AGENDA

D2026/13424

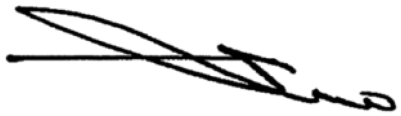
Ordinary Meeting of Council

27 August 2026

Notice of Meeting

Dear Councillors

I wish to advise that the next Ordinary Meeting of Council will be held on Thursday, 27 August 2026 at the EMRC Administration Centre, 1st Floor, 226 Great Eastern Highway, Ascot WA 6104 commencing at 6:00pm.



Hua Jer Liew | Chief Executive Officer

21 August 2026

Please Note

If any Councillor has a query regarding a report item or requires additional information in relation to a report item, please contact the responsible officer (SOURCE OF REPORT) prior to the meeting.

The meeting will be livestreamed in accordance with s.5.23A of the *Local Government Act 1995*. Images and voices may be captured and streamed on the EMRC's website at www.emrc.org.au. If you have any issues or concerns regarding the livestreaming and recording of meetings, please contact the EMRC Business Support Team.

Public question time will continue as usual and questions may be submitted electronically prior to the meeting, no later than 4.00pm on the day of the meeting to CouncilEnquiry@emrc.org.au.

EMRC Council Members

Cr Filomena Piffaretti	Chairperson	City of Bayswater
Cr Paul Poliwka	Deputy Chairperson	Town of Bassendean
Cr Kathryn Hamilton	EMRC Member	Town of Bassendean
Cr Steven Ostaszewskyj	EMRC Member	City of Bayswater

EMRC Council Deputies

Cr Jennie Carter	EMRC Deputy Member	Town of Bassendean
Cr Michelle Sutherland	EMRC Deputy Member	City of Bayswater

Ordinary Meeting of Council
27 August 2026

Table of Contents

1	**DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS**		**1**
	1.1	ACKNOWLEDGEMENT OF COUNTRY	1
2	**ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE (PREVIOUSLY APPROVED)**		**1**
3	**DISCLOSURE OF INTEREST**		**1**
4	**ANNOUNCEMENTS BY THE CHAIRPERSON OR PRESIDING MEMBER**		**1**
5	**RESPONSE TO PREVIOUS QUESTIONS TAKEN ON NOTICE**		**1**
6	**PUBLIC QUESTION TIME**		**1**
7	**APPLICATIONS FOR LEAVE OF ABSENCE**		**1**
8	**PETITIONS, DEPUTATIONS AND PRESENTATIONS**		**1**
9	**CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS**		**2**
	9.1	MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 25 JUNE 2026	2
10	**QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN**		**2**
11	**QUESTIONS WITHOUT NOTICE**		**2**
12	**ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH MEETINGS MAY BE CLOSED TO THE PUBLIC**		**2**
13	**BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING**		**3**
14	**EMPLOYEE REPORTS**		**3**
	14.1	LIST OF ACCOUNTS PAID DURING THE MONTHS OF JUNE AND JULY 2026 (D2026/18650)	4
	14.2	FINANCIAL REPORT FOR PERIOD ENDED 30 JUNE 2026 (D2026/18532)	30
	14.3	FINANCIAL REPORT FOR PERIOD ENDED 31 JULY 2026 (D2026/18698)	49
	14.4	APPOINTMENT OF CHIEF EXECUTIVE OFFICER (D2026/15378)	64
	14.5	EVENT/BUSINESS AWARDS SPONSORSHIP (D2026/15660)	70
	14.6	REQUEST FOR TENDER RFT 2026-002 CONSTRUCTION OF CLASS III STAGE 19 LANDFILL CELL AT RED HILL WASTE MANAGEMENT FACILITY (D2026/18686)	80
	14.7	MEETING DATES FOR 2027 – ELECTION YEAR (D2026/13820)	169
	14.8	SUNDRY DEBTOR WRITE-OFF (D2026/18273)	175
	14.9	DISPOSAL OF HOOKLIFT BINS (D2026/18649)	194
	14.10	WA WASTE & RECYCLE CONFERENCE 2026 (D2026/12650)	199
	14.11	CHIEF EXECUTIVE OFFICER ATTENDANCE AT THE CPA CONGRESS 2026 (D2026/18474)	208

14.12 ITEMS CONTAINED IN THE INFORMATION BULLETIN (D2026/13425) 227

15 REPORTS OF COMMITTEES 228

15.1 AUDIT, RISK AND IMPROVEMENT COMMITTEE HELD 6 AUGUST 2026 (D2026/18312) 228

16 REPORTS OF DELEGATES 229

16.1 MUNICIPAL WASTE ADVISORY COUNCIL (MWAC) MINUTES HELD 18 JUNE 2026 (D2026/12661) 230

17 MEMBERS' MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN 242

18 NEW BUSINESS OF AN URGENT NATURE 242

19 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC 242

19.1 HAZELMERE WOOD WASTE TO ENERGY PROJECT (D2026/14581) 242

19.2 KALAMUNDA EQUITY ENTITLEMENT (D2026/17243) 242

19.3 ORGANISATIONAL STRUCTURE (D2026/17242) 242

20 FUTURE MEETINGS OF COUNCIL 243

21 DECLARATION OF CLOSURE OF MEETING 243

1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

1.1 ACKNOWLEDGEMENT OF COUNTRY

We wish to acknowledge the traditional custodians of the land, the Whadjuk people of the Noongar Nation and to pay our respects to elders past, present and emerging.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE (PREVIOUSLY APPROVED)

3 DISCLOSURE OF INTEREST

4 ANNOUNCEMENTS BY THE CHAIRPERSON OR PRESIDING MEMBER

5 RESPONSE TO PREVIOUS QUESTIONS TAKEN ON NOTICE

Nil

6 PUBLIC QUESTION TIME

7 APPLICATIONS FOR LEAVE OF ABSENCE

8 PETITIONS, DEPUTATIONS AND PRESENTATIONS

9 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

9.1 MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 25 JUNE 2026

That the minutes of the Ordinary Meeting of Council held on 25 June 2026 which have been distributed, be confirmed.

COUNCIL RESOLUTION

MOVED SECONDED

10 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

Nil

11 QUESTIONS WITHOUT NOTICE

Nil

12 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH MEETINGS MAY BE CLOSED TO THE PUBLIC

NOTE: Section 5.23(2) of the *Local Government Act 1995*, details a number of matters upon which Council may discuss and make decisions without members of the public being present. These matters include: matters affecting employees; personal affairs of any person; contractual matters; legal advice; commercial-in-confidence matters; security matters; among others.

The following confidential reports are covered in Section 19 of this agenda.

- HAZELMERE WOOD WASTE TO ENERGY PROJECT
- KALAMUNDA EQUITY ENTITLEMENT
- ORGANISATIONAL RESTRUCTURE

13 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil

14 EMPLOYEE REPORTS

14.1 LIST OF ACCOUNTS PAID DURING THE MONTHS OF JUNE AND JULY 2026 (D2026/18650)

14.2 FINANCIAL REPORT FOR PERIOD ENDED 30 JUNE 2026 (D2026/18532)

14.3 FINANCIAL REPORT FOR PERIOD ENDED 31 JULY 2026 (D2026/18698)

14.4 APPOINTMENT OF CHIEF EXECUTIVE OFFICER (D2026/15378)

14.5 EVENT/BUSINESS AWARDS SPONSORSHIP (D2026/15660)

14.6 REQUEST FOR TENDER RFT 2026-002 CONSTRUCTION OF CLASS III STAGE 19 LANDFILL CELL AT RED HILL WASTE MANAGEMENT FACILITY (D2026/18686)

14.7 MEETING DATES FOR 2027 – ELECTION YEAR (D2026/13820)

14.8 SUNDRY DEBTOR WRITE-OFF (D2026/18273)

14.9 DISPOSAL OF HOOKLIFT BINS (D2026/18649)

14.10 WA WASTE & RECYCLE CONFERENCE 2026 (D2026/12650)

14.11 CHIEF EXECUTIVE OFFICER ATTENDANCE AT THE CPA CONGRESS 2026 (D2026/18474)

14.12 ITEMS CONTAINED IN THE INFORMATION BULLETIN (D2026/13425)

The Chairperson invites members to withdraw any report items to be dealt with separately.

