

MINUTES

Certification of Confirmation

Ordinary Meeting of Council

25 August 2022

I, Cr Mel Congerton, hereby certify that the minutes from the Ordinary Meeting of Council held on 25 August 2022 pages (1) to (168) were confirmed at the Ordinary Meeting of Council held on 27 October 2022.



Signature

Cr Mel Congerton
Presiding Member



EMRC Council Members

| | | |
|------------------------|-----------------|--------------------|
| Cr Mel Congerton | Chairman | City of Swan |
| Cr Dylan O'Connor | Deputy Chairman | City of Kalamunda |
| Cr Kathryn Hamilton | EMRC Member | Town of Bassendean |
| Cr Hilary MacWilliam | EMRC Member | Town of Bassendean |
| Cr Steven Ostaszewskyj | EMRC Member | City of Bayswater |
| Cr Michelle Sutherland | EMRC Member | City of Bayswater |
| Cr Margaret Thomas | EMRC Member | City of Kalamunda |
| Cr John Daw | EMRC Member | Shire of Mundaring |
| Cr Doug Jeans | EMRC Member | Shire of Mundaring |
| Cr Charlie Zannino | EMRC Member | City of Swan |

EMRC Council Deputies

| | | |
|--------------------|--------------------|--------------------|
| Cr Emily Wilding | EMRC Deputy Member | Town of Bassendean |
| Cr Giorgia Johnson | EMRC Deputy Member | City of Bayswater |
| Cr Janelle Sewell | EMRC Deputy Member | City of Kalamunda |
| Cr Jo Cicchini | EMRC Deputy Member | Shire of Mundaring |
| Vacant | EMRC Deputy Member | City of Swan |

Ordinary Meeting of Council Minutes

An ordinary Meeting of Council was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, Ascot WA 6104 on **Thursday 25 August 2022**. The meeting commenced at **6:01pm**.

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 6.01pm.

1.1 ACKNOWLEDGEMENT OF COUNTRY

The Chairman acknowledged the traditional custodians of the land on which we meet today and paid respects to elders past, present and future.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE (PREVIOUSLY APPROVED)

Councillor Attendance

| | | |
|--|--------------------|--------------------|
| Cr Mel Congerton | Chairman | City of Swan |
| Cr Dylan O'Connor | Deputy Chairman | City of Kalamunda |
| Cr Kathryn Hamilton | EMRC Member | Town of Bassendean |
| Cr Emily Wilding (deputising for Cr MacWilliam) | EMRC Deputy Member | Town of Bassendean |
| Cr Steven Ostaszewskyj | EMRC Member | City of Bayswater |
| Cr Michelle Sutherland | EMRC Member | City of Bayswater |
| Cr Margaret Thomas | EMRC Member | City of Kalamunda |
| Cr Doug Jeans | EMRC Member | Shire of Mundaring |
| Cr Jo Cicchini (deputising for Cr Daw) | EMRC Deputy Member | Shire of Mundaring |
| Cr Charlie Zannino | EMRC Member | City of Swan |

Apologies

| | | |
|----------------------|-------------|--------------------|
| Cr Hilary MacWilliam | EMRC Member | Town of Bassendean |
| Cr John Daw | EMRC Member | Shire of Mundaring |

EMRC Officers

| | |
|-------------------|---|
| Mr Marcus Geisler | Chief Executive Officer |
| Mr Hua Jer Liew | Chief Financial Officer |
| Mr Brad Lacey | Chief Operating Officer |
| Mr Douglas Bruce | Chief Project Officer |
| Mrs Wendy Harris | Chief Sustainability Officer |
| Mrs Lee Loughnan | Personal Assistant to Chief Financial Officer (Minutes) |

EMRC Observers

Mr David Ameduri

Manager Financial Services

Ms Izabella Krzysko

Manager Procurement & Governance

Ms Theresa Eckstein

Executive Assistant to Chief Executive Officer

Mr Chris Snook

Information Services Support Officer

3 DISCLOSURE OF INTERESTS

Nil

4 ANNOUNCEMENTS BY THE CHAIRMAN OR PRESIDING MEMBER WITHOUT DISCUSSION**4.1 2021/2022 ANNUAL RETURN**

The Chairman reminded Councillors that their 2021/2022 Annual Returns are due to be received by the CEO no later than 5pm Friday, 26 August 2022. Councillors were asked to complete them as a matter of priority if they haven't already done so.

5 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

Nil

6 PUBLIC QUESTION TIME

Nil

7 APPLICATIONS FOR LEAVE OF ABSENCE**7.1 CR KATHRYN HAMILTON – LEAVE OF ABSENCE****COUNCIL RESOLUTION(S)**

MOVED CR OSTASZEWSKYJ SECONDED CR THOMAS

THAT COUNCIL APPROVES THE APPLICATION FOR LEAVE OF ABSENCE FOR CR KATHRYN HAMILTON FROM 3 SEPTEMBER 2022 TO 6 SEPTEMBER 2022 INCLUSIVE.

CARRIED UNANIMOUSLY

8 PETITIONS, DEPUTATIONS AND PRESENTATIONS

Nil

9 CONFIRMATION OF MINUTES OF PREVIOUS MEETING

9.1 MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 23 JUNE 2022

That the minutes of the Ordinary Meeting of Council held on 23 June 2022 which have been distributed, be confirmed.

COUNCIL RESOLUTION

MOVED CR ZANNINO

SECONDED CR JEANS

THAT THE MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 23 JUNE 2022 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY

10 QUESTIONS BY MEMBERS FOR WHICH DUE NOTICE HAS BEEN GIVEN

Nil

11 QUESTIONS BY MEMBERS WITHOUT NOTICE

Nil

12 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH MEETINGS MAY BE CLOSED TO THE PUBLIC

NOTE: Section 5.23(2) of the *Local Government Act 1995*, details a number of matters upon which Council may discuss and make decisions without members of the public being present. These matters include: matters affecting employees; personal affairs of any person; contractual matters; legal advice; commercial-in-confidence matters; security matters; among others.

The following confidential reports are covered in Section 19 of this agenda.

- HAZELMERE WOOD WASTE TO ENERGY PLANT UPDATE
- ITEM 14.1 OF THE LEGAL COMMITTEE MINUTES – 23 JUNE 2022 – A LEGAL MATTER UPDATE [CONFIDENTIAL MATTER IN ACCORDANCE WITH *LOCAL GOVERNMENT ACT 1995* s.5.23(2)(d)]

13 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil

14 REPORTS OF EMPLOYEES

- 14.1 LIST OF ACCOUNTS PAID DURING THE MONTHS OF JUNE AND JULY 2022 (D2022/12190)
- 14.2 FINANCIAL REPORT FOR PERIOD ENDED 30 JUNE 2022 (D2022/12191)
- 14.3 FINANCIAL REPORT FOR PERIOD ENDED 31 JULY 2022 (D2022/14090)
- 14.4 REVIEW OF COUNCIL POLICIES (D2022/14093)
- 14.5 SUNDRY DEBTOR WRITE OFF – PALOGA AND COUNTRY LEISURE (D2022/14120)
- 14.6 THE EASTERN METROPOLITAN REGIONAL COUNCIL FINAL DRAFT SUSTAINABILITY STRATEGY 2022/2023 (D2022/14121)
- 14.7 DRAFT REVIEW OF EASTERN METROPOLITAN REGIONAL COUNCIL 10 YEAR STRATEGIC PLAN – 2017 TO 2027 (D2022/14123)
- 14.8 REFURBISHMENT OF LANDFILL COMPACTOR FOR THE RED HILL WASTE MANAGEMENT FACILITY (D2022/14162)
- 14.9 ITEMS CONTAINED IN THE INFORMATION BULLETIN (D2022/12189)

QUESTIONS

The Chairman invites questions from members on the reports of employees.

RECOMMENDATION(S)

That with the exception of items, which are to be withdrawn and dealt with separately, Council adopts the recommendations in the Reports of Employees (Section 14).

COUNCIL RESOLUTION(S)

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT COUNCIL ADOPTS THE RECOMMENDATIONS IN THE REPORTS OF EMPLOYEES (SECTION 14).

CARRIED UNANIMOUSLY

14.1 LIST OF ACCOUNTS PAID DURING THE MONTHS OF JUNE AND JULY 2022

D2022/12190

PURPOSE OF REPORT

The purpose of this report is to present to Council a list of accounts paid under the Chief Executive Officer's delegated authority during the months of June and July 2022 for noting.

KEY POINT(S)

- As per the requirements of regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, the list of accounts paid during the months of June and July 2022 is provided for noting.

RECOMMENDATION(S)

That Council notes the CEO's list of accounts for June and July 2022 paid under delegated power in accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, forming the attachment to this report totalling \$12,429,161.65

SOURCE OF REPORT

Chief Financial Officer

BACKGROUND

Council has delegated to the Chief Executive Officer (CEO) the exercise of its power to make payments from the Municipal Fund and Trust Fund. In accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, a list of accounts paid by the CEO is to be provided to Council, where such delegation is made.

- 1 The table below summarises the payments drawn on the funds during the months of June and July 2022. A list detailing the payments made is appended as an attachment to this report.

| Municipal Fund | EFT Payments | EFT49678 – EFT50120, EFT50275 | |
|----------------|--------------------------------|--|------------------------|
| | Cheque Payments | 220663 - 220675 | |
| | Payroll EFT | PAY 2022-25, PAY 2022-26, PAY 2023-01 & PAY 2023-02 | |
| | Direct Debits | | |
| | ➤ Superannuation | DD24126.1 – DD24126.23 DD24407.1 – DD24407.23 DD24408.1 – DD24408.22 DD24409.1 – DD24409.22 | |
| | ➤ Bank Charges | 1*JUN 22 AND 1*JUL22 | |
| | ➤ Other | 2155 - 2191 | \$12,446,470.15 |
| | Less Cancelled EFT's & Cheques | EFT49988 | \$17,308.50 |
| Trust Fund | EFT Payments | | Nil |
| Total | | | \$12,429,161.65 |

| Summary of Expenditure for the Months of June and July 2022 | | |
|---|-----------|----------------------|
| Payroll | \$ | 1,191,930.08 |
| Term Deposit Investments | \$ | 3,500,000.00 |
| Capital Expenditure | \$ | 1,781,542.89 |
| Operating Expenditure | | |
| ➤ Landfill Levy * | \$ | 3,060,306.68 |
| ➤ Other | \$ | 2,895,382.00 |
| Total | \$ | 12,429,161.65 |

* Note: The Landfill Levy is paid quarterly in July, October, January and April

STRATEGIC/POLICY IMPLICATIONS

- 2 Key Result Area 3 – Good Governance
- 3.3 To provide responsible and accountable governance and management of the EMRC
- 3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

- 3 As detailed within the report.

SUSTAINABILITY IMPLICATIONS

4 Nil

RISK MANAGEMENT

| Risk – Adverse credit rating if creditor accounts are not paid when due | | |
|---|---------------|--------|
| Consequence | Likelihood | Rating |
| Possible | Insignificant | Low |
| Action/Strategy | | |
| ➤ Ensure timely payment of creditor accounts when they fall due. | | |

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|--------------------|---------------------|
| Town of Bassendean | Nil |
| City of Bayswater | |
| City of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

CEO's Delegated Payments List for the months of June and July 2022 (D2022/12190)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council notes the CEO's list of accounts for June and July 2022 paid under delegated power in accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, forming the attachment to this report totalling \$12,429,161.65.

COUNCIL RESOLUTION(S)

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT COUNCIL NOTES THE CEO'S LIST OF ACCOUNTS FOR JUNE AND JULY 2022 PAID UNDER DELEGATED POWER IN ACCORDANCE WITH REGULATION 13(1) OF THE *LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996*, FORMING THE ATTACHMENT TO THIS REPORT TOTALLING \$12,429,161.65.

CARRIED UNANIMOUSLY



Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENTS LIST
FOR THE MONTHS OF JUNE & JULY 2022

| Cheque / EFT No | Date | Payee | | Amount |
|--------------------|------------|--|--|-----------|
| EFT49678 | 01/06/2022 | ABA AUTOMATIC GATES WA | REPLACE REAR CARPARK GATE MOTOR AND SENSORS | 4,101.10 |
| EFT49679 | 01/06/2022 | ABLE WESTCHEM - BORVEK PTY LTD T/A | HAND SANITISERS | 127.27 |
| EFT49680 | 01/06/2022 | ADT SECURITY | SECURITY MONITORING & ALARM RESPONSE | 140.42 |
| EFT49681 | 01/06/2022 | AIR FILTER DRY CLEAN SYSTEMS WA | CLEAN & SERVICES FILTERS | 704.77 |
| EFT49682 | 01/06/2022 | ALLPEST - ROL-WA PTY LTD T/AS | PEST CONTROLS | 1,626.00 |
| EFT49683 | 01/06/2022 | ATF SERVICES PTY LTD | EQUIPMENT HIRE | 3,542.00 |
| EFT49684 | 01/06/2022 | AUSTRALIA AND NEW ZEALAND RECYCLING PLATFORM LTD | CONTRIBUTION TO TECH COLLECT E WASTE PROGRAM COLLECTION & DISPOSAL COSTS | 860.64 |
| EFT49685 | 01/06/2022 | BEDROCK MINE MAINTENANCE SERVICES PTY LTD | LABOUR HIRE | 836.00 |
| EFT49686 | 01/06/2022 | BIN BATH AUSTRALIA PTY LTD | BIN CLEANING | 103.40 |
| EFT49687 | 01/06/2022 | BRING COURIERS | COURIER SERVICE | 70.02 |
| EFT49688 | 01/06/2022 | BROOKS HIRE SERVICE PTY LTD | PLANT HIRE - EXCAVATOR | 9,279.61 |
| EFT49689 | 01/06/2022 | BURSON AUTOMOTIVE PTY LTD | PLANT PARTS | 719.91 |
| EFT49690 | 01/06/2022 | CAPITAL TRANSPORT SERVICES (WA) PTY LTD | COURIER SERVICE | 100.63 |
| EFT49691 | 01/06/2022 | CHARLES SERVICE COMPANY | CLEANING SERVICES - RED HILL | 3,434.14 |
| EFT49692 | 01/06/2022 | CHEMCENTRE | WOOD FINDS & FOGO MATERIAL SAMPLE MONITORING | 4,984.23 |
| EFT49693 | 01/06/2022 | CJD EQUIPMENT PTY LTD | PLANT MAINTENANCE, PARTS & SERVICE | 33,288.19 |
| EFT49694 | 01/06/2022 | CLEANAWAY PTY LTD | COLLECTION OF GAS CYLINDERS FROM TRANSFER STATION | 1,649.95 |
| EFT49695 | 01/06/2022 | COLIN PUMPHREY | CONSULTING FEE - REGIONAL WASTE COLLECTION MODEL | 900.00 |
| EFT49696 | 01/06/2022 | COMPU-STOR | IT BACKUP DATA SERVICES | 678.44 |
| EFT49697 | 01/06/2022 | CROSSLAND & HARDY PTY LTD | QUARTERLY SURVEYING COSTS - STAGE 14 & 16 | 2,596.00 |
| EFT49698 | 01/06/2022 | CSE CROSSCOM PTY LTD | TWO-WAY RADIO REMOTE HANDPIECE | 165.00 |
| EFT49699 | 01/06/2022 | DORMAKABA AUSTRALIA PTY LTD | FRONT DOOR REPAIR - ASCOT PLACE | 242.00 |
| EFT49700 | 01/06/2022 | DRAKE AUSTRALIA PTY LTD | LABOUR HIRE | 11,945.08 |
| EFT49701 | 01/06/2022 | E & MJ ROSHER | PLANT PARTS | 1,524.78 |
| EFT49702 | 01/06/2022 | ECOLO WA | ODOUR CONTROL SOLUTIONS | 3,168.00 |
| EFT49703 | 01/06/2022 | ENVIRO SWEEP | SITE SWEEPING - HAZELMERE | 2,156.00 |
| EFT49704 | 01/06/2022 | EUROFINS ARL PTY LTD T/AS EUROFINS | SAMPLE TESTING - DUST, WOODCHIP & PFAS MATERIALS | 1,996.92 |
| EFT49705 | 01/06/2022 | EVERSAFE FIRE PROTECTION | FIRE FIGHTING POWDER | 148.50 |
| EFT49706 | 01/06/2022 | FLEET DYNAMICS PTY LTD | MONTHLY EQUIPMENT HIRE FEE | 48.40 |
| EFT49707 | 01/06/2022 | FRESH VENTURE GROUP PTY LTD T/AS FRUIT AT WORK | STAFF AMENITIES | 403.00 |
| EFT49708 | 01/06/2022 | FUELFIX PTY LTD | EQUIPMENT HIRE | 730.72 |
| EFT49709 | 01/06/2022 | FUJIFILM BUSINESS INNOVATION AUSTRALIA PTY LTD | PHOTOCOPIER MAINTENANCE & SUPPLIES | 251.13 |
| EFT49710 | 01/06/2022 | GHD PTY LTD | CONSULTANCY FEE - PERMANENT FOGO PROCESSING FACILITY | 11,126.10 |
| EFT49711 | 01/06/2022 | GREENGATES GARDENING SERVICES | GARDENING SERVICE AT HAZELMERE | 1,799.00 |
| EFT49712 | 01/06/2022 | GREENS ELECTRICAL SERVICE | ELECTRICAL MAINTENANCE AT RED HILL | 1,554.54 |
| EFT49713 | 01/06/2022 | HOPGOODGANIM LAWYERS | PROBITY SERVICES - PERMANENT FOGO FACILITY | 5,060.00 |
| EFT49714 | 01/06/2022 | ILLION AUSTRALIA PTY LTD (DUN & BRADSTREET) | ONLINE CREDIT REFERENCE CHECKS | 348.04 |
| EFT49715 | 01/06/2022 | INTEGRATED ICT | IT SUPPORT | 861.30 |
| EFT49716 | 01/06/2022 | JD ORGANICS PTY LTD | FOGO PRODUCTS | 3,500.64 |
| EFT49717 | 01/06/2022 | KOMATSU FORKLIFT AUSTRALIA PTY LTD | PLANT PARTS | 1,276.57 |
| EFT49718 | 01/06/2022 | LAW CENTRAL LEGAL PTY LTD T/AS LAW CENTRAL LEGAL | LEGAL ADVICE - WWtE PROJECT & HRRP WASTE TRANSFER STATION | 5,346.00 |
| EFT49719 | 01/06/2022 | MA SERVICES GROUP PTY LTD | SECURITY MONITORING | 6,723.29 |
| EFT49720 | 01/06/2022 | MAIL PLUS PERTH | MAIL EXPENSES | 369.60 |
| EFT49721 | 01/06/2022 | MARSMEN PLUMBING | BUILDING MAINTENANCE - ASCOT PLACE | 423.50 |
| EFT49722 | 01/06/2022 | METRO MOTORS (2010) PTY LTD | VEHICLE SERVICE | 389.25 |



Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENTS LIST FOR THE MONTHS OF JUNE & JULY 2022

| Cheque / EFT No | Date | Payee | | Amount |
|--------------------|------------|---|---|-----------|
| EFT49723 | 01/06/2022 | MIDLAND STEEL FABRICATION - RASON HOLDINGS P/L AS TRUSTEE FOR THE MIDLAND STEEL TRUST | PLANT PARTS - GRINDER | 23,512.50 |
| EFT49724 | 01/06/2022 | MR POTHOLE | POTHOLE & WEIGHBRIDGE OFF RAMP REPAIRS | 13,915.00 |
| EFT49725 | 01/06/2022 | N D ENGINEERING - N D ENGINEERING PTY LTD T/AS | CONSULTANCY FEE - COOLING WATER TOWER & REVERSE OSMOSYS SYSTEM | 5,200.00 |
| EFT49726 | 01/06/2022 | NAPA (FORMERLY KNOWN AS COVS) | AIR FRESHNERS | 122.10 |
| EFT49727 | 01/06/2022 | NATIONAL WORKFORCE | LABOUR HIRE | 682.24 |
| EFT49728 | 01/06/2022 | NESSCO GROUP | REPAIR AIR COMPRESSOR | 2,887.50 |
| EFT49729 | 01/06/2022 | NEVERFAIL SPRINGWATER | BOTTLED WATER | 397.25 |
| EFT49730 | 01/06/2022 | NEVILLE REFRIGERATION & AIRCONDITIONING | DEGASSING OF FRIDGES & AIRCONDITIONERS - TRANSFER STATIONS AND RED HILL | 2,816.00 |
| EFT49731 | 01/06/2022 | OFFICE LINE GROUP | PURCHASE OF OFFICE EQUIPMENT | 2,217.60 |
| EFT49732 | 01/06/2022 | ONSITE RENTALS PTY LTD | EQUIPMENT RENTAL | 468.62 |
| EFT49733 | 01/06/2022 | PERTH AUTO ALLIANCE P/L T/A CHALLENGER FORD; LYNFORD & TITAN FORD | VEHICLE SERVICE | 945.00 |
| EFT49734 | 01/06/2022 | PERTH BIN HIRE - IWM (PBH) PTY LTD T/A | PRODUCT TRANSPORTATION COSTS | 900.00 |
| EFT49735 | 01/06/2022 | PERTH IS OK - KELLEWAY WHELAN HOLDINGS PTY LTD T/A | ADVERTISING - AVON DESCENT | 10,230.00 |
| EFT49736 | 01/06/2022 | PETRO MIN ENGINEERS | CONSULTING FEE - WWtE | 4,163.50 |
| EFT49737 | 01/06/2022 | PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD) | HYDRAULIC HOSE SUPPLIES & REPAIRS | 1,429.03 |
| EFT49738 | 01/06/2022 | PRESTIGE ALARMS | REPLACE 2 X SIREN / STROBE KITS AT HAZELMERE | 594.00 |
| EFT49739 | 01/06/2022 | PRUDENTIAL INVESTMENT SERVICES CORP P/L | INVESTMENT ADVISORY SERVICES | 2,083.32 |
| EFT49740 | 01/06/2022 | QUAD SERVICES PTY LTD | CLEANING SERVICES & CONSUMABLES - ASCOT PLACE & HAZELMERE | 5,362.23 |
| EFT49741 | 01/06/2022 | RELATIONSHIPS AUSTRALIA WA INC | EAP - COUNSELLING FEES | 170.50 |
| EFT49742 | 01/06/2022 | REMONDIS AUSTRALIA PTY LTD | COLLECTION OF PAPER RECYCLABLES | 18.04 |
| EFT49743 | 01/06/2022 | REMPAN - COMPELLING ECONOMICS PTY LTD | ANNUAL SUBSCRIPTION FOR REMPLAN | 25,718.00 |
| EFT49744 | 01/06/2022 | RISK MANAGEMENT TECHNOLOGIES PTY LTD | CHEM ALERT SYSTEM LICENCE - ANNUAL RENEWAL | 3,667.40 |
| EFT49745 | 01/06/2022 | RUDD INDUSTRIAL AND FARM SUPPLIES | HARDWARE SUPPLIES | 115.95 |
| EFT49746 | 01/06/2022 | SAFE WORK LABORATORIES PTY LTD | HEALTH PROMOTIONS - DRUG TEST KITS | 1,078.00 |
| EFT49747 | 01/06/2022 | SETON AUSTRALIA - BRADY AUSTRALIA PTY LTD T/AS | PROTECTIVE CLOTHING | 619.05 |
| EFT49748 | 01/06/2022 | SONIC HEALTHPLUS PTY LTD | PRE-EMPLOYMENT MEDICAL | 291.50 |
| EFT49749 | 01/06/2022 | SOUTHERN CROSS PROTECTION | COURIER SERVICE | 423.50 |
| EFT49750 | 01/06/2022 | POLYFIT FABRICATION - SPRINGFIELD ASSET P/L AS TRUSTEE OF THE BRYAN FAMILY TRUST T/A | REPAIR LINERS IN CLASSIV CELL | 20,157.50 |
| EFT49751 | 01/06/2022 | ST JOHN AMBULANCE ASSOCIATION | FIRST AID TRAINING & RESTOCK FIRST AID KIT | 1,060.17 |
| EFT49752 | 01/06/2022 | STANDARDS AUSTRALIA LIMITED | AUSTRALIAN STANDARD - ANNUAL LICENCE RENEWAL | 99.92 |
| EFT49753 | 01/06/2022 | STANLEE HOSPITALITY SUPPLIES - EAE HOLDINGS PTY LTD T/AS | KITCHEN SUPPLIES | 1,307.46 |
| EFT49754 | 01/06/2022 | SUEZ RECYCLING & RECOVERY | FOGO BIN HIRE & GLASS RECYCLING COST | 816.02 |
| EFT49755 | 01/06/2022 | SWAN FIRE SERVICES | SERVICE MAINTENANCE - FIRE PROTECTION SYSTEM IN C&I BUILDING AT HAZELMERE | 173.80 |
| EFT49756 | 01/06/2022 | TALIS CONSULTANTS | CONSULTING FEE - REGIONAL WASTE COLLECTION MODEL & CLASS IV STAGE 2 AT RED HILL | 15,616.57 |
| EFT49757 | 01/06/2022 | TIM DAVIES LANDSCAPING PTY LTD (TDL) | GARDEN MAINTENANCE ASCOT PLACE | 1,014.99 |
| EFT49758 | 01/06/2022 | TJ DEPIAZZI & SONS | PRODUCT TRANSPORTATION COSTS | 8,872.35 |
| EFT49759 | 01/06/2022 | TOTAL TOOLS MIDLAND | HARDWARE SUPPLIES | 149.00 |
| EFT49760 | 01/06/2022 | TOTALLY WORKWEAR MIDLAND | PROTECTIVE CLOTHING | 1,777.18 |
| EFT49761 | 01/06/2022 | TRADEFAIRE INTERNATIONAL PTY LTD | TYRE REPLACEMENTS & REPAIRS | 4,119.51 |
| EFT49762 | 01/06/2022 | TUDOR HOUSE (WA) PTY LTD | AUSTRALIAN FLAG | 678.00 |
| EFT49763 | 01/06/2022 | TWISTECH - GREG WOOD | FENCE REPAIRS AT RED HILL & TRANSFER STATIONS | 3,553.00 |
| EFT49764 | 01/06/2022 | VOLICH WASTE CONTRACTORS PTY LTD | BULK BIN HIRE | 44.00 |
| EFT49765 | 01/06/2022 | VS INVESTMENT GROUP PTY LTD | BULK BAG PURCHASES | 17,600.00 |
| EFT49766 | 01/06/2022 | WASTETRANS WA - APPALA HOLDINGS PTY LTD T/AS | PRODUCT TRANSPORTATION COSTS | 51,333.00 |
| EFT49767 | 01/06/2022 | WATERLOGIC AUSTRALIA PTY LTD | EQUIPMENT RENTAL & SERVICE FEE | 822.28 |



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| EFT49768 | 01/06/2022 | WESTRAC EQUIPMENT PTY LTD | PLANT SERVICE AGREEMENT & PLANT PARTS | 13,964.10 |
| EFT49769 | 01/06/2022 | WINC AUSTRALIA PTY LTD | STATIONERY & CONSUMABLES | 2,746.36 |
| EFT49770 | 01/06/2022 | WORK CLOBBER | PROTECTIVE CLOTHING | 176.40 |
| EFT49771 | 01/06/2022 | WORLDWIDE PRINTING SOLUTIONS CANNINGTON | REDESIGNING AND PRINTING OF FOGO GUIDE & BIN TAGGING POSTCARDS | 979.00 |
| EFT49772 | 01/06/2022 | ZENITH LOW LOADERS | PLANT TRANSPORTATION COST | 357.36 |
| EFT49773 | 03/06/2022 | CDM AUSTRALIA | COMPUTER HARDWARE PURCHASES | 6,139.76 |
| EFT49774 | 03/06/2022 | FLEXI STAFF PTY LTD | LABOUR HIRE | 2,588.74 |
| EFT49775 | 03/06/2022 | HILLS FABRICATION & WELDING | PLANT REPAIR | 264.00 |
| EFT49776 | 03/06/2022 | INDUSTRIAL CONTAINERS P/L T/A VACLIFT | PLANT PARTS | 3,633.94 |
| EFT49777 | 03/06/2022 | LABOURFORCE IMPEX PERSONNEL P/L | LABOUR HIRE | 2,671.17 |
| EFT49778 | 03/06/2022 | METRO MOTORS (2010) PTY LTD | VEHICLE SERVICE | 481.90 |
| EFT49779 | 03/06/2022 | NATIONAL WORKFORCE | LABOUR HIRE | 2,065.33 |
| EFT49780 | 03/06/2022 | SEEK LIMITED | ADVERTISEMENT - RECRUITMENT | 2,750.00 |
| EFT49781 | 08/06/2022 | ADT SECURITY | SECURITY MONITORING | 60.39 |
| EFT49782 | 08/06/2022 | AMALGAM RECRUITMENT | LABOUR HIRE | 1,926.34 |
| EFT49783 | 08/06/2022 | AMER SAABI | STAFF REIMBURSEMENT | 56.94 |
| EFT49784 | 08/06/2022 | BIOGAS SYSTEMS AUSTRALIA PTY LTD | BORE REPAIR | 8,001.14 |
| EFT49785 | 08/06/2022 | CJD EQUIPMENT PTY LTD | PLANT MAINTENANCE, PARTS & SERVICE | 1,229.82 |
| EFT49786 | 08/06/2022 | DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER) | CONTROL WASTE TRACKING FORM CHARGES | 660.00 |
| EFT49787 | 08/06/2022 | FLEXI STAFF PTY LTD | LABOUR HIRE | 1,595.00 |
| EFT49788 | 08/06/2022 | FOSTER PLUMBING AND GAS | SERVICE TO WATER UNIT | 330.00 |
| EFT49789 | 08/06/2022 | HILLS FABRICATION & WELDING | PLANT REPAIR | 374.00 |
| EFT49790 | 08/06/2022 | INDUSTRIAL RECRUITMENT PARTNERS | LABOUR HIRE | 2,552.99 |
| EFT49791 | 08/06/2022 | LABOURFORCE IMPEX PERSONNEL P/L | LABOUR HIRE | 7,000.09 |
| EFT49792 | 08/06/2022 | MOTORCHARGE PTY LTD | FLEET FUEL PURCHASES | 3,059.74 |
| EFT49793 | 08/06/2022 | PERTH QUALITY SERVICES | CLEANING OF FLOOR - HAZELMERE SITE | 1,140.00 |
| EFT49794 | 08/06/2022 | RENTCO TRANSPORT EQUIPMENT RENTALS | PLANT HIRE | 9,338.18 |
| EFT49795 | 08/06/2022 | SETON AUSTRALIA - BRADY AUSTRALIA PTY LTD T/AS | HAND SANITISERS | 239.89 |
| EFT49796 | 08/06/2022 | SPUDS GARDENING SERVICES | GARDENING SERVICE AT RED HILL | 5,973.00 |
| EFT49797 | 08/06/2022 | SWAN TOWING SERVICES PTY LTD ATF THE SWAN TOWING TRUST | PLANT TRANSPORTATION COST | 1,089.00 |
| EFT49798 | 08/06/2022 | SYNERGY | ELECTRICITY CHARGES - RED HILL | 127.63 |
| EFT49799 | 08/06/2022 | TELSTRA CORPORATION LTD | TELEPHONE CHARGES | 1,112.41 |
| EFT49800 | 08/06/2022 | WREN OIL | WASTE OIL REMOVAL | 49.50 |
| EFT49801 | 08/06/2022 | YOGA BY LAUREN CATALANO | STAFF HEALTH PROMOTION | 630.00 |
| EFT49802 | 10/06/2022 | BEV'S SAWS & MOWERS (STIHL SHOP MIDLAND) | HARDWARE SUPPLIES & PLANT PARTS | 1,557.65 |
| EFT49803 | 10/06/2022 | BISHOPS BOILYS P/L | PLANT REPAIR | 720.50 |
| EFT49804 | 10/06/2022 | CIVIL AUTO ELECTRICS PTY LTD | PLANT REPAIRS | 914.10 |
| EFT49805 | 10/06/2022 | DONUT WASTE PTY LTD | CATERING COSTS | 175.00 |
| EFT49806 | 10/06/2022 | FLEXI STAFF PTY LTD | LABOUR HIRE | 2,283.71 |
| EFT49807 | 10/06/2022 | NATIONAL WORKFORCE | LABOUR HIRE | 341.12 |
| EFT49808 | 14/06/2022 | CHILD SUPPORT | EMPLOYEE DEDUCTION | 352.70 |
| EFT49809 | 14/06/2022 | PAYG PAYMENTS | PAYG TAXATION PAYMENT | 82,594.00 |
| EFT49810 | 14/06/2022 | BIG WHEELS TRUCK ALIGNMENT | PLANT REPAIR & MAINTENANCE | 1,785.34 |
| EFT49811 | 14/06/2022 | DINGO BUS CHARTER | BUS HIRE | 550.00 |
| EFT49812 | 14/06/2022 | INDUSTRIAL RECRUITMENT PARTNERS | LABOUR HIRE | 1,864.89 |



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| EFT49813 | 14/06/2022 | KLB SYSTEMS | COMPUTER HARDWARE PURCHASES | 2,970.00 |
| EFT49814 | 14/06/2022 | NATALE GROUP AUSTRALIA PTY LTD | CCTV CAMERA HIRE & MONITORING COST - RED HILL | 462.00 |
| EFT49815 | 14/06/2022 | NATIONAL WORKFORCE | LABOUR HIRE | 1,273.53 |
| EFT49816 | 14/06/2022 | PERTH QUALITY SERVICES | GENERAL MAINTENANCE & CLEANING - HAZELMERE SITE | 510.00 |
| EFT49817 | 14/06/2022 | SPUDS GARDENING SERVICES | REHABILITATION OF CLASS III CELLS AT RED HILL | 1,518.00 |
| EFT49818 | 14/06/2022 | SYNERGY | ELECTRICITY CHARGES - ASCOT PLACE & RED HILL | 8,578.13 |
| EFT49819 | 14/06/2022 | TRUCKLINE - SPECIALIST WHOLESALERS PTY LTD T/AS | PLANT PARTS | 1,729.71 |
| EFT49820 | 17/06/2022 | AIR FILTER DRY CLEAN SYSTEMS WA | CLEAN & SERVICES FILTERS | 259.27 |
| EFT49821 | 17/06/2022 | AUSCO MODULAR PTY LTD | PLANT HIRE - HAZELMERE | 2,996.71 |
| EFT49822 | 17/06/2022 | BAYSWATER AUTO DETAILERS | POOL VEHICLE CLEANING | 407.00 |
| EFT49823 | 17/06/2022 | BP AUSTRALIA PTY LTD | FUEL PURCHASES | 82,498.57 |
| EFT49824 | 17/06/2022 | CAVALIER PORTABLES & PARK HOMES | PLANT HIRE - WWtE | 1,429.99 |
| EFT49825 | 17/06/2022 | DATA 3 PERTH | SOFTWARE LICENCE ANNUAL RENEWAL | 5,895.43 |
| EFT49826 | 17/06/2022 | FLEXI STAFF PTY LTD | LABOUR HIRE | 2,826.01 |
| EFT49827 | 17/06/2022 | FOSTER PLUMBING AND GAS | GENERAL MAINTENANCE AT HAZELMERE | 550.00 |
| EFT49828 | 17/06/2022 | GHD PTY LTD | CONSULTANCY FEE - CORPORATE BUSINESS PLAN SUPPORT SERVICES | 3,564.00 |
| EFT49829 | 17/06/2022 | ODOUR CONTROL SYSTEMS INTERNATIONAL LTD | ALTERNATIVE DAILY COVER MATERIAL | 16,821.66 |
| EFT49830 | 17/06/2022 | RAUBEX CONSTRUCTION | PROGRESS CLAIM - STAGE 16 CELL & PAYMENT OF RETENTION FUNDS | 160,730.94 |
| EFT49831 | 17/06/2022 | SIX CATS CONSULTING PTY LTD | GDA SUPPORT | 21,736.00 |
| EFT49832 | 17/06/2022 | WA SAND SUPPLY AND HAULAGE PTY LTD | WASTE PRODUCT TRANSPORTATION COSTS | 1,320.00 |
| EFT49833 | 17/06/2022 | WEST TIP WASTE CONTROL | SKIP BIN HIRE | 1,221.00 |
| EFT49834 | 20/06/2022 | DEPUTY COMMISSIONER OF TAXATION | GST PAYMENT | 172,493.00 |
| EFT49835 | 22/06/2022 | AMALGAM RECRUITMENT | LABOUR HIRE | 3,946.92 |
| EFT49836 | 22/06/2022 | AUSTRALIA POST - ASCOT PLACE | POSTAL CHARGES | 154.56 |
| EFT49837 | 22/06/2022 | AVORA PTY LTD | STEP-IN COST - WWtE | 14,396.25 |
| EFT49838 | 22/06/2022 | BARFIELD EARTHMOVING (JAYCOURT NOMINEES P/L) | CONSTRUCTION OF FOGO HARDSTAND | 58,184.50 |
| EFT49839 | 22/06/2022 | CIVIL AUTO ELECTRICS PTY LTD | PLANT REPAIRS | 2,795.65 |
| EFT49840 | 22/06/2022 | INDUSTRIAL RECRUITMENT PARTNERS | LABOUR HIRE | 2,214.48 |
| EFT49841 | 22/06/2022 | KOMATSU FORKLIFT AUSTRALIA PTY LTD | PLANT PARTS | 319.00 |
| EFT49842 | 22/06/2022 | LABOURFORCE IMPEX PERSONNEL P/L | LABOUR HIRE | 5,793.66 |
| EFT49843 | 22/06/2022 | TALIS CONSULTANTS | CONSULTING FEE - EPA APPLICATION | 1,030.43 |
| EFT49844 | 22/06/2022 | TELSTRA CORPORATION LTD | TELEPHONE CHARGES | 9,009.48 |
| EFT49845 | 22/06/2022 | TUTT BRYANT EQUIPMENT (BT EQUIPMENT PTY LTD) | PLANT SERVICE & MAINTENANCE | 4,610.13 |
| EFT49846 | 28/06/2022 | BADER LUBRICATION | PLANT MAINTENANCE | 612.70 |
| EFT49847 | 28/06/2022 | BEE JAYS CANVAS CO - PETER STICKLAND HOLDINGS PTY LTD T/AS | PLANT PARTS | 865.40 |
| EFT49848 | 28/06/2022 | BEV'S SAWS & MOWERS (STIHL SHOP MIDLAND) | PLANT REPAIR | 1,093.50 |
| EFT49849 | 28/06/2022 | CHARLIE ZANNINO | QUARTERLY COUNCILLORS PAYMENT | 2,640.00 |
| EFT49850 | 28/06/2022 | CHILD SUPPORT | EMPLOYEE DEDUCTION | 352.70 |
| EFT49851 | 28/06/2022 | DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER) | CONTROL WASTE TRACKING FORM CHARGES | 572.00 |
| EFT49852 | 28/06/2022 | DOUG JEANS | QUARTERLY COUNCILLORS PAYMENT | 2,640.00 |
| EFT49853 | 28/06/2022 | DYLAN O'CONNOR | QUARTERLY COUNCILLORS PAYMENT | 3,893.94 |
| EFT49854 | 28/06/2022 | EDWIN DELL | REIMBURSEMENT - TRAVEL ALLOWANCE | 70.40 |
| EFT49855 | 28/06/2022 | HERBERT SMITH FREEHILLS LAWYERS | LEGAL ADVICE | 2,445.30 |
| EFT49856 | 28/06/2022 | HILARY MACWILLIAM | QUARTERLY COUNCILLORS PAYMENT | 2,640.00 |
| EFT49857 | 28/06/2022 | INTEGRATED ICT | IT SUPPORT | 1,336.80 |



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| EFT49858 | 28/06/2022 | ISABELLE MARIE | 463.13 |
| EFT49859 | 28/06/2022 | JO CICCHINI | 238.00 |
| EFT49860 | 28/06/2022 | JOHN DAW | 2,640.00 |
| EFT49861 | 28/06/2022 | KATHRYN HAMILTON | 2,640.00 |
| EFT49862 | 28/06/2022 | MARGARET THOMAS | 2,640.00 |
| EFT49863 | 28/06/2022 | MARKETFORCE | 152.35 |
| EFT49864 | 28/06/2022 | MEL CONGERTON | 8,975.50 |
| EFT49865 | 28/06/2022 | MICHELLE SUTHERLAND | 2,640.00 |
| EFT49866 | 28/06/2022 | MITCHELL TREZISE | 517.85 |
| EFT49867 | 28/06/2022 | PAYG PAYMENTS | 84,882.52 |
| EFT49868 | 28/06/2022 | PERTH ENERGY PTY LTD | 129.22 |
| EFT49869 | 28/06/2022 | SIX CATS CONSULTING PTY LTD | 8,360.00 |
| EFT49870 | 28/06/2022 | STEVE OSTASZEWSKYJ | 2,640.00 |
| EFT49871 | 28/06/2022 | WEST TIP WASTE CONTROL | 14,080.00 |
| EFT49872 | 30/06/2022 | BARFIELD EARTHMOVING (JAYCOURT NOMINEES P/L) | 16,572.60 |
| EFT49873 | 30/06/2022 | BISTEL CONSTRUCTION PTY LTD | 477,229.87 |
| EFT49874 | 30/06/2022 | CATALYSE PTY LTD | 12,320.00 |
| EFT49875 | 30/06/2022 | FLEXI STAFF PTY LTD | 2,934.80 |
| EFT49876 | 30/06/2022 | LABOURFORCE IMPEX PERSONNEL P/L | 5,905.18 |
| EFT49877 | 30/06/2022 | LGIS | 36.96 |
| EFT49878 | 30/06/2022 | MA SERVICES GROUP PTY LTD | 2,090.00 |
| EFT49879 | 30/06/2022 | MANDALAY TECHNOLOGIES PTY LTD | 1,760.00 |
| EFT49880 | 30/06/2022 | MEDICAL AND SCIENTIFIC SERVICES PTY LTD | 550.00 |
| EFT49881 | 30/06/2022 | MORAY & AGNEW | 6,380.00 |
| EFT49882 | 30/06/2022 | NEVILLE REFRIGERATION & AIRCONDITIONING | 770.00 |
| EFT49883 | 30/06/2022 | PERTH BIN HIRE - IWM (PBH) PTY LTD T/A | 225.00 |
| EFT49884 | 30/06/2022 | SYNERGY | 8,309.88 |
| EFT49885 | 30/06/2022 | TALIS CONSULTANTS | 5,461.50 |
| EFT49886 | 30/06/2022 | WEST TIP WASTE CONTROL | 7,161.00 |
| EFT49887 | 30/06/2022 | IQUMULATE PREMIUM FUNDING P/L | 21,112.41 |
| EFT49888 | 30/06/2022 | ADT SECURITY | 217.42 |
| EFT49889 | 30/06/2022 | ADVANCED LIQUID WASTE - ANTHONY WALSH ATF 88 FAMILY TRUST T/A | 1,771.00 |
| EFT49890 | 30/06/2022 | AFGRI EQUIPMENT AUSTRALIA PTY LTD | 6,736.95 |
| EFT49891 | 30/06/2022 | AIR FILTER DRY CLEAN SYSTEMS WA | 1,509.82 |
| EFT49892 | 30/06/2022 | ALLIGHTSYKES PTY LTD | 1,230.35 |
| EFT49893 | 30/06/2022 | ALLPEST - ROL-WA PTY LTD T/AS | 1,718.00 |
| EFT49894 | 30/06/2022 | ALLWORKS (WA) PTY LTD | 6,248.00 |
| EFT49895 | 30/06/2022 | AMALGAM RECRUITMENT | 1,298.19 |
| EFT49896 | 30/06/2022 | ANAM SAEED | 2,288.00 |
| EFT49897 | 30/06/2022 | ARALUEN HAGAN - SANDARCH | 440.00 |
| EFT49898 | 30/06/2022 | ATF SERVICES PTY LTD | 5,791.50 |
| EFT49899 | 30/06/2022 | AUSTRALIAN ENVIRONMENTAL AUDITORS PTY LTD | 3,850.00 |
| EFT49900 | 30/06/2022 | AVORA PTY LTD | 1,815.00 |
| EFT49901 | 30/06/2022 | BEDROCK MINE MAINTENANCE SERVICES PTY LTD | 770.00 |
| EFT49902 | 30/06/2022 | BIG BUBBLE RETAIL | 52.28 |



