

## **MINUTES**

## CERTIFICATION OF CONFIRMATION OF COMMITTEE MEETING MINUTES

## 5 JULY 2012

I, Cr Janet Powell, hereby certify that the following minutes [pages 1 to 88] of the Meeting of **AUDIT COMMITTEE** held on held on 5 July 2012 were confirmed at a meeting of the Committee held on 6 September 2012.

Signature

Cr Janet Powell

Person presiding at the Committee Meeting held on 6 September 2012

#### AUDIT COMMITTEE

#### MINUTES

## 5 July 2012

#### (REF: COMMITTEES-14322)

A meeting of the Audit Committee was held at the EMRC Administration Office, 1<sup>st</sup> Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Thursday, 5 July 2012**. The meeting commenced at **5:30pm**.

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#### 1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Acting Chairman opened the meeting at 5:30pm.

#### 2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE PREVIOUSLY APPROVED

<b>Councillor Attendance</b> Cr David Färdig ( <b>Acting Chairman</b> )	EMRC Member	City of Swan	
Cr Gerry Pule	EMRC Member	Town of Bassendean	
Cr Alan Radford	EMRC Member	City of Bayswater	
(Deputising for Cr Pittaway)			
Cr Glenys Godfrey			
(Deputising for Cr Powell)	EMRC Member	City of Belmont	
Cr Frank Lindsey	EMRC Member	Shire of Kalamunda	
Apologies			
Cr Janet Powell	EMRC Member	City of Belmont	
Cr Graham Pittaway OAM	EMRC Member	City of Bayswater	
Cr Alan Pilgrim	EMRC Member	Shire of Mundaring	
EMRC Officers			
Mr Peter Schneider	Chief Executive Officer		
Mr Hua Jer Liew	Director Corporate Services		
Mr Brian Jones	Director Waste Services		
Mrs Marilynn Horgan	Director Regional Services		
Mr Steve Fitzpatrick	Manager Project Development		
Mr David Ameduri			
Mr David AmeduriManager Financial ServicesMs Mary-Ann WinnettPersonal Assistant to Director Corporate Services (Minutes)			

#### 3 DISCLOSURE OF INTERESTS

Nil

#### 4 ANNOUNCEMENT BY THE CHAIRMAN OR PERSON PRESIDING WITHOUT DISCUSSION

Nil

#### 5 APPLICATION FOR LEAVE OF ABSENCE

Nil

#### 6 PRESENTATIONS

Nil

#### 7 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

#### 7.1 MINUTES OF AUDIT COMMITTEE MEETING HELD ON 5 APRIL 2012

That the Minutes of the Audit Committee meeting held 5 April 2012, which have been distributed, be confirmed.

#### AC RESOLUTION(S)

MOVED CR GODFREY SECONDED CR LINDSEY

THAT THE MINUTES OF THE AUDIT COMMITTEE HELD ON 5 APRIL 2012, WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

#### CARRIED UNANIMOUSLY

#### 8 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

#### 9 QUESTIONS WITHOUT NOTICE

Nil

10 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

11 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil

# 12.1 EASTERN METROPOLITAN REGIONAL COUNCIL (EMRC) 2012/2013 DRAFT ANNUAL BUDGET

**REFERENCE: COMMITTEES-14341** 

#### PURPOSE OF REPORT

To present the 2012/2013 Draft Annual Budget for Council adoption.

#### **KEY ISSUES AND RECOMMENDATION(S)**

The 2012/2013 Draft Annual Budget has been prepared using the Five Year Financial Plan 2012/2013-2016/2017 that has been reviewed and adjusted to take into consideration forecast financial results for 2011/2012, budget provisions from 2011/2012 required to be carried forward into the 2012/2013 Budget, the adopted 2012/2013 fees and charges relating to Waste Management, Environmental Services and Regional Development and, other variations and adjustments as outlined within the report.

#### AC RESOLUTION

That:

- 1. The Audit Committee endorses the EMRC 2012/2013 Annual Budget.
- 2. The EMRC 2012/2013 Annual Budget be referred to Council for adoption at its 19 July 2012 meeting.

#### AC RECOMMENDATION(S)

That:

- 1. Council, by absolute majority, in accordance with section 6.2(1) of the Local Government Act 1995 and Local Government (Financial Management) Regulations 1996, adopts the EMRC 2012/2013 Annual Budget and supporting schedules which have been prepared in compliance with the Australian Accounting Standards.
- 2. For the 2012/2013 financial year a material variance percentage of 10% of the appropriate base, and dollar value of \$10,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
- 3. In accordance with Regulation 33 of the Local Government (Financial Management) Regulations 1996, a copy of the 2012/2013 Annual Budget be submitted to the Departmental CEO, Department of Local Government, within 30 days of its adoption by Council.

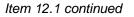
#### SOURCE OF REPORT

Director Corporate Services Manager Financial Services

#### BACKGROUND

Financial forecasts within the EMRC's Five Year Financial Plan are regularly reviewed in order to provide an indicative forecast of the EMRC's five year financial position.

The revised plan includes key assumptions which provide the framework for the 2012/2013 budget and includes fees and charges for Waste Management, Regional Development and Environmental Services and project funding for Regional Development and Environmental Services.



The annual budget review was undertaken by the Executive Management Team initially on the 3 and 4 May 2012 and again on the 8 and 15 June 2012. Part of the review included an update of the income generated from the EMRC's fees and charges including the impact of the Carbon Pricing legislation.

The 2012/2013 Schedule of Fees and Charges for Waste Management was presented to Council at its meeting dated 24 May 2012 where it was resolved as follows:

"THAT THE DRAFT WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES FOR 2012/2013, FORMING AN ATTACHMENT TO THIS REPORT, BE ADOPTED AND ADVERTISED AS REQUIRED BY THE LOCAL GOVERNMENT ACT 1995 TO BE EFFECTIVE FROM 1 JULY 2012."

The Regional Services Consulting Rates 2012/2013 was presented to Council at its meeting dated 19 April 2012 where it was resolved as follows:

"THAT COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH SECTION 6.16 OF THE LOCAL GOVERNMENT ACT 1995:

- 1. ADOPT THE 2012/2013 REGIONAL SERVICES CONSULTING RATES, FORMING ATTACHMENT 1 TO THIS REPORT AND BE EFFECTIVE AS FROM 1 JULY 2012.
- 2. IMPOSE AN ADMINISTRATION FEE FOR THE PHOTOCOPYING OF DOCUMENTS PROVIDED TO MEMBERS OF THE PUBLIC, FORMING ATTACHMENT 2 TO THIS REPORT AND BE EFFECTIVE AS FROM 1 JULY 2012.
- 3. APPROVE THE 2012/2013 REGIONAL SERVICES CONSULTING RATES AND THE ADMINISTRATION FEES AND CHARGES BEING ADVERTISED IN ACCORDANCE WITH SECTION 6.19 OF THE LOCAL GOVERNMENT ACT 1995."

EMRC's Five Year Financial Plan tonnage forecasts are regularly reviewed and have been used to derive forecast income and expenditure for the Red Hill Waste Management Facility and Hazelmere Recycling Facility to revise the Five Year Financial Plan. These tonnages, which have been reviewed, based on forecasts for 2011/2012 are included within the budget document (Refer attachment 1, page 33 of 76).

All business units have developed detailed financial estimates for 2012/2013 to 2016/2017. These estimates have been entered into the EMRC's financial management system to produce the five year financial forecasts.

The following key assumptions have been used in development of the Five Year Financial Plan and the 2012/2013 Budget:

- An increase of \$3.19 per tonne (ex GST) for 2012/2013 in the member Council base waste disposal charge;
- No increase for 2012/2013 in the Comprehensive Waste Education Strategy (CWES);
- No increase in the State Government Landfill Levy for 2012/2013;
- An increase of \$2.00 per tonne (ex GST) for 2012/2013 in the Secondary Waste Disposal Charge;
- The introduction of a Carbon Price of \$6.90 per tonne effective from 1 July 2012.
- An increase of \$12.73 (ex GST) per tonne (inclusive of a Carbon Price) for 2012/2013 in the Commercial Waste Disposal Charge;

- A 2.63% 3.03% increase in Environmental Services member Council consulting rates for 2012/2013;
- A 2.63% 3.03% increase in Regional Development member Council consulting rates for 2012/2013;
- A 10% increase in Insurance Premiums for 2012/2013;
- A 10% increase in Fuel costs for 2012/2013;
- Interest rates on term deposit investments have been set based on an average of the current 6
  monthly term deposit rates offered by ANZ, Bankwest, National Australia Bank and Westpac and
  taking into account advice received from EMRC's independent investment advisors. The interest
  rate for term deposit investments for the 2012/2013 financial year is budgeted at 4.30% p.a.; and
- The funding of Regional Development and Environmental Services projects is based on the schedules used in the Regional Services Proposed Funding Program 2012/2013 - 2016/2017 presented to Council at its meeting held on 16 February 2012.

In order to accommodate the expected continuation of higher than average tonnages at Red Hill and Hazelmere and to support grant funded programmes, eleven (11) new positions have been identified:

- Environmental Services Projects Officer (3 year term) funded from grant funds received as part of the Community Energy Efficiency (CEEP) & Energy Efficiency Information (EEIG) programmes.
- Regional Development Travel Smart Officer (3 year term) funded from grant funds received as part of the Regional Active Transport Plan.
- Waste Management Recycling Attendant to cater for recycling activities at the Coppin Road transfer station. These additional costs are fully recouped from the Shire of Mundaring.
- Waste Management Recycling Attendant to cater for recycling activities at the Mathieson Road transfer station. These additional costs are fully recouped from the Shire of Mundaring.
- Waste Management Weighbridge Attendant at the second Red Hill Waste Management facility weighbridge. This position is off-set by income to be received from the disposal of acid sulphate/inert waste material.
- Waste Management Supervisor required for leave relief at Hazelmere together with supervisory duties associated with the Coppin and Mathieson Rd transfer stations and duties associated with the Resource Recovery Park.
- Waste Management Plant Operator (Product Sales) required to cater for the increase in activity relating to the volume and sales of products at the Hazelmere site. The position will be utilised specifically for the loading of materials for customers.
- Waste Management Plant Operator (Operations) 0.5 FTE part time officer required to cater for the increase in activity relating to the volume and sales of products at the Hazelmere site. The position will be utilised specifically for the loading of materials into the woodwaste grinder.
- Waste Management 2 x Plant Operators at the Red Hill Waste Management Facility which will be offset by savings in expenditure for the hiring of equipment and contractor operators; and
- Waste Management Trades Assistant to undertake duties such as general plant, pump & small equipment maintenance currently undertaken by plant operators and supervisors. This additional cost will be offset by a reduction in general overtime and will result in greater operational efficiencies.

The EMRC is currently in the process of preparing its Annual Financial Statements for 2011/2012, therefore forecast results for 2011/2012 have been used as a basis for the finalisation of the 2012/2013 Budget.

#### REPORT

In producing the 2012/2013 Budget, the EMRC's Five Year Financial Plan has been reviewed and adjusted to take into consideration the following:

- · Forecast financial results for 2011/2012; and
- Budget provisions from 2011/2012 required to be carried forward into the 2012/2013 Budget.

The budgeted 2012/2013 Net Result from operations of \$12,197,217 has increased from a budgeted surplus in 2011/2012 of \$9,145,166 and the forecast surplus in 2011/2012 of \$11,682,088.

#### Investments

Investments are accounted for in the scope of AASB139 Financial Investments: Recognition and Measurement and are classified as financial assets at fair value through profit and loss. Investments are recognised at their fair value on a marked to market basis. As their market value is only determinable on the day of valuation, it is not possible to provide for the movement in values within the context of the budget.

It is important to note that until such time as an investment is physically disposed of, any movement in valuation represents an unrealised or "paper" gain or loss only. The true gain or loss will only be realised on disposal.

#### Tonnages - (page 33 of 76)

Budgeted total tonnages for 2012/2013 of 374,458 tonnes are in line with the 2011/2012 end of year forecast of 374,071 tonnes. This represents an increase of 26.24% over 2010/2011 tonnages of 296,624 tonnes.

Class IV and Class V tonnages have been budgeted at 5,005 tonnes for 2012/2013 compared with a 2011/2012 projection of 5,030 tonnes. This budget provision represents the average historical base tonnages for Class IV waste in the absence of specific contracts being in place.

	Actual 2008/2009	Actual 2009/2010	Actual 2010/2011	Forecast 2011/2012	Budget 2012/2013
Class II & III Class IV & V Greenwaste	331,642 6,576 18,316	283,437 11,825 14,025	278,200 5,232 13,192	355,014 5,030 14,027	355,146 5,005 14,308
Total	356,534	309,287	296,624	374,071	374,458

#### Disposal Fees and Charges - (pages 27-29 of 76)

The member Council disposal charge for Class III waste has increased from \$97.00 (ex. GST) to \$109.09 (ex. GST). This increase of \$12.09 per tonne comprises a \$2.00 increase in the Secondary Waste Reserve, a \$3.19 increase in the general disposal charge and the introduction of a \$6.90 Carbon Price.

#### Secondary Waste Levy

The member Council contribution to the Secondary Waste Reserve has increased to \$26.00 per tonne (ex. GST), a \$2.00 per tonne (ex. GST) increase over the 2011/2012 contribution.

A summary of income generated from the secondary waste levy is provided in the following table:

	Actual 2008/2009	Actual 2009/2010	Actual 2010/2011	Forecast 2011/2012	Budget 2012/2013
Class III	\$4,424,697	\$4,250,236	\$4,359,912	\$5,386,416	\$5,590,416
Class IV	N/A	N/A	N/A	N/A	N/A
Total	\$4,424,697	\$4,250,236	\$4,359,912	\$5,386,416	\$5,590,416

#### Consulting Fees - (pages 30-31 of 76)

2012/2013 Regional Development and Environmental Services consulting fees were adopted by Council at its meeting held on 19 April 2012.

An increase of 2.63% - 3.03% for the Environmental Services & Regional Development member Council consulting rates for 2012/2013 was adopted at the 19 April 2012 Council Meeting.

#### Statement of Comprehensive Income - (pages 2-4 of 76)

The Statement of Comprehensive Income provides a "normal operating result" before "other revenues and expenses".

The *"normal operating result"* has been calculated by removing the impact of the Secondary Waste Levy income, Resource Recovery expenditure and capital revenues and expenses and thus provides a better indication of underlying operating performance.

The proposed "*normal operating result*" of \$3,523,471 surplus for 2012/2013 compares with a budgeted surplus of \$2,976,628 for 2011/2012 and an estimated actual surplus of \$5,034,308 for 2011/2012.

The *"Net Result"* includes Secondary Waste Disposal Charge Income and is dependent on the volumes of Commercial Class III and Class IV Waste accepted at the Red Hill Waste Management Facility.

The budgeted *"Net Result"* is a surplus of \$12,197,217 compared with an actual surplus of \$9,714,528 for 2010/2011 and an estimated actual surplus for 2011/2012 of \$11,682,088.

Also provided is a Statement of Comprehensive Income by Local Government Program.

#### Capital Works - (pages 67-76 of 76)

The total proposed Capital Works expenditure for 2012/2013 is \$24,090,652 compared to budgeted expenditure of \$8,872,357 for 2011/2012 and an estimated actual expenditure of \$8,986,259.

Major capital expenditure items for 2012/2013 include:

·	Purchase Information Technology and Communications Equipment Ascot Place (\$198,500 carried forward from 2011/2012)	\$665,600
•	Replacement of Vehicles - Ascot Place (\$72,962 carried forward from 2011/2012)	\$513,617
	Provision for the Purchase of Waste Management land adjacent to Red Hill (\$119,015 carried forward from 2011/2012)	\$6,619,015
	Construction of Class III Cells (Stage 14 & Farm Stage 2) - Red Hill Waste Management facility.	\$4,414.800
•	Construction of Class III Leachate Pond - Red Hill Waste Management facility	\$150,000
•	Leachate Project - Red Hill Waste Management facility	\$415,000
•	Construction of Siltation Pond - Red Hill Waste Management facility (\$120,000 carried forward from 2011/2012)	\$130,000
•	Construction of Roads/Carparks - Red Hill Waste Management facility (\$140,000 carried forward from 2011/2012)	\$485,000
	Construction of Water Storage Dam - Red Hill Waste Management facility (Carried forward from 2011/2012)	\$500,000
•	Construction of Perimeter Bunds - Red Hill Waste Management facility (Carried forward from 2011/2012)	\$120,000
•	Purchase/Replace Plant - Red Hill Waste Management facility (\$837,500 carried forward from 2011/2012)	\$1,776,500
•	Purchase/Replace Plant - Hazelmere (\$79,779 carried forward from 2011/2012)	\$1,503,779
•	Replacement of Vehicles - Red Hill Red Hill Waste Management facility (\$108,638 carried forward from 2011/2012)	\$145,770
•	Construct Greenwaste Processing Area - Red Hill Red Hill Waste Management facility	\$175,000
	Construct Hardstand and Road - Hazelmere	\$286,175
	Purchase/Replace Minor Plant and Equipment - Red Hill Red Hill Waste Management facility/Cardboard Recycling (\$240,686 carried forward from 2011/2012)	\$405,686
•	Purchase Fire Fighting System/Equipment - Hazelmere (\$196,360 carried forward from 2011/2012)	\$371,360
•	Purchase/Replace Other Equipment - Red Hill Red Hill Waste Management facility (\$90,150 carried forward from 2011/2012	\$283,150
	Resource Recovery Park Preliminaries - Hazelmere	\$3,739,000

#### Statement of Cash Flows - (page 6 of 76)

The format of the Statement of Cash Flows separates "*normal operating activities*" from Resource Recovery activities.

The budgeted net cash provided by normal operating activities is \$9,716,483. This represents an increase of \$2,206,467 when compared with the 2011/2012 budget and a decrease of \$29,186 compared with the forecast position in 2011/2012.

#### Municipal Cash and Restricted Investments (Reserves) - (pages 7-10 of 76)

The total forecast cash (Municipal and Restricted Investments) for 2012/2013 is \$44,770,963 (excluding unrealised losses from changes in the fair value of investment) compared with estimated actual cash for 2011/2012 of \$49,927,328 (excluding unrealised losses from changes in the fair value of investment).

Council will have an estimated \$3,727,914 in the Municipal fund (Cash and Investments) at the end of 2012/2013 compared with an estimated actual balance of \$4,936,395 in 2010/2011. The overall reduction in forecast cash (Municipal and Restricted Investments) is due to payments exceeding receipts during 2012/2013.

Approximately 78.23% of total cash and restricted investments (\$35,024,132) budgeted for 30 June 2013 will be held in the Secondary Waste Reserve to fund the development of a Resource Recovery Facility. Other restricted cash investments will be used to fund future capital works projects including:

- · Major Plant Replacements at the Red Hill and Hazelmere Waste Management Facilities;
- Site Rehabilitation at Red Hill Waste Management Facility;
- Future Class III and Class IV cell construction; and
- Ascot Place administration building refurbishment.

#### **Reporting Requirements**

It is a requirement of the Local Government (Financial Management) Regulations 1996 - Regulation 34(5) that a local government is to establish and adopt materiality levels either as a percentage and/or dollar value to be used in statements of financial activity for reporting variances.

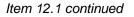
Accounting Standard AAS 5 defines materiality in relation to information to mean that information which if omitted, misstated or not disclosed has the potential to adversely affect decisions or the discharge of accountability by management or the governing body of the entity.

The Standard also provides that an amount, which is equal to or greater than 10% of the appropriate base, may be presumed to be material, whilst an amount equal to or less than 5% of the appropriate base may be presumed not to be material unless there is evidence to the contrary.

In determining whether the variance amount of an item is material, the variance is to be compared with the corresponding budgeted revenue and expense amount to the end of the month to which the statement of financial activity relates.

Council adopted 10% as the percentage, and a dollar value of \$10,000, whichever is the greater to be used during the 2011/2012 financial year when reporting variances.

It is recommended that for the 2012/2013 financial year the materiality percentage of 10% and dollar value of \$10,000, whichever is the greater, be retained and adopted for reporting variances in the statements of financial activity.



#### STRATEGIC/POLICY IMPLICATIONS

The draft 2012/2013 Budget and supporting documents have been prepared to assist in achieving the EMRC's outcome objective 'Improve member Council and EMRC financial viability'.

#### FINANCIAL IMPLICATIONS

As detailed in the attachment to this report.

#### SUSTAINABILITY IMPLICATIONS

Nil

#### MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details			
Town of Bassendean	7			
City of Bayswater				
City of Belmont	l	➤ As per budget implications.		
Shire of Kalamunda	ſ	As per budget implications.		
Shire of Mundaring				
City of Swan	J			

#### ATTACHMENT(S)

Financial Statements - 2012/2013 Budget (Ref: Committees-14371)

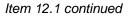
#### VOTING REQUIREMENT

Absolute Majority

#### AC RESOLUTION(S)

That:

- 1. The Audit Committee endorses the EMRC 2012/2013 Annual Budget.
- 2. The EMRC 2012/2013 Annual Budget be referred to Council for adoption at its 19 July 2012 meeting.



#### **RECOMMENDATION(S)**

That:

- 1. Council, by absolute majority, in accordance with section 6.2(1) of the Local Government Act 1995 and Local Government (Financial Management) Regulations 1996, adopts the EMRC 2012/2013 Annual Budget and supporting schedules which have been prepared in compliance with the Australian Accounting Standards.
- 2. For the 2012/2013 financial year a material variance percentage of 10% of the appropriate base, and dollar value of \$10,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
- 3. In accordance with Regulation 33 of the Local Government (Financial Management) Regulations 1996, a copy of the 2012/2013 Annual Budget be submitted to the Departmental CEO, Department of Local Government, within 30 days of its adoption by Council.

The CEO gave a brief overview of the budget and discussion ensued.

#### AC RESOLUTION(S)

MOVED CR PULE

SECONDED CR RADFORD

That:

- 1. The Audit Committee endorses the EMRC 2012/2013 Annual Budget.
- 2. The EMRC 2012/2013 Annual Budget be referred to Council for adoption at its 19 July 2012 meeting.

#### CARRIED UNANIMOUSLY

#### AC RECOMMENDATION(S)

MOVED CR PULE

SECONDED CR RADFORD

That:

- 1. Council, by absolute majority, in accordance with section 6.2(1) of the Local Government Act 1995 and Local Government (Financial Management) Regulations 1996, adopts the EMRC 2012/2013 Annual Budget and supporting schedules which have been prepared in compliance with the Australian Accounting Standards.
- 2. For the 2012/2013 financial year a material variance percentage of 10% of the appropriate base, and dollar value of \$10,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
- 3. In accordance with Regulation 33 of the Local Government (Financial Management) Regulations 1996, a copy of the 2012/2013 Annual Budget be submitted to the Departmental CEO, Department of Local Government, within 30 days of its adoption by Council.

