| 72889/10 | Review Waste Collection Systems (Task 10) | 10,000 | 0 | 10,000 |
| 72889/11 | Determine Contract Delivery Mechanism (Task 11) | 38,000 | 25,000 | 10,000 |
| 72889/12 | Prepare Expression of Interest Documents (Task 12) | 7,000 | 2,207 | 0 |
| 72889/13 | Seek Expressions of Interest (Task 13) | 20,000 | 52,553 | 0 |
| 72889/14 | Evaluate Expressions of Interest (Task 14) | 96,800 | 97,800 | 0 |
| 72889/15 | Seek Environmental Approvals (Task 15) | 78,000 | 20,005 | 220,000 |
| 72889/16 | Seek Town Planning Approvals (Task 16) | 18,250 | 0 | 7,000 |
| 72889/17 | Prepare Tender Documents (Task 17) | 0 | 0 | 0 |
| 72889/18 | Seek Tenders (Task 18) | 0 | 0 | 0 |
| 72889/22 | Prepare Project Progress Reports (Task 22) | 7,000 | 9,600 | 7,000 |
| 72889/23 | Conduct Project Advisory Group Meetings (Task 23) | 48,000 | 63,404 | 18,500 |
| | | 520,450 | 626,111 | 529,500 |

Capital Expenditure

| | | | | |
|----------|---|----------|----------|---------------|
| 24399/01 | Construct and Commission Resource Recovery Park | 0 | 0 | 50,000 |
| | | 0 | 0 | 50,000 |

Net (Income) Expenditure

| | | |
|----------------|----------------|----------------|
| 520,450 | 626,111 | 579,500 |
|----------------|----------------|----------------|

Financial Performance by Account 2010/2011

| Resource Recovery | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-------------------|---------------------|--------------------------|---------------------|
|-------------------|---------------------|--------------------------|---------------------|

Implement Resource Recovery Project Study Assistance Programme

Other Expenditure

| | | | | |
|---------------------------------|--|------------|------------|------------|
| 73914/07 | Implement Resource Recovery Staff Study Assistance Programme | 500 | 500 | 500 |
| | | 500 | 500 | 500 |
| Net (Income) Expenditure | | 500 | 500 | 500 |

Implement Resource Recovery Staff Training and Development

Other Expenditure

| | | | | |
|---------------------------------|---|---------------|---------------|---------------|
| 73919/07 | Train and Develop Staff - Resource Recovery | 15,822 | 14,837 | 16,351 |
| | | 15,822 | 14,837 | 16,351 |
| Net (Income) Expenditure | | 15,822 | 14,837 | 16,351 |

Manage Resource Recovery Project

Other Income

| | | | | |
|----------|----------------------------------|--------------------|--------------------|--------------------|
| 58884/01 | Income Waste Stream Audits | (70,272) | (70,264) | 0 |
| 58986/00 | Income Resource Recovery Project | (4,888,806) | (3,735,470) | (4,687,766) |
| | | (4,959,078) | (3,805,734) | (4,687,766) |

Other Expenditure

| | | | | |
|----------|--|----------------|----------------|----------------|
| 65420/09 | Operate and Maintain Minor Plant/Equipment - Resource Recovery | 0 | 0 | 2,871 |
| 66510/07 | Operate and Maintain Office Equipment - Resource Recovery | 270 | 294 | 534 |
| 66590/07 | Operate and Maintain Miscellaneous Equipment - Resource | 1,000 | 1,577 | 2,043 |
| 67610/07 | Operate and Maintain Office Furniture and Fittings - Resource | 550 | 877 | 1,108 |
| 71915/07 | Internal Revenue Staff Leave Entitlements - Resource Recovery | (53,953) | (36,566) | (41,858) |
| 72884/00 | Evaluate Resource Recovery Park Options | 24,500 | 3,600 | 10,000 |
| 72884/01 | Undertake Waste Stream Audits | 92,000 | 80,349 | 22,000 |
| 72986/00 | Manage Resource Recovery Project | 379,722 | 303,274 | 556,662 |
| 73917/07 | Provide Staff Annual Leave - Resource Recovery | 30,960 | 11,575 | 33,320 |
| 73918/07 | Recruit Staff - Resource Recovery | 14,000 | 14,000 | 0 |
| 73921/07 | Provide Staff Sick Leave - Resource Recovery | 6,481 | 1,799 | 6,983 |
| 73922/07 | Provide Staff Long Service Leave - Resource Recovery | 500 | 500 | 500 |
| 73923/07 | Provide Staff RDO and TIL Leave - Resource Recovery | 0 | (5,732) | 0 |
| 73924/07 | Provide Staff Public Holiday Leave - Resource Recovery | 15,554 | 6,009 | 13,966 |
| | | 511,584 | 381,556 | 608,129 |

Capital Expenditure

| | | | | |
|----------|--|--------------|---------------|--------------|
| 24510/07 | Purchase Office Equipment - Resource Recovery | 1,000 | 1,000 | 1,000 |
| 24590/07 | Purchase Other Equipment - Resource Recovery | 1,000 | 6,000 | 1,000 |
| 24610/07 | Purchase Office Furniture and Fittings - Resource Recovery | 1,500 | 3,300 | 1,000 |
| | | 3,500 | 10,300 | 3,000 |

Net (Income) Expenditure

| | | |
|--------------------|--------------------|--------------------|
| (4,443,994) | (3,413,878) | (4,076,637) |
|--------------------|--------------------|--------------------|

Financial Performance by Account 2010/2011

| Resource Recovery | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--------------------------|-----------------------------|----------------------------------|-----------------------------|
|--------------------------|-----------------------------|----------------------------------|-----------------------------|

Promote Awareness of Resource Recovery Project

Other Expenditure

| | | | | |
|----------|---|--------------|---------------|---------------|
| 72882/01 | Implement Resource Recovery Education Programme | 2,200 | 2,350 | 4,200 |
| 72882/02 | Market Resource Recovery Education Programme | 5,500 | 32,800 | 7,500 |
| | | 7,700 | 35,150 | 11,700 |
| | Net (Income) Expenditure | 7,700 | 35,150 | 11,700 |

Support Waste Management Community Reference Group (WMCRG)

Other Expenditure

| | | | | |
|----------|--|---------------|---------------|---------------|
| 72883/01 | Support Waste Management Community Reference Group | 14,600 | 10,280 | 14,100 |
| | | 14,600 | 10,280 | 14,100 |
| | Net (Income) Expenditure | 14,600 | 10,280 | 14,100 |

Financial Performance by Account 2010/2011

| | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|---------------------|--------------------------|---------------------|
| Net Operating and Capital Expenditure | 4,158,633 | 3,580,106 | 706,159 |



CAPITAL WORKS SUMMARY

**For the Year Ending
30 June 2011**

Capital Works Summary 2010/2011

| Governance and Corporate Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-----------------------------------|---------------------|--------------------------|---------------------|
|-----------------------------------|---------------------|--------------------------|---------------------|