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| EFT49903 | 30/06/2022 | BIN BATH AUSTRALIA PTY LTD | BIN CLEANING | 103.40 |
| EFT49904 | 30/06/2022 | BISHOPS BOILYS P/L | PLANT MAINTENANCE | 286.00 |
| EFT49905 | 30/06/2022 | BLACKWOODS ATKINS | PROTECTIVE GEAR | 340.00 |
| EFT49906 | 30/06/2022 | BOBCAT ATTACH | PLANT REPAIR | 297.00 |
| EFT49907 | 30/06/2022 | BREATHALYSER SALES AND SERVICE | EQUIPMENT CALIBRATION | 396.00 |
| EFT49908 | 30/06/2022 | BRING COURIERS | COURIER SERVICE | 139.50 |
| EFT49909 | 30/06/2022 | BROOKS HIRE SERVICE PTY LTD | PLANT HIRE | 11,107.44 |
| EFT49910 | 30/06/2022 | BUNNINGS GROUP LTD | HARDWARE SUPPLIES | 325.70 |
| EFT49911 | 30/06/2022 | BURSON AUTOMOTIVE PTY LTD | PLANT PARTS | 22.17 |
| EFT49912 | 30/06/2022 | CARRINGTONS TRAFFIC SERVICES | TRAFFIC CONTROL AT RED HILL | 3,283.50 |
| EFT49913 | 30/06/2022 | CHARLES SERVICE COMPANY | CLEANING SERVICES - RED HILL | 3,578.18 |
| EFT49914 | 30/06/2022 | CHEMCENTRE | WOOD FINDS & OTHER WOOD SAMPLE MONITORING - HAZELMERE | 440.00 |
| EFT49915 | 30/06/2022 | CITY OF SWAN | HIRE OF TRUCK DRIVER | 185.00 |
| EFT49916 | 30/06/2022 | CIVIL AUTO ELECTRICS PTY LTD | PLANT REPAIRS & MAINTENANCE | 2,896.85 |
| EFT49917 | 30/06/2022 | CJD EQUIPMENT PTY LTD | PLANT MAINTENANCE, PARTS & SERVICE | 13,447.61 |
| EFT49918 | 30/06/2022 | CLEANAWAY PTY LTD | COLLECTION OF GAS CYLINDERS FROM TRANSFER STATION | 1,885.42 |
| EFT49919 | 30/06/2022 | COMPU-STOR | IT BACKUP DATA SERVICES | 958.34 |
| EFT49920 | 30/06/2022 | CROSSLAND & HARDY PTY LTD | SURVEYING COSTS - FOGO | 3,806.00 |
| EFT49921 | 30/06/2022 | CUTTING EDGES REPLACEMENT PARTS PTY LTD | PLANT PARTS | 288.75 |
| EFT49922 | 30/06/2022 | DRAKE AUSTRALIA PTY LTD | LABOUR HIRE | 28,072.45 |
| EFT49923 | 30/06/2022 | DRONE SHOP PERTH | EQUIPMENT PURCHASE | 578.00 |
| EFT49924 | 30/06/2022 | E & MJ ROSHER | PLANT PARTS | 526.80 |
| EFT49925 | 30/06/2022 | ECO ENVIRONMENTAL (BENFOSTER PTY LTD) | WATER MONITORING EQUIPMENT RENTAL | 539.00 |
| EFT49926 | 30/06/2022 | ECOLO WA | INSTALL VAPOURGUARD ODOUR CONTROL SYSTEMS AT RED HILL | 2,951.74 |
| EFT49927 | 30/06/2022 | ECOTECH P/L | EQUIPMENT HIRE | 2,090.00 |
| EFT49928 | 30/06/2022 | ELAN ENERGY MATRIX | TYRE DISPOSAL COSTS - TRANSFER STATION & RED HILL | 2,800.79 |
| EFT49929 | 30/06/2022 | ENVIRO SWEEP | SITE SWEEPING - HAZELMERE | 2,464.00 |
| EFT49930 | 30/06/2022 | EUROFINS ARL PTY LTD T/AS EUROFINS | SAMPLE TESTING - WATER MONITORING & DUST ANALYSIS | 4,978.63 |
| EFT49931 | 30/06/2022 | EVERSAFE FIRE PROTECTION | FIRE FIGHTING EQUIPMENT PURCHASE | 61.60 |
| EFT49932 | 30/06/2022 | FILTERS PLUS | PLANT FILTERS | 356.40 |
| EFT49933 | 30/06/2022 | FLEET DYNAMICS PTY LTD | MONTHLY EQUIPMENT HIRE FEE | 48.40 |
| EFT49934 | 30/06/2022 | FRESH VENTURE GROUP PTY LTD T/AS FRUIT AT WORK | STAFF AMENITIES | 745.00 |
| EFT49935 | 30/06/2022 | FUELFIX PTY LTD | EQUIPMENT HIRE | 707.15 |
| EFT49936 | 30/06/2022 | FUJIFILM BUSINESS INNOVATION AUSTRALIA PTY LTD | PHOTOCOPIER MAINTENANCE & SUPPLIES | 702.11 |
| EFT49937 | 30/06/2022 | FULCHER'S TREE SERVICE | TREE CUTTING SERVICES | 2,750.00 |
| EFT49938 | 30/06/2022 | GHD PTY LTD | CONSULTANCY FEE - PERMANENT FOGO PROCESSING FACILITY | 10,957.97 |
| EFT49939 | 30/06/2022 | GOODCHILD ENTERPRISES | BATTERY PURCHASES | 589.60 |
| EFT49940 | 30/06/2022 | GREENGATES GARDENING SERVICES | GARDEN MAINTENANCE - HRRP | 1,133.00 |
| EFT49941 | 30/06/2022 | GREENS ELECTRICAL SERVICE | ELECTRICAL MAINTENANCE AT RED HILL | 216.85 |
| EFT49942 | 30/06/2022 | HARDHAT MEDIA & COMMUNICATIONS | CONSTRUCTION TIME-LAPSE FOR WASTE STATION AT HRRP | 2,095.50 |
| EFT49943 | 30/06/2022 | HARTAC SALES & DISTRIBUTION PTY LTD | PROTECTIVE CLOTHING | 54.78 |
| EFT49944 | 30/06/2022 | HARVEY NORMAN MIDLAND - RD SUPA PTY LTD T/AS HARVEY NORMAN AV/IT SUPERSTORE MIDLAND | PRINTER CONSUMABLES | 197.20 |
| EFT49945 | 30/06/2022 | HECS FIRE | FIRE EQUIPMENT PURCHASES | 1,004.30 |
| EFT49946 | 30/06/2022 | HOPGOODGANIM LAWYERS | PROBITY SERVICES - PERMANENT FOGO FACILITY | 1,485.00 |
| EFT49947 | 30/06/2022 | ILLION AUSTRALIA PTY LTD (DUN & BRADSTREET) | ONLINE CREDIT REFERENCE CHECKS | 425.37 |

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| EFT49948 | 30/06/2022 | INDUSTRIAL RECRUITMENT PARTNERS | LABOUR HIRE | 1,918.85 |
| EFT49949 | 30/06/2022 | INSTANT WEIGHT PTY LTD T/A INSTANT WEIGHING | PLANT CALIBRATION | 825.00 |
| EFT49950 | 30/06/2022 | INTEGRATED ICT | IT SUPPORT | 2,200.22 |
| EFT49951 | 30/06/2022 | IT VISION AUSTRALIA PTY LTD | STAFF TRAINING | 220.00 |
| EFT49952 | 30/06/2022 | JBS&G AUSTRALIA P/L T/A STRATEGEN JBS&G | CONSULTING FEE - WWtE STEP-IN COSTS | 3,351.70 |
| EFT49953 | 30/06/2022 | LAW CENTRAL LEGAL PTY LTD T/AS LAW CENTRAL LEGAL | LEGAL ADVICE - PERMANENT FOGO FACILITY | 1,683.00 |
| EFT49954 | 30/06/2022 | LESSEN WITH PEG RETHINK WASTE | WORKSHOP PRESENTATION FEE - EARTH CARER | 300.00 |
| EFT49955 | 30/06/2022 | MA SERVICES GROUP PTY LTD | SECURITY MONITORING COSTS | 3,960.00 |
| EFT49956 | 30/06/2022 | MAIL PLUS PERTH | MAIL EXPENSES | 404.71 |
| EFT49957 | 30/06/2022 | MARKET CREATIONS AGENCY | WEBSITE MAINTENANCE | 770.00 |
| EFT49958 | 30/06/2022 | MARSHALL BEATTIE PTY LTD | SIX MONTHLY SERVICE ON BOOM GATE - HAZELMERE WEIGHBRIDGE | 220.00 |
| EFT49959 | 30/06/2022 | MARSMEN PLUMBING | BUIDLING MAINTENANCE AT ASCOT PLACE | 192.50 |
| EFT49960 | 30/06/2022 | MCINTOSH & SON | PLANT REPAIR | 877.76 |
| EFT49961 | 30/06/2022 | MCLEODS BARRISTERS & SOLICITORS | LEGAL ADVICE | 5,071.55 |
| EFT49962 | 30/06/2022 | MEGA PACIFIC PTY LTD | PLANT MODIFICATION | 6,039.00 |
| EFT49963 | 30/06/2022 | MIDLAND STEEL FABRICATION - RASON HOLDINGS P/L AS TRUSTEE FOR THE MIDLAND STEEL TRUST | PLANT PARTS | 5,860.80 |
| EFT49964 | 30/06/2022 | MIDWAY FORD (WA) | VEHICLE SERVICE | 560.00 |
| EFT49965 | 30/06/2022 | MISS MAUD | CATERING COSTS | 71.60 |
| EFT49966 | 30/06/2022 | MUNDARING CRANE TRUCK HIRE | PLANT TRANSPORTATION COSTS | 891.00 |
| EFT49967 | 30/06/2022 | MY SAFETY SUPPLY (STARWISE INVESTMENTS PTY LTD) | PROTECTIVE GEAR | 300.08 |
| EFT49968 | 30/06/2022 | N D ENGINEERING - N D ENGINEERING PTY LTD T/AS | CONSULTING FEE - WWtE | 3,135.00 |
| EFT49969 | 30/06/2022 | NEVERFAIL SPRINGWATER | BOTTLED WATER | 707.00 |
| EFT49970 | 30/06/2022 | NEVILLE REFRIGERATION & AIRCONDITIONING | DEGASSING OF FRIDGES & AIRCONDITIONERS - TRANSFER STATION | 3,113.00 |
| EFT49971 | 30/06/2022 | ONSITE RENTALS PTY LTD | EQUIPMENT RENTAL | 477.47 |
| EFT49972 | 30/06/2022 | PERTH AUTO ALLIANCE P/L T/A CHALLENGER FORD; LYNFORD & TITAN FORD | VEHICLE PURCHASE & SERVICE | 48,344.90 |
| EFT49973 | 30/06/2022 | PERTH BIN HIRE - IWM (PBH) PTY LTD T/A | PRODUCT TRANSPORTATION COSTS | 675.00 |
| EFT49974 | 30/06/2022 | PERTH MATTRESS & FURNITURE RECYCLING COMPANY | MATTRESS COLLECTION SERVICE | 111,622.50 |
| EFT49975 | 30/06/2022 | PIRTEK MALAGA - JH FLUID TRANSFER SOLUTIONS T/AS | PLANT REPAIRS & MAINTENANCE | 4,379.16 |
| EFT49976 | 30/06/2022 | PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD) | HYDRAULIC HOSE SUPPLIES & REPAIRS | 4,552.74 |
| EFT49977 | 30/06/2022 | POLYFIT FABRICATION - SPRINGFIELD ASSET P/L AS TRUSTEE OF THE BRYAN FAMILY TRUST T/A | REPAIR CELL LINERS IN CLASS IV CELL | 2,151.88 |
| EFT49978 | 30/06/2022 | POWERUP AUTO TREATMENTS - CHEMSOL AUSTRALIA PTY LTD T/AS | PLANT SOLUTION | 3,938.00 |
| EFT49979 | 30/06/2022 | PR POWER PTY LTD | GENERATOR PURCHASE & PARTS & REPAIR | 33,413.28 |
| EFT49980 | 30/06/2022 | PRESTIGE ALARMS | SECURITY MONITOR & INSPECTION | 1,553.50 |
| EFT49981 | 30/06/2022 | PRUDENTIAL INVESTMENT SERVICES CORP P/L | INVESTMENT ADVISORY SERVICES | 2,083.32 |
| EFT49982 | 30/06/2022 | QUAD SERVICES PTY LTD | CLEANING SERVICES & CONSUMABLES - ASCOT PLACE & HAZELMERE | 5,005.52 |
| EFT49983 | 30/06/2022 | REFRESH WATERS PTY LTD | BOTTLED WATER | 79.00 |
| EFT49984 | 30/06/2022 | RELATIONSHIPS AUSTRALIA WA INC | EAP - COUNSELLING FEES | 170.50 |
| EFT49985 | 30/06/2022 | REMONDIS AUSTRALIA PTY LTD | COLLECTION OF PAPER RECYCLABLES | 14.43 |
| EFT49986 | 30/06/2022 | RENTCO TRANSPORT EQUIPMENT RENTALS | WASTE PRODUCT TRANSPORTATION COSTS | 9,782.85 |
| EFT49987 | 30/06/2022 | RISX GROUP PTY LTD | INCIDENT INVESTIGATION COST - HRRP | 22,522.50 |
| EFT49988 | 30/06/2022 | RSM AUSTRALIA PARTNERS | LEGAL ADVICE - ANERGY | 17,308.50 |
| EFT49989 | 30/06/2022 | RUDD INDUSTRIAL AND FARM SUPPLIES | HARDWARE SUPPLIES | 209.66 |
| EFT49990 | 30/06/2022 | SETON AUSTRALIA - BRADY AUSTRALIA PTY LTD T/AS | SAFETY GEARS | 379.50 |
| EFT49991 | 30/06/2022 | SIGN SUPERMARKET | SIGNS & FRAMES | 495.00 |
| EFT49992 | 30/06/2022 | SNAP BELMONT (BELSNAP PTY LTD) | PRINTING COSTS - DAMAGE WAIVER FOR RED HILL WEIGHBRIDGE | 560.58 |



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| EFT49993 | 30/06/2022 | SONIC HEALTHPLUS PTY LTD | PRE-EMPLOYMENT MEDICAL | 2,226.40 |
| EFT49994 | 30/06/2022 | SOUTHERN CROSS PROTECTION | COURIER SERVICE | 1,188.00 |
| EFT49995 | 30/06/2022 | ST JOHN AMBULANCE ASSOCIATION | FIRST AID TRAINING | 89.00 |
| EFT49996 | 30/06/2022 | STANDARDS AUSTRALIA LIMITED | ROYALTY FEE | 24.49 |
| EFT49997 | 30/06/2022 | STANTONS INTERNATIONAL | INTERNAL AUDIT SERVICES | 17,028.00 |
| EFT49998 | 30/06/2022 | STATEWIDE BEARINGS - PARTOUT PTY LTD T/A | PLANT PARTS - GRINDER | 1,557.60 |
| EFT49999 | 30/06/2022 | SUEZ RECYCLING & RECOVERY | FOGO BIN HIRE | 35.67 |
| EFT50000 | 30/06/2022 | SWAN FIRE SERVICES | SERVICE MAINTENANCE & REPAIR - FIRE PROTECTION SYSTEM AT HAZELMERE | 173.80 |
| EFT50001 | 30/06/2022 | SWAN TOWING SERVICES PTY LTD ATF THE SWAN TOWING TRUST | PLANT TRANSPORTATION COST | 643.50 |
| EFT50002 | 30/06/2022 | SYNERGY | ELECTRICITY CHARGES - HAZELMERE & C&I | 1,766.86 |
| EFT50003 | 30/06/2022 | TALIS CONSULTANTS | CONSULTING FEE - ASSISTING WITH THE ACCC APPLICATION | 8,740.17 |
| EFT50004 | 30/06/2022 | TANGIBILITY PTY LTD | MARKETING MATERIALS - FOGO | 1,505.24 |
| EFT50005 | 30/06/2022 | TEAM LEADERSHIP ONE PTY LTD (GETLEDA) | STAFF TRAINING | 4,400.00 |
| EFT50006 | 30/06/2022 | TERRESTRIAL ECOSYSTEMS | PEST CONTROL | 22,000.00 |
| EFT50007 | 30/06/2022 | THE UNIVERSITY OF WESTERN AUSTRALIA | RESEARCH ON THE VALORISATION OF BIOCHAR | 6,000.00 |
| EFT50008 | 30/06/2022 | TIM DAVIES LANDSCAPING PTY LTD (TDL) | GARDEN MAINTENANCE ASCOT PLACE | 1,014.99 |
| EFT50009 | 30/06/2022 | TJ DEPIAZZI & SONS | PRODUCT TRANSPORTATION COSTS | 3,572.80 |
| EFT50010 | 30/06/2022 | TOTAL TOOLS MIDLAND | PLANT PARTS | 43.95 |
| EFT50011 | 30/06/2022 | TOTALLY WORKWEAR MIDLAND | PROTECTIVE CLOTHING | 1,719.44 |
| EFT50012 | 30/06/2022 | TRADEFAIRE INTERNATIONAL PTY LTD | TYRE REPLACEMENT & REPAIR | 7,676.90 |
| EFT50013 | 30/06/2022 | TRAVIS HAYTO PHOTOGRAPHY | ANNUAL REPORT PHOTOGRAPHY | 605.00 |
| EFT50014 | 30/06/2022 | TWISTECH - GREG WOOD | FENCE REPAIRS AT RED HILL & TRANSFER STATIONS | 3,399.00 |
| EFT50015 | 30/06/2022 | VOLICH WASTE CONTRACTORS PTY LTD | BULK BIN HIRE | 44.00 |
| EFT50016 | 30/06/2022 | WA BOS SEMI-TRAILER EQUIPMENT PTY LTD | PLANT REPAIR | 6,391.64 |
| EFT50017 | 30/06/2022 | WA MACHINERY GLASS | REPLACE WINDSCREEN ON PLANT | 869.00 |
| EFT50018 | 30/06/2022 | WATERLOGIC AUSTRALIA PTY LTD | EQUIPMENT RENTAL | 585.72 |
| EFT50019 | 30/06/2022 | WESTRAC EQUIPMENT PTY LTD | PLANT SERVICE AGREEMENT & PLANT PARTS | 1,394.52 |
| EFT50020 | 30/06/2022 | WINC AUSTRALIA PTY LTD | STATIONERY & CONSUMABLES | 1,185.49 |
| EFT50021 | 30/06/2022 | WML CONSULTANTS PTY LTD | CONSULTING FEE - COOLGARDIE PROJECT | 902.00 |
| EFT50022 | 30/06/2022 | WORLDWIDE PRINTING SOLUTIONS CANNINGTON | HAPPY RECYCLING STICKERS | 1,556.50 |
| EFT50023 | 30/06/2022 | WREN OIL | WASTE OIL REMOVAL | 16.50 |
| EFT50024 | 30/06/2022 | WURTH AUSTRALIA PTY LTD | HARDWARE SUPPLIES | 3,588.42 |
| EFT50025 | 05/07/2022 | AMALGAM RECRUITMENT | LABOUR HIRE | 1,033.75 |
| EFT50026 | 05/07/2022 | ECOLO WA | INSTALL VAPOURGUARD ODOUR CONTROL SYSTEMS AT RED HILL | 1,848.00 |
| EFT50027 | 05/07/2022 | EUROFINS ARL PTY LTD T/AS EUROFINS | SAMPLE TESTING - WATER MONITORING | 1,885.96 |
| EFT50028 | 05/07/2022 | INDUSTRIAL RECRUITMENT PARTNERS | LABOUR HIRE | 2,947.06 |
| EFT50029 | 05/07/2022 | LAW CENTRAL LEGAL PTY LTD T/AS LAW CENTRAL LEGAL | LEGAL ADVICE - HRRP | 693.00 |
| EFT50030 | 05/07/2022 | RSM AUSTRALIA PARTNERS | LEGAL ADVICE - ANERGY | 17,308.50 |
| EFT50031 | 05/07/2022 | TELSTRA CORPORATION LTD | TELEPHONE CHARGES | 171.12 |
| EFT50032 | 05/07/2022 | WEST TIP WASTE CONTROL | SKIP BIN HIRE & WASTE TRANSPORTATION COSTS | 9,575.50 |
| EFT50033 | 07/07/2022 | ADVANCED LIQUID WASTE - ANTHONY WALSH ATF 88 FAMILY TRUST T/A | PUMP OUT WHEEL WASH SUMP AT RED HILL & BAYWASTE | 3,794.13 |
| EFT50034 | 07/07/2022 | ARDEA ENVIRONMENTAL | GDA SUPPORT | 5,600.00 |
| EFT50035 | 07/07/2022 | CHARLIE ZANNINO | QUARTERLY COUNCILLORS PAYMENT | 288.00 |
| EFT50036 | 07/07/2022 | GHD PTY LTD | CONSULTANCY FEE - PERMANENT FOGO PROCESSING FACILITY | 3,630.00 |
| EFT50037 | 07/07/2022 | NATALE GROUP AUSTRALIA PTY LTD | CCTV CAMERA HIRE & MONITORING COST - RED HILL | 462.00 |



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| EFT50038 | 07/07/2022 | SPUDS GARDENING SERVICES | REHABILITATION OF CLASS III CELLS AT RED HILL | 7,502.00 |
| EFT50039 | 07/07/2022 | TELSTRA CORPORATION LTD | TELEPHONE CHARGES | 471.14 |
| EFT50040 | 07/07/2022 | UNIFIED INCENTIVES PTY LTD (GIFTPAY) | GIFT CARD | 466.66 |
| EFT50041 | 07/07/2022 | WASTE MANAGEMENT & RESOURCE RECOVERY ASSOCIATION AUSTRALIA (WMRR) | CONFERENCE AND EVENT | 70.00 |
| EFT50042 | 08/07/2022 | BMT AUSTRALIA PTY LTD | REFUND OF PAYMENT RECEIVED IN ADVANCE | 235.63 |
| EFT50043 | 08/07/2022 | REX EDMONDSON NOMINEES PTY LTD | REFUND OF PAYMENT RECEIVED IN ERROR | 25,861.00 |
| EFT50044 | 12/07/2022 | CHILD SUPPORT | EMPLOYEE DEDUCTION | 352.70 |
| EFT50045 | 12/07/2022 | PAYG PAYMENTS | PAYG TAXATION PAYMENT | 82,966.00 |
| EFT50046 | 12/07/2022 | AMALGAM RECRUITMENT | LABOUR HIRE | 1,033.75 |
| EFT50047 | 12/07/2022 | APOLLO FABRICATIONS | HOOK-LIFT BIN PURCHASES | 39,820.00 |
| EFT50048 | 12/07/2022 | CIVIL AUTO ELECTRICS PTY LTD | PLANT REPAIR | 1,816.10 |
| EFT50049 | 12/07/2022 | CJD EQUIPMENT PTY LTD | PLANT PARTS | 371.79 |
| EFT50050 | 12/07/2022 | DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER) | CONTROL WASTE TRACKING FORM CHARGES | 572.00 |
| EFT50051 | 12/07/2022 | DINGO BUS CHARTER | BUS HIRE | 577.50 |
| EFT50052 | 12/07/2022 | FUJIFILM BUSINESS INNOVATION AUSTRALIA PTY LTD | PHOTOCOPIER MAINTENANCE & SUPPLIES | 397.47 |
| EFT50053 | 12/07/2022 | INDUSTRIAL RECRUITMENT PARTNERS | LABOUR HIRE | 3,462.36 |
| EFT50054 | 12/07/2022 | LABOURFORCE IMPEX PERSONNEL P/L | LABOUR HIRE | 11,576.60 |
| EFT50055 | 12/07/2022 | MOTORCHARGE PTY LTD | FLEET FUEL PURCHASES | 3,154.76 |
| EFT50056 | 12/07/2022 | NEVERFAIL SPRINGWATER | BOTTLED WATER | 415.95 |
| EFT50057 | 12/07/2022 | SYNERGY | ELECTRICITY CHARGES - RED HILL | 5,942.84 |
| EFT50058 | 15/07/2022 | AUSTRALIAN HVAC SERVICES | AIRCONDITIONING SERVICE | 880.00 |
| EFT50059 | 15/07/2022 | GASTECH AUSTRALIA PTY LTD | EQUIPMENT PURCHASE | 16,510.74 |
| EFT50060 | 15/07/2022 | HEIN VON BENECKE | STAFF REIMBURSEMENT | 816.83 |
| EFT50061 | 15/07/2022 | LEVEL 5 DESIGN PTY LTD | GDA SUPPORT | 8,800.00 |
| EFT50062 | 15/07/2022 | MIDLAND TOYOTA | VEHICLE SERVICES | 1,736.24 |
| EFT50063 | 15/07/2022 | STANTONS INTERNATIONAL | INTERNAL AUDIT SERVICES | 5,676.00 |
| EFT50064 | 15/07/2022 | TELSTRA CORPORATION LTD | TELEPHONE CHARGES | 345.49 |
| EFT50065 | 18/07/2022 | JULIA CHRISTENSEN | STAFF REIMBURSEMENT | 939.00 |
| EFT50066 | 18/07/2022 | KUEHNE+NAGEL PTY LTD | CUSTOM FEE & GST - GRINDER PARTS FROM HAAS | 4,426.12 |
| EFT50067 | 19/07/2022 | LO-GO APPOINTMENTS | LABOUR HIRE | 2,237.40 |
| EFT50068 | 19/07/2022 | ABA AUTOMATIC GATES WA | SERVICE BOOM GATE - BAYWASTE | 85.00 |
| EFT50069 | 19/07/2022 | ABIGAIL JONES | STAFF REIMBURSEMENT | 114.00 |
| EFT50070 | 19/07/2022 | BAYSWATER AUTO DETAILERS | FLEET VEHICLE CLEANING | 440.00 |
| EFT50071 | 19/07/2022 | BP AUSTRALIA PTY LTD | FUEL PURCHASES | 95,938.30 |
| EFT50072 | 19/07/2022 | CHIDLOW WATER CARRIERS | WATER SUPPLIES - RED HILL SITE | 300.00 |
| EFT50073 | 19/07/2022 | FLEXI STAFF PTY LTD | LABOUR HIRE | 5,983.82 |
| EFT50074 | 19/07/2022 | INDUSTRIAL RECRUITMENT PARTNERS | LABOUR HIRE | 2,036.67 |
| EFT50075 | 19/07/2022 | LABOURFORCE IMPEX PERSONNEL P/L | LABOUR HIRE | 6,072.39 |
| EFT50076 | 19/07/2022 | NATIONAL WORKFORCE | LABOUR HIRE | 1,201.74 |
| EFT50077 | 20/07/2022 | DEPUTY COMMISSIONER OF TAXATION | GST PAYMENT | 124,096.00 |
| EFT50078 | 20/07/2022 | NATIONAL WORKFORCE | LABOUR HIRE | 682.25 |
| EFT50079 | 22/07/2022 | ADVANCED LIQUID WASTE - ANTHONY WALSH ATF 88 FAMILY TRUST T/A | PUMP OUT WHEEL WASH SUMP AT RED HILL | 866.25 |
| EFT50080 | 22/07/2022 | BEV'S SAWS & MOWERS (STIHL SHOP MIDLAND) | TOOL PURCHASES | 897.30 |
| EFT50081 | 22/07/2022 | CENTURION CABINETS PTY LTD | RECYCLING STATION CABINETS | 12,554.30 |
| EFT50082 | 22/07/2022 | FLEXI STAFF PTY LTD | LABOUR HIRE | 1,395.52 |

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| EFT50083 | 22/07/2022 | INFORMATION PROFICIENCY & SIGMA DATA SOLUTIONS - PROFICIENCY GROUP P/L T/AS | ANNUAL MAINTENANCE | 20,941.59 |
| EFT50084 | 22/07/2022 | MARKETFORCE | ADVERTISEMENT - AVON DESCENT | 4,938.89 |
| EFT50085 | 22/07/2022 | PCB Asbestos & Demolition Pty Ltd | REFUND OF PAYMENT RECEIVED IN ADVANCE | 14,010.48 |
| EFT50086 | 22/07/2022 | QUAD SERVICES PTY LTD | CLEANING SERVICES & CONSUMABLES - ASCOT PLACE | 2,071.30 |
| EFT50087 | 22/07/2022 | TELSTRA CORPORATION LTD | TELEPHONE CHARGES | 17.81 |
| EFT50088 | 22/07/2022 | WASTETRANS WA - APPALA HOLDINGS PTY LTD T/AS | WASTE PRODUCT TRANSPORTATION COSTS | 50,640.50 |
| EFT50089 | 26/07/2022 | CHILD SUPPORT | EMPLOYEE DEDUCTION | 352.70 |
| EFT50090 | 26/07/2022 | DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER) | QUARTERLY LANDFILL LEVY | 3,060,306.68 |
| EFT50091 | 26/07/2022 | PAYG PAYMENTS | PAYG TAXATION PAYMENT | 86,237.00 |
| EFT50092 | 26/07/2022 | AMALGAM RECRUITMENT | LABOUR HIRE | 2,833.71 |
| EFT50093 | 26/07/2022 | AMP BANK | BANK AUDIT FEE | 25.00 |
| EFT50094 | 26/07/2022 | CIVIL AUTO ELECTRICS PTY LTD | PLANT REPAIR | 1,061.50 |
| EFT50095 | 26/07/2022 | DATA 3 PERTH | SOFTWARE LICENCE ANNUAL RENEWAL | 24,700.42 |
| EFT50096 | 26/07/2022 | GROUND GROCER | EQUIPMENT PURCHASE | 5,313.00 |
| EFT50097 | 26/07/2022 | INDUSTRIAL RECRUITMENT PARTNERS | LABOUR HIRE | 1,960.98 |
| EFT50098 | 26/07/2022 | LABOURFORCE IMPEX PERSONNEL P/L | LABOUR HIRE | 4,956.10 |
| EFT50099 | 26/07/2022 | MA SERVICES GROUP PTY LTD | SECURITY MONITORING COSTS | 2,970.00 |
| EFT50100 | 26/07/2022 | SYNERGY | ELECTRICITY CHARGES - HAZELMERE | 8,768.62 |
| EFT50101 | 26/07/2022 | TELSTRA CORPORATION LTD | TELEPHONE CHARGES | 7,597.33 |
| EFT50102 | 27/07/2022 | KALTA ADELEY | STAFF REIMBURSEMENT | 300.00 |
| EFT50103 | 27/07/2022 | MARKETFORCE | ADVERTISEMENT - AVON DESCENT | 38,485.70 |
| EFT50104 | 27/07/2022 | SYNERGY | ELECTRICITY CHARGES - ASCOT PLACE | 3,134.81 |
| EFT50105 | 27/07/2022 | TELSTRA CORPORATION LTD | TELEPHONE CHARGES | 186.96 |
| EFT50106 | 29/07/2022 | LO-GO APPOINTMENTS | LABOUR HIRE | 7,465.35 |
| EFT50107 | 29/07/2022 | ABA AUTOMATIC GATES WA | BOOM GATE MAINTENANCE - BAYWASTE | 185.00 |
| EFT50108 | 29/07/2022 | AUSCO MODULAR PTY LTD | PLANT HIRE - HAZELMERE | 2,996.71 |
| EFT50109 | 29/07/2022 | AUSTRALIA POST - ASCOT PLACE | POSTAL CHARGES | 112.89 |
| EFT50110 | 29/07/2022 | BISTEL CONSTRUCTION PTY LTD | CONSTRUCTION COSTS - HRRP WASTE TRANSFER STATION & RED HILL WORKSHOP | 1,016,271.86 |
| EFT50111 | 29/07/2022 | CAVALIER PORTABLES & PARK HOMES | PLANT HIRE - WWtE | 1,429.99 |
| EFT50112 | 29/07/2022 | DATA 3 PERTH | SOFTWARE LICENCE MIGRATION | 4,824.61 |
| EFT50113 | 29/07/2022 | DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER) | CONTROL WASTE TRACKING FORM CHARGES | 264.00 |
| EFT50114 | 29/07/2022 | INFORMATION PROFICIENCY & SIGMA DATA SOLUTIONS - PROFICIENCY GROUP P/L T/AS | ANNUAL MAINTENANCE - SUPPORT TOP UP | 5,500.00 |
| EFT50115 | 29/07/2022 | KLB SYSTEMS | COMPUTER HARDWARE PURCHASES | 924.00 |
| EFT50116 | 29/07/2022 | PERTH ENERGY PTY LTD | GAS SUPPLY - WWtE | 149.89 |
| EFT50117 | 29/07/2022 | PERTH EXPOHIRE & FURNITURE GROUP | EXHIBITION BOOTH FOR WASTE & RECYCLE CONFERENCE & LGA EXHIBITION EVENT | 3,400.62 |
| EFT50118 | 29/07/2022 | SPUDS GARDENING SERVICES | TREE PLANTING & SITE REHABILITATION | 14,413.00 |
| EFT50119 | 29/07/2022 | SYNERGY | ELECTRICITY CHARGES - C&I | 1,011.54 |
| EFT50120 | 29/07/2022 | TUTT BRYANT EQUIPMENT (BT EQUIPMENT PTY LTD) | PLANT SERVICE | 6,991.82 |
| EFT50275 | 03/08/2022 | LGIS | INSURANCE PREMIUM | 307,492.60 |
| 220663 | 08/06/2022 | EMRC PETTY CASH - BELMONT | PETTY CASH RECOUP | 126.85 |
| 220664 | 08/06/2022 | EMRC PETTY CASH - COPPIN ROAD | PETTY CASH RECOUP | 119.15 |
| 220665 | 08/06/2022 | EMRC PETTY CASH - MATHIESON ROAD | PETTY CASH RECOUP | 25.60 |
| 220666 | 08/06/2022 | EMRC PETTY CASH - RED HILL | PETTY CASH RECOUP | 61.00 |
| 220667 | 24/06/2022 | CITY OF PERTH | PORTABILITY OF LSL PAYOUT | 2,232.35 |
| 220668 | 24/06/2022 | DEPARTMENT OF TRANSPORT - BULK BILLING | VEHICLE REGISTRATION | 14,262.00 |



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| 220669 | 24/06/2022 | WATER CORPORATION | WATER RATES & USAGE - ASCOT PLACE & HAZELMERE | 1,708.00 |
| 220670 | 05/07/2022 | EMRC PETTY CASH - BAYWASTE | PETTY CASH RECOUP | 25.00 |
| 220671 | 05/07/2022 | EMRC PETTY CASH - BELMONT | PETTY CASH RECOUP | 337.15 |
| 220672 | 05/07/2022 | EMRC PETTY CASH - COPPIN ROAD | PETTY CASH RECOUP | 133.45 |
| 220673 | 05/07/2022 | EMRC PETTY CASH - HAZELMERE | PETTY CASH RECOUP | 87.60 |
| 220674 | 05/07/2022 | EMRC PETTY CASH - MATHIESON ROAD | PETTY CASH RECOUP | 25.05 |
| 220675 | 05/07/2022 | EMRC PETTY CASH - BELMONT | PETTY CASH RECOUP | 858.35 |
| PAY 2022-25 | 08/06/2022 | PAYROLL FE 5/6/22 | NET PAYROLL | 249,817.93 |
| PAY 2022-26 | 22/06/2022 | PAYROLL FE 19/6/22 | NET PAYROLL | 248,276.48 |
| PAY 2023-01 | 06/07/2022 | PAYROLL FE 3/7/22 | NET PAYROLL | 245,481.47 |
| PAY 2023-02 | 20/07/2022 | PAYROLL FE 17/7/22 | NET PAYROLL | 252,112.44 |
| 1*JUN22 | 01/06/2022 | BANK CHARGES | BANK FEES AND CHARGES | 2,445.62 |
| 1*JUL22 | 01/07/2022 | BANK CHARGES | BANK FEES AND CHARGES | 2,694.27 |
| DD24126.1 | 05/06/2022 | AWARE SUPER PTY LTD (FORMALLY FIRST STATE SUPER) | SUPERANNUATION | 25,366.87 |
| DD24126.2 | 05/06/2022 | HUB24 SUPER FUND | SUPERANNUATION | 231.73 |
| DD24126.3 | 05/06/2022 | MY NORTH SUPER (THE TRUSTEE FOR WEALTH PERSONAL SUPERANNUATION & PENSION FUND) | SUPERANNUATION | 1,754.77 |
| DD24126.4 | 05/06/2022 | PLUM SUPERANNUATION FUND (MLC) | SUPERANNUATION | 1,309.73 |
| DD24126.5 | 05/06/2022 | CBUS INDUSTRY SUPER | SUPERANNUATION | 984.64 |
| DD24126.6 | 05/06/2022 | AUSTRALIAN ETHICAL SUPER | SUPERANNUATION | 590.51 |
| DD24126.7 | 05/06/2022 | MLC SUPER FUND | SUPERANNUATION | 487.00 |
| DD24126.8 | 05/06/2022 | IOOF EMPLOYER SUPER | SUPERANNUATION | 115.41 |
| DD24126.9 | 05/06/2022 | BT SUPER FOR LIFE | SUPERANNUATION | 808.62 |
| DD24126.10 | 05/06/2022 | TELSTRA SUPERANNUATION SCHEME | SUPERANNUATION | 124.49 |
| DD24126.11 | 05/06/2022 | COMMONWEALTH ESSENTIAL SUPER | SUPERANNUATION | 289.11 |
| DD24126.12 | 05/06/2022 | AMP FLEXIBLE LIFETIME SUPER | SUPERANNUATION | 939.61 |
| DD24126.13 | 05/06/2022 | UNISUPER | SUPERANNUATION | 142.57 |
| DD24126.14 | 05/06/2022 | COLONIAL FIRST STATE FIRSTCHOICE | SUPERANNUATION | 458.91 |
| DD24126.15 | 05/06/2022 | PRIME SUPER | SUPERANNUATION | 237.24 |
| DD24126.16 | 05/06/2022 | EQUIPSUPER SUPERANNUATION FUND | SUPERANNUATION | 276.35 |
| DD24126.17 | 05/06/2022 | LEGALSUPER | SUPERANNUATION | 435.77 |
| DD24126.18 | 05/06/2022 | HOSTPLUS SUPERANNUATION FUND | SUPERANNUATION | 3,351.16 |
| DD24126.19 | 05/06/2022 | AUSTRALIAN SUPER | SUPERANNUATION | 6,848.44 |
| DD24126.20 | 05/06/2022 | RETAIL EMPLOYEES SUPERANNUATION TRUST (REST SUPER) | SUPERANNUATION | 2,201.04 |
| DD24126.21 | 05/06/2022 | SUNSUPER | SUPERANNUATION | 269.23 |
| DD24126.22 | 05/06/2022 | ONEPATH MASTERFUND (ANZ) | SUPERANNUATION | 132.61 |
| DD24126.23 | 05/06/2022 | MARANI SUPER FUND | SUPERANNUATION | 1,098.80 |
| DD24407.1 | 01/07/2022 | AWARE SUPER PTY LTD (FORMALLY FIRST STATE SUPER) | SUPERANNUATION | 25,275.02 |
| DD24407.2 | 01/07/2022 | HUB24 SUPER FUND | SUPERANNUATION | 226.92 |
| DD24407.3 | 01/07/2022 | MY NORTH SUPER (THE TRUSTEE FOR WEALTH PERSONAL SUPERANNUATION & PENSION FUND) | SUPERANNUATION | 1,986.90 |
| DD24407.4 | 01/07/2022 | PLUM SUPERANNUATION FUND (MLC) | SUPERANNUATION | 1,420.18 |
| DD24407.5 | 01/07/2022 | CBUS INDUSTRY SUPER | SUPERANNUATION | 1,017.89 |
| DD24407.6 | 01/07/2022 | AUSTRALIAN ETHICAL SUPER | SUPERANNUATION | 617.67 |
| DD24407.7 | 01/07/2022 | MLC SUPER FUND | SUPERANNUATION | 487.00 |
| DD24407.8 | 01/07/2022 | IOOF EMPLOYER SUPER | SUPERANNUATION | 115.41 |
| DD24407.9 | 01/07/2022 | BT SUPER FOR LIFE | SUPERANNUATION | 825.70 |



Eastern Metropolitan Regional Council
CEO's DELEGATED PAYMENTS LIST
FOR THE MONTHS OF JUNE & JULY 2022

| Cheque / EFT No | Date | Payee | Amount |
|----------------------------|-------------|---|---------------|
| DD24407.10 | 01/07/2022 | COMMONWEALTH ESSENTIAL SUPER | 284.61 |
| DD24407.11 | 01/07/2022 | UNISUPER | 80.14 |
| DD24407.12 | 01/07/2022 | AMP FLEXIBLE LIFETIME SUPER | 967.36 |
| DD24407.13 | 01/07/2022 | COLONIAL FIRST STATE FIRSTCHOICE | 446.35 |
| DD24407.14 | 01/07/2022 | PRIME SUPER | 239.91 |
| DD24407.15 | 01/07/2022 | EQUIPSUPER SUPERANNUATION FUND | 298.20 |
| DD24407.16 | 01/07/2022 | RETIREMENT PORTFOLIO SERVICE (ANZ SMART CHOICE SUPER) | 184.89 |
| DD24407.17 | 01/07/2022 | LEGALSUPER | 435.77 |
| DD24407.18 | 01/07/2022 | HOSTPLUS SUPERANNUATION FUND | 3,318.27 |
| DD24407.19 | 01/07/2022 | AUSTRALIAN SUPER | 6,547.77 |
| DD24407.20 | 01/07/2022 | RETAIL EMPLOYEES SUPERANNUATION TRUST (REST SUPER) | 2,129.43 |
| DD24407.21 | 01/07/2022 | SUNSUPER | 269.23 |
| DD24407.22 | 01/07/2022 | ONEPATH MASTERFUND (ANZ) | 189.72 |
| DD24407.23 | 01/07/2022 | MARANI SUPER FUND | 1,098.80 |
| DD24408.1 | 03/07/2022 | AWARE SUPER PTY LTD (FORMALLY FIRST STATE SUPER) | 25,244.87 |
| DD24408.2 | 03/07/2022 | HUB24 SUPER FUND | 242.06 |
| DD24408.3 | 03/07/2022 | MY NORTH SUPER (THE TRUSTEE FOR WEALTH PERSONAL SUPERANNUATION & PENSION FUND) | 1,806.25 |
| DD24408.4 | 03/07/2022 | PLUM SUPERANNUATION FUND (MLC) | 1,356.32 |
| DD24408.5 | 03/07/2022 | CBUS INDUSTRY SUPER | 1,012.27 |
| DD24408.6 | 03/07/2022 | AUSTRALIAN ETHICAL SUPER | 714.57 |
| DD24408.7 | 03/07/2022 | MLC SUPER FUND | 499.18 |
| DD24408.8 | 03/07/2022 | IOOF EMPLOYER SUPER | 123.97 |
| DD24408.9 | 03/07/2022 | BT SUPER FOR LIFE | 850.62 |
| DD24408.10 | 03/07/2022 | COMMONWEALTH ESSENTIAL SUPER | 297.21 |
| DD24408.11 | 03/07/2022 | COLONIAL FIRST STATE FIRSTCHOICE | 475.21 |
| DD24408.12 | 03/07/2022 | AMP FLEXIBLE LIFETIME SUPER | 986.60 |
| DD24408.13 | 03/07/2022 | PRIME SUPER | 256.82 |
| DD24408.14 | 03/07/2022 | EQUIPSUPER SUPERANNUATION FUND | 291.19 |
| DD24408.15 | 03/07/2022 | RETIREMENT PORTFOLIO SERVICE (ANZ SMART CHOICE SUPER) | 390.00 |
| DD24408.16 | 03/07/2022 | LEGALSUPER | 457.56 |
| DD24408.17 | 03/07/2022 | HOSTPLUS SUPERANNUATION FUND | 3,508.69 |
| DD24408.18 | 03/07/2022 | AUSTRALIAN SUPER | 7,065.21 |
| DD24408.19 | 03/07/2022 | RETAIL EMPLOYEES SUPERANNUATION TRUST (REST SUPER) | 2,188.34 |
| DD24408.20 | 03/07/2022 | AUSTRALIAN RETIREMENT TRUST | 282.69 |
| DD24408.21 | 03/07/2022 | ONEPATH MASTERFUND (ANZ) | 103.52 |
| DD24408.22 | 03/07/2022 | MARANI SUPER FUND | 1,156.48 |
| DD24409.1 | 17/07/2022 | AWARE SUPER PTY LTD (FORMALLY FIRST STATE SUPER) | 25,580.46 |
| DD24409.2 | 17/07/2022 | HUB24 SUPER FUND | 241.39 |
| DD24409.3 | 17/07/2022 | MY NORTH SUPER (THE TRUSTEE FOR WEALTH PERSONAL SUPERANNUATION & PENSION FUND) | 1,810.21 |
| DD24409.4 | 17/07/2022 | PLUM SUPERANNUATION FUND (MLC) | 1,355.21 |
| DD24409.5 | 17/07/2022 | CBUS INDUSTRY SUPER | 1,114.79 |
| DD24409.6 | 17/07/2022 | AUSTRALIAN ETHICAL SUPER | 796.49 |
| DD24409.7 | 17/07/2022 | MLC SUPER FUND | 499.18 |
| DD24409.8 | 17/07/2022 | IOOF EMPLOYER SUPER | 47.43 |
| DD24409.9 | 17/07/2022 | BT SUPER FOR LIFE | 845.62 |