#### CARRIED UNANIMOUSLY

Attachment to AC 5 July 2012 Item 12.1



# FINANCIAL STATEMENTS

2012/2013 BUDGET

> Page 1 of 76 12

## STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDING 30 JUNE 2013

	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
REVENUE FROM ORDINARY ACTIVITIES			
User Charges	28,754,116	30,830,920	35,972,544
Special Charges	390,849	404,202	391,680
Contributions	527,121	509,210	655,113
Operating Grants	698,695	1,265,345	1,434,588
Interest Municipal Cash Investments	391,786	578,200	238,334
Reimbursements	676,194	1,020,740	927,282
Other	1,248,565	1,194,894	1,743,837
TOTAL REVENUE FROM ORDINARY ACTIVITIES	32,687,326	35,803,511	41,363,378
OPERATING EXPENSES FROM ORDINARY ACTIVITIES			
Salary Expenses	7,731,804	7,361,578	9,157,202
Contract Expenses	5,219,223	6,205,563	7,356,790
Material Expenses	1,257,363	1,295,230	1,198,814
Fuel Expenses	718,520	709,089	777,328
Utility Expenses	187,359	196,132	255,582
Insurance Expenses	216,782	216,443	255,252
Finance Fees and Interest Expenses	14,800	14,800	15,300
Provision Expenses	114,384	120,555	122,526
Miscellaneous Expenses	9,747,671	10,318,604	12,948,600
Depreciation Expenses	4,720,972	4,561,923	6,062,103
Costs Allocated	(218,180)	(230,715)	(309,590)
TOTAL OPERATING EXPENSES FROM ORDINARY ACTIVITIES	29,710,698	30,769,203	37,839,907
NORMAL OPERATING RESULT	2,976,628	5,034,308	3,523,471

## STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDING 30 JUNE 2013

	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
REVENUE FROM OTHER ACTIVITIES			
Secondary Waste Charge	5,086,092	5,386,416	5,590,416
Operating Grants	0	0	2,250,000
Interest Restricted Cash Investments	1,911,190	1,912,599	2,133,360
Reimbursements	1,550	1,550	50
Proceeds from Sale of Assets	912,773	1,613,954	690,226
TOTAL REVENUE FROM OTHER ACTIVITIES	7,911,605	8,914,519	10,664,052
OPERATING EXPENSES FROM OTHER ACTIVITIES			
Salary Expenses	292,815	238,363	312,116
Contract Expenses	600,100	645,160	749,600
Material Expenses	26,050	23,820	27,050
Utility Expenses	3,200	3,200	3,200
Insurance Expenses	2,261	2,261	2,337
Miscellaneous Expenses	87,150	53,175	104,555
Depreciation Expenses	11,745	11,200	11,720
Costs Allocated	218,180	206,715	254,590
Carrying Amount of Assets Disposed Of	501,566	1,088,268	525,138
TOTAL OPERATING EXPENSES FROM OTHER ACTIVITIES	1,743,067	2,272,162	1,990,306
REALISED/ UNREALISED GAIN/(LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS			
Unrealised Gain/(Loss)	0	5,423	0
Realised Gain/(Loss)	0	0	0
TOTAL REALISED / UNREALISED GAIN/(LOSS)	0	5,423	0
NET RESULT	9,145,166	11,682,088	12,197,217

## STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM FOR THE YEAR ENDING 30 JUNE 2013

	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
REVENUE FROM ORDINARY ACTIVITIES			
General Purpose Funding	2,302,976	2,496,222	2,371,694
Governance	334,598	274,542	301,443
Community Amenities	35,740,715	38,173,108	46,903,101
Other Property and Services	1,307,869	2,165,627	1,760,966
TOTAL REVENUE FROM ORDINARY ACTIVITIES	39,686,159	43,109,499	51,337,204
EXPENSES FROM ORDINARY ACTIVITIES			
Governance	1,572,021	1,149,440	1,289,060
Community Amenities	24,986,286	25,880,415	32,541,820
Other Property and Services	4,393,893	4,923,242	5,474,195
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	30,952,200	31,953,097	39,305,075
INCREASE / (DECREASE)	8,733,959	11,156,402	12,032,129
DISPOSAL OF ASSETS			
Proceeds from Sale of Assets	912,773	1,613,954	690,226
Less Carrying Amount of Assets Disposed Of	(501,566)	(1,088,268)	(525,138)
PROFIT / (LOSS) ON DISPOSALS	411,207	525,686	165,088
REALISED / UNREALISED GAIN / (LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS			
General Purpose Funding	0	0	0
TOTAL REALISED / UNREALISED GAIN / (LOSS)	0	0	0
NET RESULT	9,145,166	11,682,088	12,197,217

## STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2013

	NOTE	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
CURRENT ASSETS				
Cash and Cash Equivalents	4(i)	39,788,074	45,708,979	40,553,781
Investments		56,848	29,348	28,181
Trade and Other Receivables		2,484,281	2,598,670	2,598,670
Inventories		23,408	46,105	46,105
Other Assets		73,514	105,194	105,194
TOTAL CURRENT ASSETS		42,426,125	48,488,296	43,331,931
CURRENT LIABILITIES				
Trade and Other Payables		4,830,408	4,970,223	4,970,223
Provisions		1,137,138	1,080,824	1,096,407
TOTAL CURRENT LIABILITIES	_	5,967,546	6,051,047	6,066,630
NET CURRENT ASSETS		36,458,579	42,437,249	37,265,301
NON CURRENT ASSETS				
Property Plant and Equipment		8,319,917	7,482,214	14,141,229
Buildings		3,806,812	5,010,127	6,019,791
Structures		10,049,391	10,076,433	15,302,261
Plant		8,679,791	9,203,962	12,696,624
Equipment		1,421,656	1,228,313	2,312,083
Furniture and Fittings		168,828	191,930	212,682
Work in Progress		2,212,784	272,020	272,020
TOTAL NON CURRENT ASSETS		34,659,179	33,464,997	50,956,688
NON CURRENT LIABILITIES				
Provisions		1,629,851	1,636,152	1,758,678
TOTAL NON CURRENT LIABILITIES	_	1,629,851	1,636,152	1,758,678
NET ASSETS	_	69,487,907	74,266,094	86,463,311
EQUITY				
Accumulated Surplus		27,511,929	29,942,327	46,127,533
Reserves		41,975,978	44,323,767	40,335,778
TOTAL EQUITY	_	69,487,907	74,266,094	86,463,311

## STATEMENT OF CASH FLOWS FOR THE YEAR ENDING 30 JUNE 2013

	NOTE	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
CASH FLOWS FROM NORMAL OPERATING				
Cash receipts in the course of normal operations		32,297,040	35,226,811	40,987,782
Cash payments in the course of normal operations		(24,847,960)	(26,059,342)	(31,646,895)
Interest receipts - Municipal Cash		391,786	578,200	375,596
Net Cash Provided by Normal Operating Activities	4(ii)	7,840,866	9,745,669	9,716,483
CASH FLOWS FROM OTHER OPERATING				
Resource Recovery				
Cash receipts from secondary waste charge		5,086,092	5,386,416	5,590,416
Cash receipts from resource recovery project		50	50	2,250,050
Cash payments for resource recovery project		(1,222,556)	(1,165,494)	(1,446,248)
Interest receipts - secondary waste restricted		1,432,890	1,432,890	1,600,382
Other Activities				
Interest receipts - other restricted investments		478,300	485,132	532,978
Net Cash Provided by Other Operating Activities	4(ii)	5,774,776	6,138,994	8,527,578
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash receipts from sale of property, plant and		912,773	1,613,954	690,226
Cash payments for property, plant and equipment		(8,872,357)	(8,986,259)	(24,090,652)
Net Cash Provided by Investing Activities		(7,959,584)	(7,372,305)	(23,400,426)
CASH FLOWS FROM FINANCE ACTIVITIES				
Cash receipts from sale of investments		2,523,469	2,957,370	1,167
Net Cash Used in Financing Activities		2,523,469	2,957,370	1,167
SUMMARY OF CASH FLOWS				
Cash at the beginning of the year		31,608,547	34,239,251	45,708,979
Net Increase (Decrease) in Cash Held		8,179,527	11,469,728	(5,155,198)
Cash at the end of the year	4(i)	39,788,074	45,708,979	40,553,781

	NOTE	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
Municipal Fund (Cash and Investment)		Ŧ	Ŧ	Ť
Opening Balance		8,787,403	10,366,677	4,936,395
Transfer to Restricted Investments		(16,953,296)	(21,710,281)	(11,453,845)
Transfer from Restricted Investments		7,467,905	9,685,663	17,535,089
Transfer to/from Municipal Investments		0	0	0
Interest on Municipal Funds		391,786	578,200	375,596
Payments and Receipts		3,353,083	6,016,136	(7,528,059)
Movement in Accrued Interest		0	0	(137,262)
Closing Balance	-	3,046,881	4,936,395	3,727,914
Plant and Equipment Reserve				
Opening Balance		20,888	38,811	1,211,096
Transfer to Restricted Investments		3,808,998	4,289,340	2,629,585
Transfer from Restricted Investments		(3,751,000)	(3,119,055)	(3,790,965)
Interest on Restricted Investments		1,277	2,000	57,395
Closing Balance	-	80,163	1,211,096	107,111
Site Rehabilitation Reserve				
Opening Balance		2,626,312	3,023,037	1,700,612
Transfer to Restricted Investments		0	111,362	111,394
Transfer from Restricted Investments		0	(1,594,372)	0
Interest on Restricted Investments		160,585	160,585	80,641
Closing Balance	-	2,786,897	1,700,612	1,892,647
Future Development Reserve				
Opening Balance		1,744,546	1,505,552	2,941,374
Transfer to Restricted Investments		350,000	2,039,152	0
Transfer from Restricted Investments		(1,770,000)	(710,000)	(2,853,015)
Interest on Restricted Investments		106,670	106,670	139,477
Closing Balance	-	431,216	2,941,374	227,836
Environmental Monitoring Reserve				
Opening Balance		312,193	306,803	529,750
Transfer to Restricted Investments		0	203,858	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		19,089	19,090	25,120
Closing Balance	-	331,282	529,750	554,870

	NOTE	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
Environmental Insurance Reserve				
Opening Balance		215,457	211,328	198,047
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		(26,455)	(26,455)	(36,533)
Interest on Restricted Investments		13,174	13,174	9,391
Closing Balance		202,176	198,047	170,905
Risk Management Reserve				
Opening Balance		11,673	11,471	12,185
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		714	714	578
Closing Balance		12,387	12,185	12,763
Class IV Cell Reserve				
Opening Balance		293,445	289,265	365,695
Transfer to Restricted Investments		58,487	58,487	58,487
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		17,943	17,943	17,341
Closing Balance		369,875	365,695	441,523
Regional Development Reserve				
Opening Balance		9,222	23,807	17,920
Transfer to Restricted Investments		450,000	770,000	855,000
Transfer from Restricted Investments		(442,699)	(777,137)	(663,166)
Interest on Restricted Investments		564	1,250	817
Closing Balance		17,087	17,920	210,571
Secondary Waste Reserve				
Opening Balance		23,434,417	23,083,322	33,749,744
Transfer to Restricted Investments		10,686,092	12,552,176	5,590,416
Transfer from Restricted Investments		(1,457,751)	(3,318,644)	(5,916,410)
Interest on Restricted Investments		1,432,890	1,432,890	1,600,382
Closing Balance		34,095,648	33,749,744	35,024,132

	NOTE	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
Class III Cells Reserve				
Opening Balance		1,915,897	1,898,829	3,535,822
Transfer to Restricted Investments		1,573,659	1,659,846	2,201,903
Transfer from Restricted Investments		(20,000)	(140,000)	(4,275,000)
Interest on Restricted Investments		117,147	117,147	167,665
Closing Balance	-	3,586,703	3,535,822	1,630,390
Long Service Leave - Restricted Asset				
Opening Balance		613,844	603,573	667,166
Transfer to Restricted Investments		26,060	26,060	7,060
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		37,533	37,533	31,636
Closing Balance	-	677,437	667,166	705,862
Building Refurbishment Reserve				
Opening Balance		58,938	57,920	61,524
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		3,604	3,604	2,917
Closing Balance	-	62,542	61,524	64,441
Cash and Investments at the end of the Year	_	45,700,296	49,927,328	44,770,963
<u>Less</u> Unrealised losses from change in fair value of investments		(5,855,374)	(4,189,001)	(4,189,001)
Cash and Investments as per Statement of Financial F	Position	39,844,922	45,738,327	40,581,962

	NOTE	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
SUMMARY				
MUNICIPAL FUND (CASH AND INVESTMENTS)				
Opening Balance		8,787,403	10,366,677	4,936,395
Transfer to Restricted Investments		(16,953,296)	(21,710,281)	(11,453,845)
Transfer from Restricted Investments		7,467,905	9,685,663	17,535,089
Interest on Municipal Funds		391,786	578,200	375,596
Payments and Receipts		3,353,083	6,016,136	(7,528,059)
Movement in Accrued Interest		0	0	(137,262)
Closing Balance	4(i)	3,046,881	4,936,395	3,727,914
RESTRICTED INVESTMENTS				
Opening Balance		31,256,834	31,053,716	44,990,933
Transfer to Restricted Investments		16,953,296	21,710,281	11,453,845
Transfer from Restricted Investments		(7,467,905)	(9,685,663)	(17,535,089)
Interest on Restricted Investments		1,911,190	1,912,599	2,133,360
Closing Balance		42,653,415	44,990,933	41,043,049
Sub Total		45,700,296	49,927,328	44,770,963
Less Unrealised Losses from change in fair value of investments	of	(5,855,374)	(4,189,001)	(4,189,001)
Cash and Investments as per Statement of Financial Po	sition	39,844,922	45,738,327	40,581,962

## NET CURRENT ASSETS CARRIED FORWARD FOR THE YEAR ENDING 30 JUNE 2013

	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
NET CURRENT ASSETS REPRESENTED BY			
CURRENT ASSETS			
Cash at Bank - Unrestricted	3,046,881	4,936,395	3,727,914
Receivables	2,484,281	2,598,670	2,598,670
Inventory	23,408	46,105	46,105
Prepayments	73,514	105,194	105,194
-	5,628,084	7,686,364	6,477,883
LESS: CURRENT LIABILITIES			
Creditors	4,830,408	4,970,223	4,970,223
Current Provisions	1,137,138	1,080,824	1,096,407
-	5,967,546	6,051,047	6,066,630
(DEFICIT) SURPLUS - OTHER FUNDS	(339,462)	1,635,317	(411,253)
ADD BALANCE OF NET RESTRICTED INVESTMENTS *	36,798,041	40,801,932	36,854,048
ESTIMATED NET CURRENT ASSET POSITION	36,458,579	42,437,249	37,265,301

\* Net of unrealised gains or losses from change in fair value of investments



# **BUDGET NOTES**

2012/2013 BUDGET

#### **1. SIGNIFICANT ACCOUNTING POLICIES**

The significant accounting policies which have been adopted in the preparation of this financial report are:

#### **Basis of Preparation**

The financial report is a general purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and non-for-profit entities), other mandatory professional reporting requirements and the Local Government Act 1995 and accompanying regulations. The report has also been prepared on the accrual basis under the convention of historical cost accounting modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

#### The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated.

#### (a) Cash and Cash Equivalents

Cash and cash equivalents in the Statement of Financial Position comprise cash at bank and in hand and short-term deposits that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts, where applicable, are included as short-term borrowings in current liabilities on the Statement of Financial Position.

#### (b) Fixed Assets

#### Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of noncurrent assets constructed includes the cost of all materials, direct labour and variable and fixed overheads.

#### Revaluation

Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on a basis to reflect the already consumed or expired future economic benefits. Those assets carried at a revalued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be revalued with sufficient regularity to ensure the carrying amount does not differ significantly from that determined using fair value at reporting date.

#### Land Under Roads

The roads on the land owned by the EMRC are private roads. The land under these private roads has already been recognised as part of the land cost shown in the Statement of Financial Position.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (c) Depreciation of Non-Current Assets

All non-current assets having a limited useful life are separately and systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period, as follows:

· Buildings · Structures	2-10%
General	2-10%
Class III and IV Waste Cells	% of actual usage
· Plant	15-40%
<ul> <li>Furniture and fittings</li> </ul>	10-40%
· Equipment	10-40%

#### (d) Rates

The Eastern Metropolitan Regional Council does not levy rates. Accordingly rating information as required under the Local Government (Financial Management) Regulations 1996 has not been presented in these financial reports.

#### (e) Grants, Donations and Other Contributions

Grants, donations and other contributions have been recognised as revenues when received. Conditional Grants and contributions income is recognised subject to conditions applicable to the use of such income. Expenditure of those monies has been made in the manner specified under the conditions upon which the Eastern Metropolitan Regional Council received those monies.

#### (f) Trade and Other Payables

Trade and other payables are carried at amortised cost. They represent liabilities for goods and services provided to the Local Government prior to the end of the financial year that are unpaid and arise when the Local Government becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

#### (g) Impairment

In accordance with Australian Accounting Standards the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired.

Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 *'Impairment of Assets'* and appropriate adjustments made.

An impairment loss is recognised whenever the carrying amount of an asset or its cashgenerating unit exceeds its recoverable amount. Impairment losses are recognised in the Statement of Comprehensive Income.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (h) Revenue Recognition

#### Sale of Goods and Disposal of Assets

Revenue from the sale of goods and disposal of other assets is recognised when the Council has passed control of the goods or other assets to the buyer.

#### Rendering of Services

Revenue from the provision of services is recognised on an accrual basis.

#### Royalties

Royalty revenue is recognised on an accrual basis.

#### (i) Inventories

#### General

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Inventories held from trading are classified as current even if not expected to be realised in the next 12 months.

#### Land Held for Resale

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses.

#### (j) Goods and Services Tax

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

Cash flows are included in the cash flow statement on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

#### (k) Trade and Other Receivables

Trade receivables, which generally have 30 - 90 day terms, are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method, less any allowance for uncollectible amounts.

Collectibility of trade receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (I) **Provisions**

Provisions are recognised when: The council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

#### (m) **Provision for Site Rehabilitation**

The estimated closure and post-closure site rehabilitation cost is charged to the Statement of Comprehensive Income on a volumetric basis over the life of the landfill site.

The nature of work planned by Council includes cell capping, landform reconstruction, dismantling of site operating facilities and implementation of a revegetation plan to suit the final land use. The cost is based on estimated current costs, determined on a non-discounted basis.

#### (n) **Provision for Environmental Monitoring**

The estimated closure and post-closure environmental monitoring cost is charged to the Statement of Comprehensive Income on a volumetric basis over the life of the landfill site.

The nature of work planned by Council includes monitoring of groundwater, surface water, leachate and landfill gas generation. The cost is based on estimated current costs, determined on a non-discounted basis.

#### (o) **Borrowing Costs**

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

#### (p) Critical Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. The results of this experience and other factors combine to form the basis of making judgements about carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (q) **Employee Entitlements**

The provisions for employee benefits relate to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

#### (i) Wages, Salaries, Annual Leave and Long Service Leave (Short-term Benefits):

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months represents the amount the municipality has a present obligation to pay resulting from employees services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Council expects to pay and includes related on-costs.

#### (ii) Long Service Leave (Long-term Benefits):

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where Council does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

#### (iii) Superannuation Fund:

The Council contributes to the WA Local Government Superannuation Plan (LGSP) and other choice funds for qualifying employees as per statutory requirements (9% for 2012/13). It also contributes to the LGSP and other choice funds for full scheme members (5% for 2012/13).

Contributions to defined contribution plans are recognised as an expense as they become payable.

#### (r) Rounding Of Amounts

All amounts shown in this annual financial report, other than the Schedule of Fees and Charges, are rounded to the nearest dollar. As a result of rounding, some minor reconciliation discrepancies may be present in the disclosures to the financial report.

#### (s) **Comparative Figures**

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

#### (t) Leases

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Council, are classified as finance leases. Finance leases are capitalised recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual value. Leased assets are amortised over their estimated useful lives. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (u) Investments and Other Financial Assets

#### Classification

Council classifies its investments in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

#### (i) Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

#### (ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets. Loans and receivables are included in trade and other receivables in the Statement of Financial Position.

#### (iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity. If Council were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

#### (iv) Available-for-sale financial assets

Available-for-sale financial assets, comprising principally marketable equity securities, are nonderivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date. Investments are designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

#### **Recognition and Derecognition**

Regular purchases and sales of financial assets are recognised on trade-date – the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the Statement of Comprehensive Income. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the Statement of Comprehensive Income as gains and losses from investment securities.

#### 1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (u) Investments and Other Financial Assets (Continued)

#### Subsequent measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the Statement of Comprehensive Income within other income or other expenses in the period in which they arise. Dividend income from financial assets at fair value through profit and loss is recognised in the Statement of Comprehensive Income as part of revenue from continuing operations when Council's right to receive payments is established. Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

#### Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss- measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is removed from equity and recognised in the Statement of Comprehensive Income.

#### (v) Estimation of Fair Value

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

#### 2. PROGRAMS

The activities relating to the Eastern Metropolitan Regional Council's programs reported on in the Operating Statement are as follows: -

#### Governance

Records income and expenditure relating to the administration and operation of facilities and services to members of Council together with other administrative governance costs.

#### General Purpose Funding

Records interest revenue as well as other general purpose revenue.

#### **Community Amenities**

Records income and expenditure associated with the Class III cell, Class IV cell, weighbridge, and transfer station at the Red Hill Waste Management Facility, the Hazelmere Site and the Coppin Road and Mathieson Road transfer stations.

#### Other Property and Services

Records income and expenditure for public works overheads, plant operation, materials, salaries and wages. It also records income and expenditure for the Environmental Service departments (incorporating various Environmental Projects), the operations of the Ascot Place activity, Risk Management services, and income and expenditure relating to the Regional Development activity incorporating various projects.

#### 3. RECONCILIATION OF RATES LEVIED

The Eastern Metropolitan Regional Council does not levy rates therefore a Rate Setting Statement [Local Government (Financial Management) Regulations 1996: 22(1)(d) and 30(1)(c)] has not been prepared.

#### 4. NOTES TO THE STATEMENT OF CASH FLOWS

#### (i) Reconciliation of Cash

For the purpose of the statement of cash flows, The Eastern Metropolitan Regional Council considers cash to include cash on hand, cash at bank and bank term deposits. Cash at the end of the reporting period as shown in the statement of cash flows is as follows:

	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
Cash - Unrestricted	3,046,881	4,936,395	3,727,914
Cash - Restricted	36,741,193	40,772,584	36,825,868
Total Cash	39,788,074	45,708,979	40,553,781

#### (ii) Reconcilliation of net cash used in operating activities to change in net assets arising from operations

	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
Net Change in assets from operations	9,145,166	11,682,088	12,197,217
Write back Depreciation	4,732,717	4,573,122	6,073,823
Write back Provisions	114,384	120,555	122,526
Write back Accruals - Loan Interest	0	0	0
Write back Accruals - Staff Entitlements	34,582	34,583	15,583
Write back Accruals - Creditors	0	0	0
Write back (Profit) Loss on sale of assets	(411,207)	(525,686)	(165,088)
Write back loss or destruction of assets	0	0	0
Write back Debtor Movements	0	0	0
Net cash from operating activities	13,615,642	15,884,663	18,244,061

#### (iii) Depreciation of Assets

Details of depreciation expenditure budgets for each program are as follows

	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
Administration	581,610	500,971	627,342
Community Amenities	2,440,785	2,454,232	3,186,091
Other Property and Services	1,710,322	1,617,920	2,260,390
Total Depreciation all Programs	4,732,717	4,573,123	6,073,823

#### 5. FEES AND CHARGES SUMMARY BY PROGRAM

	BUDGET 2011/2012	EST. ACTUAL 2011/2012	BUDGET 2012/2013
	\$	\$	\$
Administration	0	450	600
Community Amenities	34,210,994	36,561,728	41,924,040
Governance	2,000	2,000	0
Other Property and Services	18,063	57,360	30,000
Total Statutory Fees and Charges	34,231,057	36,621,538	41,954,640

#### 6. FEES AND CHARGES - REDUCTION OF REVENUE

Annual cumulative Commercial tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes are subject to a reduction of \$5.00/tonne (inclusive of GST) and \$10.00/tonne (inclusive of GST) respectively.

It is estimated that the total value of applicable discounts during 2012/2013 will be \$605,000 (inclusive of GST).

#### 7. LOAN BORROWINGS

#### (a) Loan Repayments

No loans existed as at 30 June 2012.

#### (b) Unspent Loans

No unspent loan funds existed as at 30 June 2012.

#### (c) New Borrowings

The Eastern Metropolitan Regional Council does not propose to undertake new borrowings during the 2012/2013 financial year.

#### (d) Overdraft

Council has not utilised an overdraft facility during the 2011/2012 financial year and it is not anticipated that this facility will be utilised during the 2012/2013 financial year.

#### EASTERN METROPOLITAN REGIONAL COUNCIL NOTES TO AND FORMING PART OF THE BUDGET FOR THE YEAR ENDING 30 JUNE 2013

#### 8. COUNCILLOR FEES AND ALLOWANCES

Each Councillor, other than the Chairman, is entitled to an annual meeting fee of \$7,000.

The Chairman is entitled to an annual meeting fee of \$14,000 as well as an annual Local Government fee of \$6,000

The Deputy Chairman is entitled to an annual Local Government fee of \$1,500.

A provision of \$3,500 for meeting fees has been provided for deputy Councillors when deputising for a Councillor at a meeting. All fees paid to Councillors and the Chairman are paid quarterly in arrears.

The budget provided for Councilor(s) fee, allowances and expenses is as follows:

	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
Councillor(s) meeting fees	77,000	77,000	77,000
Chairman's meeting fees	14,000	14,000	14,000
Chairman's Local Government fee	6,000	6,000	6,000
Deputy Chairman's Local Government fee	1,500	1,500	1,500
Deputy Councillors' meeting fees	3,360	3,500	3,500
Total Fees and Allowances	102,000	102,000	102,000

#### 9. INVESTMENT INTEREST

The total estimated earnings from interest on investments is made up as follows:

	BUDGET 2011/2012	EST. ACTUAL 2011/2012	BUDGET 2012/2013
	\$	\$	\$
Interest on Funds held in Reserve	1,873,657	1,875,066	2,101,724
Interest on other restricted investments (LSL)	37,533	37,533	31,636
Interest on other funds	391,786	578,200	238,334
Total Interest on Investments	2,302,976	2,490,799	2,371,694

#### EASTERN METROPOLITAN REGIONAL COUNCIL NOTES TO AND FORMING PART OF THE BUDGET FOR THE YEAR ENDING 30 JUNE 2013

#### 10. ASSET PROFIT OR LOSS ON DISPOSAL

	BUDGET 2011/2012 \$	EST. ACTUAL 2011/2012 \$	BUDGET 2012/2013 \$
Land			
Proceeds from Sale of Assets	0	(760,000)	0
Carrying Amount of Assets Disposed	0	667,703	0
(Profit) Loss on Disposal	0	(92,297)	0
Buildings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Plant			
Proceeds from Sale of Assets	(912,773)	(853,954)	(690,226)
Carrying Amount of Assets Disposed	501,566	419,885	525,138
(Profit) Loss on Disposal	(411,207)	(434,069)	(165,088)
Equipment			
Proceeds from Sale of Assets	0	0	0
Carrying Amount of Assets Disposed	0	680	0
(Profit) Loss on Disposal	0	680	0
Furniture and Fittings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Net (Profit) Loss on Disposal	(411,207)	(525,686)	(165,088)

#### 11. STRATEGIC PLAN FOR THE FUTURE

The *Five Year Strategic Plan for the Future 2010/2011 - 2014/2015,* being the legislated plan for the future pursuant to Section 5.56 of the *Local Government Act 1995,* was adoped by Council at it's meeting held 22 July 2010, and the contents were taken into account in the preparation of the 2011/2012 Budget.