RECOMMENDATION(S)

That with the exception of items ……, which are to be withdrawn and dealt with separately, Council adopts the recommendations in the Employee Reports (Section 14).

COUNCIL RESOLUTION(S)

MOVED SECONDED

14.1 LIST OF ACCOUNTS PAID DURING THE MONTHS OF JUNE AND JULY 2026

D2026/18650

PURPOSE OF REPORT

The purpose of this report is to present to Council a list of accounts paid under the Chief Executive Officer's delegated authority during the months of June and July 2026 for noting.

KEY POINT(S)

- As per the requirements of regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, the list of accounts paid during the months of June and July 2026 is provided for noting.

RECOMMENDATION(S)

That Council notes:

1. The CEO's list of accounts for the months of June and July 2026 paid under delegated power in accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, forming attachment 1 to this report totalling $43,031,012.86.
2. The list of payments by employees via purchasing cards including credit cards, debit or other purchasing cards for the months of June and July 2026 in accordance with regulation 13A(2) of the *Local Government (Financial Management) Regulations 1996,* forming attachment 2 to this report totalling $27,691.78.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*:		
Author(s)	Manager Financial Services	Nil
Responsible Officer	Chief Financial Officer	Nil

BACKGROUND

1 Council has delegated to the Chief Executive Officer (CEO) the exercise of its power to make payments from the Municipal Fund and Trust Fund. In accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, a list of accounts paid by the CEO is to be provided to Council, where such delegation is made.

2 From 1 September 2023, local governments are required to disclose information about each transaction made on a credit card, debit card or other purchasing cards in accordance with regulation 13A of the *Local Government (Financial Management) Regulations 1996.*

REPORT

3. The table below summarises the payments drawn on the funds during the months of June and July 2026. A list detailing the payments made is appended as an attachment 1 to this report.

Municipal Fund	EFT Payments	EFT64038 – EFT64566	
	Cheque Payments	220946 – 220953	
	Payroll EFT	PAY 2026-25, PAY2026-26, PAY 2027-1, PAY 2027-2, PAY 2027-3	
	Direct Debits		
	➢ Superannuation	DD30491.1 – DD30491.22, DD30633.1 – DD30633.22, DD30634.1 – DD30634.22, DD30650.1 – DD30650.21	
	➢ Bank Charges	1*JUNE26 & 1*JUL26	
	➢ Other Less Cancelled EFT's & Cheques	3193 – 3233	$43,031,012.86
Trust Fund	EFT Payments		Nil
Total			**$43,031,012.86**

Summary of Expenditure for the Months of June and July 2026		
Payroll	$	1,728,737.65
Term Deposit Investments	$	31,000,000.00
Capital Expenditure	$	636,764.17
Operating Expenditure		
➢ Waste Levy *	$	$4,530,595.27
➢ Other	$	5,134,915.77
Total	**$**	43,031,012.86

* Note: The Waste Levy is paid quarterly in July, October, January and April

4. Information about each transaction made on credit cards, debit cards and purchasing cards for the months of June and July 2026 are detailed in attachment 2 of this report.

Summary of Expenditure on Purchasing Cards and Credit Cards for the Months of June and July 2026.	
Bunnings Cards	$ 1,135.95
Motorpass Cards	$ 5,665.24
Credit Cards	$ 20,890.59
Total	**$** 27,691.78

STRATEGIC/POLICY IMPLICATIONS

5. Reporting on EMRC Strategic Policy implications align with the revised Strategic Plan 2017- 2027 and the Sustainability Strategy.

FINANCIAL IMPLICATIONS

6. As detailed within the report.

SUSTAINABILITY IMPLICATIONS

7. Nil

RISK MANAGEMENT

Risk – Adverse credit rating if creditor accounts are not paid when due		
Consequence	**Likelihood**	**Rating**
Possible	Insignificant	Low
Action/Strategy		
➢ Ensure timely payment of creditor accounts when they fall due.		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil

ATTACHMENT(S)

1. CEO's Delegated Payments List for the Months of June and July 2026 (D2026/18651)
2. The List of Payments by Employees via purchasing cards including credit cards, debit or other purchasing cards for the Months of June and July 2026 (D2026/18652)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council notes:

1. The CEO's list of accounts for months of June and July 2026 paid under delegated power in accordance with regulation 13(1) of the *Local Government (Financial Management) Regulations 1996*, forming attachment 1 to this report totalling $43,031,012.86.
2. The list of payments by employees via purchasing cards including credit cards, debit or other purchasing cards for months of June and July 2026 in accordance with regulation 13A(2) of the *Local Government (Financial Management) Regulations 1996,* forming attachment 2 to this report totalling $27,691.78.

COUNCIL RESOLUTION(S)