Eastern Metropolitan Regional Council
CEO's DELEGATED PAYMENTS LIST
FOR THE MONTHS OF JUNE & JULY 2022

| Cheque / EFT No | Date | Payee | Amount |
|----------------------------|-------------|--|---------------|
| DD24409.10 | 17/07/2022 | COMMONWEALTH ESSENTIAL SUPER SUPERANNUATION | 298.88 |
| DD24409.11 | 17/07/2022 | COLONIAL FIRST STATE FIRSTCHOICE SUPERANNUATION | 435.03 |
| DD24409.12 | 17/07/2022 | AMP FLEXIBLE LIFETIME SUPER SUPERANNUATION | 986.60 |
| DD24409.13 | 17/07/2022 | PRIME SUPER SUPERANNUATION | 249.80 |
| DD24409.14 | 17/07/2022 | EQUIPSUPER SUPERANNUATION FUND SUPERANNUATION | 315.06 |
| DD24409.15 | 17/07/2022 | RETIREMENT PORTFOLIO SERVICE (ANZ SMART CHOICE SUPER) SUPERANNUATION | 390.63 |
| DD24409.16 | 17/07/2022 | LEGALSUPER SUPERANNUATION | 468.41 |
| DD24409.17 | 17/07/2022 | HOSTPLUS SUPERANNUATION FUND SUPERANNUATION | 3,612.58 |
| DD24409.18 | 17/07/2022 | AUSTRALIAN SUPER SUPERANNUATION | 7,175.58 |
| DD24409.19 | 17/07/2022 | RETAIL EMPLOYEES SUPERANNUATION TRUST (REST SUPER) SUPERANNUATION | 2,264.05 |
| DD24409.20 | 17/07/2022 | AUSTRALIAN RETIREMENT TRUST SUPERANNUATION | 282.69 |
| DD24409.21 | 17/07/2022 | ONEPATH MASTERFUND (ANZ) SUPERANNUATION | 61.60 |
| DD24409.22 | 17/07/2022 | MARANI SUPER FUND SUPERANNUATION | 1,182.69 |
| 2155 | 09/06/2022 | HAAS HOLZZERKLEINERUNGS - UND FORDERTECHNIK GMBH PLANT PARTS - GRINDER | 15,079.13 |
| 2156 | 15/06/2022 | COMMONWEALTH BANK OF AUSTRALIA TERM DEPOSIT INVESTMENT | 1,500,000.00 |
| 2157 | 21/06/2022 | AUSTRACLEAR LIMITED (ASX) FINANCIAL SERVICES FEE | 24.75 |
| 2158 | 14/06/2022 | HAAS HOLZZERKLEINERUNGS - UND FORDERTECHNIK GMBH PLANT PARTS - GRINDER | 5,171.21 |
| 2159 | 14/06/2022 | WBC - CORPORATE MASTERCARD - BRADLEY LACEY CREDIT CARD PURCHASES | 105.00 |
| 2160 | 14/06/2022 | WBC - CORPORATE MASTERCARD - D AMEDURI CREDIT CARD PURCHASES | 2,697.47 |
| 2161 | 14/06/2022 | WBC - CORPORATE MASTERCARD - DAVID SCHMIDT CREDIT CARD PURCHASES | 4,595.35 |
| 2162 | 14/06/2022 | WBC - CORPORATE MASTERCARD - DOUGLAS BRUCE CREDIT CARD PURCHASES | 50.51 |
| 2163 | 14/06/2022 | WBC - CORPORATE MASTERCARD - FRANK HUA HIM KUA CREDIT CARD PURCHASES | 350.00 |
| 2164 | 14/06/2022 | WBC - CORPORATE MASTERCARD - H LIEW CREDIT CARD PURCHASES | 66.50 |
| 2165 | 14/06/2022 | WBC - CORPORATE MASTERCARD - HEIN VON BENECKE CREDIT CARD PURCHASES | 1,419.91 |
| 2166 | 14/06/2022 | WBC - CORPORATE MASTERCARD - IZABELLA KRZYSKO CREDIT CARD PURCHASES | 2,414.00 |
| 2167 | 14/06/2022 | WBC - CORPORATE MASTERCARD - JUAN-MARI DAVIES CREDIT CARD PURCHASES | 111.10 |
| 2168 | 14/06/2022 | WBC - CORPORATE MASTERCARD - MARCUS GEISLER CREDIT CARD PURCHASES | 34.16 |
| 2169 | 14/06/2022 | WBC - CORPORATE MASTERCARD - MARINDA ROUX CREDIT CARD PURCHASES | 1,830.00 |
| 2170 | 14/06/2022 | WBC - CORPORATE MASTERCARD - T BEINHAEUER CREDIT CARD PURCHASES | 61.04 |
| 2171 | 14/06/2022 | WBC - CORPORATE MASTERCARD - T ECKSTEIN CREDIT CARD PURCHASES | 2,668.91 |
| 2172 | 14/06/2022 | WBC - CORPORATE MASTERCARD - W HARRIS CREDIT CARD PURCHASES | 347.95 |
| 2173 | 14/06/2022 | WBC - CORPORATE MASTERCARD - Z WILLIAMSON CREDIT CARD PURCHASES | 215.19 |
| 2174 | 30/06/2022 | ING TERM DEPOSIT INVESTMENT | 2,000,000.00 |
| 2175 | 15/07/2022 | WBC - CORPORATE MASTERCARD - BRADLEY LACEY CREDIT CARD PURCHASES | 17.00 |
| 2176 | 15/07/2022 | WBC - CORPORATE MASTERCARD - D AMEDURI CREDIT CARD PURCHASES | 1,140.46 |
| 2177 | 15/07/2022 | WBC - CORPORATE MASTERCARD - DAVID SCHMIDT CREDIT CARD PURCHASES | 4,734.27 |
| 2178 | 15/07/2022 | WBC - CORPORATE MASTERCARD - DOUGLAS BRUCE CREDIT CARD PURCHASES | 17.00 |
| 2179 | 15/07/2022 | WBC - CORPORATE MASTERCARD - FRANK HUA HIM KUA CREDIT CARD PURCHASES | 17.00 |
| 2180 | 15/07/2022 | WBC - CORPORATE MASTERCARD - H LIEW CREDIT CARD PURCHASES | 17.00 |
| 2181 | 15/07/2022 | WBC - CORPORATE MASTERCARD - HEIN VON BENECKE CREDIT CARD PURCHASES | 1,399.03 |
| 2182 | 15/07/2022 | WBC - CORPORATE MASTERCARD - IZABELLA KRZYSKO CREDIT CARD PURCHASES | 2,059.34 |
| 2183 | 15/07/2022 | WBC - CORPORATE MASTERCARD - JUAN-MARI DAVIES CREDIT CARD PURCHASES | 115.66 |
| 2184 | 15/07/2022 | WBC - CORPORATE MASTERCARD - MARCUS GEISLER CREDIT CARD PURCHASES | 2,165.14 |
| 2185 | 15/07/2022 | WBC - CORPORATE MASTERCARD - MARINDA ROUX CREDIT CARD PURCHASES | 3,724.28 |
| 2186 | 15/07/2022 | WBC - CORPORATE MASTERCARD - S FITZPATRICK CREDIT CARD PURCHASES | 168.59 |



Eastern Metropolitan Regional Council
CEO's DELEGATED PAYMENTS LIST
FOR THE MONTHS OF JUNE & JULY 2022

| Cheque / EFT No | Date | Payee | Amount |
|--|-------------|---|----------------------|
| 2187 | 15/07/2022 | WBC - CORPORATE MASTERCARD - T BEINHAUER CREDIT CARD PURCHASES | 294.49 |
| 2188 | 15/07/2022 | WBC - CORPORATE MASTERCARD - T ECKSTEIN CREDIT CARD PURCHASES | 971.62 |
| 2189 | 15/07/2022 | WBC - CORPORATE MASTERCARD - W HARRIS CREDIT CARD PURCHASES | 3,654.76 |
| 2190 | 15/07/2022 | WBC - CORPORATE MASTERCARD - Z WILLIAMSON CREDIT CARD PURCHASES | 399.89 |
| 2191 | 21/07/2022 | AUSTRACLEAR LIMITED (ASX) FINANCIAL SERVICES FEE | 36.85 |
| SUB TOTAL | | | 12,446,470.15 |
| LESS CANCELLED EFTs & CHEQUES | | | |
| EFT49988 | 30/06/2022 | RSM AUSTRALIA PARTNERS LEGAL ADVICE - ANERGY | -17,308.50 |
| SUB TOTAL | | | -17,308.50 |
| TOTAL | | | 12,429,161.65 |
| Bank Code | Bank | | |
| EMRC - Municipal Fund | | | 12,429,161.65 |

All Employee Superannuation obligations for the period June to July 2022 have been paid by the EMRC.

14.2 FINANCIAL REPORT FOR PERIOD ENDED 30 JUNE 2022

D2022/12191

PURPOSE OF REPORT

The purpose of this report is to provide Council with an overview of the EMRC's financial performance for the period ended 30 June 2022.

KEY POINTS

- Significant year to date budget variances greater than 10% or \$20,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income as at 30 June 2022 have been identified and are reported on in the body of the report.

RECOMMENDATIONS

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments and the Investment Report for the period ended 30 June 2022.

SOURCE OF REPORT

Chief Financial Officer

BACKGROUND

- 1 It is a requirement of the *Local Government (Financial Management) Regulations 1996* (r.34) that a Local Government is to prepare and present to Council financial reports in such a form as the Local Government considers to be appropriate.
- 2 Submitted to each meeting of Council is a financial report and summaries which provide an overview of year to date budget performance for operating activities and capital works. Variances greater than 10% or \$20,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income are reported on in the body of the report. Also included are end of year forecasts by nature and type for operating activities and end of year forecasts for each capital works project. These forecasts are reviewed regularly in order to provide an accurate forecast of the end of year result.

REPORT

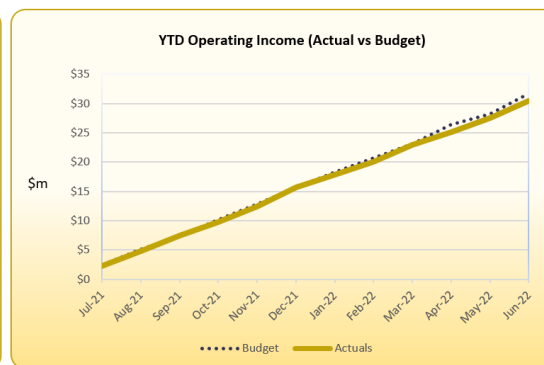
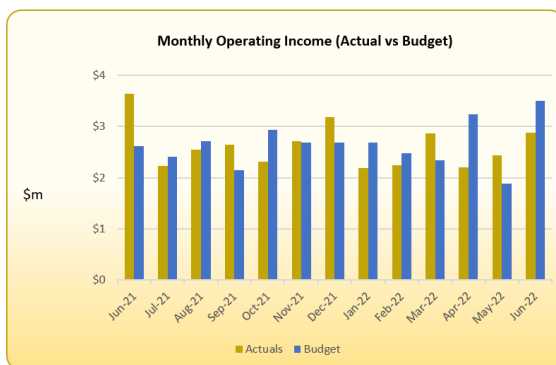
- 3 Outlined below are financial statements for the period ended 30 June 2022. Where possible the year to date monthly budget allocations will be reviewed in order to match the appropriate timing for the various projects budgeted to be undertaken. This will provide a better comparison between the year to date actual and year to date budget figures.

Statement of Comprehensive Income - Nature and Type (refer Attachment 1)

- 4 The net operating result as at 30 June 2022 is a favourable variance of \$1,650,220 (37.88%) against budget. The following information is provided on key aspects of Council's year to date financial performance:

5

| | | |
|-------------------------|-----------------------|--|
| Operating Income | Actuals for the Year | A favourable variance of \$1,270,900 (4.01%) |
| | End of Year Forecasts | A favourable variance of \$1,736,464 (5.47%) |



Operating Income Variances previously reported to Council

- 6 Net User Charges as at year end was forecast to be above the annual budget by \$2,521,112 (12.15%). The variance was attributable to the additional tonnages forecasts to be received by year end (239,679 tonnes compared to a budget of 222,770 tonnes).

The full year actual Net User Charges is \$40,215 (0.19%) above the annual budget.

- 7 The full year Contributions is below the annual budget by \$60,706 (25.35%). The variance relates to lower than budgeted contributions to Sustainability projects from the City of Swan (\$22k - ERCMP & Regional Spatial Mapping), Shire of Mundaring (\$19k - ERCMP & Regional Spatial Mapping) & Other Organisations (\$31k - Regional Spatial Mapping & Environmental Sustainability). Contributions as at year end was forecast to be below the annual budget by \$72,339 (30.21%).

- 8 The full year Operating Grants of \$188,553 is below the budget by \$209,447 (52.62%). The variance is due to the following grants that were budgeted for but will not be received (associated costs relating specifically to these grants have not been incurred):

- ⇒ \$105,000 - Co-ordination of Community Led NRM Projects due to the Environmental Services Section no longer existing effective from July 2021;
- ⇒ \$100,000 - Farm Dam Project; and
- ⇒ \$20,000 - Regional Integrated Transport Strategy including Net Zero.

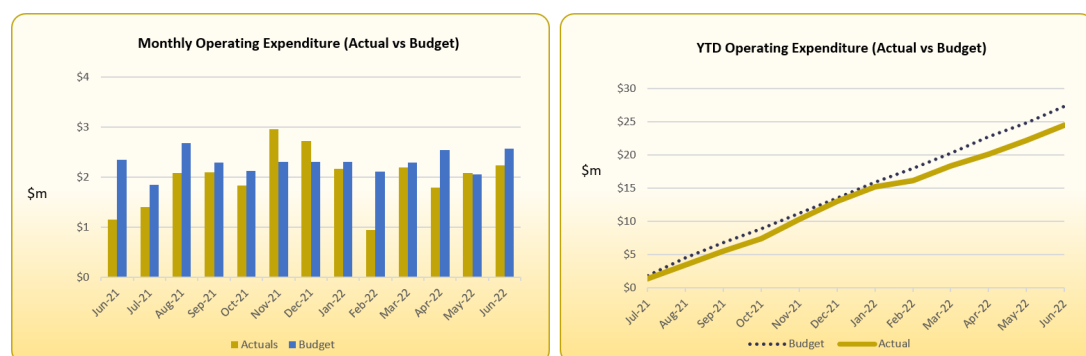
This is offset by the following successful grant not previously budgeted for that has been received:

- ⇒ \$20,000 - Circular Economy in the Community project of which \$14,447 remained unspent as at year end and has been carried forward to the 2022/2023 financial year.

Operating Grants as at year end was forecast to be below the annual budget by \$195,000 (48.99%).

- 9 The full year Interest on Restricted Cash Investments of \$375,654 is below the budget by \$424,321 (53.04%). The variance is due to the lower interest rates on investments being obtained and the low value of term deposit maturities to date.
- 10 Interest on Restricted Cash Investments as at year end was forecast to be \$360,106 (45.01%) below the budget of \$799,975.
- 11 The full year Other Income of \$2,008,217 is below the budget by \$836,061 (29.39%). The variance is attributable to:
- ⇒ \$505,589 - Nil Electricity Sale as a result of the WWtE project not being commissioned in the 2021/2022 financial year;
 - ⇒ \$136,456 - Lowered Sale of Products Income; and
 - ⇒ \$280,882 - Lower Royalty Income as a result of the low level of return on the sale of the EMRC LGC's. The sale of the LGC's is undertaken by EDL who operate the Landfill Gas operation at the Red Hill Waste Management Facility. The rate for the LGC's fluctuates based on market conditions. The recent sale in February 2022 achieved a sale price of \$24 compared to \$84 that was achieved in 2018.
- 12 This is off-set by an increase in Rebate Income - Other of \$37,875 due to an increase in the diesel fuel rebate as a result of an increased usage of diesel fuel.
- 13 Other Income as at year end was forecast to be below the annual budget by \$635,898 (22.36%).
- 14 There were no further significant Operating Income variances as at 30 June 2022.

| | | | |
|----|------------------------------|-----------------------|--|
| 15 | Operating Expenditure | Actuals for the Year | An underspend variance of \$2,921,120 (10.67%) |
| | | End of Year Forecasts | An underspend variance of \$1,142,342 (4.17%) |



Operating Expenditure Variances previously reported to Council

- 16 The full year Salary Expenses of \$9,740,160 is below the budget by \$1,434,634 (12.84%). This variance relates to budgeted positions yet to be filled together with unfilled vacant positions. This is partially offset by higher than budget contract labour expenses.
- 17 The full year Material Expenses of \$1,113,186 is below the budget by \$234,353 (17.39%) due to projects no longer being undertaken or projects that have been underspent from different business units. Areas where the expenditures are lower than budget for various directorates/business units include: CEO's (\$15,396), Business Support (\$55,760), Sustainability (\$35,734), Projects (\$50,724) and Operations (\$76,740).

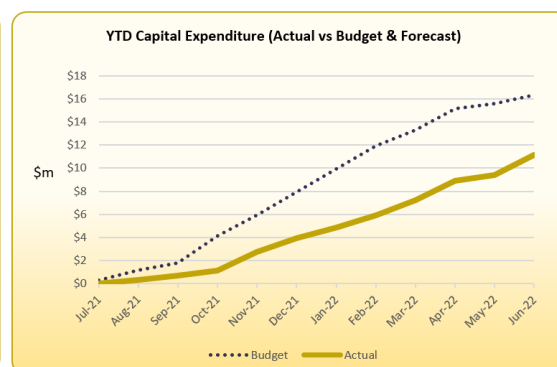
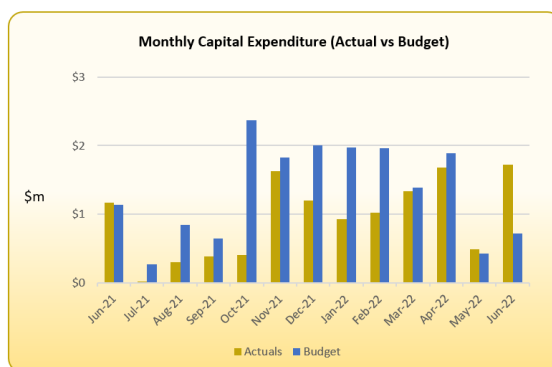
- 18 The full year Fuel Expenses of \$937,455 is above the budget by \$217,320 (30.18%). The variance is attributable to the higher purchase price of diesel fuel compared to budget. Fuel Expenses as at year end was forecast to be \$115,083 above the budget of \$720,135 (15.98%).
- 19 The full year Insurance Expenses of \$421,479 is above the budget by \$110,875 (35.70%). The variance is attributable to the higher value of assts than budgeted following the 2021/2022 revaluation of buildings and structures classes of assets.
- 20 The full year Miscellaneous Expenses of \$948,696 is below the budget by \$313,051 (24.81%) due to projects no longer being undertaken or projects that have been underspent from different business units. Areas where the expenditures are lower than budget for various directorates/business units include: CEO's (\$92,508), Business Support (\$58,997), Sustainability (\$49,446) and Operations (\$151,809). This is offset by expenditure greater than budget in the Projects directorate/business unit (\$39,709)
- 21 Following instructions from the OAG regarding the method of calculation of provisions, Provision Expenses as at year end was forecast to be \$1,468,811 (185.02%) above the budget of \$793,871. This variance relates to a higher than budgeted rate per tonne for the Post Closure Site Rehabilitation provision and the Environmental Monitoring provision that was recalculated following the completion of the 2020/2021 Annual Financial Report. The 12-month CPI rate and discount factor rates as at 30 June each year are used to calculated the provisions. As the rates can vary significantly from year to year, the budgeting for these provisions is based on an average of the 3 previous years rates with the actual value being calculated as at year end. Although this has an impact on the Net Result in the Statement of Comprehensive Income, these non-cash additional provisions do not affect the cash flow.
- 22 The full year post-closure Provision expenses has resulted in a credit adjustment of \$159,512 compared to the budgeted amount of \$793,871. This was due to the lower than expected future CPI rates and higher than expected Treasury discount factor rates. This mostly off set by the Unwinding of Discount expense (Interest Expense) of \$150,740 that also forms part of the post-closure provisions calculation.
- 23 The full year Cost Allocations of \$145,231 is above the budget by \$55,888 (62.55%). This variance relates to internal costs allocated to various projects and specifically capital expenditure projects that have been budgeted to utilise the EMRC's plant and labour.
- 24 Carrying Amount of Assets Disposed Of as at year end was forecast to be \$56,006 (19.71%) above the budget of \$284,165. This relates to the Written Down Value of Plant and Vehicles that have achieved their change over period and have been sold. The full year Carrying Amount of Assets Disposed Of is \$15,216 (5.35%) above the budget.
- 25 There were no further significant Operating Expenditure variances as at 30 June 2022.

| | | |
|-----------------------------------|-----------------------|-----|
| Other Comprehensive Income | Actuals for the Year | Nil |
| | End of Year Forecasts | Nil |

- 26 There were no significant Other Comprehensive Income variances as at 30 June 2022.

Capital Expenditure Statement (refer Attachment 2)

| | | |
|----------------------------|-----------------------|---------------------------------------|
| Capital Expenditure | Actuals for the Year | An underspend variance of \$5,212,126 |
| | End of Year Forecasts | An underspend variance of \$4,659,536 |



Capital Expenditure Variances

- 27 An underspend variance of \$5,212,126 existed as at 30 June 2022 when compared to the budget of \$16,333,004 and an underspend variance of \$552,590 when compared to the end of year forecast of \$11,673,468.
- 28 Capital expenditure of \$11,120,878 has been undertaken to 30 June 2022 with the major capital expenditure being on the following:
- Construct Commercial Transfer Station - HRRP - \$5,272,421;
 - Construct Workshop No 3 - RHWMF - \$1,361,897;
 - Purchase/Replace Plant - HRRP - \$678,098;
 - Construct Class III Cell, Stage 16 - RHWMF - \$600,596;
 - Construct WWtE Building (Pre-Commissioning Costs) - HRRP - \$555,735;
 - WWtE Project - HRRP - \$419,122;
 - Purchase/Replace Minor Plant & Equipment - RHWMF - \$326,465;
 - Construct Concrete Pad East of C & I Building - HRRP - \$255,228;
 - Gas Extraction System Wells - RHWMF - \$216,414;
 - Purchase/Replace Vehicles - \$189,230;
 - Construct FOGO Processing Area – RHWMF - \$161,583; and
 - Purchase/Replace Plant - RHWMF - \$155,539.
- 29 Capital expenditure as at year end was forecast to be \$4,673,573 below the budget of \$16,333,004.

30 Significant reductions to capital budgets where savings have been achieved, or where project expenditure has been deferred due to delays and/or carried forward or not required include the following:

- ⇒ Air Pollution Control Residue Facility (APCR) - RHLF - \$2,260,000 (c/fwd);
- ⇒ Purchase / Replace Plant - RHLF - \$594,461;
- ⇒ Liquid Waste Project - RHLF - \$500,000 (c/fwd);
- ⇒ Capital Improvements Administration Building - Ascot Place - \$458,000 (c/fwd)
- ⇒ Construct Class III Cell Stage 17 - RHLF - \$347,500 (c/fwd);
- ⇒ Sewer Line from Lakes Road to Mary St - HRRF - \$294,405 (c/fwd);
- ⇒ WWtE Utilities/Infrastructure - HRRP - \$272,085 (c/fwd);
- ⇒ Upgrade Power to Workshop No 2 - RHLF - \$249,976 (c/fwd);
- ⇒ Extension of Sewer Line from WWtE to Sewer Sump 7 Existing ATU - HRRF - \$180,000 (c/fwd);
- ⇒ Construct WWtE Building (Pre-Commissioning Costs) - HRRP - \$172,585 (c/fwd);
- ⇒ Install Power to Lots 8, 9 and 10 - RHLF - \$150,000 (c/fwd);
- ⇒ Design and Construct Class IV Cell Stage 3 - RHLF - \$147,500 (c/fwd);
- ⇒ Implementation of the FOGO Recovery Strategy - RHLF - \$145,338 (c/fwd);
- ⇒ Construct Leachate and Stormwater Infrastructure and Siltation Ponds - RHLF - \$145,222 (part c/fwd);
- ⇒ Construct WWtE Building - HRRP - \$140,715 (c/fwd);
- ⇒ Construct Community Recycling Centre (CRC) - HRRP - \$129,906 (c/fwd);
- ⇒ Construct Access Road to Lots 8, 9 & 10 - RHLF - \$128,000 (c/fwd); and
- ⇒ Construct Roads / Carparks - RHLF - \$106,000 (c/fwd);
- ⇒ Refurbish Plant - RHLF - \$100,000;
- ⇒ Noise Barrier for Hammer Mill - HRRP - \$99,900 (c/fwd);
- ⇒ Construct Drainage Diversion and Earthworks Infrastructures - RHLF - \$75,000 (c/fwd);
- ⇒ Construct Monitoring Bores - HRRP - \$70,000 (c/fwd);
- ⇒ Purchase Vehicles - Ascot Place - \$69,000; and
- ⇒ Construct Waste Management Facility Building - RHLF - \$68,700 (c/fwd).

31 This is offset by an increase in the following Capital Expenditure budget provision following a review of the capital expenditure program:

- ⇒ Construct Commercial Transfer Station (HRRP) - \$1,372,754;

This was subject to a report submitted to Council and approved by Council at its meeting held on 26 August 2021 (Ref: D2021/12261) for an additional sum of \$4,041,126 (\$3,500,000 was forecast in the 2022/2023 financial year and was bought forward to 2021/2022). Due to the timing of works \$2,668,372 of the approved amount is to be carried forward into the 2022/2023 financial year.

- ⇒ Construct Class III Stage 16 Landfill Cell - RHLF - \$600,596;

The construction of the Class III Stage 16 Cell was expected to be completed by 30 June 2021 at a forecast cost of \$3,171,717. As a result, no carried forward provision was made in the 2021/2022 Annual Budget. However, due to the cell liner which was found to be out of specification and had to be replaced at the contractor's expense, as well as inclement weather, the construction of the cell was not completed by the end of June 2021. The actual expenditure as at 30 June 2021 totalled \$1,923,859 being \$1,247,858 below the expected forecast value of \$3,171,717. The Class III Stage 16 Cell has now been completed.

- ⇒ Construct Workshop No 3 - RHLF - \$229,127;

This was subject to a report submitted to Council and approved by Council at its meeting held on 25 November 2021 (Ref: D2021/23177) for an additional sum of \$846,384 to accommodate a higher than budgeted tender submission. Due to the timing of works \$617,257 of the approved amount is to be carried forward into the 2022/2023 financial year.

- ⇒ Construct FOGO Processing Area - RHLF - \$184,959;

\$108,460 of this amount was subject to a report submitted to Council and approved by Council at its meeting held on 26 August 2021 (Ref: D2021/15757). The remaining amount was required as part of an extension to the FOGO processing area and was adjusted as part of the half year budget review.

Statement of Financial Position (refer Attachment 3)

- 32 The Statement of Financial Position shows the overall impact of actual balances compared with budget provisions and end of year forecasts for operating and capital works activities.
- 33 Total Equity as at 30 June 2022 totals \$170,759,353. This is a decrease of \$14,993,625 from the 30 June 2021 equity of \$185,752,978. This is as a result of a provision estimate of \$21,000,517 being brought to account for the City of Belmont equity entitlement payment due in July 2023.
- 34 It was forecast that Total Equity as at 30 June 2022 would be below the original budget of \$189,263,414 by \$19,998,559 for the reason as outlined above.

Statement of Cash and Investments (refer Attachment 4)

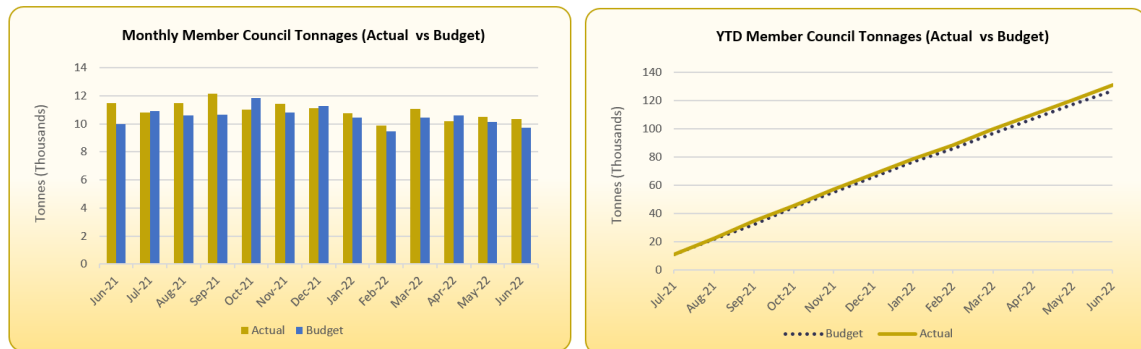
- 35 The level of cash and investments in the Municipal Fund as at 30 June 2022 is \$24,090,479 and Restricted Cash amount to \$56,982,783. This is inclusive of the movement of \$21,000,517 from the Secondary Waste Reserve to the Municipal Fund to cover the estimated provision for the City of Belmont equity entitlement payment due in July 2023.
- 36 The net movement for the month is an increase of \$1,222,715.
- 37 It was forecast that Total Cash and Investments as at 30 June 2022 would be above the original budget of \$69,885,715 by \$6,968,705.

Investment Report (refer Attachment 5)

- 38 Term deposits valued at \$1,000,000 matured during May 2022. These funds were reinvested into further term deposits together with additional funds of \$2,500,000.

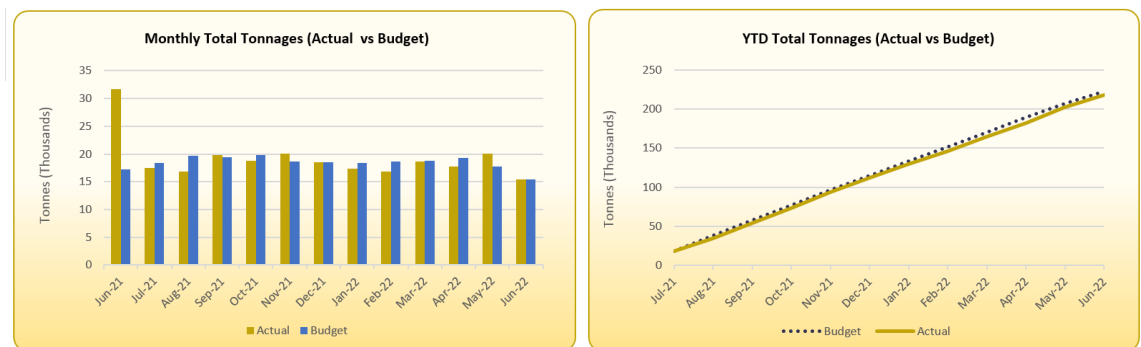
- 39 Due to the ME Bank being acquired by the BOQ in February/March of 2022 the combined portfolio percentage of the two ADI's of 19.80% is just below the policy limit of 20%. This will not be reduced until such time that either additional funds are invested in other banks and the portfolio total is increased or until the redemption of the next BOQ TD maturity in September 2022. It should be noted that the EMRC have not invested with BOQ or ME Bank since December 2021. As a consequence, a policy breach may become unavoidable should maturing funds be required to be redeemed before September 2022.

Tonnages – Member Councils



- 40 YTD tonnages received from member Councils total 130,678 tonnes compared to the budget of 126,800 tonnes. As at the same period in 2020/2021 tonnages from member Councils totalled 142,221 tonnes (which included City of Belmont tonnages of 17,060).

Tonnages – Total Tonnages



- 41 YTD total tonnages received from all sources total 217,790 tonnes compared to the budget of 222,770 tonnes. As at the same period in 2020/2021 tonnages received from all sources totalled 234,097 tonnes (which included City of Belmont tonnages of 17,060).

STRATEGIC/POLICY IMPLICATIONS

- 42 Key Result Area 3 - Good Governance
- 3.3 To provide responsible and accountable governance and management of the EMRC
 - 3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

- 43 As outlined within the report and attachments.

SUSTAINABILITY IMPLICATIONS

44 Nil

RISK MANAGEMENT

| Risk – Non-Compliance with Financial Regulations | | |
|--|------------|----------|
| Consequence | Likelihood | Rating |
| Moderate | Unlikely | Moderate |
| Action/Strategy | | |
| <ul style="list-style-type: none"> ➤ The financial report is scrutinised by the EMRC Council to ensure that all statutory requirements are met. ➤ Internal Audit reviews to ensure compliance with Financial Regulations. ➤ External Audit confirms compliance. | | |

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|--|----------------------------|
| Town of Bassendean City of Bayswater City of Kalamunda Shire of Mundaring City of Swan | As outlined in the report. |

ATTACHMENT(S)

1. Statement of Comprehensive Income by Nature and Type (D2022/14335)
2. Capital Expenditure Statement (D2022/14337)
3. Statement of Financial Position (D2022/14339)
4. Statement of Cash and Investments (D2022/14340)
5. Investment Report (D2022/14342)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments and the Investment Report for the period ended 30 June 2022.

COUNCIL RESOLUTION(S)

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT COUNCIL RECEIVES THE STATEMENT OF COMPREHENSIVE INCOME, CAPITAL EXPENDITURE STATEMENT, STATEMENT OF FINANCIAL POSITION, STATEMENT OF CASH AND INVESTMENTS AND THE INVESTMENT REPORT FOR THE PERIOD ENDED 30 JUNE 2022.

CARRIED UNANIMOUSLY



STATEMENT OF COMPREHENSIVE INCOME

Nature and Type

| Year to Date | | | | JUNE 2022 | | Full Year | | |
|-----------------------------------|---------------------|----------------------|------------|---|--|---------------------|---------------------|--------------------------|
| Actual | Budget | Variance | | | | Forecast | Budget | Variance |
| Operating Income | | | | | | | | |
| \$33,080,316 | \$33,566,196 | (\$485,880) | (U) | User Charges | | \$37,022,847 | \$33,566,196 | \$3,456,651 (F) |
| (\$12,293,369) | (\$12,819,464) | \$526,095 | (F) | <u>Less</u> Landfill Levy Charges | | (\$13,755,003) | (\$12,819,464) | (\$935,539) (U) |
| \$20,786,947 | \$20,746,732 | \$40,215 | (F) | Net User Charges | | \$23,267,844 | \$20,746,732 | \$2,521,112 (F) |
| \$569,371 | \$556,739 | \$12,632 | (F) | Special Charges | | \$605,925 | \$556,739 | \$49,186 (F) |
| \$4,239,719 | \$4,121,290 | \$118,429 | (F) | Secondary Waste Charge | | \$4,493,804 | \$4,121,290 | \$372,514 (F) |
| \$178,754 | \$239,460 | (\$60,706) | (U) | Contributions | | \$167,121 | \$239,460 | (\$72,339) (U) |
| \$188,553 | \$398,000 | (\$209,447) | (U) | Operating Grants | | \$203,000 | \$398,000 | (\$195,000) (U) |
| \$145,799 | \$132,000 | \$13,799 | (F) | Interest Municipal Cash Investments | | \$137,029 | \$132,000 | \$5,029 (F) |
| \$375,654 | \$799,975 | (\$424,321) | (U) | Interest Restricted Cash Investments | | \$439,869 | \$799,975 | (\$360,106) (U) |
| \$1,599,827 | \$1,536,722 | \$63,105 | (F) | Reimbursements | | \$1,610,688 | \$1,536,722 | \$73,966 (F) |
| \$2,008,217 | \$2,844,278 | (\$836,061) | (U) | Other | | \$2,208,380 | \$2,844,278 | (\$635,898) (U) |
| \$362,455 | \$351,000 | \$11,455 | (F) | Proceeds from Sale of Assets | | \$329,000 | \$351,000 | (\$22,000) (U) |
| \$30,455,296 | \$31,726,196 | (\$1,270,900) | (U) | Total Operating Income | | \$33,462,660 | \$31,726,196 | \$1,736,464 (F) |
| Operating Expenditure | | | | | | | | |
| \$9,740,160 | \$11,174,794 | \$1,434,634 | (F) | Salary Expenses | | \$10,064,688 | \$11,174,794 | \$1,110,106 (F) |
| \$5,955,359 | \$6,429,257 | \$473,898 | (F) | Contract Expenses | | \$6,947,567 | \$6,429,257 | (\$518,310) (U) |
| \$1,113,186 | \$1,347,539 | \$234,353 | (F) | Material Expenses | | \$1,343,145 | \$1,347,539 | \$4,394 (F) |
| \$290,061 | \$310,375 | \$20,314 | (F) | Utility Expenses | | \$340,150 | \$310,375 | (\$29,775) (U) |
| \$937,455 | \$720,135 | (\$217,320) | (U) | Fuel Expenses | | \$835,218 | \$720,135 | (\$115,083) (U) |
| \$150,740 | \$0 | (\$150,740) | (U) | Interest Expenses | | \$0 | \$0 | \$0 (F) |
| \$421,479 | \$310,604 | (\$110,875) | (U) | Insurance Expenses | | \$309,404 | \$310,604 | \$1,200 (F) |
| \$4,896,630 | \$4,826,380 | (\$70,250) | (U) | Depreciation Expenses | | \$5,016,610 | \$4,826,380 | (\$190,230) (U) |
| \$948,696 | \$1,261,747 | \$313,051 | (F) | Miscellaneous Expenses | | \$1,147,558 | \$1,261,747 | \$114,189 (F) |
| (\$159,512) | \$793,871 | \$953,383 | (F) | Provision Expenses | | \$2,262,682 | \$793,871 | (\$1,468,811) (U) |
| (\$145,231) | (\$89,343) | \$55,888 | (F) | Costs Allocated | | (\$95,327) | (\$89,343) | \$5,984 (F) |
| \$299,381 | \$284,165 | (\$15,216) | (U) | Carrying Amount of Assets Disposed Of | | \$340,171 | \$284,165 | (\$56,006) (U) |
| \$24,448,404 | \$27,369,524 | \$2,921,120 | (F) | Total Operating Expenditure | | \$28,511,866 | \$27,369,524 | (\$1,142,342) (U) |
| \$6,006,892 | \$4,356,672 | \$1,650,220 | (F) | NET RESULT BEFORE OTHER COMPREHENSIVE INCOME | | \$4,950,794 | \$4,356,672 | \$594,122 (F) |
| Surplus | Surplus | | | | | Surplus | Surplus | |
| Other Comprehensive Income | | | | | | | | |
| \$0 | \$0 | \$0 | (F) | Revaluation of Assets/Accumulated Depreciation Reversal | | \$0 | \$0 | \$0 (F) |
| \$0 | \$0 | \$0 | (F) | Total Other Comprehensive Income | | \$0 | \$0 | \$0 (F) |
| \$6,006,892 | \$4,356,672 | \$1,650,220 | (F) | CHANGE IN NET ASSETS FROM OPERATIONS | | \$4,950,794 | \$4,356,672 | \$594,122 (F) |
| Surplus | Surplus | | | | | Surplus | Surplus | |

Notes:

1. User Charges - include member Councils and casual users pertaining to waste, risk management and environmental services fees and charges;
2. Special Charges - Waste Education Levy;
3. Contributions - member Councils' contributions to projects and services;
4. Operating Grants - grant income predominantly from government agencies; and
5. Other Operating Income - includes income from the sale of products;

(F) denotes Favourable variance and (U) denotes Unfavourable variance



CAPITAL EXPENDITURE STATEMENT

JUNE 2022

| Year to Date | | | On Order | Full Year | | | |
|--------------|----------|----------|-------------|--|----------|----------|----------|
| Actual | Budget | Variance | | Forecast | Budget | Variance | |
| | | | | | | | |
| CEO's Team | | | | | | | |
| \$0 | \$30,000 | \$30,000 | \$0 | Purchase Information Technology & Communication Equipment - Councillors (24550/01) | \$0 | \$30,000 | \$30,000 |
| \$0 | \$10,000 | \$10,000 | \$0 | Purchase Art Works (24620/00) | \$10,000 | \$10,000 | \$0 |
| \$0 | \$40,000 | \$40,000 | \$0 | | \$10,000 | \$40,000 | \$30,000 |



CAPITAL EXPENDITURE STATEMENT

JUNE 2022

| Year to Date | | | On Order | | Full Year | | |
|------------------|-----------|-----------|-------------|--|-----------|-----------|------------|
| Actual | Budget | Variance | | | Forecast | Budget | Variance |
| Business Support | | | | | | | |
| \$189,230 | \$266,000 | \$76,770 | \$0 | Purchase Vehicles - Ascot Place (24440/00) | \$197,000 | \$266,000 | \$69,000 |
| \$0 | \$10,000 | \$10,000 | \$0 | Purchase Furniture Fittings & Equipment - Corporate Services (24510/01) | \$10,000 | \$10,000 | \$0 |
| \$90,193 | \$129,000 | \$38,807 | \$33,050 | Purchase Information Technology & Communication Equipment (24550/00) | \$163,000 | \$129,000 | (\$34,000) |
| (\$10,524) | \$458,000 | \$468,524 | \$0 | Capital Improvement Administration Building - Ascot Place (25240/01) | \$0 | \$458,000 | \$458,000 |
| \$0 | \$5,000 | \$5,000 | \$0 | Upgrade Security Equipment - Ascot Place (25530/01) | \$5,000 | \$5,000 | \$0 |
| \$268,900 | \$868,000 | \$599,100 | \$33,050 | | \$375,000 | \$868,000 | \$493,000 |



CAPITAL EXPENDITURE STATEMENT

JUNE 2022

| Year to Date | | | On Order | | Full Year | | |
|-----------------|-----------|------------|-------------|--|-----------|-----------|------------|
| Actual | Budget | Variance | | | Forecast | Budget | Variance |
| Operations Team | | | | | | | |
| \$11,516 | \$100,000 | \$88,484 | \$0 | Construct Waste Management Facility Buildings - Red Hill Landfill Facility (24250/01) | \$31,300 | \$100,000 | \$68,700 |
| \$4,778 | \$200,000 | \$195,222 | \$0 | Construct Leachate and Stormwaste Infrastructure and Siltation Ponds - Red Hill Landfill Facility (24350/01) | \$54,778 | \$200,000 | \$145,222 |
| \$0 | \$100,000 | \$100,000 | \$0 | Construct Drainage Diversion and Earthworks Infrastructures - Red Hill Landfill Facility (24380/00) | \$25,000 | \$100,000 | \$75,000 |
| \$0 | \$50,000 | \$50,000 | \$0 | Air Supply lines - Waste Management Structures - Red Hill Landfill Facility (24399/10) | \$50,000 | \$50,000 | \$0 |
| \$216,414 | \$200,000 | (\$16,414) | \$0 | Gas Extraction System Wells - Red Hill Landfill Facility (24399/20) | \$216,414 | \$200,000 | (\$16,414) |
| \$155,539 | \$950,000 | \$794,461 | \$162,664 | Purchase / Replace Plant - Red Hill Landfill Facility (24410/00) | \$355,539 | \$950,000 | \$594,461 |
| \$678,098 | \$650,000 | (\$28,098) | \$395,000 | Purchase / Replace Plant - Hazelmere (24410/01) | \$678,098 | \$650,000 | (\$28,098) |
| \$326,465 | \$275,000 | (\$51,465) | \$20,137 | Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility (24420/00) | \$296,882 | \$275,000 | (\$21,882) |
| \$45,342 | \$104,000 | \$58,658 | \$0 | Purchase / Replace Minor Plant and Equipment - Hazelmere (24420/02) | \$49,000 | \$104,000 | \$55,000 |
| \$43,366 | \$132,000 | \$88,634 | \$0 | Purchase / Replace Vehicles - Red Hill Landfill Facility (24430/00) | \$132,000 | \$132,000 | \$0 |
| \$0 | \$5,000 | \$5,000 | \$0 | Purchase Fire Fighting System/Equipment - Hazelmere (24520/07) | \$5,000 | \$5,000 | \$0 |
| \$5,731 | \$213,500 | \$207,769 | \$0 | Purchase / Replace Security System - Red Hill Waste Management Facility (24530/08) | \$213,500 | \$213,500 | \$0 |



CAPITAL EXPENDITURE STATEMENT

JUNE 2022

| Year to Date | | | On Order | | Full Year | | |
|-----------------|-------------|-------------|-------------|--|-------------|-------------|-------------|
| Actual | Budget | Variance | | | Forecast | Budget | Variance |
| | | | | | | | |
| Operations Team | | | | | | | |
| \$19,250 | \$10,000 | (\$9,250) | \$0 | Purchase / Replace Security System - Hazelmere (24530/10) | \$19,250 | \$10,000 | (\$9,250) |
| \$0 | \$30,000 | \$30,000 | \$0 | Purchase Information Technology & Communication Equipment - Hazelmere (24550/03) | \$0 | \$30,000 | \$30,000 |
| \$13,663 | \$0 | (\$13,663) | \$1,200 | Purchase Information Technology & Communication Equipment - Baywaste (24550/04) | \$13,663 | \$0 | (\$13,663) |
| \$0 | \$40,000 | \$40,000 | \$0 | Purchase / Replace Other Equipment - Red Hill Landfill Facility (24590/00) | \$40,000 | \$40,000 | \$0 |
| \$15,000 | \$0 | (\$15,000) | \$0 | Purchase / Replace Miscellaneous Equipment - Hazelmere (24590/02) | \$15,000 | \$0 | (\$15,000) |
| \$59,850 | \$70,000 | \$10,150 | \$0 | Purchase Office Furniture and Fittings - Hazelmere Office (24610/10) | \$60,000 | \$70,000 | \$10,000 |
| \$6,783 | \$60,000 | \$53,217 | \$0 | Purchase Furniture and Fittings - Hazelmere Workshop (24610/11) | \$10,000 | \$60,000 | \$50,000 |
| \$0 | \$300,000 | \$300,000 | \$180,000 | Refurbish Plant - Red Hill Landfill Facility (25410/00) | \$200,000 | \$300,000 | \$100,000 |
| \$1,601,796 | \$3,489,500 | \$1,887,704 | \$759,001 | | \$2,465,424 | \$3,489,500 | \$1,024,076 |