Implement EMRC's Strategic Information Plan

Capital Expenditure

| | | | | |
|----------|---|---------|--------|---------|
| 24550/00 | Purchase Information Technology & Communication | 82,500 | 37,237 | 380,200 |
| 24560/00 | Purchase Network Communication Equipment | 148,500 | 43,400 | 0 |
| 24570/00 | Purchase Information Technology Servers | 133,000 | 60,268 | 0 |
| 24580/00 | Purchase PABX/Telephone Equipment | 16,000 | 5,413 | 0 |

| | | | |
|---------------------------------|----------------|----------------|----------------|
| Net (Income) Expenditure | 380,000 | 146,318 | 380,200 |
|---------------------------------|----------------|----------------|----------------|

Manage Corporate Administration Facilities (Ascot Place)

Capital Expenditure

| | | | | |
|----------|---|---------|-----------|---------|
| 24590/01 | Purchase/ Replace other Equipment - Ascot Place | 2,000 | 2,000 | 0 |
| 24690/00 | Purchase/ Replace Miscellaneous Furniture and | 2,000 | 2,000 | 0 |
| 25140/01 | Upgrade Landscaping - Ascot Place | 0 | 3,220 | 0 |
| 25240/01 | Capital Improvement Administration Building - Ascot Place | 839,000 | 1,765,000 | 215,000 |
| 25240/02 | Upgrade Air Conditioning Equipment - Ascot Place | 227,000 | 15,340 | 0 |

| | | | |
|---------------------------------|------------------|------------------|----------------|
| Net (Income) Expenditure | 1,070,000 | 1,787,560 | 215,000 |
|---------------------------------|------------------|------------------|----------------|

Manage Portfolio of Assets

Capital Expenditure

| | | | | |
|----------|--|---------|---------|---------|
| 24440/00 | Purchase Vehicles - Ascot Place | 556,988 | 446,668 | 422,232 |
| 24510/01 | Purchase Furniture Fittings & Equipment - Corporate Services | 62,000 | 40,000 | 24,000 |
| 24610/01 | Purchase Office Furniture and Fittings - Corporate Services | 10,000 | 10,000 | 0 |
| 24620/00 | Purchase Art Works | 12,000 | 4,727 | 17,273 |
| 25530/01 | Upgrade Security Equipment - Ascot Place | 10,000 | 0 | 0 |

| | | | |
|---------------------------------|----------------|----------------|----------------|
| Net (Income) Expenditure | 650,988 | 501,395 | 463,505 |
|---------------------------------|----------------|----------------|----------------|

Capital Works Summary 2010/2011

| Waste Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------|---------------------|--------------------------|---------------------|
|------------------|---------------------|--------------------------|---------------------|

Manage Engineering and Waste Management Services

Capital Expenditure

| | | | | |
|----------|--|-------|-------|-------|
| 24510/02 | Purchase / Replace Office Equipment - Engineering / Waste | 500 | 445 | 550 |
| 24590/03 | Purchase/Replace Other Equipment - Engineering and Waste | 2,700 | 2,307 | 5,500 |
| 24610/03 | Purchase Office Furniture and Fittings-Engineering and Waste | 2,400 | 2,033 | 2,500 |
| 24610/10 | Purchase Office Furniture and Fittings-Hazelmere | 0 | 655 | 1,500 |

| | | | |
|---------------------------------|--------------|--------------|---------------|
| Net (Income) Expenditure | 5,600 | 5,440 | 10,050 |
|---------------------------------|--------------|--------------|---------------|

Develop an Education Programme to Address Problematic Waste in the Region

Capital Expenditure

| | | | | |
|----------|--|--------|-------|---|
| 24590/04 | Purchase Other Equipment - Waste Education Fluorescent | 19,509 | 9,700 | 0 |
|----------|--|--------|-------|---|

| | | | |
|---------------------------------|---------------|--------------|----------|
| Net (Income) Expenditure | 19,509 | 9,700 | 0 |
|---------------------------------|---------------|--------------|----------|

Develop and implement an Education Programme for the Red Hill Education Centre

Capital Expenditure

| | | | | |
|----------|--|--------|-------|-------|
| 24690/01 | Purchase Miscellaneous Furniture and Fittings - Red Hill | 12,000 | 2,500 | 9,000 |
|----------|--|--------|-------|-------|

| | | | |
|---------------------------------|---------------|--------------|--------------|
| Net (Income) Expenditure | 12,000 | 2,500 | 9,000 |
|---------------------------------|---------------|--------------|--------------|

Implement Red Hill Master Plan Land Acquisition Recommendations

Capital Expenditure

| | | | | |
|----------|--|---|---|---------|
| 24150/02 | Purchase Waste Management Land - Midland Brick | 0 | 0 | 500,000 |
|----------|--|---|---|---------|

| | | | |
|---------------------------------|----------|----------|----------------|
| Net (Income) Expenditure | 0 | 0 | 500,000 |
|---------------------------------|----------|----------|----------------|

Implement Red Hill Master Plan Planning Recommendations

Capital Expenditure

| | | | | |
|----------|--|-----------|-----------|---------|
| 24310/08 | Construct Class III Cell Farm Stage 1 - Red Hill Landfill | 3,420,268 | 3,100,000 | 0 |
| 24310/09 | Investigate and Design Class III Cell Farm Stage 2 - Redhill | 5,000 | 0 | 0 |
| 24310/10 | Investigate and Design Class III Cell Farm Stage 3 - Redhill | 8,500 | 9,993 | 0 |
| 24310/11 | Construct Class III Cell Farm Stage 2 - Red Hill Landfill | 0 | 0 | 5,000 |
| 24320/01 | Construct Class III Leachate Pond - Red Hill Landfill Facility | 330,000 | 430,000 | 0 |
| 24350/00 | Construct Siltation Ponds - Red Hill Landfill Facility | 46,000 | 14,518 | 158,000 |
| 24370/00 | Construct Roads / Carparks - Red Hill Landfill Facility | 111,120 | 10,000 | 100,000 |
| 24393/00 | Construct Water Storage Dams - Red Hill Landfill Facility | 580,000 | 83,280 | 80,000 |
| 24393/01 | Construct Water Storage Dams/Tanks - Hazelmere | 0 | 890 | 0 |
| 24394/00 | Construct Perimeter Fencing - Red Hill Landfill Facility | 12,600 | 9,278 | 8,600 |
| 24396/00 | Construct Monitoring Bores - Red Hill Landfill Facility | 20,000 | 20,000 | 30,000 |
| 24397/00 | Construct Perimeter Bunds - Red Hill Landfill Facility | 5,000 | 15,000 | 0 |

| | | | |
|---------------------------------|------------------|------------------|----------------|
| Net (Income) Expenditure | 4,538,488 | 3,692,959 | 381,600 |
|---------------------------------|------------------|------------------|----------------|

Capital Works Summary 2010/2011

| Waste Management | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------|---------------------|--------------------------|---------------------|
|------------------|---------------------|--------------------------|---------------------|

Manage Major and Minor Plant (Red Hill Waste Disposal Facility)

