

### **INFORMATION BULLETIN**

## Accompanying the Ordinary Meeting of Council Agenda

27 May 2021

#### **COUNCIL INFORMATION BULLETIN**

#### 27 May 2021

(REF: D2021/07465)

#### TABLE OF CONTENTS

1.1	REGISTER OF COUNCIL RESOLUTIONS 2021 (Ref: D2021/07463)	3
1.2	CEO EXERCISE OF DELEGATED POWERS AND DUTIES (Ref: D2021/07464)	14
1.3	2020/2021 COUNCIL TONNAGE COMPARISONS AS AT 30 APRIL 2021 (Ref: D2021/07466)	17
1.4	CORPORATE BUSINESS PLAN 2020-2021 – 2024/2025 PROGRESS REPORT JANUARY TO MARCH 2021 (Ref: D08051)	33
1.5	WASTE EDUCATION UPDATE - JANUARY TO MARCH 2021 (Ref: D2021/08053)	86
1.6	URBAN AND NATURAL ENVIRONMENT TEAMS UPDATE - JANUARY TO MARCH 2021 (Ref: D2021/08045)	92



#### 1.1 REGISTER OF COUNCIL RESOLUTIONS 2021

**REFERENCE: D2021/07463** 

#### **PURPOSE OF REPORT**

The purpose of this report is to present to Council a list of Council resolutions for the calendar year and update Council on their progress.

#### **KEY POINT(S)**

- Historical review of Council's decisions throughout a calendar year.
- Enable current and new Councillors to review previous decisions made.

#### **SOURCE OF REPORT**

Chief Financial Officer

#### **BACKGROUND**

One of the characteristics often associated with transparency in local government is to keep Council and members of the public informed. This can be achieved by providing knowledge regarding Council resolutions in a useful manner and readily accessible manner. As a local government, the EMRC will actively seek methods to do its business in a transparent and accountable manner where everyone can see what is happening.

With this in mind, the EMRC seeks to build the faith of its stakeholders and build trust with those we serve in the community.

#### **REPORT**

The attachment provides a list of Council resolutions made during the calendar year to improve transparency and accountability. It is intended that the register is reported back to Council at each ordinary meeting of Council going forward.

#### STRATEGIC/POLICY IMPLICATIONS

Key Result Area 3 - Good Governance

3.3 To provide responsible and accountable governance and management of the EMRC

#### FINANCIAL IMPLICATIONS

As reported.

#### SUSTAINABILITY IMPLICATIONS

The implementation of Council's resolutions were exercised in accordance with Council's direction for the benefit and sustainability of the EMRC and Perth's Eastern Region.



#### Item 1.1 continued

#### **RISK MANAGEMENT**

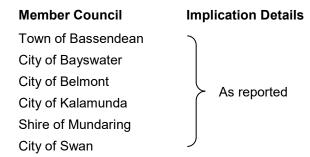
RISK: Non-compliance with EMRC's responsibility to maintain responsible and accountable governance and management of the organisation.

Consequence	Likelihood	Rating
Moderate	Unlikely	Moderate

#### **Action / Strategy**

Update to be provided to Council to comply with a past resolution of Council.

#### **MEMBER COUNCIL IMPLICATIONS**



#### ATTACHMENT(S)

Register of Council Resolutions 2021 (Ref: D2021/08121)



#### **COUNCIL RESOLUTION REGISTER 2021**

	DATE	RESOLUTION	STATUS		
1.	25 MARCH 2021	8.1 EMRC STRATEGIC REVIEW UPDATE  THAT WITH THE EXCEPTION OF THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER, CHIEF PROJECT OFFICER, CHIEF SUSTAINABILITY OFFICER, CHIEF OPERATING OFFICER, MANAGER PROCUREMENT AND GOVERNANCE, MANAGER FINANCIAL SERVICES, MANAGER HUMAN RESOURCES, MANAGER INFORMATION SERVICES, CHIEF EXECUTIVE OFFICER (CITY OF BELMONT), DIRECTOR INFRASTRUCTURE SERVICES (CITY OF BELMONT), CHIEF EXECUTIVE OFFICER (CITY OF KALAMUNDA), DIRECTOR WORKS AND INFRASTRUCTURE (CITY OF BAYSWATER), RECYCLING AND WASTE COORDINATOR (TOWN OF BASSENDEAN), EXECUTIVE ASSISTANT TO THE CHIEF EXECUTIVE OFFICER AND PERSONAL ASSISTANT TO THE CHIEF FINANCIAL OFFICER THE MEETING BE CLOSED TO MEMBERS OF THE PUBLIC IN ACCORDANCE WITH SECTION 5.23 (2) OF THE LOCAL GOVERNMENT ACT 1995 FOR THE PURPOSE OF DEALING WITH MATTERS OF A CONFIDENTIAL NATURE.	COMPLETED		
2.	25 MARCH 2021	9 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS  9.1 MINUTES OF ORDINARY MEETING OF COUNCIL HELD ON 3 DECEMBER 2020  THAT THE MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 3 DECEMBER 2020 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED			
3.	25 MARCH 2021	9.2 MINUTES OF ORDINARY MEETING OF COUNCIL HELD ON 25 FEBRUARY 2021 THAT THE MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 25 FEBRUARY 2021 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.	COMPLETED		
4.	25 MARCH 2021	14 REPORTS OF EMPLOYEES  14.1 LIST OF ACCOUNTS PAID DURING THE MONTH OF FEBRUARY 2021 (D2021/03608)  THAT COUNCIL NOTES THE CEO'S LIST OF ACCOUNTS FEBRUARY 2021 PAID UNDER DELEGATED POWER IN ACCORDANCE WITH REGULATION 13(1) OF THE LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996, FORMING THE ATTACHMENT TO THIS REPORT TOTALLING \$5,153,014.52.	COMPLETED		
5.	25 MARCH 2021	14.2 FINANCIAL REPORT FOR PERIOD ENDED 28 FEBRUARY 2021 (D2021/03728)  THAT COUNCIL RECEIVES THE STATEMENT OF COMPREHENSIVE INCOME, CAPITAL EXPENDITURE STATEMENT, STATEMENT OF FINANCIAL POSITION, STATEMENT OF CASH AND INVESTMENTS AND THE INVESTMENT REPORT FOR THE PERIOD ENDED 28 FEBRUARY 2021.	COMPLETED		
6.	25 MARCH 2021	14.3 APPOINTMENT OF MEMBERS TO THE AUDIT COMMITTEE (AC) (D2021/02913)  THAT COUNCIL BY ABSOLUTE MAJORITY, IN ACCORDANCE WITH SECTION 5.10 OF THE LOCAL GOVERNMENT ACT 1995 THE FOLLOWING COUNCILLOR BE FORMALLY APPOINTED AS DEPUTY MEMBER TO THE AUDIT COMMITTEE:  Participant Local Government Deputy Council Member  City of Belmont Cr Phil Marks	COMPLETED		



	DATE	RESOLUTION			
7.	25 MARCH 2021	<ul> <li>14.4 ATTENDANCE AT EVENTS POLICY (D2021/03899)</li> <li>THAT COUNCIL:</li> <li>BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S.5.90A OF THE LOCAL GOVERNMENT ACT 1995 CANCELS COUNCIL POLICY 6.1 - MEMBER CONFERENCE, SEMINAR AND STUDY TOUR ATTENDANCE POLICY, FORMING ATTACHMENT 1 OF THIS REPORT.</li> <li>BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S.5.90A OF THE LOCAL GOVERNMENT ACT 1995 ADOPTS A NEW COUNCIL POLICY 6.3 - ATTENDANCE AT EVENTS POLICY, FORMING ATTACHMENT 2 OF THIS REPORT.</li> </ul>	COMPLETED		
8.	25 MARCH 2021	14.5 LEGAL COMMITTEE TERMS OF REFERENCE (D2021/03902)  THAT COUNCIL ADOPTS THE LEGAL COMMITTEE PROPOSED TERMS OF REFERENCE, FORMING ATTACHMENT 1 TO THIS REPORT, WITH IMMEDIATE EFFECT.			
9.	25 MARCH 2021	14.6 REVIEW OF COUNCIL POLICY 2.1 – COMMITTEES OF COUNCIL (D2021/03904)  THAT COUNCIL ADOPTS THE REVISED EMRC POLICY 2.1 – COMMITTEES OF COUNCIL FORMING ATTACHMENT 2 OF THIS REPORT.			
10.	25 MARCH 2021	14.7 CHIEF EXECUTIVE OFFICER ATTENDANCE AT WASTE 2021 CONFERENCE (D2021/03947)  THAT COUNCIL APPROVES THE CHIEF EXECUTIVE OFFICER TO ATTEND THE WASTE 2021 CONFERENCE BEING HELD IN COFFS HARBOUR FROM 4 TO 6 MAY 2021.	COMPLETED		
11.	<ul> <li>11. 25 MARCH 2021</li> <li>14.8 CHIEF EXECUTIVE OFFICER ATTENDANCE AT KEEP AUSTRALIA BEAUTIFUL ANNUAL GENERAL MEETING (D2021/04320)         THAT COUNCIL:         <ul> <li>APPROVES THE CHIEF EXECUTIVE OFFICER TO ATTEND THE KEEP AUSTRALIA BEAUTIFUL (KAB) ANNUAL GENERAL MEETING (AGM) AND SUSTAINABLE CITIES - TIDY TOWNS AWARDS 2021, SCHEDULED TO BE HELD IN BEECHWORTH, VICTORIA ON FRIDAY 4 JUNE 2021.</li> </ul> </li> <li>ACKNOWLEDGES THAT THE PAYMENT FOR THE TRAVEL, ACCOMMODATION AND ATTENDANCE AT THE KAB AGM WILL BE SOLELY BORNE BY KAB.</li> </ul>		COMPLETED		
12.	25 MARCH 2021				

6 2 | P a g e



	DATE	RESOLUTION	STATUS
13.	25 MARCH 2021	<ol> <li>14.10 AMENDMENT OF LOCAL GOVERNMENT (ADMINISTRATION) REGULATIONS 2021 - CHIEF EXECUTIVE MODEL (D2021/04339)</li> <li>THAT COUNCIL:</li> <li>BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S5.39B OF THE LOCAL GOVERNMENT ACT 1995 RESCINDS COUNCIL POLICY 4.1 - CEO RECRUITMENT AND PERFORMANCE REVIEW POLICY, FORMING ATTACHMENT 1 OF THIS REPORT.</li> <li>BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S5.39B OF THE LOCAL GOVERNMENT ACT 1995 ADOPTS A NEW COUNCIL POLICY 4.1 - CEO RECRUITMENT, PERFORMANCE REVIEW AND TERMINATION POLICY, FORMING ATTACHMENT 2 OF THIS REPORT.</li> <li>BY ABSOLUTE MAJORITY IN ACCORDANCE WITH 5.39C OF THE LOCAL GOVERNMENT ACT 1995 ADOPTS A POLICY FOR THE APPOINTMENT OF APPOINTMENT OF ACTING CHIEF EXECUTIVE OFFICER, FORMING ATTACHMENT 3 OF THIS REPORT.</li> <li>BY ABSOLUTE MAJORITY WITHDRAWS DELEGATION C2/2006.</li> </ol>	COMPLETED
14.	25 MARCH 2021	14.11 ITEMS CONTAINED IN THE INFORMATION BULLETIN (D2021/03526)  THAT COUNCIL NOTES THE ITEMS CONTAINED IN THE INFORMATION BULLETIN ACCOMPANYING THE 25 MARCH 2021 ORDINARY MEETING OF COUNCIL AGENDA.	COMPLETED
15.	25 MARCH 2021	15 REPORTS OF COMMITTEES  15.1 AUDIT COMMITTEE MEETING HELD 4 MARCH 2021 (D2021/02329 (AC) D2021/03891)  THAT COUNCIL ADOPTS THE RECOMMENDATIONS IN THE AUDIT COMMITTEE REPORT (SECTION 15.1).	COMPLETED
16.	25 MARCH 2021	17 MEMBERS' MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN 17.1 NOTICE OF MOTION RECEIVED FROM CR MEL CONGERTON THAT COUNCIL DEFER CONSIDERATION OF MOTION NO. 1, 2 AND 3 UNTIL THE NEXT ORDINARY MEETING OF COUNCIL.	COMPLETED

7 3 | P a g e



	DATE	RESOLUTION	
17.	25 MARCH 2021	MOTION NO. 1 THAT COUNCIL RESOLVE TO:	IN PROGRESS
		CEO TO FACILITATE A REVIEW OF THE ESTABLISHMENT AGREEMENT WITH THE FINAL REPORT TO BE PRESENTED AT THE ORDINARY COUNCIL MEETING OF JUNE 2021 FOR COUNCIL'S CONSIDERATION.	
		2. REQUEST THE CEO TO INCLUDE AT LEAST ONE WORKSHOP WITH THE EMRC COUNCILLORS AND MEMBER COUNCIL CEOS TO DETERMINE THE CHANGES AND INCLUSIONS THAT SHOULD FORM THE DRAFT ESTABLISHMENT AGREEMENT FOR CONSIDERATION AND DISCUSSION.	
		3. REQUEST THAT THE REVIEW MAY INCLUDE BUT NOT BE LIMITED TO:	
		a. REVIEW AND AMEND ALL OF THE DATES TO REFLECT THE CURRENT LOCAL GOVERNMENT ELECTION CYCLES.	
		b. REVIEW AND AMEND THE CURRENT COUNCIL STRUCTURE TO A PROPORTIONATE REPRESENTATION MODEL BASED ON EACH MEMBER COUNCIL'S SHARE OF EQUITY AS A PERCENTAGE OF THE EMRC.	
		c. PROVIDE A MECHANISM (IF REQUIRED) TO DIFFERENTIATE A MEMBER COUNCIL'S EQUITY BASED UPON AN ORIGINAL MEMBER COUNCIL TO AN ADDITIONAL MEMBER COUNCIL.	
		d. REVIEW AND AMEND THE PROVISIONS WITHIN THE AGREEMENT FOR ONE OR MORE MEMBER COUNCILS THAT CHOOSE TO EXIT THE EMRC.	
		e. INCLUDE A PROVISION FOR DIVIDENDS TO BE PAID TO MEMBER COUNCILS FROM THE WASTE RESERVE ANNUALLY BASED ON EQUITY AND/OR WASTE CHARGE LEVIES PAID.	
		f. REVIEW AND AMEND OR REPLACE THE DEFINITIONS USED TO DETERMINE PROJECTS AND SERVICES THAT ARE CONSIDERED NEW AND THOSE CONSIDERED CONTINUING.	
		g. THE REVIEW IS INFORMED AND GUIDED BY THE COLLECTIVE VIEWS OF THE EMRC COUNCILLORS AND MEMBER COUNCIL MAYORS/PRESIDENTS AND CEOS.	
		MOTION NO. 2	
		THAT COUNCIL RESOLVE TO:	
		1. RETURN TO MEMBER COUNCILS AS A DIVIDEND THE AMOUNT PAID BY EACH MEMBER COUNCILS INTO THE SECONDARY WASTE RESERVE FOR THE FINANCIAL YEAR JULY – JUNE 2021.	
		2. DISTRIBUTE THE FUNDS IN JULY 2021.	

8

4|Page



	DATE	ATE RESOLUTION		
18.	25 MARCH 2021	18 NEW BUSINESS OF AN URGENT NATURE APPROVED BY THE CHAIRMAN OR PRESIDING MEMBER OR BY DECISION OF MEETING THAT WITH THE EXCEPTION OF THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER, CHIEF PROJECT OFFICER, CHIEF SUSTAINABILITY OFFICER, CHIEF OPERATING OFFICER, MANAGER PROCUREMENT AND GOVERNANCE, MANAGER FINANCIAL SERVICES, MANAGER HUMAN RESOURCES, MANAGER INFORMATION SERVICES, DIRECTOR WORKS AND INFRASTRUCTURE (CITY OF BAYSWATER), EXECUTIVE ASSISTANT TO THE CHIEF EXECUTIVE OFFICER AND PERSONAL ASSISTANT TO THE CHIEF FINANCIAL OFFICER THE MEETING BE CLOSED TO MEMBERS OF THE PUBLIC IN ACCORDANCE WITH SECTION 5.23 (2) OF THE LOCAL GOVERNMENT ACT 1995 FOR THE PURPOSE OF DEALING WITH MATTERS OF A CONFIDENTIAL NATURE.	COMPLETE	
19.	25 MARCH 2021	<ul> <li>18.1 SEEKING INSTRUCTIONS REGARDING LEGAL MATTER [CONFIDENTIAL MATTER IN ACCORDANCE WITH LOCAL GOVERNMENT ACT 1995 s.5.23(2)(d)]</li> <li>THAT</li> <li>1. COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S.5.16 OF THE LOCAL GOVERNMENT ACT 1995 DELEGATES TO THE LEGAL COMMITTEE THE POWER TO UNDERTAKE ALL NECESSARY ACTIONS IN RESPONSE TO THE LEGAL MATTER PREVIOUSLY REPORTED AND ANY RELATED MATTERS WITH REGARDS TO THE ESTABLISHMENT AGREEMENT.</li> <li>2. NOTES THE RATIONALE FOR THE MOTION IS TO ENABLE THE EMRC COUNCIL TO UNDERTAKE ACTIONS IN RESPONSE TO THE LEGAL MATTER AS OUTLINED WITHIN THE CONFIDENTIAL REPORT THROUGH THE ESTABLISHED LEGAL COMMITTEE.</li> </ul>	COMPLETE	
20.	25 MARCH 2021	MEETING RE-OPENED TO THE PUBLIC  THAT THE MEETING BE RE-OPENED, THE MEMBERS OF THE PUBLIC BE INVITED TO RETURN TO THE MEETING AND THE RECOMMENDATIONS PASSED BEHIND CLOSED DOORS BE RECORDED.	COMPLETE	

9 5 | P a g e



	DATE	RESOLUTION	STATUS	
21.	25 FEBRUARY 2021	9 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS  9.1 MINUTES OF ORDINARY MEETING OF COUNCIL HELD ON 3 DECEMBER 2020 (D2020/25340)  PROCEDURE MOTION  THAT COUNCIL DEFER CONSIDERATION OF ITEM 9.1 - DRAFT MEMORANDUM OF UNDERSTANDING - RENEWABLE ENERGY POWER PURCHASE AGREEMENT OF THE MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 3 DECEMBER 2020, UNTIL THE NEXT ORDINARY MEETING OF COUNCIL.	COMPLETED	
22.	25 FEBRUARY 2021  9.2 MINUTES OF SPECIAL MEETING OF COUNCIL HELD ON 21 JANUARY 2021 (D2021/01326)  THAT THE MINUTES OF THE SPECIAL MEETING OF COUNCIL HELD ON 21 JANUARY 2021 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.		COMPLETED	
23.	25 FEBRUARY 2021  9.3 MINUTES OF SPECIAL MEETING OF COUNCIL HELD ON 8 FEBRUARY 2021 (D2021/01965)  THAT THE MINUTES OF THE SPECIAL MEETING OF COUNCIL HELD ON 8 FEBRUARY 2021 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.			
24.	25 FEBRUARY 2021	21 14.1 LIST OF ACCOUNTS PAID DURING THE MONTHS OF NOVEMBER AND DECEMBER 2020 AND JANUARY 2021 (D2020/27446)  THAT COUNCIL NOTES THE CEO'S LIST OF ACCOUNTS NOVEMBER 2020, DECEMBER 2020 AND JANUARY 2021 PAID UNDER DELEGATED POWER IN ACCORDANCE WITH REGULATION 13(1) OF THE LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996, FORMING THE ATTACHMENT TO THIS REPORT TOTALLING \$21,678,436.65.		
25.	25 FEBRUARY 2021	14.2 FINANCIAL REPORT FOR THE PERIOD ENDED 30 NOVEMBER 2020 (D2021/00965)  THAT COUNCIL RECEIVES THE STATEMENT OF COMPREHENSIVE INCOME, CAPITAL EXPENDITURE STATEMENT, STATEMENT OF FINANCIAL POSITION, STATEMENT OF CASH AND INVESTMENTS AND THE INVESTMENT REPORT FOR THE PERIOD ENDED 30 NOVEMBER 2020.	COMPLETED	
26.	25 FEBRUARY 2021	14.3 FINANCIAL REPORT FOR THE PERIOD ENDED 31 DECEMBER 2020 (D2021/02118)  THAT COUNCIL RECEIVES THE STATEMENT OF COMPREHENSIVE INCOME, CAPITAL EXPENDITURE STATEMENT, STATEMENT OF FINANCIAL POSITION, STATEMENT OF CASH AND INVESTMENTS AND THE INVESTMENT REPORT FOR THE PERIOD ENDED 31 DECEMBER 2020.	COMPLETED	
27.	25 FEBRUARY 2021  14.4 FINANCIAL REPORT FOR THE PERIOD ENDED 31 JANUARY 2021 (D2021/02199)  THAT COUNCIL RECEIVES THE STATEMENT OF COMPREHENSIVE INCOME, CAPITAL EXPENDITURE STATEMENT, STATEMENT OF FINANCIAL POSITION, STATEMENT OF CASH AND INVESTMENTS AND THE INVESTMENT REPORT FOR THE PERIOD ENDED 31 JANUARY 2021.		COMPLETED	
28.	25 FEBRUARY 2021	14.5 FOGO TRIAL AT RED HILL – INTERIM FACILITY UPDATE (MASS BALANCE) (D2021/02032) THAT THE REPORT BE NOTED.	COMPLETED	

10 6 | P a g e



	DATE	RESOLUTION	STATUS
29.	25 FEBRUARY 2021	14.6 APPOINTMENT OF AUTHORISED COMPLAINTS OFFICERS (D2021/02217) THAT COUNCIL:	COMPLETED
		1. AUTHORISES THE CHIEF EXECUTIVE OFFICER TO BE THE COMPLAINTS OFFICER.	
		2. BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S.5.42 OF THE <i>LOCAL GOVERNMENT ACT 1995</i> , DELEGATES POWER TO THE CHIEF EXECUTIVE OFFICER TO APPOINT AUTHORISED COMPLAINTS OFFICERS.	
		3. ENDORSE THE COMPLAINT ABOUT ALLEGED BREACH FORM, FORMING ATTACHMENT 1 TO THIS REPORT.	
30.	25 FEBRUARY 2021	14.7 REVIEW OF DELEGATED POWERS AND DUTIES (D2021/02041)	COMPLETED
		THAT COUNCIL RE-AFFIRMS THE DELEGATED POWERS AND DUTIES AS LISTED IN THE REPORT WITH THE EXCEPTION OF DELEGATION NUMBER C15/2018.	
31.	25 FEBRUARY 2021	14.8 ITEMS CONTAINED IN THE INFORMATION BULLETIN (D2020/27450)	COMPLETED
THAT COUNCIL NOTES THE ITEMS CONTAINED IN THE INFORMATION BULLETIN ACCO		THAT COUNCIL NOTES THE ITEMS CONTAINED IN THE INFORMATION BULLETIN ACCOMPANYING THE 25 FEBRUARY 2021 ORDINARY MEETING OF COUNCIL AGENDA.	
32.	32. 25 FEBRUARY 2021 15 REPORTS OF COMMITTEES		COMPLETED
		15.1 LEGAL COMMITTEE MEETING HELD 10 FEBRUARY 2021 (D2021/01849 (LC) - D2021/01849)	
	THAT COUNCIL NOTES THE UNCONFIRMED MINUTES OF THE LEGAL COMMITTEE HELD 10 FEBRUARY 2021 (SECTION 15.1).		
33.	25 FEBRUARY 2021	19 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC  THAT WITH THE EXCEPTION OF THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER, CHIEF PROJECT OFFICER, CHIEF SUSTAINABILITY OFFICER, CHIEF OPERATING OFFICER, MANAGER PROCUREMENT AND GOVERNANCE, MANAGER FINANCIAL SERVICES, MANAGER HUMAN RESOURCES, WASTE AND RESOURCE RECOVERY SPECIALIST, INFORMATION SERVICES OFFICER, CHIEF EXECUTIVE OFFICER (CITY OF BELMONT), DIRECTOR INFRASTRUCTURE SERVICES (CITY OF BELMONT), EXECUTIVE ASSISTANT TO THE CHIEF EXECUTIVE OFFICER AND PERSONAL ASSISTANT TO THE CHIEF FINANCIAL OFFICER THE MEETING BE CLOSED TO MEMBERS OF THE PUBLIC IN ACCORDANCE WITH SECTION 5.23 (2) OF THE LOCAL GOVERNMENT ACT 1995 FOR THE PURPOSE OF DEALING WITH MATTERS OF A CONFIDENTIAL NATURE.	COMPLETED
34.			COMPLETED
		THAT:	
		1. COUNCIL NOTES THE REPORT.	
		2. THE REPORT AND ATTACHMENT REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER.	