CAPITAL EXPENDITURE STATEMENT

JUNE 2022

| Year to Date | | | On Order | | Full Year | | |
|---------------|-------------|---------------|-------------|---|-------------|-------------|---------------|
| Actual | Budget | Variance | | | Forecast | Budget | Variance |
| Projects Team | | | | | | | |
| \$257 | \$0 | (\$257) | \$0 | Purchase Waste Management Land (24150/02) | \$257 | \$0 | (\$257) |
| \$1,361,897 | \$774,811 | (\$587,086) | \$165,074 | Construct Workshop No 3 - Red Hill Landfill Facility (24250/08) | \$1,003,938 | \$774,811 | (\$229,127) |
| \$83,761 | \$273,032 | \$189,271 | \$1,800 | Construct Wood Waste to Energy Building - HRRP (24259/05) | \$132,317 | \$273,032 | \$140,715 |
| \$778 | \$130,000 | \$129,223 | \$0 | Construct Community Recycling Centre (CRC) - HRRP (24259/06) | \$94 | \$130,000 | \$129,906 |
| \$5,272,421 | \$3,500,000 | (\$1,772,421) | \$1,744,166 | Construct Commercial Transfer Station - HRRP (24259/10) | \$4,872,754 | \$3,500,000 | (\$1,372,754) |
| \$26,132 | \$0 | (\$26,132) | \$0 | Construct Site Workshop - HRRP (24259/13) | \$25,743 | \$0 | (\$25,743) |
| \$24 | \$250,000 | \$249,976 | \$0 | Upgrade Power Supply to Workshop No 2 - Red Hill Landfill Facility (24259/15) | \$24 | \$250,000 | \$249,976 |
| \$35 | \$150,000 | \$149,965 | \$0 | Install Power Supply to Lots 8 9 & 10 - Red Hill Landfill Facility (24259/16) | \$0 | \$150,000 | \$150,000 |
| \$555,735 | \$826,920 | \$271,185 | \$3,338 | Construct Wood Waste to Energy Building (Pre-Commissioning) - HRRP (24259/18) | \$654,335 | \$826,920 | \$172,585 |
| \$14,499 | \$60,000 | \$45,501 | \$0 | Construct Wood Waste to Energy Dry Char Storage Facility - HRRP (24259/19) | \$24,475 | \$60,000 | \$35,525 |
| \$250 | \$40,000 | \$39,750 | \$39,150 | Construct Wood Waste to Energy Bucket Extension - HRRP (24259/20) | \$40,000 | \$40,000 | \$0 |
| \$130,475 | \$0 | (\$130,475) | \$200,680 | Construct Wood Waste to Energy Project (EMRC WWtE Step-In) - HRRP (24259/21) | \$121,761 | \$0 | (\$121,761) |
| \$600,596 | \$0 | (\$600,596) | \$0 | Construct Class III Cell Stage 16 - Red Hill Landfill Facility (24310/19) | \$600,596 | \$0 | (\$600,596) |
| \$2,439 | \$350,000 | \$347,561 | \$0 | Construct Class III Cell Stage 17 - Red Hill Landfill Facility (24310/21) | \$2,500 | \$350,000 | \$347,500 |

CAPITAL EXPENDITURE STATEMENT

JUNE 2022

| Year to Date | | | On Order | Full Year | | | |
|---------------|-----------|-------------|-------------|--|-----------|-----------|-------------|
| Actual | Budget | Variance | | Forecast | Budget | Variance | |
| Projects Team | | | | | | | |
| \$1,644 | \$150,000 | \$148,356 | \$0 | Design and Construct Class IV Cell Stage 3 - Red Hill Landfill Facility (24330/05) | \$2,500 | \$150,000 | \$147,500 |
| \$80,372 | \$185,500 | \$105,128 | \$0 | Construct Roads / Carparks - Red Hill Landfill Facility (24370/00) | \$79,500 | \$185,500 | \$106,000 |
| \$1,269 | \$130,000 | \$128,731 | \$0 | Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility (24370/02) | \$2,000 | \$130,000 | \$128,000 |
| \$0 | \$50,000 | \$50,000 | \$0 | Construct Litter Fence - Redhill Landfill Facility (24394/05) | \$0 | \$50,000 | \$50,000 |
| \$118,374 | \$150,000 | \$31,626 | \$0 | Resource Recovery Park - Noise Control Fencing (24394/06) | \$117,583 | \$150,000 | \$32,417 |
| \$33,752 | \$55,000 | \$21,248 | \$0 | Construct Hardstand and Road - Hazelmere (24395/01) | \$33,752 | \$55,000 | \$21,248 |
| \$161,583 | \$0 | (\$161,583) | \$96,011 | Construct FOGO Processing Area - Red Hill Landfill Facility (24395/05) | \$184,959 | \$0 | (\$184,959) |
| \$0 | \$62,500 | \$62,500 | \$0 | Undertake FOGO Reference Site Tours (24395/06) | \$25,000 | \$62,500 | \$37,500 |
| \$119,438 | \$300,000 | \$180,562 | \$14,379 | Implementation of the FOGO Recovery Strategy (24395/07) | \$154,662 | \$300,000 | \$145,338 |
| \$29,900 | \$70,000 | \$40,100 | \$0 | Construct Monitoring Bores - Red Hill Landfill Facility (24396/00) | \$29,900 | \$70,000 | \$40,100 |
| \$0 | \$70,000 | \$70,000 | \$0 | Construct Monitoring Bores - Hazelmere (24396/02) | \$0 | \$70,000 | \$70,000 |
| \$6,025 | \$0 | (\$6,025) | \$0 | Construct Site Infrastructure - HRRP (24399/01) | \$10,000 | \$0 | (\$10,000) |
| \$126,380 | \$408,754 | \$282,374 | \$61,379 | Wood Waste to Energy Utilities/Infrastructure - HRRP (24399/11) | \$136,669 | \$408,754 | \$272,085 |
| \$0 | \$500,000 | \$500,000 | \$0 | Liquid Waste Project - Red Hill Landfill Facility (24399/16) | \$0 | \$500,000 | \$500,000 |



CAPITAL EXPENDITURE STATEMENT

JUNE 2022

| Year to Date | | | On Order | Full Year | | | |
|---------------|--------------|-------------|-------------|---|-------------|--------------|-------------|
| Actual | Budget | Variance | | Forecast | Budget | Variance | |
| Projects Team | | | | | | | |
| \$43,822 | \$2,300,000 | \$2,256,178 | \$0 | Air Pollution Control Residue Facility (APCR) - Red Hill Landfill Facility (24399/21) | \$40,000 | \$2,300,000 | \$2,260,000 |
| \$255,228 | \$250,000 | (\$5,228) | \$0 | Construct Concrete Pad east of C&I Building - HRRP (24399/22) | \$255,228 | \$250,000 | (\$5,228) |
| \$17,157 | \$200,000 | \$182,843 | \$0 | Extension of Sewer Line from WWtE to Sewer Sump & existing ATU - HRRP (24399/23) | \$20,000 | \$200,000 | \$180,000 |
| \$6,237 | \$300,000 | \$293,763 | \$0 | Sewer Line from Lakes Rd to Mary St - HRRP (24399/24) | \$5,595 | \$300,000 | \$294,405 |
| \$121,653 | \$120,000 | (\$1,653) | \$0 | Extension of Concrete Pad with Workshop area - HRRP (24399/25) | \$121,653 | \$120,000 | (\$1,653) |
| \$97 | \$100,000 | \$99,903 | \$0 | Noise Barrier for Hammer Mill - HRRP (24399/26) | \$100 | \$100,000 | \$99,900 |
| \$0 | \$50,000 | \$50,000 | \$0 | Digital Sign (DWER Requirement) - HRRP (24399/27) | \$0 | \$50,000 | \$50,000 |
| \$40,363 | \$103,987 | \$63,624 | \$0 | Purchase Wood Waste to Energy Plant & Equipment - HRRP (24410/03) | \$79,967 | \$103,987 | \$24,020 |
| \$2,800 | \$0 | (\$2,800) | \$2,900 | Purchase FOGO Processing Plant - Red Hill Landfill Facility (24410/10) | \$2,800 | \$0 | (\$2,800) |
| \$34,788 | \$0 | (\$34,788) | \$0 | Regional Waste Collection Project (24410/14) | \$42,382 | \$0 | (\$42,382) |
| \$0 | \$25,000 | \$25,000 | \$0 | Purchase Information Technology & Communication Equipment - Projects (24550/02) | \$0 | \$25,000 | \$25,000 |
| \$9,250,182 | \$11,935,504 | \$2,685,322 | \$2,328,878 | | \$8,823,044 | \$11,935,504 | \$3,112,460 |

| | | | | | | | |
|--------------|--------------|-------------|-------------|------------------------------|--------------|--------------|-------------|
| \$11,120,878 | \$16,333,004 | \$5,212,126 | \$3,120,929 | TOTAL CAPITAL EXPENDITURE | \$11,673,468 | \$16,333,004 | \$4,659,536 |
|--------------|--------------|-------------|-------------|------------------------------|--------------|--------------|-------------|



STATEMENT OF FINANCIAL POSITION

JUNE 2022

| Actual June 2021 | Actual Year to Date | (F) = Favourable variation (U) = Unfavourable variation | Full Year | | |
|-------------------------|------------------------|--|---------------|---------------|--------------------|
| | | | Forecast | Budget | Variance |
| | | | | | |
| Current Assets | | | | | |
| \$5,861,145 | \$5,820,110 | Cash and Cash Equivalents | \$3,334,203 | \$2,010,280 | \$1,323,923 (F) |
| \$82,123,503 | \$75,253,152 | Investments | \$73,520,217 | \$67,875,435 | \$5,644,782 (F) |
| \$3,431,287 | \$4,089,645 | Trade and Other Receivables | \$2,987,058 | \$2,987,058 | \$0 (F) |
| \$36,424 | \$16,301 | Inventories | \$39,035 | \$39,035 | \$0 (F) |
| \$32,382 | \$28,039 | Other Assets | \$67,382 | \$67,382 | \$0 (F) |
| \$91,484,741 | \$85,207,247 | Total Current Assets | \$79,947,895 | \$72,979,190 | \$6,968,705 (F) |
| Current Liabilities | | | | | |
| \$12,624,600 | \$6,148,741 | Trade and Other Payables | \$6,160,299 | \$6,160,299 | \$0 (F) |
| \$1,814,744 | \$1,929,017 | Provisions | \$1,892,645 | \$1,892,645 | \$0 (F) |
| \$14,439,344 | \$8,077,758 | Total Current Liabilities | \$8,052,944 | \$8,052,944 | \$0 (F) |
| \$77,045,397 | \$77,129,489 | Net Current Assets | \$71,894,951 | \$64,926,246 | \$6,968,705 (F) |
| Non Current Assets | | | | | |
| \$47,850,000 | \$47,850,257 | Land | \$52,586,164 | \$52,585,907 | \$257 (F) |
| \$6,506,875 | \$7,813,771 | Buildings | \$16,859,079 | \$16,583,375 | \$275,704 (F) |
| \$21,977,142 | \$22,308,519 | Structures | \$26,079,502 | \$30,428,680 | (\$4,349,178) (U) |
| \$13,136,462 | \$12,431,581 | Plant | \$14,106,720 | \$14,867,626 | (\$760,906) (U) |
| \$638,147 | \$547,031 | Equipment | \$1,102,005 | \$1,123,575 | (\$21,570) (U) |
| \$126,449 | \$178,276 | Furniture and Fittings | \$186,488 | \$250,604 | (\$64,116) (U) |
| \$25,179,667 | \$30,210,173 | Work in Progress | \$17,550,800 | \$17,536,763 | \$14,037 (F) |
| \$115,414,742 | \$121,339,608 | Total Non Current Assets | \$128,470,758 | \$133,376,530 | (\$4,905,772) (U) |
| Non Current Liabilities | | | | | |
| \$6,707,161 | \$27,709,744 | Provisions | \$31,100,854 | \$9,039,362 | (\$22,061,492) (U) |
| \$6,707,161 | \$27,709,744 | Total Non Current Liabilities | \$31,100,854 | \$9,039,362 | (\$22,061,492) (U) |
| \$185,752,978 | \$170,759,353 | Net Assets | \$169,264,855 | \$189,263,414 | (\$19,998,559) (U) |
| Equity | | | | | |
| \$76,354,391 | \$71,139,293 | Accumulated Surplus/Deficit | \$82,936,785 | \$82,936,785 | \$0 (F) |
| \$37,157,892 | \$36,883,537 | Asset Revaluation Reserve | \$37,157,892 | \$37,157,892 | \$0 (F) |
| \$65,953,610 | \$56,729,631 | Cash Backed Reserves | \$44,219,384 | \$64,812,065 | (\$20,592,681) (U) |
| \$6,287,085 | \$6,006,892 | Net change in assets from operations | \$4,950,794 | \$4,356,672 | \$594,122 (F) |
| \$185,752,978 | \$170,759,353 | Total Equity | \$169,264,855 | \$189,263,414 | (\$19,998,559) (U) |



CASH AND INVESTMENTS

JUNE 2022

| Actual June 2021 | Actual Year to Date | (F) = Favourable variation (U) = Unfavourable variation | Full Year | | |
|---------------------------------|------------------------|---|------------|------------|------------------|
| | | | Forecast | Budget | Variance |
| Municipal Cash and Investments | | | | | |
| 5,857,095 | 5,816,060 | Cash at Bank - Municipal Fund 01001/00 | 3,330,073 | 2,006,230 | 1,323,843 (F) |
| 4,050 | 4,050 | Cash on Hand 01019/00 - 02 | 4,050 | 4,050 | 0 (F) |
| 16,046,391 | 18,270,369 | Investments - Municipal Fund 02021/00 | 7,924,750 | 2,000,000 | 5,924,750 (F) |
| 21,907,536 | 24,090,479 | Total Municipal Cash | 11,258,873 | 4,010,280 | 7,248,593 (F) |
| Restricted Cash and Investments | | | | | |
| 749,821 | 2,207,861 | Restricted Investments - Plant and Equipment 02022/01 | 2,221,675 | 704,819 | 1,516,856 (F) |
| 2,943,263 | 4,509,687 | Restricted Investments - Post Closure Site Rehabilitation Red Hill 02022/02 | 7,056,974 | 6,090,227 | 966,747 (F) |
| 11,460,995 | 20,460,811 | Restricted Investments - Future Development 02022/03 | 25,446,240 | 9,086,393 | 16,359,847 (F) |
| 1,349,161 | 2,107,483 | Restricted Investments - Environmental Monitoring Red Hill 02022/04 | 3,365,334 | 2,951,545 | 413,789 (F) |
| 59,639 | 0 | Restricted Investments - Environmental Insurance Red Hill 02022/05 | 0 | 65,714 | (65,714) (U) |
| 15,813 | 0 | Restricted Investments - Risk Management 02022/06 | 0 | 16,002 | (16,002) (U) |
| 600,945 | 742,057 | Restricted Investments - Class IV Cells Red Hill 02022/07 | 741,321 | 551,046 | 190,275 (F) |
| 41,177,833 | 17,764,498 | Restricted Investments - Secondary Waste Processing 02022/09 | 17,184,106 | 37,275,373 | (20,091,267) (U) |
| 1,158,161 | 2,535,771 | Restricted Investments - Class III Cells 02022/10 | 2,533,521 | 2,231,556 | 301,965 (F) |
| 79,842 | 0 | Restricted Investments - Building Refurbishment (Ascot Place) 02022/11 | 0 | 80,683 | (80,683) (U) |
| 5,325,000 | 5,345,394 | Restricted Investments - EastLink Relocation 02022/13 | 5,343,168 | 5,325,000 | 18,168 (F) |
| 123,503 | 253,152 | Restricted Investments - Accrued Interest 02022/19 | 648,313 | 433,707 | 214,606 (F) |
| 1,033,136 | 1,056,069 | Restricted Investments - Long Service Leave 02022/90 | 1,054,895 | 1,063,370 | (8,475) (U) |
| 66,077,112 | 56,982,783 | Total Restricted Cash | 65,595,547 | 65,875,435 | (279,888) (U) |
| 87,984,648 | 81,073,262 | TOTAL CASH AND INVESTMENTS | 76,854,420 | 69,885,715 | 6,968,705 (F) |

The Cash at Bank - Municipal Fund represents the balance on the last day of the relevant month. Any portion of the balance available for investment is transferred into the Investment - Municipal Fund account in the following period. Funds held in the Cash at Bank - Municipal Fund continue to accrue interest as per the Westpac commercial rates.

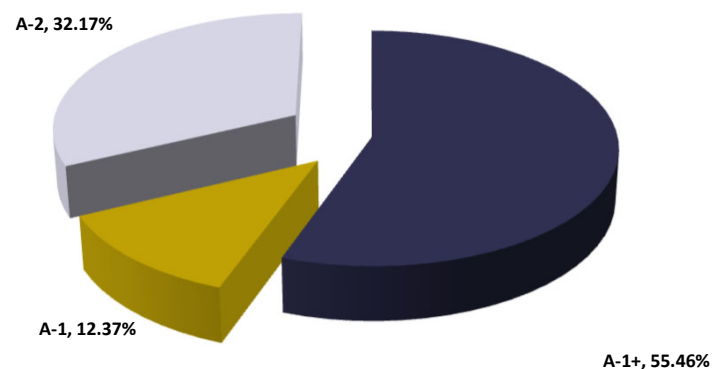
EMRC Investment Report

June 2022

I. Overall Portfolio Limits

| S&P Long Term Rating | S&P Short Term Rating | Short Term % Portfolio | Investment Maximum % |
|-------------------------|--------------------------|---------------------------|-------------------------|
| AA- | A-1+ | 55.46% | 100.00% |
| A | A-1 | 12.37% | 100.00% |
| BBB | A-2 | 32.17% | 40.00% |
| | | 100.00% | |

Investment by S&P Rating



II. Single Entity Exposure

| | S&P Long Term Rating | S&P Short Term Rating | Short Term % Portfolio | |
|---------------------------|-------------------------|--------------------------|---------------------------|---|
| ANZ Banking Group | AA- | A-1+ | 2.47% | |
| AMP | BBB | A-2 | 12.37% | |
| NAB | AA- | A-1+ | 19.18% | |
| Westpac / St. George Bank | AA- | A-1+ | 22.05% | |
| Suncorp | A+ | A-1 | 3.71% | * |
| BOQ / ME Bank | BBB+ | A-2 | 19.80% | |
| Commonwealth Bank | AA- | A-1+ | 11.76% | |
| ING | A | A-1 | 2.47% | |
| Macquarie Bank | A+ | A-1 | 6.19% | |
| | | | 100.00% | |

* Non-Fossil Fuel ADI (Authorised Deposit Taking Institution)

III. Term to Maturity Framework

| Investment Policy Guidelines | | | |
|--|-------------|-------|-------|
| Maturity Profile | % Portfolio | % Min | % Max |
| Less Than 1 Year | 100.00% | 40% | 100% |
| Greater than 1 year & less than or equal to 3 years | 0.00% | 0% | 60% |
| | 100.00% | | |

IV. Fossil Fuel Divestment

| | % Portfolio |
|-----------------------|-------------|
| Non-Fossil Fuel ADI's | 3.71% |
| Fossil Fuel ADI's | 96.29% |
| | 100.00% |

14.3 FINANCIAL REPORT FOR PERIOD ENDED 31 JULY 2022

D2022/14090

PURPOSE OF REPORT

The purpose of this report is to provide Council with an overview of the EMRC's financial performance for the period ended 31 July 2022.

KEY POINTS

- Significant year to date budget variances greater than 10% or \$20,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income as at 31 July 2022 have been identified and are reported on in the body of the report.

RECOMMENDATIONS

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments and the Investment Report for the period ended 31 July 2022.

SOURCE OF REPORT

Chief Financial Officer

BACKGROUND

- 1 It is a requirement of the *Local Government (Financial Management) Regulations 1996* (r.34) that a Local Government is to prepare and present to Council financial reports in such a form as the Local Government considers to be appropriate.
- 2 Submitted to each meeting of Council is a financial report and summaries which provide an overview of year to date budget performance for operating activities and capital works. Variances greater than 10% or \$20,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income are reported on in the body of the report. Also included are end of year forecasts by nature and type for operating activities and end of year forecasts for each capital works project. These forecasts are reviewed regularly in order to provide an accurate forecast of the end of year result.

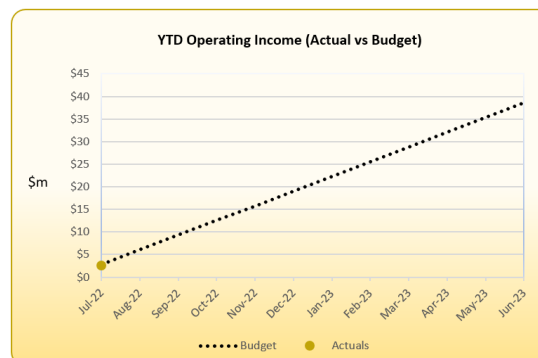
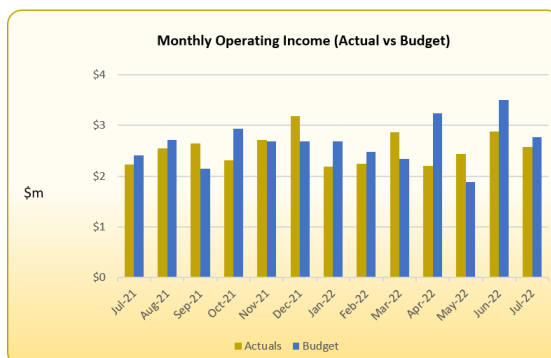
REPORT

- 3 Outlined below are financial statements for the period ended 31 July 2022. Where possible the year to date monthly budget allocations will be reviewed in order to match the appropriate timing for the various projects budgeted to be undertaken. This will provide a better comparison between the year to date actual and year to date budget figures.

Statement of Comprehensive Income - Nature and Type (refer Attachment 1)

- 4 The net operating result as at 31 July 2022 is a favourable variance of \$6,704 (1.06%) against budget. The following information is provided on key aspects of Council's year to date financial performance:

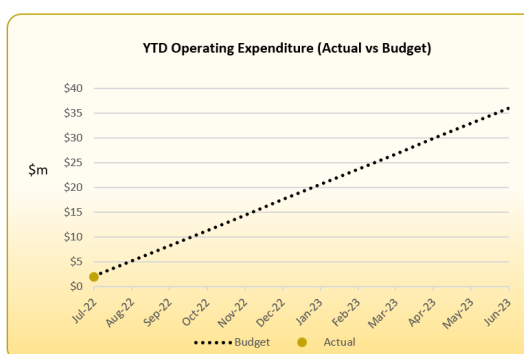
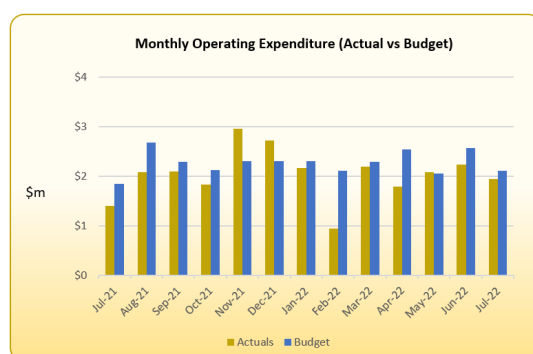
| | | | |
|---|-------------------------|-----------------------|---|
| 5 | Operating Income | Actuals for the Year | An unfavourable variance of \$195,346 (7.05%) |
| | | End of Year Forecasts | As per budget - not yet due to be reviewed. |



Operating Income Variances not previously reported to Council

- 6 Year to date Reimbursements is above the budget by \$22,726 (16.93%). The variance relates to a reimbursement of costs totalling \$60,560 associated with the Woodside Project. This is partially offset by lower than budgeted reimbursements from the Coppin, Mathieson and Baywaste transfer stations.
- 7 Year to date Other Income of \$128,135 is below the budget by \$59,471 (31.70%). The variance is primarily attributable to lower than budget Sale of Products Income (\$111,659 compared to the year to date budget of \$168,999).
- 8 There were no further significant Operating Income variances as at 31 July 2022.

| | | | |
|---|------------------------------|-----------------------|---|
| 9 | Operating Expenditure | Actuals for the Year | An underspend variance of \$171,235 (8.11%) |
| | | End of Year Forecasts | As per budget - not yet due to be reviewed. |



Operating Expenditure Variances not previously reported to Council

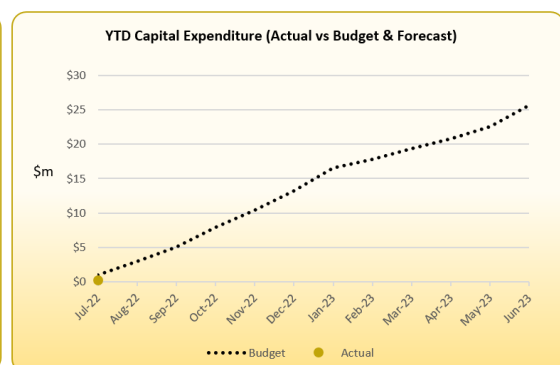
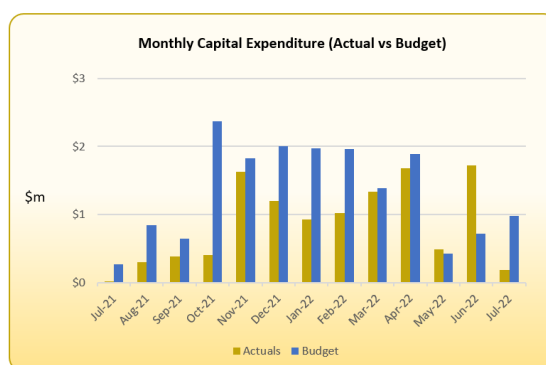
- 10 Year to date Salary Expenses of \$781,292 is below the budget by \$175,493 (18.34%). This variance relates to budgeted positions yet to be filled together with unfilled vacant positions.
- 11 Year to date Material Expenses of \$78,811 is below the budget by \$34,205 (30.27%) due to the timing of various projects from different business units. Areas where the expenditures are lower than budget for various directorates/business units include: CEO's (\$12,895), Business Support (\$14,182), Sustainability (\$7,817), Projects (\$3,236). This is off-set by expenditure higher than budget in the Operations directorate/business unit \$3,922.
- 12 Year to date Fuel Expenses of \$109,999 is above the budget by \$25,395 (30.02%). The variance is attributable to the higher purchase price of diesel fuel compared to budget.
- 13 Year to date Cost Allocations of \$4,845 is below the budget by \$71,100 (93.62%). This variance relates to internal costs allocated to various projects and specifically capital expenditure projects that have been budgeted to utilise the EMRC's plant and labour as well as the timing of various projects.
- 14 There were no further significant Operating Expenditure variances as at 31 July 2022.

| | | |
|-----------------------------------|-----------------------|-----|
| Other Comprehensive Income | Actuals for the Year | Nil |
| | End of Year Forecasts | Nil |

- 15 There were no significant Other Comprehensive Income variances as at 31 July 2022.

Capital Expenditure Statement (refer Attachment 2)

| | | |
|----------------------------|-----------------------|---|
| Capital Expenditure | Actuals for the Year | An underspend variance of \$803,312 |
| | End of Year Forecasts | As per budget - not yet due to be reviewed. |



Capital Expenditure Variances

- 17 An underspent variance of \$803,312 existed as at 31 July 2022 when compared to the budget of \$984,457.

- 18 Minimal capital expenditure was undertaken during July 2022 with the major capital expenditure being undertaken on the following:
- WWtE Project - HRRP - \$85,233;
 - Construct WWtE Building (Pre-Commissioning Costs) - HRRP - \$36,522; and
 - Purchase/Replace Minor Plant & Equipment - RHWMF - \$36,200;
- 19 As end of year forecasts are yet to be reviewed, the forecast balances as at 31 July 2022 are as per the budget estimates.

Statement of Financial Position (refer Attachment 3)

- 20 The Statement of Financial Position shows the overall impact of actual balances compared with budget provisions and end of year forecasts for operating and capital works activities.
- 21 Total Equity as at 31 July 2022 totals \$171,395,931. This is an increase of \$636,578 from the 30 June 2022 equity of \$170,759,353.
- 22 As end of year forecasts are yet to be reviewed, the forecast balances as at 31 July 2022 are as per the budget estimates.

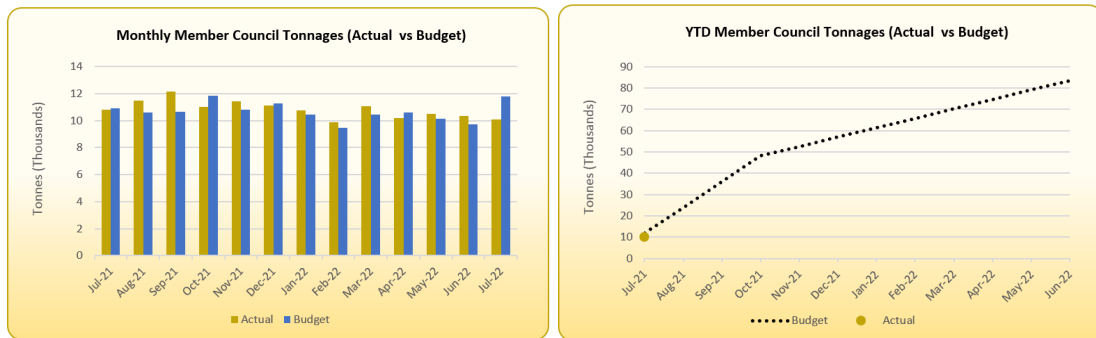
Statement of Cash and Investments (refer Attachment 4)

- 23 The level of cash and investments in the Municipal Fund as at 31 July 2022 is \$22,255,509 and Restricted Cash amount to \$57,048,017.
- 24 The net movement for the month is a decrease of \$1,769,736.
- 25 The balance of the Municipal fund was reduced by approximately \$3.06m with the payment in July 2022 of the landfill levy relating to the June 2022 quarter.
- 26 As end of year forecasts are yet to be reviewed, the forecast balances as at 31 July 2022 are as per the budget estimates.

Investment Report (refer Attachment 5)

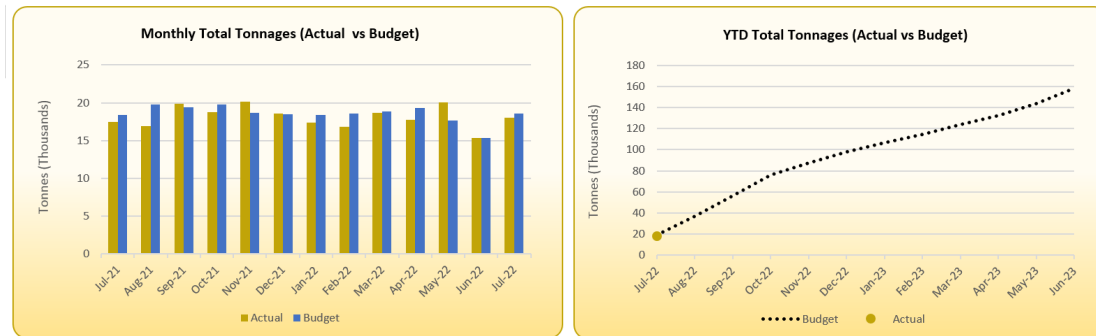
- 27 Term deposits valued at \$1,000,000 matured during May 2022. These funds were required to be redeemed for cash flow purposes.
- 28 Due to the ME Bank being acquired by the BOQ in February/March of 2022 the combined portfolio percentage of the two ADI's of 20.26% now exceeds the policy limit of 20%. This will not be reduced until such time that either additional funds are invested in other banks and the portfolio total is increased or until the redemption of the next BOQ TD maturity in September 2022. It should be noted that the EMRC have not invested with BOQ or ME Bank since December 2021. As a consequence, the policy breach has been unavoidable.

Tonnages – Member Councils



- 29 YTD tonnages received from member Councils total 10,073 tonnes compared to the budget of 11,789 tonnes. As at the same period in 2021/2022 tonnages from member Councils totalled 10,789 tonnes.

Tonnages – Total Tonnages



- 30 YTD total tonnages received from all sources total 18,052 tonnes compared to the budget of 18,587 tonnes. As at the same period in 2021/2022 tonnages received from all sources totalled 17,517 tonnes

STRATEGIC/POLICY IMPLICATIONS

- 31 Key Result Area 3 - Good Governance
- 3.3 To provide responsible and accountable governance and management of the EMRC
 - 3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

- 32 As outlined within the report and attachments.

SUSTAINABILITY IMPLICATIONS

- 33 Nil

Risk – Non-Compliance with Financial Regulations

| Consequence | Likelihood | Rating |
|--|------------|----------|
| Moderate | Unlikely | Moderate |
| Action/Strategy | | |
| <ul style="list-style-type: none"> ➤ The financial report is scrutinised by the EMRC Council to ensure that all statutory requirements are met. ➤ Internal Audit reviews to ensure compliance with Financial Regulations. ➤ External Audit confirms compliance. | | |

MEMBER COUNCIL IMPLICATIONS

Member Council

Town of Bassendean
City of Bayswater
City of Kalamunda
Shire of Mundaring
City of Swan

Implication Details

As outlined in the report.

ATTACHMENT(S)

1. Statement of Comprehensive Income by Nature and Type (D2022/14344)
2. Capital Expenditure Statement (D2022/14346)
3. Statement of Financial Position (D2022/14347)
4. Statement of Cash and Investments (D2022/14351)
5. Investment Report (D2022/14352)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments and the Investment Report for the period ended 31 July 2022.

COUNCIL RESOLUTION(S)

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT COUNCIL RECEIVES THE STATEMENT OF COMPREHENSIVE INCOME, CAPITAL EXPENDITURE STATEMENT, STATEMENT OF FINANCIAL POSITION, STATEMENT OF CASH AND INVESTMENTS AND THE INVESTMENT REPORT FOR THE PERIOD ENDED 31 JULY 2022.

CARRIED UNANIMOUSLY



STATEMENT OF COMPREHENSIVE INCOME

Nature and Type

Year to Date

JULY 2022

Full Year

| Year to Date | | | Full Year | | |
|-----------------------------------|--------------------|------------------------|---|---------------------|-----------------------------|
| Actual | Budget | Variance | Forecast | Budget | Variance |
| Operating Income | | | | | |
| \$2,839,407 | \$3,010,700 | (\$171,293) (U) | User Charges | \$38,358,338 | \$38,358,338 \$0 (F) |
| (\$1,051,774) | (\$1,094,619) | \$42,845 (F) | <u>Less</u> Landfill Levy Charges | (\$8,573,043) | (\$8,573,043) \$0 (F) |
| \$1,787,633 | \$1,916,081 | (\$128,448) (U) | Net User Charges | \$29,785,295 | \$29,785,295 \$0 (F) |
| \$48,761 | \$54,670 | (\$5,909) (U) | Special Charges | \$690,614 | \$690,614 \$0 (F) |
| \$329,150 | \$362,145 | (\$32,995) (U) | Secondary Waste Charge | \$2,435,450 | \$2,435,450 \$0 (F) |
| \$33,210 | \$29,808 | \$3,402 (F) | Contributions | \$117,730 | \$117,730 \$0 (F) |
| \$14,447 | \$13,583 | \$864 (F) | Operating Grants | \$163,000 | \$163,000 \$0 (F) |
| \$12,533 | \$5,832 | \$6,701 (F) | Interest Municipal Cash Investments | \$70,000 | \$70,000 \$0 (F) |
| \$65,234 | \$67,450 | (\$2,216) (U) | Interest Restricted Cash Investments | \$809,453 | \$809,453 \$0 (F) |
| \$156,995 | \$134,269 | \$22,726 (F) | Reimbursements | \$1,611,291 | \$1,611,291 \$0 (F) |
| \$128,135 | \$187,606 | (\$59,471) (U) | Other | \$2,558,840 | \$2,558,840 \$0 (F) |
| \$0 | \$0 | \$0 (F) | Proceeds from Sale of Assets | \$360,000 | \$360,000 \$0 (F) |
| \$2,576,098 | \$2,771,444 | (\$195,346) (U) | Total Operating Income | \$38,601,673 | \$38,601,673 \$0 (F) |
| Operating Expenditure | | | | | |
| \$781,292 | \$956,785 | \$175,493 (F) | Salary Expenses | \$11,862,596 | \$11,862,596 \$0 (F) |
| \$441,735 | \$468,069 | \$26,334 (F) | Contract Expenses | \$9,117,051 | \$9,117,051 \$0 (F) |
| \$78,811 | \$113,017 | \$34,206 (F) | Material Expenses | \$1,939,704 | \$1,939,704 \$0 (F) |
| \$17,737 | \$29,294 | \$11,557 (F) | Utility Expenses | \$364,023 | \$364,023 \$0 (F) |
| \$109,999 | \$84,604 | (\$25,395) (U) | Fuel Expenses | \$1,016,373 | \$1,016,373 \$0 (F) |
| \$0 | \$0 | \$0 (F) | Interest Expenses | \$0 | \$0 \$0 (F) |
| \$31,500 | \$31,412 | (\$88) (U) | Insurance Expenses | \$377,272 | \$377,272 \$0 (F) |
| \$294,511 | \$318,922 | \$24,411 (F) | Depreciation Expenses | \$4,286,463 | \$4,286,463 \$0 (F) |
| \$98,966 | \$86,749 | (\$12,217) (U) | Miscellaneous Expenses | \$6,267,356 | \$6,267,356 \$0 (F) |
| \$89,814 | \$97,848 | \$8,034 (F) | Provision Expenses | \$737,674 | \$737,674 \$0 (F) |
| (\$4,845) | (\$75,945) | (\$71,100) (U) | Costs Allocated | (\$188,696) | (\$188,696) \$0 (F) |
| \$0 | \$0 | \$0 (F) | Carrying Amount of Assets Disposed Of | \$244,487 | \$244,487 \$0 (F) |
| \$1,939,520 | \$2,110,755 | \$171,235 (F) | Total Operating Expenditure | \$36,024,303 | \$36,024,303 \$0 (F) |
| \$636,578 | \$660,689 | (\$24,111) (U) | NET RESULT BEFORE OTHER COMPREHENSIVE INCOME | \$2,577,370 | \$2,577,370 \$0 (F) |
| Surplus | Surplus | | | Surplus | Surplus |
| Other Comprehensive Income | | | | | |
| \$0 | \$0 | \$0 (F) | Revaluation of Assets/Accumulated Depreciation Reversal | \$0 | \$0 \$0 (F) |
| \$0 | \$0 | \$0 (F) | Total Other Comprehensive Income | \$0 | \$0 \$0 (F) |
| \$636,578 | \$660,689 | (\$24,111) (U) | CHANGE IN NET ASSETS FROM OPERATIONS | \$2,577,370 | \$2,577,370 \$0 (F) |
| Surplus | Surplus | | | Surplus | Surplus |

Notes:

1. User Charges - include member Councils and casual users pertaining to waste, risk management and environmental services fees and charges;
2. Special Charges - Waste Education Levy;
3. Contributions - member Councils' contributions to projects and services;
4. Operating Grants - grant income predominantly from government agencies; and
5. Other Operating Income - includes income from the sale of products;

(F) denotes Favourable variance and (U) denotes Unfavourable variance



CAPITAL EXPENDITURE STATEMENT

JULY 2022

| Year to Date | | | On Order | Full Year | | | |
|--------------|--------|----------|-------------|--|----------|----------|-----|
| Actual | Budget | Variance | | Forecast | Budget | Variance | |
| | | | | | | | |
| CEO's Team | | | | | | | |
| \$0 | \$0 | \$0 | \$0 | Purchase Information Technology & Communication Equipment - Councillors (24550/01) | \$35,000 | \$35,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase Art Works (24620/00) | \$10,000 | \$10,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | | \$45,000 | \$45,000 | \$0 |



CAPITAL EXPENDITURE STATEMENT

JULY 2022

| Year to Date | | | On Order | | Full Year | | |
|------------------|--------|----------|-------------|--|-----------|-----------|----------|
| Actual | Budget | Variance | | | Forecast | Budget | Variance |
| | | | | | | | |
| Business Support | | | | | | | |
| \$0 | \$0 | \$0 | \$45,445 | Purchase Vehicles - Ascot Place (24440/00) | \$186,000 | \$186,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase Furniture Fittings & Equipment - Corporate Services (24510/01) | \$10,000 | \$10,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase Information Technology & Communication Equipment (24550/00) | \$105,000 | \$105,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Capital Improvement Administration Building - Ascot Place (25240/01) | \$458,000 | \$458,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Upgrade Security Equipment - Ascot Place (25530/01) | \$5,000 | \$5,000 | \$0 |
| \$0 | \$0 | \$0 | \$45,445 | | \$764,000 | \$764,000 | \$0 |



CAPITAL EXPENDITURE STATEMENT

JULY 2022

| Year to Date | | | On Order | | Full Year | | |
|-----------------|----------|------------|-------------|--|-------------|-------------|----------|
| Actual | Budget | Variance | | | Forecast | Budget | Variance |
| Operations Team | | | | | | | |
| \$471 | \$10,000 | \$9,529 | \$0 | Construct Waste Management Facility Buildings - Red Hill Landfill Facility (24250/01) | \$68,700 | \$68,700 | \$0 |
| \$0 | \$10,000 | \$10,000 | \$0 | Construct Leachate and Stormwaste Infrastructure and Siltation Ponds - Red Hill Landfill Facility (24350/01) | \$70,222 | \$70,222 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Construct Drainage Diversion and Earthworks Infrastructures - Red Hill Landfill Facility (24380/00) | \$75,000 | \$75,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Air Supply lines - Waste Management Structures - Red Hill Landfill Facility (24399/10) | \$50,000 | \$50,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Gas Extraction System Wells - Red Hill Landfill Facility (24399/20) | \$50,000 | \$50,000 | \$0 |
| \$0 | \$0 | \$0 | \$473,905 | Purchase / Replace Plant - Red Hill Landfill Facility (24410/00) | \$950,000 | \$950,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase / Replace Plant - Hazelmere (24410/01) | \$2,445,000 | \$2,445,000 | \$0 |
| \$0 | \$41,250 | \$41,250 | \$0 | Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility (24420/00) | \$495,000 | \$495,000 | \$0 |
| \$36,200 | \$0 | (\$36,200) | \$0 | Purchase / Replace Minor Plant and Equipment - Hazelmere (24420/02) | \$299,000 | \$299,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase / Replace Vehicles - Red Hill Landfill Facility (24430/00) | \$307,000 | \$307,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase Fire Fighting System/Equipment - Hazelmere (24520/07) | \$10,000 | \$10,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase / Replace Security System - Red Hill Waste Management Facility (24530/08) | \$60,000 | \$60,000 | \$0 |

CAPITAL EXPENDITURE STATEMENT

JULY 2022

| Year to Date | | | On Order | Full Year | | | |
|-----------------|----------|-----------|-------------|--|-------------|-------------|-----|
| Actual | Budget | Variance | | Forecast | Budget | Variance | |
| | | | | | | | |
| Operations Team | | | | | | | |
| \$0 | \$0 | \$0 | \$0 | Purchase Information Technology & Communication Equipment - Hazelmere (24550/03) | \$30,000 | \$30,000 | \$0 |
| \$5,100 | \$1,833 | (\$3,267) | \$7,182 | Purchase Information Technology & Communication Equipment - Baywaste (24550/04) | \$22,000 | \$22,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase Information Technology & Communication Equipment - Red Hill (24550/05) | \$22,000 | \$22,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase / Replace Other Equipment - Red Hill Landfill Facility (24590/00) | \$120,000 | \$120,000 | \$0 |
| \$0 | \$0 | \$0 | \$2,230 | Purchase Office Furniture and Fittings - Hazelmere Office (24610/10) | \$20,000 | \$20,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase Furniture and Fittings - Hazelmere Workshop (24610/11) | \$55,000 | \$55,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Refurbish Plant - Red Hill Landfill Facility (25410/00) | \$1,200,000 | \$1,200,000 | \$0 |
| \$41,771 | \$63,083 | \$21,312 | \$483,317 | | \$6,348,922 | \$6,348,922 | \$0 |