Capital Expenditure

| | | | | |
|----------|--|-----------|-----------|-----------|
| 24410/00 | Purchase / Replace Plant - Red Hill Landfill Facility | 2,567,000 | 2,385,937 | 358,000 |
| 24410/01 | Purchase / Replace Plant - Hazelmere | 283,900 | 47,175 | 2,365,265 |
| 24420/02 | Purchase / Replace Minor Plant and Equipment - Hazelmere | 24,880 | 27,641 | 15,000 |
| 24430/00 | Purchase / Replace Vehicles - Red Hill Landfill Facility | 117,884 | 219,483 | 60,145 |
| 25410/00 | Refurbish Plant - Red Hill Landfill Facility | 24,000 | 0 | 20,000 |
| 25420/00 | Refurbish Minor Plant - Red Hill Landfill Facility | 1,200 | 0 | 0 |

Net (Income) Expenditure

| | | |
|------------------|------------------|------------------|
| 3,018,864 | 2,680,236 | 2,818,410 |
|------------------|------------------|------------------|

Promote Red Hill Landfill Facility Operations

Capital Expenditure

| | | | | |
|----------|---|--------|--------|-------|
| 24420/07 | Purchase Minor Plant and Equipment - Education Centre - | 0 | 0 | 0 |
| 25253/00 | Refurbish Environmental Education Centre - Redhill Landfill | 32,300 | 14,818 | 9,000 |

Net (Income) Expenditure

| | | |
|---------------|---------------|--------------|
| 32,300 | 14,818 | 9,000 |
|---------------|---------------|--------------|

Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Capital Expenditure

| | | | | |
|----------|---|---------|---------|---------|
| 24250/01 | Construct Waste Management Facility Buildings - Red Hill | 5,000 | 14,532 | 410,000 |
| 24250/02 | Construct Waste Management Facility Buildings - Hazelmere | 50,050 | 0 | 200,000 |
| 24259/01 | Investigate and Design Number 3 Workshop - Redhill Landfill | 60,000 | 0 | 60,000 |
| 24259/02 | Construct Waste Management Facility Buildings - Other - | 50,000 | 19,000 | 21,000 |
| 24259/03 | Upgrade Power - Redhill Landfill Facility | 0 | 0 | 50,000 |
| 24360/00 | Construct Nutrient Stripping Pond - Red Hill Landfill Facility | 0 | 0 | 50,000 |
| 24392/00 | Construct Weighbridge - Hazelmere | 0 | 0 | 150,000 |
| 24395/01 | Construct Hardstand and Road - Hazelmere | 0 | 2,210 | 50,000 |
| 24399/02 | Construct Solar PV Tracking System - Red Hill Landfill Facility | 0 | 0 | 160,179 |
| 24420/00 | Purchase / Replace Minor Plant and Equipment-Red Hill | 178,400 | 180,000 | 200,000 |
| 24510/08 | Purchase / Replace Office Equipment - Red Hill Landfill | 9,000 | 8,649 | 7,000 |
| 24520/07 | Purchase Fire Fighting System/Equipment - Hazelmere | 600 | 0 | 600 |
| 24520/08 | Purchase / Replace Fire Fighting Equipment - Red Hill Landfill | 6,000 | 0 | 1,000 |
| 24530/08 | Purchase / Replace Security System - Red Hill Waste | 7,900 | 10,000 | 45,000 |
| 24590/00 | Purchase / Replace Other Equipment - Red Hill Landfill | 35,650 | 25,000 | 40,000 |
| 24590/02 | Purchase / Replace Miscellaneous Plant & Equipment - | 26,500 | 24,740 | 8,240 |
| 24610/08 | Purchase / Replace Office Furniture and Fittings - Red Hill | 1,000 | 1,000 | 6,500 |
| 25259/01 | Refurbish Waste Transfer Station Building - Red Hill Landfill | 25,000 | 0 | 25,000 |

Net (Income) Expenditure

| | | |
|----------------|----------------|------------------|
| 455,100 | 285,131 | 1,484,519 |
|----------------|----------------|------------------|

Capital Works Summary 2010/2011

| Environmental Services | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|------------------------|---------------------|--------------------------|---------------------|
|------------------------|---------------------|--------------------------|---------------------|

Manage and Deliver Environmental Services

Capital Expenditure

| | | | | |
|---------------------------------|--|--------------|--------------|--------------|
| 24510/05 | Purchase Office Equipment - Environmental Services | 2,000 | 2,000 | 2,000 |
| 24610/05 | Purchase Office Furniture and Fittings - Environmental | 1,500 | 1,500 | 1,500 |
| Net (Income) Expenditure | | 3,500 | 3,500 | 3,500 |

Capital Works Summary 2010/2011

| Regional Development | | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|---|---------------------|--------------------------|---------------------|
| Manage and Deliver Regional Development Service | | | | |
| Capital Expenditure | | | | |
| 24510/04 | Purchase Office Equipment - Regional Development | 1,500 | 1,500 | 1,000 |
| 24590/08 | Purchase Other Equipment - Regional Development | 0 | 4,132 | 0 |
| 24610/04 | Purchase Office Furniture and Fittings - Regional | 1,500 | 1,500 | 1,500 |
| Net (Income) Expenditure | | 3,000 | 7,132 | 2,500 |

Capital Works Summary 2010/2011

| Risk Management | | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|--|--|---------------------|--------------------------|---------------------|
| Manage and Deliver Regional Risk Management Service | | | | |
| Capital Expenditure | | | | |
| 24510/06 | Purchase Office Equipment - Risk Management | 500 | 500 | 500 |
| 24610/06 | Purchase Office Furniture and Fittings - Risk Management | 500 | 500 | 500 |
| Net (Income) Expenditure | | 1,000 | 1,000 | 1,000 |

Capital Works Summary 2010/2011

| Resource Recovery | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|-------------------|---------------------|--------------------------|---------------------|
|-------------------|---------------------|--------------------------|---------------------|

Implement Resource Recovery Project Plan

Capital Expenditure

| | | | | |
|---------------------------------|---|----------|----------|---------------|
| 24399/01 | Construct and Commission Resource Recovery Park | 0 | 0 | 50,000 |
| Net (Income) Expenditure | | 0 | 0 | 50,000 |

Manage Resource Recovery Project

Capital Expenditure

| | | | | |
|---------------------------------|--|--------------|---------------|--------------|
| 24510/07 | Purchase Office Equipment - Resource Recovery | 1,000 | 1,000 | 1,000 |
| 24590/07 | Purchase Other Equipment - Resource Recovery | 1,000 | 6,000 | 1,000 |
| 24610/07 | Purchase Office Furniture and Fittings - Resource Recovery | 1,500 | 3,300 | 1,000 |
| Net (Income) Expenditure | | 3,500 | 10,300 | 3,000 |

Capital Works Summary 2010/2011

| | Budget 2009/2010 | Est. Actual 2009/2010 | Budget 2010/2011 |
|----------------------------------|---------------------|--------------------------|---------------------|
| Total Capital Expenditure | 10,193,849 | 9,147,989 | 6,331,284 |



13 REPORTS OF DELEGATES

Nil

14 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

15 GENERAL BUSINESS

Nil

16 FUTURE MEETINGS OF THE AUDIT COMMITTEE

Meetings of the Audit Committee are covered under the Audit Committee Terms of Reference as follows.

“2.3 Meetings

The committee meet as required at the discretion of the chairman of the committee at least three (3) times per year to coincide with approval of strategic and annual plans, the annual budget and the auditor’s report on the annual financial report.