11 7 | Page



	DATE	RESOLUTION	STATUS
35.		19.2 PROVISION OF SERVICES TO A LOCAL GOVERNMENT (D2021/02043) THAT:	COMPLETED
		1. COUNCIL AUTHORISE THE CEO TO SIGN THE MEMORANDUM OF UNDERSTANDING, FORMING THE ATTACHMENT TO THIS REPORT WITH THE LOCAL GOVERNMENT IDENTIFIED IN THE REPORT TO PROVIDE WASTE MANAGEMENT CONSULTANCY SERVICES.	
		2. THE REPORT AND ATTACHMENT REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER.	
36.		19.3 DRAFT HAZELMERE RESOURCE RECOVERY PARK DEVELOPMENT PLAN 2021 (D2021/02046) THAT:	COMPLETED
		1. COUNCIL ENDORSES THE DRAFT HAZELMERE RESOURCE RECOVERY PARK DEVELOPMENT PLAN 2021, FORMING THE ATTACHMENT TO THIS REPORT.	
		2. THE REPORT AND ATTACHMENT REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER.	
37.		19.4 ITEM 13.1 OF THE LEGAL COMMITTEE MINUTES - SEEKING INSTRUCTIONS REGARDING LEGAL MATTER [CONFIDENTIAL MATTER IN ACCORDANCE WITH LOCAL GOVERNMENT ACT 1995 s.5.23(2)(d)] (D2021/02126)	
		THAT:	
		1. THE LEGAL COMMITTEE RESOLVES TO AUTHORISE THE CEO TO ISSUE THE LETTER, AS AMENDED IN RESPONSE TO THE LEGAL MATTER AS OUTLINED WITHIN THE CONFIDENTIAL REPORT.	
		2. THE REPORT AND ATTACHMENTS REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRMAN AND THE CHIEF EXECUTIVE OFFICER.	
38.		19.5 SELECTION OF FACILITATOR FOR THE CHIEF EXECUTIVE OFFICER'S PERFORMANCE REVIEW PROCESS (D2021/00938) THAT:	COMPLETED
	1. COUNCIL AWARD THE CONSULTANCY FOR FACILITATING THE CHIEF EXECUTIVE OFFICER'S PERFORMANCE REVIEW TO DR JUDE B OF INFINITY TRAINING AUSTRALIA.		
		2. THE REPORT AND ATTACHMENTS REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRMAN AND CHIEF EXECUTIVE OFFICER.	
39.		19.6 CHIEF EXECUTIVE OFFICER'S PERFORMANCE REVIEW PROCESS FOR 2020/2021 (D2021/00939)	
		THAT:	
		1. COUNCIL ENDORSES THE TIMETABLE FOR UNDERTAKING THE CHIEF EXECUTIVE OFFICER'S PERFORMANCE REVIEW PROCESS FOR 2021 AS OUTLINED WITHIN THIS REPORT.	
		2. THE REPORT REMAINS CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRMAN AND CEO.	

12 8 | P a g e



	DATE RESOLUTION			STATUS			
40.	8 FEBRUARY 2021	<b>16.1</b>	s.5.23(2)(d)] (D2021/01716)			COMPLETED	
		1.	COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S5.8 OF THE LOCAL GOVERNMENT ACT 1995 ESTABLISHES A LEGAL COMMITTEE TO UNDERTAKE ACTIONS TO ADDRESS ANY SUCH LEGAL MATTERS ARISING OUT OF THE ESTABLISHMENT AGREEMENT AND BE DISBANDED AT THE NEXT LOCAL GOVERNMENT ELECTIONS IN OCTOBER 2021.				
		2.	COUNCIL BY ABSOLUTE MAJORITY IN COUNCILLORS TO THE LEGAL COMMIT		THE LOCAL GOVERNME	NT ACT 1995 APPOINTS THE FOLLOWING	
			PARTICIPANT LOCAL GOVERNMENT	COUNCILLOR MEMBER	DEPUTY MEMBER	SECOND DEPUTY MEMBER	
			TOWN OF BASSENDEAN	CR WILSON	CR HAMILTON	CR MACWILLIAM	
			CITY OF BAYSWATER	CR CLARK	CR JOHNSON	CR PIFFARETTI	
			CITY OF KALAMUNDA	CR O'CONNOR	CR BOYD	CR BLAIR	
			SHIRE OF MUNDARING	CR JEANS	CR DAW	CR COLLINS	
			CITY OF SWAN	CR CONGERTON	CR ZANNINO	CR I JOHNSON	
		3.	COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S5.16 OF THE LOCAL GOVERNMENT ACT 1995 DELEGATES TO THE LEGAL COMMITTEE THE POWER TO UNDERTAKE ACTIONS IN RESPONSE TO THE LEGAL MATTER AS OUTLINED WITHIN THE CONFIDENTIAL REPORT.				
		4.	NOTES THE RATIONALE FOR THE MOTION IS TO ENABLE THE EMRC COUNCIL TO UNDERTAKE ACTIONS IN RESPONSE TO THE LEGAL MATTER AS OUTLINED WITHIN THE CONFIDENTIAL REPORT THROUGH THE NEWLY ESTABLISHED LEGAL COMMITTEE.				
		5.	THE REPORT AND ATTACHMENTS REM	AIN CONFIDENTIAL AND BE C	ERTIFIED BY THE CHAIRM	AN AND THE CEO.	
41.	21 JANUARY 2021	16.1	5.1 SEEKING INSTRUCTIONS REGARDING LEGAL MATTER [CONFIDENTIAL MATTER IN ACCORDANCE WITH LOCAL GOVERNMENT ACT 1995 s.5.23(2)(d)] (D2021/00774)				COMPLETED
		THAT	AT COUNCIL:				
		1.	IN ACCORDANCE WITH CLAUSE 10.6 OF THE EMRC STANDING ORDERS LOCAL LAW 2013 THE ITEM 16.1 OF THE AGENDA BE ADJOURNED TO THE NEXT ORDINARY MEETING OF COUNCIL TO BE HELD AT 6PM ON THURSDAY 25 FEBRUARY 2021.				
		2.	COUNCIL NOTES THE REASON FOR T ADDRESS THE POTENTIAL BREACH OF			EGAL PROFESSIONAL PRIVILEGE AND TO	

13 9 | P a g e



#### 1.2 CEO EXERCISE OF DELEGATED POWERS AND DUTIES

**REFERENCE: D2021/07464** 

#### **PURPOSE OF REPORT**

The purpose of this report is to present to Council a list of delegations exercised by the Chief Executive Officer (CEO) in accordance with Council's resolution of 24 March 2016.

#### **KEY POINT(S)**

- Council reaffirmed delegations to the CEO and Committees at its meeting of 24 March 2016 and requested a periodic report listing the items approved since the last Ordinary Council meeting.
- The delegations exercised since last reported to Council are detailed within this report.

#### SOURCE OF REPORT

Chief Executive Officer

#### **BACKGROUND**

At the Council meeting held on 24 March 2016 Council conducted its annual review of powers and/or discharge of its duties as delegated to the CEO and Committees, in accordance within s.5.46 of the *Local Government Act* 1995. (Ref: D2016/03708).

As part of that review Council resolved inter alia:

"THAT COUNCIL RECEIVES A REPORT DETAILING THE LIST OF ITEMS APPROVED UNDER DELEGATED AUTHORITY AS THEY ARISE AT THE NEXT ORDINARY MEETING OF COUNCIL."

#### **REPORT**

The following delegated powers or discharge of duties were exercised by the CEO.

Delegation Number	Date of Original Delegation	Description of Delegation	Details of Delegated Powers and Discharge of Duties
C5/2016	24/03/2016	By absolute majority in accordance with section 5.42 of the <i>Local Government Act</i> 1995, delegates authority to the Chief Executive Officer to exercise the option to extend any contract awarded under a tender with further extension periods following the initial contract period, subject to satisfactory performance.	The Stage 16 landfill cell construction (Red Hill Waste Management Facility) contract was extended by 49 days to 31 May 2021. (Reference: Contract No. RFQ 2020-003)



#### Item 1.2 continued

Delegation Number	Date of Original Delegation	Description of Delegation	Details of Delegated Powers and Discharge of Duties
C5/2016	24/03/2016	By absolute majority in accordance with section 5.42 of the <i>Local Government Act</i> 1995, delegates authority to the Chief Executive Officer to exercise the option to extend any contract awarded under a tender with further extension periods following the initial contract period, subject to satisfactory performance.	The provision of maintenance of the Faac B680 Boom Gate (Hazelmere Resource Recovery Park) contract was extended by 12 months to 31 March 2022. (Reference: Contract No. MA1372)
C6/2016	23/06/2016	That Council by absolute majority in accordance with section 5.42 of the <i>Local Government Act 1995</i> delegate authority to the Chief Executive Officer to negotiate and enter into contracts for waste disposal related to operations at the Red Hill Waste Management Facility and Hazelmere Resource Recovery Park.	A contract was entered into for three (3) years with Western Power to process power poles at the Hazelmere Resource Recovery Park. (Reference: D2021/07497).
C3/2017	18/05/2017	Grant the CEO delegated authority to accept quotations from HAAS or its authorised suppliers for the supply of spare parts and periodic equipment repairs of the HAAS timber grinder.	Purchase of spare parts for the HAAS Grinder for the month of April 2021.  (Purchase No.s 55594 & 55763)

#### STRATEGIC/POLICY IMPLICATIONS

Key Result Area 3 - Good Governance

3.3 To provide responsible and accountable governance and management of the EMRC.

#### **FINANCIAL IMPLICATIONS**

As reflected in monthly financial reports.

#### SUSTAINABILITY IMPLICATIONS

The delegations exercised were in accordance with Council's resolution for the benefit and sustainability of the EMRC and Perth's Eastern Region.

#### **RISK MANAGEMENT**

RISK: Non-compliance with EMRC's responsibility to maintain responsible and accountable governance and management of the organisation.		
Consequence	Likelihood	Rating
Moderate	Unlikely	Moderate
Action / Strategy		
Update to be provided to Council to comply with a past resolution of Council.		



#### Item 1.2 continued

#### **MEMBER COUNCIL IMPLICATIONS**

Member Council	Implication Details
Town of Bassendean	
City of Bayswater	
City of Belmont	Nil
City of Kalamunda	INII
Shire of Mundaring	
City of Swan	)

#### ATTACHMENT(S)

Nil



#### 1.3 2020/2021 COUNCIL TONNAGE COMPARISONS AS AT 30 APRIL 2021

**REFERENCE: D2021/07466** 

#### **PURPOSE OF REPORT**

The purpose of this report is to provide Council with tonnages and quantities at the Red Hill Waste Management Facility (Red Hill) and the Hazelmere Resource Recovery Park (Hazelmere) for the reporting period of 1 July 2020 to 30 April 2021.

#### SOURCE OF REPORT

Chief Financial Officer

#### **REPORT**

A total of 119,327 tonnes were received from Member Council at the Red Hill Waste Disposal Site (Red Hill) during the reporting period, compared to 127,309 tonnes received during the same period in 2019/2020.

"Other" waste tonnages totaling 60,706 were received at Red Hill during the reporting period compared to 87,289 tonnes received during the same period in 2019/2020.

During the reporting period a combined total of 180,033 tonnes compared to 214,598 tonnes during the same period in 2019/2020 were received at Red Hill.

Tonnages and quantities of waste timber, C&I material and mattresses, plus sales of woodchip/fines at Hazelmere for the above reporting period were as follows:

- Incoming Waste Timber totalled 11,885 tonnes compared to 12,950 tonnes for the same period in 2019/2020.
- The sale of fines and woodchip totalled 11,566 tonnes, compared to 11,398 tonnes for the same period in 2019/2020.
- Incoming Commercial and Industrial (C&I) Waste totalled 216 tonnes, compared to 214 tonnes for the same period in 2019/2020.
- Mattresses incoming totalled 15,445 compared to 12,159 for the same period in 2019/2020.
  - Note: Effective from 11 December 2019, mattresses received have been processed off-site by Soft Landing Mattress Recycling.

The attachment to this report provides the various tonnages information in a graphical format and highlights the movements and trends for the financial year.

#### **RISK MANAGEMENT**

Consequence	Likelihood	Rating	
Possible	Moderate	Moderate	

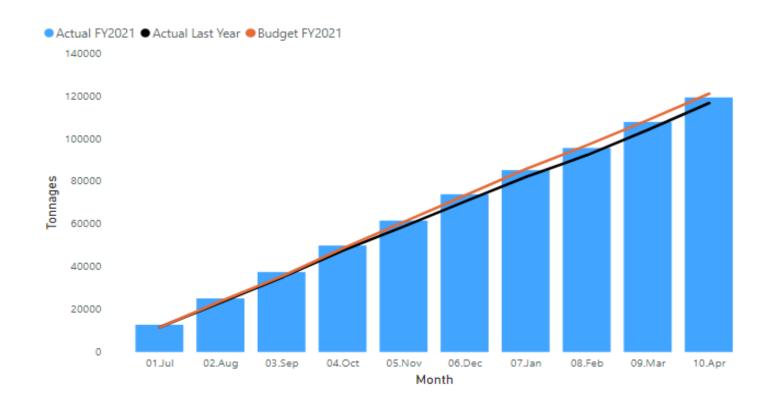
#### ATTACHMENT(S)

1. Council Tonnages Report (Ref: D2021/08298)

## EMRC Tonnage Analysis

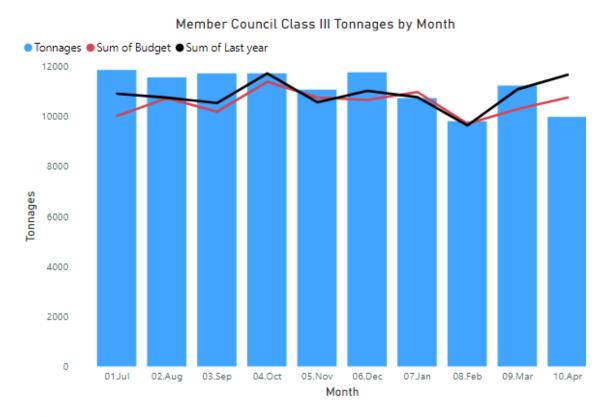


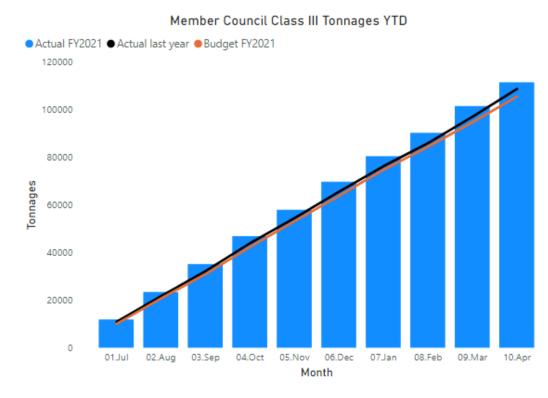
# 2020/2021 Member Council YTD Overall Tonnages





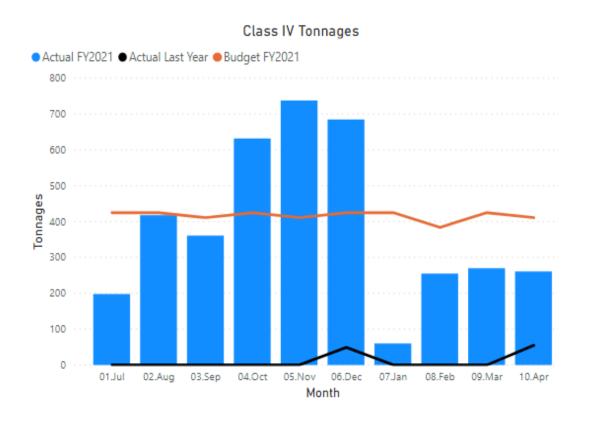
## 2020/2021 Tonnages

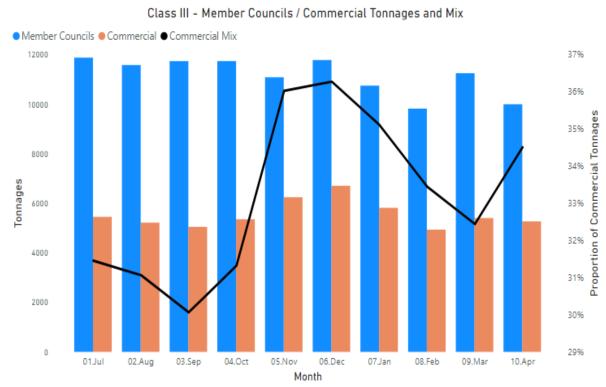






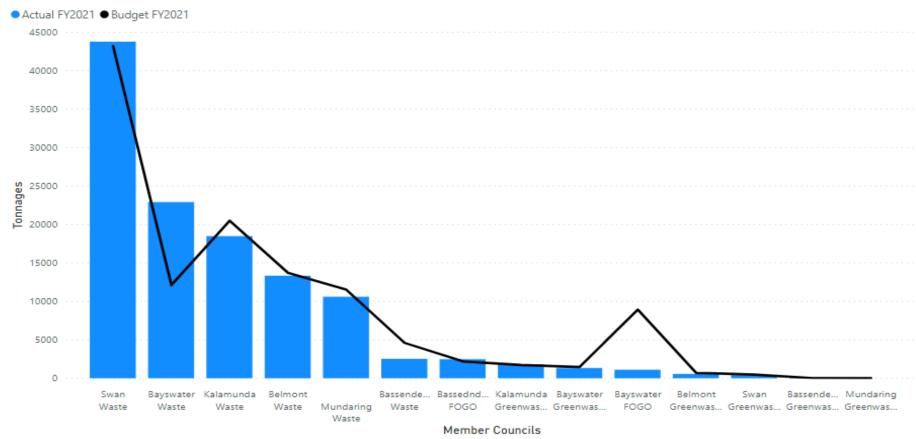
## 2020/2021 Tonnages





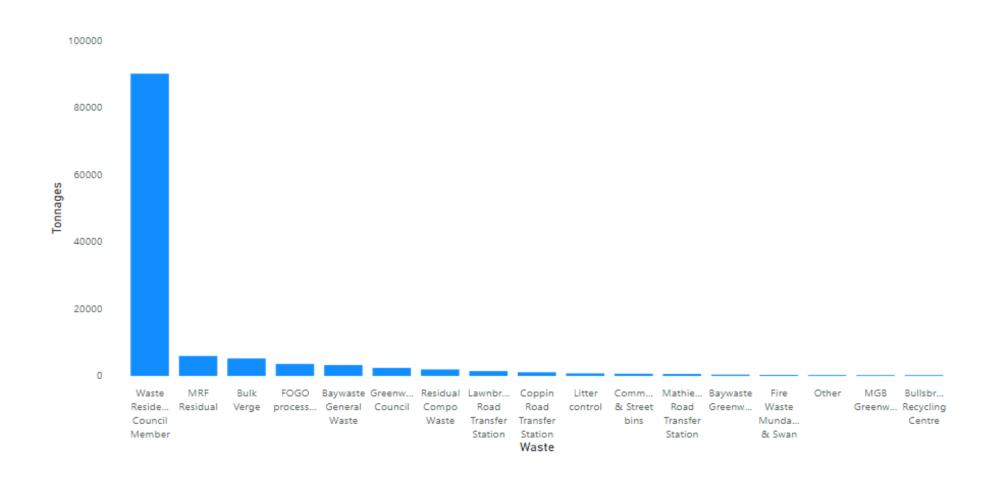


## 2020/2021 EMRC Combined Waste Report YTD - April 2021





# 2020/2021 EMRC Waste Receipt Report - YTD April 2021





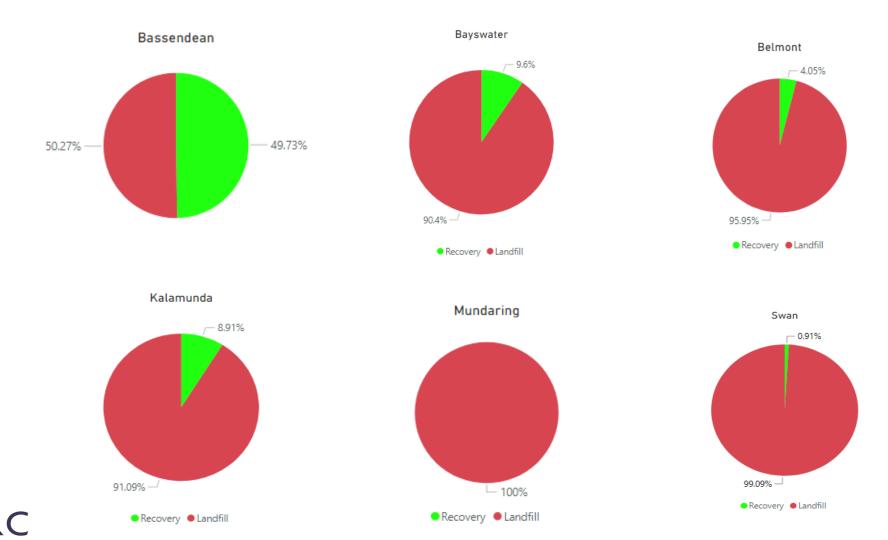
# 2020/2021 Total Member Council % Recovery @ EMRC