CAPITAL EXPENDITURE STATEMENT

JULY 2022

| Year to Date | | | On Order | | Full Year | | |
|---------------|-----------|------------|-------------|--|-------------|-------------|----------|
| Actual | Budget | Variance | | | Forecast | Budget | Variance |
| Projects Team | | | | | | | |
| \$6,525 | \$308,629 | \$302,104 | \$0 | Construct Workshop No 3 - Red Hill Landfill Facility (24250/08) | \$617,257 | \$617,257 | \$0 |
| \$0 | \$0 | \$0 | \$5,536 | Construct Wood Waste to Energy Building - HRRP (24259/05) | \$459,459 | \$459,459 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Construct Community Recycling Centre (CRC) - HRRP (24259/06) | \$129,906 | \$129,906 | \$0 |
| \$3,932 | \$384,000 | \$380,068 | \$4,362 | Construct Commercial Transfer Station - HRRP (24259/10) | \$2,668,372 | \$2,668,372 | \$0 |
| \$247 | \$0 | (\$247) | \$0 | Upgrade Power Supply to Workshop No 2 - Red Hill Landfill Facility (24259/15) | \$249,976 | \$249,976 | \$0 |
| \$0 | \$0 | \$0 | \$30,200 | Install Power Supply to Lots 8 9 & 10 - Red Hill Landfill Facility (24259/16) | \$538,326 | \$538,326 | \$0 |
| \$36,522 | \$140,068 | \$103,546 | \$0 | Construct Wood Waste to Energy Building (Pre-Commissioning) - HRRP (24259/18) | \$1,680,869 | \$1,680,869 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Construct Wood Waste to Energy Dry Char Storage Facility - HRRP (24259/19) | \$91,000 | \$91,000 | \$0 |
| \$84,342 | \$0 | (\$84,342) | \$55,144 | Construct Wood Waste to Energy Project (EMRC WWtE Step-In) - HRRP (24259/21) | \$0 | \$0 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Wood Waste to Energy Plant - Fire Protection - HRRP (24259/22) | \$200,000 | \$200,000 | \$0 |
| \$165 | \$0 | (\$165) | \$0 | Construct Class III Cell Stage 17 - Red Hill Landfill Facility (24310/21) | \$1,068,677 | \$1,068,677 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Design and Construct Class IV Cell Stage 3 - Red Hill Landfill Facility (24330/05) | \$1,297,003 | \$1,297,003 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Construct Roads / Carparks - Red Hill Landfill Facility (24370/00) | \$248,319 | \$248,319 | \$0 |

CAPITAL EXPENDITURE STATEMENT

JULY 2022

| Year to Date | | | On Order | Full Year | | | |
|---------------|----------|----------|-------------|---|-------------|-------------|-----|
| Actual | Budget | Variance | | Forecast | Budget | Variance | |
| Projects Team | | | | | | | |
| \$0 | \$0 | \$0 | \$0 | Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility (24370/02) | \$682,751 | \$682,751 | \$0 |
| \$0 | \$4,000 | \$4,000 | \$0 | Construct Litter Fence - Redhill Landfill Facility (24394/05) | \$50,000 | \$50,000 | \$0 |
| \$566 | \$0 | (\$566) | \$0 | Resource Recovery Park - Noise Control Fencing (24394/06) | \$198,842 | \$198,842 | \$0 |
| \$0 | \$45,000 | \$45,000 | \$0 | Construct FOGO Processing Area - Red Hill Landfill Facility (24395/05) | \$90,000 | \$90,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Undertake FOGO Reference Site Tours (24395/06) | \$37,500 | \$37,500 | \$0 |
| \$4,425 | \$29,677 | \$25,252 | \$0 | Implementation of the FOGO Recovery Strategy (24395/07) | \$356,144 | \$356,144 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Construct Monitoring Bores - Red Hill Landfill Facility (24396/00) | \$150,000 | \$150,000 | \$0 |
| \$891 | \$0 | (\$891) | \$0 | Wood Waste to Energy Utilities/Infrastructure - HRRP (24399/11) | \$335,327 | \$335,327 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Liquid Waste Project - Red Hill Landfill Facility (24399/16) | \$1,775,931 | \$1,775,931 | \$0 |
| \$686 | \$0 | (\$686) | \$0 | Air Pollution Control Residue Facility (APCR) - Red Hill Landfill Facility (24399/21) | \$2,850,000 | \$2,850,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Extension of Sewer Line from WWtE to Sewer Sump & existing ATU - HRRP (24399/23) | \$180,000 | \$180,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Sewer Line from Lakes Rd to Mary St - HRRP (24399/24) | \$294,405 | \$294,405 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Noise Barrier for Hammer Mill - HRRP (24399/26) | \$99,900 | \$99,900 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Digital Sign (DWER Requirement) - HRRP (24399/27) | \$50,000 | \$50,000 | \$0 |



CAPITAL EXPENDITURE STATEMENT

JULY 2022

| Year to Date | | | On Order | | Full Year | | |
|---------------|-----------|-----------|-------------|--|--------------|--------------|----------|
| Actual | Budget | Variance | | | Forecast | Budget | Variance |
| | | | | | | | |
| Projects Team | | | | | | | |
| \$0 | \$0 | \$0 | \$0 | Purchase Wood Waste to Energy Plant & Equipment - HRRP (24410/03) | \$24,020 | \$24,020 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase FOGO Processing Plant - Red Hill Landfill Facility (24410/10) | \$25,000 | \$25,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Liquid Waste Project Plant - Red Hill Landfill Facility (24410/11) | \$550,000 | \$550,000 | \$0 |
| \$1,072 | \$10,000 | \$8,928 | \$0 | Regional Waste Collection Project (24410/14) | \$25,000 | \$25,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Air Pollution Control Residue Facility (APCR) Plant & Equipment - Red Hill Landfill Facility (24410/15) | \$964,000 | \$964,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Commercial Transfer Station - CCTV and Network - HRRP (24530/11) | \$250,000 | \$250,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Commercial Transfer Station - Thermal Cameras - HRRP (24530/12) | \$150,000 | \$150,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase Information Technology & Communication Equipment - Projects (24550/02) | \$25,000 | \$25,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase Wood Fines Sampling Equipment - Waste Environment (24590/09) | \$60,000 | \$60,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase of Fume Hood at HRRP - Waste Environment (24590/10) | \$30,000 | \$30,000 | \$0 |
| \$0 | \$0 | \$0 | \$0 | Purchase of Equipment for Testing of Basic Parameters - Waste Environment (24590/11) | \$30,000 | \$30,000 | \$0 |
| \$139,373 | \$921,374 | \$782,001 | \$95,242 | | \$18,532,984 | \$18,532,984 | \$0 |



CAPITAL EXPENDITURE STATEMENT

JULY 2022

| Year to Date | | | On Order | | Full Year | | |
|--------------|-----------|-----------|-----------|---------------------------|--------------|--------------|----------|
| Actual | Budget | Variance | | | Forecast | Budget | Variance |
| \$181,145 | \$984,457 | \$803,312 | \$624,004 | TOTAL CAPITAL EXPENDITURE | \$25,690,906 | \$25,690,906 | \$0 |



STATEMENT OF FINANCIAL POSITION

JULY 2022

| Actual June 2022 | Actual Year to Date | (F) = Favourable variation (U) = Unfavourable variation | Full Year | | |
|-------------------------|------------------------|--|---------------|---------------|----------|
| | | | Forecast | Budget | Variance |
| | | | | | |
| Current Assets | | | | | |
| \$5,820,110 | \$4,994,759 | Cash and Cash Equivalents | \$3,147,244 | \$3,147,244 | \$0 (F) |
| \$75,253,152 | \$74,308,767 | Investments | \$68,000,000 | \$68,000,000 | \$0 (F) |
| \$4,089,645 | \$3,765,136 | Trade and Other Receivables | \$2,987,058 | \$2,987,058 | \$0 (F) |
| \$16,301 | \$13,123 | Inventories | \$39,035 | \$39,035 | \$0 (F) |
| \$28,039 | \$318,681 | Other Assets | \$67,382 | \$67,382 | \$0 (F) |
| \$85,207,247 | \$83,400,466 | Total Current Assets | \$74,240,719 | \$74,240,719 | \$0 (F) |
| Current Liabilities | | | | | |
| \$6,148,741 | \$3,502,201 | Trade and Other Payables | \$6,201,968 | \$6,201,968 | \$0 (F) |
| \$1,929,017 | \$1,929,017 | Provisions | \$1,920,181 | \$1,920,181 | \$0 (F) |
| \$8,077,758 | \$5,431,218 | Total Current Liabilities | \$8,122,149 | \$8,122,149 | \$0 (F) |
| \$77,129,489 | \$77,969,248 | Net Current Assets | \$66,118,570 | \$66,118,570 | \$0 (F) |
| Non Current Assets | | | | | |
| \$47,850,257 | \$47,850,257 | Land | \$52,586,164 | \$52,586,164 | \$0 (F) |
| \$7,813,771 | \$7,792,590 | Buildings | \$23,363,403 | \$23,363,403 | \$0 (F) |
| \$22,308,519 | \$22,229,617 | Structures | \$35,130,271 | \$35,130,271 | \$0 (F) |
| \$12,431,581 | \$12,300,760 | Plant | \$19,079,688 | \$19,079,688 | \$0 (F) |
| \$547,031 | \$526,489 | Equipment | \$1,689,881 | \$1,689,881 | \$0 (F) |
| \$178,276 | \$176,411 | Furniture and Fittings | \$230,507 | \$230,507 | \$0 (F) |
| \$30,210,173 | \$30,350,117 | Work in Progress | \$17,536,763 | \$17,536,763 | \$0 (F) |
| \$121,339,608 | \$121,226,241 | Total Non Current Assets | \$149,616,677 | \$149,616,677 | \$0 (F) |
| Non Current Liabilities | | | | | |
| \$27,709,744 | \$27,799,558 | Provisions | \$31,838,528 | \$31,838,528 | \$0 (F) |
| \$27,709,744 | \$27,799,558 | Total Non Current Liabilities | \$31,838,528 | \$31,838,528 | \$0 (F) |
| \$170,759,353 | \$171,395,931 | Net Assets | \$183,896,719 | \$183,896,719 | \$0 (F) |
| Equity | | | | | |
| \$71,139,293 | \$77,146,185 | Accumulated Surplus/Deficit | \$98,771,185 | \$98,771,185 | \$0 (F) |
| \$36,883,537 | \$36,883,537 | Asset Revaluation Reserve | \$37,157,892 | \$37,157,892 | \$0 (F) |
| \$56,729,631 | \$56,729,631 | Cash Backed Reserves | \$45,390,272 | \$45,390,272 | \$0 (F) |
| \$6,006,892 | \$636,578 | Net change in assets from operations | \$2,577,370 | \$2,577,370 | \$0 (F) |
| \$170,759,353 | \$171,395,931 | Total Equity | \$183,896,719 | \$183,896,719 | \$0 (F) |



CASH AND INVESTMENTS

JULY 2022

| Actual June 2022 | Actual Year to Date | (F) = Favourable variation (U) = Unfavourable variation | Full Year | | |
|---------------------------------|------------------------|---|------------|------------|----------|
| | | | Forecast | Budget | Variance |
| Municipal Cash and Investments | | | | | |
| 5,816,060 | 4,990,709 | Cash at Bank - Municipal Fund 01001/00 | 2,006,230 | 2,006,230 | 0 (F) |
| 4,050 | 4,050 | Cash on Hand 01019/00 - 02 | 4,050 | 4,050 | 0 (F) |
| 18,270,369 | 17,260,750 | Investments - Municipal Fund 02021/00 | 22,660,078 | 22,660,078 | 0 (F) |
| 24,090,479 | 22,255,509 | Total Municipal Cash | 24,670,358 | 24,670,358 | 0 (F) |
| Restricted Cash and Investments | | | | | |
| 2,207,861 | 2,208,235 | Restricted Investments - Plant and Equipment 02022/01 | 10,681 | 10,681 | 0 (F) |
| 4,509,687 | 4,510,451 | Restricted Investments - Post Closure Site Rehabilitation Red Hill 02022/02 | 4,964,929 | 4,964,929 | 0 (F) |
| 20,460,811 | 20,464,280 | Restricted Investments - Future Development 02022/03 | 13,134,832 | 13,134,832 | 0 (F) |
| 2,107,483 | 2,107,841 | Restricted Investments - Environmental Monitoring Red Hill 02022/04 | 2,300,936 | 2,300,936 | 0 (F) |
| 742,057 | 742,183 | Restricted Investments - Class IV Cells Red Hill 02022/07 | 879,352 | 879,352 | 0 (F) |
| 17,764,498 | 17,767,510 | Restricted Investments - Secondary Waste Processing 02022/09 | 16,286,784 | 16,286,784 | 0 (F) |
| 2,535,771 | 2,536,201 | Restricted Investments - Class III Cells 02022/10 | 2,120,087 | 2,120,087 | 0 (F) |
| 5,345,394 | 5,346,301 | Restricted Investments - EastLink Relocation 02022/13 | 5,343,168 | 5,343,168 | 0 (F) |
| 253,152 | 308,767 | Restricted Investments - Accrued Interest 02022/19 | 349,503 | 349,503 | 0 (F) |
| 1,056,069 | 1,056,248 | Restricted Investments - Long Service Leave 02022/90 | 1,086,614 | 1,086,614 | 0 (F) |
| 56,982,783 | 57,048,017 | Total Restricted Cash | 46,476,886 | 46,476,886 | 0 (F) |
| 81,073,262 | 79,303,526 | TOTAL CASH AND INVESTMENTS | 71,147,244 | 71,147,244 | 0 (F) |

The Cash at Bank - Municipal Fund represents the balance on the last day of the relevant month. Any portion of the balance available for investment is transferred into the Investment - Municipal Fund account in the following period. Funds held in the Cash at Bank - Municipal Fund continue to accrue interest as per the Westpac commercial rates.

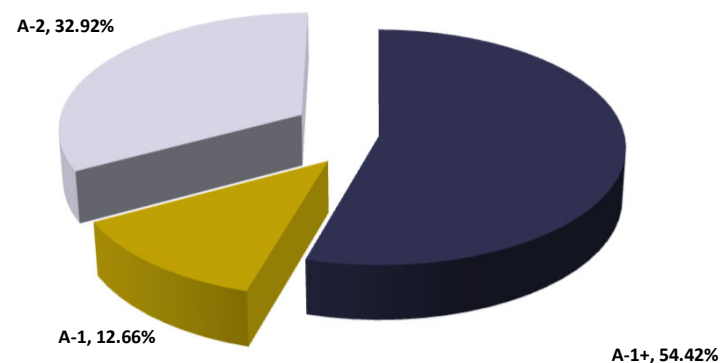
EMRC Investment Report

July 2022

I. Overall Portfolio Limits

| S&P Long Term Rating | S&P Short Term Rating | Short Term % Portfolio | Investment Maximum % |
|-------------------------|--------------------------|---------------------------|-------------------------|
| AA- | A-1+ | 54.42% | 100.00% |
| A | A-1 | 12.66% | 100.00% |
| BBB | A-2 | 32.92% | 40.00% |
| | | 100.00% | |

Investment by S&P Rating



II. Single Entity Exposure

| | S&P Long Term Rating | S&P Short Term Rating | Short Term % Portfolio | |
|---------------------------|-------------------------|--------------------------|---------------------------|----|
| ANZ Banking Group | AA- | A-1+ | 2.53% | |
| AMP | BBB | A-2 | 12.66% | |
| NAB | AA- | A-1+ | 18.36% | |
| Westpac / St. George Bank | AA- | A-1+ | 21.50% | |
| Suncorp | A+ | A-1 | 3.80% | * |
| BOQ / ME Bank | BBB+ | A-2 | 20.26% | ** |
| Commonwealth Bank | AA- | A-1+ | 12.03% | |
| ING | A | A-1 | 2.53% | |
| Macquarie Bank | A+ | A-1 | 6.33% | |
| | | | 100.00% | |

* Non-Fossil Fuel ADI (Authorised Deposit Taking Institution)

** BOQ/ME Bank: Policy breach

III. Term to Maturity Framework

Investment Policy Guidelines

| Maturity Profile | % Portfolio | % Min | % Max |
|--|-------------|-------|-------|
| Less Than 1 Year | 100.00% | 40% | 100% |
| Greater than 1 year & less than or equal to 3 years | 0.00% | 0% | 60% |
| | 100.00% | | |

IV. Fossil Fuel Divestment

| | % Portfolio |
|-----------------------|-------------|
| Non-Fossil Fuel ADI's | 3.80% |
| Fossil Fuel ADI's | 96.20% |
| | 100.00% |

14.4 REVIEW OF COUNCIL POLICIES

D2022/14093

PURPOSE OF REPORT

The purpose of this report is to review two of the EMRC's policies in accordance with Council's decision of 6 December 2018 that all EMRC policies be reviewed in the twelve months following the ordinary election day in 2021.

KEY POINT(S)

- Council Policies 1.3 Members, Chairman's and Deputy Chairman's Fees and Allowances and 1.8 Government Relations and Advocacy were last fully reviewed at the meeting of Council held on 6 December 2018.
- It is proposed that the policies, as revised, be adopted.

RECOMMENDATION(S)

That:

1. With the exception of Council Policy, which is withdrawn, Council adopts the policies as reviewed and amended forming attachment 3 to this report.
2. The adopted policies, as reviewed and amended forming attachment 3 to this report, be scheduled to be reviewed in four years.

SOURCE OF REPORT

Chief Financial Officer

BACKGROUND

- 1 The following two Council policies:
 - Council Policy 1.3 – Members' and Chairman's and Deputy Chairman's Fees and Allowances; and
 - Council Policy 1.8 – Government Relations and Advocacy.were last reviewed at the meeting of Council held on 6 December 2018 (D2018/14285) and Council resolved inter alia that:

"All EMRC policies be reviewed in the twelve months following the ordinary election day in 2021."

REPORT

- 2 The policies of the EMRC, determined by Council as required by Section 2.7(2)(b) of the *Local Government Act 1995* (the Act), guide and inform management and the public about key Council principles. It is important that policies are reviewed periodically and amended where necessary.
- 3 EMRC's Executive Leadership Team, together with relevant Officers, have undertaken a comprehensive review of the two policies. The following objectives were used as a basis for undertaking the review:
 - To ensure policies met the definition of a policy;
 - To incorporate in the policies appropriate amendments to account for changes due to legislative changes (if any) or details such as dates, times and values since the last review;
 - To realign all Council policies with the adopted EMRC 10 Year Strategic Plan 2017 - 2027 under the heading 'Strategic Plan Objective'; and
 - To ensure the policies are contemporary and appropriate for the Council.
- 4 The two policies have been reviewed and the changes are tabled here for Council's consideration.
- 5 A summary of the proposed changes to the Council policies are provided in Attachment 1 of this report.
- 6 The main types of considerations for this review are as follows:
 - Maintain the current policy without amendment;
 - Maintain the policy with amendments; and
 - Delete the policy if it is no longer required, for example if these are covered under the *Local Government Act 1995* and regulations or it has been incorporated into another policy.
- 7 No policy has been recommended for deletion.
- 8 The proposed changes are tracked and provided in Attachment 2 of this report.
- 9 All the changes are minor updates only. No significant changes have been made to the policies.
- 10 A clean copy of the final draft of the two policies are tabled for Council's consideration for adoption, forming Attachment 3 of this report.

STRATEGIC/POLICY IMPLICATIONS

- 11 Key Result Area 3 – Good Governance
 - 3.3 To provide responsible and accountable governance and management of the EMRC.

FINANCIAL IMPLICATIONS

- 12 Nil

SUSTAINABILITY IMPLICATIONS

- 13 The policy under review contributes to sustainability by informing management and the public about key Council principles.

Risk – Non Compliance with *Local Government Act 1995* and Administration Regulations.

| Consequence | Likelihood | Rating |
|---|------------|----------|
| Moderate | Unlikely | Moderate |
| Action/Strategy | | |
| ➤ Council to adopt the new and revised Council Policies 1.3 and 1.8 | | |

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|--------------------|---------------------|
| Town of Bassendean | Nil |
| City of Bayswater | |
| City of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

1. Summary of Two EMRC policies and recommended changes (D2022/14094)
2. Two EMRC policies with tracked changes to the documents (D2022/14097)
3. Two EMRC policies incorporating changes made i.e. final policy documents (D2022/14117)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That:

1. With the exception of Council Policy, which is withdrawn, Council adopts the policies as reviewed and amended forming attachment 3 to this report.
2. The adopted policies, as reviewed and amended forming attachment 3 to this report, be scheduled to be reviewed in four years.

COUNCIL RESOLUTION(S)

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT:

1. COUNCIL ADOPTS THE POLICIES AS REVIEWED AND AMENDED FORMING ATTACHMENT 3 TO THIS REPORT.
2. THE ADOPTED POLICIES, AS REVIEWED AND AMENDED FORMING ATTACHMENT 3 TO THIS REPORT, BE SCHEDULED TO BE REVIEWED IN FOUR YEARS.

CARRIED UNANIMOUSLY



Summary of EMRC Policies and Recommended Changes

1.0 MANAGEMENT

| No: | Policy Title | Summary of Changes |
|-----|---|----------------------------|
| 1.3 | Members' and Chairman's and Deputy Chairman's Fees and Allowances | Keep with minor amendments |
| 1.8 | Government Relations and Advocacy | Keep with minor amendments |



Council Policy 1.3

Members', Chairman's and Deputy Chairman's Fees and Allowances

Strategic Plan Objective

3.3 To provide responsible and accountable governance and management of the EMRC.

Purpose

Payment of fees and allowances paid to the Chairman, Deputy Chairman, council members and deputy council members.

Legislation

Local Government Act (1995) s5.98 - 5.99A

Local Government (Administration) Regulations 1996, Reg. 30, 33 – 34 AB.

Policy Statement

1. That payments be made as follows:
 - To members, other than the Chairman, an annual fee for attending meetings (s5.99);
 - To the Chairman, an annual fee for attending meetings (s5.99);
 - To the Chairman, an annual local government allowance (s5.98(5));
 - To the Deputy Chairman, an annual local government allowance of 25% of the amount payable to the Chairman (s5.98A);
 - To deputies of members when the deputy is deputising for a member at a Council or Committee meeting the prescribed maximum fee payable to a member for attending a meeting (s5.98(1)).
2. That the fees and allowances payable to the Chairman, Deputy Chairman, and members be the maximum payable in accordance with Section 5.98, 5.98A and 5.99 of the *Local Government Act 1995*, as determined by the Salaries and Allowances Tribunal in accordance with the Council resolution of the meeting held 18 July 2013.

Financial Considerations

Nil

Adopted/Reviewed

03 July 1997
22 July 1999
28 June 2001
02 May 2002
26 June 2003
20 May 2004
23 February 2006
18 September 2008
23 September 2010
18 September 2014
06 December 2018
25 August 2022

Next Scheduled Review

August 2026 ~~Following the Ordinary Elections in 2021~~ 2023

Responsible Unit

Business Support Team

Council Policy 1.8

Government Relations and Advocacy

Strategic Plan Objective

3.1 To provide advice and advocacy on issues affecting Perth's Eastern Region.

3.2 To manage partnerships and relationships with stakeholders.

Purpose

To provide ~~policy~~ support for the implementation of ~~the Regional Advocacy Strategy and~~ Council-approved recommendations on advocacy campaigns.

Legislation

Nil

Policy Statement

Definitions

For the purposes of this policy:

Government Relations is the transparent, legally valid and ethically sound engagement with government employees and ministers to secure, for residents and Councils of Perth's Eastern Region, the highest quality of government services that they are entitled to expect.

Advocacy is the activity aimed at ~~correcting and~~ influencing the political, social, economic and environmental perceptions and opinions of government, non-government organisations and community leaders to align them with the EMRC and member Councils' views.

~~Regional Advocacy Strategy~~

~~The Regional Advocacy Strategy is the guiding document for government relations and advocacy activities of the EMRC. The Strategy seeks to attract an increased share of investment in Perth's Eastern Region by implementation of a framework that facilitates consistent, professional and effective advocacy.~~

Government Relations and Advocacy Outcomes

Regional advocacy is undertaken for the benefit of the Region as a whole and requires activity across a range of issues and priorities of regional significance designed to create positive benefits and long term sustainability for Perth's Eastern Region.

~~An annual review of the regional advocacy actions will be undertaken and any revised actions will be presented to Council.~~

Implementation of Council-Endorsed Government Relations and Advocacy Measures

1. The Chief Executive Officer of the EMRC, in consultation with the Chairman of the EMRC when required, will sanction the implementation ~~of~~and related activities being pursued.
2. At the appropriate time, the Chief Executive Officer will propose, and the EMRC Council may endorse, additions to this policy to guide the implementation of the government relations and advocacy measures in specific areas such as, protocol, ceremonial and correspondence matters etc.

Notwithstanding Council Policies 6.1 and 6.2 where urgent interstate or other travel related expenses are required to pursue urgent government relations and advocacy issues, authority for approval is delegated to the Chief Executive Officer in consultation with the Chairman.

Financial Considerations

An amount will be provided in each annual budget to meet costs associated with pursuing government relations and advocacy initiatives.

Adopted/Reviewed

20 July 2006
18 September 2008
23 September 2010
18 September 2014
06 December 2018
25 August 2022

Next Scheduled Review

August 2026~~Following the Ordinary Elections in 2021~~

Responsible Unit

Sustainability Team



Council Policy 1.3

Members', Chairman's and Deputy Chairman's Fees and Allowances

Strategic Plan Objective

3.3 To provide responsible and accountable governance and management of the EMRC.

Purpose

Payment of fees and allowances paid to the Chairman, Deputy Chairman, council members and deputy council members.

Legislation

Local Government Act (1995) s5.98 - 5.99A

Local Government (Administration) Regulations 1996, Reg. 30, 33 – 34 AB.

Policy Statement

1. That payments be made as follows:
 - To members, other than the Chairman, an annual fee for attending meetings (s5.99);
 - To the Chairman, an annual fee for attending meetings (s5.99);
 - To the Chairman, an annual local government allowance (s5.98(5));
 - To the Deputy Chairman, an annual local government allowance of 25% of the amount payable to the Chairman (s5.98A);
 - To deputies of members when the deputy is deputising for a member at a Council or Committee meeting the prescribed maximum fee payable to a member for attending a meeting (s5.98(1)).
2. That the fees and allowances payable to the Chairman, Deputy Chairman, and members be the maximum payable in accordance with Section 5.98, 5.98A and 5.99 of the *Local Government Act 1995*, as determined by the Salaries and Allowances Tribunal in accordance with the Council resolution of the meeting held 18 July 2013.

Financial Considerations

Nil

Adopted/Reviewed

03 July 1997
22 July 1999
28 June 2001
02 May 2002
26 June 2003
20 May 2004
23 February 2006
18 September 2008
23 September 2010
18 September 2014
06 December 2018
25 August 2022

Next Scheduled Review

August 2026

Responsible Unit

Business Support Team

Council Policy 1.8

Government Relations and Advocacy

Strategic Plan Objective

3.1 To provide advice and advocacy on issues affecting Perth's Eastern Region.

3.2 To manage partnerships and relationships with stakeholders.

Purpose

To provide support for the implementation of Council-approved recommendations on advocacy campaigns.

Legislation

Nil

Policy Statement

Definitions

For the purposes of this policy:

Government Relations is the transparent, legally valid and ethically sound engagement with government employees and ministers to secure, for residents and Councils of Perth's Eastern Region, the highest quality of government services that they are entitled to expect.

Advocacy is the activity aimed at influencing the political, social, economic and environmental perceptions and opinions of government, non-government organisations and community leaders to align them with the EMRC and member Councils' views.

Government Relations and Advocacy Outcomes

Regional advocacy is undertaken for the benefit of the Region as a whole and requires activity across a range of issues and priorities of regional significance designed to create positive benefits and long term sustainability for Perth's Eastern Region.

Implementation of Council-Endorsed Government Relations and Advocacy Measures

1. The Chief Executive Officer of the EMRC, in consultation with the Chairman of the EMRC when required, will sanction the implementation of related activities being pursued.
2. At the appropriate time, the Chief Executive Officer will propose, and the EMRC Council may endorse, additions to this policy to guide the implementation of the government relations and advocacy measures in specific areas such as, protocol, ceremonial and correspondence matters etc.

Notwithstanding Council Policies 6.1 and 6.2 where urgent interstate or other travel related expenses are required to pursue urgent government relations and advocacy issues, authority for approval is delegated to the Chief Executive Officer in consultation with the Chairman.

Financial Considerations

An amount will be provided in each annual budget to meet costs associated with pursuing government relations and advocacy initiatives.

Adopted/Reviewed

20 July 2006

18 September 2008

23 September 2010

18 September 2014

06 December 2018

25 August 2022

Next Scheduled Review

August 2026

Responsible Unit

Sustainability Team

14.5 SUNDRY DEBTOR WRITE OFF – PALOGA PTY LTD AND COUNTRY LEISURE CENTRE

D2022/14120

PURPOSE OF REPORT

The purpose of this report is to seek council approval to write off 2 x outstanding sundry debtors.

KEY POINT(S)

- A provision of \$112.00 was made in the 2012/2013 financial accounts for doubtful debts relating to Paloga Pty Ltd who went into liquidation in January 2013.
- A provision of \$184.00 was made in the 2019/2020 financial accounts for doubtful debts relating to Country Leisure Centre who went into liquidation in February 2020.
- As part of the 2021/2022 year end process, enquiries were made and the liquidators confirmed that the liquidation processes had been completed for both debtors.
- Approval is therefore sought from Council for the write-off of \$112.00 and \$184.00 following the finalisation of the liquidation processes for Paloga Pty Ltd and Country Leisure Centre respectively.

RECOMMENDATION(S)

That Council, by an absolute majority in accordance with section 6.12(1)(c) of the *Local Government Act 1995*, authorises:

1. The write-off of \$112.00 (inc. GST) owing from Paloga Pty Ltd.
2. The write-off of \$184.00 (inc. GST) owing from Country Leisure Centre.

SOURCE OF REPORT

Chief Financial Officer

BACKGROUND

- 1 Section 6.12(1)(c) of the *Local Government Act 1995* states that a local government, by absolute majority, may write off any amount of money which is owed to the local government.
- 2 Prior to the setting up of an account for credit for potential clients, reference checks are undertaken together with an online credit reference check in order to ensure the credit worthiness of the client.
- 3 Efforts are constantly undertaken to reduce the amount of outstanding sundry debtors. This includes mailing of a monthly statement, weekly reminder calls, ongoing correspondence by mail and e-mail, and, as a last resort, the threat of legal action.
- 4 The EMRC also implemented a direct debit system in August 2015 to improve credit management processes.

REPORT

- 5 Paloga Pty Ltd commenced disposing timber at the Hazelmere Resource Recovery Park in July 2008.
- 6 Notice was received on 8 January 2013 from the administrators of Paloga Pty Ltd, Foremans Business Services, advising that Paloga Pty Ltd had gone into liquidation.

- 7 As part of the 2021/2022 year end process, enquiries were made and the EMRC received further correspondence from the liquidator confirming that the liquidation process has been finalised and that due to insufficient funds, no further distribution will be received.
- 8 Country Leisure Centre commenced disposing asbestos at the Red Hill Waste Management Facility in July 2003.
- 9 Notice was received on 12 February 2020 from the administrators of Country Leisure Centre, WA Insolvency Solutions, advising that Country Leisure Centre had gone into voluntary administration. On 16 June 2020, further correspondence was received confirming that the company had gone into liquidation in March 2020.
- 10 As part of the 2021/2022 year end process, enquiries were made and the EMRC received further correspondence from the liquidator confirming that the liquidation process has been finalised and that due to insufficient funds, no further distribution will be received.
- 11 Council approval is therefore sought for the write-off of the outstanding amount totalling \$112.00 owing from Paloga Pty Ltd and \$184.00 owing from Country Leisure Centre.
- 12 As a provision for impairment was made for the amount owed by Paloga Pty Ltd as at 30 June 2013 and a provision for impairment was made for the amount owed by Country Leisure Centre as at 30 June 2020, the write-off of these outstanding amounts will not impact on the Statement of Comprehensive Income.

STRATEGIC/POLICY IMPLICATIONS

- 13 Key Result Area 3 – Good Governance
 - 3.3 To provide responsible and accountable governance and management of the EMRC
 - 3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

- 14 As detailed within the report.

SUSTAINABILITY IMPLICATIONS

- 15 Nil

RISK MANAGEMENT

Risk – Not writing off unrecoverable debt will not meet the requirement to present fairly the financial position as required by the *Local Government Act 1995* and the *Australian Accounting Standards*.

| Consequence | Likelihood | Rating |
|---|------------|----------|
| Moderate | Unlikely | Moderate |
| Action/Strategy | | |
| ➤ Identify those debts, manage the collection process and recognising their recoverability in the financial accounts. | | |

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|--------------------|---------------------|
| Town of Bassendean | Nil |
| City of Bayswater | |
| City of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

Nil

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

That Council, by an absolute majority in accordance with section 6.12(1)(c) of the *Local Government Act 1995*, authorises:

1. The write-off of \$112.00 (inc. GST) owing from Paloga Pty Ltd.
2. The write-off of \$184.00 (inc. GST) owing from Country Leisure Centre.

COUNCIL RESOLUTION(S)

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT COUNCIL, BY AN ABSOLUTE MAJORITY IN ACCORDANCE WITH SECTION 6.12(1)(C) OF THE *LOCAL GOVERNMENT ACT 1995*, AUTHORISES:

1. THE WRITE-OFF OF \$112.00 (INC. GST) OWING FROM PALOGA PTY LTD.
2. THE WRITE-OFF OF \$184.00 (INC. GST) OWING FROM COUNTRY LEISURE CENTRE.

CARRIED UNANIMOUSLY

14.6 THE EASTERN METROPOLITAN REGIONAL COUNCIL FINAL DRAFT SUSTAINABILITY STRATEGY 2022/2023 – 2026/2027

D2022/14121

PURPOSE OF REPORT

The purpose of this report is to inform Council of the re-design of the endorsed EMRC's draft Sustainability Strategy 2022/23 – 2026/2027 (as attached), for noting.

KEY POINT(S)

- An initial draft Sustainability Strategy was prepared as the final step (8) of the overall Strategic Review of the EMRC undertaken by GHD.
- The draft Strategy aligned with the Strategic Review which was endorsed by Council in August 2021.
- The draft Sustainability Strategy was presented to Council, for noting, at its November 2021 Council meeting.
- The final version of Strategy, with minor changes was presented to Council and endorsed at its May 2022 Council meeting.
- This final version of the draft Sustainability Strategy has been redesigned to align with the EMRC's Strategic Plan design and is attached.

RECOMMENDATION(S)

That Council notes the re-design of the EMRC Sustainability Strategy 2022/2023 – 2026/2027, forming the attachment to this report.

SOURCE OF REPORT

Chief Executive Officer

BACKGROUND

- 1 The EMRC's approach to sustainability practices and circular economy-based initiatives were motivating factors for the Strategic Review which then precipitated the development of a Sustainability Strategy for the EMRC. The EMRC also utilised the Sustainability Strategy to help inform the mid-term review of its 10 year '2017 to 2027 Strategic Plan which was initially developed in accordance with section 5.56(1) and (2) of the *Local Government Act 1995 (the Act)*.
- 2 The new Sustainability Strategy aligns with the direction of the EMRC in accordance with the Strategic Review and was endorsed by Council at its May 2022 Council meeting:

“MOVED CR HAMILTON SECONDED CR O’CONNOR THAT COUNCIL ENDORSES THE EMRC’S DRAFT SUSTAINABILITY STRATEGY 2022/2023 – 2026/2027, FORMING THE ATTACHMENTS TO THIS REPORT. CARRIED UNANIMOUSLY”

- 3 In preparing the revision of the EMRC's Strategic Plan - 2017 to 2027 a new design was considered by the staff to provide a contemporary look and feel to the Plan. It was also felt that this same design should flow across into the Council endorsed Sustainability Strategy 2022/2023 – 2026/2027. In light of the decision to change the design to align it with the revision of the Strategic Plan, it was considered appropriate for the new look of the Council endorsed Strategy to be noted by Council. It should also be noted that the change only applies to the design, with the content remaining unchanged.

STRATEGIC/POLICY IMPLICATIONS

- 4 Key Result Area 1 - Environmental Sustainability
- 1.1 To provide sustainable waste disposal operations
 - 1.2 To improve regional waste management
- 5 Key Result Area 3 - Good Governance
- 3.2 To manage partnerships and relationships with stakeholders
 - 3.3 To provide responsible and accountable governance and management of the EMRC
 - 3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

- 6 The actions included in the re-design of Sustainability Strategy are accounted for in the EMRC's annual operating budget.

SUSTAINABILITY IMPLICATIONS

- 7 The newly designed Sustainability Strategy 2022/2023 – 2026/2027 identified the EMRC's vision, mission and high-level direction that aligns with the sustainability of Perth's Eastern Region.

RISK MANAGEMENT

| Risk Council agreed Key Actions are not delivered in line with EMRC Strategic documents | | |
|---|------------|----------|
| Consequence | Likelihood | Rating |
| Moderate | Unlikely | Moderate |
| Action/Strategy | | |
| ➤ Regular and ongoing reviews and quarterly updates ensure staff continue to be apprised of the deliverables and agreed actions within the draft Sustainability Strategy. | | |

MEMBER COUNCIL IMPLICATIONS

Member Council

Town of Bassendean
City of Bayswater
City of Kalamunda
Shire of Mundaring
City of Swan

Implication Details

As outlined in the attachment

ATTACHMENT(S)

The EMRC re-designed Sustainability Strategy 2022/2023 – 2026/2027 (D2022/14122)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council notes the re-design of the EMRC Sustainability Strategy 2022/2023 – 2026/2027, forming the attachment to this report.

COUNCIL RESOLUTION(S)

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT COUNCIL NOTES THE RE-DESIGN OF THE EMRC SUSTAINABILITY STRATEGY 2022/2023 – 2026/2027, FORMING THE ATTACHMENT TO THIS REPORT.

CARRIED UNANIMOUSLY



Think Forward • Act Now

Sustainability Strategy

2022/2023 – 2026/2027

A Message from the EMRC'S CEO

MARCUS GEISLER



The Eastern Metropolitan Regional Council's (EMRC) Sustainability Strategy has been developed to ensure that programs and services are being delivered in alignment with the strategic priorities of EMRC's key stakeholders.

The newly adopted Sustainability Strategy is used to drive operational activities and is aligned to our priorities throughout the EMRC.

Council endorsed the EMRC Strategic Review in June 2021. This review was built on multi-stage stakeholder engagement and an understanding of the evolving waste management market in Western Australia. The Strategic Review undertaken in 2020/2021 identifies the overarching vision and goals that the EMRC Council aspires to achieve.

Sustainability is a core pillar in the EMRC's operation and through this strategy, we will continue to move forward as a leader in community change and action.

A stylized, handwritten signature of Marcus Geisler in black ink.

Marcus Geisler

Chief Executive Officer







Introduction



The Eastern Metropolitan Regional Council (EMRC) is a forward thinking regional local government representing the interests of five-member Councils in Perth's Eastern Region.

Incorporated under the Local Government Act 1995, we provide strength in our partnerships with the Town of Bassendean, City of Bayswater, City of Kalamunda, City of Swan, and Shire of Mundaring to build a sustainable community for current and future generations.

We are committed to being a leader in sustainability by:

- Defining a Sustainability Strategy, which drives forward thinking throughout Perth's Eastern Region
- Incorporating our sustainability vision and goals into our foundations
- Establishing realistic targets to meet local, state, national and international sustainability objectives

This Sustainability Strategy will allow us to meet the needs of our Member Councils while providing sustainable solutions for future generations.

Strategic Alignment



Our Sustainability strategy has been drafted in alignment with our strategic review, local, state, national and international drivers.

The EMRC Strategic Review

We conducted a strategic review which was endorsed by council, August 2021. The strategy identified that it should "focus on delivering waste, resource recovery and sustainability services, capitalising on its existing capabilities and infrastructure to act as an industry leader in resource recovery".

The objective of the strategic review is to leverage off our current operational capacity to deliver valuable services to member councils, their communities, and the Eastern Metropolitan region by:

- Delivering industry leadership focusing on resource recovery aspects of a circular economy through physical infrastructure and support services
- Participation in industrial programs to create a symbiosis between waste and material streams regionally and optimise resource recovery
- Providing shared services for member councils in urban environmental management, and waste education
- Achieving net zero carbon by 2040 (e.g., renewable alternatives at waste processing facilities)



National and State Drivers

Historically, cheap fossil fuels, low-cost landfill, a perceived abundance of space, and a commercial sector that has often lobbied against sustainability focussed legislation, has influenced the development of the waste management landscape. This has led to unsustainable waste management, both locally and nationally, with significant tonnages of waste landfilled and limited resource recovery initiatives when compared with other regions.

With a shift in national and state policy, we have created this Sustainability Strategy to respond to this shift.

The key national and state drivers integrated into the strategy are:

- **Western Australian Climate Policy** – Our Sustainability Strategy embraces the state objective of enhancing climate resilience and transitioning to low carbon emissions. We are contributing to these overall objectives through initiatives in building a resilient Eastern Metropolitan region, reducing our carbon emissions and providing circular solutions for government leadership initiatives.
- **Waste Avoidance and Resource Recovery Strategy 2030** – Through our waste management and resource recovery services, we are well positioned to drive the change required to support the achievement of each strategic target outlined in the strategy. Our detailed action plan will provide the mechanisms to avoid, recover and protect through environmentally focused waste management solutions and circular economy leadership
- **2018 National Waste Policy** – Similar to Western Australia's Waste strategy, this policy focuses on circular economy initiatives such as supporting investment in infrastructure, circular economy-related innovation, market development, behavioral change programs and physical waste recovery/recycling facilities. Our Sustainability Strategy has circular economy initiatives at the core of future decision making to drive change from the ground up. Each of our objectives have integrated circular economy-based principles and are supported by our detailed action plan.

Other national and state policies considered during the formation of this Sustainability Strategy include:

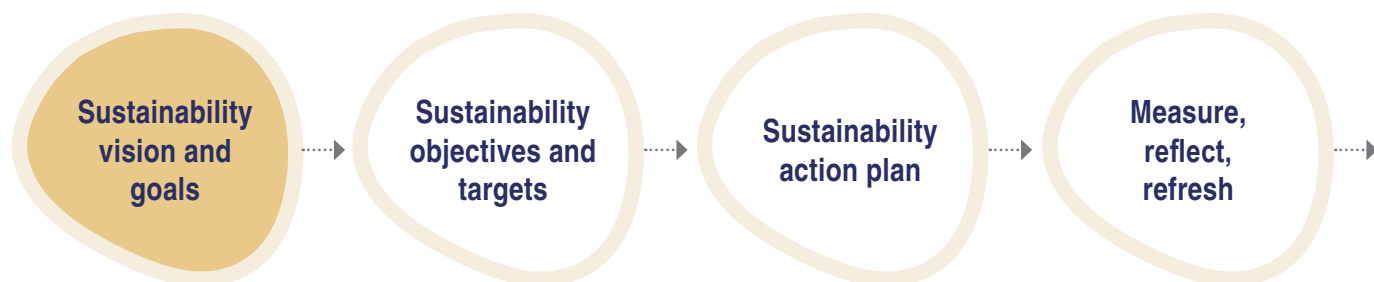
- Waste Avoidance and Resource Recovery Strategy Action Plan 2030 (WA)
- National Waste Policy Action Plan (2019)
- Action Plan for Sustainable Procurement (2020)
- Australian Government Waste and Recycling Reduction Bill (2020)
- COAG Waste Export Ban (2020)
- CSIRO National Circular Economy Roadmap for plastics, glass, paper and tyres (2021)
- National Plastics Plan (2021)
- National Soil Strategy Australia (2021)
- CSIRO - Circular Economy: a CSIRO roadmap to unlock future growth opportunities

United Nations Sustainable Development Goals

The United Nations Sustainable Development Goals (SDGs) provide an international framework for consideration of sustainability matters. This international standard is agreed to and endorsed by the Australian Government, with numerous examples of the SDGs being applied to national and state strategies.

Accordingly, we have aligned aspects of our Sustainability Strategy with the SDGs where possible.

Our Sustainability Vision



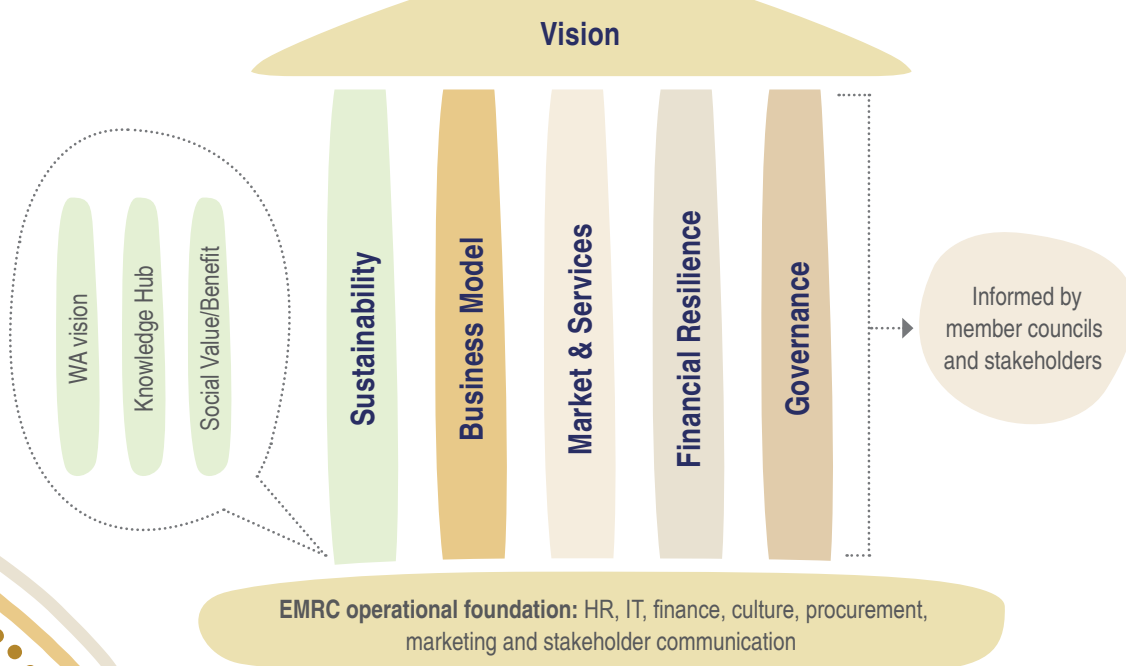
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In 2020/2021 we undertook an organisational strategic review, which addressed forecasted significant changes in the waste management market and sought to realign our core business operations. This review identified five strategic pillars that are intertwined with our operational foundations. Our Sustainability Strategy directly links with the outcomes of this strategic review, focusing on the first pillar, sustainability:



Our Strategic Vision

The EMRC focuses on delivering waste, resource recovery and sustainability services, capitalising on its existing capabilities and infrastructure to act as an industry leader.