Additional meetings shall be convened at the discretion of the Chairman or at the written request of any member of the Committee or external auditor.”

Future Meetings 2010

| | | | |
|----------|---------------------------|----|----------------------------|
| Thursday | 5 August (if required) | at | EMRC Administration Office |
| Thursday | 9 September (if required) | at | EMRC Administration Office |
| Thursday | 14 October (if required) | at | EMRC Administration Office |

17 DECLARATION OF CLOSURE OF MEETING

There being no further business the meeting was closed at 7.16pm.



**15.3 CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE MEETING HELD
15 JULY 2010
(REFER TO MINUTES OF COMMITTEE - MAUVE PAGES)
REFERENCE: COMMITTEES-11155**

The minutes of the Chief Executive Officer Performance Review Committee meeting held on **15 July 2010** accompany and form part of this agenda – (refer to mauve section of 'Minutes of Committees' for Council accompanying this Agenda).

QUESTIONS

The Chairman invited general questions from members on the report of the Chief Executive Officer Performance Review Committee.

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, the recommendations in the Chief Executive Officer Performance Review Committee report (Section 15.3) be adopted.

COUNCIL RESOLUTION(S)

MOVED CR GODFREY SECONDED CR PULE

THAT THE RECOMMENDATIONS IN THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE REPORT (SECTION 15.3) BE ADOPTED.

CARRIED UNANIMOUSLY

CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE (CEOPRC)**MINUTES****15 July 2010****(Ref: COMMITTEES-11155)**

A meeting of the Chief Executive Officer Performance Review Committee was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Thursday, 15 July 2010**. The meeting commenced at **5:30pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 5:30pm.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE PREVIOUSLY APPROVED

Committee Members

| | | |
|--|-------------|--------------------|
| Cr Gerry Pule (Chairman) | EMRC Member | Town of Bassendean |
| Cr Janet Powell (Deputy Chairman) | EMRC Member | City of Belmont |
| Cr Tony Cuccaro | EMRC Member | Shire of Mundaring |
| Cr David Färdig | EMRC Member | City of Swan |

Apologies

| | | |
|--------------------|-------------|-------------------|
| Cr Graham Pittaway | EMRC Member | City of Bayswater |
|--------------------|-------------|-------------------|

Visitor

| | |
|------------------|------------------------------|
| Mr John Phillips | Workplace Business Solutions |
|------------------|------------------------------|

EMRC Officers

| | |
|--------------------|------------------------------------|
| Mr Peter Schneider | Chief Executive Officer |
| Mrs Prapti Mehta | Manager Organisational Development |

3 DISCLOSURE OF INTERESTS

At the invitation of the Chairman, the Chief Executive Officer advised the following disclosures of interest.

3.1 PRAPTI MEHTA – MANAGER ORGANISATIONAL DEVELOPMENT – INTERESTS AFFECTING IMPARTIALITY:

| | |
|---------------------|--|
| Item: | 13.1 |
| Subject: | Confidential Item 13.1 - Chief Executive Officer – Annual Performance Review 2009/2010 |
| Nature of Interest: | Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a). Due to reporting relationship to the CEO |

| | |
|---------------------|--|
| Item: | 13.2 |
| Subject: | Confidential Item 13.2 - Chief Executive Officer's Memorandum of Understanding 2010/2011 |
| Nature of Interest: | Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a). Due to reporting relationship to the CEO |

| | |
|---------------------|--|
| Item: | 13.3 |
| Subject: | Confidential Item 13.3 - Chief Executive Officer's Remuneration Review 2010 |
| Nature of Interest: | Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a). Due to reporting relationship to the CEO |

3.2 PETER B. SCHNEIDER – CHIEF EXECUTIVE OFFICER – INTERESTS AFFECTING IMPARTIALITY:

| | |
|---------------------|--|
| Item: | 13.1 |
| Subject: | Confidential Item 13.1 - Chief Executive Officer – Annual Performance Review 2009/2010 |
| Nature of Interest: | Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a). Due to reporting relationship to the CEO |



Item 3 continued

Item: 13.2
 Subject: Confidential Item 13.2 - Chief Executive Officer's Memorandum of Understanding 2010/2011
 Nature of Interest: Disclosure of Interests Affecting Impartiality, EMRC Code of Conduct 1.3(a).
 Due to reporting relationship to the CEO

3.3 PETER B. SCHNEIDER – CHIEF EXECUTIVE OFFICER – FINANCIAL INTERESTS:

Item: 13.3
 Subject: Confidential Item 13.3 - Chief Executive Officer's Remuneration Review 2010
 Nature of Interest: Disclosure of Financial Interest Local Government Act 1995 Sections 5.60B, 5.65, 5.70 and 5.71.
 The outcome of the Report could directly affect me financially.

4 ANNOUNCEMENT BY THE CHAIRMAN OR PERSON PRESIDING WITHOUT DISCUSSION

The Chairman welcomed Mr John Phillips of Workplace Business Solutions and complimented him on the smooth and professional manner with which the Chief Executive Officer's performance review had been progressed.

5 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

5.1 MINUTES OF THE CEOPRC MEETING HELD 10 JUNE 2010

That the minutes of the Chief Executive Officer Performance Review Committee meeting held on 10 June 2010 which have been distributed, be confirmed.

CEOPRC RESOLUTION(S)

MOVED CR FÄRDIG

SECONDED CR POWELL

THAT THE MINUTES OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE MEETING HELD ON 10 JUNE 2010 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY

6 PRESENTATIONS

Nil

7 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

8 QUESTIONS WITHOUT NOTICE

Nil



9 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

NOTE: Section 5.23(2) of the Local Government Act 1995, details a number of matters upon which Council may discuss and make decisions without members of the public being present. These matters include: matters affecting employees; personal affairs of any person; contractual matters; legal advice; commercial-in-confidence matters; security matters; among others.

The following report items are covered in section 13 of this agenda.

- 9.1 CHIEF EXECUTIVE OFFICER ANNUAL PERFORMANCE REVIEW 2009/2010
- 9.2 CHIEF EXECUTIVE OFFICER'S MEMORANDUM OF UNDERSTANDING FOR 2010/2011
- 9.3 CHIEF EXECUTIVE OFFICER REMUNERATION REVIEW 2010

10 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



11 REPORTS OF OFFICERS

11.1 CHIEF EXECUTIVE OFFICER – MINOR MODIFICATIONS TO THE CEO'S POSITION DESCRIPTION

REFERENCE: COMMITTEES-11176

PURPOSE OF REPORT

To recommend minor modifications to the Chief Executive Officer's Position Description.

KEY ISSUES AND RECOMMENDATION(S)

- On 30 April 2009 Council established a Chief Executive Officer Recruitment Committee (CEORC) to assist in tasks associated with the appointment of a new Chief Executive Officer (CEO) for the EMRC.
- As part of their activities, the CEORC developed a position description (PD), which was subsequently adopted by Council at the meeting held on 25 June 2009.
- Mr Peter Schneider commenced duties as the new CEO on 7 September 2009 and discharged duties in accordance with his Contract of Employment and PD.
- The CEO's PD outlines the key duties and responsibilities to be undertaken and reflects Council's expectations of the CEO's role. The CEO's PD is at Attachment 1 to this report
- The CEO has reviewed his PD and has requested that consideration be given to minor modifications to the document as outlined within this report.