## **FEES AND CHARGES**

For the Year Ending 30 June 2013

#### EASTERN METROPOLITAN REGIONAL COUNCIL

#### 2012/2013 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2011/2012 Charges with no GST \$	Value of GST \$	2011/2012 Charges inc GST \$	2012/2013 Charges with no GST \$	Value of GST \$	2012/2013 Charges inc GST \$	% Inc Exc. GST
Waste Management Charges								
Disposal Rates								
Member Councils	1 tonne							
Base Tipping Fee		42.00	4.20	46.20	45.19	4.52	49.71	7.60%
CWES Levy		3.00	0.30	3.30	3.00	0.30	3.30	0.00%
Secondary Waste Reserve		24.00	2.40	26.40	26.00	2.60	28.60	8.33%
Landfill Levy		28.00	2.80	30.80	28.00	2.80	30.80	0.00%
Carbon Price		NO	T APPLICAB	LE	6.90	0.69	7.59	
Total Member Council disposal rate - (*)		97.00	9.70	106.70	109.09	10.91	120.00	12.46%
Councils - Other								
Non-Member Local Government - Commercial	1 tonne	95.59	9.56	105.15	108.18	10.82	119.00	13.17%
WMRC - Domestic (*)	1 tonne	97.00	9.70	106.70	N/A	N/A	N/A	N/A
WMRC - Commercial	1 tonne	NO	T APPLICAB	LE	N/A	N/A	N/A	N/A
Domestic Refuse Tip Pass (Gidgegannup @ 3bags/wk)	n/a	3.64	0.36	4.00	4.00	0.40	4.40	9.89%
Council Refuse Tip Passes - Cars (up to 200kg)	n/a	19.09	1.91	21.00	21.82	2.18	24.00	14.30%
Council Refuse Tip Passes - Trailers (up to 500kg)	n/a	34.09	3.41	37.50	38.18	3.82	42.00	12.00%
General Waste								
Cars / Station Wagons	n/a	19.55	1.95	21.50	22.73	2.27	25.00	16.24%
Trailers (6 x 4)	n/a	39.09	3.91	43.00	40.91	4.09	45.00	4.66%
Trailers (6 x 4) High Sides	n/a	49.09	4.91	54.00	50.00	5.00	55.00	1.85%
Tandem/ Horse Floats (< 1 tonne)	n/a	72.73	7.27	80.00	72.73	7.27	80.00	0.00%
Vans / Utes	n/a	31.36	3.14	34.50	38.18	3.82	42.00	21.75%
Commercial (General)	1 tonne	96.36	9.64	106.00	109.09	10.91	120.00	13.21%
Minimum Commercial Charges	0.50 tonnes	48.18	4.82	53.00	54.55	5.45	60.00	13.21%
Greenwaste								
Greenwaste - Member Councils (uncontaminated)	1 tonne	33.64	3.36	37.00	36.36	3.64	40.00	8.09%
Greenwaste - Member Councils (stumps\logs\palms)	1 tonne	47.27	4.73	52.00	109.09	10.91	120.00	130.78%
Greenwaste - MGB (Member Councils)	1 tonne	69.00	6.90	75.90	74.19	7.42	81.61	7.52%
Greenwaste - Commercial (uncontaminated)	1 tonne	36.36	3.64	40.00	50.00	5.00	55.00	37.51%
Greenwaste - Commercial (stumps\logs\palms)	1 tonne	50.91	5.09	56.00	109.09	10.91	120.00	114.28%
Greenwaste - uncontaminated (to Hazelmere)	1 tonne	52.73	5.27	58.00	60.00	6.00	66.00	13.79%
Greenwaste - shredded to EMRC specification (to Red Hill)	1 tonne	5.00	0.50	5.50	5.00	0.50	5.50	0.00%
(Cumulative Commercial & Contaminated Soils tonnages disposed in excest tonnes over financial year are subject to a reduction of \$5.00/tonne and \$1								
(*) 2012/2013 - Inclusive of \$26.00 Secondary Waste Reserve and \$3.00 CW * Minimum charge for greenwaste 0.5 tonnes	ES Levy.							
Note:								
In the event that the weighbridges at Red Hill Waste Management Facility a	<b>r</b> 0							
not operational, vehicles will be charged according to their carrying capaci (in tonnes) multiplied by the appropriate rate from the schedule of fees and charges according to the type of waste being disposed.	ty							
charges according to the type of waste being disposed.								

#### EASTERN METROPOLITAN REGIONAL COUNCIL

#### 2012/2013 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2011/2012 Charges with no GST \$	Value of GST \$	2011/2012 Charges inc GST \$	2012/2013 Charges with no GST \$	Value of GST \$	2012/2013 Charges inc GST \$	% Inc Exc. GST
Waste Management Charges continued								
Disposal Rates continued								
Special Wastes								
Asbestos	1 tonne	158.18	15.82	174.00	163.64	16.36	180.00	3.45%
Asbestos - Member Council residents only	1 tonne	95.45	9.55	105.00	100.00	10.00	110.00	4.77%
Asbestos - Minimum Charge		19.09	1.91	21.00	22.73	2.27	25.00	19.04%
Car Bodies - Commercial	each	22.73	2.27	25.00	22.73	2.27	25.00	0.00%
Car Bodies - Member Council residents only	each	9.09	0.91	10.00	9.09	0.91	10.00	0.00%
Quarantine Waste	1 tonne	118.18	11.82	130.00	136.36	13.64	150.00	15.38%
Burial Fee (for immediate burial requirements)	n/a	136.36	13.64	150.00	136.36	13.64	150.00	0.00%
Handling Fee (for special handling requirements)	n/a	136.36	13.64	150.00	136.36	13.64	150.00	0.00%
Tyre Disposal (off rim) *	each	5.00	0.50	5.50	5.00	0.50	5.50	0.00%
Tyre Disposal (with rim) *	each	6.82	0.68	7.50	6.82	0.68	7.50	0.00%
Tyre Recovery Charges (for tyres at the landfill face)	each	22.73 5.00	2.27 0.50	25.00 5.50	22.73 5.00	2.27 0.50	25.00 5.50	0.00% 0.00%
Mattress disposal fee (Member Council Residents) Mattress disposal fee (Charitable Organisations)	each each	5.00 10.00	0.50	5.50 11.00	5.00	0.50	5.50 11.00	0.00%
Mattress disposal fee (Commercial)	each	13.64	1.36	15.00	13.64	1.36	15.00	0.00%
Computers, Computer Monitors or Televisions	each	9.10	0.90	10.00	9.10	0.90	10.00	0.00%
Wash Facility Fee	n/a	36.36	3.64	40.00	36.36	3.64	40.00	0.00%
Class III Waste	1 tonne	96.36	9.64	106.00	109.09	10.91	120.00	13.21%
Class III Contaminated Soil	1 tonne	89.09	8.91	98.00	100.00	10.91	110.00	12.25%
Class IV Waste	1 tonne	134.55	13.45	148.00	159.09	15.91	175.00	18.24%
Class IV Waste		134.55	13.45	138.00	136.36	13.64	175.00	8.70%
	1 tonne	545.45	54.55			45.45		
Class V Waste - Concrete encapsulated drums (L 900mm D 600mm )	each			600.00	454.55		500.00	-16.67%
Class V Waste - Concrete encapsulated bulka bags (1.1m x 1.1m x 1.1m)	each	909.09	90.91	1000.00	909.09	90.91	1000.00	0.00%
Administration Charge - Class III (for waste acceptance approvals)	consignment	90.91	9.09	100.00	109.09	10.91	120.00	20.00%
Administration Charge - Class IV (for waste acceptance approvals)	consignment	109.09	10.91	120.00	136.36	13.64	150.00	25.00%
Clean Fill/Inert Waste - Commercial (no sorting required)	1 m <sup>3</sup> (1,000m <sup>3</sup> min)	15.00	1.50	16.50	15.00	1.50	16.50	0.00%
Clean Fill/Inert Waste - Commercial (minor sorting required)	$1 \text{ m}^{3}(1,000 \text{ m}^{3} \text{ min})$	20.00	2.00	22.00	20.00	2.00	22.00	0.00%
Clean Fill/Inert Waste - Commercial (unsuitable for re-use)	1 m <sup>3</sup> (1,000m <sup>3</sup> min)	150.00	15.00	165.00	150.00	15.00	165.00	0.00%
Clean Fill/Inert Waste - Member Councils (no sorting required)	1 m <sup>3</sup>	13.50	1.35	14.85	13.50	1.35	14.85	0.00%
Clean Fill/Inert Waste - Member Councils (minor sorting required)	1 m <sup>3</sup>	18.00	1.80	19.80	18.00	1.80	19.80	0.00%
Acid Sulphate Soil Treatment	As required	Actual Acid Sulphate					tment Contractor's	N/A
		Treatment C	ost + 10% S	urcharge	Treatment	Cost + 10%	Surcharge	
<u>Hazelmere</u>								
Wood Waste (per cubic metre)								
- Grade 1	1 m <sup>3</sup>	5.00	0.50	5.50	6.36	0.64	7.00	27.20%
- Grade 2	1 m <sup>3</sup>	6.36	0.64	7.00	7.27	0.73	8.00	14.24%
	1 m <sup>3</sup>							
- Contaminated	1 m	13.64	1.36	15.00	18.18	1.82	20.00	33.28%
Wood Waste (per tonne)			_	_				
- Grade 1	1 tonne	50.00	5.00	55.00	63.64	6.36	70.00	27.28%
- Grade 2	1 tonne	63.64	6.36	70.00	72.73	7.27	80.00	14.29%
- Contaminated	1 tonne	136.36	13.64	150.00	181.82	18.18	200.00	33.34%
(Cumulative Commercial & Contaminated Soils tonnages disposed in excess tonnes over financial year are subject to a reduction of \$5.00/tonne and \$10								
* Only car and 4 wheel drive vehicle tyres accepted								

#### EASTERN METROPOLITAN REGIONAL COUNCIL

#### 2012/2013 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2011/2012 Charges with no GST \$	Value of GST \$	2011/2012 Charges inc GST \$	2012/2013 Charges with no GST \$	Value of GST \$	2012/2013 Charges inc GST \$	% Inc Exc. GST
Waste Management Charges continued								
Sale of Materials (all ex stockpile, minimum 10 tonnes)								
Mixed clay/fill (purchaser to load)	1 tonne	0.50	0.05	0.55	0.50	0.05	0.55	0.00%
Mixed clay/fill (loaded)	1 tonne	NO	T APPLICAB	LE	1.50	0.15	1.65	N/A
Ferricrete	1 tonne	11.00	1.10	12.10	11.00	1.10	12.10	0.00%
Manufactured Products (per cubic metre)								
Mulch Compost	1 m <sup>3</sup>	13.91	1.39	15.30	13.91	1.39	15.30	0.00%
Soil Compost	1 m <sup>3</sup>	16.36	1.64	18.00	16.36	1.64	18.00	0.00%
Coloured Chip	1 m <sup>3</sup>	30.00	3.00	33.00	N/A	N/A	N/A	N/A
Wood Chip (unscreened secondary ground) - Hazelmere	1 m <sup>3</sup>	5.50	0.55	6.05	5.50	0.55	6.05	0.00%
EcoChip Mulch - Hazelmere	1 m <sup>3</sup>	10.91	1.09	12.00	10.91	1.09	12.00	0.00%
Wood Chip (fines) - Hazelmere	1 m <sup>3</sup>	10.91	1.09	12.00	10.91	1.09	12.00	0.00%
Manufactured Products (per tonne)								
Mulch Compost	1 tonne	23.18	2.32	25.50	23.18	2.32	25.50	0.00%
Mulch Compost (Member Council)	1 tonne	19.00	1.90	20.90	19.09	1.91	21.00	0.47%
Soil Compost	1 tonne	18.18	1.82	20.00	18.18	1.82	20.00	0.00%
Soil Compost (Member Councils)	1 tonne	15.00	1.50	16.50	15.00	1.50	16.50	0.00%
Coloured Chip	1 tonne	150.00	15.00	165.00	N/A	N/A	N/A	N/A
Wood Chip (unscreened secondary ground) - Hazelmere	1 tonne	27.27 54.55	2.73 5.45	30.00	27.27	2.73 5.45	30.00	0.00% 0.00%
EcoChip Mulch - Hazelmere Wood Chip (fines) - Hazelmere	1 tonne 1 tonne	54.55 40.91	5.45 4.09	60.00 45.00	54.55 40.91	5.45 4.09	60.00 45.00	0.00%
Shredded, Unprocessed Greenwaste	1 tonne		4.09 T APPLICAB		5.00	0.50	5.50	N/A
Trailer Loaded Products (per scoop)								
Soil Compost	1 scoop	9.09	0.91	10.00	9.09	0.91	10.00	0.00%
Mulch Compost	1 scoop	9.09	0.91	10.00	9.09	0.91	10.00	0.00%
EcoChip Mulch	1 scoop	9.09	0.91	10.00	9.09	0.91	10.00	0.00%
Colour Chip	1 scoop	13.64	1.36	15.00	N/A	N/A	N/A	N/A
Ferricrete	1 scoop	9.09	0.91	10.00	9.09	0.91	10.00	0.00%
Miscellaneous Plant Hire (per hour)								
Hire of Water Tanker	1 hour	136.36	13.64	150.00	136.36	13.64	150.00	0.00%
Hire of Loader (Volvo L120 or equivalent)	1 hour	136.36	13.64	150.00	136.36	13.64	150.00	0.00%
Hire of Tip Truck (11 m3)	1 hour	100.00	10.00	110.00	100.00	10.00	110.00	0.00%
Labour Hire	1 hour	45.45	4.55	50.00	45.45	4.55	50.00	0.00%
(Material purchases in excess of 200 tonnes and 1,000 over financial ye	ar are subject to a reduc	tion of 15% and 20% res	pectively.)					

		Pr		Proposed			
	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	% Change
Member Council Consulting Fees							
Consultant Director	\$85.00	\$88.00	\$92.00	\$96.00	\$99.00	\$102.00	3.03%
Consultant Manager	\$75.00	\$78.00	\$82.00	\$86.00	\$88.50	\$91.00	2.82%
Senior Consultant	\$65.00	\$68.00	\$71.00	\$74.00	\$76.00	\$78.00	2.63%
Consultant	\$58.00	\$60.00	\$63.00	\$66.00	\$68.00	\$70.00	2.94%
Project Officer	\$44.00	\$46.00	\$48.00	\$50.00	\$51.50	\$53.00	2.91%
Other Organisations Consulting Fees							
Consultant Director	\$150.00	\$165.00	\$174.00	\$182.00	\$187.50	\$187.50	0.00%
Consultant Manager	\$130.00	\$145.00	\$153.00	\$160.00	\$165.00	\$165.00	0.00%
Senior Consultant	\$130.00	\$145.00	\$153.00	\$160.00	\$165.00	\$150.00	-9.09%
Consultant	\$120.00	\$132.00	\$139.00	\$145.00	\$149.50	\$125.00	-16.39%
Project Officer	\$105.00	\$115.00	\$121.00	\$127.00	\$131.00	\$100.00	-23.66%

### **Environmental Services Consulting Rates 2012/2013**

\* Note : All Rates are exclusive of GST

		Pr	ior Year Actua	als		Proposed	
	2007/2008	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	% Change
Member Council Consulting Fees							
Consultant Director	N/A	N/A	N/A	N/A	\$99.00	\$102.00	3.03%
Consultant Manager	N/A	N/A	N/A	N/A	\$88.50	\$91.00	2.82%
Senior Consultant	N/A	N/A	N/A	N/A	\$76.00	\$78.00	2.63%
Consultant	N/A	N/A	N/A	N/A	\$68.00	\$70.00	2.94%
Project Officer	N/A	N/A	N/A	N/A	\$51.50	\$53.00	2.91%
Other Organisations Consulting Fees							
Consultant Director	N/A	N/A	N/A	N/A	\$187.50	\$187.50	0.00%
Consultant Manager	N/A	N/A	N/A	N/A	\$165.00	\$165.00	0.00%
Senior Consultant	N/A	N/A	N/A	N/A	\$165.00	\$150.00	-9.09%
Consultant	N/A	N/A	N/A	N/A	\$149.50	\$125.00	-16.39%
Project Officer	N/A	N/A	N/A	N/A	\$131.00	\$100.00	-23.66%

### **Regional Development Consulting Rates 2012/2013**

\* Note : All Rates are exclusive of GST



## WASTE DISPOSAL TONNAGES

For the Year Ending 30 June 2013

#### TONNAGES ANALYSIS

ACTUAL	ACTUAL	ACTUAL	EST. ACTUAL	PROJECTED
2008/09		2010/11		2012/13
				TONNES
TOTAL	TONINEO	TONINEO	10111LO	10MAE0
				27,855
				13,291
5,886				6,159
40,923		39,425		42,932
				16,100
22,064	22,304	22,083	23,749	24,224
130,865	127,584	121,824	128,000	130,560
4,578	4,783	4,435	5,205	5,309
	1,648			1,450
				0
				241
4,411	4,128	3,743	4,093	4,175
4,246	268	380	471	480
701	993	1,198	1,200	1,224
1,264	1,198	1,343	1,400	1,428
18,316	14,025	13,192	14,027	14,308
17.089	17.284	12.504	6.734	0
			, 0	0
		0	Ō	100,000
6.989	7.433	6.780	6.800	6,936
155,706				112,650
				5,000
6,576				5,000
0	0	0	30	5
207,354	167,678	161,608	232,044	229,591
356,534	309,287	296,624	374,071	374,458
331.643	283.437	278.200	355.014	355,146
				5.005
18,316	14,025	13,192	14,027	14,308
356,534	309,287	296,624	374,071	374,458
	2008/09 TONNES 25,930 20,191 5,886 40,923 15,871 22,064 130,865 4,578 2,187 762 168 4,411 4,246 701 1,264 18,316 17,089 13,458 6,989 155,706 7,536 6,576 0 207,354 356,534 331,643 6,576 18,316	2008/09 TONNES         2009/10 TONNES           25,930         27,214           20,191         15,678           5,886         5,813           40,923         41,628           15,871         14,948           22,064         22,304           130,865         127,584           4,578         4,783           2,187         1,648           762         743           168         263           4,411         4,128           4,246         268           701         993           1,264         1,198           18,316         14,025           17,089         17,284           13,458         12,302           6,989         7,433           155,706         115,552           7,536         3,282           6,576         11,826           0         0           207,354         167,678           331,643         283,437           6,576         11,826           18,316         14,025	2008/09 TONNES         2009/10 TONNES         2010/11 TONNES           25,930         27,214         25,540           20,191         15,678         14,372           5,886         5,813         5,704           40,923         41,628         39,425           15,871         14,948         14,700           22,064         22,304         22,083           130,865         127,584         121,824           4,578         4,783         4,435           2,187         1,648         1,147           762         743         702           168         263         244           4,411         4,128         3,743           4,246         268         380           701         993         1,198           1,264         1,198         1,343           1,264         1,198         1,343           1,8,316         14,025         13,192           17,089         7,284         12,504           13,458         12,302         3,623           0         0         0           6,576         11,826         5,233           0         0         0 <tr< td=""><td>2008/09 TONNES         2009/10 TONNES         2010/11 TONNES         2011/12 TONNES           25,930         27,214         25,540         27,309           20,191         15,678         14,372         13,030           5,886         5,813         5,704         6,038           40,923         41,628         39,425         42,090           15,871         14,948         14,700         15,784           22,064         22,304         22,083         23,749           130,865         127,584         121,824         128,000           4,578         4,783         4,435         5,205           2,187         1,648         1,147         1,422           762         743         702         0           188         263         244         236           4,411         4,128         3,743         4,093           4,246         268         380         471           701         993         1,198         1,200           1,264         1,198         1,343         1,400           18,316         14,025         13,192         14,027           17,089         17,284         12,504         6,734</td></tr<>	2008/09 TONNES         2009/10 TONNES         2010/11 TONNES         2011/12 TONNES           25,930         27,214         25,540         27,309           20,191         15,678         14,372         13,030           5,886         5,813         5,704         6,038           40,923         41,628         39,425         42,090           15,871         14,948         14,700         15,784           22,064         22,304         22,083         23,749           130,865         127,584         121,824         128,000           4,578         4,783         4,435         5,205           2,187         1,648         1,147         1,422           762         743         702         0           188         263         244         236           4,411         4,128         3,743         4,093           4,246         268         380         471           701         993         1,198         1,200           1,264         1,198         1,343         1,400           18,316         14,025         13,192         14,027           17,089         17,284         12,504         6,734

#### BASE INCOME (INCLUDING LANDFILL LEVY) FROM TONNAGES ANALYSIS

COUNCIL	A/C#	ΙE	ACTUAL 2007/08	ACTUAL 2008/09 \$	ACTUAL 2009/10 \$	PROJECTED 2010/11 \$	ACTUAL 2010/11 \$	EST. ACTUAL 2011/12 \$	PROJECTED 2012/13 \$
Bayswater - MSW	53310/00	BB	936,987	949,106	1,318,859	1,759,806	1,554,797	1,911,630	2,230,921
Belmont	53310/00	вс	632,932	766,521	757,162	1,056,516	977,139	912,100	1,064,444
Bassendean	53310/00	BA	208,788	224,328	290,092	407,694	387,456	422,660	493,255
Swan - MSW	53310/00	BD	1,516,984	1,582,642	2,124,301	2,676,072	2,685,079	2,946,300	3,438,408
Mundaring	53310/00	BF	553,333	605,770	753,350	1,027,650	984,904	1,104,880	1,289,423
Kalamunda	53310/00	BE	637,266	827,666	1,135,984	1,441,872	1,440,517	1,662,430	1,940,099
Sub-total Member Councils - MSW			4,486,291	4,956,032	6,379,749	8,369,610	8,029,892	8,960,000	10,456,550
Bayswater - Greenwaste	58864/00	BB	209,786	231,515	263,720	300,480	292,203	359,145	393,882
Swan - Greenwaste	58864/00	BD	80,356	50,993	47,794	55,008	36,714	47,836	52,738
Bassendean - Greenwaste	58864/00	BA	20,174	20,195	21,469	3,200	20,083	0	0
Belmont - Greenwaste	58864/00	BC	104	5,834	6,570	7,824	6,967	7,939	8,753
Kalamunda - Greenwaste	58864/00	BE	10,598	107,340	118,523	87,744	179,588	137,689	151,798
Mundaring - Greenwaste	58864/00	BF	6,463	2,333	7,785	26,880	26,731	15,844	17,468
Commercial/Other - Greenwaste	58864/00	BK	58,137	72,157	94,393	101,275	113,210	113,703	125,355
Sub-total Member Councils - Greenwaste			385,617	490,366	560,254	582,411	675,495	682,156	749,993
W.M.R.C	53310/00	BG	709,420	609,380	886,342	715,938	870,145	471,380	0
W.M.R.C Commercial	53310/00	BH	609,514	746,302	850,552	301,361	301,361	0	0
Non-Member Local Governments	53310/00	BS	0	0	0	0	0	0	9,018,000
EMRC Transfer Stn (Trailers etc)	58857/00	BI	585,958	543,227	717,878	810,306	960,507	829,600	938,302
EMRC Transfer Stn (Commercial)	58857/00	BK	148,748	209,661	219,752	202,577	205,460	207,400	234,576
Contaminated Class III	53310/00	BJ	169,653	399,540	220,357	312,360	354,299	445,450	500,000
Class IV Waste	53330/00	BK	309,801	528,087	970,834	524,610	619,980	672,750	795,450
Class V - Concrete Encapsulation	53330/01	BK	0	0	0	0	0	16,364	2,273
Commercial/Other Class III	53310/00	BK	9,194,357	8,015,614	7,617,436	10,101,116	10,113,802	17,042,778	10,612,449
Sub-total Other			11,727,451	11,051,811	11,483,150	12,968,267	13,425,554	19,685,721	22,101,049
TOTAL BASE			16,599,359	16,498,209	18,423,153	21,920,289	22,130,941	29,327,878	33,307,593
			10,099,009	10,490,209	10,420,100	21,920,209	22,100,941	23,327,070	
Class III			15,903,941	15,479,756	16,892,065	20,813,267	20,835,466	27,956,608	31,759,877
Class IV			309,801	528,087	970,834	524,610	619,980	689,114	797,723
Greenwaste			385,617	490,366	560,254		675,495	682,156	749,993
TOTAL BASE			16,599,359	16,498,209	18,423,153	21,920,289	22,130,941	29,327,878	33,307,593



# ANNUAL BUDGET SUMMARY

For the Year Ending 30 June 2013

## Annual Budget Summary 2012/2013

	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Governance			
Operating Income	0	0	0
Operating Expenditure	704,201	704,451	770,165
Total for Governance	704,201	704,451	770,165
Corporate Services			
Operating Income	(267,480)	(281,551)	(157,748)
Operating Expenditure	117,395	(211,513)	(243,812)
Other Income	(294,318)	(979,409)	(284,545)
Other Expenditure	323,481	895,703	299,152
Capital Expenditure	808,678	836,463	1,248,817
Total for Corporate Services	687,756	259,693	861,864
Waste Management Services			
Operating Income	(31,040,891)	(33,873,229)	(39,512,123)
Operating Expenditure	24,786,811	26,270,531	32,738,893
Other Income	(619,955)	(636,045)	(405,681)
Other Expenditure	185,285	199,765	233,186
Capital Expenditure	7,528,179	7,794,450	18,988,535
Total for Waste Management Services	839,428	(244,528)	12,042,810
Environmental Services			
Operating Income	(828,406)	(961,899)	(947,340)
Operating Expenditure	1,753,542	1,849,359	2,021,402
Capital Expenditure	3,500	3,500	3,500
Total for Environmental Services	928,636	890,960	1,077,562
Regional Development			
	(378,763)	(312,800)	(648,683)
	1,763,907	1,587,437	1,898,023
Capital Expenditure	2,500	2,500	2,000
Total for Regional Development	1,387,644	1,277,137	1,251,340

### Annual Budget Summary 2012/2013

Est. Actual 2011/2012	Budget 2012/2013
(22,250)	0
140,436	192,699
6,346	1,000
124,532	193,699
(5,386,466)	(7,840,466)
1,176,694	1,457,968
38,000	3,748,000
(4,171,772)	(2,634,498)
(1,782)	(600)
428,502	462,537
305,000	98,800
731,720	560,737
(350,000)	(96,884)
(1,918,022)	(2,133,360)
(2,268,022)	(2,230,244)

Net Operating and C	Capital Expenditure
---------------------	---------------------