MOVED SECONDED

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64038	02/06/2026	CBC AUSTRALIA PTY LTD (WA DIVISION)	PLANT REPAIRS	690.60
EFT64039	02/06/2026	ETEX AUSTRALIA PTY LTD	REFUND OF PRE-PAYMENT	1,405.77
EFT64040	02/06/2026	FLEET DYNAMICS PTY LTD	MONTHLY EQUIPMENT HIRE FEE	229.90
EFT64041	02/06/2026	MYOSH - NETSIGHT CONSULTING P/L ATF AM2 TRUST & FM2 TRUST	MONTHLY SUBSCRIPTION - OSH SOFTWARE	2,113.10
EFT64042	02/06/2026	PCH CIVIL	RELOCATION OF FOGO AREA - RED HILL	8,112.90
EFT64043	02/06/2026	THE WATERSHED	PURCHASE OF PUMPS	50,830.00
EFT64044	05/06/2026	ADVANCED LIQUID WASTE - ANTHONY WALSH ATF 88 FAMILY TRUST T/A	LIQUID WASTE MANAGEMENT - HRRP	4,592.50
EFT64045	05/06/2026	AIR FILTER DRY CLEAN SYSTEMS WA	CLEAN & SERVICE FILTERS	558.75
EFT64046	05/06/2026	AUSSIE NATURAL SPRING WATER	BOTTLED WATER	173.28
EFT64047	05/06/2026	AUSTRALIAN INSTITUTE OF MANAGEMENT - AIM	STAFF TRAINING	1,379.00
EFT64048	05/06/2026	BALLANTYNE ALL COMMERCIAL PROPERTY SERVICES PTY LTD (SYSTEM MAINTENANCE)	QUARTERLY SERVICE ON EQUIPMENT	738.20
EFT64049	05/06/2026	BATTERY WORLD MIDLAND - BRAIN POWER INVESTMENTS P/L ATF COW UNIT TRUST T/A	BATTERY PURCHASE	918.00
EFT64050	05/06/2026	BREATHALYSER SALES AND SERVICE	EQUIPMENT SERVICE & CALIBRATION	418.00
EFT64051	05/06/2026	BUCHER MUNICIPAL PTY LTD	PLANT PARTS	3,873.94
EFT64052	05/06/2026	BULLIVANTS PTY LTD	QUARTERLY SERVICE EQUIPMENT	692.60
EFT64053	05/06/2026	CHOICEONE PTY LTD	LABOUR HIRE	4,230.63
EFT64054	05/06/2026	CJD EQUIPMENT PTY LTD	SERVICE AGREEMENT & PLANT REPAIR	3,128.39
EFT64055	05/06/2026	CMAK TECHNOLOGIES PTY LTD	QUARTERLY CCTV MAINTENANCE - RED HILL	4,249.19
EFT64056	05/06/2026	CME BOILERMAKING PTY LTD	PLANT REPAIRS	2,403.50
EFT64057	05/06/2026	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER)	CELL CONSTRUCTION APPROVAL - RED HILL	17,949.25
EFT64058	05/06/2026	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	1,797.75
EFT64059	05/06/2026	ECOLO WA	ODOUR CONTROL SOLUTIONS	1,738.00
EFT64060	05/06/2026	ELAN ENERGY MATRIX	TYRE DISPOSAL COSTS - TRANSFER STATION	657.27
EFT64061	05/06/2026	EUROFINS ARL PTY LTD T/AS EUROFINS	SAMPLE TESTING - WOOD FINES	150.70
EFT64062	05/06/2026	GENSET HIRE AND SALES AUSTRALIA PTY LTD	SYSTEM MAINTENANCE - HRRP	341.00
EFT64063	05/06/2026	HAYS SPECIALIST RECRUITMENT	LABOUR HIRE	5,128.07
EFT64064	05/06/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	27,644.22
EFT64065	05/06/2026	MCLEODS BARRISTERS & SOLICITORS	LEGAL ADVICE	827.64
EFT64066	05/06/2026	MIDLAND AUTO ONE	PLANT PARTS	493.68
EFT64067	05/06/2026	MIDWAY FORD (WA)	VEHICLE & PLANT REPAIRS	1,020.00
EFT64068	05/06/2026	MIKE TURNER	STAFF REIMBURSEMENT	149.93
EFT64069	05/06/2026	MILLS RECRUITMENT - MILLS CORPORATION PTY LTD T/AS	LABOUR HIRE	4,589.94
EFT64070	05/06/2026	MOORE AUSTRALIA	STAFF TRAINING	1,485.00
EFT64071	05/06/2026	OTIS ELEVATOR COMPANY PTY LTD	BALANCE OF PAYMENT QTRLY LIFT MAINTENANCE - ASCOT PLACE	43.00
EFT64072	05/06/2026	PENSKE AUSTRALIA PTY LTD	PLANT REPAIRS	517.47
EFT64073	05/06/2026	PERTH IVECO - WA BUS & EV SOLUTIONS PTY LTD	PLANT PARTS	6,050.00
EFT64074	05/06/2026	PERTH MATTRESS & FURNITURE RECYCLING COMPANY	MATTRESS COLLECTION SERVICE - HRRP & BAYWASTE	38,544.55
EFT64075	05/06/2026	PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD)	HYDRAULIC HOSE SUPPLIES	254.21
EFT64076	05/06/2026	PSQ GROUP	PHONE SUPPORT - ASCOT PLACE	79.20
EFT64077	05/06/2026	RELATIONSHIPS AUSTRALIA WA INC	EAP - COUNSELLING FEES	176.00
EFT64078	05/06/2026	RUDD INDUSTRIAL	HARDWARE SUPPLIES	539.90
EFT64079	05/06/2026	SENVERSA PTY LTD	CONSULTING FEES - WASTE ENVIRONMENTAL COMPLIANCE	8,167.50
EFT64080	05/06/2026	SIGN SUPERMARKET	SIGNAGE	33.00

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64081	05/06/2026	SPUDS GARDENING SERVICES	GROUND MAINTENANCE, ANNUAL REHABILITATION & REVEGETATION WORKS - RED HILL	8,717.00
EFT64082	05/06/2026	STANDARDS AUSTRALIA LIMITED	LICENCE RENEWAL	1,114.30
EFT64083	05/06/2026	SWAN FIRE SERVICES	EQUIPMENT MAINTENANCE - HRRP	770.00
EFT64084	05/06/2026	SWAN TOWING SERVICES PTY LTD ATF THE SWAN TOWING TRUST	PLANT TRANSPORTATION COST	825.00
EFT64085	05/06/2026	SYNERGY	ELECTRICITY CHARGES - HRRP	2,493.44
EFT64086	05/06/2026	TOTALLY WORKWEAR MIDLAND	PROTECTIVE CLOTHING	71.54
EFT64087	05/06/2026	TRADEFAIRE INTERNATIONAL PTY LTD	TYRE REPLACEMENTS	7,507.78
EFT64088	05/06/2026	TUTT BRYANT EQUIPMENT (BT EQUIPMENT PTY LTD)	SERVICE AGREEMENT	2,442.09
EFT64089	05/06/2026	WASTETRANS WA - APPALA HOLDINGS PTY LTD T/AS	PRODUCT TRANSPORTATION COSTS - HRRP	40,901.52
EFT64090	05/06/2026	WESTRAC EQUIPMENT PTY LTD	PLANT PARTS	3,435.56
EFT64091	05/06/2026	WEX MOTORPASS	FLEET FUEL PURCHASES	2,531.07
EFT64092	05/06/2026	WINC AUSTRALIA PTY LTD	STATIONERY & CONSUMABLES	316.16
EFT64093	09/06/2026	CIVIL AUTO ELECTRICS PTY LTD	PLANT PARTS & REPAIR	1,616.45
EFT64094	09/06/2026	FUJIFILM BUSINESS INNOVATION AUSTRALIA PTY LTD	PHOTOCOPIER MAINTENANCE & SUPPLIES	385.00
EFT64095	09/06/2026	ONSITE RENTALS PTY LTD	MONTHLY RENTAL - EQUIPMENT	4,614.68
EFT64096	09/06/2026	PAYG PAYMENTS	PAYG TAXATION PAYMENT	84,486.00
EFT64097	09/06/2026	PAYWISE PTY LTD	EMPLOYEE DEDUCTION	1,267.50
EFT64098	09/06/2026	PIRTEK MALAGA - JH FLUID TRANSFER SOLUTIONS T/AS	PLANT REPAIRS	993.95
EFT64099	09/06/2026	POSITIVE SALARY PACKAGING - JJCT PACKAGING PTY LTD T/A	EMPLOYEE DEDUCTION	792.30
EFT64100	09/06/2026	PRESTIGE ALARMS	CCTV INSPECTION & SERVICE - HRRP & RED HILL	2,535.00
EFT64101	09/06/2026	TELSTRA LIMITED	TELEPHONE EXPENSES	1,395.36
EFT64102	12/06/2026	ADVANCED LIQUID WASTE - ANTHONY WALSH ATF 88 FAMILY TRUST T/A	LIQUID WASTE MANAGEMENT - RED HILL	1,498.75
EFT64103	12/06/2026	ALLPEST - ROL-WA PTY LTD T/AS	PEST CONTROL - TRANSFER STATION	352.00
EFT64104	12/06/2026	ALLWEST PLANT HIRE	PLANT & LABOUR HIRE	215,899.19
EFT64105	12/06/2026	AUSSIE NATURAL SPRING WATER	BOTTLED WATER	140.79
EFT64106	12/06/2026	B&J CATALANO PTY LTD	FOGO PROCESSING	7,315.00
EFT64107	12/06/2026	BAYSWATER AUTO DETAILERS	POOL VEHICLE CLEANING	66.00
EFT64108	12/06/2026	BEE JAYS CANVAS PTY LTD	PLANT REPAIRS	2,350.70
EFT64109	12/06/2026	CHEMCENTRE	SAMPLE ANALYSIS - WOODWASTE	1,020.80
EFT64110	12/06/2026	CHOICEONE PTY LTD	LABOUR HIRE	5,919.81
EFT64111	12/06/2026	CJD EQUIPMENT PTY LTD	SERVICE AGREEMENT	5,479.51
EFT64112	12/06/2026	COOKE CONTRACTING & MECHANICAL PTY LTD	PLANT PARTS & REPAIR	39,939.90
EFT64113	12/06/2026	DMC CLEANING CORPORATION PTY LTD	CLEANING SERVICES - HRRP	990.00
EFT64114	12/06/2026	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	2,265.82
EFT64115	12/06/2026	ELAN ENERGY MATRIX	TYRE DISPOSAL COSTS - HRRP & BAYWASTE	639.87
EFT64116	12/06/2026	ETEX AUSTRALIA PTY LTD	REFUND OF PRE-PAYMENT	1,405.77
EFT64117	12/06/2026	EUROFINS ARL PTY LTD T/AS EUROFINS	SAMPLE TESTING - WATER ANALYSIS	2,156.72
EFT64118	12/06/2026	HAYS SPECIALIST RECRUITMENT	LABOUR HIRE	1,278.33
EFT64119	12/06/2026	HEATLEYS SALES PTY LTD	CONSUMABLES - TRANSFER STATION	209.92
EFT64120	12/06/2026	HERCULES MOBILES PTY LTD	EQUIPMENT HIRE	665.50
EFT64121	12/06/2026	HKS ENGINEERING GROUP PTY LTD	CONSULTING FEES - WTS	4,620.00
EFT64122	12/06/2026	HOSEFORCE PTY LTD	HYDRAULIC HOSE SUPPLIES	878.23
EFT64123	12/06/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	30,347.81