Council	Recovery	Waste
Bassendean	49.73%	50.27%
Bayswater	9.60%	90.40%
Belmont	4.05%	95.95%
Kalamunda	8.91%	91.09%
Mundaring	0.00%	100.00%
Swan	0.91%	99.09%
Total	6.46%	93.54%



## 2020/2021 Member Council Recovery @ EMRC



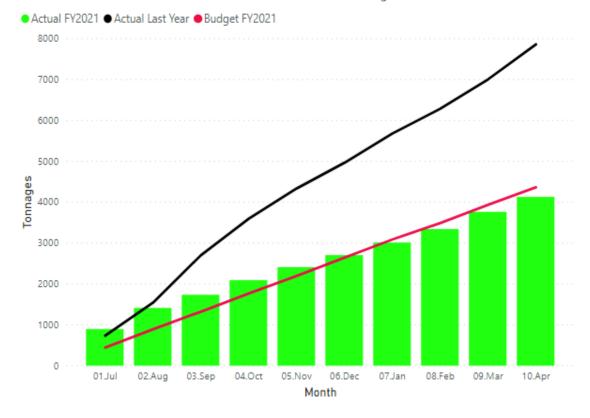
## 2020/2021 Greenwaste Tonnages

### Member Council Greenwaste Tonnages by Month Actual FY2021 Actual Last Year Budget FY2021 1.200 1,000 800



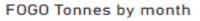
Month

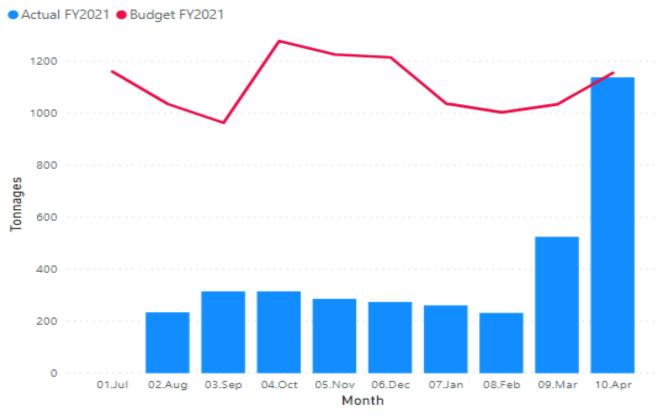
#### Member Council Greenwaste Tonnages YTD





## 2020/2021 FOGO Tonnages

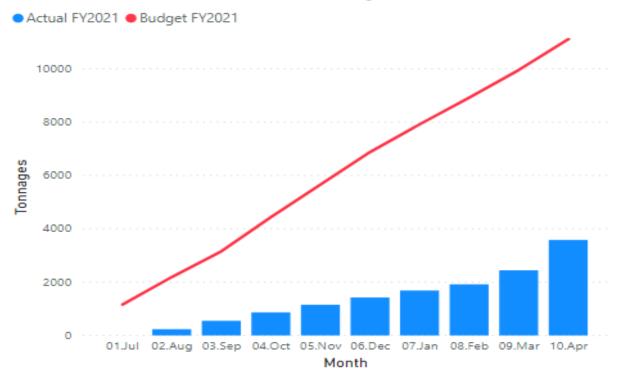




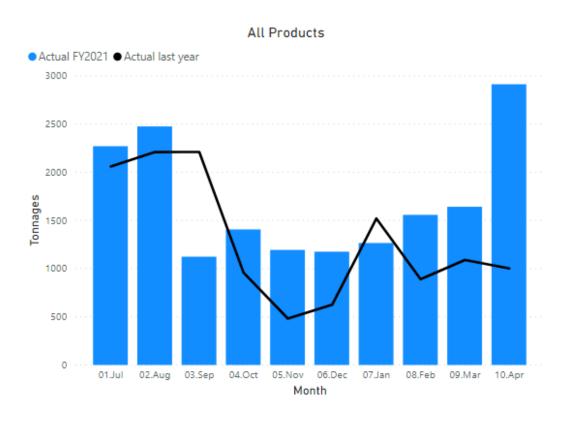


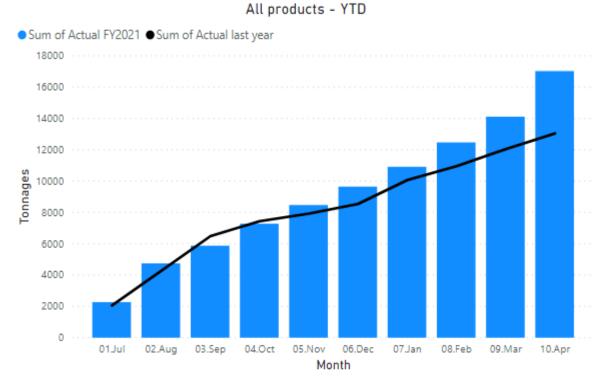
## 2020/2021 FOGO Tonnages

#### FOGO YTD Tonnages

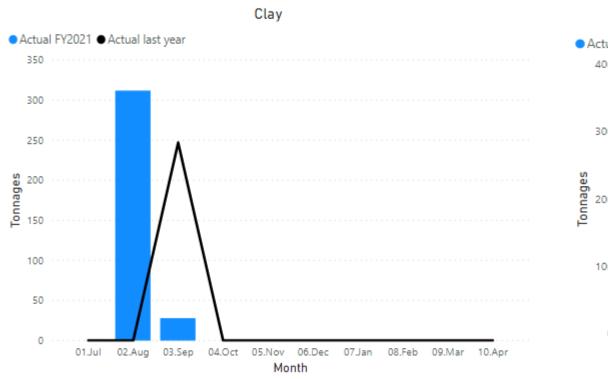


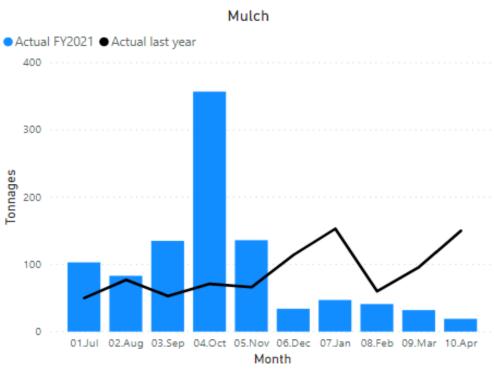




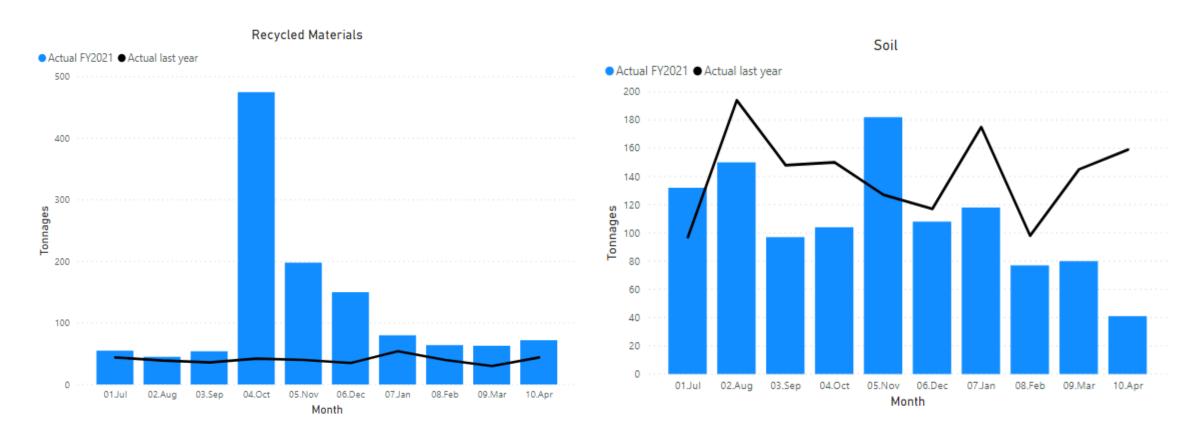






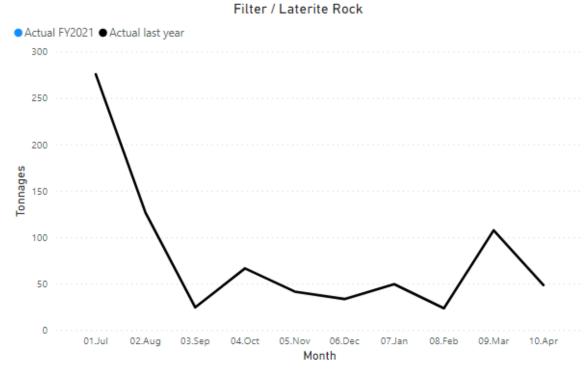
















### 1.4 CORPORATE BUSINESS PLAN 2020/2021 – 2024/2025 PROGRESS REPORT JANUARY TO MARCH 2021

REFERENCE: D2021/08051

#### **PURPOSE OF REPORT**

The purpose of this report is to provide Council with a progress update against key actions identified within EMRC's Corporate Business Plan 2020/2021 – 2024/2025 for the period January to March 2021.

#### **KEY POINTS**

- Section 5.56(1) and (2) of the Local Government Act 1995 requires that each local government is 'to plan for the future of the district', by developing plans in accordance with the regulations.
- The Local Government (Administration) Regulations 1996 specify that a 'plan for the future' comprises of the following:
  - o A Strategic Community Plan a minimum 10 year timeframe; and
  - A Corporate Business Plan a four to five year plan, which translates the 10 year strategic plan into operations.
- Council adopted the EMRC's Strategic Community Plan titled 10 Year Strategic Plan 2017 2027 on 18 August 2016 for implementation from 1 July 2017 onwards (D2016/10763).
- Council adopted the revised EMRC's Corporate Business Plan 2020/2021 2024/2025 on 23 July 2020 (D2020/10763).
- The attachment to this report provides a progress report against the key actions identified within the Corporate Business Plan 2020/2021 2024/2025 for the period January to March 2021.

#### **SOURCE OF REPORT**

Chief Sustainability Officer

#### **BACKGROUND**

Section 5.56(1) and (2) of the *Local Government Act 1995* require that each local government is 'to plan for the future of the district', by developing plans in accordance with the regulations. The *Local Government (Administration) Regulations 1996* specify that a 'plan for the future' comprises of the following:

- A Strategic Community Plan a minimum 10 year timeframe; and
- A Corporate Business Plan a four to five year plan, which translates the 10 year strategic plan into operations.

Council adopted the EMRC's Strategic Community Plan titled 10 Year Strategic Plan 2017 – 2027 on 18 August 2016 for implementation from 1 July 2017 onwards (D2016/10193).

Council adopted the EMRC's Corporate Business Plan 2020/2021 – 2024/2025 on 23 July 2020 (D2020/10763), for activities progressed from 1 July 2020 onwards.



Item 1.4 continued

#### **REPORT**

The 10 Year Strategic Plan 2017 – 2027 guides, at a strategic level, the direction that the EMRC will take over the next ten years towards achievement of its vision: "To be a responsive and innovative leader in assisting Perth's Eastern Region to be a great place to live, work, play and do business."

The Corporate Business Plan 2020/2021 – 2024/2025 has been developed to articulate the strategic direction into operational activities. It is designed to ensure that the organisation as a whole is able to deliver on Council's high level priorities, and summarises the services, operations and projects EMRC will deliver over the next five years, commencing as of 1 July 2020.

The attachment to this report provides the quarterly progress report against activities identified within the Corporate Business Plan 2020/2021 – 2024/2025 for the period January to March 2021.

#### STRATEGIC/POLICY IMPLICATIONS

Key Result Area 3 - Good Governance

- 3.3 To provide responsible and accountable governance and management of the EMRC
- 3.4 To continue to improve financial and asset management practices

#### FINANCIAL IMPLICATIONS

The financial implications are reflected in the annual operating budget and the long-term financial plans.

#### SUSTAINABILITY IMPLICATIONS

The Corporate Business Plan 2020/2021 – 2024/2025 identified projects, programs and services for the benefit and sustainability of Perth's Eastern Region.

#### **RISK MANAGEMENT**

and agreed timeframes.

RISK:	The Council agreed Key Actions are not delivered in accordance with the Corporate Business Plan		
Conseq	uence	Likelihood	Rating
Possible		Insignificant	Low
Action / Strategy			
Regular and ongoing reviews and quarterly updates ensure staff continue to be apprised of the deliverables			



#### Item 1.4 continued

#### **MEMBER COUNCIL IMPLICATIONS**

Member Council	Implication Details
Town of Bassendean	)
City of Bayswater	
City of Belmont	As outlined in the attachment
City of Kalamunda	As outlined in the attachment
Shire of Mundaring	
City of Swan	J

#### ATTACHMENT(S)

Corporate Business Plan 2020/2021 - 2024/2025  $2^{nd}$  quarter Progress Report for the period January to March 2021 (D2021/08050).





**Progress Report – Third Quarter 2020/2021** 

D2021/04717 36



#### Introduction

The Eastern Metropolitan Regional Council's (EMRC) Integrated Planning Framework has been developed to ensure that programs and services are being delivered in alignment with the strategic priorities of EMRC's key stakeholders.

The 10 Year Strategic Plan 2017 to 2027 identifies the overarching outcomes that the EMRC Council aspires to achieve.

The newly adopted Corporate Business Plan 2020/2021 – 2024/2025 (Corporate Business Plan) is used to drive operational activities and is aligned to the priorities identified in the 10 Year Strategic Plan. These two comprise EMRC's Plan for the Future. Strategic high-level plans guide development of actions which are prioritised during annual business planning workshops, and resourced through the annual budget.

Council adopted the latest EMRC's Corporate Business Plan in July 2020. The Corporate Business Plan is built on the foundation of three strategic Key Result Areas (KRA) identified within the 10 Year Strategic Plan 2017 to 2027. The Corporate Business Plan sets out the actions that staff will undertake to deliver on Council's strategic priorities.

Reports against the Corporate Business Plan provide Council with information on progress in relation to the achievement of projects and programs developed to achieve Council's vision "To be a responsive and innovative leader in assisting Perth's Eastern Region to be a great place to live, work, play and do business".

Updates against the Corporate Business Plan for the period July 2020 to June 2021 are provided quarterly within this document and are against the current adopted Plan.

Marcus Geisler Chief Executive Officer



- Behind Schedule; Over Budget; Significant impacts experienced; Project stalled; High likelihood of risk
- Minor impediments regarding Budgets/Schedules; Medium likelihood of risk; Project deferred/postponed
- Ahead or on schedule; Under/On Budget; Risks dealt with or low likelihood

# **Key Result Area 1 Environmental Sustainability**

## **Objective**

## 1.1 To Provide Sustainable Waste Disposal Operations

#### 1.1.1 Minimise the Environment Impact of Waste Management Operations

Key Actions	Status	Quarter	Comments
Prepare and submit annual Monitoring and Compliance Reports:		July - September 2020	<ul> <li>Compliance Assessment Report submitted for the Wood Waste to Energy in July.</li> <li>Compliance Assessment Report submitted and the Resource Recovery Facility in July.</li> </ul>
> Hazelmere		October - December 2020	No annual monitoring and compliance reports are due this quarter.
<ul><li>➢ Offset Compliance</li><li>➢ Red Hill</li></ul>		January - March 2021	Annual Audit Report and Annual Audit Compliance Report for reporting period of 1-1-2020 to 31-12-2020 submitted 31-3-2021
, , , , , , , , , , , , , , , , , , , ,		April - June 2021	
Develop and implement programs to ensure compliance with environmental legislative		July - September 2020	July water monitoring completed for both the Red Hill Waste Management Facility and the Hazelmere Resource Recovery Park.
requirements:  ➤ Water monitoring  ➤ Revegetation			<ul> <li>Remaining revegetation works and weed management works ongoing following the major annual tree planting day.</li> <li>Contract with contractor to under the feral animal control program ceased on 29-9-2020. RFQ issued to continue the program with the successful bidder awarded on the contract on 22/8/2020.</li> </ul>
➤ Native Fauna ➤ Feral Animal Control		October - December 2020	<ul> <li>Quarter 4 water monitoring completed for the Red Hill Waste Management Facility.</li> <li>Revegetation survey of the Red Hill Waste Management Facility offsets area completed in October.</li> <li>Annual Native Fauna Survey completed in October</li> <li>Feral animal control – spotlighting and shooting event completed in October.</li> </ul>
		January - March 2021	<ul> <li>Quarter 1 water monitoring completed for the Red Hill Waste Management Facility.</li> <li>Feral animal control – spotlighting and fox control event completed on 24 March.</li> <li>Planning and ordering of material for Tree Planting Day in May</li> </ul>
		April - June 2021	
Rehabilitate former landfill cells		July - September 2020	No rehabilitation takes place during this quarter, only monitoring of plantings undertaken in June.
		October - December 2020	Planning and preparation work including ordering of tube stock and seed completed in preparation for 2021 winter planting.
		January - March 2021	Planning and ordering of material for Tree Planting Day in May



Key Actions	Status	Quarter	Comments
		April - June 2021	
Prepare National Greenhouse and Energy (NGERS)		July - September 2020	Draft NGERS report completed. Due for submission by 31-10-2020.
Report		October - December 2020	NGERS report submitted prior to deadline of 31/10/2021.
		January - March 2021	This is an annual action and no action is required this quarter
		April - June 2021	
Prepare National Pollutants Inventory (NPI) Report		July - September 2020	NPI report completed. Due for submission by 31-9-2020, submitted 3-9-2020.
		October - December 2020	This is an annual action and no action is required this quarter.
		January - March 2021	This is an annual action and no action is required this quarter
		April - June 2021	
Implement Offset Program (Lots 501 and 82)		July - September 2020	Nest box inspection undertaken by Insight Ornithology 3/7/2020.
			Fuel load assessment undertaken with prescribed burn planned for late September/early October.
			Monthly fence checks undertaken around perimeter of Lot 501 for July, August and September.
		October - December 2020	Revegetation survey of the Red Hill Waste Management Facility offsets area completed in October.
			Nest box inspection undertaken by Insight Ornithology in December.
		January - March 2021	Weed control and monitoring of weed control undertaken in Offsets
		April - June 2021	
Audit Environmental Management System		July - September 2020	This is an annual action and no action is required this quarter.
ISO14001:2015 and implement improvements (where required)		October - December 2020	This is an annual action and no action is required this quarter.
		January - March 2021	Preparation for upcoming audit by SGS in April.
		April - June 2021	
Responsible	Chief Pro	ects Officer	



# 1.1.2 Provide a Waste Disposal Service at Red Hill Waste Management Facility

Key Actions	Status	Quarter	Comments
Construct infrastructure, as required (roads and car parks)		July - September 2020	No infrastructure works planned this quarter.
		October - December 2020	No infrastructure works planned this quarter.
		January - March 2021	New access road to temporary FOGO site constructed, to allow for safe movement of vehicles;
		April - June 2021	
Construct Waste Management Facility Buildings		July - September 2020	Nil this quarter.
		October - December 2020	Preliminary planning for Workshop No.3.
		January - March 2021	Workshop #3 on hold pending discussion with Main Roads (EastLink alignment) and identification of alternative location within the Red Hill Facility.
		April - June 2021	
Extend Red Hill Administration Office		July - September 2020	This project has been removed from 2020/2021 Budget - refer Chief Operating Officer.
		October - December 2020	This project has been removed from 2020/2021 Budget - refer Chief Operating Officer.
		January - March 2021	This project has been removed from 2020/2021 Budget - refer Chief Operating Officer.
		April - June 2021	
Purchase/Replace Security System Red Hill		July - September 2020	The RFQ for the Consultancy Services for the Development of a CCTV Security System has now been completed and the successful company will be appointed to develop the scope of supply for a CCTV security system to be located at the Red Hill Waste Management Facility.
		October - December 2020	A feasibility report was developed by the consultant and submitted in December 2020 – to be reviewed and progressed for the Tender documentation.
		January - March 2021	The feasibility report is still to be reviewed and progressed to the RFQ/Tender phase.
		April - June 2021	
Construct stormwater and siltation ponds, as required		July - September 2020	No drainage infrastructure works planned this quarter.
		October - December 2020	No drainage infrastructure works planned.
		January - March 2021	No drainage infrastructure works took place this quarter / no one planned.
		April - June 2021	
Review costs related to post closure management of		July - September 2020	Completed in June 2020.
the Red Hill Waste Management Facility		October - December 2020	Not required to be done until the June quarter 2021.
		January - March 2021	Not required to be done until the June quarter 2021.
		April - June 2021	



Key Actions	Status	Quarter	Comments
Construct access roads and install power supply to		July - September 2020	Access road in progress, investigating power supply options.
Lots 8,9 and10		October - December 2020	Access road complete, with exception of top coat; power supply options still being investigated.
		January - March 2021	Access road complete, with exception of top coat, works planned for completion by the end of the financial year; power supply options being discussed with EDL
		April - June 2021	
Construct drainage diversion and earthworks		July - September 2020	No drainage or earthworks infrastructure works planned.
infrastructure as required		October - December 2020	No drainage or earthworks infrastructure works planned.
		January - March 2021	No drainage or earthworks infrastructure works planned.
		April - June 2021	
Responsible	Chief Projects Officer		



# 1.1.3 Review and Implement the Red Hill Development Plan

Key Actions	Status	Quarter	Comments
Implement the Red Hill Development Plan		July - September 2020	Nil this quarter, needs to be updated to include new details on proposed Class IV Stage 3 development when available.
		October - December 2020	Will be updated in the March quarter once class IV cell staging is defined.
		January - March 2021	Planning and scheduling of works is on-going however subject to change. The priorities are in maintaining the EMRC's core business, however other opportunities are being explored e.g. liquid waste, APCr and PFAS. Main Roads WA has appointed consultants to begin detailed design work on EastLink, which will impact the Red Hill Facility. EMRC infrastructure will be impacted and required to be moved, however the timing and cost of this is unknown at this time. EastLink is unlikely to start actual construction for several years, while environmental, land and detailed design matters are resolved.
		April - June 2021	
Design and Construct Class IV Cell Stage 2	•	July - September 2020	The Class IV Stage 2 cell is presently operational and accepting Class IV wastes. Due to weathering the original drainage layer overlaying the lining system deteriorated, and needs to be reinstated. The work to reinstate the drainage layer is dependent on waste acceptance volumes and will be completed as and when needed. Nil this quarter.
		October - December 2020	Ongoing replacement of protection layer as the Cell is filled.
		January - March 2021	Replacement of protection layer is being tied in with the construction of Class III Stage 16 cell, so one is done after the other by the same contractor. There are no issues with air space in the Class IV Stage 2 cell.
		April - June 2021	
Construct Class III Cell Stage 16	•	July - September 2020	The Stage 16 Class III cell construction tender was advertised on the 8th Aug with responses from three contractors. The recommendation report is complete and will be presented to the October council meeting. It is expected, on council approval, that the construction will commence late October and be commissioned Mar/Apr 2021.
		October - December 2020	Contract awarded to Raubex; works commenced on site in December
		January - March 2021	The liner for the cell was found not to comply with specification requirements (it was too thin); replacement liner has been ordered by the Contractor. The non-compliance was identified before the liner was installed, meaning that construction works have been delayed. The Contractor still anticipates completing works before the end of the financial year, however completion of the work is weather dependent. There are no issues over the availability of air space.
		April - June 2021	
Construct Class III Cell Stage 17		July - September 2020	No construction works on Class III Cell Stage 17 are planned for this financial year.
		October - December 2020	No construction works on Class III Cell Stage 17 are planned for this financial year.
		January - March 2021	No construction works on Class III Cell Stage 17 are planned for this financial year.
		April - June 2021	



Key Actions	Status	Quarter	Comments
Amend licence requirements based on operational changes		July - September 2020	<ul> <li>Formal approval given by EPA on 1/7/2020 to change Ministerial Condition 7.7 for Ministerial Statement 274 in relation to the request to reduce water monitoring frequency at the Red Hill Waster Management Facility.</li> <li>Licence amendment application approved by DWER on 29/6/2020 for the interim FOGO Facility at the Red Hill Waste</li> </ul>
			Management Facility.
			Licence amendment application approved by DWER on 27/8/2020 for the for acceptance and processing of Western Power Poles at HRRP.
			Works approval application approved by DWER on 24/8/2020 for construction works to commence on the Waster Transfer Station and the Community Recycling Centre.
			Works approval application approved by DWER on 14/7/2020 for construction works to commence on Stage 14 Class III landfill cell at the Red Hill Waste Management Facility.
		October - December 2020	Licence amendment application approved by DWER on 4/11/2020 for the shredding of Western Power Poles at the Red Hill Waste Management Facility.
		January - March 2021	<ul> <li>Licence amendment application submitted 11-2-2021 for HRRP to increase power pole tonnages from 3,500 to 5,000T per annum.</li> <li>Response to RFI on the Class IV liner integrity submitted 25-3-2021.</li> </ul>
		April - June 2021	
Construct FOGO processing area and purchase Plant		July - September 2020	Processing area constructed, equipment purchased, some items pending delivery and implementation.
		October - December 2020	Largely complete in December, apart from final training and handover of plant/equipment.
		January - March 2021	Project complete and operational.
		April - June 2021	
Develop and construct Liquid Waste Processing area		July - September 2020	Liaising with DWER and EPA for a pathway forward.
and purchase Plant		October - December 2020	Submitted a S45C application on 27/11/2020 for Lot 10 to be included in MS462 and approval for the Liquid and Solid Waste Treatment Facility.
		January - March 2021	This project is now incorporated into an application that collectively addresses all known activities proposed for the future at Red Hill. An RFQ was developed to develop this under a S38 application and put to the market for applications.
		April - June 2021	
Develop Lots 8, 9 & 10 for future waste activities		July - September 2020	Due to adverse weather conditions, the contractor (Raubex) demobilised for June, July, and August. Raubex has remobilised to site in September and is expected to complete the works by Nov/Dec 2020.
		October -December 2020	Submitted a S45C application on 30/11/2020 for Lot 10 to be included in MS462 and approval for the Liquid and Solid Waste Treatment Facility.
		January - March 2021	This project is now incorporated into an application that collectively addresses all known activities proposed for the future at Red Hill. An RFQ was developed to develop this under a S38 application and put to the market for applications.