(272,809) (2,695,829) 11,893,435



## FINANCIAL PERFORMANCE BY ACCOUNT

For the Year Ending 30 June 2013

Goverr	ance and Corporate Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manag	e Governance and Corporate Services			
Operating	Income			
54440/00	Income Vehicles - Ascot Place	(1,100)	(25,024)	(100)
58925/01	Income Workers Compensation Governance and Corporate	0	(6,691)	0
59981/00	Income Governance and Corporate Services Business Unit	0	(63)	0
		(1,100)	(31,778)	(100)
Operating	Expenditure			
61440/00	Internal Revenue Vehicles - Ascot Place	(255,800)	(256,100)	(256,229)
65420/05	Operate and Maintain Minor Plant - Ascot Place	0	720	464
65420/06	Operate and Maintain Power Supply Equipment - Ascot Place	8,824	8,320	8,561
65420/07	Operate and Maintain Office Furniture and Miscellaneous Plant and	29,111	38,150	25,434
65440/00	Operate and Maintain Vehicles - Ascot Place	284,728	278,328	256,229
66510/01	Operate and Maintain Office Equipment - Corporate Services	15,478	6,925	23,185
66520/10	Operate and Maintain Fire Fighting Equipment - Ascot Place	0	0	0
67610/01	Operate and Maintain Office Furniture and Fittings - Corporate	2,957	825	1,159
68690/00	Operate and Maintain Miscellaneous Furniture and Fittings - Ascot	59	59	24
73918/01	Recruit Staff - Corporate Services Recruit Senior Staff	25,200	24,500	20,200
73918/08 73925/01	Provide Staff Workers' Compensation - Governance and Corporate	29,600 0	17,100 235	29,600 0
73981/00	Manage Governance and Corporate Services Business Unit	659,948	666,831	759,612
73987/00	Provide Corporate Environmental Advice and Monitor Business Risk	56,000	56,000	56,000
10001/00		856,105	841,893	924,239
		000,100	041,093	924,239
Net (Incor	ne) Expenditure	855,005	810,115	924,139
Provide	e Governance			
Operating	Expenditure			
73993/00	Governance - Council Members	546,437	546,687	617,210
73994/00	Conduct Committee Meetings	14,406	14,406	15,126
73995/00	Conduct Council Meetings	24,482	24,482	25,644
73995/01	Catering Kitchen - Provisions	22,000	22,000	23,100
		607,325	607,575	681,080
Net (Incor	ne) Expenditure	607,325	607,575	681,080
Allocat	e Corporate Services Costs			
Operating	Expenditure			
71981/00	Internal Revenue Governance and Corporate Services Business	(3,685,989)	(3,685,614)	(4,414,014)
		(3,685,989)	(3,685,614)	(4,414,014)
N-4 (1		(3,685,989)	(3 685 614)	(4 414 014)
Net (Incor	ne) Expenditure	(3,003,303)	(3,685,614)	(4,414,014)

Facilitate Continuous Organisational Improvement Programmes         Operating Income       0       (10)         58988/02       Income Facilitate Continuous Improvement Programme       0       (10)         Operating Expenditure       0       (10)         73988/01       Implement Business Improvement Projects       1,250       1,255         73988/02       Facilitate Continuous Improvement Programme       11,000       11,000         73988/03       Implement the Rewards and Recognition Programme       2,500       2,500         14,750       14,750       14,750	8)         0           50,000         3,500           0         10,000           0         63,500
58988/02       Income Facilitate Continuous Improvement Programme       0       (10)         0       (10)         0       (10)         70       (10)         73988/01       Implement Business Improvement Projects       1,250       1,25         73988/02       Facilitate Continuous Improvement Programme       11,000       11,000         73988/03       Implement the Rewards and Recognition Programme       2,500       2,500	8)         0           50,000         3,500           0         10,000           0         63,500
Operating Expenditure73988/01Implement Business Improvement Projects1,2501,2573988/02Facilitate Continuous Improvement Programme11,00011,0073988/03Implement the Rewards and Recognition Programme2,5002,50	8)         0           50,000         3,500           0         10,000           0         63,500
Operating Expenditure73988/01Implement Business Improvement Projects1,2501,2573988/02Facilitate Continuous Improvement Programme11,00011,0073988/03Implement the Rewards and Recognition Programme2,5002,50	0     50,000       0     3,500       0     10,000       0     63,500
73988/01Implement Business Improvement Projects1,2501,2573988/02Facilitate Continuous Improvement Programme11,00011,0073988/03Implement the Rewards and Recognition Programme2,5002,50	0 3,500 0 10,000 0 63,500
73988/02Facilitate Continuous Improvement Programme11,00011,00073988/03Implement the Rewards and Recognition Programme2,5002,500	3,500       10,000       63,500
73988/02Facilitate Continuous Improvement Programme11,00011,00073988/03Implement the Rewards and Recognition Programme2,5002,500	0 3,500 0 10,000 0 63,500
	0 63,500
14,750 14,75	
	63,500
Net (Income) Expenditure 14,750 14,64	
Identify and Coordinate Networking Opportunities	
Operating Income	
58996/00 Income Conduct Other Functions (17,630) (20,20	5) (16,098)
(17,630) (20,20	5) (16,098)
Operating Expenditure	<u> </u>
73904/01 Attend Corporate and Award Functions and Events - Governance 1,200 1,20	0 1,200
73965/00 Conduct Promotions/Public Relations Events - Marketing 13,050 13,050	
73992/00Hold Biennial Dinner/ Cocktail Function50,00050,000	-
73996/00         Conduct Other Functions         35,676         35,677           73096/02         EMPC Stoff Kitchen         Browinions         10,000         10,000	
73996/02 EMRC Staff Kitchen - Provisions 10,000 10,000 10,000 109,926 109,926 109,926	
103,320103,32	5 57,135
Net (Income) Expenditure 92,296 89,72	81,037
Implement Employee Assistance Programme (EAP)	
Operating Expenditure	
73911/00 Provide Staff Health Welfare & EAP 5,300 5,30	2,500
73911/01 Promote Staff Health and Welfare - Corporate Services 5,300 5,30	0 6,050
10,600 10,60	0 8,550
Net (Income) Expenditure 10,600 10,60	8,550
Implement EMRC's Strategic Information Plan	
Other Expenditure	
83550/00Disposal of Information Technology PC's and Printers010	0 0
0 10	0 0
Capital Expenditure	
24550/00Purchase Information Technology & Communication Equipment425,000405,000	665,600
425,000 405,00	0 665,600
Net (Income) Expenditure 425,000 405,10	665,600

Goverr	nance and Corporate Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Implem	nent Governance and Corporate Services Staff Training	and Development	t	
Operating	JExpenditure			
73919/00 73919/01	Train and Develop Staff - Corporate General Train and Develop Staff - Governance and Corporate Services	35,000 53,000	35,000 70,592	37,500 66,010
		88,000	105,592	103,510
Net (Incor	ne) Expenditure	88,000	105,592	103,510
Implem	nent Governance and Corporate Services Study Assista	nce Programme		
Operating	J Expenditure			
73914/01	Implement Governance and Corporate Services Study Assistance	4,000	4,000	8,000
		4,000	4,000	8,000
Net (Incor	ne) Expenditure	4,000	4,000	8,000
Integra	te EMRC's Strategic Future Business Unit Plans and Bu	udget Process		
Operating	J Expenditure			
73989/00 73999/00 73999/02 73999/03	Undertake Strategic Planning Research and Special Projects Prepare Strategic Plan and Plan for the Future Develop Organisational KPI's Implement Disability Access & Inclusion Plan	80,300 38,500 2,000 2,200	65,300 38,500 0 2,200	75,300 66,500 0 200
		123,000	106,000	142,000
Net (Incor	ne) Expenditure	123,000	106,000	142,000
Manag	e Corporate Administration Facilities (Ascot Place)			
Operating				
52240/01	Income Administration Building - Ascot Place	(1,000)	(1,782)	(600)
		(1,000)	(1,782)	(600)
Operating	l Expenditure			
63240/01 63240/02 63240/04 66530/01 66590/00	Operate and Maintain Administration Building - Ascot Place Clean Administration Building - Ascot Place Lease Artwork Administration Building - Ascot Place Operate and Maintain Security System - Ascot Place Operate and Maintain Miscellaneous Equipment - Corporate	355,732 63,150 8,000 62 79	357,352 63,150 8,000 0 1,030	401,230 53,307 8,000 0 0
		427,023	429,532	462,537
-	cpenditure		005 000	00.000
25240/01	Capital Improvement Administration Building - Ascot Place	305,000 305,000	305,000 305,000	98,800 <b>98,800</b>
Net (Incor	ne) Expenditure	731,023	732,750	560,737

Goverr	nance and Corporate Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manag	e Portfolio of Assets			
Other Inc	ome			
82120/02 82440/00	Income Disposal of Commercial Land - Ascot Place Income Disposal of Vehicles - Ascot Place	0 (294,318)	(760,000) (219,409)	0 (284,545)
		(294,318)	(979,409)	(284,545)
Other Exp	penditure			
83120/02	Disposal of Commercial Land (Pt Gt Eastern H/way) - Ascot Place	0	667,703	0
83440/00	Disposal of Vehicles - Ascot Place	323,481	227,632	299,152
83510/00	Disposal of Office Equipment - Ascot Place	0	268	0
		323,481	895,603	299,152
Capital Ex	<pre>cpenditure</pre>			
24420/01	Purchase / Replace Minor Plant and Equipment - Ascot Place	0	1,920	0
24440/00	Purchase Vehicles - Ascot Place	275,238	326,176	513,617
24510/01 24620/00	Purchase Furniture Fittings & Equipment - Corporate Services Purchase Art Works	91,440 17,000	86,094 17,273	49,600 20,000
24020/00 25530/01	Upgrade Security Equipment - Ascot Place	0	0	20,000
		383,678	431,463	583,217
			0.47.057	507.004
Net (Inco	ne) Expenditure	412,841	347,657	597,824
Monito	r Stakeholder Satisfaction with Type and Quality of Ser	vices Provided		
Operating	J Expenditure			
73961/01	Conduct Biennial Stakeholder Perception Survey	0	0	27,000
		0	0	27,000
		0	0	27,000
Net (Incoi	ne) Expenditure	0	<b>0</b>	21,000
Provid	e Administration Services			
Operating	Income			
59901/00	Income Administration Services	(250)	(500)	0
		(250)	(500)	0
Operating	J Expenditure			
73901/00	Provide Administrative Service	488,765	464,196	511,118
73903/00	Provide Corporate Information (Records) Service	0	0	0
		488,765	464,196	511,118
Net (Inco	ne) Expenditure	488,515	463,696	511,118
			,	, -

Goverr	ance and Corporate Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Provid	e Financial Services			
Operating	Income			
59943/00 59945/00 59945/02	Income Financial Services Income Municipal Cash Investments Income Municipal Cash at Bank	0 (163,586) (228,200)	(60) (350,000) (228,200)	0 (96,884) (141,450)
		(391,786)	(578,260)	(238,334)
Operating	Expenditure			
73943/00 73943/01 93999/01 93999/02	Provide Financial Services Provide Financial Services - Non GST Fees and Charges Clearing Account - Salaries Paid Clearing Account - Salaries Allocated	631,387 1,300 0 0	596,564 1,300 0 0	622,915 1,300 0 0
<u>.</u>		632,687	597,864	624,215
Other Inc 59945/01 59945/03	Income Restricted Cash Investments Unrealised loss/gain on Restricted Investments	(1,911,190)	(1,912,599) (5,423)	(2,133,360) 0
		(1,911,190)	(1,918,022)	(2,133,360)
Net (Incor	ne) Expenditure	(1,670,289)	(1,898,418)	(1,747,479)
Provide	e Human Resource Management Services	-		
	Expenditure			
73912/00 73912/01	Provide Human Resource Management Service Conduct Staff Recognition Presentations	180,804 2,500 <b>183,304</b>	157,900 2,500 <b>160,400</b>	302,200 2,500 <b>304,700</b>
Net (Incor	ne) Expenditure	183,304	160,400	304,700
	e Information and Technology Service			
Operating				
59951/00		(20,000)	0	0
59951/00	Income Information Technology Services	(20,000)	0	0 0
Operating	Expenditure	(20,000)		0
66550/00 66560/00 66570/00 73951/00 73952/00	Operate and Maintain Information Technology & Communication Operate and Maintain Network Communications Equipment Operate and Maintain Information Technology Servers Manage Information Technology Services Manage Application and Operating System Software	340,851 0 0 296,865 288,170	203,737 1,406 1,406 234,723 269,170	405,688 1,547 1,547 322,007 321,050
	Group and a prime group and a	925,886	710,442	1,051,839
			-,	, - ,- ,- ,-
Net (Incor	ne) Expenditure	905,886	710,442	1,051,839

Goverr	nance and Corporate Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Provide	e Internal Audit and Compliance Services			
Operating	J Expenditure			
73906/00	Provide Compliance Services and Internal Audit	36,000	36,000	46,000
		36,000	36,000	46,000
Net (Incor	ne) Expenditure	36,000	36,000	46,000
Provide	e Organisation Development Services			
Operating	Income			
58988/01	Income Organisational Development Service	(200)	(600)	0
		(200)	(600)	0
Operating	l Expenditure			
73988/00	Provide Organisational Development Service	129,737	128,291	0
		129,737	128,291	0
Net (Incor	ne) Expenditure	129,537	127,691	0
Provide	e Organisation Marketing and Communication Servi	ices		
Operating	Income			
59961/00	Income Marketing and Communications	(100)	(100)	(100)
		(100)	(100)	(100)
Operating	l Expenditure			
73961/00	Manage Marketing and Communications Services	176,781	174,623	230,381
73963/00	Prepare Annual Report	9,500	8,730	10,500
		186,281	183,353	240,881
Net (Incor	ne) Expenditure	186,181	183,253	240,781
Update	Maintain and Promote EMRC's Web Presence			
Operating	J Expenditure			
73953/00	Manage Web Based Communications	83,140	68,640	78,600
73953/01	Update Style and Content of EMRC Web Sites	28,000	28,000	28,000
		111,140	96,640	106,600
Not (Incor	ne) Expenditure	111,140	96,640	106,600

Waste	Management	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manag	e Engineering and Waste Management Services			
Operating	Income			
59982/00	Income Engineering / Waste Management Business Unit	(1,000)	(1,000)	(150)
59982/01	Income Engineering / Waste Management Business Unit - Vehicle	(2,100)	(2,100)	(2,100)
		(3,100)	(3,100)	(2,250)
Operating	Expenditure			
66510/02 66590/02	Operate and Maintain Office Equipment - Waste Management	304 0	200 0	226
67610/02	Operate and Maintain Miscellaneous Equipment -Waste Operate and Maintain Office Furniture and Fittings - Waste	3,862	3,862	1,018 2,927
67610/09	Operate and Maintain Office Furniture and Fittings - Hazelmere	863	1,000	1,399
71915/02	Internal Revenue Staff Leave Entitlements - Engineering and Waste	(164,925)	(227,014)	(221,404)
73917/02	Provide Staff Annual Leave - Engineering Waste Management	56,007	72,156	58,523
73918/02	Recruit Staff - Engineering / Waste Management	7,250	7,250	7,500
73921/02	Provide Staff Sick Leave - Engineering Waste Management	12,074	11,897	13,103
73922/02	Provide Staff Long Service Leave - Engineering Waste Management	4,000	10,424	4,000
73923/02 73924/02	Provide Staff RDO and TIL Leave - Engineering Waste Management	0 24,148	4,557 22,262	0 26,206
73924/02	Provide Staff Public Holiday Leave - Engineering Waste Provide Staff Other Leave - Engineering Waste Management	24,148	22,202	20,200
73982/00	Manage Engineering / Waste Management Business Unit	1,644,284	1,679,248	1,887,043
		1,587,867	1,585,842	1,780,541
Capital Ex	spenditure		=	
24510/02	Purchase / Replace Office Equipment - Engineering / Waste	550	550	550
24590/03	Purchase/Replace Other Equipment - Engineering and Waste	5,500	5,500	3,000
24610/03	Purchase Office Furniture and Fittings-Engineering and Waste	2,500	2,500	3,500
24610/10	Purchase Office Furniture and Fittings-Hazelmere	2,500	3,285	1,500
		11,050	11,835	8,550
Net (Incor	ne) Expenditure	1,595,817	1,594,577	1,786,841
Collect	Problematic Waste in the Region			
Operating	Income			
58866/00	Income Household Hazardous Waste	(6,000)	(6,000)	(6,000)
00000,00		(6,000)	(6,000)	(6,000)
Operating	Expenditure	(0,000)	(0,000)	(0,000)
		5 200	5 200	C 200
72866/00 72866/02	Manage Household Hazardous Waste Dispose of Household Hazardous Waste	5,200 42,823	5,308 39,124	6,290 28,767
72866/03	Market Household Hazardous Waste Collections	8,000	8,000	11,500
		56,023	52,432	46,557
		<b>50.022</b>	46 422	40 557
Net (Incor	ne) Expenditure	50,023	46,432	40,557
Develo	p Advocacy and Lobbying Protocol			
Operating	Expenditure			
73966/03	Develop and Implement a Lobbying and Advocacy Plan - Waste	2,000	2,000	0
		2,000	2,000	0
			·	
Net (Incor	ne) Expenditure	2,000	2,000	0

Waste Management	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Develop an Education Programme to Address Problematic W	laste in the Region		
Operating Expenditure			
72866/01 Conduct School Battery Collection Programme	22,098	31,490	28,776
	22,098	31,490	28,776
Net (Income) Expenditure	22,098	31,490	28,776
Develop and implement an Education Programme for the Red	d Hill Education Ce	ntre	
Operating Expenditure			
72873/00 Conduct Waste Education Programmes	83,268	145,634	137,632
	83,268	145,634	137,632
Capital Expenditure			
24690/01 Purchase Miscellaneous Furniture and Fittings - Red Hill Education	2,500	2,500	1,000
	2,500	2,500	1,000
Net (Income) Expenditure	85,768	148,134	138,632
Develop Environmental Management System for Red Hill Wa	ste Management Fa	acility	
Operating Expenditure			
72856/00 Develop Environmental Management System - Red Hill Landfill	21,100	68,100	78,780
	21,100	68,100	78,780
Net (Income) Expenditure	21,100	68,100	78,780
Implement Red Hill Master Plan Land Acquisition Recommen	Idations		
Capital Expenditure			

24150/02 24150/04	Purchase Waste Management Land - Midland Brick Purchase Waste Management Land - Hazelmere	570,000 0	500,000 10,000	6,619,015 10,000
		570,000	510,000	6,629,015
Net (Inco	ne) Expenditure	570,000	510,000	6,629,015

Waste	Management	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Implem	ent Red Hill Master Plan Planning Recommendations			
Capital Ex	penditure			
24310/11	Construct Class III Cell Farm Stage 2 - Red Hill Landfill Facility	20,000	140,000	4,144,800
24310/12	Construct Class III Cell Stage 14 - Red Hill Landfill Facility	0	0	270,000
24320/01	Construct Class III Leachate Pond - Red Hill Landfill Facility	0	0	150,000
24320/02	Leachate Project - Red Hill Landfill Facility	0	400,000	415,000
24350/00	Construct Siltation Ponds - Red Hill Landfill Facility	120,000	0	130,000
24350/01 24370/00	Construct Stormwater Control Pond - Red Hill Farm Stage I Construct Roads / Carparks - Red Hill Landfill Facility	0 140,000	0 50,000	100,000 485,000
24393/00	Construct Water Storage Dams - Red Hill Landfill Facility	960,000	514,000	500,000
24394/00	Construct Perimeter Fencing - Red Hill Landfill Facility	000,000	014,000	100,000
24394/03	Construct Perimeter Fencing - Hazelmere	0	0	0
24394/04	Construct Litter Fence - Red Hill Farm	0	0	50,000
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	30,000	30,000	48,846
24397/00	Construct Perimeter Bunds - Red Hill Landfill Facility	120,000	120,000	120,000
	-	1,390,000	1,254,000	6,513,646
Net (Incor	ne) Expenditure	1,390,000	1,254,000	6,513,646
Incertain	ant Ded Hill Meeter Dien Deserverendetiene (Other)			
Impien	ent Red Hill Master Plan Recommendations (Other)			
Operating	Expenditure			
73939/02	Update Red Hill Development Plan	5,000	5,000	1,000
	-	5,000	5,000	1,000
Net (Incor	ne) Expenditure	5,000	5,000	1,000
Implem	ent Regional Waste Education Plan			
Operating	Income			
58873/01	Income Stakeholder Waste Education	(397,349)	(410,702)	(393,180)
58873/03	Income Stakeholder Waste Education - Vehicle Costs	(1,872)	(1,872)	(1,872)
	-	(399,221)	(412,574)	(395,052)
Operating	Expenditure			
72873/01	Provide Stakeholder Waste Education Service	47,304	43,766	55,092
72873/02	Conduct Waste Education Research / Surveys	20,000	23,000	0
72873/04	Produce Regional Waste Education Marketing Materials	131,000	131,000	136,000
72873/06	Conduct Earth Carers Volunteer Program	20,849	23,697	18,862
72873/08	Conduct Keep Australia Beautiful - Litter Control	10,549	9,527	0
	-	229,702	230,990	209,954
Net (Incor	ne) Expenditure	(169,519)	(181,584)	(185,098)
Implem	ent Waste Management Services Study Assistance Progr	amme		
	Expenditure		•	0.50
73914/03	Implement Red Hill Landfill Facility Administration Staff Study	250	0	250
73914/08	Implement Red Hill Landfill Facility Operations Staff Study	500	0	500
	-	750	0	750
	-			

#### Net (Income) Expenditure

750

0

750

Waste	Management	Budget 2011/2012	Est. Actual 2011/2012	Budge 2012/2013
Implem	ent Waste Management Staff Training and Developme	ent		
Operating	Expenditure			
73919/02	Train and Develop Staff - Engineering / Waste Management	35,060	25,264	40,643
73919/03	Train and Develop Staff - Red Hill Landfill Facility	58,389	26,965	65,150
73919/09	Train and Develop Staff - Hazelmere Operations Staff	13,864	6,347	19,409
		107,313	58,576	125,202
Net (Incor	ne) Expenditure	107,313	58,576	125,202
-	e Major and Minor Plant (Red Hill Waste Disposal Faci	litv)		
Operating		<b>---</b>		
		(02 500)	(04.070)	(404.040)
58410/00 58420/00	Income Plant Income Minor Plant	(93,500) 0	(94,278) (14,400)	(164,943) 0
30420/00				
		(93,500)	(108,678)	(164,943)
Operating	Expenditure			
61410/00	Internal Revenue Plant	(1,993,858)	(1,825,949)	(2,003,125)
61430/00	Internal Revenue Vehicles - Red Hill Landfill Facility	(106,500)	(106,500)	(110,228)
65410/00	Operate and Maintain Plant - Waste Management Facilities	2,902,206	2,612,658	3,084,154
65410/01	Operate and Maintain Plant - Arrange for servicing repairs and	33,649	29,142	32,302
65410/02	Operate and Maintain Plant - Hazelmere	0	236,000	242,551
65420/01	Operate and Maintain Minor Plant - Water Pumps	173,144	116,882	141,024
65420/02	Operate and Maintain Minor Plant - Generators	31,235	32,600	31,401
65420/03	Operate and Maintain Minor Plant - Water Tanker	327	850	750
65420/04 65420/08	Operate and Maintain Minor Plant-Trailers-Red Hill Operate and Maintain Miscellaneous Plant - Hazelmere	1,173 48,805	1,900 15,500	1,704 191,517
65420/08	Operate and Maintain Miscellaneous Plant - Hazennere Operate and Maintain Minor Plant - Misc Attachments - Red Hill	83,864	93,400	66,897
		1,174,045	1,206,483	1,678,947
Other Inco	ome			
82410/00	Income Disposal of Plant - Red Hill Landfill Facility	(541,500)	(541,500)	(250,000)
82430/00	Income Disposal of Vehicles - Red Hill Landfill Facility	(78,455)	(94,545)	(155,681)
		(619,955)	(636,045)	(405,681)
Other Exp	enditure			
83410/00	Disposal of Plant - Red Hill Landfill Facility	101,000	101,000	101,000
83420/00	Disposal of Minor Plant - Red Hill Landfill Facility	0	1,324	0
83430/00	Disposal of Vehicles - Red Hill Landfill Facility	84,285	97,129	132,186

#### **Capital Expenditure**

24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	3,071,000	3,727,000	1,776,500
24410/01	Purchase / Replace Plant - Hazelmere	539,000	179,650	1,503,779
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	15,000	15,000	30,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	132,369	221,041	145,770
25410/00	Refurbish Plant - Red Hill Landfill Facility	20,000	20,000	20,000
		3,777,369	4,162,691	3,476,049

#### Net (Income) Expenditure

4,423,244

4,823,904

4,817,558

Waste	Management	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Market	EMRC Consulting Services to Member Councils			
Operating	Income			
58864/01	Income Greenwaste Operations - Bagged Products	0	0	(20,000)
		0	0	(20,000)
Net (Incor	ne) Expenditure	0	0	(20,000)
Market	Red Hill Waste Management Facility By-Products			
Operating	Income			
58861/00	Income Surplus Clay	(1,000)	(1,000)	(1,000)
58862/00	Income Laterite	(105,000)	(105,000)	(205,000)
58863/00	Income Methane	(55,000)	(55,000)	(55,000)
58864/00	Income Greenwaste Operations - General	(751,238)	(792,156)	(909,993)
58888/07	Income - Miscellaneous (Engineering & Waste Management)	0	0	0
		(912,238)	(953,156)	(1,170,993)
Operating	Expenditure			
64395/00	Operate and Maintain Greenwaste Processing Area (Unsealed	21,582	21,582	34,618
64395/01	Operate and Maintain Contaminated Soil Remediation Area	3,251	3,122	4,923
64395/02	Operate and Maintain Hardstand & Road - Hazelmere	32,715	37,000	49,235
72860/00	Market Waste Facility Products	14,700	18,000	39,430
72861/00	Manage Surplus Clay Stock Pile	2,809	2,713	2,695
72862/00	Manage Laterite	22,463	23,656	24,634
72862/01 72862/02	Market Laterite	0 200,000	0 200,000	591 950,000
72863/02	Remove and Crush Lateritic Caprock - Farm Stage 2 Manage Methane	43.071	41,755	17,466
72864/01	Manage Greenwaste Composting	152,862	137,363	186,388
72864/02	Manage Greenwaste Mulching	452,268	450,197	528,260
72864/04	Operate and Maintain Bagging Plant - Hazelmere	0	0	18,500
		945,722	935,388	1,856,740
Capital Ex	penditure			
24395/00	Construct Greenwaste Processing Area - Red Hill Landfill Facility	0	100,000	175,000
24410/02	Purchase Bagging Plant for Mulch/Compost	35,000	35,000	75,000
		35,000	135,000	250,000
Net (Incor	ne) Expenditure	68,484	117,232	935,747