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64124	12/06/2026	JMD FABRICATION GROUP T/A THE SEVEN MANUFACTURING PTY LTD	PLANT REPAIRS	418.00
EFT64125	12/06/2026	MIDLAND AUTO ONE	PLANT PARTS	377.56
EFT64126	12/06/2026	MIDLAND TOYOTA	VEHICLE SERVICE	451.12
EFT64127	12/06/2026	MILLS RECRUITMENT - MILLS CORPORATION PTY LTD T/AS	LABOUR HIRE	6,160.77
EFT64128	12/06/2026	OTR TYRES T/A TKPH PTY LTD	TYRE REPLACEMENTS & REPAIR	6,170.67
EFT64129	12/06/2026	PERTH QUALITY SERVICES	CLEANING SERVICES - TRANSFER STATION	700.00
EFT64130	12/06/2026	QUIK GAS RECOVERY	DEGAS OF FRIDGES - VARIOUS SITES	1,518.00
EFT64131	12/06/2026	SGS AUSTRALIA PTY LTD	SAMPLE ANALYSIS - WATER MONITORING	220.00
EFT64132	12/06/2026	SNAP BELMONT (BELSNAP PTY LTD)	PRINTING COSTS - HRRP	522.50
EFT64133	12/06/2026	TOTALLY WORKWEAR MIDLAND	PROTECTIVE CLOTHING	251.96
EFT64134	12/06/2026	TRADEFAIRE INTERNATIONAL PTY LTD (PREVIOUSLY ACCESS INDUSTRIAL TYRES #3106)	TYRE REPLACEMENTS	3,980.90
EFT64135	12/06/2026	TRUCK CENTRE (WA) PTY LTD	PLANT PARTS	1,790.67
EFT64136	12/06/2026	VOLICH WASTE CONTRACTORS PTY LTD	PLANT PARTS	2,000.00
EFT64137	12/06/2026	WESTRAC EQUIPMENT PTY LTD	PLANT PARTS	5,773.87
EFT64138	12/06/2026	WIDDESON ELECTRICAL & AIRCONDITIONING	INSTALLATION OF AIRCONDITIONER - ASCOT PLACE	3,645.20
EFT64139	12/06/2026	WREN OIL	WASTE OIL REMOVAL - RED HILL	220.00
EFT64140	19/06/2026	DEPUTY COMMISSIONER OF TAXATION	GST PAYMENT	325,824.46
EFT64141	19/06/2026	ABA AUTOMATIC GATES WA	INSTALLATION OF BOOM GATE - HRRP	8,206.00
EFT64142	19/06/2026	ADT SECURITY	SERCURITY MONITORING	141.30
EFT64143	19/06/2026	ADVANCED LIQUID WASTE - ANTHONY WALSH ATF 88 FAMILY TRUST T/A	LIQUID WASTE MANAGEMENT - VARIOUS SITES	9,231.97
EFT64144	19/06/2026	ALLIGHTSYKES PTY LTD	QUARTERLY EQUIPMENT MAINTENANCE - ASCOT PLACE	912.38
EFT64145	19/06/2026	ALLPEST - ROL-WA PTY LTD T/AS	PEST CONTROL - RED HILL	571.82
EFT64146	19/06/2026	ALLWEST PLANT HIRE	PLANT HIRE	1,196.25
EFT64147	19/06/2026	ARA ELECTRICAL WA PTY LTD	ELECTRICAL MAINTENANCE - HRRP	4,599.10
EFT64148	19/06/2026	AUSSIE NATURAL SPRING WATER	BOTTLED WATER	140.79
EFT64149	19/06/2026	BE FREE ORGANICS P/L	CATERING COSTS	250.00
EFT64150	19/06/2026	BEE JAYS CANVAS PTY LTD	PLANT REPAIRS	2,992.00
EFT64151	19/06/2026	BOYAN ELECTRICAL	TEST TAGGING - TRANSFER STATION	669.90
EFT64152	19/06/2026	BP AUSTRALIA PTY LTD	FUEL PURCHASES	177,815.34
EFT64153	19/06/2026	BREATHALYSER SALES AND SERVICE	EQUIPMENT CALIBRATION	627.00
EFT64154	19/06/2026	BUNNINGS GROUP LTD	HARDWARE SUPPLIES	265.68
EFT64155	19/06/2026	CHOICEONE PTY LTD	LABOUR HIRE	5,282.64
EFT64156	19/06/2026	CIVIL AUTO ELECTRICS PTY LTD	PLANT REPAIRS	468.05
EFT64157	19/06/2026	CJD EQUIPMENT PTY LTD	SERVICE AGREEMENT	5,315.74
EFT64158	19/06/2026	CME BOILERMAKING PTY LTD	PLANT PARTS	2,398.00
EFT64159	19/06/2026	CONQUEST EQUIPMENT TECHNOLOGIES PTY LTD	PLANT HIRE	3,722.76
EFT64160	19/06/2026	CSE CROSSCOM PTY LTD	BATTERY PURCHASE	165.00
EFT64161	19/06/2026	DATA 3 PERTH	ANNUAL SOFTWARE LICENCE FEE	243.56
EFT64162	19/06/2026	DMC CLEANING CORPORATION PTY LTD	CONSUMABLES - HRRP	1,221.80
EFT64163	19/06/2026	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	2,265.82
EFT64164	19/06/2026	ENVIRO SWEEP	SITE SWEEPING - HRRP	651.95
EFT64165	19/06/2026	EUROFINS ARL PTY LTD T/AS EUROFINS	SAMPLE TESTING - WATER ANALYSIS	11,479.23
EFT64166	19/06/2026	GREENS ELECTRICAL SERVICE	ELECTRICAL MAINTENANCE - RED HILL	274.59