Recommendation(s)

That Council endorse minor modifications to the Chief Executive Officer's Position Description, as outlined within this report.

SOURCE OF REPORT

Manager Organisational Development

BACKGROUND

On 30 April 2009 Council established a Chief Executive Officer Recruitment Committee (CEORC) to assist in tasks associated with the appointment of a new Chief Executive Officer (CEO) for the EMRC. As part of their activities, the CEORC developed a position description (PD), which was subsequently adopted by Council at the meeting held on 25 June 2009 when it was resolved, inter alia:

"THAT COUNCIL ENDORSE THE POSITION DESCRIPTION FOR THE POSITION OF CHIEF EXECUTIVE OFFICER AS CONTAINED WITHIN ATTACHMENT 2 OF THIS REPORT".

Mr Peter Schneider commenced duties as the new CEO on 7 September 2009 and discharged duties in accordance with his Contract of Employment and PD.



Item 11.1 continued

REPORT

Council is to ensure that the CEO's performance is reviewed annually in accordance with the CEO's Contract of Employment ("Contract") and requirements of the *Local Government Act 1995*. Mr John Phillips ("the Consultant") has been appointed to assist the Chief Executive Officer's Performance Review Committee (CEOPRC) to undertake the CEO's annual performance review process, and refer recommendations back to the Council.

The Consultant met the CEOPRC at the meeting held on 10 June 2010 to develop the process related to:

- The Chief Executive Officer's (CEO) performance review for the period 7 September 2009 to 30 June 2010;
- Development of the CEO's key performance measures for 2010/2011; and
- The CEO's annual remuneration review.

The process was subsequently endorsed by Council at the meeting held on 17 June 2010.

Minor modifications to the CEO's PD

The CEO's PD identifies the key objectives of the role, organisational relationships, and the skills, knowledge and experience required for the position. It clearly outlines the key duties and responsibilities to be undertaken and reflects Council's expectations of the role. The CEO's PD is at Attachment 1 to this report.

The CEO has reviewed his PD and has requested that consideration be given to minor modifications to the document. The modifications and the rationale for proposing these are contained within the table below.

| Clause | Current requirement | Proposed Modification | Rationale |
|-------------------|--|---|---|
| 6.1 | Refer Attachment 1 | Add an additional dot point Develop and implement activities and programmes to enhance service delivery | An additional dot point is proposed as this is an important element of the CEO's focus. |
| 6.4 – dot point 2 | Make representation on the issues, views, needs and policies of the EMRC and member Councils to all relevant shareholders | Replace shareholders with stakeholders | EMRC does not have shareholders |
| 6.5 – dot point 4 | Accept total responsibility for forward planning, budget compilation, and costing | Reword to: Oversee forward planning , budget compilation, and costing | The current clause does not align with Clause 6.7 |
| 6.8 – dot point 1 | Contribute to the development of the Local Government industry and profession through active involvement in WALGA, LGMA and other relevant professional bodies | Reword to: Contribute to the development of the Local Government industry and profession through active involvement in relevant professional bodies | The rewording of this clause broadens the extent of the CEO's involvement in relevant bodies. |



Item 11.1 continued

| Clause | Current requirement | Proposed Modification | Rationale |
|----------------------|---|--|--|
| 7.3 – dot point 2 | Internal and External Liaison External: EMRC Councillors, Committee Members and Officers | List: EMRC Councillors and Committee members under Internal Liaison | EMRC Councillors and Committee members are internal stakeholders. |
| | | Delete: Officers | This is a double up. <ul style="list-style-type: none"> EMRC officers are currently listed under Internal Liaison Member Council officers and Councillors are currently listed under External Liaison |
| 7.3 – dot point 6 | External auditors and consultants | Include internal auditors | EMRC uses both internal and external auditors |
| 7.3 – dot point 8 | Department of Local Government and Regional Development | • Department of Local Government | The WA Government has recently created two separate entities. |
| 7.7 | Supervision of: <ul style="list-style-type: none"> Executive Manager, Corporate Services / Deputy CEO Executive Manager, Waste Management Services Executive Manager, Regional Services Project Development Manager Executive Assistant to the CEO | Reword to: Supervision of: <ul style="list-style-type: none"> Director Corporate Services Director Waste Services Director Regional Services Project Development Manager Manager Organisational Development Executive Assistant to the CEO | A recent internal review has resulted in changes to position titles (from Executive Manager to Director). Additionally the Manager Organisational Development now reports to the CEO position. |

Performance Review meeting – 15 July 2010

The Consultant will be present at the CEOPRC meeting on 15 July 2010. He will meet the CEO prior to the meeting to explain the process for the day and to brief him on the Councillors' Feedback Report.

At the 15 July 2010 meeting the Consultant will:

- Discuss the feedback report and finalise the appraisal outcomes for discussion with the CEO;
- Facilitate the formal performance appraisal meeting with the CEO for 2009/2010; and
- Facilitate a workshop to develop the key result areas/performance criteria for 2010/2011.

The Consultant will also be requested to facilitate discussion on the above modifications to the CEO's PD.



Item 11.1 continued

The CEO and Manager Organisational Development will be in attendance at the meeting as and when required.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 4 – Good Governance

Objective 4.5 To provide responsible and accountable governance and management of the EMRC.

Policy 2.1 Chief Executive Officers Advisory Committee (CEOAC), Technical Advisory Committee (TAC), Resource Recovery Committee (RRC), Chief Executive Officer Performance Review Committee (CEOPRC), Audit Committee (AC), Investment Committee (IC), and determine attendance of officers at council meetings of the EMRC.

Policy 4.1 Chief Executive Officer – Appointment, Performance Assessment and Review Policy.

FINANCIAL IMPLICATIONS

Not applicable

SUSTAINABILITY IMPLICATIONS

Not applicable

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|--------------------|---------------------|
| Town of Bassendean | } Nil |
| City of Bayswater | |
| City of Belmont | |
| Shire of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT

Chief Executive Officer's Position Description ([Ref: Committees-11183](#))

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council endorse minor modifications to the Chief Executive Officer's Position Description, as outlined within this report.



Item 11.1 continued

CEOPRC RECOMMENDATION

MOVED CR FÄRDIG SECONDED CR POWELL

THAT COUNCIL ENDORSE MINOR MODIFICATIONS TO THE CHIEF EXECUTIVE OFFICER'S POSITION DESCRIPTION AS OUTLINED WITHIN THIS REPORT.

CARRIED UNANIMOUSLY

COUNCIL RESOLUTION

MOVED CR GODFREY SECONDED CR PULE

THAT COUNCIL ENDORSE MINOR MODIFICATIONS TO THE CHIEF EXECUTIVE OFFICER'S POSITION DESCRIPTION AS OUTLINED WITHIN THIS REPORT.