Waste	Management	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Promo	te Red Hill Landfill Facility Operations			
Operating	Expenditure			
63252/00	Operate and Maintain Training Centre Buildings (House) - Red Hill	3,941	6,941	4,938
63253/00	Operate and Maintain Environ. Education Centre Blds - Red Hill	14,760	14,760	15,273
66530/10	Operate and Maintain Security System Education / Training Centre	900	900	900
68690/01	Operate and Maintain Misc Furn and Fittings - Educ / Trng Centre	6,092	4,000	2,479
72851/03	Support EMRC Community Grants Program	15,700	7,450	16,000
72871/00	Provide Site Tours - Red Hill Landfill Facility	18,746	17,950	18,934
72872/00	Conduct Open day - Red Hill Landfill	0	0	13,103
		60,139	52,001	71,627
Capital Ex	spenditure			
25253/00	Refurbish Environmental Education Centre - Redhill Landfill Facility	9,000	0	2,000
		9,000	0	2,000
Net (Incor	ne) Expenditure	69,139	52,001	73,627
Provide	e Environmental Consulting Services to External Organi	sations		
Operating	Income			
58712/03	Income Waste Mngmt Environ. Cons Other Clients	0	(4,200)	(175,000)
58712/04	Income Waste Mngmt Environ. Cons Shire of Mundaring -	0	0	0
		0	(4,200)	(175,000)
	Expenditure			
Operating	•			
<b>Operating</b> 72712/03	Provide Waste Management Consulting Services - Contaminated	0	4,200	153,500
	•	0	4,200 <b>4,200</b>	153,500 <b>153,500</b>

531000         Income Class III Cells - Red Hill Landfill Eadilly         (25,374,035)         (26,274,035)         (24,000)         (12,000)         (2,000)           531000         Income Evase Charge Class III Cells - Red Hill Landfill Facility         (4,000)         (12,000)         (0,000)           531000         Income Class IV Cells - Red Hill Landfill Facility         (672,750)         (672,750)         (725,450)           533000         Income Class IV Cells - Red Hill Landfill Facility         (672,750)         (672,750)         (725,450)           533000         Income Evase Vacates Staton Operations         (43,154)         (30,681,490)         (00,00)         (00,000)           5885700         Income Kallerunda Transfer Station Operations         (43,154)         (30,681,490)         (12,23,878)           5885701         Income Vasta Transfer Station Operations         (40,34,15)         (586,23)         (51,67,171)           5885701         Income Vasta Transfer Station Operations         (40,34,15)         (40,97,03)         (21,24,34)           5885701         Income Tip Face Statel Recycling - Red Hill Wasta Management         0         0         0         0           5885701         Income - Lime Amediade Bio Clay Operations         (110,715)         (111,715)         (112,714)         (24,448,174)           521000 </th <th>Waste</th> <th>Management</th> <th>Budget 2011/2012</th> <th>Est. Actual 2011/2012</th> <th>Budget 2012/2013</th>	Waste	Management	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
1         Income - Hazelmere Site General Income         (10,080)         (7,800)         (16,643)           531000         Income Class III Cells - Red Hill Landfill Facility         (26,374,035)         (26,221,108)         (36,884,890)           531000         Income Tyve Recovery Charge Class III Cells - Red Hill Landfill         (24,000)         (12,000)         (02,000)           531000         Income Class I Cell Cells Filler Hill Hawatis         (037,500)         (77,500)         (77,2750)         (77,2750)         (77,2750)         (77,2750)         (77,2750)         (77,2750)         (77,2750)         (77,2750)         (77,2750)         (77,2750)         (75,2750)         (75,2750)         (75,2750)         (75,2750)         (75,2750)         (75,2750)         (75,2750)         (75,2750)         (75,2750)         (75,2750)         (75,2750)         (75,2750)         (72,2750)         (75,2750)         (72,2750)         (75,2750)         (72,2750)         (75,2750)         (72,2750)         (72,2750)         (72,2750)         (75,2750)         (75,2750)         (75,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (72,2750)         (75,2750)         (75,2750) <th>Provid</th> <th>e Waste Disposal Service (Red Hill Waste Disposal Facil</th> <th>ity)</th> <th></th> <th></th>	Provid	e Waste Disposal Service (Red Hill Waste Disposal Facil	ity)		
531000         Income Class III Cells - Red Hill Landfill Eadilly         (25,374,035)         (26,274,035)         (24,000)         (12,000)         (2,000)           531000         Income Evase Charge Class III Cells - Red Hill Landfill Facility         (4,000)         (12,000)         (0,000)           531000         Income Class IV Cells - Red Hill Landfill Facility         (672,750)         (672,750)         (725,450)           533000         Income Class IV Cells - Red Hill Landfill Facility         (672,750)         (672,750)         (725,450)           533000         Income Evase Vacates Staton Operations         (43,154)         (30,681,490)         (00,00)         (00,000)           5885700         Income Kallerunda Transfer Station Operations         (43,154)         (30,681,490)         (12,23,878)           5885701         Income Vasta Transfer Station Operations         (40,34,15)         (586,23)         (51,67,171)           5885701         Income Vasta Transfer Station Operations         (40,34,15)         (40,97,03)         (21,24,34)           5885701         Income Tip Face Statel Recycling - Red Hill Wasta Management         0         0         0         0           5885701         Income - Lime Amediade Bio Clay Operations         (110,715)         (111,715)         (112,714)         (24,448,174)           521000 </th <th>Operating</th> <th>Income</th> <th></th> <th></th> <th></th>	Operating	Income			
531000         Income Type Recovery Charge Class III Cells - Red Hill Landfill         (24.000)         (24.000)           531000         Income E-Waste Charge Class III Cells - Red Hill Landfill         (07.2000)         (07.000)           533000         Income Class I Cells Clean Fillment Waste - Red Hill Landfill         (27.270)         (07.37.500)         (75.450)           533000         Income Class IV Cells Red Hill Landfill         (27.275)         (07.37.500)         (07.27.500)         (07	53221/00	Income - Hazelmere Site General Income	(10,000)	(7,800)	(16,543)
531002         Income E-Waste Charge Class III Cells - Red HIII Landfill Facility         (4,000)         (12,000)         (50,000)           531000         Income Class IV Cells Can Fillinger Waste - Red HIII Landfill         (672,750)         (767,450)           533000         Income Class IV Mells Cansi V Material in Concrete - Red HII Landfill         (2,727,70)         (763,460)           5885100         Income Kaster Compensation Reimbursement - Red HII Landfill         (2,727,70)         (763,460)           5885701         Income Waste Transfer Station Operations - Red HII Landfill         (1,035,203)         (1,077,600)         (1,222,817)           5885701         Income Kathieson Road Transfer Station Operations         (33,014)         (408,703)         (507,623)           5885701         Income Cappin Road Transfer Station Operations         (119,715)         (110,700)         (110,700) </td <td>53310/00</td> <td>Income Class III Cells - Red Hill Landfill Facility</td> <td>(25,374,035)</td> <td>(26,921,108)</td> <td>(30,588,499)</td>	53310/00	Income Class III Cells - Red Hill Landfill Facility	(25,374,035)	(26,921,108)	(30,588,499)
531000         Income Class I Cells Read Hill Markin Healthy         0         (975,000)         (650,000)           533000         Income Class IV Cells Read Hill Andhill Facility         (972,70)         (975,000)	53310/01	Income Tyre Recovery Charge Class III Cells - Red Hill Landfill	(24,000)	(24,000)	(24,000)
5333000         Income Class IV Cells - Red Hill Landfill         (672,750)         (775,450)           5333001         Income Encapsulate Class IV Material in Concrete - Red Hill Landfill         (2,273)           588101         Income Workers Compensation Rembursement - Red Hill Landfill         (600,00)         (000)           5885100         Income Water Transfer Station Operations - Red Hill Landfill         (10,77,600)         (12,223,78)           5885701         Income Water Transfer Station Operations - Red Hill Landfill Facility         (10,35,205)         (10,77,600)         (500,122,23,78)           5885701         Income Water Transfer Station Operations - RC171s to be Allocated         0         0         0         0           5885701         Income Water Transfer Station Operations - RC171s to be Allocated         0	53310/02	Income E-Waste Charge Class III Cells - Red Hill Landfill Facility	(4,000)	(12,000)	0
5333001         Income Encapsulate Class IV Material in Concrete - Red Hill Landfill         (2,273)         (16,384)         (2,273)           \$5851101         Income Workers Compensation Reimbursement - Red Hill Landfill         (10,35,203)         (500)         (500)           \$5851701         Income Kalamunda Transfer Station Operations         (33,014)         (43,154)         (30,612)         0           \$5857702         Income Kalamunda Transfer Station Operations         (33,014)         (48,073)         (507,817)           \$5857703         Income Coppin Road Transfer Station Operations         (403,415)         (53,020)         (10,07,817)           \$5857701         Income Coppin Road Transfer Station Operations         (403,415)         (53,020,115)         (119,715)         (122,434)           \$585701         Income Remediate Contaminated Sols         0         0         0         (110,070)           \$585705         Income Remediate Contaminated Sols         0         0         (110,070)         (122,434)           \$585705         Income Amended Bio-Clay Operations         134,406         162,440         (110,775)         (122,434)           \$585705         Operate and Maintain Waste Management Land - Lot 501 (Lot 81         900         2.400         2,450         (25,100)         (26,172,27,27)         18,37 <t< td=""><td>53310/03</td><td>Income Class I Cells Clean Fill/Inert Waste - Red Hill Waste</td><td>0</td><td>(375,000)</td><td>(550,000)</td></t<>	53310/03	Income Class I Cells Clean Fill/Inert Waste - Red Hill Waste	0	(375,000)	(550,000)
5858100         Income Warkers Compensation Reimbursement - Red Hill Landfill         0         (00,000)           5855100         Income Kat Hill and Ministration         (500)         (500)           5855700         Income Kat Hill and Ministration         (33,014)         (40,703)         (507,817)           5855701         Income Kat Fransfer Station Operations         (33,014)         (40,703)         (507,817)           5855701         Income Wast Transfer Station Operations         (43,154)         (403,415)         (583,623)           5855701         Income Wast Transfer Station Operations         (119,715)         (119,715)         (123,434)           58856701         Income Line Andmed Bio-Clay Operations         (119,715)         (119,715)         (123,434)           58856700         Income Tip Face Stell Recycling - Red Hill Waste Management         0         0         0         (110,000)           5885700         Income Aminitani Maste Management Land - Redhill Landfill         134,406         162,140         6212000         Operate and Maintain Waste Management Land - Redhill Landfill         134,769         99,207         85,838         621500         00,000         32,255         621500         010,000         32,255         621500         010,000         32,255         621500         010,000         32,255	53330/00	Income Class IV Cells - Red Hill Landfill Facility	(672,750)	(672,750)	(795,450)
5885100         Income Red Hill Landfill Administration         (500)         (500)         (1077 600)         (1223 878           5885700         Income Waste Transfer Station Operations         (330,614)         (30,612)         (110,000)         (21,620,111)         (30,612)         (30,611)         (30,611)	53330/01	Income Encapsulate Class IV Material in Concrete - Red Hill Landfill	(2,727)	(16,364)	(2,273)
5885700         Income Waste Transfer Station Operations - Red Hill Landfill Facility         (1,077,600)         (1,077,600)         (1,223,876)           5885701         Income Kalamunda Transfer Station Operations         (330,614)         (408,703)         (507,817)           5885701         Income Waste Transfer Station Operations         (403,415)         (583,623)         (510,817)           5885701         Income Waste Transfer Station Operations         (119,715)         (123,434)         (510,823)           5885801         Income Line Andmed Bio-Clay Operations         (119,715)         (119,715)         (123,434)           5886500         Income Exemediate Contaminated Solis         0         0         (110,000)           Operate and Maintain Waste Management Land - Redhill Landfill         134,406         162,140           6212000         Operate and Maintain Waste Management Land - Lot 501 (Lot 81         900         2,400         2,450           501505         Hill Spine Road Realignment         463,600         100,000         33,255           6215000         Operate and Maintain Maste Management Buildings         2,7,733         4,600         7,322           5025100         Operate and Maintain Markin Andministrika Banagement Buildings Red Hill         127,959         109,718         83,870           50252000 </td <td>58581/01</td> <td>Income Workers Compensation Reimbursement - Red Hill Landfill</td> <td>0</td> <td>(60,000)</td> <td>0</td>	58581/01	Income Workers Compensation Reimbursement - Red Hill Landfill	0	(60,000)	0
58857/01         Income Kalmunda Transfer Station Operations         (43.154)         (03.012)         0           58857/02         Income Mathieson Road Transfer Station Operations         (30.014)         (08.023)         (507.817)           58857/03         Income Vaste Transfer Station Operations         (40.3.415)         (58.3.023)         (610.823)           58857/05         Income Tip Face Stel Recyciling - Red HIIW Stel Management         0 <td< td=""><td>58851/00</td><td>Income Red Hill Landfill Administration</td><td>(500)</td><td>(500)</td><td>(500)</td></td<>	58851/00	Income Red Hill Landfill Administration	(500)	(500)	(500)
5885702         Income Mathieson Road Transfer Station Operations         (330,614)         (408,703)         (607,814)           5885704         Income Waste Transfer Stations Operations - RCI's to be Allocated         0	58857/00	Income Waste Transfer Station Operations - Red Hill Landfill Facility	(1,035,205)	(1,077,600)	(1,223,878)
5885703         Income Coppin Road Transfer Station Operations         (403,415)         (583,623)         (510,623           5885705         Income Waste Transfer Stations Operations - RCTI's to be Allocated         0         0         0           5885705         Income Tip Face Steel Recycling - Red Hill Waste Management         0         0         0         0           5885705         Income Remediate Contaminated Soils         0	58857/01	Income Kalamunda Transfer Station Operations	(43,154)	(30,612)	0
58857/0         Income Tip Face Stel Recycling - Red Hill Waste Management         0         0         0           58857/05         Income Tip Face Stel Recycling - Red Hill Waste Management         0         0         0         0         0           58857/05         Income Remediate Contaminated Soils         0	58857/02	Income Mathieson Road Transfer Station Operations	(330,614)	( ,	(507,817)
5885705         Income Tip Face Steel Recycling - Red Hill Waste Management         0<	58857/03	Income Coppin Road Transfer Station Operations	(403,415)	(583,623)	(510,623)
B8659(01)         Income - Lime Amended Bio-Clay Operations Income Remediate Contaminated Solis         (119,715)         (119,715)         (123,434)           5886500         Income Remediate Contaminated Solis         0         0         0         (110,000)           (28,020,115)         (30,309,774)         (34,483,017)           Operate and Maintain Waste Management Land - Redhill Landfill         134,769         99,207         85,836           Colspan="2">(21,007         22,107         24,000         2,4400         2,450           Colspan= 2         22,378         27,529         18,397           Coperate and Maintain Waste Management Land - Red Hill Farm         22,378         27,529         18,397           Coperate and Maintain Administration Buildings - Red Hill Landfill         25,167         25,167         16,807           Operate and Maintain Administration Buildings - Red Hill Landfill         25,167         25,074         16,807           Operate and Maintain Clares Wile Management Buildings         7,783         4,600         7,322           Operate and Maintain Clares Wile Management Buildings         7,783         4,600         7,322           Operate and Maintain Clares Wile Management Buildings         7,783         4,600 <t< td=""><td></td><td></td><td>0</td><td>0</td><td>0</td></t<>			0	0	0
0         0				-	0
(28,020,115)         (30,309,774)         (34,453,017           Operating Expenditure         (28,020,115)         (30,309,774)         (34,453,017           62120/00         Operate and Maintain Hazelmere Site         138,367         134,406         162,140           62150/03         Operate and Maintain Waste Management Land - Redhill Landfill         134,769         99,207         58,836           62150/05         Operate and Maintain Waste Management Land - Lot 501 (Lot 81         900         2,400         2,450           62150/05         Operate and Maintain Hazelmere Buildings         22,378         27,552         18,397           632510/00         Operate and Maintain Hazelmere Buildings         22,378         27,552         18,397           63259/00         Operate and Maintain Other Waste Management Buildings Red Hill         127,955         109,178         93,527           64310/00         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,661         1,390,756           64310/02         Operate and Maintain Class III Cells - Supplex Bud         7,373         4,600         7,322           64310/03         Operate and Maintain Class III Cells - Supplex Traffic and Maintain         205,344         177,227         188,338           64310/00         Operate and Maintain Class III Cells			(119,715)	(119,715)	(123,434)
Operating Expenditure           62120/00         Operate and Maintain Hazelmere Site         138.367         134.406         162.140           62150/03         Operate and Maintain Waste Management Land - Redhill Landfill         134.769         99.207         85.838           62150/03         Operate and Maintain Waste Management Land - Lot 501 (Lot 81         900         2,400         24.50           62150/05         Hills Spine Road Realignment         65.000         100.000         33.255           62151000         Operate and Maintain Maste Management Land - Red Hill Farm         22.930         21.007         21.077           63221/00         Operate and Maintain Administraton Buildings - Red Hill Landfill         25.167         25.074         16.801           63259/00         Operate and Maintain Other Waste Management Buildings         7.793         4.660         7.322           6431000         Operate and Maintain Class III Cells - Suppress Dust         73.477         80.661         112.234           6431003         Operate and Maintain Class III Cells - Suppress Dust         73.477         80.661         112.234           6431004         Operate and Maintain Class III Cells - Supple/Test Materials/Waste         59.927         40.815         73.864           6431006         Operate and Maintain Class III Cells - Cell Usage (Airspace	58865/00	Income Remediate Contaminated Soils	0	0	(110,000)
Operate and Maintain Hazelmere Site         138,367         134,406         162,140           62150/00         Operate and Maintain Waste Management Land - Redhill Landfill         134,769         99,207         85,836           62150/00         Operate and Maintain Waste Management Land - Lot 501 (Lot 81         900         2,400         2,450           62150/00         Operate and Maintain Waste Management Land - Red Hill Farm         22,930         21,007         21,007           63221/00         Operate and Maintain Marinistration Buildings - Red Hill Landfill         25,167         26,074         16,801           63225/00         Operate and Maintain Other Waste Management Buildings         7,793         4,600         7,322           64310/01         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,881         1,390,758           64310/02         Operate and Maintain Class III Cells - Manage Traffic and Maintain         751,827         108,651         112,234           64310/02         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         73,846           64310/02         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         73,866           64310/00         Operate and Maintain Class III Cells - Cell Usage (Airspace			(28,020,115)	(30,309,774)	(34,453,017)
62150/00         Operate and Maintain Waste Management Land - Redhill Landfill         134,769         99,207         85,836           62150/05         Hills Spine Road Realignment         000         2,400         2,450           62150/05         Hills Spine Road Realignment         65,000         100,000         33,255           62151/00         Operate and Maintain Maste Management Land - Red Hill Farm         22,930         21,007         21,071           63221/00         Operate and Maintain Administration Buildings - Red Hill Landfill         25,167         25,074         16,801           63259/00         Operate and Maintain Other Waste Management Buildings         7,793         4,600         7,322           64250/01         Operate and Maintain Structures Mattress Recycling Centre -         0         1,500         3,115           64310/02         Operate and Maintain Structures Mattress Recycling Centre -         0         1,500         2,355,888           64310/02         Operate and Maintain Class III Cells - Supply and Maintain         205,344         177,227         188,338           64310/02         Operate and Maintain Class III Cells - Supply and Maintain         205,344         177,227         188,338           64310/00         Operate and Maintain Class III Cells - Supply and Maintain         259,527         60,815         16,85	Operating	Expenditure			
6215003         Operate and Maintain Waste Management Land - Lot 501 (Lot 81         900         2.400         2.450           6215005         Hills Spine Road Realignment         65,000         100,000         33.255           6215100         Operate and Maintain Waste Management Land - Red Hill Farm         22,930         21,007         21,007           6322100         Operate and Maintain Administration Buildings - Red Hill Landfill         25,167         25,074         16,801           6325900         Operate and Maintain Other Waste Management Buildings Red Hill         27,959         199,178         39,525           64259002         Operate and Maintain Clers Waste Management Buildings         7,793         4,600         7,322           6431001         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,390,758           6431002         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310040         Operate and Maintain Class III Cells - Supply and Maintain         205,034         10,756,361         13,700,252           64310005         Operate and Maintain Class III Cells - Supply And Maintain         20,535         639,666         684,145           64310006         Operate and Maintain Class III Cells - Supple/Test Materials/Wast	62120/00	Operate and Maintain Hazelmere Site	138,367	134,406	162,140
6215003         Operate and Maintain Waste Management Land - Lot 501 (Lot 81         900         2.400         2.450           6215005         Hills Spine Road Realignment         65,000         100,000         33.255           6215100         Operate and Maintain Waste Management Land - Red Hill Farm         22,930         21,007         21,007           6322100         Operate and Maintain Administration Buildings - Red Hill Landfill         25,167         25,074         16,801           6325900         Operate and Maintain Other Waste Management Buildings Red Hill         27,959         199,178         39,525           64259002         Operate and Maintain Clers Waste Management Buildings         7,793         4,600         7,322           6431001         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,390,758           6431002         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310040         Operate and Maintain Class III Cells - Supply and Maintain         205,034         10,756,361         13,700,252           64310005         Operate and Maintain Class III Cells - Supply And Maintain         20,535         639,666         684,145           64310006         Operate and Maintain Class III Cells - Supple/Test Materials/Wast	62150/00	•		-	85,836
62150/05         Hills Spine Road Realignment         66,000         100,000         33,255           62151/00         Operate and Maintain Waste Management Land - Red Hill Farm         22,930         21,007         21,017           63221/00         Operate and Maintain Administration Buildings - Red Hill Landfill         25,167         25,074         16,801           63259/02         Operate and Maintain Other Waste Management Buildings         7,793         4,600         7,322           64250/01         Operate and Maintain Class Waste Management Buildings         7,793         4,600         7,322           64310/02         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,390,758           64310/02         Operate and Maintain Class III Cells - Suppress Dust         7,3477         80,651         112,224           64310/02         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310/04         Operate and Maintain Class III Cells - Supple/Test Materials/Waste         59,927         40,815         73,646           64310/06         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/08         Operate and Maintain Class III Cells - Cell Usage (Airspace <td>62150/03</td> <td></td> <td></td> <td>2,400</td> <td>2,450</td>	62150/03			2,400	2,450
62151/00         Operate and Maintain Waste Management Land - Red Hill Farm         22,930         21,007         21,071           63221/00         Operate and Maintain Atzeimere Buildings         22,378         27,529         18,397           63251/00         Operate and Maintain Atimistration Buildings - Red Hill Landfill         25,167         25,074         16,801           63259/00         Operate and Maintain Other Waste Management Buildings Red Hill         127,959         109,178         93,527           64250/01         Operate and Maintain Other Waste Management Buildings         7,733         4,600         7,322           64310/02         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,390,758           64310/02         Operate and Maintain Class III Cells - Suppress Dust         73,477         80,651         112,234           64310/04         Operate and Maintain Class III Cells - Manage Traffic and Maintain         251,878         20,502         18,338           64310/05         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         167,686           64310/07         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         167,686           64310/07         Operate and Maintain Class III Cells - Nacht	62150/05		65,000	100,000	33,255
63221/00         Operate and Maintain Hazelmere Buildings         22,378         27,529         18,397           63251/00         Operate and Maintain Administration Buildings - Red Hill         25,167         25,074         16,801           63259/00         Operate and Maintain Other Waste Management Buildings         7,793         4,600         7,322           64250/01         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,390,758           64310/01         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,293,0758           64310/02         Operate and Maintain Class III Cells - Manage Litter         251,878         210,502         225,588           64310/02         Operate and Maintain Class III Cells - Supply and Maintain         751,824         704,399         625,581           64310/02         Operate and Maintain Class III Cells - Supply and Maintain         751,824         704,399         625,581           64310/03         Operate and Maintain Class III Cells - Supply and Maintain         751,824         704,399         625,581           64310/04         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,681         13,700,252           64310/05         Operate and Maintain Class III Cells - Red Hi	62151/00		22,930	21,007	21,071
63251/00         Operate and Maintain Administration Buildings - Red Hill Landfill         25,167         25,074         16,801           63259/00         Operate and Maintain Other Waste Management Buildings         7,793         4,600         7,322           64250/01         Operate and Maintain Other Waste Management Buildings         7,793         4,600         7,322           64250/01         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,390,756           64310/02         Operate and Maintain Class III Cells - Suppress Dust         73,477         80,651         112,234           64310/04         Operate and Maintain Class III Cells - Manage Litter         251,878         210,502         235,588           64310/05         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310/04         Operate and Maintain Class III Cells - Supply and Maintain         71,824         704,389         625,561           64310/05         Operate and Maintain Class III Cells - Supply and Maintain         75,000         10,753,691         13,700,225           64310/08         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,225           64310/01         Mining of Lot 11 - Red Hill Landfil	63221/00	-	22,378	27,529	18,397
63259/02         Operate and Maintain Other Waste Management Buildings         7,793         4,600         7,322           64250/01         Operate and Maintain structures Mattress Recycling Centre -         0         1,500         3,115           64310/01         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,390,758           64310/02         Operate and Maintain Class III Cells - Manage Litter         251,878         210,502         235,588           64310/03         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310/02         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         73,864           64310/06         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         13,700,252           64310/06         Operate and Maintain Class III Cells - Manage System - Red Hill         122,017         186,155         167,686           64310/03         Operate and Maintain Class III Cells - Manage System - Red Hill         122,017         186,155         13,700,252           64310/07         Operate and Maintain Class III Cells - Red Hill Landfill Facility         255,355         639,666         684,145           64310/10         Rehabilit	63251/00	Operate and Maintain Administration Buildings - Red Hill Landfill	25,167		16,801
64250/01         Operate and Maintain structures Mattress Recycling Centre -         0         1,500         3,115           64310/01         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,390,758           64310/02         Operate and Maintain Class III Cells - Suppress Dust         73,477         80,651         112,234           64310/03         Operate and Maintain Class III Cells - Manage Litter         251,878         210,502         235,588           64310/04         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310/05         Operate and Maintain Class III Cells - Supply and Maintain         751,824         704,389         625,581           64310/06         Operate and Maintain Class III Cells - Supply and Maintain         122,017         186,155         167,686           64310/05         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/09         Operate and Maintain Class III Cells - Red Hill Landfill Facility         255,355         639,666         644,145           64310/10         Rehabilitate Class III Cells - Red Hill Landfill Facility         275,000         275,000         775,000           64320/01         Operate and Maintain Cla	63259/00	Operate and Maintain Other Waste Management Buildings Red Hill	127,959	109,178	93,527
64310/01         Operate and Maintain Class III Cells - Receive and Compact Waste         1,449,268         1,513,681         1,390,758           64310/02         Operate and Maintain Class III Cells - Suppress Dust         73,477         80,651         112,234           64310/03         Operate and Maintain Class III Cells - Manage Litter         251,878         210,502         235,588           64310/04         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310/06         Operate and Maintain Class III Cells - Supply and Maintain         761,824         704,389         625,581           64310/06         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         73,864           64310/07         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/09         Operate and Maintain Class III Cells - Maintain Liner         50,000         25,000         10,888           64310/12         Mining of Lot 11 - Red Hill Waste Disposal Site         275,000         275,000         775,000           64330/01         Operate and Maintain Class IV Cells - Suppress Dust         9,858         10,025         11,344           64330/03         Operate and Maintain Class IV Cells - Suppress	63259/02	Operate and Maintain Other Waste Management Buildings	7,793	4,600	7,322
64310/02         Operate and Maintain Class III Cells - Suppress Dust         73,477         80,651         112,234           64310/03         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310/04         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310/05         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         73,864           64310/07         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         13,700,252           64310/07         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/07         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/10         Rehabilitate Class III Cells - Red Hill Landfill Facility         255,355         639,666         684,145           64310/12         Mining of Lot 11 - Red Hill Waste Disposal Site         275,000         275,000         775,000           64330/01         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/02         Operat	64250/01	Operate and Maintain structures Mattress Recycling Centre -	0	1,500	3,115
64310/03         Operate and Maintain Class III Cells - Manage Litter         251,878         210,502         235,588           64310/04         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310/05         Operate and Maintain Class III Cells - Supply and Maintain         751,824         704,389         625,581           64310/06         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         73,864           64310/07         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/09         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/10         Rehabilitate Class III Cells - Maintain Liner         50,000         25,000         10,888           64310/10         Rehabilitate Class III Cells - Red Hill Landfill Facility         255,355         639,666         684,145           64310/12         Mining of Lot 11 - Red Hill Waste Disposal Site         275,000         275,000         775,000           64330/10         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/03         Operate and Maintain Class IV Cells -	64310/01	Operate and Maintain Class III Cells - Receive and Compact Waste	1,449,268	1,513,681	1,390,758
64310/04         Operate and Maintain Class III Cells - Manage Traffic and Maintain         205,344         177,227         188,338           64310/05         Operate and Maintain Class III Cells - Supply and Maintain         751,824         704,389         625,581           64310/06         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         73,864           64310/07         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/09         Operate and Maintain Class III Cells - Maintain Liner         50,000         25,000         10,888           64310/10         Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility         255,355         639,666         684,145           64310/10         Rehabilitate Class III Cells - Cells - Red Hill Landfill         275,000         275,000         775,000           64320/01         Operate and Maintain Class III Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/02         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/03         Operate and Maintain Class IV Cells - Suppress Dust         9,858         10,025         11,344           64330/03         Operate and Maintain Clas	64310/02	Operate and Maintain Class III Cells - Suppress Dust	73,477	80,651	112,234
64310/05         Operate and Maintain Class III Cells - Supply and Maintain         751,824         704,389         625,581           64310/06         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         73,864           64310/06         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         167,686           64310/08         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/09         Operate and Maintain Class III Cells - Maintain Liner         50,000         25,000         10,888           64310/10         Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility         255,355         639,666         684,145           64330/01         Operate and Maintain Class III Cells - Maintain Liner         50,000         275,000         775,000           64330/01         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/02         Operate and Maintain Class IV Cells - Suppress Dust         9,858         10,025         11,344           64330/03         Operate and Maintain Class IV Cells - Sample / Test Materials /         3,000         3,000         5,000           64330/04         Operate and Maintain Class IV Cell	64310/03	Operate and Maintain Class III Cells - Manage Litter	251,878	210,502	235,588
64310/06         Operate and Maintain Class III Cells - Sample/Test Materials/Waste         59,927         40,815         73,864           64310/07         Operate and Maintain Class III Cell Drainage System - Red Hill         122,017         186,155         167,686           64310/08         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/09         Operate and Maintain Class III Cells - Maintain Liner         50,000         25,000         10,888           64310/10         Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility         255,355         639,666         684,145           64310/10         Operate and Maintain Class III Cells - Red Hill Landfill         277,500         275,000         775,000           64320/01         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/02         Operate and Maintain Class IV Cells - Suppress Dust         9,858         10,025         11,344           64330/04         Operate and Maintain Class IV Cells - Suppley and Maintain         5,730         10,394         8,632           64330/05         Operate and Maintain Class IV Cells - Suppley and Maintain         9,090         7,122         5,439           64330/05         Operate and Maintain Class IV Cells - Samp	64310/04	Operate and Maintain Class III Cells - Manage Traffic and Maintain	205,344	177,227	188,338
64310/07         Operate and Maintain Class III Cell Drainage System - Red Hill         122,017         186,155         167,686           64310/08         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/09         Operate and Maintain Class III Cells - Maintain Liner         50,000         25,000         10,888           64310/10         Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility         255,355         639,666         684,145           64310/10         Operate and Maintain Class III Leachate Ponds - Red Hill Landfill         277,000         275,000         775,000           64320/01         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/02         Operate and Maintain Class IV Cells - Suppress Dust         9,858         10,025         11,344           64330/03         Operate and Maintain Class IV Cells - Manage Traffic and Maintain         5,730         10,394         8,632           64330/04         Operate and Maintain Class IV Cells - Supply and Maintain         9,090         7,122         5,439           64330/05         Operate and Maintain Class IV Cells - Sample / Test Materials /         3,000         3,000         5,000           64330/06         Operate and Maintain Class IV Cel	64310/05	Operate and Maintain Class III Cells - Supply and Maintain	751,824	704,389	625,581
64310/08         Operate and Maintain Class III Cells - Cell Usage (Airspace         10,055,380         10,753,691         13,700,252           64310/09         Operate and Maintain Class III Cells - Maintain Liner         50,000         25,000         10,888           64310/10         Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility         255,355         639,666         684,145           64310/12         Mining of Lot 11 - Red Hill Waste Disposal Site         275,000         275,000         775,000           64320/01         Operate and Maintain Class III Leachate Ponds - Red Hill Landfill         27,734         134,792         133,540           64330/02         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/02         Operate and Maintain Class IV Cells - Suppress Dust         9,858         10,025         11,344           64330/03         Operate and Maintain Class IV Cells - Mainge Traffic and Maintain         5,730         10,394         8,632           64330/04         Operate and Maintain Class IV Cells - Supply and Maintain         9,090         7,122         5,439           64330/05         Operate and Maintain Class IV Cells - Sample / Test Materials /         3,000         3,000         5,000           64330/06         Operate and Maintain Class IV Cells - Sample / Te	64310/06	Operate and Maintain Class III Cells - Sample/Test Materials/Waste	59,927	40,815	73,864
64310/09         Operate and Maintain Class III Cells - Maintain Liner         50,000         25,000         10,888           64310/10         Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility         255,355         639,666         684,145           64310/12         Mining of Lot 11 - Red Hill Waste Disposal Site         275,000         275,000         775,000           64320/01         Operate and Maintain Class III Leachate Ponds - Red Hill Landfill         27,734         134,792         133,540           64330/01         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/02         Operate and Maintain Class IV Cells - Suppress Dust         9,858         10,025         11,344           64330/03         Operate and Maintain Class IV Cells - Manage Traffic and Maintain         5,730         10,394         8,632           64330/05         Operate and Maintain Class IV Cells - Supply and Maintain         9,090         7,122         5,439           64330/06         Operate and Maintain Class IV Cells - Sample / Test Materials /         3,000         3,000         5,000           64330/07         Operate and Maintain Class IV Cells - Cell Usage (Airspace         189,119         189,763         222,653           64330/08         Operate and Maintain Class IV Cell - Encapsulate Material i	64310/07	Operate and Maintain Class III Cell Drainage System - Red Hill	122,017	186,155	167,686
64310/10         Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility         255,355         639,666         684,145           64310/12         Mining of Lot 11 - Red Hill Waste Disposal Site         275,000         275,000         775,000           64320/01         Operate and Maintain Class III Leachate Ponds - Red Hill Landfill         27,734         134,792         133,540           64330/01         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/02         Operate and Maintain Class IV Cells - Suppress Dust         9,858         10,025         11,344           64330/03         Operate and Maintain Class IV Cells - Manage Traffic and Maintain         5,730         10,394         8,632           64330/04         Operate and Maintain Class IV Cells - Supply and Maintain         9,090         7,122         5,439           64330/05         Operate and Maintain Class IV Cells - Sample / Test Materials /         3,000         3,000         5,000           64330/06         Operate and Maintain Class IV Cells - Cell Usage (Airspace         189,119         189,763         223,653           64330/07         Operate and Maintain Class IV Cells - Cell Usage (Airspace         189,119         189,763         223,653           64330/09         Operate and Maintain Class IV Cells - Red Hill Land	64310/08	Operate and Maintain Class III Cells - Cell Usage (Airspace	10,055,380	10,753,691	13,700,252
64310/12         Mining of Lot 11 - Red Hill Waste Disposal Site         275,000         275,000         775,000           64320/01         Operate and Maintain Class III Leachate Ponds - Red Hill Landfill         27,734         134,792         133,540           64330/01         Operate and Maintain Class IV Cells - Receive and Compact Waste         17,900         12,136         7,879           64330/02         Operate and Maintain Class IV Cells - Receive and Compact Waste         9,858         10,025         11,344           64330/03         Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter         5,000         5,000         1,535           64330/04         Operate and Maintain Class IV Cells - Manage Traffic and Maintain         5,730         10,394         8,632           64330/05         Operate and Maintain Class IV Cells - Supply and Maintain         9,090         7,122         5,439           64330/06         Operate and Maintain Class IV Cells - Sample / Test Materials /         3,000         3,000         5,000           64330/07         Operate and Maintain Class IV Cells - Cell Usage (Airspace         189,119         189,763         223,653           64330/08         Operate and Maintain Class IV Cell - Encapsulate Material in         2,500         3,0153         30,501           64330/10         Rehabilitate Class IV Cells - Red Hill Landfil	64310/09	Operate and Maintain Class III Cells - Maintain Liner	50,000	25,000	10,888
64320/01Operate and Maintain Class III Leachate Ponds - Red Hill Landfill27,734134,792133,54064330/01Operate and Maintain Class IV Cells - Receive and Compact Waste17,90012,1367,87964330/02Operate and Maintain Class IV Cells - Suppress Dust9,85810,02511,34464330/03Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter5,0005,0001,53564330/04Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter5,0005,0001,53564330/05Operate and Maintain Class IV Cells - Manage Traffic and Maintain9,0907,1225,43964330/06Operate and Maintain Class IV Cells - Supply and Maintain9,0907,1225,43964330/07Operate and Maintain Class IV Cells - Sample / Test Materials /3,0003,0005,00064330/07Operate and Maintain Class IV Cell Drainage System - Red Hill40,14934,26435,61464330/08Operate and Maintain Class IV Cell - Encapsulate Material in2,5002,5003,11564330/09Operate and Maintain Class IV Cell - Encapsulate Material in2,5003,05330,50164330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464360/00Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill3,2502,0003,836	64310/10	Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility	255,355	639,666	684,145
64330/01Operate and Maintain Class IV Cells - Receive and Compact Waste17,90012,1367,87964330/02Operate and Maintain Class IV Cells - Suppress Dust9,85810,02511,34464330/03Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter5,0005,0001,53564330/04Operate and Maintain Class IV Cells - Manage Traffic and Maintain5,73010,3948,63264330/05Operate and Maintain Class IV Cells - Manage Traffic and Maintain9,0907,1225,43964330/06Operate and Maintain Class IV Cells - Supply and Maintain9,0907,1225,43964330/07Operate and Maintain Class IV Cells - Sample / Test Materials /3,0003,0005,00064330/08Operate and Maintain Class IV Cell Drainage System - Red Hill40,14934,26435,61464330/09Operate and Maintain Class IV Cell - Cell Usage (Airspace189,119189,763223,65364330/09Operate and Maintain Class IV Cell - Encapsulate Material in2,5002,5003,11564330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill3,2502,0003,836	64310/12	Mining of Lot 11 - Red Hill Waste Disposal Site	275,000	275,000	775,000
64330/02Operate and Maintain Class IV Cells - Suppress Dust9,85810,02511,34464330/03Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter5,0005,0001,53564330/04Operate and Maintain Class IV Cells - Manage Traffic and Maintain5,73010,3948,63264330/05Operate and Maintain Class IV Cells - Supply and Maintain9,0907,1225,43964330/06Operate and Maintain Class IV Cells - Sample / Test Materials /3,0003,0005,00064330/07Operate and Maintain Class IV Cells - Sample / Test Materials /3,0003,0005,00064330/08Operate and Maintain Class IV Cell Drainage System - Red Hill40,14934,26435,61464330/09Operate and Maintain Class IV Cell - Encapsulate Material in2,5002,5003,11564330/10Rehabilitate Class IV Cell - Encapsulate Material in2,5003,05330,50164340/01Operate and Maintain Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164360/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64320/01	Operate and Maintain Class III Leachate Ponds - Red Hill Landfill	27,734	134,792	133,540
64330/03Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter5,0005,0001,53564330/04Operate and Maintain Class IV Cells - Manage Traffic and Maintain5,73010,3948,63264330/05Operate and Maintain Class IV Cells - Supply and Maintain9,0907,1225,43964330/06Operate and Maintain Class IV Cells - Sample / Test Materials /3,0003,0005,00064330/07Operate and Maintain Class IV Cells - Sample / Test Materials /3,0003,0005,00064330/08Operate and Maintain Class IV Cell Drainage System - Red Hill40,14934,26435,61464330/08Operate and Maintain Class IV Cells - Cell Usage (Airspace189,119189,763223,65364330/09Operate and Maintain Class IV Cell - Encapsulate Material in2,5002,5003,11564330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/01	Operate and Maintain Class IV Cells - Receive and Compact Waste	17,900	12,136	7,879
64330/04Operate and Maintain Class IV Cells - Manage Traffic and Maintain5,73010,3948,63264330/05Operate and Maintain Class IV Cells - Supply and Maintain9,0907,1225,43964330/06Operate and Maintain Class IV Cells - Sample / Test Materials /3,0003,0005,00064330/07Operate and Maintain Class IV Cells - Sample / Test Materials /3,0003,0005,00064330/07Operate and Maintain Class IV Cell Drainage System - Red Hill40,14934,26435,61464330/08Operate and Maintain Class IV Cells - Cell Usage (Airspace189,119189,763223,65364330/09Operate and Maintain Class IV Cell - Encapsulate Material in2,5002,5003,11564330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/02	Operate and Maintain Class IV Cells - Suppress Dust	9,858	10,025	11,344
64330/05Operate and Maintain Class IV Cells - Supply and Maintain9,0907,1225,43964330/06Operate and Maintain Class IV Cells - Sample / Test Materials /3,0003,0005,00064330/07Operate and Maintain Class IV Cell Drainage System - Red Hill40,14934,26435,61464330/08Operate and Maintain Class IV Cells - Cell Usage (Airspace189,119189,763223,65364330/09Operate and Maintain Class IV Cells - Cell Usage (Airspace189,119189,763223,65364330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/03	Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter	5,000	5,000	1,535
64330/06Operate and Maintain Class IV Cells - Sample / Test Materials / Operate and Maintain Class IV Cell Drainage System - Red Hill3,0003,0005,00064330/07Operate and Maintain Class IV Cell Drainage System - Red Hill40,14934,26435,61464330/08Operate and Maintain Class IV Cells - Cell Usage (Airspace189,119189,763223,65364330/09Operate and Maintain Class IV Cell - Encapsulate Material in2,5002,5003,11564330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/04	Operate and Maintain Class IV Cells - Manage Traffic and Maintain	5,730	10,394	8,632
64330/07Operate and Maintain Class IV Cell Drainage System - Red Hill40,14934,26435,61464330/08Operate and Maintain Class IV Cells - Cell Usage (Airspace189,119189,763223,65364330/09Operate and Maintain Class IV Cell - Encapsulate Material in2,5002,5003,11564330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/05	Operate and Maintain Class IV Cells - Supply and Maintain	9,090	7,122	5,439
64330/08Operate and Maintain Class IV Cells - Cell Usage (Airspace189,119189,763223,65364330/09Operate and Maintain Class IV Cell - Encapsulate Material in2,5002,5003,11564330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/06		3,000		5,000
64330/09Operate and Maintain Class IV Cell - Encapsulate Material in2,5002,5003,11564330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/07		40,149		35,614
64330/10Rehabilitate Class IV Cells - Red Hill Landfill Facility3,0003,05330,50164340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/08				223,653
64340/01Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill151,87942,50081,53464350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/09	Operate and Maintain Class IV Cell - Encapsulate Material in		2,500	3,115
64350/00Operate and Maintain Siltation Ponds - Red Hill Landfill Facility38,93426,00727,00464360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836	64330/10	-			30,501
64360/00Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill3,2502,0003,836		Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill		42,500	81,534
	64350/00				27,004
64370/00 Operate and Maintain Roads / Car Parks - Red Hill Landfill Facility 99,568 100,173 130,060	64360/00				3,836
	64370/00	Operate and Maintain Roads / Car Parks - Red Hill Landfill Facility	99,568	100,173	130,060