	April - June 2021	
	Tipini dano zozi	

Key Actions	Status	Quarter	Comments
Develop PFAS processing and repository options		July - September 2020	Options under development.
		October - December 2020	Options still under development.
		January - March 2021	EMRC has provided information to DWER as current license doesn't permit acceptance of PFAS material in the Class IV cell. Response from DWER is awaited.
		April - June 2021	
Upgrade power supply to Workshop (No.2)		July - September 2020	Nil this quarter. This project will be established once construction of Workshop 3 commences.
		October - December 2020	Options for power supply have been reviewed.
		January - March 2021	- some preliminary discussions have taken place with Main Roads, however they are unable to confirm the alignment of EastLink at this time, as they have only just started looking at the design in any detail.
		April - June 2021	
Construct Workshop (No.3)		July - September 2020	The construction specification and drawings will be complete late September and the RFT shall be advertised towards the end of September, along with the Hazelmere Administration Workshop. The tender assessment reports will be prepared for the December council meeting. Construction is anticipated to commence January 2021.
		October - December 2020	Location of Workshop being review – impact of EastLink (Main Roads WA).
		January - March 2021	Location of Workshop under review – some preliminary discussions have taken place with Main Roads, however they are unable to confirm the alignment of EastLink at this time, as they have only just started looking at the design in any detail.
		April - June 2021	
Negotiate to purchase additional land adjoining the	•	July - September 2020	Negotiation complete, contract signed, deposit paid.
RHWMF		October - December 2020	Complete.
		January - March 2021	Complete.
		April - June 2021	
Responsible	Chief Projects Officer		



# 1.1.4 Red Hill Waste Management Facility Operations

Key Actions	Status	Quarter	Comments
Oversee and guide operations of all developed		July - September 2020	Interim FOGO facility (Stage 1 and 2) commissioned, Stage 14 landfill cell being prepared for waste acceptance.
projects at the RHWMF in accordance with the Red Hill Development Plan		October - December 2020	Commenced landfilling Class III Stage 14 cell – preparing Stage 15 landfill cell for final capping and rehabilitation.
Till Bevelopment I dil		January - March 2021	Continued landfilling Class III Stage 14 cell and construction commenced on Class III Stage 16 cell.
		April - June 2021	
Purchase replacement plant as per asset	•	July - September 2020	Progressing as per the Red Hill Waste Management Facility 2020/2021 Plant Replacement Program.
management plan		October - December 2020	Progressing as per the Red Hill Waste Management Facility 2020/2021 Plant Replacement Program.
		January - March 2021	Progressing as per the Red Hill Waste Management Facility 2020/2021 Plant Replacement Program.
		April - June 2021	
Purchase/Replace vehicles Red Hill	•	July - September 2020	Vehicles currently being replaced in accordance with Fleet Policy.
		October - December 2020	Vehicles currently being replaced in accordance with Fleet Policy.
		January - March 2021	Vehicles currently being replaced in accordance with Fleet Policy.
		April - June 2021	
Responsible	Chief Projects Officer		

# 1.1.5 Operate Member Council's Transfer Stations where applicable

Key Actions	Status	Quarter	Comments
Operate Shire of Mundaring Transfer Stations		July - September 2020	The EMRC continued operating the Shire of Mundaring Community Recycling Centres ensuring an effective service for the Shire of Mundaring community.
		October - December 2020	The EMRC continued operating the Shire of Mundaring Community Recycling Centres ensuring an effective service for the Shire of Mundaring community.
		January - March 2021	The EMRC continued operating the Shire of Mundaring Community Recycling Centres ensuring an effective service for the Shire of Mundaring community.
		April - June 2021	
Responsible	Chief Operating Officer		



## 1.2 To Improve Regional Waste Management

## 1.2.1 Collect, Manage and Dispose of Problematic Waste in the Region in a Sustainable Manner

Key Actions	Status	Quarter	Comments
Continue to deliver the Household Hazardous Waste Program		July - September 2020	The Household Hazardous Waste Collection Program continued at the Red Hill Waste Management Facility with our quarterly collection by the WALGA Contractor completed in August 2020 with a total of 10.40 tonnes of HHW collected and 3.75 tonnes of Paint collected under the Federal Paintback Program for this period.
		October - December 2020	The Household Hazardous Waste Collection Program continued at the Red Hill Waste Management Facility with our quarterly collection by the WALGA Contractor completed with a total of 27.20 tonnes of HHW and Paint collected.
		January - March 2021	Discussions underway to prepare a license amendment for Baywaste to accept HHW.  The Household Hazardous Waste Collection Program continued at the Red Hill Waste Management Facility with our regular collections by the WALGA Contractor completed with a total of 21.20 tonnes of HHW and Paint collected for this period.
		April - June 2021	
Responsible Officer	Chief Operating Officer		

# 1.2.2 Continue the Waste Education Program and align this to new Operations and Resource Recovery

Key Actions	Status	Quarter	Comments
Develop and distribute the Annual Waste and Recycling Guide to member Councils.		July - September 2020	Digital copies of guides distributed to member Councils. Amendments made to Town of Bassendean FOGO guide and uploaded to Rgang website.
		October - December 2020	Commenced review of guides to begin 2021/22 planning.
		January - March 2021	Reviews completed. Designer and Printer appointed. Drafting and reviewing ready for printing currently in process.
		April - June 2021	
Develop FOGO collateral in conjunction with DWER		July - September 2020	Revised previous graphics that are part of the Waste Sorted material and tailoring for:  Feather Flags for the 3-bin system.  Posters & street boards following rollout - advising the FOGO system has arrived.  Adding QR code to display signage.  FOGO approved stamp for businesses.
		October - December 2020	Material utilising Waste Sorted tool kit for:  ➤ FOGO bin tagging post card.  ➤ Thank you bin tagging post card.
		January - March 2021	Material using Waste Sorted tool kit for:  ➤ FOGO compost process flyer



	April June 2021	
	April - June 2021	
	r	

Key Actions	Status	Quarter	Comments
Continue to implement the Waste Education Strategy		July - September 2020	New strategy document being revised by the Chief Sustainability Officer.
		October - December 2020	No further updates at this stage.
		January - March 2021	No further updates at this stage.
		April - June 2021	
Develop and deliver waste education resources and tools to support behaviour change.		July - September 2020	New resources:  'Party' loan box – contains 48 sets of reusable cups, plates, bowls, napkins and cutlery, & bunting.  'Plastic Not So Fantastic' loan box – worksheets, games, children and adult books.  Virtual site tour video of the Red Hill Waste Management Facility.  Currently in development:  A mobile wash-up station for use at community and school events which includes reusable crockery and cutlery.
		October - December 2020	Continuing development of wash up station.  The following loan kits were borrowed by the community:  Paper making kit  Early years loan box  Party loan box  Waste audit loan kit
		January - March 2021	Continuing development of wash up station.
		April - June 2021	
Facilitate Earth Carer's training courses		July - September 2020	Documentary Screening – 'The Story of Plastic' on August 27. A total of 62 people (online and inhouse) attended. Course content is currently being reviewed.
		October - December 2020	Workshops – Low waste decorations and gift wrapping, sustainable gift giving, bees wax wraps.  Tour – Alcoa worm farm.
		January - March 2021	ReConnect Event – Earth Carers from all regions across Perth network and brainstorm course structure. 26 attendees.
		April - June 2021	
Support and participate in the development and implementation of WA Waste initiatives		July - September 2020	Deliver social media content which aligns with State Government WasteSorted collateral. Working with Waste Wise Schools program to develop Year 12 Geography ATAR content. Hosted joint Waste Wise Schools/Clean Schools workshop at Red Hill Waste Management Facility.
		October - December 2020	The Team continues to liaise and work with those involved in achieving waste initiatives that support the State Government's direction.



January - March 2021	The Team continues to liaise and work with those involved in achieving waste initiatives that support the State Government's direction.
April - June 2021	

Key Actions	Status	Quarter	Comments
Promote and co-ordinate Waste Education Tours,		July - September 2020	11 Tours conducted (476 attendees).
including FOGO		October - December 2020	7 Tours conducted (197 attendees).
		January - March 2021	0 Tours conducted
		April - June 2021	
Continue to deliver the Battery Collection Program		July - September 2020	Repaired two CFL collection cabinets and replaced broken cabinet at Midland Gate Shopping Centre. Provide equipment to Parkerville Primary School, Greenmount Primary School and Beechboro Primary School; Sent updates and participant certificates to Public Place drop-off points.
		October - December 2020	Equipment dropped off at Mundaring Christian College Secondary, Ellenbrook School of Early Learning, Ashfield Primary School, and Darlington Primary School. Battery Competition participation certificates, collection roster and annual resource letter posted out to schools.
		January - March 2021	Winners announced for School Battery Program  Large Schools category  Arbor Grove Primary School (Swan) – Winner - 179.7kg Bullsbrook College (Primary Campus) (Swan) – Runner up – 143kg Ellen Stirling Primary School (Swan) – Runner up – 118.2kg Bayswater Primary School (Bayswater) – Most improved – 55.2kg increase  Medium Schools Category  Darlington Primary School (Mundaring) – Winner - 485.3kg High Wycombe Primary School (Kalamunda) – Runner up - 393.8kg Hillside Christian College (Kalamunda) – Runner up – 227.3kg Cloverdale Primary School (Belmont) – Most improved – 74.2kg increase  Small Schools Category  Weld Square Primary School (Bayswater) – Winner - 182.6kg Sacred Heart School (Mundaring) – Runner up - 122.5kg Sawyers Valley primary School (Mundaring) – Runner up – 78.1kg Heritage College (Kalamunda) – Most improved – 35.2kg increase  In addition to selected prize, each of the above schools received an offer for 2m3 woodchip free of charge. Heritage College, Weld Square Primary School, Hillside Christian College, Cloverdale Primary School and Arbour Grove Primary School opted to have the prize and certificate awarded at an assembly. Redcliffe Primary School asked for a Waste Education Officer to talk about the program at an assembly.



	April - June 2021	
Develop Waste Plans for the EMRC and member Councils	July - September 2020	<ul> <li>Kalamunda waste plan endorsed by Council in July and by DWR in September. Presently one of only two DWER Endorsed plans (Cockburn);</li> <li>Mundaring Bayswater &amp; Belmont have submitted their drafts;</li> <li>EMRC draft plan submitted to council and approved – September 24th</li> <li>EMRC finalised Waste Plan submitted to DWER for comment &amp; endorsement - September 29th</li> <li>City of Swan and Town of Bassendean are generating and circulating their plans as per their target goals.</li> </ul>
	October - December 2020	EMRC draft plan being updated.
	January - March 2021	Member Councils and EMRC submission of finalised Council-endorsed waste plans to DWER by the submission deadline of 31/03/2021.
	April - June 2021	
Responsible	Chief Sustainability Officer	

# 1.2.3 Provide a Waste Management Advisory Service

Key Actions	Status	Quarter	Comments
Undertake contaminated sites investigations (where	-	July - September 2020	Proposal submitted on 17/7/2020 to undertake a contaminated site and geotechnical investigation in Bayswater.
required)		October - December 2020	No opportunities to undertake CSI this quarter.
		January - March 2021	Due to limited staffing resources, no new opportunities were tendered for.
		April - June 2021	
Provide environmental consultancy service to member		July - September 2020	Proposal submitted on 17/7/2020 to undertake a contaminated site and geotechnical investigation in Bayswater.
Councils and other clients (where required)		October - December 2020	No opportunities to undertake consultancy services this quarter.
		January - March 2021	Consultancy services, provided to Shire of Coolgardie.
		April - June 2021	
Responsible	Chief Projects Officer		



# 1.3 To Provide Resource Recovery and Recycling Solutions in Partnership with Member Councils

# 1.3.1 Establish a Resource Recovery Facility (RRF)

Key Actions	Status	Quarter	Comments
Implement Council resolution relating to RRF Tender		July - September 2020	Liaising with HZI as required.
		October - December 2020	Liaising with HZI as required, plant under construction.
		January - March 2021	Liaison with HZI is ongoing, project is on schedule.
		April - June 2021	
Prepare annual report on Ministerial Conditions for the		July - September 2020	CAR prepared and submitted in August.
RRF		October - December 2020	Not required to be updated until the September quarter.
		January - March 2021	No report required this quarter.
		April - June 2021	
Investigate options for resource recovery technologies		July - September 2020	Permanent FOGO processing facility being progressed, feasibility study completed.
at the Red Hill Waste Management Facility including the processing of FOGO waste		October - December 2020	Request for tender documentation in preparation in conjunction with TOG
and processing of the death made		January - March 2021	Request for tender issued in February, closing in June 2021.
		April - June 2021	
Responsibilities	Chief Projects Officer		



# 1.3.2 Develop the Hazelmere Resource Recovery Park

Key Actions	Status	Quarter	Comments
Review and update Hazelmere Development Plan		July - September 2020	Development Plan being prepared.
		October - December 2020	Development Plan has been updated and will be presented to Council in early 2021
		January - March 2021	Development Plan went before Council on 25th February and was approved.
		April - June 2021	
Construct and commission Community Transfer		July - September 2020	Business case being developed.
Station and Plant and Equipment		October - December 2020	Business case being developed.
		January - March 2021	Business case to be developed. Main Roads WA is seeking to buy land on Lakes Road from EMRC to accommodate upgrade works along Great Eastern Highway Bypass. There may be an impact on the layout of the proposed CRC, dependent on the extent of land they seek to purchase.
		April - June 2021	
Construct and commission Site/Administration Office	îce	July - September 2020	Design for administration & workshop office complete, Council approved business case and budget allocation. Request for tender being developed.
		October - December 2020	Contract awarded to Bistel, detailed design complete, early works initiated.
		January - March 2021	Construction works are progressing well, practical completion planned by the end of June 2021. There have been a number of variations which are using up the approved contingency, but they are being closely managed.
		April - June 2021	
Construct and commission Community Reuse &		July - September 2020	Business case being developed.
Recycling Centre (CRC)		October - December 2020	Business case being developed.
		January - March 2021	Business case being developed
		April - June 2021	
Construct and commission Commercial Transfer		July - September 2020	Council approved business case and budget allocation to progress detailed design and request for tender.
Station and Plant and Equipment		October - December 2020	Detailed design has commenced, contract awarded to ACOR.
		January - March 2021	Detailed design has progressed well, together with completion of the tender specification. The cost estimate has however come back more than originally forecast. Value engineering exercise is taking place to reduce construction estimate. Market conditions are volatile at the moment due to COVID and stimulus packages, leading to material shortages in the construction industry as well as shortages in construction resources – these could impact the tendered price.
		April - June 2021	



Key Actions	Status	Quarter	Comments
Construct and Commission Site Workshop		July - September 2020	Refer to comments regarding Site/Administration Office above.
		October - December 2020	Refer to comments regarding Site/Administration Office above.
		January - March 2021	Refer to comments regarding Site/Administration Office above.
		April - June 2021	
Construct and Commission Site Infrastructure		July - September 2020	Completed roadworks and fencing for community entrance in Lakes Road.
		October - December 2020	Western Power pole processing area, adjacent to the C&I Building, was fenced.
		January - March 2021	Fire Hydrant near the HASS Grinder was relocated due to safety issues
		April - June 2021	
Construct Reuse Store Infrastructure (car park)	Status	July - September 2020	Deferred.
		October - December 2020	Deferred.
		January - March 2021	Deferred.
		April - June 2021	
Finalise Peppercorn Lease for CDS site		July - September 2020	Lease agreement prepared, Workpower have deferred proceeding with the Refund Point at Hazelmere.
		October - December 2020	Lease being finalised with Workpower.
		January - March 2021	Awaiting advice from Workpower regarding the lease finalization and the operational details.
		April - June 2021	
Wood Waste to Energy (WWTE) and Plant,		July - September 2020	Construction progressing.
Equipment and Buildings		October - December 2020	Construction progressing.
		January - March 2021	Updated programme to complete prepared, together with updated cost to complete – working within resources available to Anergy and EMRC. Fortnightly progress meetings taking place, with Anergy's Project Manager. Fortnightly meetings also took place with Anergy's CEO. Work on site is progressing slowly due to financial constraints within Anergy.
		April - June 2021	Work suspended on site due to Anergy's financial constraints. Anergy maintaining engineering and administrative support in reduced capacity and exploring solutions to fund project to completion.



Key Actions	Status	Quarter	Comments
WWTE Utilities and Infrastructure		July - September 2020	Being developed as required.
		October - December 2020	Being developed as required.
		January - March 2021	Being developed as required .
		April - June 2021	Being developed as required .
Construct Noise Control Fencing		July - September 2020	Planning for implementation.
		October - December 2020	Investigation underway on type of fencing to be installed
		January - March 2021	Works not progressed in quarter.
		April - June 2021	
Prepare and Submit WWTE Facility commissioning		July - September 2020	Not required, plant still being constructed.
compliance Report to DWER		October - December 2020	Not required, plant still being constructed.
		January - March 2021	Not required, plant still being constructed.
		April - June 2021	Not required, plant still being constructed.
Prepare and submit Ministerial Conditions Report to		July - September 2020	CAR prepared and submitted in July.
the EPA		October - December 2020	Not required to be completed until the June quarter.
		January - March 2021	Not required to be completed until the June quarter.
		April - June 2021	
Monitor groundwater at the Hazelmere Resource Recovery Park with the aim of removing the site as a		July - September 2020	This has been completed. The Hazelmere Resource Recovery Park was removed from the Contaminated Sites Database in November 2019.
'potentially' contaminated site		October - December 2020	Completed. See comments previous quarter.
		January - March 2021	Completed. See comments above.
		April - June 2021	
Responsible	Chief Proj	ects Officer	



# 1.3.3 Hazelmere Resource Recovery Park (HRRP) Operations

Key Actions	Status	Quarter	Comments
Oversee and guide operations of all developed projects at the HRRP in accordance with the HRRP		July - September 2020	The EMRC continued operating the develop projects within the HRRP in particular the Waste Timber Procesing Facility to supply bedding material to the West Australian Broiler Growers Association. A further 5 year supply contract was endorsed.
Development Plan		October - December 2020	The Administration & Workshop building construction contract was awarded, design of the Waste Transfer Station is underway, the WWTE plant construction continues and discussions have continued with a not-for profit organisation on a CDS Refund Point.
		January - March 2021	The Admin and Workshop construction is proceeding well, design of the Waste Transfer Station is nearly complete, the WWTE plant construction has continued, slowly, and discussions are on-going with a not-for profit organization on a CDS Refund Point.
		April - June 2021	
Provide environmental consultancy service to member		July - September 2020	No consultancy services provided.
Councils and other clients (where required)		October - December 2020	No consultancy services provided.
		January - March 2021	Consultancy services are being provided to the Shire of Coolgardie and the City of Bayswater's Baywaste compliance report.
		April - June 2021	
Responsible	Chief Projects Officer		