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64167	19/06/2026	HAYS SPECIALIST RECRUITMENT	LABOUR HIRE	1,278.33
EFT64168	19/06/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	27,820.81
EFT64169	19/06/2026	INFORMATION PROFICIENCY & SIGMA DATA SOLUTIONS - PROFICIENCY GROUP P/L T/AS	SOFTWARE UPGRADE	2,464.00
EFT64170	19/06/2026	INTEGRATED ICT	IT SUPPORT	1,180.76
EFT64171	19/06/2026	KOMATSU FORKLIFT AUSTRALIA PTY LTD	PLANT PARTS	395.85
EFT64172	19/06/2026	MILLS RECRUITMENT - MILLS CORPORATION PTY LTD T/AS	LABOUR HIRE	6,383.85
EFT64173	19/06/2026	MLA HOLDINGS PTY LTD	PLANT PARTS	841.87
EFT64174	19/06/2026	PERTH IVECO - WA BUS & EV SOLUTIONS PTY LTD	PLANT PARTS	71.05
EFT64175	19/06/2026	PIRTEK MALAGA - JH FLUID TRANSFER SOLUTIONS T/AS	HYDRAULIC HOSE SUPPLIES	772.93
EFT64176	19/06/2026	PRESTIGE ALARMS	RELOCATION OF SECURITY EQUIPMENT - HRRP	308.00
EFT64177	19/06/2026	QUIK GAS RECOVERY	DEGAS OF FRIDGES - TRANSFER STATION	369.60
EFT64178	19/06/2026	SGS AUSTRALIA PTY LTD	SAMPLE ANALYSIS - WATER MONITORING	267.52
EFT64179	19/06/2026	ST JOHN AMBULANCE ASSOCIATION	FIRST AID SERVICE KITS - HRRP	478.44
EFT64180	19/06/2026	SYNERGY	ELECTRICITY CHARGES - RED HILL	16,544.31
EFT64181	19/06/2026	TRANEN PTY LTD	REHABILITATION ADVICE	2,011.35
EFT64182	19/06/2026	TRUCK CENTRE (WA) PTY LTD	PLANT PARTS	423.29
EFT64183	19/06/2026	VDC PTY LTD ATF DRWA TRUST T/AS DRWA BUILDING DOORS	SERVICE AGREEMENT	2,645.50
EFT64184	19/06/2026	VISION INTELLIGENCE PTY LTD	HIRE & MONITORING OF CCTV CAMERAS - RED HILL	5,292.68
EFT64185	19/06/2026	WEST COAST WATER FILTER MAN	RELOCATION WATER COOLER & SIX MONTHLY EQUIPMENT HIRE - HRRP	1,210.00
EFT64186	19/06/2026	WESTRAC EQUIPMENT PTY LTD	PLANT PARTS	736.76
EFT64187	19/06/2026	WILLIAMS & HUGHES PTY LTD	LEGAL ADVICE	1,375.00
EFT64188	19/06/2026	WINC AUSTRALIA PTY LTD	STATIONERY & CONSUMABLES	239.57
EFT64189	19/06/2026	WREN OIL	WASTE OIL REMOVAL - TRANSFER STATION	473.00
EFT64190	23/06/2026	BURSWOOD TROPHIES	HONOUR BOARD PLATE	77.00
EFT64191	23/06/2026	FOSTER PLUMBING AND GAS	PLUMBING MAINTENANCE - HRRP	4,569.99
EFT64192	23/06/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	1,792.18
EFT64193	23/06/2026	PAYG PAYMENTS	PAYG TAXATION PAYMENT	86,082.00
EFT64194	23/06/2026	PERTH ENERGY PTY LTD	GAS SUPPLY - WWtE	254.17
EFT64195	23/06/2026	POSITIVE SALARY PACKAGING - JJCT PACKAGING PTY LTD T/A	EMPLOYEE DEDUCTION	1,811.73
EFT64196	23/06/2026	SYNERGY	ELECTRICITY CHARGES - ASCOT PLACE	4,728.54
EFT64197	26/06/2026	ACCESS EQUIPMENT GROUP PTY LTD	HIRE PLANT	1,158.70
EFT64198	26/06/2026	AIR FILTER DRY CLEAN SYSTEMS WA	CLEAN & SERVICES FILTERS	301.35
EFT64199	26/06/2026	AJL PLUMBING & GAS	PLUMBING MAINTENANCE - RED HILL	715.00
EFT64200	26/06/2026	ALL INDUSTRIES ELECTRICAL PTY LTD	ELECTRICAL MAINTENANCE - HRRP	3,544.40
EFT64201	26/06/2026	ALLIED SECURITY T/A VICPRO SECURITY PTY LTD	SECURITY MONITORING - HRRP & RED HILL	5,188.94
EFT64202	26/06/2026	ALLWEST PLANT HIRE	PLANT & LABOUR HIRE	50,545.00
EFT64203	26/06/2026	ALSCO PERTH	EQUIPMENT HIRE	48.13
EFT64204	26/06/2026	AMCS AUSTRALIA PTY LTD	ANNUAL SUBSCRIPTION - MANDALAY SOFTWARE	56,720.72
EFT64205	26/06/2026	ATU SEWAGE SERVICES T/A DOUBLE G (WA) PTY LTD	QUARTERLY SERVICE AND REPAIRS - WTS	204.60
EFT64206	26/06/2026	AUSSIE NATURAL SPRING WATER	BOTTLED WATER	194.94
EFT64207	26/06/2026	AUSTRALIA AND NEW ZEALAND RECYCLING PLATFORM LTD	CONTRIBUTION TO TECH COLLECT E WASTE PROGRAM COLLECTION & DISPOSAL COSTS	743.14
EFT64208	26/06/2026	AUSTRALIAN TRAINING MANAGEMENT PTY LTD (ATM)	STAFF TRAINING	505.00
EFT64209	26/06/2026	B&J CATALANO PTY LTD	CELL CONSTRUCTION - STAGE 19	307,379.80