#### Est. Actual Budget Budget Waste Management 2011/2012 2011/2012 2012/2013 Provide Waste Disposal Service (Red Hill Waste Disposal Facility) **Operating Expenditure** 64380/00 212 137 169.037 110.017 Operate and Maintain Stormwater System - Red Hill Landfill Facility Operate and Maintain Waste Transfer Station Buildings - Red Hill 64391/00 6 7 2 9 6 7 2 9 8 3 9 4 31,325 64392/00 Operate and Maintain Weighbridge Structure - Red Hill 35,100 21 121 64392/01 Operate and Maintain Weighbridge Structure - Hazelmere Ω Ω 7.146 Operate and Maintain Water Storage Dams - Red Hill Landfill 9,668 6,218 19,554 64393/00 64393/01 Operate and Maintain Water Storage Dams/Tanks - Hazelmere 2.801 2.801 2.794 64394/00 Operate and Maintain Perimeter Fencing - Red Hill Landfill Facility 7.939 8,470 5.528 64394/01 Operate and Maintain Perimeter Fencing - Hazlemere 761 1,415 4.010 64394/03 Operate and Maintain Perimeter Fencing - Lot 501 (81North) 1.769 1,769 11,848 64394/04 Operate and Maintain Perimeter Fencing - Red Hill Farm 15,828 16,328 15,771 64396/00 Operate and Maintain Monitoring Bores - Red Hill Landfill Facility 22,995 26,000 30,316 64398/00 Operate and Maintain Miscellaneous Waste Management Structures 18,227 30,343 57,743 65430/00 Operate and Maintain Vehicles - Red Hill Landfill Facility 136,146 118,401 127,343 66510/08 Operate and Maintain Office Equipment - Redhill Landfill Facility 8,826 2,900 11,863 66520/08 Operate and Maintain Fire Fighting Equipment - Red Hill Landfill 9,919 9,500 9,407 66520/09 Operate and Maintain Fire Fighting Equipment - Hazelmere 45.120 45.120 50.352 66530/08 Operate and Maintain Security System - Red Hill Waste 76.110 81.110 90.685 Operate and Maintain Security System - Hazelmere 24.780 32.700 27.183 66530/09 Operate and Maintain Other Equipment - Red Hill Landfill Facility 60.871 76.180 66590/08 54 133 66590/09 Operate and Maintain Other Equipment - Hazelmere 9,563 15,700 20,310 66690/08 Operate and Maintain Miscellaneous Furniture and Fittings-Red Hill 91 91 20 67610/08 Operate and Maintain Office Furniture and Fittings - Red Hill Landfill 7,676 2,000 7,981 71915/03 Internal Revenue Staff Leave Entitlements - Red Hill Landfill (56,702)(110, 278)(57, 890)71916/00 Internal Revenue Red Hill Operations Staff On Costs (983, 980)(976, 752)(1,162,310)72851/00 Manage and Administer Red Hill Landfill Facility 1,966,083 2,000,867 2,101,829 72851/01 Market Waste Facilities 2,400 2,506 5,400 2.600 2.600 2.600 72851/02 Manage Red Hill Landfill Facility Safety Requirements 568.593 900,959 72857/00 Manage Waste Transfer Station Operations - Red Hill Landfill 542 468 39,231 72857/01 Manage Kalamunda Transfer Station Operations 27,829 0 72857/02 Manage Mathieson Road Transfer Station Operations 300,558 371,548 461 652 72857/03 Manage Coppin Road Transfer Station Operations 366,741 530,566 464 203 72858/00 Manage Weighbridge Operations - Red Hill Landfill Facility 230,951 292,731 304,637 Lime Amended Bio-Clay Operations 72859/04 76,950 9,833 80,280 72865/00 Remediate Contaminated Soils 2,200 2,200 107,394 73916/00 Manage Red Hill Landfill Operations Staff On Costs 180,754 249,219 163,554 37,960 73917/03 Provide Staff Annual Leave - Red Hill Landfill Facility Administration 18,768 43,328 73917/08 Provide Staff Annual Leave - Waste Management Landfill 187,488 238,405 49,501 Recruit Staff - Red Hill Landfill 73918/03 15,000 15,000 20.000 73921/03 Provide Staff Sick Leave - Red Hill Landfill Facility Administration 8.077 4,113 9,219 73921/08 Provide Staff Sick Leave - Waste Management Landfill Operations 49,975 39.141 16.684 7,000 7,000 73922/08 Provide Staff Long Service Leave - Waste Management Landfill 7,000 73923/03 Provide Staff RDO and TIL Leave - Red Hill Landfill Facility 0 2,317 0 73923/08 Provide Staff RDO and TIL Leave - Waste Management Landfill 0 7,726 0 73924/03 Provide Staff Public Holiday Leave - Red Hill Landfill Facility 16,153 4,670 18,437 73924/08 Provide Staff Public Holiday Leave - Waste Management Landfill 26,106 13,951 32,676 73925/03 Provide Staff Workers' Compensation - Red Hill Landfill Facility 0 35,726 0 73929/08 Provide Staff Other Leave - Waste Management Landfill Operations 0 277 0 73936/00 Manage Workshop Operations 16,900 15,500 17,100 73939/01 Undertake Geotechnical Investigations 1,000 1,000 55,000 18,461,928 19,437,176 23,776,613 Other Expenditure 83520/00 Disposal of Fire Fighting Equipment - Red Hill Landfill Facility 0 312 0 Dispose of Security Equipment-Red Hill Landfill Facility 0 0 83530/00 0

#### Financial Performance by Account 2012/2013

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Waste N	lanagement	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Provide	Waste Disposal Service (Red Hill Waste Disposal Facili	ty)		
Capital Ex	penditure			
24250/01	Construct Waste Management Facility Buildings - Red Hill Landfill	334,000	328,780	98,886
24250/02	Construct Waste Management Facility Buildings - Hazelmere	55,000	55,000	78,000
24250/03	Construct Weighbridge Office - Hazelmere	40,000	40,000	8,000
24250/04	Construct Amenities and Ablution Building - Hazelmere	20,000	20,000	0
24250/05	Construct Storage Shed for Mattresses - Hazelmere	30,000	30,000	16,400
24250/06	Construct Mobile workshop - Red Hill Landfill Facility	0	0	100,000
24250/07	Construct Lunchroom and Ablution Block - Red Hill Landfill Facility	0	0	20,000
24259/02	Construct Waste Management Facility Buildings - Other - Hazelmere	0	3,460	5,000
24259/03	Upgrade Power - Redhill Landfill Facility	31,578	31,578	12,750
24360/00	Construct Nutrient Stripping Pond - Red Hill Landfill Facility	50,000	5,280	60,500
24395/01	Construct Hardstand and Road - Hazelmere	37,000	137,000	286,175
24395/03	Construct LABC Blending Area - Red Hill Landfill Facility	43,200	0	0
24399/02	Construct Solar PV Tracking System - Red Hill Landfill Facility	24,606	0	0
24399/03	Hazelmere Site Development	14,500	14,500	0
24399/04	Washdown bay Upgrade - Red Hill Landfill Facility	0	0	70,000
24399/05	Truck Washdown Bay for Member Councils - Red Hill Landfill Facility	0	0	30,000
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill	388,000	211,350	263,586
24420/03	Purchase Minor Plant and Equipment - Cardboard Recycling Project	0	142,100	142,100
24510/08	Purchase / Replace Office Equipment - Red Hill Landfill Facility	37,680	37,680	19,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	200,600	200,600	371,360
24520/08	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill	1,000	1,000	1,000
24530/08	Purchase / Replace Security System - Red Hill Waste Management	155,000	155,000	143,600
24530/10	Purchase / Replace Security System - Hazelmere	21,000	21,000	11,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill Facility	129,150	129,150	283,150
24590/02	Purchase / Replace Miscellaneous Plant & Equipment - Hazelmere	1,000	35,000	2,000
24610/08	Purchase / Replace Office Furniture and Fittings - Red Hill Landfill	39,946	39,946	5,768
25259/01	Refurbish Waste Transfer Station Building - Red Hill Landfill Facility	80,000	80,000	80,000
		1,733,260	1,718,424	2,108,275
Net (Incom	e) Expenditure	(7,824,927)	(9,153,862)	(8,568,129)
Satisfy	Red Hill Legislative Environmental Requirements			
Operating	Expenditure			
72853/00	Monitor Environmental Impacts - Red Hill Water Monitoring	219,500	215,500	216,500
72854/00	Monitor Environmental Impacts - Red Hill Groundwater Remediation	140,631	110,563	140,500
72859/00	Monitor Environmental Impacts - Red Hill Landfill Other	40,000	25,650	25,500
72859/01	Monitor Environmental Impacts - Red Hill National Pollutant	25,000	25,020	25,000
72859/02	Monitor Environmental Impacts - Red Hill Landfill Occupational	20,500	25,500	15,500
72859/06	Monitor Environmental Impacts - Red Hill Noise Monitoring	20,000	20,000	40,000
72859/07	Monitor Environmental Impacts - Hazelmere Dust Monitoring	20,000	20,000	50,000
72859/08	Monitor Environmental Impacts - Hazelmere Noise Monitoring	25,000	25,000	50,000
72859/09	Monitor Environmental Impacts - Hazelmere Occupational Hygiene	0	0	25,000
		510,631	467,233	588,000
No4 (1		510,631	467,233	588,000
Net (Incom	e) Expenditure	510,031	701,200	500,000