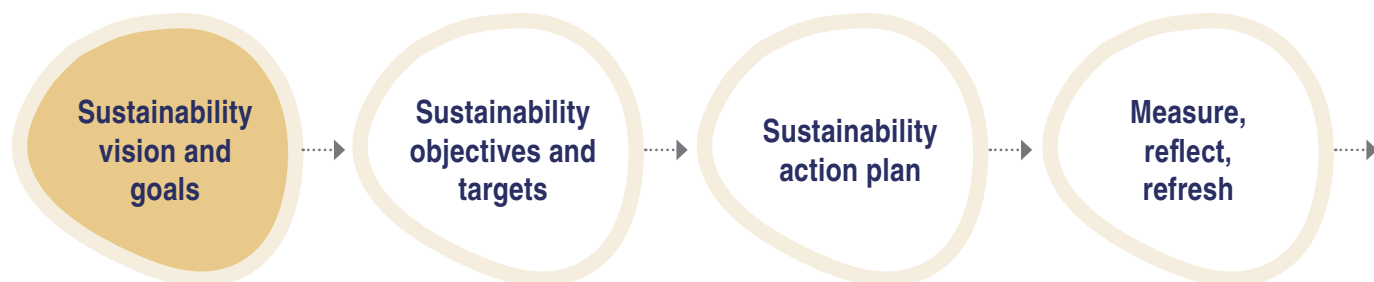


Our Sustainability Vision



**Promoting
sustainable waste
management and
a transition to a
circular economy**

Our Sustainability Goals



.....

To support our sustainability vision, four goals have been identified by reviewing previous organisational sustainability activities and to align with the goals set out in the Strategic Review. These goals will be used to develop specific objectives and targets for measurement of performance moving forward.





**Demonstrate
circular
economy
leadership:**

We will use our experience to provide circular based resource recovery solutions for Perth's Eastern Region and act as a knowledge hub for waste avoidance strategies.

**Respond to
a climate
emergency:**

We will reduce our carbon impacts to achieve net zero and understand the risks associated with climate change to Perth's Eastern Region.

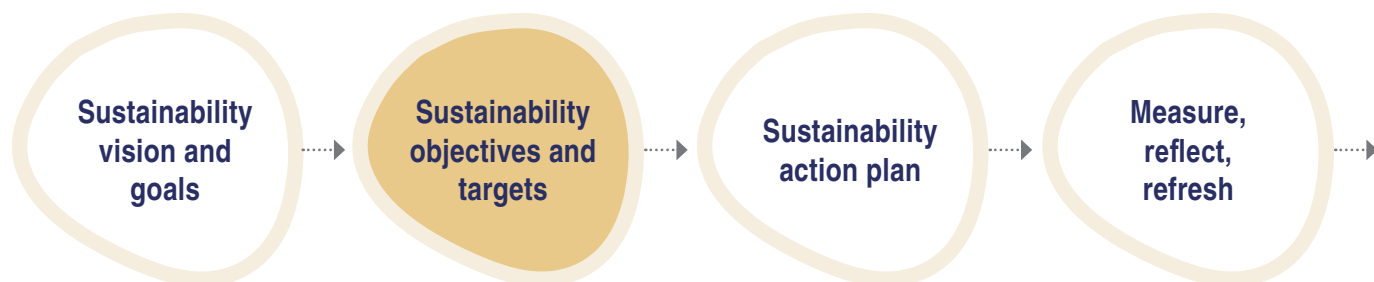
**Reduce our
environmental
impact:**

We will lead by example by reducing our environmental impacts through efficient operations, forward thinking, and supporting circular and sustainability initiatives in the region.

**Create
value in the
community:**

We will establish and support projects in the community that create social value from a residential level through to commercial levels.

Our Objectives and Targets










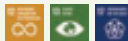




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Through a workshop with key internal leaders and stakeholders, five areas of influence were identified as being in alignment with the United Nations Sustainable Development Goals (SDGs). These areas of influence were chosen with representation from each of the four business groups and all five members of the executive leadership team.



To support our four goals and leverage off these areas of influence, twelve sustainability targets have been identified as shown by our circular sustainability model:



| Demonstrate circular economy leadership | Respond to a climate emergency | Create value in the community | Reduce our environmental impact |
|--|--|---|---|
| We will use our experience to provide circular based resource recovery solutions for Perth's Eastern Region and act as a knowledge hub for waste avoidance strategies. | We will reduce our carbon impact to achieve net zero and understand the risks associated with climate change to Perth's Eastern Region. | We will establish and support projects in the community that create social value from a residential level through to commercial levels. | We will lead by example by reducing our environmental impacts through efficient operations, forward thinking, and supporting circular and sustainability initiatives in the region. |
| Enabling circular economy initiatives through advocacy networks by 2025  | Infrastructure adaptation and education by 2030  | Community based source separation initiatives by 2027  | Regional urban programs implemented  |
| 80% recovery of waste generated in the region by 2030  | Below zero carbon emissions by 2040  | Use of recovered materials in the region by 2040  | Contribute to a decrease in illegal waste disposal by 2040  |
| Recover 80% of material generated at all EMRC operated sites by 2040  | Sustainability integrated into management processes  | Increased participation in behaviour change programs  | Revise EMRC wide environmental management system  |

Executive Leadership Team Sustainability Key Objectives

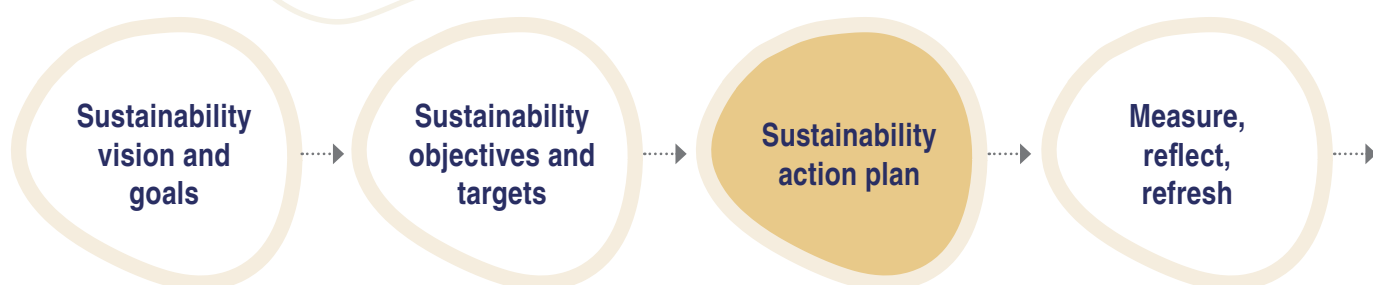
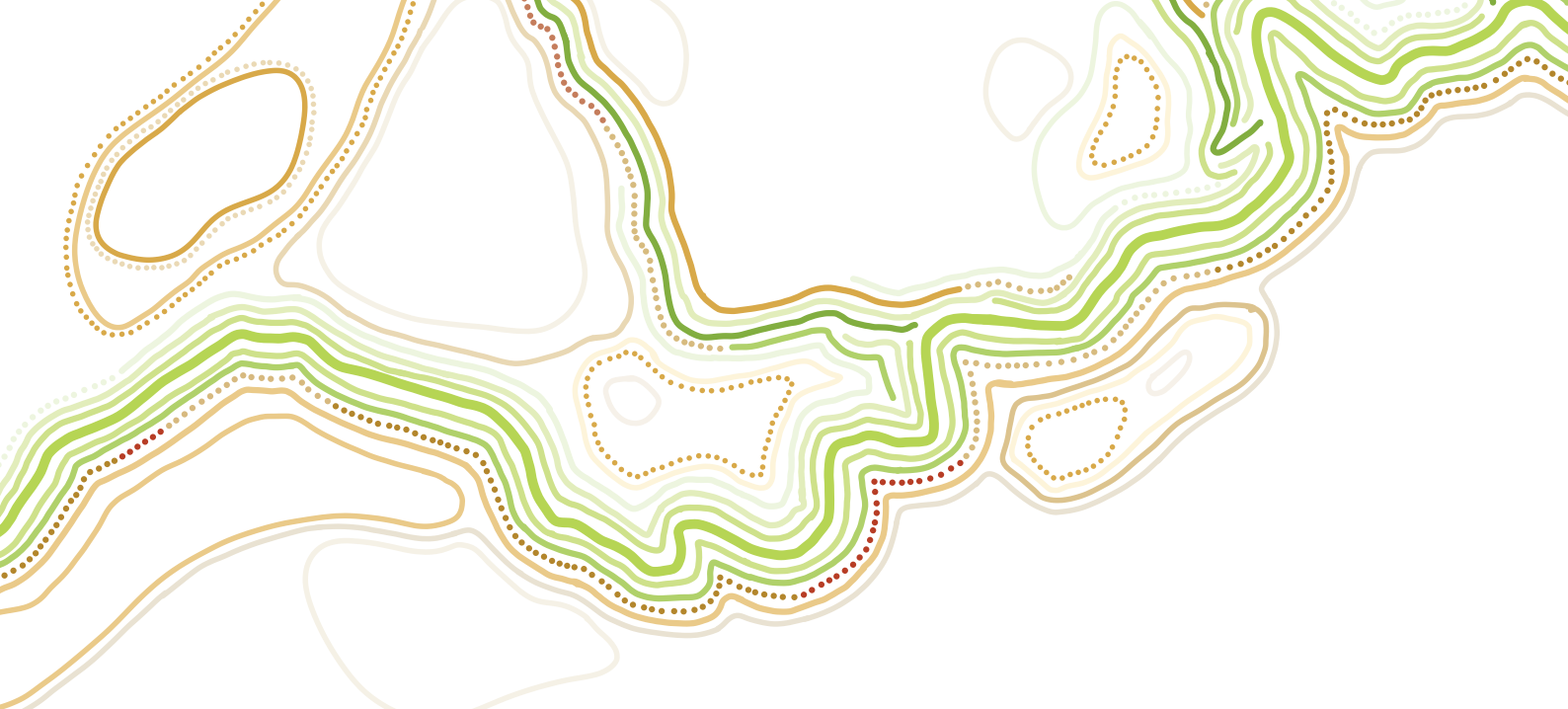


Sustainability initiatives will be integrated across the each of our five teams: CEO; Operations; Projects; Business; and Sustainability. The Executive Leadership Team have our own objectives dependant on our operational function and delivery services. Each of these objectives will be achieved through a business group specific action plan dependant on our operational function and delivery projects:

| EMRC CEO |
|---|
| Develop stakeholder support of the sustainability strategy |
| Gain government and industrial level support for sustainability initiatives |
| Enable organisational change to align with the strategy |
| Ensure the Executive Leadership Team implement their action plans |

| EMRC CSO | EMRC COO | EMRC CPO | EMRC CFO |
|---|---|---|---|
| Driving the sustainability strategy at a community and regional level | Implementing operational changes to achieve internal sustainability targets | Integrate sustainability into project development processes | Including sustainability measures in financial decision making |
| Establish sustainability strategy stakeholder engagement plan e.g. engage with the community to highlight EMRC's sustainability initiatives | Enable industrial level support for symbiosis initiatives | Identify sustainable decision making processes for each project size (small, medium and large) | Regularly review local government procurement requirements for sustainable and circular decision making |
| Establish regular internal collaboration sessions to identify new sustainability initiatives and revisit ongoing initiatives | Include sustainability operational decision making | Engage with industry for identification of material reuse programs e.g. infrastructure material | Establish a framework for integrating social value consideration into financial decision making |
| Provide CEO with supporting materials for government and commercial level stakeholder engagement | Identify operational inefficiencies optimisation e.g. energy use, vehicle movement, auditing requirements, early stage asset management | Communicate any early stage opportunity for review by the Executive Leadership Team | Provide financial audit outcomes for measure, reflect and refresh stage of the strategy |
| Lead the EMRC's measure, reflect and refresh activities | Provide operational audit outcomes for measure, reflect and refresh stage of the project | Provide CSO with annual summary of examples where sustainable decision making has been applied to a project | Include regional economic development achievements in annual reporting |






For our team to achieve each of the objectives and targets listed, a detailed action plan has been established with responsibilities being allocated to each of the Executive Leadership Team members for delegation where appropriate. This detailed action plan was aligned with our strategic risk register and prioritised as follows:

- Low – will assist in progressing towards the Sustainability Strategy goals and objectives but is not a core requirement
- Medium – important action to achieve high priority actions or will provide direct support in achieving sustainability goals
- High – required to achieve sustainability goals and objectives or interdependent to achieve other actions listed





Each of the high priority actions have been summarised below:

Demonstrate circular economy leadership:

- Map stakeholders and areas of influence and impact to develop a targeted engagement plan (eg. commercial waste stream, government policy drivers)
- Facilitate regular industry-based and community based advocacy meetings to discuss and identify new circular economy and net zero ventures and opportunities
- Create strategic partnerships and alliances to achieve positive outcomes for the region and beyond, create resilience and secure funding (where relevant)
- Map our current waste production profile for benchmarking (as an organisation) and align with the EMRC's FOGO strategy where applicable
- Regularly review and implement initiatives in line with the Red Hill and Hazelmere Development Plans

Respond to a climate emergency:

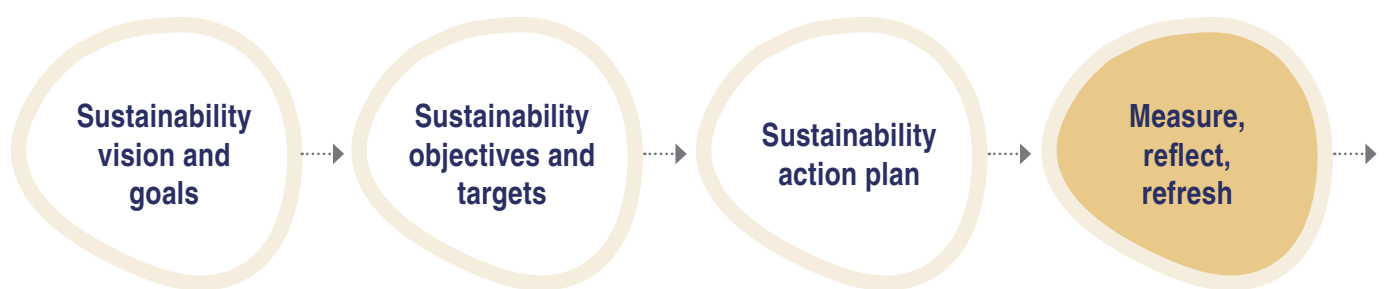
- Establish a decarbonisation plan to achieve "Below zero emissions by 2040" target. This should include consideration of decarbonisation project ideas presented in the strategic review e.g. opportunities for onsite use or export of heat energy for value-adding processes or sale to surrounding industrial businesses, electric fleet procurement
- Establish a decision-making framework to include sustainability for operational and capital expenditure
- Create a sustainability performance review for each team and identify sustainability criteria for environmental, social, governance (ESG) decision making

Reduce our environmental impact:

- Review and develop a framework the EMRC will use going forward in terms of its Environmental Management System Framework i.e. in alignment or accredited with ISO14001 or equivalent
- Establish compliance monitoring, reporting and review processes in alignment with the EMRC's Environmental Management System (e.g. NGRS, NPI)

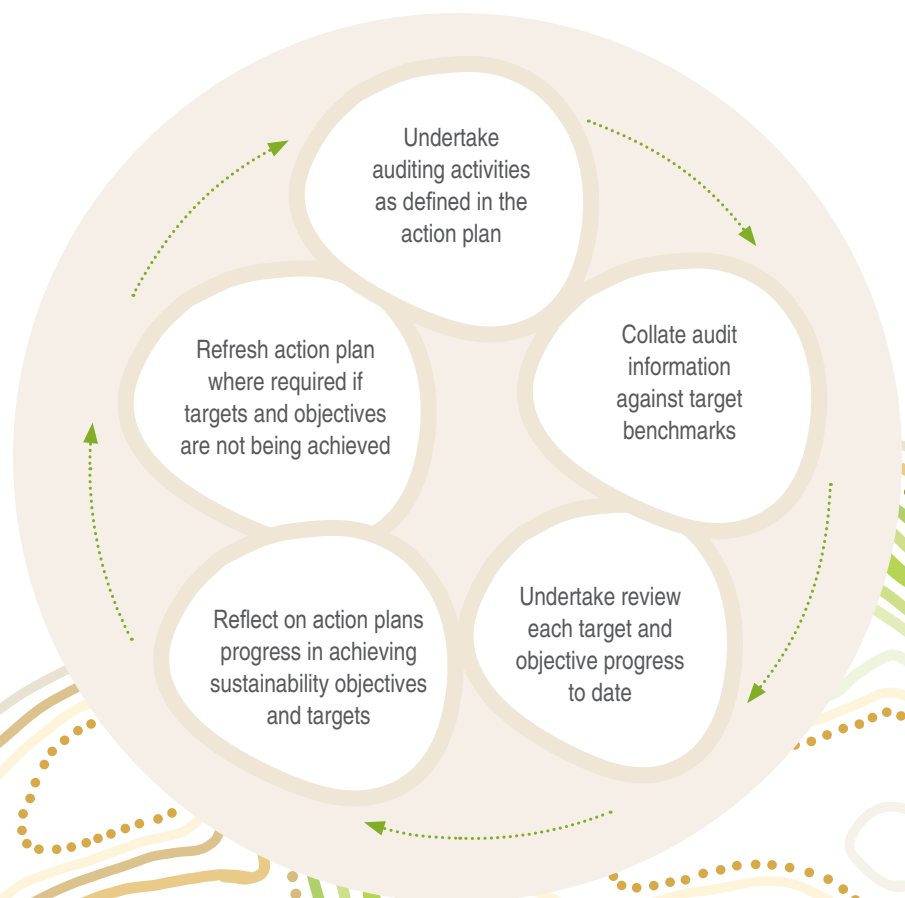
Create value in the community:

- Establish verge collection and shared valet service programs. This includes a waste classification program for different materials and costings
- Continue to establish community recycling and reuse networks for exchange of products, reuse and repair initiatives and identification of regional synergies
- Provide education for waste solutions that are in line with WA Waste Strategy and waste hierarchy



Our Sustainability Strategy requires regular review to establish if the objectives and targets are being met.

To achieve this, each target requires a baseline to measure against such that we can reflect and refresh accordingly. The first stage of implementation will be to establish a baseline of measurement for each sustainability objective and target. This baseline should be reviewed quarterly in alignment with the Corporate Business Plan and the our Strategic Plan 2017-2027 alignment with the following process:



Closing Remarks



We are striving to transform Perth's Eastern Region through sustainable waste management, behaviour change and circular economy leadership with a detailed sustainability action plan and continual selfimprovement process. At the EMRC, we value the importance of sustainable decision making and benefits of creating a Sustainability Strategy that is ambitious, yet achievable.

Our Sustainability Strategy can provide benefits such as:

- Reducing environmental impact and carbon footprint to address declarations of a climate emergency
- Increase competitiveness in the waste management market to drive circular economy-based initiatives
- Reducing risk and liabilities through future proofing the business for changes in the market
- Improving value to Member Councils and Perth's Eastern Region
- Improving company culture and work environment

This Sustainability Strategy will allow the EMRC to meet the needs of region and sustainable solutions for future generations. So together let's,

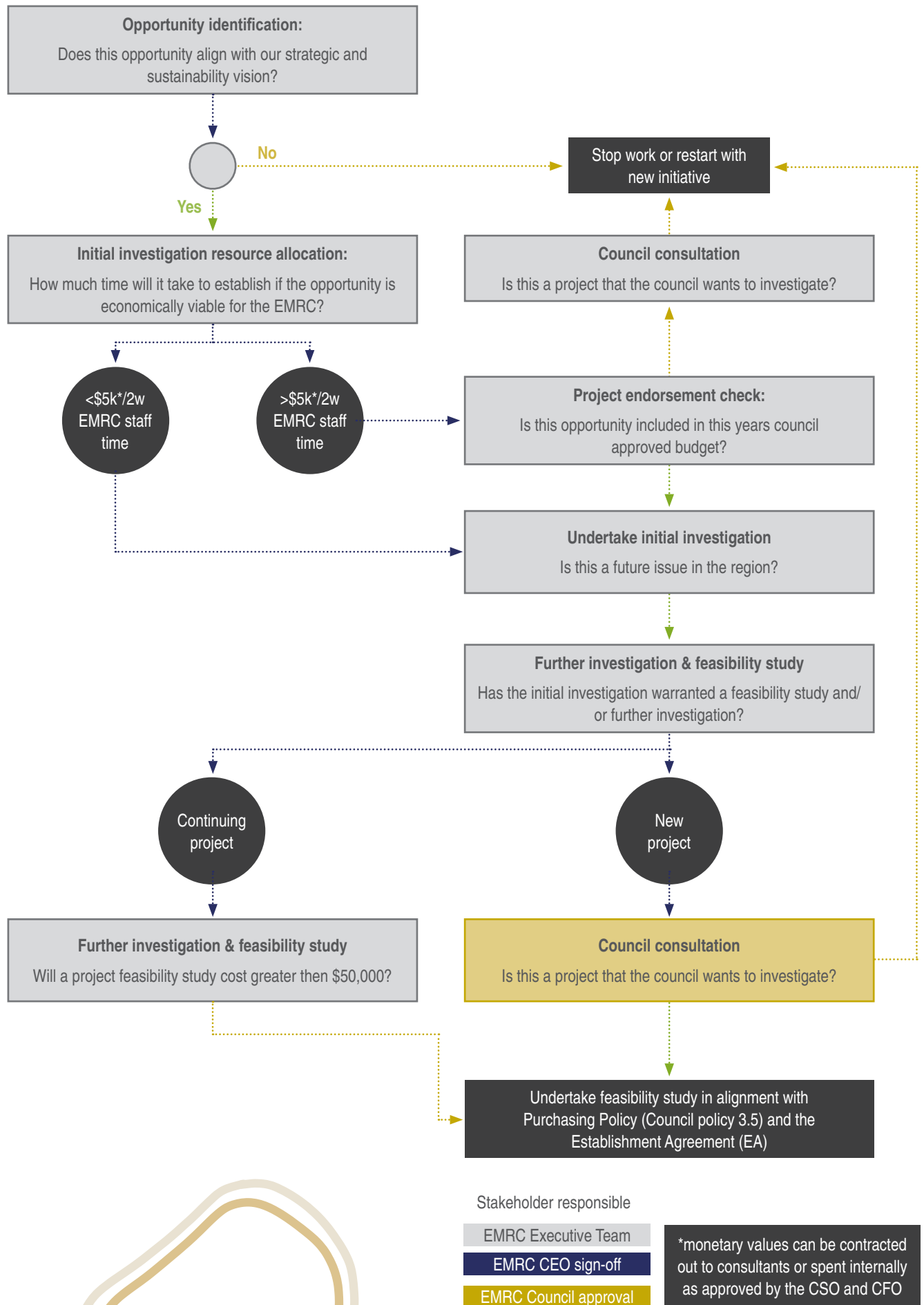
Think forward, act now!



Other Supporting Information



Sustainability project decision making flowchart



Detailed Action Plan

.....

The detailed action plan has been established to support each of the Executive Leadership Team in achieving our objectives presented in Section 3. The detailed action plan has been modelled to assist in reducing the following strategic risks to within our risk appetite:

- **SR – 3** Ineffective Operational Reporting (timely and relevant)
 - Addressed through auditing and review actions
- **SR – 5** Legacy issues restricting innovation and performance
 - Decision making framework and approvals process
- **SR – 6** Under/poor performance
 - Cultural alignment with sustainability objectives and motivating factors
- **SR – 7** Reduced Grant Funding
 - Innovative circular economy initiatives better aligned with state and national strategies
- **SR – 12** By-passing established Tender or Procurement procedures
 - Decision making framework and approvals process
- **SR – 14** Poor Stakeholder Engagement
 - Detailed stakeholder engagement plan for each of the four objectives
- **SR – 15** By-passing established administrative (non-financial) procedures
 - Decision making framework and approvals process
- **SR – 20** Lack of interest from Member Councils regarding Sustainability Programs
 - Council alignment and endorsement with sustainability objectives and motivating factors

Each of the actions listed are to be allocated to an individual employee for monitoring and reviewed annually by the Executive Team lead to ensure it is adequately being addressed.

The actions have been linked to each of our twelve targets and prioritised as low, medium or high depending on their impact on each sustainability goal.

- Low – Will assist in progressing towards the Sustainability Strategy goals and objectives but is not a core requirement
- Medium – important action to achieve high priority actions or will provide direct support in achieving sustainability goals
- High – required to achieve sustainability goals and objectives or interdependent to achieve other actions listed



**Demonstrate
circular
economy
leadership:**

We will use our experience to provide circular based resource recovery solutions for Perth's Eastern Region and act as a knowledge hub for waste avoidance strategies.

| Target | Action | Responsible team | Priority |
|---|---|------------------|----------|
| Enabling circular economy initiatives through advocacy networks by 2025 | Map stakeholders and areas of influence and impact to develop a targeted engagement plan (e.g. member councils, commercial waste stream, government policy drivers). | CEO | High |
| | Facilitate regular industry-based and community-based advocacy meetings to discuss and identify new circular economy and net zero ventures and opportunities. | Sustainability | High |
| | Create strategic partnerships and alliances to achieve positive outcomes for the region and beyond, create resilience and secure funding (where relevant). | CEO | High |
| | Map alignment and circularity gaps between advocacy programs and partnerships for identification of future circular economy initiatives including sustainable transport. | CEO | Medium |
| 80% resource recovery of waste generated in the region by 2030 | Develop a resource flow model for the EMRC and its member councils. The model could focus only on waste or expand into other materials such as water, energy, and carbon. | CEO | Medium |
| | Enable sales model for use of recovered material in each member council areas. | Operations | Medium |
| | Establish and provide member councils with waste and recycling guides. This should include the integration of FOGO waste guides. | Sustainability | Medium |
| | Determine a high-value use for the existing C&I processing building at Hazelmere RRP. | Operations | Medium |
| 80% reuse of material at all EMRC operated sites by 2040 | Map current our waste production profile for benchmarking (as an organisation) and align with the EMRC's FOGO Strategy where applicable. | CEO | High |
| | Regularly review and implement initiatives in line with the Red Hill and Hazelmere Development Plans. | Projects | High |
| | Develop, facilitate and participate in, regional waste education and resource reuse steering groups. | Sustainability | Medium |
| | Regularly review local government procurement guidelines and processes for sustainable decision making. | Business | Medium |
| | Regularly review local government sales requirements for sustainable decision making. | Operations | Medium |
| | Identify and facilitate supply chain awareness for product production e.g. FOGO products, woodchips, construction materials. | Operations | Medium |

**Respond to
a climate
emergency:**

We will reduce our carbon impact to achieve net zero and understand the risks associated with climate change to Perth's Eastern Region.

| Target | Action | Responsible team | Priority |
|---|--|------------------|----------|
| Infrastructure adaptation and education by 2030 | Undertake asset management assessment and long term financial planning for all EMRC owned infrastructure. | Business | Medium |
| | Identify and evaluate land-use options at EMRC owned sites to maximise future resource recovery programs. | Projects | Medium |
| Below zero carbon emissions by 2040 | Map and benchmark energy usage and consumption rates on all sites e.g. energy use, vehicle fuel consumption, auditing requirements, early stage asset management. | Operations | Medium |
| | Establish a decarbonisation plan to achieve "Below zero emissions by 2040" target. This should include consideration of decarbonisation project ideas presented in the strategic review e.g. opportunities for onsite use or export of heat energy for value- adding processes or sale to surrounding industrial businesses, electric fleet procurement. | CEO | High |
| | Complete Annual Energy and Emission Data Analysis Report and Snapshot for goal tracking. This is to be included in the SDG annual report card. | Sustainability | Medium |
| Sustainability integrated into management processes | Establish a decision-making framework to include sustainability for operational and capital expenditure. | Operations | High |
| | Include sustainable decision-making frameworks in procurement templates, evaluation and processes of all projects. | Business | Medium |
| | Review projects quarterly to identify examples where sustainable decision making has been applied to a project. This should include the identification of design engineering for front-end material reuse programs. | Projects | Medium |
| | Create a sustainability performance review for each team and identify sustainability criteria for environmental, social, governance (ESG) decision making. | CEO | High |
| | Establish regular internal collaboration sessions to identify new sustainability initiatives and revisit ongoing initiatives. | Sustainability | Medium |

**Reduce our
environmental
impact:**

We will lead by example by reducing environmental impacts through efficient operations, forward thinking, and supporting circular and sustainability initiatives in the Region.

| Target | Action | Responsible team | Priority |
|--|---|------------------|----------|
| Regional Urban programs implemented | Maintain programs related to sustainability goals and review in participating Councils' annual programs reports . | Sustainability | Medium |
| | Review and complete annual water plans in alignment with Waterwise Council Accreditations. | Sustainability | Medium |
| | Facilitate and/or participate in industry-based and community-based advocacy meetings to discuss, identify and prioritise new, or ongoing, circular economy, net zero and sustainability regional programs. | Sustainability | Medium |
| Contribute to a decrease in illegal waste disposal by 2040 | Establish campaigns to create a recover, reuse, recycle, return, repair and drop-off culture to increase recovery rates and combat illegal dumping. | Sustainability | Medium |
| | Establish programs for acceptance of construction and demolition waste e.g. bricks, timber, sand, soil, concrete and other resource recovery initiatives. | Projects | Medium |
| EMRC wide environmental management system | Review and develop a framework the EMRC will use going forward in terms of its Environmental Management System Framework i.e. in alignment or accredited with ISO14001 or equivalent. | Projects | High |
| | Establish compliance monitoring, reporting and review processes in alignment with the EMRC's Environmental Management System (e.g. NGRS, NPI). | Projects | High |



**Create
value in the
community:**

We will establish and support projects in the community that create social value from a residential level through to commercial levels.

| Target | Action | Responsible team | Priority |
|---|--|------------------|----------|
| Community based source separation initiatives by 2027 | Establish community engagement initiatives for source separation opportunities including education hubs, school programs, community group support and bin tagging. | Sustainability | Medium |
| | Utilise current community programs to provide education on material re-use and issues regarding poor source separation. | Sustainability | Medium |
| | Use the proposed collection fleet and other EMRC owned assets as educational billboard for source separation education and requirements. | Operations | Medium |
| | Establish verge collection and shared valet service programs. This includes a waste classification program for different materials and costings. | Operations | High |
| Use of recovered material in the region by 2040 | Establish reward and incentive systems dependent on company sustainability rating to encourage better waste management in the region. | CEO | Medium |
| | Continue to establish community recycling and reuse networks for exchange of products, reuse and repair initiatives and identification of regional synergies. | Operations | High |
| | Identify member council uses for recovered materials e.g. woodchip mulching, FOGO fertiliser products, construction materials, road surfacing, energy reuse. | Operations | Medium |
| Increased participation in behaviour change programs | Provide education for waste solutions that are in line with WA Waste Strategy and waste hierarchy. | Sustainability | High |
| | Benchmark and monitor participation rates in EMRC sustainability programs. | Sustainability | Medium |
| | Establish a Sustainability Strategy stakeholder engagement plan. | Sustainability | Medium |



Materiality Assessment



At a local and regional government level, action planning to contribute to achieve each of the SDGs is restricted by their areas of influence and context. These areas of influence were identified through a sustainability framing workshop followed by a desktop materiality assessment of the our current programs and services.

A materiality assessment is an important stage in the development of a Sustainability Strategy as it assists in identifying priority areas and actionable activities.

The sustainability framing workshop was undertaken on Wednesday 22 September 2021 in our administration building in Belmont. The workshop was facilitated by an external consultant all members of the Executive Leadership Team and selected supporting staff in attendance. This allowed for representation of each of our business groups to identify the sustainability themes deemed most important to us.



The workshop was designed to create alignment between the business groups and work through any misconceptions associated with the role of sustainability in an organisation. This was achieved through the following process:

- **Introduction:** The workshop commenced with a discussion about sustainability drivers, national and international initiatives, and the importance of establishing a robust Sustainability Strategy to achieve the our strategic vision.
- **Divergent thinking exercise:** Each of the workshop participants then spent some time identifying personal and our specific sustainability themes before aligning them with each of the 17 SDGs. This process helped to highlight the range of motivating themes across the organisation and challenge the outcomes captured during the Strategic Review. It also created a visual representation of which of the UNSDG's are most important to the us as an organisation. The weighting and range of themes were then discussed at length to gain alignment between the workshop participants as to which areas we have the most influence.
- **Workshop relevance and industry alignment:** The facilitator then initiated a discussion around the our sustainability drivers, global goals and targets and best practice guidance for a local government association. Case studies such as the City of Melbourne were used to demonstrate what best practice alignment to the UNSDG's can look like and illustrated incorporation of the goals into our strategic planning.
- **Sustainable problem solving:** Workshop participants were split into three groups to explore WA's rapidly growing end of life solar panel disposal issue. Working separately, each group discussed the sustainability issue with respect to the opportunity the panels provides, how they could tap into the market, identifying any existing infrastructure they can utilise or adapt and establishing the best approach to minimising this issue in the future. The responses of each group fed into a group discussion to determine the viability of the proposed solutions. Following the discussion, case studies were presented to the group to illustrate technologies and processes adopted by organisations who are leaders in this area such as the ELSi Project in Europe and Lotus Energy in Melbourne.
- **Drivers and vision mapping:** A group discussion was facilitated to begin developing new sustainability goals and objectives. With our key areas of influence as reference, input from all workshop participants was used to reach a consensus regarding what key areas the we should focus on going forward. This included high level idea generation regarding operational barriers and risks associated with the implementation of each goal.




Following the workshop, each of the SDG's to identify goals that could be influenced by our operations and assess which areas are of material concern. The outcomes of the workshop themes identified and desktop materiality assessment Table 1 which identified the key priority areas for us going forward.









Table 1 Desktop materiality assessment and areas of influence identification



| UNSDG and relevant targets | Workshop themes and discussion areas | Materiality assessment (by external consultant) |
|--|---|---|
|  Goal 1: End poverty in all its forms everywhere By 2030, reduce at least by half the proportion of men, women and children of all ages living in poverty in all its dimensions according to national definitions. By 2030, ensure that all men and women, in particular the poor and the vulnerable, have equal rights to economic resources, as well as access to basic services, ownership and control over land and other forms of 13 property, inheritance, natural resources, appropriate new technology and financial services, including micro-finance. | No Notes | Tertiary priority as there is no current ability for the EMRC to support or influence this SDG directly. The EMRC currently does not have any programs or initiatives that contribute directly to ending poverty, and as recognised in the workshop there were no driving factors or identification of this goal as an area of interest. |
|  Goal 2: End hunger, achieve food security and improved nutrition and promote sustainable agriculture By 2030, double the agricultural productivity and incomes of small-scale food producers, in particular women, indigenous peoples, family farmers, pastoralists and fishers, including through secure and equal access to land, other productive resources and inputs, knowledge, financial services, markets and opportunities for value addition and non- farm employment. By 2030, ensure sustainable food production systems and implement resilient agricultural practices that increase productivity and production, that help maintain ecosystems, that strengthen capacity for adaptation to climate change, extreme weather, drought, flooding and other disasters and that progressively improve land and soil quality. | <ul style="list-style-type: none"> • No food waste • Food for all | Tertiary priority as the EMRC currently does not have any programs or initiatives that contribute directly to Goal 2, and as recognised in the workshop there were limited driving factors or identification of this goal as an area of interest. However, the EMRC does indirectly contribute to Goal 2 through initiatives such as the FOGO program. FOGO provides a solution to food waste as and produces a natural fertiliser which reduces the use of organic fertilisers and therefore contributing to sustainable agriculture by promoting resilient agricultural practices and helping to maintain ecosystems. Additionally, the EMRC's wood chipping and mulching services also contribute to sustainable agriculture by improving land and soil quality to strengthen capacity for adaption to climate change. |
|  Goal 3: Ensure healthy lives and promote well-being for all at all ages By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being. By 2030, substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water and soil pollution and contamination. | Community engagement | Tertiary consideration with no direct actions associated with this goal. The EMRC currently does not have any programs or initiatives that contribute directly to Goal 3, and as recognised in the workshop there were very limited driving factors or identification of this goal as an area of interest. However, through their landfill and waste processing services where the EMRC disposes and contains this waste and therefore reducing its presence in the environment and ultimately human interaction, the EMRC is indirectly contributing to Goal 4 by aligning with the target that states to reduce the number of deaths and illnesses from hazardous chemicals in the air, water and soil pollution and contamination. |

| UNSDG and relevant targets | Workshop themes and discussion areas | Materiality assessment (by external consultant) |
|---|---|--|
|  Goal 4: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all By 2030, substantially increase the number of youth and adults who have relevant skills, including technical and vocational skills, for employment, decent jobs and entrepreneurship. By 2030, ensure that all learners acquire the knowledge and skills needed to promote sustainable development, including, among others, through education for sustainable development and sustainable lifestyles, human rights, gender equality, promotion of a culture of peace and non-violence, global citizenship and appreciation of cultural diversity and of culture's contribution to sustainable development. | <ul style="list-style-type: none"> • Circular economy school programs • Sustainability communications programs | <p>Secondary consideration with no direct actions associated with this goal.</p> <p>The EMRC currently does not have any programs or initiatives that contribute directly to Goal 4, and as recognised in the workshop there were limited driving factors or identification of this goal as a key area of interest. However, with a transition to a circular economy, EMRC will introduce new education and training initiatives to promote overall sustainable development.</p> <p>The EMRC will however contribute indirectly to this goal through the upskilling of their workforce required to implement new sustainability initiatives, and through the support of community behaviour change programs which will improve knowledge and skills pertaining to living a more sustainable lifestyle.</p> |
|  Goal 5: Achieve gender equality and empower all women and girls Ensure women's full and effective participation and equal opportunities for leadership at all levels of decision making in political, economic and public life. | No Notes | <p>This is a tertiary priority as there is no current ability for the EMRC to influence this UNSDG at a community level but there is potential to integrate this at an organisational level.</p> <p>The EMRC currently does not have any programs or initiatives that contribute directly to Goal 5, and as recognised in the workshop there were no driving factors or identification of this goal as an area of interest.</p> |
|  Goal 6: Ensure availability and sustainable management of water and sanitation for all By 2030, improve water quality by reducing pollution, eliminating dumping and minimizing release of hazardous chemicals and materials, halving the proportion of untreated wastewater and substantially increasing recycling and safe reuse globally. Support and strengthen the participation of local communities in improving water and sanitation management. | <ul style="list-style-type: none"> • Providing safe and continuous drinking water • Preserve our waterways • Water conservation • Contaminated waste remediation & management | <p>This is a secondary priority that will be supported through the 5 areas of influence.</p> <p>As recognised in the workshop, Goal 6 had multiple driving factors and was identified as a potential key area of interest. However, due to the more direct relationship between current EMRC programs and initiatives to other SDG's, Goal 6 has been identified as a secondary consideration that will be supported and contributed to through the 5 key areas of influence.</p> <p>Current programs and initiatives implemented by the EMRC that directly contribute to Goal 6 include: Water Sensitive Futures program (including Waterwise Council Accreditation).</p> |

| UNSDG and relevant targets | Workshop themes and discussion areas | Materiality assessment (by external consultant) |
|--|--|--|
|  Goal 7: Ensure access to affordable, reliable, sustainable and modern energy for all By 2030, enhance international cooperation to facilitate access to clean energy research and technology, including renewable energy, energy efficiency and advanced and cleaner fossil-fuel technology, and promote investment in energy infrastructure and clean energy technology. | <ul style="list-style-type: none"> • Renewable energy e.g. solar • Water recycling • Energy efficiency • Electrification (EV's, building, etc) | <p>This is a secondary priority that will be supported through the 5 areas of influence.</p> <p>As recognised in the workshop, Goal 7 had multiple driving factors and was identified as a potential key area of interest. However, due to the more direct relationship between current EMRC programs and initiatives to other UNSDG's, Goal 7 has been deemed a secondary consideration that will be supported and contributed to through the 5 key areas of influence.</p> <p>Current programs and initiatives implemented by the EMRC that directly contribute to Goal 7 include their landfill gas capture system, wood waste to energy facility and regional energy benchmarking studies.</p> |
|  Goal 8: Promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all Achieve higher levels of economic productivity through diversification, technological upgrading and innovation, including through a focus on high-value added and labour-intensive sectors. Improve progressively, through 2030, global resource efficiency in consumption and production and endeavour to decouple economic growth from environmental degradation, in accordance with the 10-year framework of programmes on sustainable consumption and production, with developed countries taking the lead. By 2030, achieve full and productive employment and decent work for all women and men, including for young people and persons with disabilities, and equal pay for work of equal value. | <ul style="list-style-type: none"> • Financial stability | <p>Secondary priority that will be supported through the 5 areas of influence.</p> <p>As recognised in the workshop, Goal 8 had very limited driving factors and identification as an area of interest. However, Goal 8 has been deemed a secondary consideration that will be supported and contributed to through the 5 key areas of influence.</p> <p>The EMRC does directly contribute to Goal 8 through their employment of at risk or with a pre-established physical or mental disability at their operational facilities.</p> |
|  Goal 9: Build resilient infrastructure, promote inclusive and sustainable industrialisation and foster innovation Develop quality, reliable, sustainable and resilient infrastructure, including regional and transborder infrastructure, to support economic development and human well-being, with a focus on affordable and equitable access for all. By 2030, upgrade infrastructure and retrofit industries to make them sustainable, with increased resource-use efficiency and greater adoption of clean and environmentally sound technologies and industrial processes, with all countries taking action in accordance with their respective capabilities. | <ul style="list-style-type: none"> • Best practice operations • Economic financial sustainability • Lead by example in terms of sustainability regardless of cost • Continue to provide environmentally sustainable waste management solutions • Transforming transport: healthy streets, hydrogen vehicles, walking or cycling | <p>Primary: Area of influence</p> <p>As recognised in the workshop, there were several driving factors identified as contributory to Goal 9 and thus highlighting it as a key area of influence for the EMRC.</p> <p>Current programs and initiatives implemented by the EMRC that directly contribute to Goal 9 include: Urban Integrated Development.</p> |

| UNSDG and relevant targets | Workshop themes and discussion areas | Materiality assessment (by external consultant) |
|---|---|--|
|  Goal 10: Reduce inequality within and among countries | No notes | <p>The EMRC currently does not have any and hence this is considered a tertiary priority.</p> <p>Their current programs and initiatives that contribute directly to Goal 10, and as recognised in the workshop there were no driving factors or identification of this goal as a key area of interest.</p> |
|  Goal 11: Make cities and human settlements inclusive, safe, resilient and sustainable <p>By 2030, provide access to safe, affordable, accessible and sustainable transport systems for all, improving road safety, notably by expanding public transport, with special attention to the needs of those in vulnerable situations, women, children, persons with disabilities and older persons.</p> <p>By 2030, reduce the adverse per capita environmental impact of cities, including by paying special attention to air quality and municipal and other waste management.</p> <p>By 2030, provide universal access to safe, inclusive and accessible, green and public spaces, in particular for women and children, older persons and persons with disabilities.</p> | <ul style="list-style-type: none"> • FOGO • Environment and urban development • Green spaces • Energy (Solar & self-sustainable properties) • No plastics • Green buildings – green walls • Active transport • Zero waste by; trading textiles, reusing equipment or household goods “buy nothing” • Move away from landfill | <p>Primary: Area of influence</p> <p>As recognised in the workshop, there were several driving factors identified as contributory to Goal 11 and thus highlighting it as a key area of influence for the EMRC.</p> <p>Current programs and initiatives implemented by the EMRC that directly contribute to Goal 11 include: Achieving Carbon Emission Reduction (ACER) Program, Benchmarking Building Efficiency (BBE), Urban Integrated Development and Waste Education Services.</p> |
|  Goal 12: Ensure sustainable consumption and production patterns <p>By 2030, halve per capita global food waste at the retail and consumer levels and reduce food losses along production and supply chains, including post-harvest losses.</p> <p>By 2020, achieve the environmentally sound management of chemicals and all wastes throughout their life cycle, in accordance with agreed international frameworks, and significantly reduce their release to air, water and soil in order to minimize their adverse impacts on human health and the environment.</p> <p>By 2030, substantially reduce waste generation through prevention, reduction, recycling and reuse.</p> <p>Encourage companies, especially large and transnational companies, to adopt sustainable practices and to integrate sustainability information into their reporting cycle.</p> <p>Promote public procurement practices that are sustainable, in accordance with national policies and priorities.</p> | <ul style="list-style-type: none"> • Investigate more re-use in our waste management practices • Circular economy • Illegal dumping and litter • Minimize waste • Mandatory recycled content in all products • Regenerative farming • Leaving a legacy for generation – a world they can live in • Eliminate use of single use plastics and other materials • Re-use what we produce • Green travel • FOGO low contamination through resident engagement | <p>Primary: Area of influence</p> <p>As recognised in the workshop, there were several driving factors identified as contributory to Goal 12 and thus highlighting it as a key area of influence for the EMRC.</p> <p>Current programs and initiatives implemented by the EMRC that directly contribute to Goal 12 include: Circular and Economic Development and Waste Education Services.</p> |

| UNSDG and relevant targets | Workshop themes and discussion areas | Materiality assessment (by external consultant) |
|--|---|--|
|  Goal 13: Take urgent action to combat climate change and its impacts <p>Improve education, awareness-raising and human and institutional capacity on climate change mitigation, adaptation, impact reduction and early warning.</p> | <ul style="list-style-type: none"> • Increased fires impacting RHWMF operations • Waste recovery • Zero waste • Openness to change leading to sustainable outcomes • Materials recovery • FOGO • Policy and action planning • Clean environment • Reducing community waste • Urban heat generation – impact on people and the environment | <p>Primary: Area of influence</p> <p>As recognised in the workshop, there were several driving factors identified as contributory to Goal 13 and thus highlighting it as a key area of influence for the EMRC.</p> <p>Current programs and initiatives implemented by the EMRC that directly contribute to Goal 13 include: Achieving Carbon Emission Reduction (ACER) Program and Waste Education Services.</p> |
|  Goal 14: Conserve and sustainably use the oceans, seas and marine resources for sustainable development <p>By 2025, prevent and significantly reduce marine pollution of all kinds, in particular from land-based activities, including marine debris and nutrient pollution.</p> | <ul style="list-style-type: none"> • Waterways and river conservation in the eastern region | <p>This is a tertiary priority as there is no current ability for the EMRC to influence this UNSDG. As recognised in the workshop, Goal 14 had very limited driving factors and identification as an area of interest. However, Goal 14 will be indirectly supported and contributed to through the 5 key areas of influence.</p> <p>Programs and initiatives implemented by the EMRC that directly contribute to Goal 14 include: Water Sensitive Futures program (including Waterwise Council Accreditation).</p> |
|  Goal 15: Protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss <p>By 2030, combat desertification, restore degraded land and soil, including land affected by desertification, drought and floods, and strive to achieve a land degradation-neutral world.</p> <p>Promote fair and equitable sharing of the benefits arising from the utilization of genetic resources and promote appropriate access to such resources, as internationally agreed.</p> <p>By 2020, integrate ecosystem and biodiversity values into national and local planning, development processes, poverty reduction strategies and accounts.</p> | <ul style="list-style-type: none"> • Biodiversity • Conservation • Rehabilitation • Regreening agriculture – tree planting • Leave a good environment for future generations • Parks and recreation – community gardens • Fire management in bushfire areas • Family • Climate change – fire & water • People management and workplace sustainability | <p>Secondary consideration that will be supported through the 5 areas of influence.</p> <p>As recognised in the workshop, Goal 15 had several driving factors and was identified as a potential key area of interest. However, due to the more direct relationship between current EMRC programs and initiatives to other SDG's, Goal 15 has been identified as a secondary consideration that will be supported and contributed to through the 5 key areas of influence.</p> <p>Current programs and initiatives implemented by the EMRC that directly contribute to Goal 15 include: Waste Education Services focusing on Waste Plans.</p> |

| UNSDG and relevant targets | Workshop themes and discussion areas | Materiality assessment (by external consultant) |
|--|--|--|
|  Goal 16: Promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels Develop effective, accountable and transparent institutions at all levels. Ensure responsive, inclusive, participatory and representative decision-making at all levels. Promote and enforce non-discriminatory laws and policies for sustainable development. | <ul style="list-style-type: none"> • Shift thinking and culture away from short- term profit to long term sustainability and material reuse initiatives | Secondary consideration that will be supported through the 5 areas of influence. As recognised in the workshop, Goal 16 had very limited driving factors and identification as an area of interest. However, Goal 16 has been identified as a secondary consideration and will be supported and contributed to through the 5 key areas of influence. |
|  Goal 17: Strengthen the means of implementation and revitalize the global partnership for sustainable development Mobilize additional financial resources for developing countries from multiple sources. Enhance global macroeconomic stability, including through policy coordination and policy coherence Enhance policy coherence for sustainable development. Encourage and promote effective public, public-private and civil society partnerships, building on the experience and resourcing strategies of partnerships Data, monitoring and accountability. | <ul style="list-style-type: none"> • Leadership • Waste education • Other 'green' energy alternatives e.g. Solar + wind farms • Community involvement • Partnerships and better ways of working • Knowledge hub to inform and connect • Innovative solutions that are accountable | Area of influence As recognised in the workshop, there were several driving factors identified as contributory to Goal 17 and thus highlighting it as a key area of influence for the EMRC. Current programs and initiatives implemented by the EMRC that directly contribute to Goal 13 include: Urban Sustainability Assessment Programs (USAP), Urban Integrated Development, Waste Education Services (including advisory groups). |



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14.7 DRAFT REVIEW OF EASTERN METROPOLITAN REGIONAL COUNCIL 10 YEAR STRATEGIC PLAN – 2017 TO 2027

D2022/14123

PURPOSE OF REPORT

The purpose of this report is to present the draft revised *10 Year Strategic Plan – 2017 to 2027* to Council for noting.