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64210	26/06/2026	BIN BATH AUSTRALIA PTY LTD	BIN CLEANING	93.06
EFT64211	26/06/2026	BOSORIMA TAS MAIL PLUS PERTH	MAIL SERVICE	512.18
EFT64212	26/06/2026	BUCHER MUNICIPAL PTY LTD	PLANT PARTS	632.78
EFT64213	26/06/2026	CAPITAL TRANSPORT SERVICES (WA) PTY LTD	COURIER SERVICE	34.58
EFT64214	26/06/2026	CHC HIRE PTY LTD	HIRE OF SUPALOO	219.22
EFT64215	26/06/2026	CHOICEONE PTY LTD	LABOUR HIRE	5,620.23
EFT64216	26/06/2026	CIVIL AUTO ELECTRICS PTY LTD	PLANT MAINTENANCE	3,081.10
EFT64217	26/06/2026	CJD EQUIPMENT PTY LTD	PLANT REPAIRS & SERVICE AGREEMENT	1,317.97
EFT64218	26/06/2026	CME BOILERMAKING PTY LTD	PLANT REPAIRS	869.00
EFT64219	26/06/2026	COMMERCIAL CARE	GARDEN MAINTENANCE - HRRP & BAYWASTE	2,667.50
EFT64220	26/06/2026	COMPU-STOR	IT BACKUP DATA SERVICES	1,262.97
EFT64221	26/06/2026	COOLMIST SYSTEMS AUSTRALIA PTY LTD	EQUIPMENT MAINTENANCE - HRRP & BAYWASTE	3,661.18
EFT64222	26/06/2026	CR PAUL POLIWKA	QUARTERLY COUNCILLORS PAYMENT	4,361.88
EFT64223	26/06/2026	CSE CROSSCOM PTY LTD	TWO-WAY RADIO LEASING FEE & PURCHASES	5,175.50
EFT64224	26/06/2026	CTI COURIERS PTY LTD	COURIER SERVICE	71.05
EFT64225	26/06/2026	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER)	WASTE TRACKING FORMS	1,848.00
EFT64226	26/06/2026	DMC CLEANING CORPORATION PTY LTD	CLEANING SERVICES & CONSUMABLES - ASCOT PLACE	7,198.78
EFT64227	26/06/2026	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	2,116.71
EFT64228	26/06/2026	ECO ENVIRONMENTAL (BENFOSTER PTY LTD)	EQUIPMENT HIRE	979.00
EFT64229	26/06/2026	ECOCYCLE PTY LTD	E-WASTE COLLECTION	431.50
EFT64230	26/06/2026	ELAN ENERGY MATRIX	TYRE DISPOSAL COSTS - RED HILL	844.51
EFT64231	26/06/2026	ENVIRONMENT ESSENTIALS PTY LTD	SUBSCRIPTION RENEWAL	2,464.00
EFT64232	26/06/2026	EUROFINS ARL PTY LTD T/AS EUROFINS	POWER POLES SAMPLING & WATER ANALYSIS	7,190.44
EFT64233	26/06/2026	FILOMENA PIFFARETTI	QUARTERLY COUNCILLORS PAYMENT	10,052.50
EFT64234	26/06/2026	FILTERS PLUS	PLANT FILTERS	299.48
EFT64235	26/06/2026	FLEET DYNAMICS PTY LTD	MONTHLY EQUIPMENT HIRE FEE	229.90
EFT64236	26/06/2026	FLICK ANTICIMEX PTY LTD	HYGIENE SERVICES	540.73
EFT64237	26/06/2026	FUELFIX PTY LTD	EQUIPMENT HIRE	707.15
EFT64238	26/06/2026	FUJIFILM BUSINESS INNOVATION AUSTRALIA PTY LTD	PHOTOCOPIER MAINTENANCE & SUPPLIES	609.19
EFT64239	26/06/2026	GREENS ELECTRICAL SERVICE	ELECTRICAL MAINTENANCE - RED HILL	419.79
EFT64240	26/06/2026	HAYS SPECIALIST RECRUITMENT	LABOUR HIRE	1,278.33
EFT64241	26/06/2026	HECS FIRE SERVICES PTY LTD	EQUIPMENT SERVICE & MAINTENANCE	1,471.25
EFT64242	26/06/2026	HITACHI CONSTRUCTION MACHINERY (AUSTRALIA) PTY LTD	PLANT REPAIRS	2,948.88
EFT64243	26/06/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	24,752.01
EFT64244	26/06/2026	INSTANT WEIGHT PTY LTD T/A INSTANT WEIGHING	PLANT CALIBRATION	6,061.18
EFT64245	26/06/2026	INTEGRATED ICT	IT SUPPORT	12,738.37
EFT64246	26/06/2026	JAMES HARDIE AUSTRALIA PTY LTD	REFUND OF PRE-PAYMENT	217.52
EFT64247	26/06/2026	JK CONTRACTING (WA) PTY LTD	CLEANING OF WHEEL WASH	629.20
EFT64248	26/06/2026	KATHRYN HAMILTON	COUNCILLORS ATTENDANCE FEE	2,957.50
EFT64249	26/06/2026	KLB SYSTEMS	COMPUTER HARDWARE PURCHASES	9,988.00
EFT64250	26/06/2026	MARKETFORCE (OMNICOM MEDIA GROUP AUSTRALIA PTY LTD)	ADVERTISING COSTS	631.31
EFT64251	26/06/2026	MCINERNEY FORD	VEHICLE SERVICE	354.99
EFT64252	26/06/2026	MICHELLE SUTHERLAND	COUNCIL MEETING FEE	405.00

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64253	26/06/2026	MIDLAND AUTO ONE	PLANT PARTS	836.17
EFT64254	26/06/2026	MILLS OAKLEY	LEGAL ADVICE	2,393.60
EFT64255	26/06/2026	MILLS RECRUITMENT - MILLS CORPORATION PTY LTD T/AS	LABOUR HIRE	5,938.84
EFT64256	26/06/2026	NESSCO GROUP	COMPRESSOR SERVICE	7,337.80
EFT64257	26/06/2026	ONSITE RENTALS PTY LTD	MONTHLY RENTAL - EQUIPMENT	4,768.50
EFT64258	26/06/2026	PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD)	HYDRAULIC HOSE SUPPLIES	1,053.70
EFT64259	26/06/2026	PRUDENTIAL INVESTMENT SERVICES CORP P/L	INVESTMENT ADVISORY SERVICES	1,925.00
EFT64260	26/06/2026	PSQ GROUP	MONTHLY PHONE EXPENSES - ASCOT PLACE	2,759.68
EFT64261	26/06/2026	PUREARTH - RIVER NOMINEES PTY LTD T/A	PROCESSING COSTS - FOGO	58,456.28
EFT64262	26/06/2026	QUIK GAS RECOVERY	DEGAS OF FRIDGES - TRANSFER STATION	1,016.40
EFT64263	26/06/2026	READYTECH	ANNUAL LICENCE RENEWAL - SYNERGYSOFT	64,822.09
EFT64264	26/06/2026	RELATIONSHIPS AUSTRALIA WA INC	EAP - COUNSELLING FEES	176.00
EFT64265	26/06/2026	SGS AUSTRALIA PTY LTD	SAMPLE ANALYSIS - WATER MONITORING	364.54
EFT64266	26/06/2026	STEVEN OSTASZEWSKYJ	QUARTERLY COUNCILLORS PAYMENT	2,957.50
EFT64267	26/06/2026	SWAN FIRE SERVICES	EQUIPMENT MAINTENANCE - HRRP	4,106.30
EFT64268	26/06/2026	SWAN TOWING SERVICES PTY LTD ATF THE SWAN TOWING TRUST	PLANT TRANSPORTATION COST	264.00
EFT64269	26/06/2026	SYNERGY	ELECTRICITY CHARGES - HRRP	6,915.04
EFT64270	26/06/2026	TALIS CONSULTANTS	CONSULTING FEE - STAGE 19 & 20 CELLS	1,023.00
EFT64271	26/06/2026	TELSTRA LIMITED	TELEPHONE EXPENSES	5,335.37
EFT64272	26/06/2026	TIM DAVIES LANDSCAPING PTY LTD (TDL)	GARDEN MAINTENANCE - ASCOT PLACE	1,189.80
EFT64273	26/06/2026	TRACKSPARES (AUSTRALIA) PTY LTD	PLANT PARTS	8,987.00
EFT64274	26/06/2026	TRUCK CENTRE (WA) PTY LTD	PLANT REPAIRS	3,791.96
EFT64275	26/06/2026	TWISTECH - GREG WOOD	REMOVAL OF ADMIN HUB AT HRRP & FENCE REPAIR - RED HILL	2,244.00
EFT64276	26/06/2026	UNITED CRANE SERVICES PTY LTD	DRAINAGE WORKS	1,804.00
EFT64277	26/06/2026	WA SAFETY PRODUCTS	PROTECTIVE GEARS	245.67
EFT64278	26/06/2026	WASTETRANS WA - APPALA HOLDINGS PTY LTD T/AS	PRODUCT TRANSPORTATION COSTS - RED HILL	32,117.24
EFT64279	26/06/2026	WATERLOGIC AUSTRALIA PTY LTD	EQUIPMENT RENTAL & SERVICE FEE	945.93
EFT64280	26/06/2026	WEST - SURE GROUP PTY LTD	COURIER SERVICE - VARIOUS SITES	562.73
EFT64281	26/06/2026	WESTRAC EQUIPMENT PTY LTD	SERVICE AGREEMENT	3,586.06
EFT64282	26/06/2026	WILLIAMS & HUGHES PTY LTD	LEGAL ADVICE	10,262.62
EFT64283	26/06/2026	WINC AUSTRALIA PTY LTD	STATIONERY & CONSUMABLES	428.53
EFT64284	26/06/2026	HIND'S TRANSPORT SERVICES PTY LTD	REFUND OF PRE-PAYMENT	45,400.00
EFT64285	30/06/2026	AALAN LINE MARKING SERVICES	REPAIRS TO SPEED HUMP - HRRP	830.50
EFT64286	30/06/2026	BAYSWATER AUTO DETAILERS	POOL VEHICLE CLEANING	121.00
EFT64287	30/06/2026	BOYD'S GRADER HIRE PTY LTD	REFUND OF DUPLICATE PAYMENT	2,229.15
EFT64288	30/06/2026	ERNST & YOUNG	PEER REVIEW OF MRA CONSULTING VALUATION	49,500.00
EFT64289	30/06/2026	PERTH MATTRESS & FURNITURE RECYCLING COMPANY	MATTRESS COLLECTION SERVICE - HRRP & BAYWASTE	1,627.90
EFT64290	30/06/2026	SHOWCASE CATERING	CATERING COSTS	24,159.50
EFT64291	30/06/2026	SITE SAFE SECURITY	MONTHLY RENTAL - SECURITY SYSTEM FOR TRANSFER STATION	1,034.55
EFT64292	30/06/2026	SPUDS GARDENING SERVICES	REVEGETATION WORKS & MONTHLY GROUND MAINTENANCE - RED HILL	10,007.00
EFT64293	30/06/2026	WASTETRANS WA - APPALA HOLDINGS PTY LTD T/AS	PRODUCT TRANSPORTATION COSTS - HRRP	34,213.38
EFT64294	02/07/2026	AUSTRALIA POST - ASCOT PLACE	POSTAL CHARGES	16.80
EFT64295	02/07/2026	MUNDARING GLASS AND SECURITY REDTAIL WA PTY LTD ATFT J GATTI FAMILY TRUST	LOCK REPAIR - RED HILL	242.00