Waste	Management	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Undert	ake Waste Management Research and Development			
Operating	Income			
58888/01	Income Woodwaste Project	(1,236,896)	(1,106,000)	(2,150,097)
58888/02	Income Mattress Project - Hazelmere	(233,474)	(307,024)	(311,276)
58888/03	Income Hazelmere - Vehicle Costs Reimbursement	(1,740)	(1,890)	0
58888/04	Income Mattress Project - Red Hill	(4,200)	(4,200)	(4,410)
58888/05	Income Woodwaste Project (broiler growers guarantee fee) -	(15,125)	(11,250)	(17,500)
58939/00	Income Forum of Regional Councils (FORC)	(115,182)	(115,182)	(111,485)
58939/01	Income Engineering / Waste Management Special Projects	(100)	(388,100)	(388,000)
58939/12	Income Engineering / Waste Management - Cardboard Recycling	0	(142,100)	(142,100)
		(1,606,717)	(2,075,746)	(3,124,868)
Operating	Expenditure			
72888/01	Manage Woodwaste Project - Hazelmere	1,046,234	1,011,597	1,254,956
72888/02	Manage Mattress Project - Hazelmere	263,535	388,557	392,149
72888/04	Manage Carpet Recycling Project - Hazelmere	1,360	1,500	1,420
72888/05	Woodwaste Project - Hazelmere (broiler growers guarantee fee)	15,125	11,250	(17,500)
73932/00	Undertake Engineering / Waste Management Research and	41,000	41,000	34,100
73933/00	Undertake Household Hazardous Waste Research and	3,000	3,000	5,400
73939/04	Support Forum of Regional Councils (FORC)	142,200	142,200	142,200
73939/10	Greenhouse Waste Plan Project	6,771	881	3,549
73939/12	Undertake Engineering/Waste Management Special Projects	0	388,000	388,000
		1,519,225	1,987,985	2,204,274
Net (Incor	ne) Expenditure	(87,492)	(87,761)	(920,594)

nmental Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
ent Cities For Climate Protection (CCP) Programme			
Income			
Income Achieving Carbon Emissions Reduction (ACEr)	(52,000)	(45,780)	(126,032)
Income Community Energy Efficiency Program (CEEP)	0	0	(146,000)
	(52,000)	(45,780)	(272,032)
Expenditure			
Achieving Carbon Emissions Reduction (ACEr)	60,752	73,243	63,436
EMRC - Achieving Carbon Emissions Reduction (ACEr)	7,500	7,500	7,875
Implement Community Energy Efficiency Program (CEEP)	0	0	14,493
Implement Energy Efficiency Information Program (EEIG)	0	0	55,571
Implement CEEP Demonstration Project - Mundaring	0	0	1,000
Implement CEEP Demonstration Project - Bayswater	0	0	83,507
Implement CEEP Demonstration Project - Bassendean	0	0	47,000
	68,252	80,743	272,882
ne) Expenditure	16,252	34,963	850
	Income Community Energy Efficiency Program (CEEP) <b>Expenditure</b> Achieving Carbon Emissions Reduction (ACEr) EMRC - Achieving Carbon Emissions Reduction (ACEr) Implement Community Energy Efficiency Program (CEEP) Implement Energy Efficiency Information Program (EEIG) Implement CEEP Demonstration Project - Mundaring Implement CEEP Demonstration Project - Bayswater Implement CEEP Demonstration Project - Bassendean	2011/2012         ent Cities For Climate Protection (CCP) Programme         Income         Income Achieving Carbon Emissions Reduction (ACEr)         Income Community Energy Efficiency Program (CEEP)       0         (52,000)         Expenditure         Achieving Carbon Emissions Reduction (ACEr)       60,752         EMRC - Achieving Carbon Emissions Reduction (ACEr)       7,500         Implement Community Energy Efficiency Program (CEEP)       0         Implement Energy Efficiency Information Program (EEIG)       0         Implement CEEP Demonstration Project - Mundaring       0         Implement CEEP Demonstration Project - Bayswater       0         Implement CEEP Demonstration Project - Bassendean       0	Internal Services       2011/2012       2011/2012         ent Cities For Climate Protection (CCP) Programme         Income         Income Achieving Carbon Emissions Reduction (ACEr)       (52,000)       (45,780)         Income Community Energy Efficiency Program (CEEP)       0       0         Expenditure       (52,000)       (45,780)         Achieving Carbon Emissions Reduction (ACEr)       60,752       73,243         EMRC - Achieving Carbon Emissions Reduction (ACEr)       7,500       7,500         Implement Community Energy Efficiency Program (CEEP)       0       0         Implement Energy Efficiency Information Program (EEIG)       0       0         Implement CEEP Demonstration Project - Bayswater       0       0       0

#### **Operating Income**

58721/00	Income Eastern Hills Catchment Management (EHCM)	(328,415)	(406,859)	(313,390)
		(328,415)	(406,859)	(313,390)
Operating	Expenditure			
72721/00	Implement Eastern Hills Catchment Management Project - EHCM	36,902	38,902	37,512
72721/06	Implement Eastern Hills Catchment Management Project - NRM	61,377	47,285	79,845
72721/07	Implement Eastern Hills Catchment Management Project - NRM	88,067	93,539	96,745
72721/10	Implement Eastern Hills Catchment Management Project - NRM	73,594	69,872	80,447
72721/17	Native Fish Monitoring Project (EHCM)	53,702	44,250	15,345
72721/18	Strengthening Our Streams Project (EHCM)	51,042	27,323	4,650
72721/19	Eastern Tributaries Restoration Project (EHCM)	0	32,935	0
72721/20	Watsonia Road Threatened Ecological Communities Project (EHCM)	0	20,050	0
72721/21	Implement Eastern Catchment Management Plan	0	19,260	0
72721/23	Implement Helping the Helena Project	0	0	35,600
	·	364,684	393,416	350,144
Net (Incor	ne) Expenditure	36,269	(13,443)	36,754

#### Implement Environmental Services Staff Training and Development

#### **Operating Expenditure**

73919/05	Train and Develop Staff - Environmental Services	35,446	30,052	37,640
		35,446	30,052	37,640
Net (Incor	me) Expenditure	35,446	30,052	37,640

Enviro	nmental Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Implen	nent Environmental Services Study Assistance Program	ime		
Operating	Expenditure			
73914/05	Implement Environmental Services Staff Study Assistance	2,000	0	2,000
		2,000	0	2,000
Net (Inco	ne) Expenditure	2,000	0	2,000
Implen	nent Future Proofing Climate Change Adaptation Project	t		
Operating	I Income			
58725/02	Income Future Proofing Climate Change Adaptation Project	(75,000)	(75,000)	(75,000)
		(75,000)	(75,000)	(75,000)
Operating	J Expenditure			
72725/07	Implement Future Proofing Climate Change Adaptation Project	109,904	92,856	117,151
		109,904	92,856	117,151
Net (Inco	ne) Expenditure	34,904	17,856	42,151
	ent Perth Solar City Project			
Operating				
58731/00	Income Perth Solar City Project	(259,280)	(259,280)	(110,000)
		(259,280)	(259,280)	(110,000)
Operating	J Expenditure			
72731/00	Implement Perth Solar City Project	82,807	94,709	85,753
72731/01 72731/06	Implement Perth Solar City Living Smart Program Implement Perth Solar City Kalamunda Demonstration Projects	40,000 10,125	40,000 10,125	20,000 0
72731/07	Implement Perth Solar City Mundaring Demonstration Projects	24,240	24,240	0
72731/08	Implement Perth Solar City Swan Demonstration Projects	94,915	94,915	0
		252,087	263,989	105,753
Net (Inco	ne) Expenditure	(7,193)	4,709	(4,247)
Implen	ent Swan and Helena River Management Framework			
	Expenditure			
72799/03	Implement Swan and Helena River Management Framework	114,497	120,083	117,214
		114,497	120,083	117,214
Net (Inco	ne) Expenditure	114,497	120,083	117,214
Net (Incol		,	,	,

Enviro	nmental Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Implen	nent Water Campaign Programme			
Operating	g Income			
58739/05	Income Regional Water Campaign	(77,248)	(75,300)	(102,850)
		(77,248)	(75,300)	(102,850)
Operating	g Expenditure			
72739/05	Undertake Regional Water Campaign	91,026	80,553	94,765
72739/07	Undertake Stormwater Harvesting and Reuse In Perth's Eastern	0	0	22,644
		91,026	80,553	117,409
Not (Inco	me) Evrenditure	13,778	5,253	14,559
	me) Expenditure		0,200	,
Manag	e and Deliver Environmental Services			
Operating	g Income			
58984/00	Income Environmental Services Business Unit	(500)	(500)	(9,100)
58984/01	Income Environmental Services - Vehicle Costs Reimbursement	(8,320)	(8,320)	(8,320)
		(8,820)	(8,820)	(17,420)
Operating	g Expenditure			
66510/05	Operate and Maintain Office Equipment - Environmental Services	1,828	1,200	1,732
67610/05	Operate and Maintain Office Furniture and Fittings - Environmental	1,540	1,250	1,385
71915/05	Internal Revenue Staff Leave Entitlements - Environmental Services	(94,073)	(107,021)	(129,396)
73917/05 73918/05	Provide Staff Annual Leave - Environmental Services Recruit Staff - Environmental Services	54,456 6,000	45,395 6,000	64,465 6,000
73921/05	Provide Staff Sick Leave - Environmental Services	11,253	5,767	13,338
73922/05	Provide Staff Long Service Leave - Environmental Services	6,000	6,000	9,500
73923/05	Provide Staff RDO and TIL Leave - Environmental Services	0	4,845	0
73924/05	Provide Staff Public Holiday Leave - Environmental Services	22,507	11,042	26,676
73984/00	Manage Environmental Services Business Unit	651,318	719,958	787,132
73984/01	Undertake Environmental Services Special Projects	3,000	5,000	3,000
73984/05	Undertake Environmental Sustainablity Initiatives for EMRC	5,000	5,000	0
73984/06	Environmental Services Research & Development - Alternative	0	0	10,000
73984/07 73984/08	Environmental Services Research & Development - Marri Canker	0	0	10,000
7 3904/00	Environmental Services Research & Development - Groundwater	0	0	10,000
Canital E	xpenditure	668,829	704,436	813,832
•		0.000	0.000	0.000
24510/05 24610/05	Purchase Office Equipment - Environmental Services Purchase Office Furniture and Fittings - Environmental Services	2,000 1,500	2,000 1,500	2,000 1,500
	-	3,500	3,500	3,500
		663,509	699,116	799,912
Net (Inco	me) Expenditure	003,303	099,110	799,912
Partici	pate in Environmental Issues and Projects that Affect th	e Region		
Operating	g Expenditure			
72730/00	Develop Dieback Management Framework	0	16,577	0
72730/01	Bushland Phytophthora Dieback Project	800	800	0
		800	17,377	0
Net (Inco	me) Expenditure	800	17,377	0
			,	

Enviro	nmental Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Provide	e Environmental Consulting Service to member Councils			
Operating	Income			
58711/00	Income Environmental Consulting Services	(27,643)	(90,860)	(56,648)
		(27,643)	(90,860)	(56,648)
Operating	Expenditure			
72711/00	Provide Environmental Consulting Services	46,017	65,854	87,377
	-	46,017	65,854	87,377
Net (Incor	ne) Expenditure	18,374	(25,006)	30,729

Regional Development	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Develop Advocacy and Lobbying Protocol			
Operating Expenditure			
73966/02 Implement Regional Advocacy Strategy	176,761	170,833	175,375
	176,761	170,833	175,375
Net (Income) Expenditure	176,761	170,833	175,375
Develop and Promote Perth's Eastern Region as a Tourism Des	tination		
Operating Expenditure			
<ul><li>72818/01 Implement Regional Tourism Strategy</li><li>72818/02 Manage Perth Tourism Website</li></ul>	76,577	77,411	0
	0 	0 77,411	8,663 8,663
			0,000
Net (Income) Expenditure	76,577	77,411	8,663
Facilitate Regional Tourism Projects			
Operating Income			
58801/00 Income Regional Tourism Development	(116,663)	(50,000)	0
	(116,663)	(50,000)	0
Net (Income) Expenditure	(116,663)	(50,000)	0
Facilitate Regional Youth Strategies			
Operating Expenditure			
72762/00 Develop Youth Education Strategy	30,556	25,209	36,909
	30,556	25,209	36,909
Net (Income) Expenditure	30,556	25,209	36,909
Facilitate Tourism Industry Development Activities			
Operating Expenditure			
72801/01 Conduct Regional Tourism Market Research	0	0	0
72801/03 Regional Tourism Destination Development	0	0 0	0 0
		U	
Net (Income) Expenditure	0	0	0

0         0         (125)           Operating Expenditure         90,941         77,026         128           90,941         77,026         128           90,941         77,026         128           90,941         77,026         3           Implement Regional Development Services Study Assistance Programme         0         1           Operating Expenditure         1,000         1,000         1           73914/04         Implement Regional Development Staff Study Assistance         1,000         1,000         1           Net (Income) Expenditure         1,000         1,000         1         1           Net (Income) Expenditure         1,000         1,000         1         1           Operating Expenditure         26,660         17,395         26           73919/04         Train and Develop Staff - Regional Development         26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26         17,395         26           St875/04         Income Regional Active Transport Strategy         0         0         0         0           7278/01         Implement Regional Active Transport Strategy         71,707         51,738         63	Region	al Development	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
5880201         Income Pertify Autumn Festival         0         0         (125           Operating Expenditure         90,941         77,026         128           7280201         Pertify Autumn Festival         90,941         77,026         128           90,941         77,026         328         90,941         77,026         328           Implement Regional Development Services Study Assistance Programme         90,941         77,026         328           Operating Expenditure         1,000         1<	Implem	nent Perth's Eastern Autumn Festival Regional Public	city Campaign		
0         0         0         122           Coperating Expenditure         90,941         77,026         128           72602/01         Perth's Autumn Festival         90,941         77,026         128           90,941         77,026         128         90,941         77,026         128           90,941         77,026         3.3         Implement Regional Development Services Study Assistance Programme         90,941         77,026         3.3           Coperating Expenditure         1,000         1,000         1         1.000         1.000         1           Coperating Expenditure         1,000         1,000         1         1.000         1.000         1           Net (Income) Expenditure         1,000         1,000         1         1.000         1         1.000         1           Systematic Expenditure         26,660         17,395         26         26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26         26,660         17,395         26           Systematic Expenditure         26,660         17,395         26         26,660         17,395         26           Implement Regional Integrated Transport Strategy         27,7	Operating	Income			
Operating Expenditure         90,941         77,026         128           72802/01         Perti's Autumn Festival         90,941         77,026         128           90,941         77,026         33           Implement Regional Development Services Study Assistance Programme         90,941         77,026         33           Implement Regional Development Services Study Assistance Programme         7000         1         1           Operating Expenditure         1,000         1,000         1         1           Net (Income) Expenditure         1,000         1,000         1         1           Net (Income) Expenditure         26,660         17,395         26         26           Operating Expenditure         26,660         17,395         26         <	58802/01	Income Perth's Autumn Festival	0	0	(125,000)
72802/01         Perth's Autumn Festival         90,941         77,026         128           90,941         77,026         128         90,941         77,026         128           Net (Income) Expenditure         90,941         77,026         3,         3           Implement Regional Development Staff Study Assistance Programme         90,941         77,026         3,           Operating Expenditure         1,000         1,000         1           1,000         1,000         1,000         1           Net (Income) Expenditure         1,000         1,000         1,000           Implement Regional Development Staff Training and Development         26,660         17,395         26           26,660         17,395         26         27         27         26         27         2			0	0	(125,000)
90,941         77,026         128           Net (Income) Expenditure         90,941         77,026         3           Implement Regional Development Services Study Assistance Programme         0         1           Operating Expenditure         1,000         1,000         1           73914/04         Implement Regional Development Staff Study Assistance         1,000         1,000         1           Net (Income) Expenditure         1,000         1,000         1         1           Implement Regional Development Staff Training and Development         26,660         17,395         26           Operating Expenditure         26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26           Implement Regional Integrated Transport Strategy         71,735         26           Operating Expenditure         0         0         0           72787/04         Income Regional Active Transport Strategy         71,707         51,738         68           72787/04         Income Regional Active Transport Strategy         71,707         51,738         68           72787/04         Income Regional Active Transport Strategy	Operating	g Expenditure			
Net (Income) Expenditure       90,941       77.026       3.         Implement Regional Development Services Study Assistance Programme       Operating Expenditure       1,000       1,000       1         73914/04       Implement Regional Development Staff Study Assistance       1,000       1,000       1         Net (Income) Expenditure       1,000       1,000       1       1.000       1         Net (Income) Expenditure       1,000       1,000       1       1.000       1       1.000       1         Net (Income) Expenditure       1,000       1,000       1       1.000       1.000       1         Operating Expenditure       26,660       17.395       26       27       26       27       26       27       26       27       27       27	72802/01	Perth's Autumn Festival	90,941	77,026	128,252
Implement Regional Development Services Study Assistance Programme           Operating Expenditure           73914/04         Implement Regional Development Staff Study Assistance         1,000         1,000         1           Net (Income) Expenditure         1,000         1,000         1           Net (Income) Expenditure         1,000         1,000         1           Operating Expenditure         1,000         1,000         1           Operating Expenditure         26,660         17,395         26           Implement Regional Integrated Transport Strategy         26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26           Implement Regional Integrated Transport Strategy         0         0         (60           Operating Expenditure         0         0         (60           Stra7/04         Income Regional Active Transport Strategy         71,707         51,738         68           72787/01         Implement Regional Active Transport Strategy         104,263         73,934         157           Vet (Income) Expenditure         104,263         73,934         157           Net (Income) Expenditure         104,263         73,934         97           Net (Income) Expenditure <td></td> <td></td> <td>90,941</td> <td>77,026</td> <td>128,252</td>			90,941	77,026	128,252
Operating Expenditure         1,000         1,000         1           73914/04         Implement Regional Development Staff Study Assistance         1,000         1,000         1           Net (Income) Expenditure         1,000         1,000         1         1           Net (Income) Expenditure         1,000         1,000         1         1           Operating Expenditure         26,660         17,395         26           73919/04         Train and Develop Staff - Regional Development         26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26         27         26         26         26         27         27         27         27         27         27	Net (Inco	me) Expenditure	90,941	77,026	3,252
73914/04         Implement Regional Development Staff Study Assistance         1,000         1,000         1           Net (Income) Expenditure         1,000         1,000         1           Implement Regional Development Staff Training and Development         1,000         1,000         1           Operating Expenditure         26,660         17,395         26           26,660         17,395         26         26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26         27         27         26         27         27         27         26         27         27	Implem	nent Regional Development Services Study Assistan	ce Programme		
1,000         1,000         1,000         1           Net (Income) Expenditure         1,000         1,000         1           Operating Expenditure         26,660         17,395         26           26,660         17,395         26         26           Net (Income) Expenditure         26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26           Implement Regional Integrated Transport Strategy         71,735         26           Operating Income         0         0         (60           Strat/04         Income Regional Active Transport Plan         0         0         (60           Operating Expenditure         22,566         17,196         683         10,000         5,000         5           72787/01         Implement Regional Cycle Plan         10,000         5,000         5         16           72787/04         Regional Active Transport Plan         22,556         17,196         683           72787/04         Regional Active Transport Plan         104,263         73,934         97           Net (Income) Expenditure         104,263         73,934 </td <td>Operating</td> <td>g Expenditure</td> <td></td> <td></td> <td></td>	Operating	g Expenditure			
Net (Income) Expenditure         1,000         5,000         5         1,000         5,000         5         1,000         1,000         5,000         5         22,556         1,1,96         83         104,263         73,934         97,         104,263         73,934         97,         104,263         73,934         97,         104,263         73,934         97,         104,263	73914/04	Implement Regional Development Staff Study Assistance	1,000	1,000	1,000
Implement Regional Development Staff Training and Development         Operating Expenditure         73919/04       Train and Develop Staff - Regional Development       26,660       17,395       26         26,660       17,395       26         Net (Income) Expenditure       26,660       17,395       26         Net (Income) Expenditure       26,660       17,395       26         Implement Regional Integrated Transport Strategy       0       0       (60         Operating Income       0       0       (60         58787/04       Income Regional Active Transport Plan       0       0       (60         Operating Expenditure       71,707       51,738       68         72787/03       Co-ordinate Regional Integrated Transport Strategy       71,707       51,738       68         72787/04       Regional Active Transport Strategy       71,707       51,738       68         72787/04       Regional Active Transport Plan       22,556       17,196       83         Net (Income) Expenditure       104,263       73,934       157         Net (Income) Expenditure       104,263       73,934       97         Investigate and Develop Industry Capability and Clustering Project       164       26,56       17,196			1,000	1,000	1,000
Implement Regional Development Staff Training and Development         Operating Expenditure         73919/04       Train and Develop Staff - Regional Development       26,660       17,395       26         26,660       17,395       26         Net (Income) Expenditure       26,660       17,395       26         Net (Income) Expenditure       26,660       17,395       26         Implement Regional Integrated Transport Strategy       0       0       (60         Operating Income       0       0       (60         58787/04       Income Regional Active Transport Plan       0       0       (60         Operating Expenditure       71,707       51,738       68         72787/03       Co-ordinate Regional Integrated Transport Strategy       71,707       51,738       68         72787/04       Regional Active Transport Strategy       71,707       51,738       68         72787/04       Regional Active Transport Plan       22,556       17,196       83         Net (Income) Expenditure       104,263       73,934       157         Net (Income) Expenditure       104,263       73,934       97         Investigate and Develop Industry Capability and Clustering Project       164       26,56       17,196	Net (Inco	me) Expenditure	1,000	1,000	1,000
Operating Expenditure           73919/04         Train and Develop Staff - Regional Development         26,660         17,395         26           26,660         17,395         26         17         26         17         26         17         26         17         26         17         26         17         26         17         26         17         26         17         26         17         26         17         26         17         26         17         26         17         26         17         26         17         28         17         28         17         28         17         29         26         17         395         26         17         17         26         17         395         26         17         17         17         37         37         26         17         19         16         17         395         26         17         19         18         16         10         <					·
73919/04       Train and Develop Staff - Regional Development       26,660       17,395       26         26,660       17,395       26         Net (Income) Expenditure       26,660       17,395       26         Implement Regional Integrated Transport Strategy       26,660       17,395       26         Operating Income       0       0       (60         58787/04       Income Regional Active Transport Plan       0       0       (60         Operating Expenditure       71,707       51,738       68         72787/01       Implement Regional Integrated Transport Strategy       71,707       51,738       68         72787/03       Co-ordinate Regional Cycle Plan       10,000       5,000       5         72787/04       Regional Active Transport Plan       22,556       17,196       83         104,263       73,934       167       104,263       73,934       97,         Investigate and Develop Industry Capability and Clustering Project       104,263       73,934       97,         Investigate and Develop Industry Capability and Clustering Project       2782/01       Implement Regional Economic Development Strategy       142,872       70,018       164			opment		
26,660         17,395         26           Net (Income) Expenditure         26,660         17,395         26           Implement Regional Integrated Transport Strategy         0         0         (60           Operating Income         0         0         (60           58787/04         Income Regional Active Transport Plan         0         0         (60           Operating Expenditure         0         0         (60           72787/01         Implement Regional Integrated Transport Strategy         71,707         51,738         68           72787/03         Co-ordinate Regional Cycle Plan         10,000         5,000         5           72787/04         Regional Active Transport Plan         22,556         17,196         83           72787/04         Regional Active Transport Plan         22,556         17,196         83           104,263         73,934         167         104         104         163           Net (Income) Expenditure         104,263         73,934         97         1           Investigate and Develop Industry Capability and Clustering Project         104         26         70,018         164           72782/01         Implement Regional Economic Development Strategy         142,872         70,018<			26 660	17 305	26,477
Net (Income) Expenditure26,66017,39526,Implement Regional Integrated Transport StrategyOperating Income58787/04Income Regional Active Transport Plan00(60,000(60,000(60,000(60,2787/03Co-ordinate Regional Cycle Plan72787/04Regional Active Transport Plan22,55617,19683104,26373,934157,0104,26373,934104,26373,93497,Investigate and Develop Industry Capability and Clustering Project00142,87270,018104,26370,018164,104,26370,018164,	73919/04				26,477
Implement Regional Integrated Transport Strategy         Operating Income         58787/04       Income Regional Active Transport Plan       0       0       (60)         58787/04       Income Regional Active Transport Plan       0       0       (60)         Operating Expenditure       71,707       51,738       68         72787/03       Co-ordinate Regional Cycle Plan       10,000       5,000       5         72787/04       Regional Active Transport Plan       22,556       17,196       83         104,263       73,934       157					
Operating Income         58787/04       Income Regional Active Transport Plan       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         0       0       0       (60)         72787/01       Implement Regional Integrated Transport Strategy       71,707       51,738       68         72787/04       Regional Active Transport Plan       22,556       17,196       83         104,263       73,934       157       104,263       73,934       97,         Investigate and Develop Industry Capability and Clustering Project       0       0       0         Operating Expenditure       142,872       70,018       164 <td>Net (Inco</td> <td>me) Expenditure</td> <td>26,660</td> <td>17,395</td> <td>26,477</td>	Net (Inco	me) Expenditure	26,660	17,395	26,477
58787/04         Income Regional Active Transport Plan         0         0         (60)           0         0         0         (60)         0         0         (60)         0         (60)         0         (60)         0         (60)	Implem	nent Regional Integrated Transport Strategy			
Operating Expenditure         0         0         (60           72787/01         Implement Regional Integrated Transport Strategy         71,707         51,738         68           72787/03         Co-ordinate Regional Cycle Plan         10,000         5,000         5           72787/04         Regional Active Transport Plan         22,556         17,196         83           104,263         73,934         157           Met (Income) Expenditure           Investigate and Develop Industry Capability and Clustering Project           Operating Expenditure           72782/01         Implement Regional Economic Development Strategy         142,872         70,018         164	Operating	Income			
Operating Expenditure         72787/01       Implement Regional Integrated Transport Strategy         72787/03       Co-ordinate Regional Cycle Plan         72787/04       Regional Active Transport Plan         22,556       17,196         104,263       73,934         104,263       73,934         104,263       73,934         97,         Investigate and Develop Industry Capability and Clustering Project         Operating Expenditure         72782/01       Implement Regional Economic Development Strategy         142,872       70,018	58787/04	Income Regional Active Transport Plan	0	0	(60,002)
72787/01       Implement Regional Integrated Transport Strategy       71,707       51,738       68         72787/03       Co-ordinate Regional Cycle Plan       10,000       5,000       5         72787/04       Regional Active Transport Plan       22,556       17,196       83         Net (Income) Expenditure         Investigate and Develop Industry Capability and Clustering Project         Operating Expenditure         72782/01       Implement Regional Economic Development Strategy       142,872       70,018       164			0	0	(60,002)
72787/03       Co-ordinate Regional Cycle Plan       10,000       5,000       5         72787/04       Regional Active Transport Plan       22,556       17,196       83         104,263       73,934       157         Net (Income) Expenditure         Investigate and Develop Industry Capability and Clustering Project         Operating Expenditure         72782/01       Implement Regional Economic Development Strategy       142,872       70,018       164	Operating	g Expenditure			
72787/04         Regional Active Transport Plan         22,556         17,196         83           104,263         73,934         157           Net (Income) Expenditure         104,263         73,934         97,           Investigate and Develop Industry Capability and Clustering Project         22,576         17,196         83           0perating Expenditure         104,263         73,934         97,           1nvestigate and Develop Industry Capability and Clustering Project         104,263         73,934         97,           22,556         104,263         73,934         97,         104,263         1					68,972
Net (Income) Expenditure       104,263       73,934       97,         Investigate and Develop Industry Capability and Clustering Project       0       0       0         Operating Expenditure       142,872       70,018       164					5,000 83,435
Investigate and Develop Industry Capability and Clustering Project         Operating Expenditure         72782/01       Implement Regional Economic Development Strategy       142,872       70,018       164			104,263	73,934	157,407
Investigate and Develop Industry Capability and Clustering Project         Operating Expenditure         72782/01       Implement Regional Economic Development Strategy       142,872       70,018       164			104 263	73 934	97,405
Operating Expenditure         72782/01       Implement Regional Economic Development Strategy         142,872       70,018         164				10,004	01,400
72782/01 Implement Regional Economic Development Strategy 142,872 70,018 164	Investi	gate and Develop Industry Capability and Clustering	Project		
	Operating	g Expenditure			
<u>    142,872     70,018     164</u>	72782/01	Implement Regional Economic Development Strategy			164,663
			142,872	70,018	164,663
Net (Income) Expenditure 142,872 70,018 164,	Net (Inco	me) Expenditure	142,872	70,018	164,663