# 1.3.4 Identify Markets and develop Resource Recovery Products in order to reduce waste going to landfill

Key Actions	Status	Quarter	Comments
Increase volume into EMRC resource recovery		July - September 2020	Cold calling activities in the south west metro region to promote wood waste disposal.
infrastructure		October - December 2020	Investigate opportunities for a contract with Western Power for recycling non-treated power poles.
		January - March 2021	Acceptance and processing of Western Power redundant poles
		April - June 2021	
Implement the marketing strategy for Biochar (WWTE)		July - September 2020	Materials Safety Data Sheet currently being developed.
		October - December 2020	Biochar laboratory analysis completed. SDS currently being developed.
		January - March 2021	Draft Marketing Plan in progress
		April - June 2021	Marketing plan delayed whilst market analysis undertaken to determine current market value and additional laboratory analysis completed. Previously identified potential customer being re-engaged.
Investigate and develop markets for composted		July - September 2020	Provide tours of Red Hill's FOGO Processing Plant to local farmers and bring awareness about the composted product.
FOGO material		October - December 2020	Draft copy of FOGO compost brochure is completed.
		January - March 2021	Draft design of FOGO compost bag is completed.
		April - June 2021	
Investigate and develop markets for Ferricrete and		July - September 2020	Implement BCI online database to capture as many opportunities as possible within the civil construction works.
PFAS		October - December 2020	Investigate the use of Ferricrete as substrate in landscaping and aquarium applications.
		January - March 2021	Implemented a PFAS pipeline and cold called Water Corp, PTA, Construction and Earthmoving Civil companies.
		April - June 2021	
Develop and implement programs to increase sales of		July - September 2020	Explore ongoing supply opportunities for mulch with local government agencies.
Red Hill by-products		October - December 2020	Preparation for the AS4454 mulch audit with SAI Global.
		January - March 2021	Cold Calling horticulture businesses in the Swan region to promote the sale of Mulch and compost.
		April - June 2021	
Develop and implement programs to increase sales of		July - September 2020	Establish contact with commercial landscaping contractors in the Perth eastern region.
Hazelmere by-products		October - December 2020	Identify Broiler Growers who are not part of the Broiler Grower Association and promote the sale of Animal Bedding.
		January - March 2021	Investigating opportunities for a contract with PMB (Perth Materials Blowing) for the ongoing sale of woodchips.
		April - June 2021	
Responsible	Chief Ope	rating Officer	



# 1.4 To investigate leading edge waste management practices

# 1.4.1 Undertake Research into Integrated Waste Management

Key Actions	Status	Quarter	Comments
Support opportunities for the implementation of the		July - September 2020	Supporting the Shire of Mundaring.
CDS (Container Deposit Scheme) in the region		October - December 2020	Nil in this quarter
		January - March 2021	Nil in this quarter
		April - June 2021	
Evaluate the opportunity for a Plastics Processing		July - September 2020 Planning for a trial sorting of mixed plastics with Chairay.	Planning for a trial sorting of mixed plastics with Chairay.
Facility and the feasibility of plastics recycling		October - December 2020	Delayed due to COVID-19 restriction on Chairay importing and assembling the equipment.
		January - March 2021	Still in delay because of Covid-19 restrictions, imported plant now received and stored pending assembly and trial.
		April - June 2021	
Expand CRC network based on Mundaring model		July - September 2020	No opportunities in the quarter
		October - December 2020	No opportunities in the quarter
		January - March 2021	No opportunities in the quarter
		April - June 2021	
Responsible	Chief Projects Officer		

## 1.4.2 Provide Leadership in the development of Waste Policy and Practices

Key Actions	Status	Quarter	Comments
Provide input to new DWER policies and regulations	Status	July - September 2020	Preparing a submission to draft better practice composting guidelines.
affecting waste disposal, composting etc. (where required)	ecting waste disposal, composting etc. (where	October - December 2020	No opportunities to provide input this quarter.
required)	January - March 2021	No opportunities to provide input this quarter.	
		April - June 2021	
Responsible	Chief Executive Officer		



# 1.4.3 Identify, Investigate and Develop New Waste Management Practices and Services

Key Actions	Status	Quarter	Comments
Investigate to determine the feasibility of in-house processing of:  > crushing ferricrete > grinding greenwaste		July - September 2020	<ul> <li>Ferricrete Production: An existing draft business case for the excavation and crushing of ferricrete is presently being updated for review by the Red Hill Operations team.</li> <li>Greenwaste grinding: The volume of clean greenwaste received in the last financial year (2019/20 7590 m3 over one grinding campaign) is too low to justify the high capital and operating costs of grinding plant.</li> </ul>
Prepare business case if positive		October - December 2020	No opportunities to provide input in the quarter.
		January - March 2021	
		April - June 2021	
Develop a monitoring regime for the Wood Waste to		July - September 2020	Stack emissions monitoring regime developed as part of the DWER licence conditions, wood waste monitoring plan complete.
Energy Facility to meet regulatory requirements:		October - December 2020	Stack emissions monitoring regime developed as part of the DWER licence conditions.
<ul><li>Woodwaste feedstock monitoring</li><li>Stack emissions monitoring</li></ul>		January - March 2021	Monitoring regime complete and ready for implementation when plant is operational.
Ambient monitoring		April - June 2021	Monitoring regime complete and ready for implementation when plant is operational.
Investigate costs related to power supply to the		July - September 2020	Investigating solar power for transfer station as an alternative to reticulated mains power.
southern end of the Red Hill site and prepare business		October - December 2020	Being considered as part of overall site energy policy.
case if needed		January - March 2021	Being considered as part of overall site energy policy – consultant has considered the overall power requirements of the site and made various recommendations on the use of solar, battery power storage and use of portable generators.
		April - June 2021	
Investigate an EMRC regional waste collection service		July - September 2020	Developing an application to the ACCC.
		October - December 2020	Application drafted, in preparation for review.
		January - March 2021	Participant Council CEO's being consulted on draft application prior to lodgment of application.
		April - June 2021	
Investigate EMRC regional partnerships for		July - September 2020	No opportunities to provide input in the quarter.
recyclables		October - December 2020	No opportunities to provide input in the quarter.
		January - March 2021	No opportunities to provide input in the quarter.
		April - June 2021	
Seek approval for FOGO and Liquid Waste Processing Plant (Red Hill)		July - September 2020	Interim FOGO Facility approved, permanent FOGO Facility has an existing Ministerial approval, liquid waste approvals in process.
		October - December 2020	Currently liaising with regulators.
		January - March 2021	This project is now incorporated into an application that collectively addresses all known activities proposed for the future at Red Hill. An RFQ was developed to develop this under a S38 application and put to the market for applications.
		April - June 2021	



Responsible	Chief Projects Officer

## 1.5 To Contribute towards Improved Regional Air, Water and Land Quality, Regional Biodiversity Conservation and Address Climate Change

## 1.5.1 Implement the Environmental Strategy

Implement actions and initiatives to meet regional		July - September 2020	>	Actions are addressed and updated as part of existing Sustainability Team Programs.
environmental and sustainability priorities. (refer Regional Environmental Strategy 2016-2020)		October - December 2020	>	The Natural Environment Team is addressing the actions in the Regional Environmental Strategy.
regional Environmental estategy 2010 2020)		January - March 2021	>	The Natural Environment Team continues to address the actions in the Regional Environmental Strategy.
		April - June 2021		
Develop a new Regional Environment Strategy	•	July - September 2020	>	Planning is currently underway to incorporate the Environmental strategy due for review this year, into an EMRC Sustainability Strategy.
			>	Initial planning including: vision, mission, identify key result areas and sustainable development goals. Configuring a structure for the sustainability strategy framework.
		October - December 2020	>	To be further developed at the conclusion of the GHD Strategic Review process.
		January - March 2021	>	To be further developed at the conclusion of the GHD Strategic Review process.
		April - June 2021		
Responsible	Chief Sus	tainability Officer		



# 1.5.2 Implement the Eastern Region Catchment Management Program (ERCMP)

Key Actions	Status	Quarter	Comments
Implement the Eastern Region Catchmed Management Program	nt •	July - September 2020	<ul> <li>Provided Natural Environment Officer in-situ support to the City of Swan one day per week and Shire of Mundaring two days per week.</li> <li>Commenced providing assistance to the Shire of Mundaring to complete the Interim Black Cockatoo Reserves Management Plan.</li> <li>Commenced preparations for a tour for the Sub-Coordinators and Chairs in the East region.</li> <li>Prepared articles for the August/September and October/November editions of the Greenpage.</li> <li>Provided plant ID assistance to Susannah Brook Catchment Group.</li> <li>Undertook a private landholder consultation site visit for the Shire of Mundaring.</li> <li>Developed a flyer for the Community Event at Wangalla Brook.</li> <li>Attended various training webinars on the Management of Wetlands and Constructed Lakes, Aquatic Weed Management, Climate Change and Designing a water quality monitoring program.</li> <li>Attended Wooroloo Brook Landcare Group, Blackadder Woodbridge Catchment Group, Lower Helena Association, Susannah Brook Catchment Group, Jane Brook Catchment Group and Helena River Catchment Group General meetings and AGMs.</li> <li>Investigated the Aboriginal heritage consultation process to support Shire of Mundaring landcare groups and attended a meeting with the Department of Planning, Lands and Heritage and Shire of Mundaring Officers.</li> <li>Continued to investigate insurance cover for Catchment Group volunteers.</li> <li>Continued with the development of a site assessment template for volunteers to use when planning restoration projects.</li> <li>Recommenced assistance for Susannah Brook Catchment Group to help develop their draft Catchment Action Plan.</li> <li>Attended site visits with BWCG for updates on restoration and rehabilitation work and potential SALP funded projects.</li> <li>Organised the servicing and pre-start requirements for the Steam Weeder.</li> <li>Completed the WBLG promotional brochure.</li> <li>Purchased an Auger, to assist commu</li></ul>



Implement the Eastern Region Catchment Management Program	January - March 2021	Provided Natural Environment Officer in-situ support to the City of Swan one day per week and Shire of Mundaring two days per week.  Hosted a tour of ERCMP project sites for the Sub-Coordinators and Chairs.  Prepared articles for the December/January editions of the Greenpage.  Undertook private landholder consultation site visit for the Shire of Mundaring.  Attended Wooroloo Brook Landcare Group, Blackadder Woodbridge Catchment Group, Lower Helena Association, Susannah Brook Catchment Group, Jane Brook Catchment Group and Helena River Catchment Group General meetings and AGMs.  Coordinated a meeting with the Department of Planning, Lands and Heritage and Shire of Mundaring Officers on the consultation process to support Shire of Mundaring landcare groups.  Hosted the End of Year Volunteer Celebration Event.  Coordinated a meeting with Shire of Mundaring and DPLH Heritage Officers to review the Aboriginal Heritage Consultation Process, focusing on supporting volunteer groups working within registered heritage sites.  Provided advice to Friends of Falls Park and adjacent private landowners on best practice methodologies to repair a section of Jane Brook.  Technical advice and on-ground support to Friends of Wangalla Brook on weed management, plant and seed species selection, community engagement strategies and restoration methodology.  Commenced the development of a site assessment tool to assist volunteer groups when planning projects.  Provided advice to Friends of Falls Park and adjacent private landowners on best practice methodologies to repair a section of Jane Brook and discussed the opportunity to apply for CRP funding.  Engaging with WBLG to develop a SALP grant along waterways which are a priority for local government.  Engaging with BWGG with potential SALP application  Conducted photo-monitoring for:  Katharine Street River Gang's 2020/2021 CRP project.  Friends of Lion Mill Creek's 2020 SALP and 2020/2021 CRP project.  Friends of Wangalla Brook - Restoring Wangalla Brook 2020/2021 CRP project.  Frie
	January Maron 2021	days per week.



Requested a grant variation on behalf of Katharine Street River Gang to reallocate some weed control and stakes/guards
funding from two CRP grants to additional seedlings to extend the group's revegetation area along the Helena River.  Requested a grant variation on behalf of Friends of Lion Mill Creek to move their proposed CRP planting site to a new
location due to 2020 SALP planting already revegetating the proposed site.
Assisted Friends of Lion Mill Creek to select species and order seedlings for their CRP project.
Assisted Friends of Falls Park with scheduling activities for their 2021 SALP grant project.
Participated in a stakeholder meeting with Catchment Group volunteers to review the strategic direction of the ERCMP.
Assisted with the initial planning of two State NRM Program grant applications - Wooroloo Bushfire Recovery and Far Dams Project Stage 2.
Assisted Shire of Mundaring to finalise the Black Cockatoo Reserves Management Plan.
Assisted Susannah Brook Catchment Group with hiring the EMRC's Steam Weeder as an in-kind contribution to their Sta NRM Program grant.
Assisted Susannah Brook Catchment Group investigate insurance requirements in order to renew their premium.
Assisted Friends of Black Cockatoo Reserves to submit a partnership proposal to the Water Corporation to seek funding to dieback treatment.
Supported Susannah Brook, Jane Brook and Helena River Catchment Groups through meeting attendance and technic support.
Assisted the new Treasurer of Jane Brook Catchment Group to understand all grant projects the groups auspices.
Participated in Environmental Working Group meetings at the Shire of Mundaring.
A partnership is being explored with Murdoch University for an environmental program.
Conducted monthly Eucalyptus rudis photo-monitoring in South Guildford for Murdoch University.
Produced bi-monthly editions of the Greenpage newsletter to raise community awareness on bushland and catchme health issues and rehabilitation activities.
Conducted and co-ordinated weed management for the 'Restoration of Wangalla Brook' CEP Grant.
Conducted whate manifesing at Wangella Prock in Kangamia for CFD and CPD grants

- P Grant.
- Conducted photo-monitoring at Wangalla Brook in Koongamia for CEP and CRP grants.
- > Organised a nest-boxing workshop for Friends of Wangalla Brook as part of the CRP project
- > Supported Lower Helena Association (LHA), Wooroloo Brook Landcare Group (WBLG) and Blackadder Woodbridge Catchment Group (BWCG) through meeting attendance and technical support.
- > Involved in a WBLG community meeting focussed on post fire work and expectations for the Tilden Park community in Gidgegannup.
- Managed and Co-ordinated meetings and site visits for the development of a State NRM Community Stewardship Grant 'Post fire restoration of the Wooroloo Brook catchment'.
- Site visits to private property owners in fire affected areas within Gidgegannup and Wooroloo seeking landcare advise.
- Assisted WBLG in becoming incorporated.
- Site visit of Flora Street Gang for possible SALP grant application.
- Conducted water monitoring in the Blackadder Woodbridge Catchment.
- Attended SALP breakfast on behalf of BWCG.
- Site visit, mapping assistance and general assistance for LHA 2022 SALP grant application.



		April - June 2021		Attended the 2021 WA Wetland Management conference, focussing on rehabilitation and restoration techniques for wetland areas within WA.  Participated in a stakeholder meeting with Catchment Group volunteers to review the strategic direction of the ERCMP.  Provided monthly reporting to City of Swan.  Prepared and conducted photo-monitoring for the acquittal of City of Swan's Community Riverbank Project 'Restoration of Waugal Lagoon'.  Co-ordinated a Native Bee Workshop as part of the BSFH's program in Koongamia.  Met with Friends of Yongka Birl to identify land parcels affected by Cotton Bush infestation.  Involved in one on one training with members of Friends Yongka Birl in regards to OH&S – Bush Skills training.  Sent out weed management letters to local residents as required.  Hosted a meeting to develop a State NRM Community Stewardship Grant and discuss a Community Collaboration EOI following on from the "Farm dams as refuges for freshwater plants and animals in a drying climate".  Developed an EOI for the State NRM Community Collaboration grant "New methods for managing drought refuges for imperilled freshwater species".  Invited to progress to stage 2 of the application process for the Community Collaborative grant for the "New methods for managing drought refuges for imperilled freshwater species".  Invited to progress to stage 2 of the application process for the Community Collaborative grant for the "New methods for managing drought refuges for imperilled freshwater species".  Invited to private landholders who participated in the "Farm dams as refuges for freshwater plants and animals in a drying climate" inviting them to participate in the follow project.  Invitations sent to citizens scientists who participated in the "Farm dams as refuges for freshwater plants and animals in a drying climate" inviting them to participate in the follow project.  Hosted the Volunteer Action planning meeting.  Attended all Swan Alcoa Landcare Program (SALP) sites with grant applicants in Perth's Eastern Region.  Secu
Key Actions	Status	Quarter	<u> </u>	Comments
Provide skills-based training in Perth's Eastern Region		July - September 2020	\[ \text{\tin}\text{\tetx{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\ti}\\\ \ti}}\\ \text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tin}\text{\text{\text{\text{\text{\text{\texi}\tint{\text{\text{\texit{\text{\texi}\tint{\text{\texit{\text{\text{\text{\texi}\text{\text{\texi}\text{\texit{\texi}\text{\texi}\titt{\texitit}}\\text{\texit{\texi{\texi{\texi{\tex	Hosted one Bush Skills for the Hills workshop – Talking about techniques: landcare practice across diverse landscapes – for 18 Friends and Catchment Group volunteers from the East region.  Co-ordinated and attended a community event at Wangalla Brook focusing on education, weeding and planting 500 seedlings.



		Currently planning an Alternative Weed Management workshop with members of the Blackadder Woodbridge Catchment Group (BWCG) in the City of Swan.
	October - December 2020	<ul> <li>Hosted 3 Bush Skills for the Hills workshop – Native grasses Walk and talk and Native plant propagation workshop x 2</li> <li>Delivered 2 workshops to increase technical skills for the Wooroloo Brook Landcare Group members.</li> </ul>
	January - March 2021	<ul> <li>Organised the Bush Skills training</li> <li>Hosted the online Grant writing workshop</li> <li>Hosted in collaboration with Perth NRM the State NRM grant writing workshop</li> <li>Hosted and delivered the Bee-haviour workshop</li> </ul>
	April - June 2021	
Develop, implement and deliver biodiversity conservation and water quality initiatives	July - September 2020	Supported the Shire of Mundaring to commence their Broz Park Wetland Restoration Project funded by the State NRM Program. Tasks included submitted a grant variation due to COVID-19 delays, developing a communication plan to engage local residents and the planning of a community education event.
		Commenced planning with the Shire of Mundaring and DBCA for a Riverbank Program funded project along a section of the Helena River in 2021/22.
		Attended Community Rivercare Program project planning site visits with DBCA and volunteer groups for 2020/21 to provide support for the Fo Wangalla Brook in the City of swan and the Fo Lion Mill Creek, Helena River Catchment Group, Katharine Street River Gang, Fo Jarrah Creek and Fo Pioneer Park in the Shire of Mundaring.
		Continued managing and implementing the CEP and Rivercare grants for the Restoration of Wangalla Brook, within the City of Swan.
		Continued to provide project management support to the Friends of Lion Mill Creek for their SALP and CRP grants and to Katharine Street River Gang for their CRP grant.
		Conducted photo-monitoring of the Wangalla Brook CEP and CRP sites, within the City of Swan and the Lion Mill Creek SALP/CRP and Katharine Street River Gang CRP sites.
		Attended a planting day at Waugal Lagoon, co-ordinated by the City of Swan for their Riverbank Grant concentrating on the restoration of Waugal Lagoon.
		> Assisted Susannah Brook Catchment Group with a community planting day funded by the State NRM Program.
		> Assisted Friends of Lion Mill Creek with the installation of tubestock through their SALP grant funding.
		Assist Susannah Brook Catchment Group to undertake water quality monitoring in Susannah Brook Reserve (City of Swan) as part of their State NRM Program grant funded project.
		Resumed Eucalyptus Rudis photo-monitoring on Lower Helena river floodplain for further contribution to Murdoch University research within the City of Swan.
		Organised and attended three planting day at Wangalla Brook with Clayton View Primary School, planting a total of 1500 seedlings.
		Conducted water monitoring within the City of Kalamunda and with officers from DBCA.
		Attended a planting day with Friends of Piesse Brook within the City of Kalamunda.



Key Actions	Status	Quarter	Comments
Develop, implement and deliver biodiversity conservation and water quality initiatives	•	July - September 2020	Attended site visits with members of WBLG within Noble Falls Reserve to identify areas where planting would be beneficial and areas which would benefit from grant funding.
			Co-ordinated a planting event at Noble Falls Reserve within the City of Swan.
		October - December 2020	Initiating an in-situ water monitoring program by engaging the Blackadder Woodbridge Catchment Group (BWCG) and locating sites to monitor.
			Assisted the City of Swan to develop projects which would improve the health of the Swan River.
			Supporting the groups to develop new projects along the Helena River.
			Promoted Fertilise Wise program at Shire of Mundaring's Broz Park Wetland Restoration Project Community Education Event in Helena Valley.
			Promote catchment health principles when planning landcare projects with catchment groups.
			Community event at Wangalla Brook - raising awareness of the impact of what is done on the land and how this influences the health of the brook and the impact to the Helena River.
			Alternative Weed Management event at Plunkett Park, discussing methods to limit the use of chemicals and the potential impacts chemicals have in a sensitive systems.
			Co-ordinating a CEP Project in Koongamia, Restoring Wangalla Brook, managing weed management, rubbish removal and planting native seedlings and photo-monitoring.
		January - March 2021	<ul> <li>Assisted Katharine Street River Gang to select species and order seedlings for two CRP projects along the Helena River</li> <li>Assisted Friends of Lion Mill Creek to select species and order seedlings for their CRP project</li> <li>Conducted monthly Eucalyptus rudis photo-monitoring in South Guildford for Murdoch University.</li> <li>Conducted and co-ordinated weed management for the 'Restoration of Wangalla Brook' CEP Grant</li> <li>Conducted photo-monitoring at Wangalla Brook in Koongamia for CEP and CRP grants.</li> <li>Conducted water monitoring in the Blackadder Woodbridge Catchment.</li> <li>Prepared and conducted photo-monitoring for the acquittal of City of Swan's Community Riverbank Project 'Restoration of Waugal Lagoon'.</li> </ul>
		April - June 2021	



Key Actions	Status	Quarter	Comments
Develop conservation knowledge and skills in children and young people towards future environmental		July - September 2020	Developed 7 on line replacements which were emailed to 280 families and teachers and were put up on the BS4Y and Perth's Eastern Region website for easy access. Workshops resumed for 9 schools in Swan.
and young people towards tuture environmental Stewardship		October - December 2020  January - March 2021	Delivered 26 Bush Skills for Youth events  Bugle Tree Creek holiday workshop  Monitoring wildlife  Clean energy Planting for the 6 seasons x 6 workshops Six seasons bush walk Landcare techniques Bushranger project x 4 Quenda in your neighbourhood x 2 Wildflower walk Cute and creepy water creatures Assessing waterway health Broz park community event Plant ID for home schoolers Uluru planning session Introduction to BS4Y Exploring Wangalla Brook  Delivered 17 Bush Skills 4 Youth events Workshops; S x Survival in wetland habitats S x Bush regeneration Eco gardening Bee-haviour Quenda in your backyard
			Belmont Birds - online material Building native bee hotels Building habitat boxes for wildlife 2 x Survival in wetland habitats
			<ul> <li>Festivals</li> <li>Survival in wetland interactive display at the Blue Sky</li> <li>Kidzfest</li> </ul>
		April - June 2021	
Responsible	Chief Sus	tainability Officer	