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64296	03/07/2026	ABA AUTOMATIC GATES WA	SITE MAINTENANCE - HRRP	319.94
EFT64297	03/07/2026	ALLPEST - ROL-WA PTY LTD T/AS	PEST CONTROL - TRANSFER STATION	352.00
EFT64298	03/07/2026	AUSSIE NATURAL SPRING WATER	BOTTLED WATER	129.96
EFT64299	03/07/2026	BLUE FORCE PTY LTD	MONITORING FIRE PUMP - HRRP	162.36
EFT64300	03/07/2026	CHC HIRE PTY LTD	HIRE OF SUPALOO	219.22
EFT64301	03/07/2026	CHOICEONE PTY LTD	LABOUR HIRE	4,230.63
EFT64302	03/07/2026	CIVIL AUTO ELECTRICS PTY LTD	PLANT REPAIRS	1,922.80
EFT64303	03/07/2026	CMAK TECHNOLOGIES PTY LTD	CCTV MAINTENANCE - RED HILL	1,576.41
EFT64304	03/07/2026	COOKE CONTRACTING & MECHANICAL PTY LTD	PLANT PARTS	3,745.50
EFT64305	03/07/2026	CROSSLAND & HARDY PTY LTD	STAGE 19 & 20 CELLS - DESIGN	585.20
EFT64306	03/07/2026	CUMMINS SOUTH PACIFIC PTY LTD	PLANT REPAIRS	3,013.75
EFT64307	03/07/2026	CUTTING EDGES REPLACEMENT PARTS PTY LTD	PLANT PARTS	956.47
EFT64308	03/07/2026	DNG FAMILY TRUST T/A IDLER ENGINEERING SERVICES PTY LTD	PLANT PARTS & MAINTENANCE	4,463.73
EFT64309	03/07/2026	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	1,797.75
EFT64310	03/07/2026	EUROFINS ARL PTY LTD T/AS EUROFINS	SAMPLE TESTING - FOGO SOIL	1,095.38
EFT64311	03/07/2026	FOSTER PLUMBING AND GAS	PLUMBING MAINTENANCE - HRRP	3,025.00
EFT64312	03/07/2026	FUJIFILM BUSINESS INNOVATION AUSTRALIA PTY LTD	PHOTOCOPIER MAINTENANCE & SUPPLIES	49.86
EFT64313	03/07/2026	GUTTER-VAC MIDLAND / THE TRUSTEE FOR SS FAMILY TRUST	GUTTER CLEANING - HRRP	6,301.99
EFT64314	03/07/2026	HAYS SPECIALIST RECRUITMENT	LABOUR HIRE	1,278.33
EFT64315	03/07/2026	HOSEFORCE PTY LTD	PLANT PARTS	92.14
EFT64316	03/07/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	24,961.23
EFT64317	03/07/2026	JIMS MOWING CLOVERDALE	GARDEN MAINTENANCE - ASCOT PLACE	140.00
EFT64318	03/07/2026	JOINT CONSTRUCTION GROUP PTY LTD	SITE MAINTENANCE - HRRP	2,438.48
EFT64319	03/07/2026	LIEBHERR AUSTRALIA PTY LTD	PLANT MAINTENANCE	3,076.04
EFT64320	03/07/2026	LUNCH AT SUE'S	CATERING COSTS	333.30
EFT64321	03/07/2026	MAJOR MOTORS PTY LTD	COOLANT FOR PLANT	240.97
EFT64322	03/07/2026	MILLS RECRUITMENT - MILLS CORPORATION PTY LTD T/AS	LABOUR HIRE	6,783.98
EFT64323	03/07/2026	MYOSH - NETSIGHT CONSULTING P/L ATF AM2 TRUST & FM2 TRUST	MONTHLY SUBSCRIPTION - OSH SOFTWARE	2,071.30
EFT64324	03/07/2026	OTIS ELEVATOR COMPANY PTY LTD	QUARTERLY LIFT MAINTENANCE - ASCOT PLACE	2,193.02
EFT64325	03/07/2026	RICHGRO	SAMPLE TESTING - MULCH & SOIL	1,320.00
EFT64326	03/07/2026	SIGN SUPERMARKET	SIGNS UPGRADE - TRANSFER STATION	13,277.00
EFT64327	03/07/2026	STANTONS INTERNATIONAL	INTERNAL AUDIT FEE	21,463.20
EFT64328	03/07/2026	SWAN TOWING SERVICES PTY LTD ATF THE SWAN TOWING TRUST	PLANT TRANSPORTATION COST	726.00
EFT64329	03/07/2026	SYNERGY	ELECTRICITY CHARGES - HRRP	662.53
EFT64330	03/07/2026	TELSTRA LIMITED	TELEPHONE EXPENSES	42.76
EFT64331	03/07/2026	TOTALLY WORKWEAR MIDLAND	PROTECTIVE CLOTHING	929.58
EFT64332	03/07/2026	TRADEFAIRE INTERNATIONAL PTY LTD (PREVIOUSLY ACCESS INDUSTRIAL TYRES #3106)	TYRE REPLACEMENTS	6,152.58
EFT64333	03/07/2026	TRANEN PTY LTD	ENVIRONMENTAL MONITORING & REPORTING - RED HILL	10,255.96
EFT64334	03/07/2026	TRUCK CENTRE (WA) PTY LTD	PLANT PARTS	94.70
EFT64335	03/07/2026	TUTT BRYANT EQUIPMENT (BT EQUIPMENT PTY LTD)	SERVICE AGREEMENT	2,085.12
EFT64336	03/07/2026	WESTRAC EQUIPMENT PTY LTD	PLANT PARTS	10,898.02
EFT64337	03/07/2026	WEX MOTORPASS	FLEET FUEL PURCHASES	3,134.17
EFT64338	03/07/2026	WINC AUSTRALIA PTY LTD	STATIONERY & CONSUMABLES	385.00