Region	al Development	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manag	e and Deliver Regional Development Service			
Operating	Income			
58983/00	Income Regional Development Business Unit	(12,100)	(12,300)	(203,181)
		(12,100)	(12,300)	(203,181)
Operating	J Expenditure			
66510/04	Operate and Maintain Office Equipment - Regional Development	215	220	415
66590/05	Operate and Maintain Other Equipment - Regional Development	2,075	2,100	1,870
67610/04	Operate and Maintain Furniture and Fittings - Regional Development	1,842	1,650	2,006
71915/04	Internal Revenue Staff Leave Entitlements - Regional Development	(89,346)	(70,339)	(99,281)
72799/02	Provide Regional Economic Profile Information	34,000	34,000	34,000
73917/04	Provide Staff Annual Leave - Regional Development	48,345	18,283	46,743
73918/04	Recruit Staff - Regional Development	3,500	3,500	3,500
73921/04	Provide Staff Sick Leave - Regional Development	10,745	5,886	10,570
73922/04	Provide Staff Long Service Leave - Regional Development	1,560	1,560	1,560
73923/04	Provide Staff RDO and TIL Leave - Regional Development	0	277	0
73924/04	Provide Staff Public Holiday Leave - Regional Development	21,489	6,272	21,141
73929/04	Provide Staff Other Leave - Regional Development	0	0	0
73983/00	Manage Regional Development Business Unit	750,511	746,706	827,008
73983/03	Support Regional Development Grant/Sponsorship Opportunities	30,000	30,000	30,000
73983/04	Regional Development Research and Development - Urban	0	0	24,000
		814,936	780,115	903,532
Capital Ex	kpenditure			
24510/04	Purchase Office Equipment - Regional Development	1,000	1,000	1,000
24610/04	Purchase Office Furniture and Fittings - Regional Development	1,500	1,500	1,000
		2,500	2,500	2,000
Net (Inco	me) Expenditure	805,336	770,315	702,351
		i		
Suppo	rt Avon Descent Community Days			
Operating	Income			
58829/01	Income Avon Descent	(250,000)	(250,500)	(260,500)
		(250,000)	(250,500)	(260,500)
Operating	J Expenditure			
72829/01	Support Avon Descent	299,341	294,496	295,745
		299,341	294,496	295,745
N		49,341	43,996	35,245
Net (Inco	me) Expenditure	43,341	43,330	30,240

Risk M	anagement	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Deliver	Risk Management Training			
Operating	Income			
58833/01	Income Occupational Health and Safety Training	0	(100)	0
		0	(100)	0
Net (Incor	ne) Expenditure	0	(100)	0
Implem	ent Risk Management Staff Training and Performance I	Review Process		
	Expenditure			
73919/06	· Train and Develop Staff - Risk Management	3,640	1,982	0
		3,640	1,982	0
Net (Incor	ne) Expenditure	3,640	1,982	0
Manag	e and Deliver Regional Risk Management Service			
Operating	Income			
58985/00	Income Risk Management Service Business Unit	(200)	(150)	0
		(200)	(150)	0
Operating	Expenditure			
66510/06	Operate and Maintain Office Equipment - Risk Management	100	1,000	1,218
67610/06	Operate and Maintain Office Furniture and Fittings - Risk	150	0	150
71915/06	Internal Revenue Staff Leave Entitlements - Risk Management	(13,008)	(13,867)	0
71985/00	Internal Revenue Risk Management Service Business Unit	(75,100)	(92,850)	(62,650)
73917/06 73921/06	Provide Staff Annual Leave - Risk Management	8,822 1,558	4,371 2,150	1,500 0
73921/06	Provide Staff Sick Leave - Risk Management Services Provide Staff Long Service Leave - Risk Management Services	7,000	2,150 9,749	7,000
73923/06	Provide Staff RDO and TIL Leave - Risk Management Services	0	900	000,7
73924/06	Provide Staff Public Holiday Leave - Risk Management	3,116	1,527	0
73985/00	Manage Risk Management Services Business Unit	221,621	225,474	245,481
		154,259	138,454	192,699
Capital Ex	penditure			
24510/06	Purchase Office Equipment - Risk Management	500	5,846	500
24610/06	Purchase Office Furniture and Fittings - Risk Management	500	500	500
		1,000	6,346	1,000
Net (Incor	ne) Expenditure	155,059	144,650	193,699
Provide	e Regional Risk Management Consulting and Advice to	member Councils	;	
Operating	Income			
58831/00	Income Risk Management Consulting Services - Member Councils	(7,000)	(22,000)	0

	0	0			
			(7,000)	(22,000)	0
Net (Income) Expenditure			(7,000)	(22,000)	0

Resource Recovery	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Develop a Clearer Understanding of Available Resource Recove	ry Technologies	6	
Other Expenditure			
72884/02 Undertake Resource Recovery Project Study Tour	46,000	15,000	59,000
	46,000	15,000	59,000
Net (Income) Expenditure	46,000	15,000	59,000
Develop Resource Recovery Products			
Other Expenditure			
72888/00 Market Resource Recovery Products	12,000	5,100	12,000
-	12,000	5,100	12,000
Net (Income) Expenditure	12,000	5,100	12,000
Identify and Coordinate Networking Opportunities			
Other Expenditure			
73904/07 Attend Corporate and Award Functions and Events - Resource	250	250	250
-	250	250	250
Net (Income) Expenditure	250	250	250

Resour	ce Recovery	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Implem	ent Resource Recovery Project Plan			
Other Exp	enditure			
72882/03	Conduct Resource Recovery Community Consultation	45,000	49,295	51,000
72889/00	Develop Resource Recovery Project	0	0	50,000
72889/01	Prepare Project Management Plan and Schedule (Task 1)	24,000	10,000	10,000
72889/03	Undertake Community Consultation (Task 3)	25,000	25,000	20,000
72889/04	Undertake EMRC Participant Consultation (Task 4)	12,000	12,000	12,000
72889/06	Determine Preferred Site and Technology (Task 6)	20,000	40,000	20,500
72889/07	Develop Financial Models (Task 7)	15,000	6,000	15,000
72889/08	Determine Project Staging (Task 8)	10,000	10,000	18,000
72889/09	Prepare Business Plan and Participating Members Agreement (Task	35,000	15,000	50,000
72889/10 72889/11	Review Waste Collection Systems (Task 10)	6,000 10,000	0 0	6,000 10,000
72889/12	Determine Contract Delivery Mechanism (Task 11) Prepare Expression of Interest Documents (Task 12)	10,000	0	10,000
72889/12	Seek Environmental Approvals (Task 15)	203,000	246,000	73,000
72889/16	Seek Town Planning Approvals (Task 16)	20,000	1,500	1,500
72889/10	Prepare Tender Documents (Task 17)	59,000	1,500	59,000
72889/18	Seek Tenders (Task 18)	12,000	1,800	10,500
72889/19	Evaluate Tenders (Task 19)	0	1,260	0
72889/22	Prepare Project Progress Reports (Task 22)	5,000	2,500	2,500
72889/23	Conduct Project Advisory Group Meetings (Task 23)	6,500	3,500	3,500
		507,500	423,855	412,500
Capital Ex	penditure			
- up	<b>F</b> • • • • • • •			
24150/05	Construct and Commission Resource Recovery Park - Land	0	0	30,000
24259/04	Construct and Commission Resource Recovery Park - C & I Building	0	0	500,000
24259/05	Construct and Commission Resource Recovery Park - Pyrolysis	0	0	263,000
24392/02	Construct and Commission Resource Recovery Park - Weighbridge	0	0	150,000
24399/01	Construct and Commission Resource Recovery Park - Infrastructure	215,500	30,000	636,000
24410/03	Construct and Commission Resource Recovery Park - Plant &	0	0	2,160,000
		215,500	30,000	3,739,000
Net (Incon	ne) Expenditure	723,000	453,855	4,151,500
	ent Resource Recovery Project Study Assistance Progra	amme		
Other Exp	enditure			
73914/07	Implement Resource Recovery Staff Study Assistance Programme	500	500	500
		500	500	500
		500	500	500
Net (Incon	ne) Expenditure		500	500
Implem	ent Resource Recovery Staff Training and Development			
Other Exp	enditure			
73919/07	Train and Develop Staff - Resource Recovery	16,409	15,438	20,999
		16,409	15,438	20,999
Net (Incon	ne) Expenditure	16,409	15,438	20,999

Resoui	ce Recovery	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manag	e Resource Recovery Project			
Other Inco	ome			
58986/00 58986/01	Income Resource Recovery Facility Project Income Resource Recovery Park Project	(5,086,142) 0	(5,386,466) 0	(5,590,466) (2,250,000)
		(5,086,142)	(5,386,466)	(7,840,466)
Other Exp	enditure			
65420/09	Operate and Maintain Minor Plant/Equipment - Resource Recovery	0	2,900	2,871
66510/07	Operate and Maintain Office Equipment - Resource Recovery	300	0	300
66590/07	Operate and Maintain Miscellaneous Equipment - Resource	9,879	7,000	6,896
67610/07	Operate and Maintain Office Furniture and Fittings - Resource	1,566	1,300	1,653
71915/07	Internal Revenue Staff Leave Entitlements - Resource Recovery	(50,630)	(55,952)	(59,534)
72884/00	Evaluate Resource Recovery Park Options	10,000	140,000	150,000
72884/01	Undertake Waste Stream Audits	71,000	73,000	163,000
72986/00	Manage Resource Recovery Project	536,843	487,989	608,661
73917/07	Provide Staff Annual Leave - Resource Recovery	28,620	29,117	32,699
73918/07	Recruit Staff - Resource Recovery	2,000	2,000	4,000
73921/07	Provide Staff Sick Leave - Resource Recovery	6,088	1,643	7,124
73922/07	Provide Staff Long Service Leave - Resource Recovery	500	500	500
73923/07	Provide Staff RDO and TIL Leave - Resource Recovery	0	(254)	0
73924/07	Provide Staff Public Holiday Leave - Resource Recovery	12,176	5,108	14,249
		628,342	694,351	932,419
Capital Ex	spenditure			
24510/07	Purchase Office Equipment - Resource Recovery	1,000	1,000	2,000
24590/07	Purchase Other Equipment - Resource Recovery	4,000	4,000	2,000
24610/07	Purchase Office Furniture and Fittings - Resource Recovery	3,000	3,000	5,000
		8,000	8,000	9,000
Not (Incor		(4,449,800)	(4,684,115)	(6,899,047)
-	ne) Expenditure	(1,110,000)	(4,004,110)	(0,000,041)
Promo	te Awareness of Resource Recovery Project			
Other Exp	enditure			
72882/01	Implement Resource Recovery Education Programme	2,200	2,200	2,200
72882/02	Market Resource Recovery Education Programme	14,500	14,500	10,500
		16,700	16,700	12,700
			10	40
Net (Incor	ne) Expenditure	16,700	16,700	12,700
Suppor	t Waste Management Community Reference Group (W	MCRG)		
Other Exp	enditure			
72883/01	Support Waste Management Community Reference Group	6,600	5,500	7,600
		6,600	5,500	7,600
Not (Incor	no) Expanditura	6,600	5,500	7,600
Het (IIICOI	ne) Expenditure			.,000

Budget	Est. Actual	Budget
2011/2012	2011/2012	2012/2013

Net Operating and Capital Expenditure

(272,809) (2,695,829) 11,893,435



# **CAPITAL WORKS SUMMARY**

For the Year Ending 30 June 2013

Governa	nce and Corporate Services	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Impleme	ent EMRC's Strategic Information Plan			
Capital Expe	enditure			
24550/00	Purchase Information Technology & Communication Equipment	425,000	405,000	665,600
Ne	et (Income) Expenditure	425,000	405,000	665,600
Manage	Corporate Administration Facilities (Ascot Place)			
Capital Expe	enditure			
25240/01	Capital Improvement Administration Building - Ascot Place	305,000	305,000	98,800
Ne	et (Income) Expenditure	305,000	305,000	98,800
Manage	Portfolio of Assets			
Capital Expe	enditure			
24440/00	Purchase Vehicles - Ascot Place	275,238	326,176	513,617
24510/01	Purchase Furniture Fittings & Equipment - Corporate Services	91,440	86,094	49,600
24620/00	Purchase Art Works	17,000	17,273	20,000
25530/01	Upgrade Security Equipment - Ascot Place	0	0	0
Ne	et (Income) Expenditure	383,678	431,463	583,217

Waste M	anagement	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manage	Engineering and Waste Management Services			
Capital Exp	enditure			
24510/02	Purchase / Replace Office Equipment - Engineering / Waste	550	550	550
24590/03	Purchase/Replace Other Equipment - Engineering and Waste	5,500	5,500	3,000
24610/03	Purchase Office Furniture and Fittings-Engineering and Waste	2,500	2,500	3,500
24610/10	Purchase Office Furniture and Fittings-Hazelmere	2,500	3,285	1,500
N	et (Income) Expenditure	11,050	11,835	8,550
Develop	and implement an Education Programme for the Re	d Hill Education (	Centre	
Capital Exp				

24690/01	Purchase Miscellaneous Furniture and Fittings - Red Hill Education	2,500	2,500	1,000
Ne	et (Income) Expenditure	2,500	2,500	1,000

#### Implement Red Hill Master Plan Land Acquisition Recommendations

#### Capital Expenditure

24150/02	Purchase Waste Management Land - Midland Brick	570,000	500,000	6,619,015
24150/04	Purchase Waste Management Land - Hazelmere	0	10,000	10,000
Ne	t (Income) Expenditure	570,000	510,000	6,629,015

#### Implement Red Hill Master Plan Planning Recommendations

#### **Capital Expenditure**

Net (Income) Expenditure		1,390,000	1,254,000	6,513,646
24397/00	Construct Perimeter Bunds - Red Hill Landfill Facility	120,000	120,000	120,000
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	30,000	30,000	48,846
24394/04	Construct Litter Fence - Red Hill Farm	0	0	50,000
24394/03	Construct Perimeter Fencing - Hazelmere	0	0	0
24394/00	Construct Perimeter Fencing - Red Hill Landfill Facility	0	0	100,000
24393/00	Construct Water Storage Dams - Red Hill Landfill Facility	960,000	514,000	500,000
24370/00	Construct Roads / Carparks - Red Hill Landfill Facility	140,000	50,000	485,000
24350/01	Construct Stormwater Control Pond - Red Hill Farm Stage I	0	0	100,000
24350/00	Construct Siltation Ponds - Red Hill Landfill Facility	120,000	0	130,000
24320/02	Leachate Project - Red Hill Landfill Facility	0	400,000	415,000
24320/01	Construct Class III Leachate Pond - Red Hill Landfill Facility	0	0	150,000
24310/12	Construct Class III Cell Stage 14 - Red Hill Landfill Facility	0	0	270,000
24310/11	Construct Class III Cell Farm Stage 2 - Red Hill Landfill Facility	20,000	140,000	4,144,800

Waste M	lanagement	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manage	Major and Minor Plant (Red Hill Waste Disposal Faci	lity)		
Capital Exp	enditure			
24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	3,071,000	3,727,000	1,776,500
24410/01	Purchase / Replace Plant - Hazelmere	539,000	179,650	1,503,779
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	15,000	15,000	30,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	132,369	221,041	145,770
25410/00	Refurbish Plant - Red Hill Landfill Facility	20,000	20,000	20,000
N	et (Income) Expenditure	3,777,369	4,162,691	3,476,049
Capital Exp	enditure			
24395/00	Construct Greenwaste Processing Area - Red Hill Landfill Facility	0	100,000	175,000
24410/02	Purchase Bagging Plant for Mulch/Compost	35,000	35,000	75,000
Ν	Net (Income) Expenditure		135,000	250,000
Promote	e Red Hill Landfill Facility Operations			
Capital Exp	enditure			
25253/00	Refurbish Environmental Education Centre - Redhill Landfill Facility	9,000	0	2,000
N	et (Income) Expenditure	9,000	0	2,000

Waste M	anagement	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Provide	Waste Disposal Service (Red Hill Waste Disposal Facili	ity)		
Capital Exp	enditure			
24250/01	Construct Waste Management Facility Buildings - Red Hill Landfill	334,000	328,780	98,886
24250/02	Construct Waste Management Facility Buildings - Hazelmere	55,000	55,000	78,000
24250/03	Construct Weighbridge Office - Hazelmere	40,000	40,000	8,000
24250/04	Construct Amenities and Ablution Building - Hazelmere	20,000	20,000	0
24250/05	Construct Storage Shed for Mattresses - Hazelmere	30,000	30,000	16,400
24250/06	Construct Mobile workshop - Red Hill Landfill Facility	0	0	100,000
24250/07	Construct Lunchroom and Ablution Block - Red Hill Landfill Facility	0	0	20,000
24259/02	Construct Waste Management Facility Buildings - Other - Hazelmere	0	3,460	5,000
24259/03	Upgrade Power - Redhill Landfill Facility	31,578	31,578	12,750
24360/00	Construct Nutrient Stripping Pond - Red Hill Landfill Facility	50,000	5,280	60,500
24395/01	Construct Hardstand and Road - Hazelmere	37,000	137,000	286,175
24395/03	Construct LABC Blending Area - Red Hill Landfill Facility	43,200	0	0
24399/02	Construct Solar PV Tracking System - Red Hill Landfill Facility	24,606	0	0
24399/03	Hazelmere Site Development	14,500	14,500	0
24399/04	Washdown bay Upgrade - Red Hill Landfill Facility	0	0	70,000
24399/05	Truck Washdown Bay for Member Councils - Red Hill Landfill Facility	0	0	30,000
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility	388,000	211,350	263,586
24420/03	Purchase Minor Plant and Equipment - Cardboard Recycling Project	0	142,100	142,100
24510/08	Purchase / Replace Office Equipment - Red Hill Landfill Facility	37,680	37,680	19,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	200,600	200,600	371,360
24520/08	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill Facility	1,000	1,000	1,000
24530/08	Purchase / Replace Security System - Red Hill Waste Management	155,000	155,000	143,600
24530/10	Purchase / Replace Security System - Hazelmere	21,000	21,000	11,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill Facility	129,150	129,150	283,150
24590/02	Purchase / Replace Miscellaneous Plant & Equipment - Hazelmere	1,000	35,000	2,000
24610/08	Purchase / Replace Office Furniture and Fittings - Red Hill Landfill	39,946	39,946	5,768
25259/01	Refurbish Waste Transfer Station Building - Red Hill Landfill Facility	80,000	80,000	80,000
N	et (Income) Expenditure	1,733,260	1,718,424	2,108,275

Environmental Services		Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manage	and Deliver Environmental Services			
Capital Exp	enditure			
24510/05	Purchase Office Equipment - Environmental Services	2,000	2,000	2,000
24610/05	Purchase Office Furniture and Fittings - Environmental Services	1,500	1,500	1,500
N	et (Income) Expenditure	3,500	3,500	3,500

Regiona	I Development	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manage	and Deliver Regional Development Service			
Capital Exp	enditure			
24510/04	Purchase Office Equipment - Regional Development	1,000	1,000	1,000
24610/04	Purchase Office Furniture and Fittings - Regional Development	1,500	1,500	1,000
N	et (Income) Expenditure	2,500	2,500	2,000

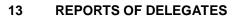
Risk Ma	nagement	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Manage	and Deliver Regional Risk Management Service			
Capital Exp	enditure			
24510/06	Purchase Office Equipment - Risk Management	500	5,846	500
24610/06	Purchase Office Furniture and Fittings - Risk Management	500	500	500
N	et (Income) Expenditure	1,000	6,346	1,000

Resourc	e Recovery	Budget 2011/2012	Est. Actual 2011/2012	Budget 2012/2013
Impleme	ent Resource Recovery Project Plan			
Capital Exp	enditure			
24150/05	Construct and Commission Resource Recovery Park - Land	0	0	30,000
24259/04	Construct and Commission Resource Recovery Park - C & I Building	0	0	500,000
24259/05	Construct and Commission Resource Recovery Park - Pyrolysis Building	0	0	263,000
24392/02	Construct and Commission Resource Recovery Park - Weighbridge	0	0	150,000
24399/01	Construct and Commission Resource Recovery Park - Infrastructure	215,500	30,000	636,000
24410/03	Construct and Commission Resource Recovery Park - Plant &	0	0	2,160,000
Net (Income) Expenditure		215,500	30,000	3,739,000
Manage	Resource Recovery Project			
Capital Exp	enditure			
24510/07	Purchase Office Equipment - Resource Recovery	1,000	1,000	2,000
24590/07	Purchase Other Equipment - Resource Recovery	4,000	4,000	2,000
24610/07	Purchase Office Furniture and Fittings - Resource Recovery	3,000	3,000	5,000
N	et (Income) Expenditure	8,000	8,000	9,000

Budget	Est. Actual	Budget
2011/2012	2011/2012	2012/2013

**Total Capital Expenditure** 

8,872,357 8,986,259 24,090,652



Nil

#### 14 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

14 GENERAL BUSINESS

Nil

#### 15 FUTURE MEETINGS OF THE AUDIT COMMITTEE

Meetings of the Audit Committee are covered under the Audit Committee Terms of Reference as follows.

#### <u>"2.3 Meetings</u>

The Committee meet as required at the discretion of the Chairman of the Committee at least three (3) times per year to coincide with approval of strategic and annual plans, the annual budget and the auditor's report on the annual financial report.

Additional meetings shall be convened at the discretion of the Chairman or at the written request of any member of the Committee or external auditor."

#### Future Meetings 2012

Thursday	2	August (if required)	at	EMRC Administration Office
Thursday	6	September (if required)	at	EMRC Administration Office
Thursday	4	October (if required)	at	EMRC Administration Office

#### 16 DECLARATION OF CLOSURE OF MEETING

The Chairman thanked EMRC officers for their hard work in putting the budget together.

There being no further business the meeting was closed at 6:06pm.