KEY POINT(S)

- Sections 5.56(1) and (2) of the *Local Government Act 1995* (the Act) requires that each local government is 'to plan for the future of the district', by developing plans in accordance with the regulations.
- The *Local Government (Administration) Regulations 1996* specify that a 'plan for the future' comprises the following:
 - ⇒ A Strategic Community Plan – a minimum 10-year timeframe (r.19C).
 - ⇒ A Corporate Business Plan – a four to five-year plan, which translates the 10-year strategic plan into operations (r.19DA).
- Council adopted the EMRC's Strategic Plan titled *10 Year Strategic Plan – 2017 to 2027* on 18 August 2016 for implementation from 1 July 2017 onwards.
- The regulations state that the 'plan for the future' must be reviewed at least once every 4 years.
- The review was placed on hold pending the outcome of the EMRC's Strategic Review, which was endorsed by Council in August 2021.
- A Sustainability Strategy was then prepared and adopted by Council in May 2022.
- The EMRC's new Corporate Business Plan 2022/23 – 2026/2027 was adopted by Council at its June 2022 Ordinary meeting of Council.
- Consultation was undertaken with the Waste Management Community Reference Group in May 2022 to gain community feedback on the draft revised *10 Year Strategic Plan – 2017 to 2027*.
- Upon noting by Council, the draft revised plan will be advertised for a period of 21 days to allow for public submissions.
- A draft revised *10 Year Strategic Plan – 2017 to 2027* is now presented to Council for noting.

RECOMMENDATION(S)

That:

1. Council, by absolute majority, in accordance with r.19C of the *Local Government (Administration) Regulations 1996* notes the draft revised *10 Year Strategic Plan – 2017 to 2027*, forming the attachment to this report
2. Local public notice of the draft revised *10 Year Strategic Plan – 2017 to 2027* be given in accordance with r.19D the *Local Government (Administration) Regulations 1996*.

SOURCE OF REPORT

Chief Executive Officer

BACKGROUND

- 1 Section 5.56(1) and (2) of the *Local Government Act 1995* (the Act) requires that each local government is 'to plan for the future of the district', by developing plans in accordance with the regulations. The *Local Government (Administration) Regulations 1996* (the Regulations) specify that a 'plan for the future' comprises the following:

- ⇒ A Strategic Community Plan – a minimum 10-year timeframe (r.19C); and
- ⇒ A Corporate Business Plan – a four to five-year plan, which translates the 10-year strategic plan into operations (r.19DA).

- 2 In addition to the above, local public notice must be given when the Plan is adopted or modified (r.19D).
- 3 Council adopted the EMRC's Strategic Plan titled *10 Year Strategic Plan – 2017 to 2027* (10 Year Strategic Plan) on 18 August 2016 (Ref: D2016/06163) for implementation from 1 July 2017 onwards.

REPORT

- 4 The EMRC has in place an integrated planning framework to ensure that strategic priorities drive operational activities and inform the annual budget.
- 5 The *10 Year Strategic Plan* guides, at a strategic level, the direction that the EMRC plans to take over the ensuing ten years towards achieving its vision.
- 6 Section 5.53 of the Act requires that an overview of the 'plan for the future' must be made in the Annual Report, including major initiatives that are proposed to commence or to continue in the next financial year. A report will be provided within the 2021/2022 Annual Report.
- 7 The draft revised *10 Year Strategic Plan - 2017 to 2027* (attached) is provided for Council's noting.
- 8 The next step in the process is to place an advertisement in the West Australian newspaper informing members of the public that the draft revised *EMRC Strategic Plan - 2017 to 2027* is available for public comment for a period of 21 days from the date of lodgement of the advertisement.
- 9 At the conclusion of the public notice period any submissions received will be taken into consideration prior to re-presenting the draft revised *Strategic Plan - 2017 to 2027* for adoption.
- 10 The existing version of the Strategic Plan remains in effect until such time as the revised draft is adopted by Council.

STRATEGIC/POLICY IMPLICATIONS

- 11 Key Result Area 3 – Good Governance
 - 3.3 To provide responsible and accountable governance and management of the EMRC
 - 3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

- 12 The financial implications of the EMRC's Strategic Plan continue to be reflected in the EMRC's budget and long-term financial plans.

SUSTAINABILITY IMPLICATIONS

- 13 This Strategic Plan has a focus on sustainability, net zero, decarbonisation and the circular economy and is aligned to the recently adopted EMRC Sustainability Strategy and Corporate Business Plan.

Risk – The Council's agreed Strategic Direction is not followed

| Consequence | Likelihood | Rating |
|---|---------------|--------|
| Possible | Insignificant | Low |
| Action/Strategy | | |
| ➤ Regular reviews ensure staff continue to be apprised of the actions and deliverables of the Strategic Plan. | | |

MEMBER COUNCIL IMPLICATIONS

Member Council

Town of Bassendean
City of Bayswater
City of Kalamunda
Shire of Mundaring
City of Swan

Implication Details

As outlined in the attachment

ATTACHMENT(S)

The draft revised *10 Year Strategic Plan - 2017 to 2027* (D2022/14124)

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

That:

1. Council, by absolute majority, in accordance with r.19C of the *Local Government (Administration) Regulations 1996* notes the draft revised *10 Year Strategic Plan – 2017 to 2027*, forming the attachment to this report
2. Local public notice of the draft revised *10 Year Strategic Plan – 2017 to 2027* be given in accordance with r.19D the *Local Government (Administration) Regulations 1996*.

COUNCIL RESOLUTION(S)

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT:

1. COUNCIL, BY ABSOLUTE MAJORITY, IN ACCORDANCE WITH R.19C OF THE *LOCAL GOVERNMENT (ADMINISTRATION) REGULATIONS 1996* NOTES THE DRAFT REVISED *10 YEAR STRATEGIC PLAN – 2017 TO 2027*, FORMING THE ATTACHMENT TO THIS REPORT
2. LOCAL PUBLIC NOTICE OF THE DRAFT REVISED *10 YEAR STRATEGIC PLAN – 2017 TO 2027* BE GIVEN IN ACCORDANCE WITH R.19D THE *LOCAL GOVERNMENT (ADMINISTRATION) REGULATIONS 1996*.

CARRIED UNANIMOUSLY



10 YEAR

STRATEGIC PLAN

2017 - 2027



Revised Draft
August 2022

... a shared vision
for our future



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MESSAGE

FROM THE CHAIRMAN

Acknowledgement of Country

I wish to acknowledge the traditional custodians of the land on which we operate, the Whadjuk Noongar people, and pay respect to their elders' past, present and emerging.

Perth's Eastern Region constitutes around one-third of Perth's metropolitan area encompassing a land area of about 2,065 square kilometres. Strategically located, Perth's Eastern Region hosts some of Western Australia's major air, road and rail transport hubs for movement of freight and passengers throughout Perth, intrastate, interstate and overseas. The major industrial areas of Malaga, Welshpool, Kewdale, Hazelmere, Forrestfield, Bayswater, Ashfield and Bassendean play key roles in transport, storage, manufacturing and logistics servicing the state's construction and resource sectors.

Perth's Eastern Region also includes extensive natural areas, agricultural land and Swan River foreshore areas, national parks, state forests and water catchments. With a diverse regional economy, access to a skilled workforce and a range of leisure, lifestyle and living opportunities, Perth's Eastern Region is well positioned for continued strong growth and represents an attractive investment destination. The region, is home to approximately 339,000 people which equates to around 122,000 households.

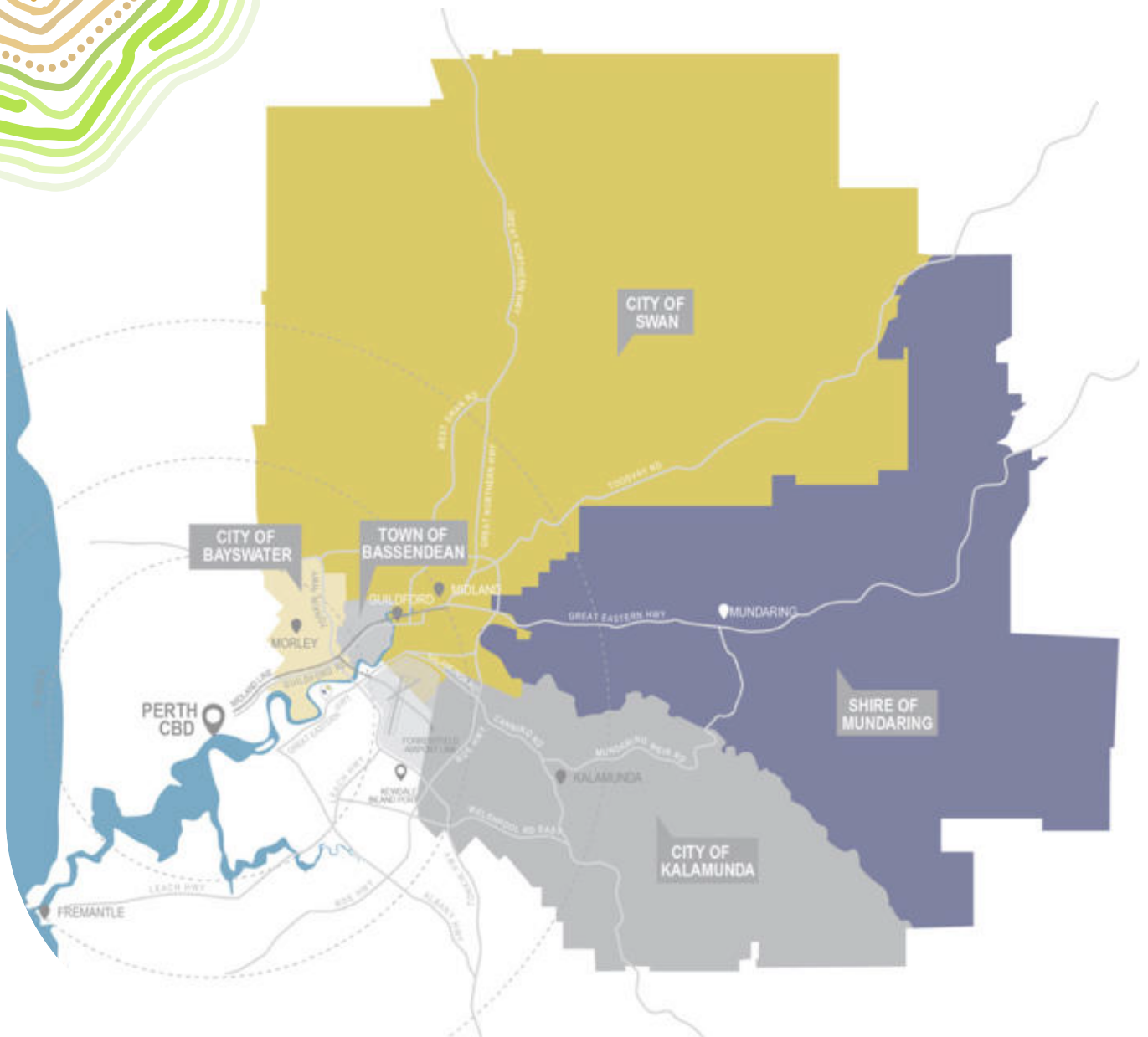


The Eastern Metropolitan Regional Council (EMRC) assists its member Councils to successfully turn challenges into opportunities and to ensure that the entire Region fulfils its potential as one of Western Australia's most vibrant and fast-growing areas.



The EMRC is recognised as being representative of best practice waste management and resource recovery. It is also recognised as fostering and attracting strategic partnerships and developing key alliances to ensure the member Councils in the region meet their FOGO and waste recovery targets by 2025, as each of these Councils progress towards a three bin system.





The EMRC is a regional local government entity established under the Local Government Act 1995 that works in partnership with its five member Councils:



THE EASTERN METROPOLITAN REGIONAL COUNCIL

The EMRC's logo represents a partnership between the EMRC and its member Councils. The two elements of the logo are separate yet inextricably linked by a continuous line that depicts the nature of ongoing work to build a strong, sustainable community for current and future generations.

The colours of the logo are symbolic of the beautiful Swan River that runs through the region, and the sun that rises to the east of Perth.

VISION

The EMRC focuses on delivering waste, resource recovery and sustainability services, capitalising on its existing capabilities and infrastructure to act as an industry leader

MISSION

The EMRC, by partnering with member Council and other stakeholders, facilitates strategies and actions for the benefit of Perth's Eastern Region

VALUES

The values that govern the EMRC are:

EXCELLENCE

Striving for excellence through the development of quality and continuous improvement.

RECOGNITION

Valuing staff in a supporting environment that focuses on their wellbeing.

INNOVATION

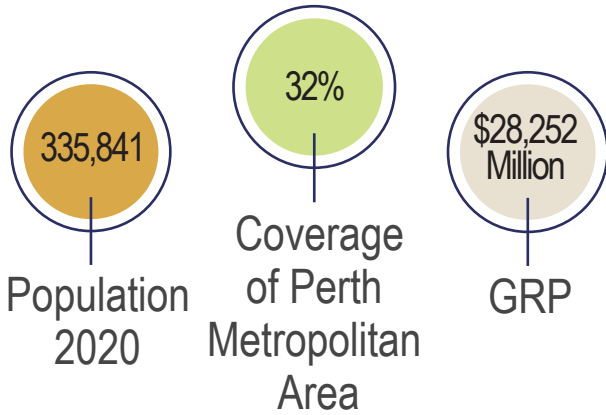
Focus on innovative approaches in project and service delivery.

RESPONSIVENESS

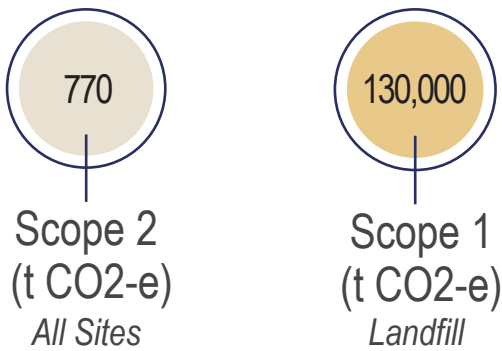
Dynamic and flexible service delivery.

INTEGRITY

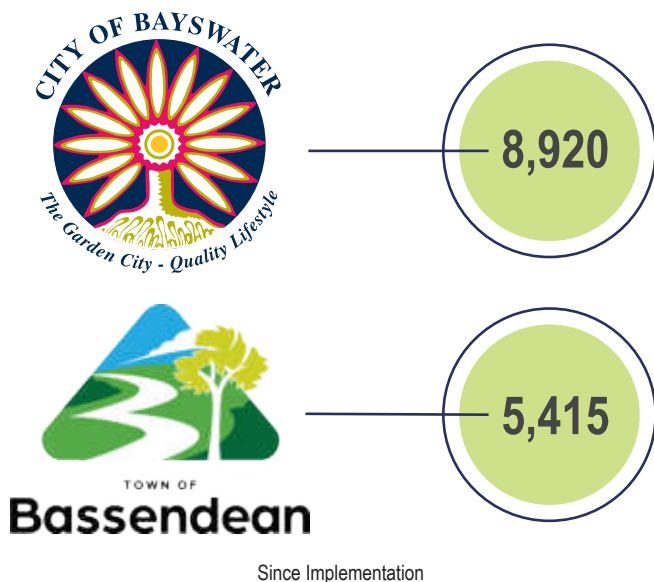
Accountability and consistency in all that we do.



EMRC 2020-21 Emissions



Tonnes of FOGO Diverted from Landfill



Unemployment Rate

The unemployment rate in Greater Perth has decreased between March 2021 and December 2021.

4.90%
▼ Down 2.30%



Australian Bureau of Statistics, compiled and presented in economy.id by .id (informed decisions).

All Member Councils to move to a three bin system by 2025



EMRC Current Activities

Current EMRC activities

Landfill



Recovery



Education



Data - Best Practice - Advocacy



RESOURCE RECOVERY



NET ZERO
DECARBONISATION



LANDFILL



Job Seeker

In June 2021 the Region had 13,110 recipients of job seeker.



11,760

Number of recipients in December 2021

Job Sufficiency

There are **62,465** residents who work and live in the Region.

18.59%

Job Sufficiency

Jobs in the Region

51.2% of jobs are made up of residents who work and live in the Region.

122,009

Total Jobs in the Region

Local Expenditure

Supply chains have remained strong in Construction, Manufacturing and Transport, Postal and Warehousing.

\$17,064.407 million
of Local Expenditure



Output/Revenue

Output in the EMRC Region is driven by Manufacturing and Construction.

▲ 7.24%
2020 -2021



\$63,386 million
Total Output
for the Region

Regional Exports

Top driving industries are Manufacturing, Mining and Transport, Postal and Warehousing.

▲ up 13.02%



\$23,518 million
of Regional Exports

THE EMRC's STRATEGIC ALIGNMENT

In 2020/2021 the EMRC conducted a strategic review which was endorsed by Council in August 2021. This process identified a significant change in strategy to reflect policy drivers.

Historically, the EMRC was purely considered a landfill service provider, positioned to generate revenue and reinvest in the region. Due to the focus on diverting waste from landfill, the EMRC recognised that to be a resilient organisation it needs to meet community needs by providing long-term circular economy focused solutions through:



Proactively addressing changes in waste generation and resource recovery



Defining a Sustainability Strategy, which drives forward thinking throughout Perth's Eastern Region



Refocusing on circular economy thinking, both operationally and at a community level, and identifying circularity gaps



Establishing realistic targets to meet local, state, national and international sustainability objectives

The EMRC with support of its member Councils and stakeholders continues to take a leading role in the journey towards net zero – achieving a balance between the amount of greenhouse gas emissions produced and the amount removed from the atmosphere. On a global scale, achieving net zero is one of the key challenges of the next decade to slow global warming and the impacts of climate change.

The EMRC laid a strong foundation for widespread adoption of net zero within its Strategic Review, developed in consultation with member Councils. The development of the subsequent Sustainability Strategy, noted by Council at its November 2021 meeting, identified a target of 'Below zero emissions by 2040'.

The Review acknowledges community expectation of a strategic approach towards building and expanding community-owned infrastructure, while emphasising a requirement for greater sustainability in waste management practices, particularly in the fields of waste avoidance, waste separation at the source and the use of recycled products and decarbonisation.

During the strategic review the EMRC identified a commitment to sustainability as one of its five core organisational pillars. Each of these pillars is fundamental to the EMRC's reason for existence and its operations and provides the foundation to other strategies:

SUSTAINABILITY

Sustainability is the avoidance of the depletion of natural resources in order to maintain an ecological balance and focuses on meeting the needs of the present without compromising the ability of future generations to meet their needs.

BUSINESS MODEL

A business model describes the rationale of how the EMRC creates, delivers, and captures value in economic, social, cultural or other contexts. The business model aligns with the vision option definition to provide best value proposition for current (and future) EMRC members.

MARKETS AND SERVICES

The markets and services that the EMRC will focus on going forward. These include waste management, sustainability initiatives and other services as allowed under the Establishment Agreement and Local Government Act.

FINANCIAL RESILIENCE

Financial resilience is defined as being able to 'bounce back' and protect from a disruption in finances. This refers to the ongoing financial position, including capital requirements, external funding and desired strategic surpluses (if appropriate).

GOVERNANCE

Governance describes the system by which an organisation is controlled and operates, and the mechanisms by which it, and its people, are held to account. The governance is reflected in the processes, policies and practices used to operate the EMRC.

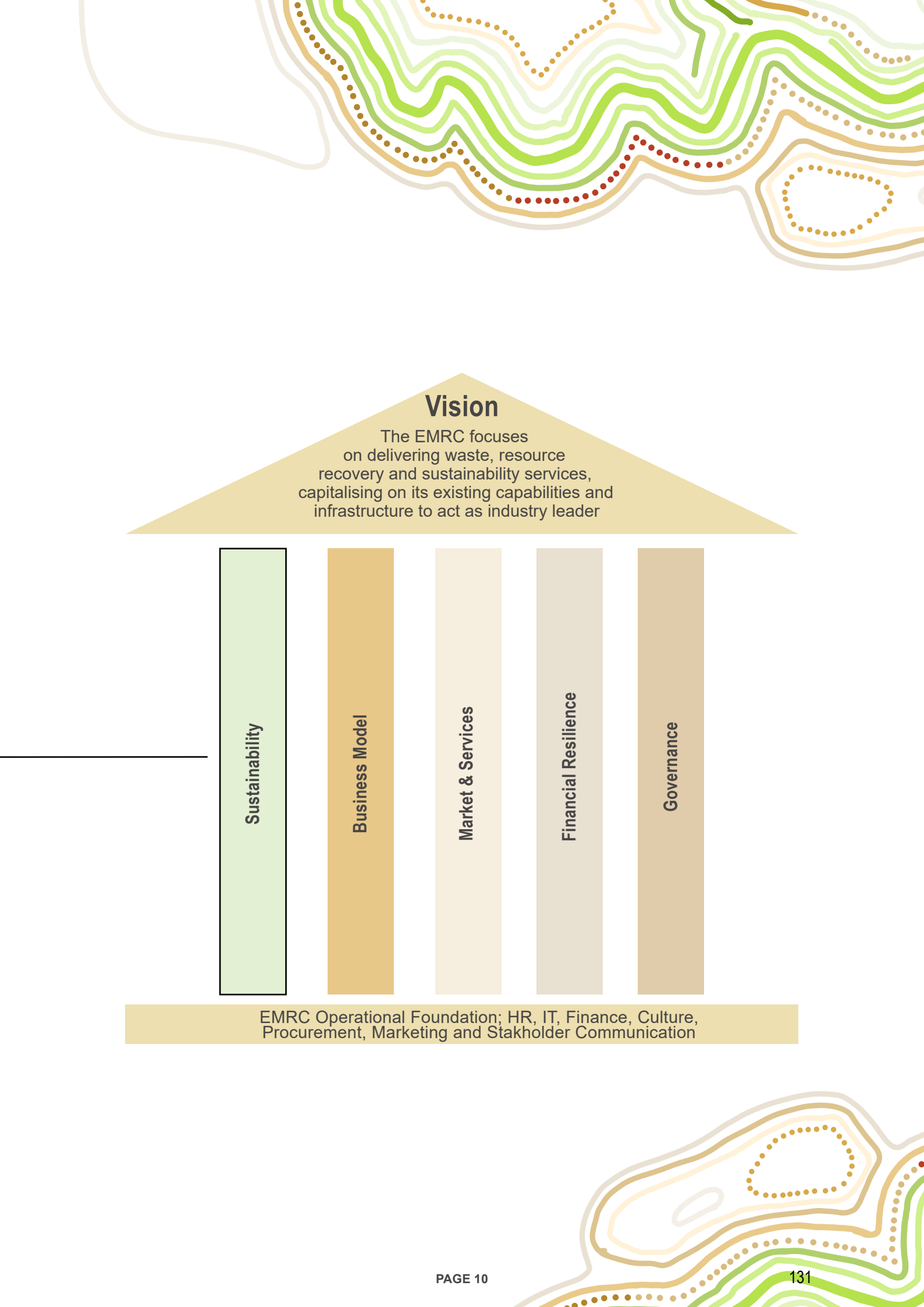
STRATEGIC VISION

SUSTAINABILITY STRATEGY

The EMRC understands the importance of a clear sustainability strategy to provide valuable services to the Eastern region.

This strategy has been used to guide the EMRC's strategic vision and planning into the future.





Vision

The EMRC focuses on delivering waste, resource recovery and sustainability services, capitalising on its existing capabilities and infrastructure to act as industry leader

Sustainability

Business Model

Market & Services

Financial Resilience

Governance

EMRC Operational Foundation; HR, IT, Finance, Culture, Procurement, Marketing and Stakeholder Communication

THE UN SUSTAINABLE DEVELOPMENT GOALS FOR THE EMRC

EMRC understands the importance of state, national and international drivers forcing a shift toward sustainability focused business practices. The United Nations Sustainable Development Goals (SDGs) provide an international framework for consideration of sustainability matters.

SUSTAINABLE DEVELOPMENT GOALS



Through the UN SDG's, the EMRC identified five areas of influence to frame the strategic shift in focus:



GOAL 09.

Build resilient infrastructure, promote inclusive and sustainable industrialisation and foster innovation

This is achieved through circular economy focused resource recovery services and upgrading infrastructure to be sustainable.



GOAL 11.

Make cities and human settlements inclusive, safe, resilient and sustainable

This is achieved through responsible and effective waste management



GOAL 12.

Ensure sustainable consumption and production patterns

This is achieved through avoidance, reduction, recycling and reuse of waste and embracing sustainable procurement practices, and includes extended producer responsibility



GOAL 13.

Take urgent action to combat climate change and its impacts

This is achieved through improved EMRC education and awareness-raising on climate change mitigation, adaptation, impact reduction and early warning



GOAL 17.

Strengthen the means of implementation and revitalise the global partnership for sustainable development

This is achieved through encouraging and promoting effective partnerships, building on the experience and resourcing strategies of partnerships, data, monitoring and accountability

ESTABLISHMENT AGREEMENT

As a regional local government, the EMRC's Establishment Agreement provides a means of undertaking a wide range of projects and services, and for member Councils to share resources and facilities. The cooperative, political and executive framework of the EMRC enables member Councils individually and collectively to promote and advocate on issues for the benefit of local government and to better serve the community.

The EMRC initiates and leads projects for its member Councils that deliver real benefits to the region in the areas of waste management and resource recovery, urban environment, and circular economy with a focus on net zero and the SDGs.

The EMRC also provides a holistic approach by establishing and maintaining hard and soft infrastructure and delivering services that include the Community Recycling Centres located and operated at two sites in Mundaring, one site in Bayswater and our Red Hill Waste Management Facility. This is further enhanced by the level of community engagement and interaction undertaken by EMRC staff as well as comprehensive education and providing meaningful employment in the region.

These services enable member Councils to enhance outcomes for their communities and for Perth's Eastern Region as a whole. The EMRC's governance and service delivery model is sufficiently robust and flexible enough to enable the delivery of services to its member Councils on a regional scale. The EMRC also has a geographical advantage in that its members form a cluster. This grouping enables the EMRC to provide services at a scale which is beneficial to a region containing a huge variety of interests.



ORGANISATION STRUCTURE



EMRC COUNCILLORS

CHIEF EXECUTIVE OFFICER

OFFICE OF CEO

Council Support

Organisational Development

Communications

Strategic Planning

Human Resources



CHIEF PROJECT OFFICER

Projects

Compliance

Engineering

Business
Development



CHIEF SUSTAINABILITY OFFICER

Waste Education Services

Advocacy

Water, Energy, Emissions,
Climate Change

Circular and Economic
Development

Sustainable Transport

Social Advancement



CHIEF FINANCIAL OFFICER

IT

Finance Services

Governance and
Procurement

Compliance, Risk and
Asset Management



CHIEF OPERATING OFFICER

Red Hill Waste Management
Facility

Hazelmere Resource
Recovery Park

Baywaste, Coppin Road,
and Mathieson Road
Community Recycling
Centre

Sales/ Market Development

KEY STAKEHOLDERS

Whilst the EMRC takes a lead role in implementing a range of initiatives, its partnerships with stakeholders is critical in delivering sustainable outcomes for Perth's Eastern Region. This is underpinned by the EMRC's Stakeholder Engagement Plan.



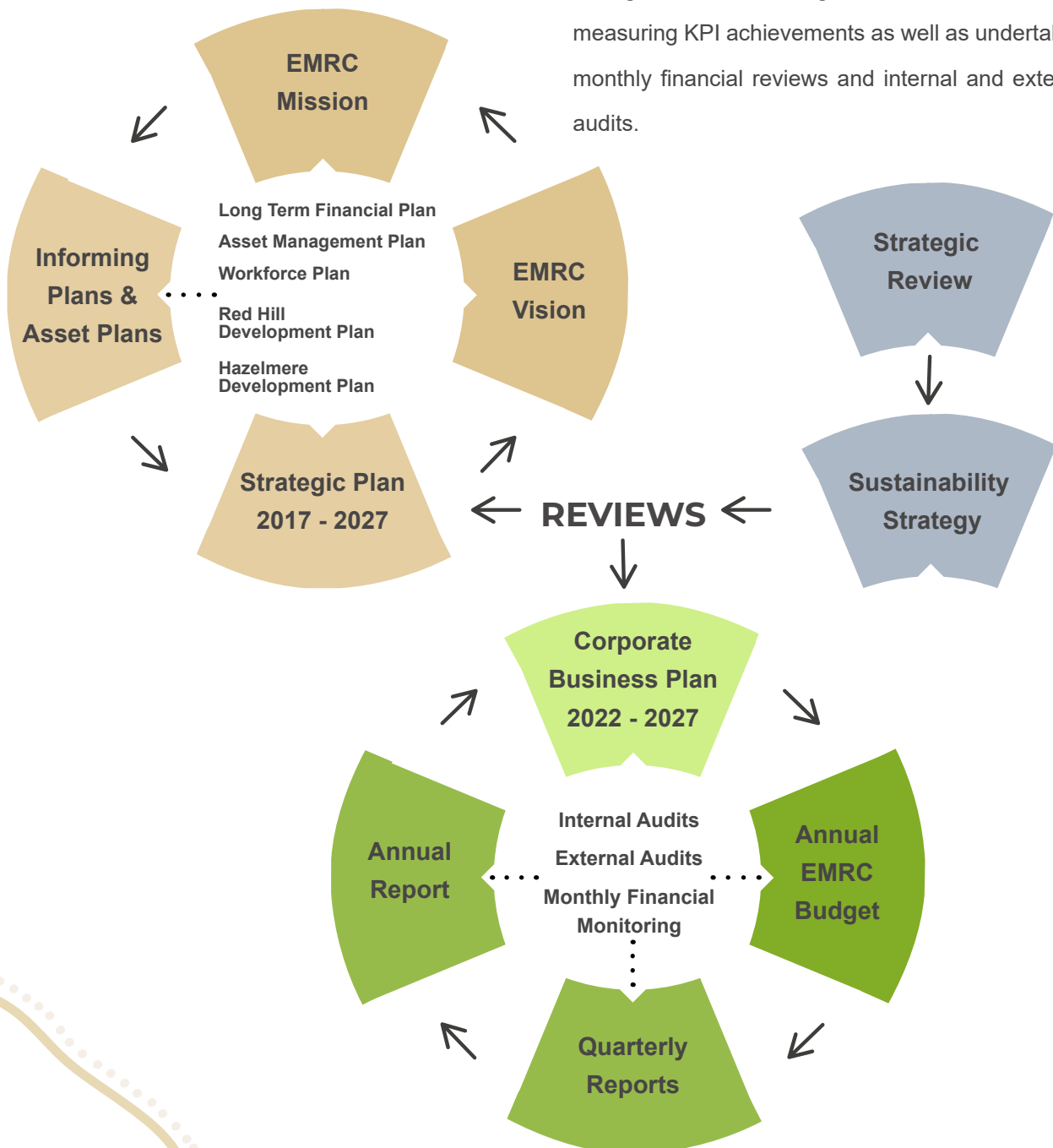
The EMRC's stakeholders are:

- ◇ The EMRC and member Council Elected Members
- ◇ The EMRC and member Council Staff
- ◇ Customers and clients
- ◇ Other local governments and regional local governments
- ◇ Federal Government and its agencies
- ◇ State Government Agencies
- ◇ Non-Government and its agencies
- ◇ State and Federal elected members
- ◇ Educational institutions
- ◇ Business Groups in the EMRC Region
- ◇ Community, Reference and Advisory Groups in the EMRC Region
- ◇ Residents of Perth's Eastern Region
- ◇ Visitors and Tourists to Perth's Eastern Region
- ◇ Businesses
- ◇ Investors
- ◇ Volunteers

INTEGRATED PLANNING FRAMEWORK

The EMRC's Integrated Planning Framework has been developed to ensure that programs and services are being delivered in alignment with the strategic priorities of the EMRC's key stakeholders. The 10 Year Strategic Plan 2017 – 2027 identifies the overarching outcomes that the EMRC Council aspires to achieve.

The Corporate Business Plan is used to drive operational activities and is aligned to the priorities identified in the 10 Year Strategic Plan. These two documents comprise the EMRC's Plan for the Future. Strategic high level plans guide development of actions which are prioritised during annual business planning workshops, and resourced through the annual budget and monitored through measuring KPI achievements as well as undertaking monthly financial reviews and internal and external audits.



DEVELOPING THE 10 YEAR STRATEGIC PLAN 2017 - 2027

The current Strategic Plan commenced its life with a series of workshops in 2015 and 2016 involving EMRC Councillors, member Council and EMRC staff and key stakeholders. The purpose of these workshops was to identify the key opportunities for the future and the services that the EMRC could potentially provide. The draft 2017 to 2027 Plan was made available to the public for comments in July 2016 during which time no comments were received.



Council adopted the previous Plan by absolute majority on 18 August 2016 and implementation commenced as of 1 July 2017. The Plan was the culmination of a shared vision between the EMRC and its member Councils. It was developed to guide and inform the actions that would be taken over the ensuing 10 years.

The Plan was due for a major review in 2021 but was put on hold due to the existence of a holistic Strategic Review of the EMRC by external consultants (GHD). The Strategic Review process included workshops and forums and commenced in 2020. The review was concluded in 2021 with endorsement by the EMRC Council at its August 2021 Council meeting, by absolute majority. The recommendations from the Strategic Review were then taken into account in the development of a holistic draft EMRC Sustainability Strategy which was presented to the EMRC Council, for noting, at its November 2021 council meeting. Minor modifications were made to the Sustainability Strategy and it was re-presented to Council at its May 2022 meeting for adoption.

The agreed actions from the Strategic Review and the Sustainability Strategy have informed the major review of the EMRC's 10 Year Strategic Plan 2017 – 2027 and are included in this revised draft version of the 10 year EMRC Strategic Plan.

The revised draft 10 Year Strategic Plan 2017 - 2027 will be presented to the EMRC Council at its August 2022 Forum for input and comment. At the conclusion of this consultation the Plan will be widely advertised to the community seeking further comments. Once all consultation has concluded the revised Plan will be presented to Council for adoption (by absolute majority).



Structure of the 10 Year Strategic Plan 2017 – 2027

The revised draft 10 year Strategic Plan 2017 – 2027 has been built around four Key Themes which are further underpinned by associated targets and actions:



To ensure the revised 10 year Strategic Plan 2017 – 2027 remains relevant and meets the needs of member Councils and key EMRC stakeholders the Plan will again be reviewed in 2024/2025, prior to the development of a new Plan for the ensuing 10 year period from 2027.

KEY PERFORMANCE INDICATORS AND MEASURES

In order to gauge the success of the EMRC implementing the actions outlined in the Strategic Plan, a set of Key Performance Indicators (KPIs) have been identified below. Regular reporting on the progress of agreed tasks will be performed through the quarterly updates of the Corporate Business Plan, which are aligned with this Plan.

The EMRC will measure its success in implementing the strategic plan which will include, but not necessarily be limited to the following KPIs:

- ◇ Overall stakeholder satisfaction with the EMRC
- ◇ Level of satisfaction with waste management and resource recovery services, including education
- ◇ Financial sustainability of the organisation
- ◇ Progression towards achieving the identified targets and actions
- ◇ Overall satisfaction with achieving partnerships and securing funding
- ◇ Level of satisfaction in driving circular economy, sustainability and SDG alignment





The EMRC will know it has been successful when it has satisfactorily achieved these KPIs through the following outcomes:

- ◇ Developed and implemented an Integrated Planning Framework
- ◇ Monitored and managed strategic risks
- ◇ Policies and Management Guidelines developed and implemented (within four year cycle)
- ◇ Effectively and efficiently implemented the resolutions of the EMRC Council within prescribed timelines
- ◇ Achieved a high standard of corporate governance
- ◇ Developed a Long-Term Financial Plan (LTFP) and financial models
- ◇ Asset Management Plan (AMP) developed
- ◇ Ensured projects were planned and executed in accordance with Strategic Plans/Strategies and delivered on time, on budget and in accordance with member Council expectations
















1 DEMONSTRATE CIRCULAR ECONOMY LEADERSHIP

We will use our experience to provide circular based resource recovery solutions for Perth's Eastern Region and act as a knowledge hub for waste avoidance strategies.

| Target | Actions | Responsible Team |
|--|---|--|
| 1.1 Enabling circular economy initiatives through advocacy networks by 2025 | <p>Map stakeholders and areas of influence and impact to develop a targeted engagement plan (e.g. member Councils, commercial waste customers, government policy drivers)</p> <p>Facilitate regular industry-based and community-based advocacy meetings to discuss and identify new circular economy and net zero ventures and opportunities</p> <p>Create strategic partnerships and alliances which aim to achieve positive outcomes for the region and beyond, build resilience and secure funding (where relevant)</p> <p>Map alignment and circularity gaps between advocacy programs and partnerships for identification of future circular economy initiatives including sustainable transport</p> | <p>CEO</p> <p>Sustainability</p> <p>CEO</p> <p>CEO</p> |
| 1.2 80% resource recovery of waste generated in the region by 2030 | <p>Develop a resource flow model for the EMRC and its member councils. The model could focus only on waste or expand into other materials such as water, energy, and carbon</p> <p>Enable sales model for use of recovered material in each member council areas</p> <p>Establish and provide member Councils with waste and recycling guides. This should include the integration of FOGO waste guides</p> <p>Determine high-value use for the existing C&I processing building at Hazelmere RRP</p> | <p>CEO</p> <p>Operations</p> <p>Sustainability</p> <p>Operations</p> |
| 1.3 80% reuse of material at all EMRC operated sites by 2040 | <p>Map our current waste production profile for benchmarking (as an organisation) and align with the EMRC's FOGO Strategy where applicable</p> <p>Regularly review and implement initiatives in line with the Red Hill and Hazelmere Development Plans</p> <p>Develop, facilitate, and participate in activities of the regional waste education and resource recovery steering groups</p> <p>Regularly review local government procurement guidelines and processes for sustainable decision making</p> <p>Regularly review local government sales requirements for sustainable decision making</p> <p>Identify and facilitate supply chain awareness for product production e.g. FOGO products, woodchips, construction materials</p> | <p>CEO</p> <p>Projects</p> <p>Sustainability</p> <p>Business</p> <p>Operations</p> <p>Operations</p> |
















2 RESPOND TO A CLIMATE EMERGENCY

We will reduce carbon impacts to achieve net zero by 2040 and understand the risks associated with climate change to Perth's Eastern Region

| Target | Actions | Responsible Team |
|--|--|--|
| <p>2.1 Infrastructure adaptation and education by 2030</p>      | <p>Undertake asset management, workforce planning and long term financial planning for all EMRC owned infrastructure</p> <p>Identify and evaluate land-use options at EMRC sites to maximise future resource recovery programs</p> | <p>Business</p> <p>Projects</p> |
| <p>2.2 Below zero carbon emissions by 2040</p>      | <p>Map and benchmark energy usage and consumption rates across all sites e.g. energy use, vehicle fuel consumption, auditing requirements, early stage asset management</p> <p>Establish a decarbonisation plan to achieve "Below zero emissions by 2040" target. This should include consideration of decarbonisation project ideas presented in the strategic review e.g. opportunities for onsite use or export of heat energy for value-adding processes or sale to surrounding industrial businesses, electric fleet procurement</p> <p>Complete Annual Energy and Emission Data Analysis Report and Snapshot for goal tracking. Develop, and publish the SDG annual report card</p> | <p>Operations</p> <p>CEO</p> <p>Sustainability</p> |
| <p>2.3 Sustainability integrated into management processes</p>      | <p>Establish a decision-making framework to include sustainability for operational and capital expenditure</p> <p>Include sustainable decision-making frameworks in procurement templates, evaluation and processes of all projects</p> <p>Review projects quarterly to identify examples where sustainable decision making has been applied to a project. This should include the identification of design engineering for front-end material reuse programs</p> <p>Create a sustainability performance review for each team and identify sustainability criteria for environmental, social, governance (ESG) decision making</p> <p>Establish regular internal collaboration sessions to identify new sustainability initiatives and revisit ongoing initiatives</p> | <p>Operations</p> <p>Business</p> <p>Projects</p> <p>CEO</p> <p>Sustainability</p> |




3 REDUCE OUR ENVIRONMENTAL IMPACT

We will lead by example by reducing environmental impacts through efficient operations, forward thinking, and supporting circular and sustainability initiatives in the region

| Target | Actions | Responsible Team |
|---|---|--|
| 3.1 Regional urban programs implemented      | <p>Maintain programs related to sustainability goals and review in participating Councils' annual programs reports</p> <p>Review and complete annual water plans in alignment with Waterwise Council Accreditations</p> <p>Facilitate and/or participate in industry-based and community-based advocacy meetings to discuss, identify and prioritise new, or ongoing, circular economy, net zero and sustainability regional programs</p> | Sustainability Sustainability Sustainability |
| 3.2 Contribute to a decrease in illegal waste disposal by 2040      | <p>Establish campaigns to create a recover, reuse, recycle, return, repair and drop off culture to increase recovery rates and combat illegal dumping</p> <p>Establish programs for acceptance of construction and demolition waste e.g. bricks, timber, sand, soil, concrete and other resource recovery initiatives</p> | Sustainability Projects |
| 3.3 EMRC wide environmental management system      | <p>Review and develop the framework the EMRC will use going forward in terms of its Environmental Management System Framework i.e. in alignment with ISO14001 or equivalent</p> <p>Establish compliance monitoring, reporting and review processes in alignment with the EMRC's Environmental Management System (e.g. NGRS, NPI)</p> | Projects Projects |

4 CREATE VALUE IN THE COMMUNITY

We will establish and support projects in the community that create social value from a residential level through to commercial levels

| Target | Actions | Responsible Team |
|--|---|---|
| <p>Community based source separation initiatives by 2027</p> <p>4.1</p>  | <p>Establish community engagement initiatives for source separation opportunities including education hubs, school programs, community group support and bin tagging</p> <p>Utilise current community programs to provide education on material re-use and issues regarding poor source separation</p> <p>Use the proposed collection fleet and other EMRC owned assets as educational billboard for source separation education and requirements</p> <p>Establish verge collection and shared valet service programs. This includes a waste classification program for different materials and costings.</p> | <p>Sustainability</p> <p>Sustainability</p> <p>Operations</p> <p>Operations</p> |
| <p>Use of recovered material in the region by 2040</p> <p>4.2</p>  | <p>Establish reward and incentive systems dependent on company sustainability rating to encourage better waste management in the region</p> <p>Continue to establish community recycling and reuse networks for exchange of products, reuse and repair initiatives and identification of regional synergies</p> <p>Identify member council uses for recovered materials e.g. woodchip mulching, FOGO fertiliser products, construction materials, road surfacing, energy reuse</p> | <p>CEO</p> <p>Operations</p> <p>Operations</p> |
| <p>Increased participation in behavior change programs</p> <p>4.3</p>  | <p>Provide education for waste solutions that are in line with WA Waste Strategy and waste hierarchy</p> <p>Benchmark and monitor participation rates in EMRC sustainability programs</p> <p>Establish a Sustainability Strategy stakeholder engagement plan</p> | <p>Sustainability</p> <p>Sustainability</p> <p>Sustainability</p> |



EMRC

EASTERN METROPOLITAN REGIONAL COUNCIL



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14.8 REFURBISHMENT OF LANDFILL COMPACTOR FOR THE RED HILL WASTE MANAGEMENT FACILITY

D2022/14162

PURPOSE OF REPORT

The purpose of this report is to seek delegated authority for the CEO to accept the quotation for spare parts and repairs to refurbish the EMRC's Bomag Landfill Compactor P3210 at Red Hill Waste Management Facility.