## 1.5.3 Implement the Water Quality and Conservation Program

Key Actions	Status	Quarter	Comments
Support regional implementation of water efficiency and water quality management	•	July - September 2020	<ul> <li>Prepared water data analysis report for Mundaring, Bassendean and Belmont.</li> <li>Quarterly performance Review Mundaring, Bassendean and Belmont</li> <li>Tested Power Bl as a presentation tool (Mundaring used as an example)</li> <li>Water data received for City of Swan; analysis report to be prepared.</li> <li>Started Waterwise council reporting for Mundaring and Bassendean.</li> <li>Irrigation vs rainfall oval analysis for Mundaring</li> </ul>
		October - December 2020	<ul> <li>Submitted Gold Re-endorsement Waterwise Councils for all Participating Councils.</li> <li>Assisted Mundaring with Aquatic Centre 5-year Re-endorsement plan.</li> <li>Provided Water Data analysis and Snapshot for Bassendean, Belmont and Mundaring.</li> <li>Quarterly performance Review Mundaring, Bassendean and Belmont</li> <li>Held Water Team meeting for Mundaring</li> </ul>
		January - March 2021	<ul> <li>Started developing new 5-year Waterwise Council Action Plans for Town of Bassendean, Shire of Mundaring, City of Swan and Town of Victoria Park</li> <li>QPR held for City of Belmont, Town of Bassendean and Shire of Mundaring for water performance.</li> <li>Held water team meetings for City of Swan and Town of Victoria Park.</li> <li>Promoted MC's that have been nominated for the Water Corporation's 2021 Community Choice Awards (City of Bayswater, City of Swan and Town of Bassendean).</li> </ul>
		April - June 2021	
Responsible	Chief Sus	tainability Officer	



# 1.5.4 Implement the Future Proofing Program

Key Actions	Status	Quarter		Comments
Support regional implementation and monitoring of climate action and climate change adaptation and risk management		July - September 2020	AA	Assisted with procurement Australia submission for Mundaring and Bassendean  Discussion with Procurement Australia on including other Member Councils. Business case to be completed by Procurement Australia ETA 2 weeks.
		October - December 2020	<b>A</b>	Attended the WALGA Briefing Session (14 December): Power Purchase Agreement for Local Government and provided relevant member Council data.
		January - March 2021	~	Assisting participating councils with the WALGA Energy Sustainability and Renewables Project (formerly known as the PPA).
		April - June 2021	>	
Responsible	Chief Sustainability Officer			

## 1.5.5 Review and Implement the Achieving Carbon Emissions Reduction (ACER) Program

Key Actions	Status	Quarter	Comments
Support regional implementation of energy efficiency and emissions reduction		July - September 2020	<ul> <li>Gathered Fleet data for Bassendean, Belmont and Mundaring.</li> <li>Drafted Streetlight Advocacy presentation for Mundaring.</li> <li>Streetlighting advocacy modelling for Mundaring.</li> <li>Quarterly performance Review Mundaring, Bassendean and Belmont.</li> </ul>
		October - December 2020	<ul> <li>Prepared Emission Data analysis for Bassendean, Belmont and Mundaring.</li> <li>WALGA (Power Purchase Agreement) PPA webinar attendance.</li> <li>Assisted member councils to provide data to WALGA's PPA project.</li> <li>Quarterly performance Review Mundaring, Bassendean and Belmont.</li> <li>Bassendean meeting to discuss Net Zero plan, budgeting and deliverables for the next year.</li> </ul>
		January - March 2021	<ul> <li>Bassendean Site visit (energy Audit) for the Administration building.</li> <li>Energy Audit Report Administration building.</li> <li>QPR held for City of Belmont, Town of Bassendean and Shire of Mundaring for energy performance</li> </ul>
		April - June 2021	
Responsible	Chief Sus	tainability Officer	



# 1.5.6 Review and implement the Swan and Helena Rivers Management Framework

Key Actions	Status	Quarter	Comments
Deliver actions and initiatives from the Swan and Helena Rivers Management Framework	•	July - September 2020	<ul> <li>The Swan &amp; Helena Rivers Understanding Flood Risk Stage 4 - Adaptation Planning has been progressing on target. To date 4 of the 6 participating Councils have received their Adaptation Plan for review.</li> <li>Webinars were held with 6 participating Councils to raise awareness regarding data generated in Stages 1-3 of the project.</li> <li>Consultation with participating Councils, Department of Water Environment Regulation (DWER) and Department of Fire &amp; Emergency Services (DFES) is ongoing to ensure the Adaptation Planning is successful.</li> </ul>
		October - December 2020	<ul> <li>The Swan &amp; Helena Rivers Understanding Flood Risk Stage 4 - Adaptation Planning documents have now been finalised and sent to councils.</li> <li>Webinars were held with individual participating councils with regard to their adaptation planning document.</li> <li>Submitted 'Flood Aware. Be Prepared' grant to as part of National Disaster Resilience program.</li> </ul>
		January - March 2021	<ul> <li>Received Grant from National Disaster Resilience program (NDRP) to commence work for the 'Flood Aware, Be Prepared Campaign'.</li> <li>Held a Webinar for participating councils to explain the scope, timeline and deliverables of the project.</li> <li>Continue to work with BMT for the content of the Flood brochure and Regional flood Video, and commenced development with graphic designer.</li> </ul>
		April - June 2021	
Responsible	Chief Sust	tainability Officer	

## 1.5.7 Identify, Investigate and Develop New Environmental and Sustainability Opportunities

Key Actions	Status	Quarter		Comments
Identify, investigate and develop new regional, environmental and sustainability opportunities		July - September 2020	AA	Currently researching the opportunity to trial the use of fuel load assessments via Regional Mapping of Bush Fire Risk. Following the Swan & Helena Rivers Understanding Flood Risk Stage 4 - Adaptation Planning, the development of Flood Awareness communication tools for each participating Councils is proposed to assist our member Councils in communicating with residents and businesses as needed. A proposal has been sent out to participating Councils as well as DFES and DWER for comment.
			A	Benchmarking Building Efficiency – Phase one is complete. Phase two is underway with three energy audit reports received for Bayswater, Belmont and Swan.  Finished Bassendean Site Visits.
		October - December 2020	\ \ \	Regional Mapping – Regional Remote Sensing Guideline completed and presented to participating councils.  Swan & Helena Rivers Understanding Flood Risk – National Disaster Resilience Program (NDRP) Grant application submitted for the Understanding Flood Risk Awareness Community Awareness Project.
			>	Benchmarking Building Efficiency – Phase one is complete. Phase two nearing completion with all draft reports (Bassendean, Bayswater, Belmont, Mundaring, and Swan) received and being reviewed for issue as final.



	January - March 2021	<ul> <li>Benchmarking Building Efficiency (BBE) – Nearing completion. Final reports issued for Belmont and Swan, final reports received and to be issued shortly for Bassendean, Bayswater and Mundaring.</li> <li>Clean Energy Future Fund – With information from the BBE reports, currently developing and submitting a grant application for building energy efficiency, lighting and streetlighting upgrades, for Bassendean, Bayswater and Mundaring.</li> <li>Hosted a webinar with Western Power for MC's regarding LED streetlighting upgrades.</li> <li>Hosted a meeting with Department of Biodiversity, Conservation and Attractions, Shire of Mundaring and City of Swan to develop regional biodiversity project to submit to the State NRM Community Stewardship grant</li> <li>Hosted a meeting with Murdoch University to investigate the potential partnership in a "Fox research" project</li> <li>Hosted a meeting with Murdoch University to investigate the potential to partnership in research into the effects of installation of artificial habitat in fire affected areas.</li> </ul>
	April - June 2021	
Responsible	Chief Sustainability Officer	

# **Key Result Area 2 Economic Development Objective**

## 1.6 To Facilitate and Advocate for Increased Investment in Regional Infrastructure

## 1.6.1 Review and Implement the Regional Integrated Transport Strategy (RITS)

Key Actions	Status	Quarter		Comments
Implement actions and initiatives to meet regional integrated transport and safety priorities		July - September 2020	A A A A	Held a RITS IAG quarterly meeting on 15 September 2020 with attendees from member Councils and key stakeholders. Steve Beyer from Department of Transport 'Looking at our Cities through the Net Zero emissions lens' and the state government approach towards the same.  Attended initial Net Zero workshop for starting the process of developing the Net Zero cities and how transport can play a role in it – 2 July 2020.  Attended the progressive workshop on Net Zero Cities on 16 September 2020.  Attended the Hydrogen cluster workshop organized by the Hydrogen Society of Australia.
		October - December 2020	A A A	Completed the region's Travel Card which summarizes ABS 2016 people movement data, inter and intraregional. Published via social and print media.  Participated in the hydrogen cluster meeting for supporting hydrogen as a fuel for transport. Submitted EMRC's support for the cluster's submission to NERA.  Representing the region in DoT's NetZero meeting with an emphasis on reducing emissions generated by the transport sector.
		January - March 2021	>	Completed the region's Safety Card which summarises Main Roads WA data from 2015 to 2019. Published via social and print media.



		>	Continued participation in the hydrogen cluster meeting for supporting hydrogen as a fuel for transport. Submitted EMRC's support for the cluster's submission to National Energy Resources Australia (NERA).
		>	Representing the region and the six member Councils in Department of Transport's trackless tram consortium.
		>	Investigating options for an electric vehicle (EV) charging station at 226 Great Eastern Highway.
	April - June 2021		
Develop a new Regional Integrated Transport Strategy	July - September 2020	A A	Contributed to the overarching sustainability strategy with respect to transport initiatives and priorities for the EMRC. Attended workshops for the same.
	October - December 2020	>	This update will form part of the new Sustainability Strategy development.
	January - March 2021	>	This update will form part of the new Sustainability Strategy development.
	April - June 2021		

Key Actions	Status	Quarter	Comments
Deliver actions and initiatives from the Regional Road Safety Plan		July - September 2020	Completed the design and finalized the marketing of Share the space campaign. The campaign was launched in 14 September 2020.
			> Met with the executives from Transafe WA to discuss the possibility of doing Share the Space campaign for Heavy Vehicles.
			Attended the TransafeWA annual Road Safety Forum.
			Submitted quarterly reporting to the office of Road Safety for Share the Space campaign.
		October - December 2020	> Submitted final and annual report to Office of Road Safety, Canberra, for the 'Share the Space' campaign.
			> Met with TransafeWA regarding a road safety campaign partnership focused on heavy vehicles.
			> Mapped the region's cycle network and heavy vehicle crashes.
		January - March 2021	Submitted article on the 'Share the Space' campaign to feature in their Newsletter. Send emails to the member Councils gauging their acceptance of Give A Truck campaign.
			Met with Anthology consultants regarding a road safety campaign partnership focused on heavy vehicles.
			Mapped the region industrial areas and the key freight routes.
		April - June 2021	
Deliver actions and initiatives from the Regional		July - September 2020	Met with the member Councils to discuss the priorities of the actions from the Congestion Management.
Congestion Management Action Plan			Mapped the region's shared paths and cycle path to start understanding the missing links and then further advocating for the missing links.
			Met with Director of Pastin Solution to discuss EMRC's contribution in the National Freight Strategy.
		October - December 2020	> To be updated further in 2021.
		January - March 2021	<ul> <li>Met with the member Councils to discuss the priorities of the actions from the Congestion Management.</li> <li>Met with FLCWA industry liaison and further the City of Canning to work out efficient freight routes for the region.</li> </ul>
			>



		April - June 2021
Responsible	Chief Sustainability Officer	



# 1.7 To Facilitate and Advocate for Regional Economic Development Activities

# 1.7.1 Review and Implement the Regional Economic Development Strategy (REDS)

Key Actions	Status	Quarter	Comments
Implement actions and initiatives to meet regional economic development priorities		July - September 2020	Attracting Business Investment prospectus 'Investing in Perth's Eastern Region' presented to EMRC Council on the 17th September, which was approved and endorsed.
			Drafted an Awards submission for Economic Development Australia for the 'Investing in Perth's Eastern Region Prospectus', awards have been postponed until 2021 due to COVID.
			Created a video and content to support the Belmont Business Awards category 'EMRC Business Person of the Year' this award is open for all businesses in the Region.
			> Started the social campaign to support local businesses to apply for the BBEC business awards and the EMRC category.
		October - December 2020	Attended the Belmont and WA Small Business Awards 2020, EMRC Business Person of the Year awarded to Gavin Wicks, Strike Training and Consulting.
			Disseminated hard and electronic copies of the 'Investing in Perth's Eastern Region' prospectus. Received by councilors, staff, member council representatives and stakeholders.
			Promoted and ended the BBEC business awards through our social campaign.
			Attended State of Economy event along with Economic Development Officer Group members.
			Held business forum 'How to do Business with Local Government' by WALGA on 28 October 2020, 20 attendees.
	January - March 2021	Hosted an Economic Development Officer meeting, presentation from the Department of Treasury on Perth's Eastern Region Economic Forecast	
			Attended and shared to the EDOG the Bankwest Curtain Economics Centre Back in Business, WA Small Business and the Impact of COVID-19 online event
		April - June 2021	
Identify, investigate and promote new economic development and digital opportunities		July - September 2020	Attended series of webinars surrounding 'The Future of Infrastructure 2020' which had a broad overview on direction of smart cities, upcoming technology in smart nodes, new airport infrastructure and road demands.
		October - December 2020	➤ Held and presented at the Waste Management and the Circular Economy Forum, 25 November 2020, 30 attendees.
	January - March 2021	Researching and Developing Economic Report cards for EDOG members using REMPLAN platform and Profile ID economic tools.	
			Liaised with Engineering and Manufacturing Industry Cooperative Limited (EMICoL) to initiate development to host a small business event - strategic tendering, project management and procurement
		April - June 2021	
Develop a new Regional Economic Development Strategy		July - September 2020	Commenced planning internally with staff, brainstorming sessions and research into how to adapt the ED strategy into the forming Sustainability Strategy
		October - December 2020	Internal team meetings to discuss format and priority actions for the Sustainability Strategy.
L		1	<u> </u>



		January - March 2021	A	Monitoring situation with EMRC's Strategic review which incorporates sustainability strategy components to align the documents and pillar commitments
		April - June 2021		
Responsible	Chief Sust	ainability Officer		

# 1.7.2 Identify and Investigate Strategic Regional Development Project and Investment Opportunities

Key Actions	Status	Quarter	Comments
Identify business and investment opportunities and initiatives		July - September 2020	<ul> <li>Attracting Business Investment prospectus 'Investing in Perth's Eastern Region' presented to EMRC Council on the 17th September, which was approved and endorsed.</li> <li>Commenced planning for dissemination of prospectus.</li> </ul>
		October - December 2020	Disseminated hard and electronic copies of the 'Investing in Perth's Eastern Region' prospectus. Received by Councilors, staff, member council representatives and stakeholders.
			<ul> <li>Disseminated the Prospectus at the Belmont Business Breakfast with local industry attendees and community representatives.</li> <li>Met with Business Foundations to discuss potential collaboration in 2021/2022.</li> </ul>
		January - March 2021	<ul> <li>Attended a webinar 'Marketing and Communication Strategies that Facilitate Economic Development in Local Government' to explore how marketing and communication can help attract business and industries to Local Government</li> <li>Joined webinar Smart Cities – Digital Government 'Putting Data into Practice'. Examples of data excellence within smart cities and communities.</li> </ul>
		April - June 2021	
Responsible	Chief Sus	tainability Officer	



# 1.8 To Facilitate Regional Cultural and Recreational Activities

# 1.8.1 Continue the Coordination, Marketing and Promotion of Regional Events

Key Actions	Status	Quarter	Comments
Coordinate, market and promote regional events		July - September 2020	<ul> <li>Commenced initial planning of Avon Descent Marketing material for 2021.</li> <li>Initiated regional marketing plan.</li> <li>Liaised with Lotterywest surrounding potential future COVID impacts and new structure of grant application process.</li> <li>Continued to accept events for spring on Perth's Eastern Region Webpage, current 20.</li> </ul>
		October - December 2020	<ul> <li>Coordinated and gathered grant application details from participating Councils for the Family Fun Days 2021 Lotterywest grant application.</li> <li>Submitted the grant application to Lotterywest for the 2021 Avon Descent Family Fun Days.</li> <li>Hired out the water station equipment to City of Belmont for the month of November for the Let's Celebrate Festival.</li> </ul>
		January - March 2021	<ul> <li>Met with Director from creative agencies to progress concept designs for the Avon Descent Family Fun Days</li> <li>Provided participating Councils with first design drafts of content for the Family Fun Days</li> <li>Met with the Avon Decent Project Team to discuss current event concerns, marketing situation and important timeframes leading up to the event</li> <li>Liaised with Lotterywest re: additional questions toward grant application – Funding increase, COVID-19 Plans and environmental damage concerns.</li> <li>Loaned water refill station equipment to the Blue Sky Festival in March 2021.</li> <li>Promoted events on Perth's Eastern Region webpage platform, 16 community events were registered and posted on our event page.</li> </ul>
		April - June 2021	
Responsible	Chief Sus	tainability Officer	



# **Key Result Area 3 Good Governance Objective**

# 1.9 To Provide Advice and Advocacy on Issues Affecting Perth's Eastern Region Review and Implement the Regional Advocacy Strategy (RAS)

Key Actions	Status	Quarter	Comments
Develop and implement actions to support regional		July - September 2020	> Advocacy ongoing in terms of regional priorities
advocacy priorities.		October - December 2020	> To be updated as part of the new Sustainability Strategy in 2021
		January - March 2021	➤ To be updated as part of the new Sustainability Strategy in 2021
		April - June 2021	
Develop a new Regional Advocacy Strategy		July - September 2020	> Development will be on hold whilst a holistic Sustainability Strategy across all aspects of the business is considered
		October - December 2020	> To be updated as part of the new Sustainability Strategy in 2021
		January - March 2021	> To be updated as part of the new Sustainability Strategy in 2021
		April - June 2021	
Continue to advocate for Regional Youth priorities	•	July - September 2020	<ul> <li>Held Regional Youth Officer meeting on Wednesday 2 September, attended by all Councils with apologies from Bayswater.</li> <li>Finalised planning for a Zero 2 Hero workshop for the Member Councils YSC groups</li> <li>Booked venue for workshop</li> <li>Created an information flyer for parents and attendees</li> <li>Final numbers confirmed 25 September</li> </ul>
		October - December 2020	<ul> <li>Held the Youth Leadership Workshop with Zero2Hero on 10 October 2020, 24 attendees</li> <li>Held a Regional Youth Officer Group Meeting, 1 December 2020.</li> </ul>
		January - March 2021	Held a Regional Youth Officer Group meeting, 9 March 2021 with a presentation from YMCA Support and Welfare Officer on the overview on services and Youth Parliament Program.
		April - June 2021	
Responsible	Chief Sus	tainability Officer	



# 1.10 1To Manage Partnerships and Relationships with Stakeholders

# 1.10.1 Continue to Foster and Enhance Relationships with member Councils and All Key Stakeholders

Key Actions	Status	Quarter	Comments
Implement the EMRC Reconciliation Action Plan (RAP)	J	July - September 2020	<ul> <li>Flag poles have been relocated to the front of the EMRC Admin Building. Smoking Ceremony took place to acknowledge and pay respect to the land, waters, sea and to their elders both past, present and emerging.</li> <li>Management guidelines and policy for the use of Welcome to Country and Acknowledgement of Country have been passed through EMRC approval process and are waiting finalisation.</li> <li>Continuing to develop a list of Aboriginal and Torres Strait Islander People, communities and organisations</li> <li>Continuing to develop a list of traditional custodians of the land and rivers in our Region</li> <li>Template created for reporting - All staff involved in the RAP to report on actions, achievements and challenges.</li> </ul>
		October - December 2020	<ul> <li>RAPWP Meeting held 15 October 2020</li> <li>Submitted Impact Measurement Questionnaire to Reconcillation Australia, requirement for all RAP organisations.</li> <li>Explored opportunity for regional mural; quotes obtained, grant research and potential sites for development discussed</li> <li>Distributed a handout containing NAIDOC week events being held in the Region to both Staff and Councillors.</li> </ul>
		January - March 2021	<ul> <li>Harmony Day Celebrations held on the 17 March</li> <li>Informative cultural session for staff held on 18 March (National Close the Gap Day) – Lunch and learn 'Ask us anything, Aboriginal and Torres Strait Islander people'</li> <li>RAPWP meeting held 25 March</li> <li>Procured goods and services from Aboriginal and Torres Strait Islander owned business Nani Creative for Greengage design and InDesign Staff Training.</li> <li>Engage Nani Creative - Supply Nation Registered Creative Partnership, dedicated to design for Aboriginal Tourism – to develop a design for the new look Greenpage newsletter.</li> </ul>
		April - June 2021	
Develop a new RAP	•	July - September 2020	<ul> <li>Commenced new Reflect RAP timeframe, completion date is end of June 2021</li> <li>RAPWP meeting organised for the 15 October to form the new party and Chair</li> </ul>
		October - December 2020	➤ New RAP to be developed later in 2021
		January - March 2021	<ul> <li>RAPWP meeting held on the 25 March, discussion surrounding new Innovate RAP and finalising Respect RAP</li> <li>Draft template and actions created for the new Innovate RAP based on recommendations from Reconciliation Australia</li> <li>Draft Visions for Innovate RAP created and sent to RAPWP for feedback</li> <li>Met with design consultant 'Nani Creative' to discuss representation of our Innovate RAP</li> </ul>
		April - June 2021	
Responsible	Chief Sus	tainability Officer	



Key Actions	Status	Quarter	Comments
Implement biennial Stakeholder Perception Survey		July - September 2020	The biennial Stakeholder Perception Survey will be undertaken after completion of the Strategic Review in Q4 2020/2021.
		October - December 2020	The biennial Stakeholder Perception Survey will be undertaken after completion of the Strategic Review in Q4 2020/2021.
		January - March 2021	The biennial Stakeholder Perception Survey will be undertaken after completion of the Strategic Review in Q4 2020/2021.
		April - June 2021	
Co-ordinate EMRC's Community Grants Program	•	July - September 2020	Following an increase in the grant application limit from \$1,500 to \$3,000 and a simplification of the application process, a total of 10 applications were received by the deadline of 28 August (2019:3, 2018:3) and are being reviewed for eligibility.
		October - December 2020	8 successful applicants presented with cheques totalling \$15,000 (2019: \$4,500) at a Red Hill WMF reception attended by CEO and Chairman.
		January - March 2021	Registered early applicants for the 2021/2022 Community Grants Program.
		April - June 2021	
Produce EMRC's Annual Report		July - September 2020	<ul> <li>A design brief for the EMRC 2019/2020 Annual Report was issued, reflecting less text and more graphical material.</li> <li>Completion of the production and approval process was brought forward from December to October to accommodate revised provision of financial information.</li> <li>The Report is due for adoption at the October 2020 EMRC Council meeting.</li> </ul>
		October - December 2020	➤ EMRC Annual Report 2019/2020 adopted at 3 December 2020 meeting.
		January - March 2021	➤ Completed electronic and hard copy distribution of the EMRC Annual Report 2019/2020.
		April - June 2021	
Responsible	Chief Exe	cutive Officer	



### 1.10.2 Investigate Partnership Opportunities with Universities and Other Organisations for Development of Initiatives and Projects

Key Actions	Status	Quarter		Comments
Investigate and develop partnership opportunities with		July - September 2020	>	Partnership opportunities are ongoing.
universities and other organisations		October - December 2020	A	The Sustainability Team is liaising with various government departments and other organisations as part of its program delivery.
		January - March 2021	AAA	A partnership is being explored with Murdoch University for an environmental program and there is liaison with Curtin University on transport initiatives  Partnered with Murdoch University to submit an EOI for the "New methods for managing drought refuges for imperilled freshwater species" research and citizen science project  Developing a State NRM Community Collaboration grant submission with Murdoch University for New methods for managing drought refuges for imperilled freshwater species
		April - June 2021		
Responsible	Chief Sus	tainability Officer		

# 1.10.3 Review and Implement the Marketing and Communications Plan

Key Actions	Status	Quarter	Comments
Implement priority initiatives (refer Marketing and Communications Plan)	October - December 2020	July - September 2020	<ul> <li>Ten media releases were issued, including the Baywaste Transfer Station operation from 1 July and the inaugural FOGO delivery at Red Hill.</li> <li>51 Facebook and 12 LinkedIn posts promoting EMRC activities and EMRC-supported stakeholder initiatives were made.</li> <li>Extensive assistance was provided to Waste Education in support of the Town of Bassendean's FOGO launch on 29 July.</li> <li>Marketing and logistical support was provided for the EMRC's virtual presence at the 2020 Waste &amp; Recycle Conference.</li> <li>A 2020 EMRC Capability Statement was designed and written for Operations in support of a Waste Management RFT.</li> <li>The EMRC's four external corporate websites were regularly reviewed and updated where necessary.</li> <li>Ongoing support and advice provided in support of a refresh of the EMRC's corporate stationery and logo use.</li> </ul>
		October - December 2020	<ul> <li>Eight media releases were issued, seven in support of various Sustainability campaigns.</li> <li>121 Facebook and 42 LinkedIn posts made.</li> <li>Corporate E-Newsletters were issued in October and December.</li> <li>The EMRC's four external corporate websites were regularly reviewed and updated where necessary.</li> </ul>
		January - March 2021	Four media releases were issued in support of the City of Bayswater FOGO rollout and the Business Exemplar project.  76 Facebook and 18 LinkedIn posts promoting EMRC activities and EMRC-supported stakeholder initiatives were made.  The EMRC's four external corporate websites were regularly reviewed and updated where necessary.  A revised EMRC Style Guide was introduced.  The February 2021 E-Newsletter was compiled and distributed, containing nine articles of interest to EMRC stakeholders.  Ongoing support and advice were provided in support of a refresh of the EMRC's corporate stationery and logo use.