CARRIED UNANIMOUSLY



**EASTERN METROPOLITAN REGIONAL COUNCIL
POSITION DESCRIPTION
Chief Executive Officer**

1. TITLE

Chief Executive Officer

2. CLASSIFICATION

Negotiated contract position

3. BASIS OF EMPLOYMENT

Five (5) year fixed term contract

4. DIVISION / BUSINESS UNIT

Governance - Office of the Chief Executive

5. POSITION OBJECTIVES

- To provide visionary and innovative leadership, and management for all EMRC activities.
- To develop and implement strategies to assist in achieving the vision and mission of the EMRC.
- To work in collaboration with Council and provide them with accurate and timely information that will ensure the key outcomes and objectives of the EMRC are met.
- To foster and maintain effective networks and relationships with the key stakeholders of the organisation.
- To ensure the highest level of business excellence, integrity, corporate governance and accountability, which is demonstrated within an environment of transparency, trust, openness, honesty and fairness for all.

6. KEY DUTIES/RESPONSIBILITIES**6.1 Leadership and Management**

- Provide leadership in the EMRC, encourage responsibility, initiative, and foster an innovative work environment for all employees.
- Responsible for researching, preparing and recommending to Council a Strategic Planning document, which takes account of all the factors that impact upon achieving the Vision and Mission of the EMRC.
- Develop measurable performance standards relative to the organisation's priorities as contained in the Strategic Plan as well as a monitoring program to ensure objectives are being implemented.
- Maintain effective communication and relationships with Councillors and relevant member Council officers and other stakeholders of the EMRC.
- Manage the relationships between Council and the Administration to ensure the highest levels of governance and accountability throughout the organisation and compliance with the Code of Conduct and the Local Government (Official Conduct) Amendment Act 2007.
- Advise Council on the development of responsible and appropriate corporate objectives and annual revenue, expense and capital budgets.
- Act as chief adviser to the Council on matters of policy and provide advice to committees on their statutory powers and limitations and provide the necessary support for the committee structure.

6.2 Policies and Procedures

- Review and develop Council policies, manuals and management guidelines and effectively manage all Council activities in accordance with the objectives and policies of the Council.

Position Description for: **Chief Executive Officer**

- Promote a strong governance and audit framework, and facilitate the monitoring and reporting to Council of variances in policies, programs, and delays in the implementation of Council decision.
- Develop and implement a risk management plan framework for all aspects of the business including finance, legal, people, safety, health, environment, assets, intellectual property, systems, business continuity.
- Administer Council's vision and mission, policies and directions in the spirit in which they were developed.
- Ensure that all decisions made and directives given by Council relating to the operation of the EMRC are acted upon.

6.3 Commercial Activities

- Manage Council's activities to ensure that the commercial services are promoted effectively and operate within the cost recovery objectives set by the Council.
- Ensure an effective contract management capability exists within the organisation.

6.4 Representations

- Develop and maintain effective channels of communication and networks with various Government bodies, statutory authorities, Local Government associations and Local Governments to ensure that the EMRC remains informed and where appropriate participates in the processes which may impact on its activities.
- Make representation on the issues, views, needs and policies of the EMRC and member Councils to all relevant stakeholders.
- Maintain a high level of cooperation and liaison with the officers of member Councils.

6.5 Strategic Planning

- Develop and maintain the status of the EMRC as an effective, innovative and responsible leader in Regional Local Government.
- Undertake research and prepare reports for presentation to Council on issues and trends impacting on the core activities of the EMRC and to implement the decisions of the Council subsequent to their adoption.
- Accept total responsibility for forward planning, budget compilation, and costing.
- Develop and implement the Strategic Plan through a process of consultation, research, and needs assessment.

6.6 Human Resource Management

- Promote a clear, equitable and strategic approach to people management, including proactive workforce planning, strong employee wellbeing and development programmes and outcomes.
- Lead and develop the Executive Management Team in such a manner that an environment of success and professional camaraderie is evident to all. Ensure that the Executive Management Team has the skills necessary to implement best practice human resource management.

6.7 Financial

- Oversee the development and implementation of the Council's Financial Plan, Asset Management Plan and Annual Budget
- Regularly monitor and review the financial performance in respect of the budget.
- Ensure financial statements are prepared and audited in accordance with the required accounting standards.
- Encourage the sourcing of grant monies wherever possible.
- Monitor events influencing the Council's financial plans.

Position Description for: **Chief Executive Officer**

6.8 Local Government Development

- Contribute to the development of the Local Government industry and profession through active involvement in WALGA, LGMA and other relevant professional bodies.
- Promote and develop positive relationships with stakeholders, peer and industry groups.

6.9 Personal Development

- Attend training and development programs including relevant conferences and seminars.
- Remain informed on contemporary management practices.

7. ORGANISATIONAL RELATIONSHIPS

7.1 Responsible to

- Council

7.2 Supervision of

- Executive Manager, Corporate Services / Deputy CEO
- Executive Manager, Waste Management Services
- Executive Manager, Regional Services
- Project Development Manager
- Executive Assistant to the CEO

7.3 Internal and External Liaison

Internal:

- All EMRC management and staff

External:

- EMRC Councillors, Committee Members and Officers
- Member Council Officers and Councillors
- Association and industry organisations / Chambers of Commerce
- Service providers and clients
- External auditors and consultants
- WALGA, LGMA
- Department of Local Government and Regional Development
- Other Relevant State and Commonwealth Government bodies
- Other Local Government authorities
- Business representatives / major business organisations
- Community groups
- Community service organisations
- Media
- Other relevant stakeholders

8. EXTENT OF AUTHORITY

- Decisions on cost and expenditure as specified under delegated authority and within the adopted budget of Council.
- Able to act within confines of contract of employment.

Position Description for: Chief Executive Officer
9. SELECTION CRITERIA
Essential Skills, Knowledge and Experience

1. Strategic and business planning including the ability to conceptualise and articulate a shared vision. Experienced in policy development, planning and analysis.
2. Leadership and people management including the ability to influence outcomes, lead by example and make well-informed decisions. Previous experience in a senior management role.
3. Knowledge of legislative and corporate governance/compliance requirements in a complex and multi-function organisation including an understanding and experience of the roles and distinctions between governance and management.
4. Commitment to business excellence, sustainability and customer service.
5. Contemporary resource management skills including physical and financial resources, budgets and other assets. Strong commercial acumen.
6. Organisational development that promotes positive and meaningful cultural development to the organisation and community. Well developed human resource management skills.
7. Highly developed interpersonal skills including community and stakeholder liaison, negotiation and consultation and the ability to work with Council to achieve effective outcomes. Able to deal effectively with Government sector.
8. Effective verbal and written communication skills including the ability to present information in an open and unambiguous manner. Ability to effectively manage media interactions on behalf of Council.
9. Tertiary qualifications in a relevant discipline.

Desirable Skills, Knowledge and Experience

1. Knowledge of the Local Government sector.
2. Knowledge of the waste management industry and emerging trends.

| | |
|----------------------------|----------------------------------|
| Date Created: | June 2009 |
| Date Last Reviewed: | |
| Reviewed By: | CEO Recruitment Committee |
| Updated By: | Lester Blades Pty Ltd |
| Approved By: | CEO Recruitment Committee |



12 REPORTS OF DELEGATES

Nil

13 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

RECOMMENDATION (Closing meeting to the public)

That the meeting be closed to members of the public in accordance with Section 5.23 (2) (a), (b), (c) and (e) of the Local Government Act for the purpose of dealing with matters of a confidential nature.