KEY POINT(S)

- The EMRC owns three (3) Bomag Landfill Compactors (P1942, P2305 and P3210) for the compaction of waste in the operating landfill cell.
- Of these three (3) compactors, Compactor # 3 (P3210) currently has 9,374 hours and is due for replacement. This replacement has been accelerated due to recent engine failures.
- A business case was developed in 2018 proposing that the compactors be refurbished to nearly new condition in lieu of purchasing a new machine, saving considerable capital costs and ensuring that a new compactor purchase can be delayed for up to 10 years (Ref: D2018/13667). This is the last machine to be refurbished.
- The refurbishment cost for the Compactor is \$625,590.74 (ex GST) is above the tender threshold of \$250,000 pursuant to r.11(1) of the *Local Government (Functions & General) Regulations 1996*.
- Tutt Bryant Equipment is the sole agent in Australia for Bomag Compaction Equipment and the only supplier of parts.
- In accordance with r.11(2)(f) of the *Local Government (Functions and General) Regulations 1996* it is proposed that public tenders not be invited on this occasion as this is a sole supplier situation.
- Approval is sought for delegated authority to be granted to the CEO to purchase spare parts and repairs for the Bomag Landfill Compactors at Red Hill Waste Management Facility directly from BT Equipment Pty Ltd T/A Tutt Bryant Equipment.
- While there is \$500,000.00 allocated to the refurbishment of the Bomag Compactor under the plant refurbishment program in the adopted budget for 2022/2023, we will require additional funding of \$125,590.74 plus 20% contingency on the quoted price.
- Additionally, the refurbishment cost for the Compactor is \$625,590.74 (ex GST), which is above the CEO authorisation limit of \$400,000 (ex GST) and requires Council decision.

RECOMMENDATION(S)

That Council:

1. Acknowledges that BT Equipment Pty Ltd T/A Tutt Bryant Equipment are the sole agent in Australia for Bomag Compaction Equipment and the only supplier of parts capable of the refurbishment of the Bomag BC1172RB Landfill Compactor and therefore in accordance with r.11(2)(f) of the *Local Government (Functions and General) Regulations 1996*, tenders will not be invited on this occasion.
2. In accordance with s.5.42 of the *Local Government Act 1995*, grant the CEO delegated authority to accept the submitted quotation from BT Equipment Pty Ltd T/A Tutt Bryant Equipment of \$625,590.74 (ex GST) for the refurbishment of the Bomag BC1172RB Landfill Compactor P3210, subject to any minor variations that may be agreed on between the CEO and BT Equipment Pty Ltd T/A Tutt Bryant Equipment.
3. Authorise a 20% contingency allowance on the quoted price of the refurbishment to allow for any unforeseen circumstances that may arise.
4. In accordance with s.6.8(1)(b) of the *Local Government Act 1995*, authorise the increase in allocated budget in the 2022/2023 Annual Budget from \$500,000.00 to \$625,590.74 plus an additional 20% contingency to refurbish the compactor.

SOURCE OF REPORT

Chief Operating Officer

BACKGROUND

- 1 The landfill compactor is a critical piece of equipment at the Red Hill Waste Management Facility. By achieving sustained high levels of compaction, the airspace consumption for each tonne of waste received is reduced, thus increasing the profitability per cubic metre of airspace.
- 2 The EMRC currently owns three (3) Bomag BC1172RB Landfill Compactors (P1942, P2305 and P3210), the newest of which (P3210) was purchased in 2016. Of the other two (2) machines, P1942 was refurbished in 2020 and P2305 in 2019. These compactors have been retained due to the low resale value. The three (3) machines are rotated on a regular basis to reduce the machine hours and to load share for general wear and tear.

REPORT

- 3 A financial analysis was developed comparing the refurbishment of the # 3 Bomag BC1172RB Landfill Compactor to nearly new conditions versus purchasing a new machine. The refurbishment cost is estimated at \$625,590.74 ex GST. This compares favourably against the cost of a new Bomag at \$1,800,000 (ex GST) in 2018 costs, thus saving considerable capital costs. Lead time for the delivery of parts and major items is between 12 – 16 weeks, with an additional 12 weeks lead time for labour works. This would also mean that the EMRC would not have to purchase a new compactor for up to 10 years.
- 4 The refurbishment cost of \$625,590.74 (ex GST) would be undertaken by Tutt Bryant Equipment as the sole agent in Australia for Bomag Compaction Equipment and the only supplier of the parts. This cost exceeds the limit of \$250,000 (ex GST) under r.11(1) of the *Local Government (Functions and General) 1996*. However, the *Local Government (Functions and General) Regulations 1996* r.11(2)(f) states that where a local government has good reason to believe that, because of the unique nature of the goods or services required or for any other reason, it is unlikely that there is more than one (1) potential supplier, then tenders do not need to be invited.

- 5 Therefore, it is proposed that public tenders not be invited on this occasion as this is a sole supplier situation and that approval for delegated authority be granted to the CEO to purchase spare parts and repairs for the Bomag Landfill Compactors at Red Hill Waste Management Facility directly from BT Equipment Pty Ltd T/A Tutt Bryant Equipment.
- 6 A contingency allowance of 20% on the quoted price is required to allow for any unforeseen circumstances that may arise during the refurbishment. This contingency would cover potential costs that can only be determined when the landfill compactors are pulled apart during the refurbishment process. The refurbishment work will be covered by warranty from Tutt Bryant Equipment (four (4) months on parts and three (3) months on labour). To be confirmed by Tutt Bryant.

STRATEGIC/POLICY IMPLICATIONS

- 7 Key Result Area 1 – Environmental Sustainability
- 1.1 To provide sustainable waste disposal operations

FINANCIAL IMPLICATIONS

- 8 The amount of \$500,000 has been allocated for the refurbishment of the Landfill Compactor in the adopted 2022/2023 Annual Budget under the refurbish plant program, however an additional \$125,590.74 plus 20% contingency on the quoted price is required to cover the full refurbishment costs. The capital expenditure is to be funded from the Plant and Equipment Reserve.

SUSTAINABILITY IMPLICATIONS

- 9 The refurbishment of the compactor has economic and environmental benefits and provides sustainable waste management at Red Hill Waste Management Facility in accordance with DWER licence requirements for waste compaction. Refurbishment is also a preferred option in terms of the Waste hierarchy and is in line with the EMRC's focus on the circular economy and sustainability principles.

RISK MANAGEMENT

| Risk – Non-compliance with DWER Licence Conditions | | |
|--|------------|--------|
| Consequence | Likelihood | Rating |
| Moderate | Possible | High |
| Action/Strategy | | |
| ➤ Refurbish Bomag Landfill Compactor P3210 which will save time and cost to have reliable plant available. | | |

MEMBER COUNCIL IMPLICATIONS

| Member Council | Implication Details |
|--------------------|---------------------|
| Town of Bassendean | Nil |
| City of Bayswater | |
| City of Kalamunda | |
| Shire of Mundaring | |
| City of Swan | |

ATTACHMENT(S)

Nil

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

That Council:

1. Acknowledges that BT Equipment Pty Ltd T/A Tutt Bryant Equipment are the sole agent in Australia for Bomag Compaction Equipment and the only supplier of parts capable of the refurbishment of the Bomag BC1172RB Landfill Compactor and therefore in accordance with r.11(2)(f) of the *Local Government (Functions and General) Regulations 1996*, tenders will not be invited on this occasion.
2. In accordance with s.5.42 of the *Local Government Act 1995*, grant the CEO delegated authority to accept the submitted quotation from BT Equipment Pty Ltd T/A Tutt Bryant Equipment of \$625,590.74 (ex GST) for the refurbishment of the Bomag BC1172RB Landfill Compactor P3210, subject to any minor variations that may be agreed on between the CEO and BT Equipment Pty Ltd T/A Tutt Bryant Equipment.
3. Authorise a 20% contingency allowance on the quoted price of the refurbishment to allow for any unforeseen circumstances that may arise.
4. In accordance with s.6.8(1)(b) of the *Local Government Act 1995*, authorise the increase in allocated budget in the 2022/2023 Annual Budget from \$500,000.00 to \$625,590.74 plus an additional 20% contingency to refurbish the compactor.

COUNCIL RESOLUTION(S)

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT COUNCIL:

1. ACKNOWLEDGES THAT BT EQUIPMENT PTY LTD T/A TUTT BRYANT EQUIPMENT ARE THE SOLE AGENT IN AUSTRALIA FOR BOMAG COMPACTION EQUIPMENT AND THE ONLY SUPPLIER OF PARTS CAPABLE OF THE REFURBISHMENT OF THE BOMAG BC1172RB LANDFILL COMPACTOR AND THEREFORE IN ACCORDANCE WITH R.11(2)(F) OF THE *LOCAL GOVERNMENT (FUNCTIONS AND GENERAL) REGULATIONS 1996*, TENDERS WILL NOT BE INVITED ON THIS OCCASION.
2. IN ACCORDANCE WITH S.5.42 OF THE *LOCAL GOVERNMENT ACT 1995*, GRANT THE CEO DELEGATED AUTHORITY TO ACCEPT THE SUBMITTED QUOTATION FROM BT EQUIPMENT PTY LTD T/A TUTT BRYANT EQUIPMENT OF \$625,590.74 (EX GST) FOR THE REFURBISHMENT OF THE BOMAG BC1172RB LANDFILL COMPACTOR P3210, SUBJECT TO ANY MINOR VARIATIONS THAT MAY BE AGREED ON BETWEEN THE CEO AND BT EQUIPMENT PTY LTD T/A TUTT BRYANT EQUIPMENT.
3. AUTHORISE A 20% CONTINGENCY ALLOWANCE ON THE QUOTED PRICE OF THE REFURBISHMENT TO ALLOW FOR ANY UNFORESEEN CIRCUMSTANCES THAT MAY ARISE.
4. IN ACCORDANCE WITH S.6.8(1)(B) OF THE *LOCAL GOVERNMENT ACT 1995*, AUTHORISE THE INCREASE IN ALLOCATED BUDGET IN THE 2022/2023 ANNUAL BUDGET FROM \$500,000.00 TO \$625,590.74 PLUS AN ADDITIONAL 20% CONTINGENCY TO REFURBISH THE COMPACTOR.

CARRIED UNANIMOUSLY

14.9 ITEMS CONTAINED IN THE INFORMATION BULLETIN (D2022/12189)

The following items are included in the Information Bulletin, which accompanies the Agenda.

1. REGISTER OF COUNCIL RESOLUTIONS 2022 (D2022/12185)
2. CEO EXERCISE OF DELEGATED POWERS AND DUTIES (D2022/09917)
3. 2021/2022 COUNCIL TONNAGE COMPARISONS AS AT 30 JUNE 2022 (D2022/12181)
4. 2021/2022 COUNCIL TONNAGE COMPARISONS AS AT 31 JULY 2022 (D2022/12183)
5. SUSTAINABILITY TEAM UPDATE – APRIL TO JUNE 2022 (D2022/14110)
6. CORPORATE BUSINESS PLAN 2021/2022 – 2025/2026 – FOURTH QUARTER REPORTING FROM APRIL TO JUNE 2022 (D2022/14111)
7. SCHOOLS' WASTE REDUCTION AUDIT TRIAL (D2022/14113)

RECOMMENDATION

That the Council notes the items contained in the Information Bulletin accompanying the 25 August 2022 Ordinary Meeting of Council Agenda.

COUNCIL RESOLUTION

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT THE COUNCIL NOTES THE ITEMS CONTAINED IN THE INFORMATION BULLETIN ACCOMPANYING THE 25 AUGUST 2022 ORDINARY MEETING OF COUNCIL AGENDA.

CARRIED UNANIMOUSLY

15 REPORTS OF COMMITTEES**15.1 LEGAL COMMITTEE MEETING HELD 23 JUNE 2022 (D2022/12139)**

The minutes of the Legal Committee meeting held on 23 June 2022 accompany and form part of this agenda – (refer to section of 'Minutes of Committees' for Council accompanying this Agenda).

QUESTIONS

The Chairman invites general questions from members on the minutes of the Legal Committee.

RECOMMENDATION(S)

That Council notes the recommendation(s) in the Legal Committee report (Section 15.1).

COUNCIL RESOLUTION(S)

MOVED CR HAMILTON

SECONDED CR JEANS

THAT COUNCIL NOTES THE RECOMMENDATION(S) IN THE LEGAL COMMITTEE REPORT (SECTION 15.1).

CARRIED UNANIMOUSLY

16 REPORTS OF DELEGATES**16.1 MUNICIPAL WASTE ADVISORY COUNCIL (MWAC) MINUTES HELD 29 JUNE 2022**

Council noted the MWAC minutes held 29 June 2022.



Municipal Waste Advisory Council

Minutes

4.00pm Wednesday
29 June 2022
Online

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ATTENDANCE

| | | |
|--|---------------------------------------|---------------------|
| Cr Giorgia Johnson (City of Bayswater) | Eastern Metropolitan Regional Council | <i>Deputy Chair</i> |
| Cr Les Price (Cue) | WALGA State Council | |
| Mayor Ruth Butterfield (Armadale) | WALGA State Council | |
| Cr Peter Abetz | City of Gosnells | |
| Cr Karen Wheatland (Melville) | Resource Recovery Group | |
| Cr Andrew Maurice (Mosman Park) | Western Metropolitan Regional Council | |
| Mr Tim Youé | Resource Recovery Group | <i>OAG Chair</i> |
| Mr Marcus Geisler | Eastern Metropolitan Regional Council | |
| Mr Stefan Frodsham | Western Metropolitan Regional Council | |
| Ms Rebecca Brown | Municipal Waste Advisory Council | |
| Ms Candy Wong | Municipal Waste Advisory Council | |
| Ms Tazra Hawkins | Municipal Waste Advisory Council | |
| Ms Gráinne Whelan | Municipal Waste Advisory Council | |
| Ms Nicole Matthews | WA Local Government Association | |
| Ms Sarah Twyford | WA Local Government Association | <i>Observer</i> |

APOLOGIES

| | | |
|------------------------------|-----------------------------------|-----------------|
| Cr Doug Thompson (Fremantle) | WALGA State Council | <i>Chair</i> |
| Cr Tresslyn Smith | Bunbury Harvey Regional Council | |
| Mr Peter Keane | Bunbury Harvey Regional Council | |
| Mr Scott Cairns | Mindarie Regional Council | |
| Ms Ruth March (Albany) | Non-Metropolitan Local Government | |
| Cr Karen Chappel JP | WALGA President | <i>Observer</i> |

1 PROCEDURAL MATTERS

1.1 MWAC Minutes tabled at WALGA State Council

A summary of the Minutes of the Municipal Waste Advisory Council meeting held Wednesday, 27 April 2022 will be noted at the next WA Local Government Association State Council meeting.

2 MINUTES OF PREVIOUS MEETING

2.1 Confirmation of the Previous MWAC Minutes

MUNICIPAL WASTE ADVISORY COUNCIL MOTION (CR PRICE/CR ABETZ)

That the Minutes of the meeting of the Municipal Waste Advisory Council held on Wednesday, 27 April 2022 be confirmed as a true and accurate record of the proceedings.

2.2 Business Arising from the Previous MWAC Minutes

| | | | | |
|---|-----------|--|--------|--|
| A | Issue | June 2021 MWAC Item 5.8 FOGO in MUDS | | |
| | Action | 1. Executive Officer will follow up to determine if information on the <i>Waste Avoidance and Resource Recovery Act 2007</i> can be provided to DAPs so the members understand the regulatory requirements regarding Local Government waste collection. 2. The Chair requested that the Executive Officer provide information on how the amount/type of education a Local Government undertakes can impact on their contamination rate. | | |
| | Timeframe | | Status | 1. Examples are requested from Members regarding this issue. 2. To be completed |
| B | Issue | August 2021 MWAC Item 7 General Business | | |
| | Action | That the Municipal Waste Advisory Council undertake a workshop with the Goldfields Esperance Country Zone at their earliest convenience to identify ways that MWAC can further represent and assist the Zone. | | |
| | Timeframe | | Status | Complete. WALGA undertook an EOI Process for the Waste Summit and received nominations from Shire of Shark Bay and Shire of Northam. |

3 DECISION ITEMS

3.1 MWAC Budget 2022/23

MUNICIPAL WASTE ADVISORY COUNCIL MOTION (CR PRICE/CR WHEATLAND)

That the Municipal Waste Advisory Council endorse the MWAC Budget 2022/23.

In Brief

- The MWAC Budget for 2022/23 has been developed including income from WALGA, Regional Councils, the Household Hazardous Waste Program and the Bin Tagging Program.

Background

The MWAC Budget has three main sources of income – WALGA, Regional Councils and the Waste Authority (through the Household Hazardous Waste Program). MWAC has an ongoing source of income with the Bin Tagging Program (\$17,000) and there may be additional income if projects are undertaken throughout the year. The Budget increase for 2022/23 is well below CPI.

Comment

In the last financial year Rivers Regional Council (RRC) had given notice of their transition to a Regional Subsidiary, however they are yet to form a subsidiary. The MWAC budget has been calculated without that income. The Officers Advisory Group expressed disappointment that this issue has yet to be resolved and requested that the draft MWAC Budget show the impact on other Regional Councils if RRC were to join MWAC.

To allow for any changes which may occur in the MWAC Budget, the Regional Councils will be invoiced for half of their contribution initially. At the WALGA midterm budget review the second invoice to the Regional Councils will be issued and any savings passed on. The MWAC Partnership Agreement review will be completed in the coming months. The MWAC Budget 2022/23 and Regional Council Contributions were attached **(p. 1)**.

Discussion at the Municipal Waste Advisory Council

Clarification was sought on how contributions were calculated and if the wage increase for MWAC staff was in line with the Australian Consumer Price Index. For each Regional Council there is a base level contribution of \$5,000 and the remaining contribution is based on population. MWAC is funded by the Regional Councils, WALGA and programs run by MWAC. The Household Hazardous Waste (HHW) Program is the major program administered by MWAC on behalf of the Waste Authority. Salary variations are part of WALGA's larger budget process which will be discussed by State Council at the meeting to be held on 6 July 2022. The MWAC Budget is contingent on State Council agreeing to the proposed variations.

The Executive Officer recently discussed the progress of the Rivers Regional Council (RRC), regional subsidiary with the RRC CEO. The Council have advised that they are experiencing delays in the transition to a Regional Subsidiary. It is understood that of the three subsidiaries put forward to the Department of Local Government, Sport and Cultural Industries, the subsidiary relating specifically to the RRC and Kwinana Waste to Energy Project will likely be progressed in the first quarter of the 2022/23 financial year. The Executive Officer will correspond with the RRC CEO to seek a timeline for the development of the Regional Subsidiary and subsequent membership of MWAC.

4 DISCUSSION ITEMS

4.1 Landfills and Transfer Stations Regulation and Compliance

In Brief

- Following discussion with Local Governments and the Department of Water and Environmental Regulation, it was made clear that the South West of WA has been a focus area for regulation (in particular landfills) by the Department.
- Local Governments and Regional Councils have raised issues regarding how this will impact on waste disposal and resource recovery for the region as a whole and what the implications are across the state.
- Currently, there is no better practice guidance for transfer stations and landfills.
- There is an opportunity for MWAC to undertake a range of actions to assist Local Governments.

For Discussion

- Key actions for MWAC
 - Webinar: Key lessons from regulation focus in the South West, with speakers from DWER
 - Work with LGIS to develop a Better Practice Guideline for landfill and transfer station operations
 - Advocacy to the Waste Authority for funding to assist in upgrading landfills and transfer stations
 - Waste Management Certificate IV finalised and delivered.

Background

A number of Local Government landfills and transfer stations in the South West have been impacted as a result of the recent compliance activities carried out by the Department of Water and Environmental Regulation. Some of the issues raised include a lack of understanding of licenses, and inadequate funding for infrastructure and landfill closures.

The Department has compiled a Report on these issues. It is understood that this Report has been presented to the Waste Authority. WALGA has engaged with DWER on this issue and discussed possible ways forward, including receiving in principle support for a webinar on this issue, once the DWER Report has gone to the Environment Minister.

Discussion at the Municipal Waste Advisory Council

Some key issues identified by DWER following its compliance activities in the South West may have broader implications particularly for non-metropolitan Local Governments. In addition to ensuring that sufficient funds are set aside for the post-closure management of landfill sites, other operational considerations that require an understanding of licences and compliance include groundwater pollution and separation of materials for recycling. For example, a Local Government landfill site may be separating out electronic and electrical waste (e-waste) for recycling however, they are in breach of their licence if this specific activity is not reflected in the wording of their licence.

There is a need to build capacity within the sector so that officers can better understand licences and be able to comply with the conditions. In addition to the key actions listed in the Discussion Item, MWAC will investigate options to develop a peer support program for officers to help build capacity and expertise in non-metropolitan areas. Advocating for improved licencing and compliance in the mining sector was identified as another potential area of focus.

4.2 DWER Resourcing

In Brief

- At the June Officers Advisory Group meeting the limited resourcing of the Department of Water and Environmental Regulation was discussed, in particular the impact on the licensing of premises necessary to meet the Targets in the Waste Strategy and address the Climate Emergency.
- This matter was raised at the DWER Regulatory Stakeholder Reference Group, during which the Department acknowledged the resourcing challenges and outlined the range of strategies being used to address this issue.
- During the discussion the under resourcing of State Government generally was also raised.

For discussion

- What further action is required by MWAC?
- Is WALGA undertaking any other advocacy regarding the need for additional Departmental staff in other portfolios?

Background

Officers raised that the Department of Water and Environmental Regulation has significantly reduced staffing capacity in some areas. The examples given included the Environmental Protection Authority (EPA) operating at only 50% staffing and that it took 6 months for a licence amendment to be made. DWER had also provided informal feedback that they would only assess one licence amendment, per facility at a time. The limited capacity of the Department could mean that the Targets in the State Waste Strategy are not met, if the required facilities are not licensed in time. It also means the State cannot address the Climate Emergency. The Executive Officer attended the DWER Regulatory Reference Group meeting on Friday, 17 June and raised this matter.

At this meeting DWER identified that over the past few years the Department has responded to an unprecedented number of applications and referrals. The Department had also seen a shift of government employees to the private sector. These conditions combined have seen a reduction in capacity for DWER and other regulatory agencies. On average, the EPA received 44 referrals per annum over the past six years. In the first 6 months of 2022 the EPA received 60 new referrals. In July 2021, the Premier announced an additional \$120 million investment to improve approvals for WA projects, including \$40 million for DWER staffing. DWER has been actively recruiting and has implemented a range of approaches to address the outsourcing of some work, active recruitment processes, traineeships and up skilling existing workers.

Officers also identified that insufficient staffing capacity was an issue across many State Government Departments and this was something that WALGA more broadly needed to address as it was impacting the sector.

Discussion at the Municipal Waste Advisory Council

At the DWER Regulatory Reference Group Meeting held on 17 June, the Department advised the Executive Officer that Local Governments can bring to the attention of WALGA details of key projects that are being delayed by licencing issues such as amendments or works approvals. If the projects are material to achieving targets in the *Waste Avoidance and Resource Recovery Strategy 2030* (Waste Strategy) the Department will see what they can do to prioritise these issues.

5 INFORMATION ITEMS

5.1 Program Update

- **Bin Tagging Program**
 - WALGA is working with Resource Recovery Group, Western Metropolitan Regional Council, Eastern Metropolitan Regional Council, Town of Bassendean, City of Wanneroo and City of Vincent to implement the Program.
 - Pre and post bin tagging audits of waste, recycling and FOGO from City of Vincent have been completed by Resource Recovery Group as part of the Program.
 - WALGA has collated all the feedback on the Bin Tagging App and will work with developers to update the App.
 - This Program will be completed in 2022/23.
- **Better Practice Guidelines for Multiple Dwelling Developments (MDDs)**
 - WALGA have engaged with Local Governments to seek feedback on the draft Better Practice Guideline and are updating the document.
 - Talis Consulting, have provided the information from the Pilot Local Governments undertaking trials to WALGA and this is being incorporated into the Guideline.
 - This program will be completed by the end of the 2021/22 financial year.
- **E-waste Recycling Program**
 - To expend all the funding remaining in the Program, WALGA worked in partnership with Dell and TechCollect to deliver a final non-metropolitan temporary collection day on Saturday, 18 June in the City of Mandurah. The collection event attracted nearly 350 residents.
 - The Program will be completed by the end of the 2021/22 financial year.
- **Community Sharps Program**
 - The order for 277 sharps containers, to be provided to 24 Local Governments across WA, is nearly complete, with the containers arriving in WA. WALGA are finalising the distribution of these containers but anticipate they will be distributed in late June/early July.
 - WALGA sought a contract extension for this Program until the end of the 2022 Calendar year.

5.2 HHW Program Update

- For the 2021/22 financial year at the end of Q3, \$1,434,748 (81%) of the Program budget was expended.
- During this quarter, 122,658kg of HHW was collected, costing the Program \$452,375 for disposal/recycling, testing, sorting, collection and transporting.
- The main materials collected through the Program in Q3 was LPG gas cylinders, household batteries and flammable liquids.
- Four HHW training sessions were delivered, training 25 attendees, from 5 HHW facilities.
- One HHW Operators meeting was held on 16 March to provide an update on the Program activities, budget expenditure and the opportunity to discuss operational issues or share information.

Discussion at the Municipal Waste Advisory Council

In the 2021/22 financial year the Program tracked the disposal of flares and gas cylinders collected through the Program. The HHW Coordinator recently conducted a site visit to inspect the destruction of flares. Some of the gas cylinders are returned to Kleenheat in Kwinana where they are tested and reused where possible. Since commencing this arrangement with Kleenheat, 93% of gas cylinders collected through the Program have re-entered the market to be reused. Gas cylinders that cannot be reused are recovered for scrap metal in Pinjarra.

5.3 Officers Advisory Group – Thank You to Members

- The Officers Advisory Group nominations closed in June 2022. All Officers at Large positions (3 metropolitan and 3 non-metropolitan) were advertised. The applications are currently being assessed, with new Officers being appointed for the August OAG/MWAC meeting.
- Thank you to the Officers who have served on the past years, including
 - Andrew Murphy – City of Vincent
 - Chris Hoskisson – City of Joondalup
 - James Trail – Shire of Coolgardie
 - Ruth March – City of Albany
 - Kyle Boardman – City of Mandurah.

6 REPORTS

6.1 Working Groups/Committee Reports

MWAC Groups

- 1. Metropolitan Regional Council Working Group**
Delegates/Nominees: Mr Tim Youé, Working Group Chair
This Group has not met since the previous MWAC Meeting.
- 2. Reducing Illegal Dumping Working Group**
Delegates/Nominees: n/a
This Group has not met since the previous MWAC Meeting.
- 3. Consistent Communications Collective**
Delegates/Nominees: n/a
This Group met on Wednesday, 15 June and discussed a MOU for the Group, the focus regarding FOGO communication and potential PFAS impacts, e-cigarette disposal and advocacy, coffee pod product stewardship and when Local Governments should provide community drop-off points and for what materials.
- 4. Industry Training Reference Group**
Delegates/Nominees: n/a
This Group has not met since the previous MWAC Meeting.
- 5. Household Hazardous Waste Advisory Group / Operators Meeting**
This Group has not met since the previous MWAC Meeting.

External Committees and Working Groups

- 1. DWER Waste Reform Advisory Group**
Representative: MWAC Chair, MWAC Executive Officer and CEO of RRG
A Working Group met on Wednesday, 1 June.
- 2. DWER Regulatory Reference Group**
Representative: WALGA Executive Manager, Strategy Policy and Planning
This Group met on Friday, 17 June.

3. DWER FOGO Reference Group

Representative: MWAC Executive Officer, SMRC, EMRC, WMRC,
This Group is due to meet on 7 July.

4. DWER Single Use Plastic Working Group

Representative: MWAC Executive Officer
This Group is scheduled to meet on Thursday, 23 June.

5. Australasian Packaging Label Working Group

Representative: MWAC Executive Officer
This Group has not met since the previous MWAC meeting. The next meeting is on 13 July.

6. Hazard Coordinating Committee

Representative: MWAC Executive Officer
This Group met on Thursday, 26 May.

7. Across Agency Asbestos Group

Representative: MWAC Executive Officer
This Group met on 16 June.

8. Waste Authority C&E Working Group

Representative: Waste Management Specialist
This Group has not met since the previous MWAC Meeting.

9. Waste Management and Resource Recovery Association

Representative: MWAC Executive Officer, CEO of SMRC
This Group meet on Thursday, 21 April.

10. Charitable Recyclers Australia

Representative: MWAC Executive Officer
This Group has not met since the previous MWAC Meeting.

7 OTHER GENERAL BUSINESS

7.1 Rivers Regional Council FOGO/NOGO Feasibility Report

MUNICIPAL WASTE ADVISORY COUNCIL MOTION (CR WHEATLAND/CR MAURICE)

That the Municipal Waste Advisory Council request that members have access to the Rivers Regional Council *FOGO Feasibility Report* as soon as it is cleared for publication.

The Group discussed potential implications of the [Rivers Regional Council](#) (RRC) *FOGO Feasibility Report* commissioned to Talis Consultants. The Executive Officer has discussed this matter with the RRC CEO. WALGA has received a copy of the Report however at this stage it remains confidential and cannot be circulated to members of MWAC. RRC have also provided a copy of the Report to the Waste Authority who have raised some considerable concerns. At the request of MWAC, the Waste Authority have provided the following statement.

“On 16 June, the Waste Authority considered the Talis FOGO Feasibility Study as provided at a briefing provided to Waste Authority on 9 June 2022.

The Waste Authority had the Feasibility Study peer reviewed at short notice and is very concerned with the quality of inputs and conclusions that the Study draws as it believes they are materially incorrect, flawed and should not be relied upon for decision making purposes.

The Waste Authority has provided its concerns over the quality of the report to John McNally, Cr Bolt and Cr Busby so that the Rivers Regional Council could be properly informed and aware of the Waste Authority's views."

RRC and member Local Governments are awaiting further details regarding these concerns. Some have indicated their preference to withhold further comment until the Waste Authority concerns have been received and addressed.

Preventing food waste from entering landfills, and reducing emissions through FOGO collection systems, is an objective of both State and Federal Governments. Some members of MWAC expressed concern that the Report RRC has commissioned may be attempting to disprove the position that has already been adopted by State and Federal Governments.

Life Cycle Analyses applied to greenhouse gas emissions from processes such as FOGO and Waste to Energy (WtE) are complex to undertake and highly variable depending on the selected parameters. Members of the Group agreed that both FOGO and WtE diverted organic material from landfill and that this was beneficial as organic material in landfill generates methane. However, FOGO had the additional benefit of putting carbon back into soils.

The Executive Officer identified that a review of the *Waste Avoidance and Resource Recovery Act 2007* (WARR Act) commenced in 2021 and there is potential for the State Government to make amendments that could require Local Government to implement systems which align with the State Waste Strategy. The current WARR Act has the mechanism to require Local Government to comply with best practice.

Resource Recovery Group (RRG) reported that they have the capacity to process up to 90,000 tonnes more of FOGO material immediately. They have also successfully retailed bagged and bulk compost from FOGO material processed at their facility. Eastern Metropolitan Regional Council have recently completed a trial for the Perth Transport Authority where 2,000 cubic metres of Australian Standard compliant topsoil and soil conditioner was supplied. A project to supply 10,000 cubic metres for a project extension of Mitchell Freeway has also been negotiated.

Western Metropolitan Regional Council reported that as of June 2022, The Town of Cottesloe commenced its FOGO service. Elected members have reported positive feedback from residents and FOGO material collected has been estimated to contain less than 1% contamination. The City of Subiaco Council have voted unanimously to introduce a FOGO service in the fourth quarter of 2022/23 financial year.

The meeting closed at 5.01pm.

8 NEXT MEETING

The next meeting of the Municipal Waste Advisory Council will be held online at **4:00pm on Wednesday, 24 August 2022.**

Decision Item 3.1

MWAC Budget 2022/23

| | Description | 19/20 | 20/21 | 21/22 | 22/23 | Notes |
|------------------|-----------------------------------|----------------|----------------|----------------|----------------|--|
| Income | | | | | | |
| | Contributions - WALGA | 184,756 | 184,756 | 209,500 | 200,000 | |
| | Contributions - Regional Councils | 184,756 | 184,756 | 209,500 | 200,000 | |
| | CIE Grants | 20,000 | 15,000 | 0 | 0 | All CIE and Waste Sorted Grants with income complete |
| | Metropolitan Regional Council WG | 10,000 | 10,000 | 0 | 0 | Working Group will continue as required |
| | Ewaste Grant | | | 2,000 | 0 | |
| | Bin Tagging Program | 0 | 15,000 | 16,000 | 17,000 | |
| | Sundry | | | | 5,400 | For undertaking Training activities |
| | Waste Summit | | | | 15,000 | |
| | Administration Fees - HHW | 135,000 | 137,700 | 143,250 | 146,100 | |
| | Total Income | 537,042 | 547,212 | 580,250 | 583,500 | |
| Salaries | | | | | | |
| | Personnel Costs - Misc. Allowa | 0 | | | | |
| | Salaries | 346,792 | 346,792 | 364,203 | 374,218 | 3.8 FTE |
| | Superannuation | 32,945 | 32,946 | 36,420 | 37,422 | |
| | Annual Leave Accruals | 0 | 2,288 | 0 | 0 | |
| | Training - General Allowance | 3,756 | 3,756 | 6,000 | 6,000 | Increase allocation for Professional Development |
| | Workers Compensation Insurance | 3,121 | 3,122 | 3,293 | 3,368 | |
| | Total Salaries | 386,614 | 388,904 | 409,916 | 421,008 | |
| Overheads | | | | | | |
| | Audit Fees | 725 | 761 | 850 | 850 | For HHW Program only |
| | Communication - Website Hosting | 5,373 | 5,372 | 5,400 | 5,508 | |
| | Stationery - Specific (non gen | 379 | 380 | 100 | 100 | |
| | Corp Support-Admin, Finance&HR | 61,200 | 61,200 | 56,800 | 58,220 | |
| | Overhead & Facilities Charges | 64,960 | 64,960 | 64,800 | 66,096 | |
| | Total Overheads | 132,637 | 132,673 | 127,950 | 130,774 | |
| Variables | | | | | | |
| | Communications - Mobile Phones | 832 | 832 | 480 | 480 | |
| | Entertainment - Fringe Benefit | 773 | 774 | 0 | 0 | |
| | Meeting Expenses - Perth | 2,506 | 2,506 | 2,000 | 1,700 | |
| | Waste Summit | 10,000 | 10,000 | 0 | 12,500 | |
| | Seminars & Conferences - Staff | 1,571 | 1,572 | 1,385 | 2,500 | |
| | Sundry Expenses | 1,035 | 1,000 | 1,000 | 1,000 | |
| | Taxis (Local and Travel) | 104 | 860 | 1,125 | 500 | |
| | Travel - Accom. and Transport | 3,406 | 3,466 | 6,300 | 5,500 | |
| | Travel Allowance-cents/klm Cla | 510 | 500 | 0 | 1,500 | |
| | Vehicle Hire/Pool Vehicle Use | 1,790 | 2,500 | 5,000 | 3,500 | |
| | Total Variables | 22,527 | 24,010 | 17,290 | 29,180 | |
| MWAC | Surplus\Deficit) | (4,736) | 1,625 | 25,094 | 2,538 | |

| Organisation | Base Contribution | Percentage Contribution (22/23) | 2021/22 Regional Council Contribution | 2022/23 Regional Council Contribution | 2022/23 Regional Council Contribution - if RRC were included |
|--------------|-------------------|---------------------------------|---------------------------------------|---------------------------------------|--|
| MRC | \$5,000 | 49.5% | \$93,799 | \$89,150 | \$68,855 |
| RRG | \$5,000 | 13.6% | \$29,358 | \$28,120 | \$22,490 |
| EMRC | \$5,000 | 26.6% | \$52,675 | \$50,220 | \$39,320 |
| RRC | | | | | \$41,135 |
| WMRC | \$5,000 | 3.4% | \$11,049 | \$10,780 | \$9,290 |
| CoGG | \$5,000 | 2.8% | \$10,008 | \$9,760 | \$8,630 |
| BHRC | \$5,000 | 4.2% | \$12,611 | \$12,140 | \$10,445 |
| Sub Total | \$30,000 | | \$209,500 | \$200,000 | \$200,000 |
| WALGA | | 50% | \$209,500 | \$200,000 | \$200,000 |
| Total | | 100% | \$419,000 | \$400,000 | \$400,000 |

17 MEMBERS' MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

Nil

18 NEW BUSINESS OF AN URGENT NATURE APPROVED BY THE CHAIRMAN OR PRESIDING MEMBER OR BY DECISION OF MEETING

Nil

19 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

RECOMMENDATION (Closing Meeting to the Public)

That with the exception of, the meeting be closed to members of the public in accordance with Section 5.23 (2) of the *Local Government Act 1995* for the purpose of dealing with matters of a confidential nature.

COUNCIL RESOLUTION

MOVED CR THOMAS

SECONDED CR CICCHINI

THAT WITH THE EXCEPTION OF THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER, CHIEF OPERATING OFFICER, CHIEF PROJECT OFFICER, CHIEF SUSTAINABILITY OFFICER, MANAGER FINANCIAL SERVICES, MANAGER PROCUREMENT AND GOVERNANCE, INFORMATION SERVICES SUPPORT OFFICER, EXECUTIVE ASSISTANT TO THE CHIEF EXECUTIVE OFFICER AND PERSONAL ASSISTANT TO THE CHIEF FINANCIAL OFFICER THE MEETING BE CLOSED TO MEMBERS OF THE PUBLIC IN ACCORDANCE WITH SECTION 5.23(2) OF THE *LOCAL GOVERNMENT ACT 1995* FOR THE PURPOSE OF DEALING WITH MATTERS OF A CONFIDENTIAL NATURE.

MOTION CARRIED 9/1

**For: Crs Congerton, O'Connor, Hamilton, Wilding
Sutherland, Thomas, Jeans, Cicchini, Zannino**

Against: Cr Ostaszewskyj

The doors of the meeting were closed at 6:06pm.

The Chief Executive Officer, Chief Financial Officer, Chief Operating Officer, Chief Project Officer, Chief Sustainability Officer, Manager Financial Services, Manager Procurement and Governance, Information Services Support Officer, Executive Assistant to the Chief Executive Officer and Personal Assistant to the Chief Financial Officer remained in Council Chambers.

19.1 HAZELMERE WOOD WASTE TO ENERGY PLANT UPDATE (D2022/14125)

This item is recommended to be confidential because it contains matters of a commercial-in-confidence nature.

See Confidential Item circulated with the Agenda under Separate Cover.

19.2 ITEM 14.1 OF THE LEGAL COMMITTEE MINUTES – 23 JUNE 2022 – A LEGAL MATTER UPDATE [CONFIDENTIAL MATTER IN ACCORDANCE WITH *LOCAL GOVERNMENT ACT 1995 s.5.23(2)(d)*] (D2022/12140)

This item is recommended to be confidential because it contains matters of a legal nature.

See Confidential Item circulated with the Agenda under Separate Cover.

RECOMMENDATION [Meeting re-opened to the Public]

That the meeting be re-opened, the members of the public be invited to return to the meeting and the recommendations passed behind closed doors be recorded.

COUNCIL RESOLUTION

MOVED CR THOMAS

SECONDED CR ZANNINO

THAT THE MEETING BE RE-OPENED, THE MEMBERS OF THE PUBLIC BE INVITED TO RETURN TO THE MEETING AND THE RECOMMENDATIONS PASSED BEHIND CLOSED DOORS BE RECORDED.

CARRIED UNANIMOUSLY

The doors of the meeting were re-opened at 6:18pm.

Recording of the resolutions passed behind closed doors, namely:

19.1 HAZELMERE WOOD WASTE TO ENERGY PLANT UPDATE (D2022/14125)

COUNCIL RESOLUTION(S)

MOVED CR ZANNINO

SECONDED CR HAMILTON

THAT COUNCIL:

1. THE REPORT BE RECEIVED.
2. COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S.6.8 OF THE *LOCAL GOVERNMENT ACT 1995* APPROVES OPTION 1 WITHIN THE CONFIDENTIAL REPORT.
3. THE REPORT REMAINS CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRMAN AND CEO.

CARRIED UNANIMOUSLY

19.2 ITEM 14.1 OF THE LEGAL COMMITTEE MINUTES – 23 JUNE 2022 – A LEGAL MATTER UPDATE [CONFIDENTIAL MATTER IN ACCORDANCE WITH *LOCAL GOVERNMENT ACT 1995 s.5.23(2)(d)*] (D2022/12140)

COUNCIL RESOLUTION(S)

MOVED CR HAMILTON

SECONDED CR JEANS

THAT COUNCIL NOTES THE LEGAL COMMITTEE RESOLUTIONS OF ITEM 14.1 OF THE LEGAL COMMITTEE MEETING HELD 23 JUNE 2022 – A LEGAL MATTER UPDATE [CONFIDENTIAL MATTER IN ACCORDANCE WITH *LOCAL GOVERNMENT ACT 1995 S.5.23(2)(D)*].

CARRIED UNANIMOUSLY

20 FUTURE MEETINGS OF COUNCIL

The next meeting of Council will be held on Thursday 22 September 2022 (if required) at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, Ascot WA 6104 commencing at 6.00pm.

Future Meetings 2022

| | | | | | |
|----------|----|-----------|---------------|----|----------------------------|
| Thursday | 22 | September | (If Required) | at | EMRC Administration Office |
| Thursday | 27 | October | (If Required) | at | EMRC Administration Office |
| Thursday | 24 | November | (If Required) | at | EMRC Administration Office |

21 DECLARATION OF CLOSURE OF MEETING

The Chairman declared the meeting closed at 6:19pm.