		April - June 2021	
Responsible	Chief Financial Officer		

# 1.11 To Provide Responsible and Accountable Governance and Management of the EMRC

### 1.11.1 Continue to Improve Organisational Governance

Key Actions	Status	Quarter	Comments
Implement the Recordkeeping Plan	•	July - September 2020	<ul> <li>A Listing of confidential Council Items from January 2014 to September 2020 was prepared for review.</li> <li>A survey on Records Management was submitted to staff in September 2020</li> <li>The updated Recordkeeping Plan was prepared for submission to the State Records Commission by 25 September 2020.</li> </ul>
		October - December 2020	<ul> <li>The EMRC Recordkeeping Plan 2020 was approved by the State Records Commission in December 2020.</li> <li>A training program was developed from the Staff survey that was submitted in September 2020.</li> </ul>
		January - March 2021	<ul> <li>A records storage review was conducted at the Ascot and Hazelmere sites.</li> <li>Records training and reference material was developed and posted on the EMRC Intranet.</li> </ul>
		April - June 2021	
Review and update Council Policies		July - September 2020	The Purchasing Policy and Records Management Policy were reviewed and adopted by Council on 17 September 2020.
		October - December 2020	Council Policy 7.1 – Risk Management Policy was reviewed and adopted by Council on 3 December 2020.
		January - March 2021	Council Policy 2.1 – Committees of Council was reviewed and adopted by Council on 25 March 2021  Council Policy 6.3 – Attendance at Events was drafted and adopted by Council on 25 March 2021 to replace the previous Council
			Policy 6.1 – Member Conference & Seminar Attendance  Council Policy 4.1 – Chief Executive Officer – Appointment, Performance Review and Policy was drafted and adopted by Council on 25 March 2021 to replace the previous Council Policy 4.1 – Chief Executive Officer – Appointment and Performance Review Council Policy 4.6 – Appointment of Acting Chief Executive Officer was drafted and adopted by Council on 25 March 2021.
		April - June 2021	
Co-ordinate Council and Committee Elections		July - September 2020	No Council or Committee elections during this period.
		October - December 2020	No Council or Committee elections during this period.
		January - March 2021	Election of Chairman and Deputy Chairman of Legal Committee held.
		April - June 2021	
Review and update Management Guidelines as		July - September 2020	The Management Guideline on Records Management was endorsed by the ELT in September 2020.
required		October - December 2020	Various management guidelines were endorsed by ELT during the December quarter. These included HR and Records management guidelines.



	January - March 2021 April - June 2021	January - March 2021	Various HR management guidelines were reviewed and adopted by ELT during the March quarter.
Responsible	Chief Financial Officer		

# 1.11.2 Review and Implement EMRC's Integrated Planning Framework

Key Actions	Status	Quarter	Comments	
Undertake a minor review of the 10 Year Strategic		July - September 2020	A minor review of the 10 Year Strategic Plan will occur in the April – June 2021 quarter	
Plan		October - December 2020	A minor review of the 10 Year Strategic Plan will occur in the April – June 2021 quarter	
		January - March 2021	A minor review of the 10 Year Strategic Plan will occur in the April – June 2021 quarter	
		April - June 2021		
Undertake a major review of the 10 Year Strategic	•	July - September 2020	Major review due 2022.	
Plan		October - December 2020	Major review due 2022.	
		January - March 2021	Major review due 2022.	
		April - June 2021		
Review the Corporate Business Plan		July - September 2020	Corporate Business Plan is reviewed quarterly in line with reporting on actions.	
		October - December 2020	Updated and reviewed quarterly.	
		January - March 2021	Updated and reviewed quarterly.	
		April - June 2021		
Responsible	Chief Executive Officer			

# 1.11.3 Review and Implement a Risk Management Plan

Key Actions	Status	Quarter	Comments
eview, update an implement the Risk Management lan		July - September 2020	Reviewed EMRC Risk Policy, Framework and Register. To be presented to the next Audit Committee Meeting and subsequent Council Meeting for adoption (expected October 2020).
		October - December 2020	Council endorsed endorses the new risk management framework and the new risk appetite statement, to ensure that the appropriate governance of risk management within the EMRC is provided at its 3 December 2020 Ordinary meeting of Council. A Risk Management Policy was also reviewed and adopted.
		January - March 2021	The CAMMS software was purchased to manage EMRC's strategic, operational and project risks to ensure that the appropriate governance of risk management is implemented. Installation and implementation of the system is in progress.



		April - June 2021	
Responsible	Chief Fina	ncial Officer	

# 1.11.4 Review and Implement the Disability Access and Inclusion Plan (DAIP)

Key Actions	Status	Quarter	Comments			
Review and implement the DAIP		July - September 2020	Action are being implemented as per the Plan and an update has been provided to the Department Communities.			
		October - December 2020	Report and feedback received from the Department.			
		January - March 2021	All construction works have full disability access.			
		April - June 2021				
Responsible	Chief Exe	Chief Executive Officer				

# 1.12 To Continue to Improve Financial and Asset Management Practices

# 1.12.1 Review and Implement Long Term Financial Plans

Key Actions	Status	Quarter	Comments
Review the Five and Ten year financial plans		July - September 2020	A review of the EMRC Ten Year Financial Plan is due to be undertaken during Feb-May'2021 as part of the 2021/2022 Budget deliberation process.
			A review of the current format is currently being undertaken in order to extract the EMRC Ten Year Financial Plan based on the revised organisational structure. This is planned to be undertaken by October 2020.
		October - December 2020	A review of the EMRC Ten Year Financial Plan is due to be undertaken during Feb-May'2021 as part of the 2021/2022 Budget deliberation process.
			A review of the current format was completed in October 2020 to enable the extract of the EMRC Ten Year Financial Plan based on the revised organisational structure.
		January - March 2021	A review of the EMRC Ten Year Financial Plan has been undertaken during Feb-April'2021 as part of the 2021/2022 Budget deliberation process.
		April - June 2021	
Monitor and review financial investment portfolio		July - September 2020	The Investment portfolio is continually monitored in order to ensure that cash flow requirements are met and that returns are maximised on investments within the parameters of the Investment Policy and the regulations.
		October - December 2020	The Investment portfolio is continually monitored in order to ensure that cash flow requirements are met and that returns are maximised on investments within the parameters of the Investment Policy and the regulations.
			Investment Rates have reduced with the average interest rate for 2020/21 as at 31 December 2020 being 1.08% compared to the budgeted rate for 2020/2021 of 1.14% due to market conditions.



		January - March 2021	The Investment portfolio is continually monitored in order to ensure that cash flow requirements are met and that returns ar maximised on investments within the parameters of the Investment Policy and the regulations.  Investment Rates have reduced with the average interest rate for 2020/21 as at 31 March2021 being 1.004% compared to the budgeted rate for 2020/2021 of 1.14% due to market conditions.	
		April - June 2021		
Responsible	Chief Financial Officer			

# 1.12.2 Review and Implement the Asset Management Plan (AMP)

Key Actions	Status	Quarter	Comments
Review and implement the AMP		July - September 2020	The 2020/2021 Asset Management Plan was updated following the 2020/2021 Annual Budget deliberation process and a copy has been uploaded on the EMRC website.
			The Asset Management Plan is to be reviewed and updated as part of the budget deliberation process for the 2021/2022 financial year.
		October - December 2020	The 2020/2021 Asset Management Plan was updated following the 2020/2021 Annual Budget deliberation process and a copy has been uploaded on the EMRC website.
			The Asset Management Plan is to be reviewed and updated as part of the budget deliberation process for the 2021/2022 financial year.
		January - March 2021	The 2020/2021 Asset Management Plan was updated following the 2020/2021 Annual Budget deliberation process and a copy has been uploaded on the EMRC website.
			The Asset Management Plan is to be reviewed and updated as part of the budget deliberation process for the 2021/2022 financial year.
		April - June 2021	
Capital Improvements to Ascot Place Building	•	July - September 2020	Flagpoles relocated to the front of the building at Ascot. Obtaining quotes for carpark upgrades at Ascot and currently finalising scope of works for bathroom/toilet/shower renovations at Ascot building.
		October - December 2020	Minor repairs undertaken.
		January - March 2021	Re-doing a scope of works for the carpark upgrade due to receiving no responses to the original request for quote.  Bathroom renovations RFQ has been reviewed. Capital expenditure carried forward to 2021/2022  Minor repairs undertaken to the Ascot Place building
		April - June 2021	
Responsible	Chief Fina	ancial Officer	



Key Actions	Status	Quarter	Comments			
Purchase and replace major plant (Red Hill) as		July - September 2020	Progressing as per the Red Hill Waste Management Facility 2020/2021 Plant Replacement Program.			
required		October - December 2020	Progressing as per the Red Hill Waste Management Facility 2020/2021 Plant Replacement Program.			
		January - March 2021	Progressing as per the Red Hill Waste Management Facility 2020/2021 Plant Replacement Program.			
		April - June 2021				
Purchase and replace minor plant and equipment		July - September 2020	Progressing as per the Red Hill Waste Management Facility 2020/2021 Minor Plant & Equipment Replacement Program.			
(Red Hill) as required		October - December 2020	Progressing as per the Red Hill Waste Management Facility 2020/2021 Minor Plant & Equipment Replacement Program.			
		January - March 2021	Progressing as per the Red Hill Waste Management Facility 2020/2021 Minor Plant & Equipment Replacement Program.			
		April - June 2021				
Purchase and replace major plant (Hazelmere) as		July - September 2020	Progressing as per the Hazelmere Resource Recovery Park 2020/2021 Plant Replacement Program.			
required		October - December 2020	Progressing as per the Hazelmere Resource Recovery Park 2020/2021 Plant Replacement Program.			
		January - March 2021	Progressing as per the Hazelmere Resource Recovery Park 2020/2021 Plant Replacement Program.			
		April - June 2021				
Responsible	Chief Ope	Chief Operating Officer				



# 1.12.3 Review and Implement the Strategic IT Plan

Key Actions	Status	Quarter	Comments
Develop and implement the five year Strategic IT Plan (Opex)		July - September 2020	<ul> <li>The Arch weighbridge system was implemented at the Baywaste transfer station.</li> <li>Workstations, monitors and telephones were purchased and configured for the WTE plant.</li> <li>Laptop computers were purchased for the Waste Education team.</li> </ul>
		October - December 2020	<ul> <li>Upgrades were applied to the vSphere backup and replication software.</li> <li>The firmware on remote firewall devices was upgraded.</li> <li>The main EMRC firewall was reconfigured to simplify the functionality.</li> </ul>
		January - March 2021	<ul> <li>Implementation commenced on the CAMMS Risk System.</li> <li>The CAD Workstation was replaced</li> <li>A KVM Switch was implemented at Hazelmere</li> </ul>
		April - June 2021	
Develop and implement the five year Strategic IT Plan (Capex)		July - September 2020	<ul> <li>The Strategic IT Plan will be updated in the second quarter of 2020/2021 to provide information for the half year budget review.</li> <li>The host servers that support the server virtualisation platform at the Ascot office and the Red Hill Disaster Recovery Centre were replaced.</li> </ul>
		October - December 2020	<ul> <li>The Red Hill server was replaced.</li> <li>A network storage device (NAS) was replaced.</li> </ul>
		January - March 2021	<ul> <li>A tape drive unit was replaced.</li> <li>Request for Quotes were developed for network storage devices and uninterruptible power supplies</li> </ul>
		April - June 2021	
Responsible	Chief Fina	ancial Officer	

# 1.13 To Improve Organisational Culture, Health, Welfare and Safety

### 1.13.1 Review and Implement the Workforce Plan

Key Actions	Status	Quarter	Comments	
Review and implement the Workforce Plan		July - September 2020	Workforce Plan has been reviewed and approved by the CEO – actions are now being implemented. A copy of the updated Plan has been provided to the Public Sector Commission.	
		October - December 2020	New management guidelines developed and endorsed by the Executive Leadership Team.	
		January - March 2021	Roll out of Misconduct campaign. Training on project management and cultural awareness undertaken.	



		April - June 2021			
Competency Framework		July - September 2020	Competency Framework and new Performance Management system approved by ELT 21 September 2020.		
		October - December 2020	Performance reviews for 2019/2020 meetings held – Objective setting for 2020/2021 commenced.		
		January - March 2021	Performance reviews finalised – Competency framework to be rolled out in line with new recruitment and selection guidelines.		
		April - June 2021			
Responsible	Chief Exe	Chief Executive Officer			

# 1.13.2 Review and Implement the Occupational Safety and Health Plan (OS&H)

Key Actions	Status	Quarter	Comments		
Co-ordinate the OS&H Program		July - September 2020	Management guidelines continue to be reviewed and developed to support the safety message.		
		October - December 2020	New Contractor Management Handbook developed.		
		January - March 2021	Contractor Management training delivered.  Chain of responsibility (Transport) documentation and training delivered. Safety Procedure / policy and documentation reviews 95% completed before review dates.		
		April - June 2021			
Develop and implement a safety focused organisation		July - September 2020	PDs have been developed with escalating safety priorities relevant to the level of the role. Safety KPIs will be included in the new performance management system for operational and managerial team members and Chiefs.		
		October - December 2020	EMRC achieved 12 months with no lost time injuries.		
		January - March 2021	EMRC achieved 575 days with no lost time injuries (as of 31st of May).  Safety KPIs for managers / supervisors have been mostly on track.		
		April - June 2021			
Responsible	Chief Executive Officer				



#### 1.5 WASTE EDUCATION UPDATE – JANUARY TO MARCH 2021

**REFERENCE: D2021/08053** 

#### **PURPOSE OF REPORT**

The purpose of this report is to provide Council with an update on Waste Education activities. This report is already provided to the member Council representatives on the Regional Waste Education Steering Group, to members of the Waste Management Community Reference Group, and the EMRC's Executive Leadership team.

#### **KEY POINTS**

- FOGO rollout in the City of Bayswater to residential properties, multi-unit dwellings and businesses has commenced, with EMRC waste education staff currently relocated to assist.
- Research for FOGO collections in schools has commenced with a trial anticipated for 10 schools in the region.
- Infrastructure for aerosol and polystyrene recycling expected to be operational by end of April.
- Bin tagging in both the City of Bayswater and Town of Bassendean expected to commence in May.
- The EMRC's approved waste plan submitted to DWER for endorsement. Assisting others with completion of their plans.
- Initial reviews of the 2020/2021 waste guides has been completed with all member Councils;
- Battery and CFL yields at expected levels.
- Tours of Red Hill Waste Management Facility lower than expected due to FOGO rollout.

#### **SOURCE OF REPORT**

Chief Sustainability Officer

### **BACKGROUND**

#### **FOGO Update**

- The City of Bayswater caddy distribution commenced 8 March, for a period of three weeks;
- Members of the Waste Education team are assisting the City of Bayswater with their FOGO roll out;
- The first section of the City of Bayswater's FOGO collection commenced 22 March with the second section of the City's FOGO collection planned to start on 12 April;
- A trial has been proposed to introduce a FOGO collection to 10 12 schools in the region. Two schools in the City of Kalamunda, four schools in the Town of Bassendean and four schools in the City of Bayswater are likely to be included in the initial trial;
- The trial is being carried out in consultation with the Department of Education and DWER;
- An audit of one school in the trial has been undertaken to ascertain the existing bin configuration at the school, the types and volumes of waste and the collection timing.

86



#### **Consistent Communications Collective (WALGA Working Group)**

- Some of the current initiatives being undertaken include:
  - Development of a MoU for CCC participation and Executive Forum on Behaviour Change
  - WALGA and Local Government, engaging with Department of Health, to work on plan for Medical Waste management in 2021;
  - The Recycle Mate App is a national app, utilising crowd sourced images to provide accurate information to the end user on how and where to dispose of items in their local area. WALGA will follow up with Recycle Mate and Recycle Right to look at how duplication of effort can be best avoided and ways for keeping information up to date for both apps;
  - The A-Z list has been updated. Recycle Right is the agreed location for this information to be published, as it is updated after every CCC meeting;
  - Consistent Communications Calendar of events. Social media tiles and suggested text will be developed and sent out for Councils to utilise and adapt for their use. This will increase the visibility and reach of messaging throughout the year if utilised by councils;
  - Public Events Coordinated Approach the group has discussed how we can have a collective approach to big events like the Royal Show, which attracts people from across the state. A more consistent approach could be achieved through coordination of stakeholders by a body such as the State Government. DWER has been requested to check if the State Government would be interested in coordinating and funding a waste focused presence at major events. This could include a mechanism for a small working group to assist.

### **Aerosol/Polystyrene Recycling**

- The EMRC was recently awarded a Waste Sorted Grant for the recovery and recycling of empty aerosols and polystyrene;
- The \$65,000 grant is for the purchases of equipment, including a \$45,000 polystyrene compaction machine (compresses the polystyrene into compact bricks making it more economical to transport and rebate attractive to the recycler) to be installed at Hazelmere RRF;
- Seven steel wheelie bin surrounds for the safe receipt and temporary storage of empty aerosols (to be placed at designated locations agreed by the member Councils) and 2 DG rated steel cages for the transport of the empty aerosols from the seven locations to Red Hill, where they will be collected under the HHW program;
- The aerosols will be collected periodically by the EMRC using a similar system to the present Household Battery program; and
- The equipment is ordered and the rollout of both programs expected to be in April.

#### **Bin Tagging**

- WALGA
  - A new process is under development and the EMRC has been involved in the consultation and development stages;
  - A specific App is under development in order to improve accuracy and reduce reporting times, with taggers using a smartphone or tablet in the field, and other parties utilising a web-based administration login for setting up routes and accessing data and generating reports;
  - This will increase consistency across the state and assist in comparing different areas and different approaches.
- Bassendean FOGO Bin Tagging 2020
  - The data captures and records the bin taggers observations and actions and a report is prepared;
  - Lessons learnt will continue to provide improved service for member Councils undertaking future bin tagging.
- 2021 Bin tagging will commence in May 2021 in both Bassendean and Bayswater.



#### **Waste Plans**

• The EMRC's approved waste plan has been submitted to DWER for endorsement prior to the deadline of 31 March, 2021. The EMRC has assisted other Councils in the completion of their waste plans.

#### Waste and Recycling Guides

- Initial reviews of the 2020/2021 guides has been completed with all member Councils;
- Tender process complete for graphic designer and printer and successful company appointed; and
- First drafts of the new guides have been provided to member Councils for their input and consideration.

### **School Battery Program**

- The annual Battery Collection program for schools for the 2020 school year has concluded with the winners and runners in each of the school size categories, announced:
  - Large Schools category
    - Arbor Grove Primary School (Swan) Winner 179.7kg
    - Bullsbrook College (Primary Campus) (Swan) Runner up 143kg
    - Ellen Stirling Primary School (Swan) Runner up 118.2kg
    - Bayswater Primary School (Bayswater) Most improved 55.2kg increase
  - Medium Schools Category
    - Darlington Primary School (Mundaring) Winner 485.3kg
    - High Wycombe Primary School (Kalamunda) Runner up 393.8kg
    - Hillside Christian College (Kalamunda) Runner up 227.3kg
    - Cloverdale Primary School (Belmont) Most improved 74.2kg increase
  - Small Schools Category
    - Weld Square Primary School (Bayswater) Winner 182.6kg
    - Sacred Heart School (Mundaring) Runner up 122.5kg
    - Sawyers Valley primary School (Mundaring) Runner up 78.1kg
    - Heritage College (Kalamunda) Most improved 35.2kg increase

In addition to receiving a prize, the winning schools were also offered 2m³ woodchip from the Hazelmere Resource Recovery Park free of charge. Some of the winning schools opted to have the prize and certificate presented by EMRC staff at a school assembly. The most improved category was a new addition to the competition for 2020.



Public Recycling Updates (Public place collection data for March and Financial Year to Date)

### a. Public Place Battery Collection Program

Battery Recycling - Public Places	March 2020/2021	March 2019/20	Year to Date Total 2020/2021	Year to Date Total 2019/20
Bassendean	97.2	87.0	884.1	707.4
Bayswater	363.7	243.4	2530.6	2243.0
Belmont	10.8	261.0	1740.4	1827.4
Kalamunda	424.5	364.0	2490.1	2377.2
Mundaring	79.2	72.8	1115.2	1226.2
Swan	143.1	507.6	2455.3	2306.6
TOTAL (kg)	1118.5	1535.8	11215.7	10687.8

### b. Schools Battery Collection Program

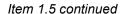
Battery Recycling - Schools	March 2020/2021	March 2019/20	Year to Date Total 2020/2021	Year to Date Total 2019/20
Bassendean	0.0	96.2	209.8	338.0
Bayswater	0.0	242.0	510.0	900.0
Belmont	69.7	0.0	316.4	170.4
Kalamunda	125.2	158.6	1093.9	1473.6
Mundaring	354.2	184.8	1312.4	983.4
Swan	238.9	82.0	1350.3	1504.4
TOTAL (kg)	788.0	763.6	4792.8	5369.8

### c. CFL Collection and Recycling Program

CFL Recycling - Public Places	March 2020/2021	March 2019/20	Year to Date Total 2020/2021	Year to Date Total 2019/20
Bassendean	10.3	13.2	611.7	454.2
Bayswater	77.7	40.2	1634.1	1453.8
Belmont	0.0	5.6	1331.7	1171.8
Kalamunda	20.3	31.4	1520.8	1259.8
Mundaring	37.4	16.8	829.8	838.4
Swan	94.6	5.6	1732.3	1307.0
TOTAL (kg)	240.3	112.8	7660.4	6485.0

### Tours of Red Hill Waste Management Facility and Education Centre – January – March 2021

No tours were conducted during January to March.