CEOPRC RESOLUTION(S)

MOVED CR CUCCARO SECONDED CR FÄRDIG

THAT THE MEETING BE CLOSED TO MEMBERS OF THE PUBLIC IN ACCORDANCE WITH SECTION 5.23 (2) (A), (B), (C) AND (E) OF THE LOCAL GOVERNMENT ACT FOR THE PURPOSE OF DEALING WITH MATTERS OF A CONFIDENTIAL NATURE.

CARRIED UNANIMOUSLY

The meeting was closed to the public at 5:40pm.

The Chief Executive Officer and Manager Organisational Development departed the meeting.

13.1 CHIEF EXECUTIVE OFFICER ANNUAL PERFORMANCE REVIEW 2009/2010

REFERENCE: COMMITTEES-11098

At the invitation of the committee, the Chief Executive Officer re-entered the meeting room at 6:15pm.

The Manager Organisational Development re-entered the meeting room at 6:45pm.

13.2 CHIEF EXECUTIVE OFFICER'S MEMORANDUM OF UNDERSTANDING FOR 2010/2011

REFERENCE: COMMITTEES-11139

At the invitation of the committee, the Chief Executive Officer re-entered the meeting room at 6:15pm.

The Manager Organisational Development re-entered the meeting room at 6:45pm.

13.3 CHIEF EXECUTIVE OFFICER REMUNERATION REVIEW 2010

REFERENCE: COMMITTEES-11148

At the invitation of the committee, the Chief Executive Officer re-entered the meeting room at 6:15pm.

The Manager Organisational Development re-entered the meeting room at 6:45pm.

RECOMMENDATION [Meeting re-opened to the public]

That the meeting be re-opened, the public be invited to return to the meeting and the recommendations passed behind closed doors be recorded.



Item 13 continued

CEOPRC RESOLUTION(S)

MOVED CR FÄRDIG

SECONDED CR POWELL

3. NOTING:

- DATA FROM THE SALARIES AND ALLOWANCES TRIBUNAL;
- STATISTICAL DATA;
- THE CHIEF EXECUTIVE OFFICER'S PERFORMANCE FOR 2009/2010;
- AGREED MEMORANDUM OF UNDERSTANDING FOR 2010/2011; AND

THE OVERALL HIGHLY SATISFACTORY PERFORMANCE RATING OF THE CHIEF EXECUTIVE OFFICER AND THAT IT WAS WORTHY OF A SALARY REVIEW, THE CHIEF EXECUTIVE OFFICER VOLUNTARILY ELECTED TO MAINTAIN HIS CURRENT SALARY.

CARRIED UNANIMOUSLY

14 GENERAL BUSINESS

Nil

15 FUTURE MEETINGS OF THE CEOPRC

The next meeting of the Chief Executive Officer Performance Review Committee will be held on **Thursday, 29 July 2010 (if required)** at the EMRC Administration Office, 1st Floor, Ascot Place, 226 Great Eastern Highway, Belmont WA 6104 commencing at 5:30pm.

16 DECLARATION OF CLOSURE OF MEETING

There being no further business the meeting was closed at 6:50pm.



16 REPORTS OF DELEGATES

Nil

17 MEMBERS MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

17.1 NOTICE OF MOTION RECEIVED FROM CR PULE

In accordance with Clause 3.18 of Standing Orders Local Law 1998, Cr Pule has given notice of his intention to move the following motion at the Ordinary Meeting of Council to be held on 22 July 2010:

“Motion: That a Strategic Report be received as soon as possible, on the best strategies for the Eastern Metropolitan Regional Council to support the National Objective of WALGA and ALGA to achieve Constitutional Recognition for Local Government.

1. To address ALGA's 10 Point Plan, specifically point 5 and supporting points 1, 2, 3, 4, and 6.
2. To address, better informing Council and formulating effective strategies, regarding Constitutional Recognition for Local Government.
3. To address Community consultations, information opportunities and involvement.
4. To make positional proposals in support of State and National objectives regarding Constitutional Recognition for Local Government and to include Regional Councils as Constitutionally Recognised Authorities.
5. To Consult with and Support those Member local Governments seeking similar objectives.”

AMENDMENT

Cr Pule moved an amendment to his original motion so that the matter could be referred to the Chief Executive Officers Advisory Committee (CEOAC):

“That this motion be submitted to the CEOAC for a Strategic Report to be received on the best strategies for the Eastern Metropolitan Regional Council to consider the National Objective of WALGA and ALGA to achieve Constitutional Recognition for Local Government.”

Cr Godfrey seconded the amended motion and requested to speak against it.

Cr Pule said that constitutional recognition of local government was an important matter and he would therefore like the CEOAC to prepare a report on their view on this.

Cr Godfrey acknowledged Cr Pule's interest but said this was an issue for each local council to deal with. Her concern was that should the CEOAC be requested to deal with this, they would be duplicating efforts undertaken by bodies such as the Australian Local Government Association (ALGA) and Western Australian Local Government Association (WALGA).

Cr Lindsey requested to speak against the original motion.

Cr Cuccaro raised a point of order stating that as an amendment to the original motion had already been moved and seconded, Cr Lindsey could not speak to the original motion. He could do so only if the amended motion failed to carry.

Cr Färdig said that he did not support EMRC Council investigating this issue, but would be prepared to support referring the matter to the CEOAC if the motion carried.



Item 17 continued

Cr Lindsey said that he did not share Cr Färdig's view. As a Local Government, the matter is within EMRC's scope, and added that in his opinion, there should be no constitutional recognition of local government.

Cr Godfrey questioned the relevance of this statement to the motion moved by Cr Pule.

Cr Lindsey suggested that his view was valid. If local government received constitutional recognition it would result in duplication of services and jurisdiction. He foreshadowed that he would move that an additional point be added to Cr Pule's amended motion as follows:

- "6. That consideration be given by CEOAC to the potential problems that could arise from overlapping jurisdictions."

MOTION

MOVED CR PULE

SECONDED CR GODFREY

THAT THIS MOTION BE SUBMITTED TO THE CEOAC FOR A STRATEGIC REPORT TO BE RECEIVED ON THE BEST STRATEGIES FOR THE EASTERN METROPOLITAN REGIONAL COUNCIL TO CONSIDER THE NATIONAL OBJECTIVE OF WALGA AND ALGA TO ACHIEVE CONSTITUTIONAL RECOGNITION FOR LOCAL GOVERNMENT.

- "1. TO ADDRESS ALGA'S 10 POINT PLAN, SPECIFICALLY POINT 5 AND SUPPORTING POINTS 1, 2, 3, 4, AND 6.
- "2. TO ADDRESS, BETTER INFORMING COUNCIL AND FORMULATING EFFECTIVE STRATEGIES, REGARDING CONSTITUTIONAL RECOGNITION FOR LOCAL GOVERNMENT.
- "3. TO ADDRESS COMMUNITY CONSULTATIONS, INFORMATION OPPORTUNITIES AND INVOLVEMENT.
- "4. TO MAKE POSITIONAL PROPOSALS IN SUPPORT OF STATE AND NATIONAL OBJECTIVES REGARDING CONSTITUTIONAL RECOGNITION FOR LOCAL GOVERNMENT AND TO INCLUDE REGIONAL COUNCILS AS CONSTITUTIONALLY RECOGNISED AUTHORITIES.
- "5. TO CONSULT WITH AND SUPPORT THOSE MEMBER LOCAL GOVERNMENTS SEEKING SIMILAR OBJECTIVES."