### School and Community Engagement/Events - January - March 2021

#### School Events - January - March 2021

- Battery Presentation Heritage College assembly 26 February 2021;
- Promotion of the Battery Program Redcliffe Primary School assembly 3 March 2021;
- Battery Presentation Weld Square Primary School assembly 5 March 2021;
- Battery Presentation Hillside Christian College assembly 10 March 2021;
- Battery Presentation Cloverdale Primary School assembly 10 March 2021; and
- Battery Presentation Arbour Grove Primary School assembly 31 March 2021.

#### Community Events - January - March 2021

- FOGO, Waste and Recycling talk for Max Solutions 9 February 2021;
- Assisted with community engagement stalls at Morley Galleria Shopping Centre -10, 11 and 12 February 2021;
- FOGO drop in session at Bayswater Civic Centre 17 February 2021;
- Assisted at City of Bayswater information sessions 23 and 24 February 2021;
- Grow it Local Crop Swap stall at Town of Bassendean 27 February 2021;
- FOGO drop in Caddy collection at Maylands library 20 March 2021;
- Swan Altone Comes Alive event 20 March 2021;
- Assisting City of Bayswater at the Roxy Lane markets 21 March 2021;
- FOGO drop in Caddy collection at Noranda Recreation Centre 27 March 2021; and
- Bullsbrook Country Fair 28 March 2021.

### Waste Education Networking/Promotion/Collaboration activities – January – March 2021

- City of Swan initial FOGO brainstorm meeting 13 January 2021;
- Meeting with MASTEC and City of Bayswater 21 January 2021:
- Recycle Right meeting 3 February 2021;
- FOGO in Multi-Unit Dwellings (MUDs) workshop- 17 February 2021;
- FOGO Contamination Strategy meeting with the Town of Bassendean 23 February 2021;
- Tour of the RRRC FOGO processing area 22 February 2021;
- Consistent Communications Collective (CCC) meeting 24 February 2021;
- Meeting with City of Bayswater to discuss FOGO rollout 25 February 2021;
- Culturally and Linguistically Diverse (CALD) Meeting 4 March 2021;
- Waste Educators Networking Group (WENG Meeting 4 March 2021
- Women in Waste 12 March 2021; and
- Regional Waste Education Steering Group Meeting 25 March 2021.

#### Waste Education Loan Resources utilisation – January – March 2021

• No resources were loaned from January to March 2021.

#### STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

1.3 To provide resource recovery and recycling solutions in partnership with member Councils

### **FINANCIAL IMPLICATIONS**

The financial implications are reflected in the annual operating budget and the long-term financial plans.



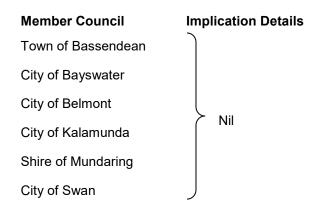
### **SUSTAINABILITY IMPLICATIONS**

The Waste Education identified projects, programs and services continue to be delivered for the benefit and sustainability of Perth's Eastern Region.

### **RISK MANAGEMENT**

RISK: That key actions don't continue				
Consequence	Likelihood	Rating		
Minor	Insignificant	Low		
Action / Strategy				
Waste Education staff continue to deliver on agreed actions				

#### **MEMBER COUNCIL IMPLICATIONS**



### ATTACHMENT(S)

Nil



#### 1.6 URBAN AND NATURAL ENVIRONMENT TEAMS UPDATE - JANUARY TO MARCH 2021

**REFERENCE: D2021/08045** 

#### **PURPOSE OF REPORT**

The purpose of this report is to provide a progress update on the activities undertaken by the Urban and Natural Environment Teams for the period January to March 2021.

#### **KEY POINTS**

Achievements highlighted for the period January to March 2021 include:

- All activities undertaken by the Urban Environment Team for the ensuing period; and
- All activities undertaken by the Natural Environment Team for the ensuing period.

#### **SOURCE OF REPORT**

Chief Sustainability Officer

#### **BACKGROUND**

The Urban and Natural Environment Teams partner with member Councils and key stakeholders to facilitate strategies, projects and activities and provide services (where appropriate) for the benefit and sustainability of Perth's Eastern Region.

Two advisory groups meet regularly to consider regional economic and integrated transport projects and initiatives and assist in guiding EMRC strategies. Representation from each participating member Council and the EMRC constitute each group's membership with an expanded membership of the Regional Integrated Transport Strategy Implementation Advisory Group including numerous key stakeholders with an interest in transport.

The two advisory groups currently operating are the:

- Economic Development Officers Group (EDOG); and
- Regional Integrated Transport Strategy Implementation Advisory Group (RITS IAG).

Regular progress reports are provided to advisory groups, committees and councils to ensure ongoing and effective communication.

#### **REPORT**

The progress report provided below is firstly grouped according to the actions relevant to all councils, followed by actions applicable to individual member Councils or participating Councils on Urban and Natural Environment activity for the period January to March 2021.

Ref: D2021/07465



#### Item 1.6 continued

#### **Key Regional Actions (Relevant to all Councils)**

- Hosted a webinar with Western Power for member Councils regarding LED streetlighting upgrades.
- Completed the region's Road Safety Card which summarises Main Roads WA data from 2015 to 2019. Published via social and print media.
- Continued participation in the hydrogen cluster meeting for supporting hydrogen as a fuel for transport. Submitted EMRC's support for the cluster's submission to National Energy Resources Australia (NERA).
- Representing the region and the six-member Councils in Department of Transport's trackless tram consortium.
- Held the Regional Integrated Transport Strategy Implementation Advisory Group (RITS IAG) on 16
   March 2021; presentations by Freight Logistics Council of WA and WALGA.
- Investigating options for an electric vehicle (EV) charging station at 226 Great Eastern Highway.
- Met design consult for TransafeWA heavy vehicles safety campaign.
- Met with City of Canning representative for working out better freight solutions for the region.
   Mapping the region's key freight routes for similar research.
- Attended a webinar 'Marketing and Communication Strategies that Facilitate Economic Development in Local Government' to explore how marketing and communication can help attract business and industries to Local Government.
- Joined webinar Smart Cities Digital Government 'Putting Data into Practice'. Examples of data excellence within smart cities and communities.
- Promoted events on Perth's Eastern Region webpage platform; 16 community events were registered and posted on our event page.
- Held a Regional Youth Officer Group meeting, 9 March 2021 with a presentation from YMCA Support and Welfare Officer on the overview on services and Youth Parliament Program.
- RAPWP meeting held on the 25 March, discussion surrounding new Innovate RAP and finalising Respect RAP.
- Draft template and actions created for the new Innovate RAP based on recommendations from Reconciliation Australia. Draft Visions for Innovate RAP created and sent to RAPWP for feedback. Met with design consultant to discuss EMRC's Innovate RAP.

#### Town of Bassendean

- Started developing new 5-year Waterwise Council Action Plan.
- Held Quarterly Performance Review for water.
- Promoted Water Corporation's 2021 Community Choice Awards nomination.
- Held Quarterly Performance Review for energy.
- Complete Site visit (energy Audit) for the Administration building and drafted an Energy Audit Report.
- Received grant from the National Disaster Resilience program (NDRP) to commence work for the 'Flood Aware, Be Prepared' campaign. Held a Webinar for participating councils to explain the scope, timeline and deliverables of the project.
- Continue to work with BMT for the content of the Flood brochure and Regional flood Video, and commenced development with graphic designer.
- Benchmarking Building Efficiency (BBE) Final reports received and to be issued shortly.
- Clean Energy Future Fund With information from the BBE reports, currently developing and submitting a grant application for building energy efficiency, lighting and streetlighting upgrades, for Bassendean, Bayswater and Mundaring.
- Hosted an Economic Development Officer meeting 16 March 2021, presentation from the Department of Treasury on Perth's Eastern Region Economic Forecast.
- Attended and shared to the EDOG the Bankwest Curtain Economics Centre Back in Business, WA Small Business and the Impact of COVID-19 online event.
- Researching and Developing Economic Report cards for EDOG members using REMPLAN platform and Profile ID economic tools.



Liaised with Engineering and Manufacturing Industry Cooperative Limited (EMICoL) to initiate
development to host a small business event - strategic tendering, project management and
procurement.

#### City of Bayswater

- Promoted Water Corporation's 2021 Community Choice Awards nomination.
- Received grant from the National Disaster Resilience program (NDRP) to commence work for the 'Flood Aware, Be Prepared' campaign. Held a Webinar for participating councils to explain the scope, timeline and deliverables of the project.
- Continue to work with BMT for the content of the Flood brochure and Regional flood Video, and commenced development with graphic designer.
- Benchmarking Building Efficiency (BBE) Final reports received and to be issued shortly.
- Clean Energy Future Fund With information from the BBE reports, currently developing and submitting a grant application for building energy efficiency, lighting and streetlighting upgrades, for Bassendean, Bayswater and Mundaring.
- Met with Director from creative agencies to progress concept designs for the Avon Descent Family Fun Days, and provided participating Councils with first design drafts of content.
- Met with the Avon Decent Project Team to discuss current event concerns, marketing situation and important timeframes leading up to the event.
- Liaised with Lotterywest re: additional questions toward Avon Descent Family Fun Days grant application Funding increase, COVID-19 Plans and environmental damage concerns.

#### **City of Belmont**

- Held Quarterly Performance Review for water.
- Held Quarterly Performance Review for energy.
- Received grant from the National Disaster Resilience program (NDRP) to commence work for the 'Flood Aware, Be Prepared' campaign. Held a Webinar for participating councils to explain the scope, timeline and deliverables of the project.
- Continue to work with BMT for the content of the Flood brochure and Regional flood Video, and commenced development with graphic designer.
- Benchmarking Building Efficiency (BBE) Final reports issued.
- Hosted an Economic Development Officer meeting 16 March 2021, presentation from the Department of Treasury on Perth's Eastern Region Economic Forecast.
- Attended and shared to the EDOG the Bankwest Curtain Economics Centre Back in Business, WA Small Business and the Impact of COVID-19 online event.
- Researching and developing Economic Report cards for EDOG members using REMPLAN platform and Profile ID economic tools.
- Liaised with Engineering and Manufacturing Industry Cooperative Limited (EMICoL) to initiate
  development to host a small business event strategic tendering, project management and
  procurement.
- Hosted Bush Skills 4 Youth workshops: Quenda in your backyard, Eco gardening and Kidzfest. In addition to creating an online material for Belmont Birds. Total participants 284.

#### Shire of Mundaring

- Held Quarterly Performance Review for water.
- Started developing new 5-year Waterwise Council Action Plan.
- Held Quarterly Performance Review for energy.
- Benchmarking Building Efficiency (BBE) Final reports received and to be issued shortly.



Ref: D2021/07465

- Clean Energy Future Fund With information from the BBE reports, currently developing and submitting a grant application for building energy efficiency, lighting and streetlighting upgrades, for Bassendean, Bayswater and Mundaring.
- Hosted an Economic Development Officer meeting 16 March 2021, presentation from the Department of Treasury on Perth's Eastern Region Economic Forecast.
- Attended and shared to the EDOG the Bankwest Curtain Economics Centre Back in Business, WA Small Business and the Impact of COVID-19 online event.
- Researching and developing Economic Report cards for EDOG members using REMPLAN platform and Profile ID economic tools.
- Liaised with Engineering and Manufacturing Industry Cooperative Limited (EMICoL) to initiate
  development to host a small business event strategic tendering, project management and
  procurement.
- Loaned water refill station equipment to the Blue Sky Festival in March 2021.
- A partnership is being explored with Murdoch University for an environmental program.
- Requested a grant variation on behalf of Katharine Street River Gang to reallocate some weed control and stakes/guards funding from two CRP grants to additional seedlings to extend the group's revegetation area along the Helena River.
- Assisted Katharine Street River Gang to select species and order seedlings for two CRP projects along the Helena River.
- Requested a grant variation on behalf of Friends of Lion Mill Creek to move their proposed CRP planting site to a new location due to 2020 SALP planting already revegetating the proposed site.
- Assisted Friends of Lion Mill Creek to select species and order seedlings for their CRP project.
- Assisted Friends of Falls Park with scheduling activities for their 2021 SALP grant project.
- Participated in a stakeholder meeting with Catchment Group volunteers to review the strategic direction of the ERCMP.
- Assisted with the initial planning of two State NRM Program grant applications Wooroloo Bushfire Recovery and Farm Dams Project Stage 2.
- Assisted Shire of Mundaring to finalise the Black Cockatoo Reserves Management Plan.
- Assisted Susannah Brook Catchment Group with hiring the EMRC's Steam Weeder as an in-kind contribution to their State NRM Program grant.
- Assisted Susannah Brook Catchment Group investigate insurance requirements in order to renew their premium.
- Assisted Friends of Black Cockatoo Reserves to submit a partnership proposal to the Water Corporation to seek funding to dieback treatment.
- Supported Susannah Brook, Jane Brook and Helena River Catchment Groups through meeting attendance and technical support.
- Assisted the new Treasurer of Jane Brook Catchment Group to understand all grant projects the groups auspices.
- Participated in Environmental Working Group meetings at the Shire of Mundaring.
- Delivered a grant writing webinar to landcare volunteers as part of the Bush Skills for the Hills workshop program.
- Commenced discussions with Friends of Falls Park to plan a one-hour community education session as an in-kind contribution to their SALP grant.
- Supported Friends of the Flooded Gum with a site visit with the Minister of Environment.
- Produced bi-monthly editions of the Greenpage newsletter to raise community awareness on bushland and catchment health issues and rehabilitation activities.
- Complete and submit SALP 2020 grant acquittal on behalf of Friends of Lion Mill Creek.
- Commenced final progress reports for Friends of Lion Mill Creek's 2018-2021 and 2020-2021 CRP project.
- Commenced final progress reports for Katharine Street River Gang's 2018-2021 and 2020-2021 CRP project.
- Continued the project management of Shire of Mundaring's Broz Park Wetland Restoration Project, funded through the State NRM Program, including submitting a grant variation to adjust the schedule of planned deliverables.
- Attended 2021 SALP breakfast to support successful groups from the East Region.

Ref: D2021/07465



#### Item 1.6 continued

- Conducted photo-monitoring for Katharine Street River Gang and Friends of Lion Mill Creek's 2020 - 2021 CRP projects.
- Prepared a draft Riverbank EOI for Shire of Mundaring to rehabilitate a section of the Helena River in Helena Valley. EOI to be submitted by Shire of Mundaring.
- Assisted Friends of Pioneer Park in State NRM Community Stewardship Grant.
- Co-ordinated and attended an ERCMP and a landcare volunteer stall for the Blue Sky Festival.
- Hosted a State NRM Grant workshop at Boya Hall.
- Hosted 7 Bush Skills 4 Youth workshops; 5 x Bush regeneration and 2 x Survival in wetland habitats and held a Survival in wetland interactive display at the Blue Sky Festival.
- Attended the Youth Crew YAC meeting.
- Developed an EOI for the State NRM Community Collaboration grant "New methods for managing drought refuges for imperilled freshwater species".
- Invited to progress to stage 2 of the application process for the Community Collaborative grant for the "New methods for managing drought refuges for imperilled freshwater species"
- Emails sent to private landholders who participated in the "Farm dams as refuges for freshwater plants and animals in a drying climate" inviting them to participate in the follow project.
- Invitations sent to citizens scientists who participated in the "Farm dams as refuges for freshwater plants and animals in a drying climate" inviting them to participate in the follow project.
- Hosted the Volunteer Action planning meeting.
- Attended all Swan Alcoa Landcare Program (SALP) sites with grant applicants in Perth's Eastern Region.
- Participated in the SALP assessment panel for Perth region grant submissions.
- Organised and co-hosted with Perth NRM a State NRM grant writing workshop.
- Successful in Volunteer WA National landcare week grant submission to hold a networking event for landcarers in Perth's Eastern Region, to be held on 21 May 2021 with guest speaker Simon Cherriman, a local Naturalist in the region.
- Attended Department of Biodiversity, Conservation and Attractions Sub regional Coordinators meetings.

#### City of Swan

- Promoted Water Corporation's 2021 Community Choice Awards nomination.
- Held water team meeting and started developing new 5-year Waterwise Council Action Plan.
- Received grant from the National Disaster Resilience program (NDRP) to commence work for the 'Flood Aware, Be Prepared' campaign. Held a Webinar for participating councils to explain the scope, timeline and deliverables of the project.
- Continue to work with BMT for the content of the Flood brochure and Regional flood Video, and commenced development with graphic designer.
- Benchmarking Building Efficiency (BBE) Final reports issued.
- Met with Director from creative agencies to progress concept designs for the Avon Descent Family Fun Days, and provided participating Councils with first design drafts of content for the Family Fun Days.
- Met with the Avon Decent Project Team to discuss current event concerns, marketing situation and important timeframes leading up to the event.
- Liaised with Lotterywest re: additional questions toward Avon Descent Avon Descent Family Fun Days grant application Funding increase, COVID-19 Plans and environmental damage concerns.
- A partnership is being explored with Murdoch University for an environmental program.
- Conducted monthly Eucalyptus rudis photo-monitoring in South Guildford for Murdoch University.
- Produced bi-monthly editions of the Greenpage newsletter to raise community awareness on bushland and catchment health issues and rehabilitation activities.
- Conducted and co-ordinated weed management for the 'Restoration of Wangalla Brook' CEP Grant.
- Conducted photo-monitoring at Wangalla Brook in Koongamia for CEP and CRP grants.
- Organised a nest-boxing workshop for Friends of Wangalla Brook as part of the CRP project.



- Supported Lower Helena Association (LHA), Wooroloo Brook Landcare Group (WBLG) and Blackadder Woodbridge Catchment Group (BWCG) through meeting attendance and technical support.
- Involved in a WBLG community meeting focussed on post fire work and expectations for the Tilden Park community in Gidgegannup.
- Managed and Co-ordinated meetings and site visits for the development of a State NRM Community Stewardship Grant 'Post fire restoration of the Wooroloo Brook catchment'.
- Site visits to private property owners in fire affected areas within Gidgegannup and Wooroloo seeking landcare advise.
- Assisted WBLG in becoming incorporated.
- Site visit of Flora Street Gang for possible SALP grant application.
- Conducted water monitoring in the Blackadder Woodbridge Catchment.
- Attended SALP breakfast on behalf of BWCG.
- Site visit, mapping assistance and general assistance for LHA 2022 SALP grant application.
- Attended the 2021 WA Wetland Management conference, focussing on rehabilitation and restoration techniques for wetland areas within WA.
- Participated in a stakeholder meeting with Catchment Group volunteers to review the strategic direction of the ERCMP.
- Provided monthly reporting to City of Swan.
- Prepared and conducted photo-monitoring for the acquittal of City of Swan's Community Riverbank Project 'Restoration of Waugal Lagoon'.
- Co-ordinated a Native Bee Workshop as part of the BSFH's program in Koongamia.
- Met with Friends of Yongka Birl to identify land parcels affected by Cotton Bush infestation.
- Involved in one on one training with members of Friends Yongka Birl in regards to OH&S Bush Skills training.
- Sent out weed management letters to local residents as required.
- Hosted 6 Bush Skills 4 youth workshops; Bee-haviour, Grow a Native-Wise Garden, Building native bee hotels, Building habitat boxes for wildlife and 2 x Survival in wetland habitats.
- Hosted a meeting to develop a State NRM Community Stewardship Grant and discuss a
  Community Collaboration EOI following on from the "Farm dams as refuges for freshwater plants
  and animals in a drying climate".
- Developed an EOI for the State NRM Community Collaboration grant "New methods for managing drought refuges for imperilled freshwater species".
- Invited to progress to stage 2 of the application process for the Community Collaborative grant for the "New methods for managing drought refuges for imperilled freshwater species"
- Emails sent to private landholders who participated in the "Farm dams as refuges for freshwater plants and animals in a drying climate" inviting them to participate in the follow project.
- Invitations sent to citizens scientists who participated in the "Farm dams as refuges for freshwater plants and animals in a drying climate" inviting them to participate in the follow project.
- Hosted the Volunteer Action planning meeting.
- Attended all Swan Alcoa Landcare Program (SALP) sites with grant applicants in Perth's Eastern Region.
- Participated in the SALP assessment panel for Perth region grant submissions.
- Organised and co-hosted with Perth NRM a State NRM grant writing workshop.
- Successful in Volunteer WA National landcare week grant submission to hold a networking event for landcarers in Perth's Eastern Region, to be held on 21 May 2021 with guest speaker Simon Cherriman, a local Naturalist in the region.



#### City of Kalamunda

- Developed an EOI for the State NRM Community Collaboration grant "New methods for managing drought refuges for imperilled freshwater species".
- Invited to progress to stage 2 of the application process for the Community Collaborative grant for the "New methods for managing drought refuges for imperilled freshwater species"
- Contact made with private landholders and citizen scientists who participated in the initial "Farm dams as refuges for freshwater plants and animals in a drying climate" inviting them to participate in the follow project.
- Successful in Volunteer WA National landcare week grant submission to hold a networking event for landcarers in Perth's Eastern Region (including FoPB) to be held on 21 May 2021 with guest speaker Simon Cherriman, a local Naturalist in the region.

#### STRATEGIC/POLICY IMPLICATIONS

Key Result Area 1 – Environmental Sustainability

1.5 To contribute towards improved regional air, water and land quality and regional biodiversity conservation and address climate change

Key Result Area 2 - Economic Development

- 2.1 To facilitate and advocate for increased investment in regional infrastructure
- 2.2 To facilitate and advocate for regional economic development activities
- 2.3 To facilitate regional cultural and recreational activities

Key Result Area 3 - Good Governance

- 3.1 To provide advice and advocacy on issues affecting Perth's Eastern Region
- 3.2 To manage partnerships and relationships with stakeholders

#### FINANCIAL IMPLICATIONS

The funding to facilitate projects is developed and agreed with member Councils as part of the annual budget process.

#### SUSTAINABILITY IMPLICATIONS

The Regional Services Directorate operates to pursue environmental, economic and social growth outcomes for Perth's Eastern Region.

Nil



### Item 1.6 continued

### **RISK MANAGEMENT**

Risk: The Sustainability Team deliver on agreed projects so there is minimal risk				
Consequence	Likelihood	Rating		
Possible	Insignificant	Low		
Action / Strategy				
The Sustainability Team considers risk pertaining to any projects or programs				

### **MEMBER COUNCIL IMPLICATIONS**

on the two advisory groups:
, , ,
•