MOTION LOST 5/7

AMENDMENT

Cr Lindsey moved an amendment to Cr Pule's amended motion that an additional point be added as follows:

- "6. That consideration be given by CEOAC to the potential problems that could arise from overlapping jurisdictions."

Cr McKechnie seconded the amendment.

Cr Lindsey spoke to his amendment. Cr Pule spoke against Cr Lindsey's amendment.

AMENDMENT LOST 5/7



18 NEW BUSINESS OF AN URGENT NATURE APPROVED BY THE CHAIRMAN OR PERSON PRESIDING OR BY DECISION OF MEETING

18.1 OUTCOMES OF CEO'S PERFORMANCE REVIEW PROCESS - 22 JULY 2010

This item will be treated as a confidential item under section 19.5 of the Agenda.

18.2 ITEM 13.1 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER ANNUAL PERFORMANCE REVIEW 2009/2010

This item will be treated as a confidential item under section 19.2 of the Agenda.

18.3 ITEM 13.2 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER'S MEMORANDUM OF UNDERSTANDING FOR 2010/2011

This item will be treated as a confidential item under section 19.3 of the Agenda.

18.4 ITEM 13.3 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER REMUNERATION REVIEW 2010

This item will be treated as a confidential item under section 19.4 of the Agenda.

19 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

RECOMMENDATION (Closing meeting to the public)

That with the exception of, the meeting be closed to members of the public in accordance with Section 5.23 (2) (c) of the Local Government Act for the purpose of dealing with matters of a confidential nature.

COUNCIL RESOLUTION

MOVED CR FÄRDIG

SECONDED CR CUCCARO

THAT WITH THE EXCEPTION OF THE CHIEF EXECUTIVE OFFICER, DIRECTOR REGIONAL SERVICES AND PERSONAL ASSISTANT TO THE DIRECTOR CORPORATE SERVICES, THE MEETING BE CLOSED TO MEMBERS OF THE PUBLIC IN ACCORDANCE WITH SECTION 5.23 (2) (A) (B) (C) AND (E) OF THE LOCAL GOVERNMENT ACT FOR THE PURPOSE OF DEALING WITH MATTERS OF A CONFIDENTIAL NATURE.

CARRIED UNANIMOUSLY

The doors of the meeting were closed at 6.58pm and members of the public departed the Council Chambers.

The Chief Executive Officer, Director Regional Services and Personal Assistant to the Director Corporate Services remained in the Council Chambers.



Item 19 continued

The CEO reminded Councillors of his declarations of interest made at Section 3 of the meeting.

19.1 CONFIDENTIAL REPORT - REVIEW OF RISK MANAGEMENT SERVICE

REF: COMMITTEES-11160

The Council considered the Confidential Item circulated with the Agenda under Separate Cover.

Cr Gangell left the meeting at 7.02pm and did not return.

The Director Regional Services left the meeting at 7.05pm and did not return.

19.2 ITEM 13.1 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER ANNUAL PERFORMANCE REVIEW 2009/2010

REF: COMMITTEES-11201

The Council considered the Confidential Item circulated prior to the meeting under Separate Cover.

19.3 ITEM 13.2 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER'S MEMORANDUM OF UNDERSTANDING FOR 2010/2011

REF: COMMITTEES-11202

The Council considered the Confidential Item circulated prior to the meeting under Separate Cover.

19.4 ITEM 13.3 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER REMUNERATION REVIEW 2010

REF: COMMITTEES-11203

The Council considered the Confidential Item circulated prior to the meeting under Separate Cover.

19.5 OUTCOMES OF THE CEO'S PERFORMANCE REVIEW PROCESS

REF: COMMITTEES-11266

The Council considered the Confidential Item circulated prior to the meeting under Separate Cover.

RECOMMENDATION [Meeting re-opened to the public]

That the meeting be re-opened, the public be invited to return to the meeting and the resolutions passed behind closed doors be recorded.

COUNCIL RESOLUTION

MOVED CR FÄRDIG

SECONDED CR POWELL

THAT THE MEETING BE RE-OPENED, THE PUBLIC BE INVITED TO RETURN TO THE MEETING AND THE RESOLUTIONS PASSED BEHIND CLOSED DOORS BE RECORDED.

CARRIED UNANIMOUSLY



Item 19 continued

Members of the public returned to Council Chambers at 7.10pm.

Recording of the resolutions passed behind closed doors, namely:

19.1 CONFIDENTIAL REPORT - REVIEW OF RISK MANAGEMENT SERVICE

REF: COMMITTEES-11160

COUNCIL RESOLUTION(S)

MOVED CR MCKECHINE

SECONDED CR FÄRDIG

THAT COUNCIL NOTES THE FINDINGS OF THE REVIEW AND THE CLOSURE OF THE RISK MANAGEMENT TRAINING AND CONSULTANCY SERVICES EFFECTIVE FROM 1 AUGUST 2010.

CARRIED UNANIMOUSLY

19.2 ITEM 13.1 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER ANNUAL PERFORMANCE REVIEW 2009/2010

REF: COMMITTEES-11201

COUNCIL RESOLUTION(S)

MOVED CR FÄRDIG

SECONDED CR GODFREY

THAT THE:

1. REPORT BE RECEIVED.
2. REPORT AND ATTACHMENTS REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHIEF EXECUTIVE OFFICER AND CHAIRMAN.

**CARRIED 10/1
Cr McKechnie against**

19.3 ITEM 13.2 OF THE CHIEF EXECUTIVE OFFICER PERFORMANCE REVIEW COMMITTEE – CHIEF EXECUTIVE OFFICER'S MEMORANDUM OF UNDERSTANDING FOR 2010/2011

REF: COMMITTEES-11202

COUNCIL RESOLUTION(S)

MOVED CR FÄRDIG

SECONDED CR CUCCARO

THAT THE:

1. REPORT BE RECEIVED.
2. REPORT AND ATTACHMENTS REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHIEF EXECUTIVE OFFICER AND CHAIRMAN.

CARRIED UNANIMOUSLY



20 FUTURE MEETINGS OF COUNCIL

The next meeting of Council will be held on **Thursday 19 August 2010** at the EMRC Administration Office, 1st Floor, Ascot Place, 226 Great Eastern Highway, Belmont WA 6104 commencing at 6.00pm.

Future Meetings 2010

| | | | |
|-----------------------|----------------------------|----|----------------------------|
| Thursday | 19 August | at | EMRC Administration Office |
| Thursday | 23 September (if required) | at | EMRC Administration Office |
| Thursday | 21 October | at | EMRC Administration Office |
| Thursday | 2 December | at | EMRC Administration Office |
| January 2011 (recess) | | | |

21 DECLARATION OF CLOSURE OF MEETING

There being no further business, the meeting was closed at 7.11pm.