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64339	07/07/2026	ADVANCED LIQUID WASTE - ANTHONY WALSH ATF 88 FAMILY TRUST T/A	LIQUID WASTE MANAGEMENT - RED HILL	1,139.30
EFT64340	07/07/2026	CIVIL AUTO ELECTRICS PTY LTD	PLANT REPAIRS	4,302.10
EFT64341	07/07/2026	PAYG PAYMENTS	PAYG TAXATION PAYMENT	82,768.00
EFT64342	07/07/2026	POSITIVE SALARY PACKAGING - JJCT PACKAGING PTY LTD T/A	EMPLOYEE DEDUCTION	1,461.73
EFT64343	10/07/2026	AIR FILTER DRY CLEAN SYSTEMS WA	CLEAN & SERVICES FILTERS	386.10
EFT64344	10/07/2026	AIRWELL GROUP PTY LTD	PURCHASE OF PUMP	4,882.90
EFT64345	10/07/2026	ALLIED PUMPS COMMERCIAL	QUARTERLY PUMP SERIVCE - WTS	1,369.50
EFT64346	10/07/2026	ALLROADS TRANSPORT ENGINEERS	PLANT MAINTENANCE	2,845.17
EFT64347	10/07/2026	ATU SEWAGE SERVICES T/A DOUBLE G (WA) PTY LTD	QUARTERLY SERVICE OF SEWAGE - WTS	420.00
EFT64348	10/07/2026	AUSSIE NATURAL SPRING WATER	BOTTLED WATER	162.45
EFT64349	10/07/2026	AUSTRALIAN INSTITUTE OF MANAGEMENT - AIM	STAFF TRAINING	1,379.00
EFT64350	10/07/2026	BDO AUDIT PTY LTD	CONSULTING FEES - INTERIM FOGO	22,000.00
EFT64351	10/07/2026	CHOICEONE PTY LTD	LABOUR HIRE	4,901.92
EFT64352	10/07/2026	CITY OF BAYSWATER	AVON DESCENT CONTRIBUTION 2025	17,050.00
EFT64353	10/07/2026	CJD EQUIPMENT PTY LTD	PLANT PARTS	1,566.92
EFT64354	10/07/2026	CLEANAWAY PTY LTD	COLLECTION OF GAS BOTTLES - TRANSFER STATION	3,678.97
EFT64355	10/07/2026	CMAK TECHNOLOGIES PTY LTD	CCTV REPAIR & MAINTENANCE - RED HILL	1,703.46
EFT64356	10/07/2026	COMMERCIAL CARE	GARDEN MAINTENANCE - HRRP & BAYWASTE	5,714.50
EFT64357	10/07/2026	CSE CROSSCOM PTY LTD	PURCHASE OF EQUIPMENT	1,326.60
EFT64358	10/07/2026	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER)	WASTE TRACKING FORMS	308.00
EFT64359	10/07/2026	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	1,797.75
EFT64360	10/07/2026	ECOLO WA	ODOUR CONTROL SOLUTIONS	1,738.00
EFT64361	10/07/2026	FILTERS PLUS	PLANT FILTERS	292.05
EFT64362	10/07/2026	FOCUS PARTS & SERVICE PTY LTD	PLANT PARTS	9,891.29
EFT64363	10/07/2026	GENSET HIRE AND SALES AUSTRALIA PTY LTD	SYSTEM MAINTENANCE - HRRP	577.50
EFT64364	10/07/2026	HAYS SPECIALIST RECRUITMENT	LABOUR HIRE	2,243.09
EFT64365	10/07/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	24,244.49
EFT64366	10/07/2026	JAPANESE TRUCK & BUS SPARES PTY LTD	PLANT PARTS	1,316.20
EFT64367	10/07/2026	KOMATSU AUSTRALIA P/L	SERVICE AGREEMENT & PLANT PARTS	8,283.05
EFT64368	10/07/2026	LUNA ENVIRONMENTAL COLEMAN-NUNN PTY LTD T/A	WASTE MANAGEMENT - CONSULTING FEES	13,391.40
EFT64369	10/07/2026	MIDLAND AUTO ONE	PLANT PARTS	880.52
EFT64370	10/07/2026	MILLS RECRUITMENT - MILLS CORPORATION PTY LTD T/AS	LABOUR HIRE	3,326.40
EFT64371	10/07/2026	MURPHY'S TYRE POWER	WHEEL ALIGNMENT	180.00
EFT64372	10/07/2026	PERTH MATTRESS & FURNITURE RECYCLING COMPANY	MATTRESS COLLECTION SERVICE - HRRP & BAYWASTE	45,979.23
EFT64373	10/07/2026	PERTH QUALITY SERVICES	CLEANING SERVICES - TRANSFER STATION & HANDY MAN - HRRP	1,375.00
EFT64374	10/07/2026	QUIK GAS RECOVERY	DEGAS OF FRIDGES - TRANSFER STATION	673.20
EFT64375	10/07/2026	S&L ENGINEERING (WA) PTY LTD	EQUIPMENT SERVICE - HRRP	3,091.00
EFT64376	10/07/2026	STEPHEN CONWAY	STAFF REIMBURSEMENT	1,060.95
EFT64377	10/07/2026	SWAN LOCK SERVICE - RAMSAY & SONS PTY LTD T/A	SUPPLY OF LOCKS - RED HILL	3,440.00
EFT64378	10/07/2026	SYNERGY	ELECTRICITY CHARGES - HRRP	2,013.08
EFT64379	10/07/2026	TELSTRA LIMITED	TELEPHONE EXPENSES	1,380.76
EFT64380	10/07/2026	TIANQI LITHIUM KWINANA PTY LTD	REFUND OF PRE-PAYMENT	445,773.94
EFT64381	10/07/2026	TOTALLY WORKWEAR MIDLAND	PROTECTIVE CLOTHING	945.62

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64382	10/07/2026	TRANEN PTY LTD	SEEDS SUPPLIES	12,205.93
EFT64383	10/07/2026	TWISTECH - GREG WOOD	FENCE REPAIRS - BAYWASTE	352.00
EFT64384	10/07/2026	VISION INTELLIGENCE PTY LTD	CAMERA HIRE	1,601.60
EFT64385	10/07/2026	WAYNES WINDSCREENS PTY LTD	PLANT PARTS	898.00
EFT64386	10/07/2026	WILLIAMS & HUGHES PTY LTD	LEGAL ADVICE	5,203.00
EFT64387	10/07/2026	WINC AUSTRALIA PTY LTD	STATIONERY & CONSUMABLES	610.46
EFT64388	14/07/2026	ODOUR CONTROL SYSTEMS INTERNATIONAL LTD	DAILY COVERS	51,528.00
EFT64389	14/07/2026	PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD)	HYDRAULIC HOSE SUPPLIES	531.23
EFT64390	17/07/2026	ADVANCED LIQUID WASTE - ANTHONY WALSH ATF 88 FAMILY TRUST T/A	LIQUID WASTE MANAGEMENT - HRRP	2,398.00
EFT64391	17/07/2026	ALLPEST - ROL-WA PTY LTD T/AS	PEST CONTROL - WTS	572.00
EFT64392	17/07/2026	AUSSIE NATURAL SPRING WATER	BOTTLED WATER	119.13
EFT64393	17/07/2026	BIG WHEELS TRUCK ALIGNMENT	WHEEL ALIGNMENT	916.08
EFT64394	17/07/2026	BOYAN ELECTRICAL	ELECTRICAL MAINTENANCE - BAYWASTE	12,238.60
EFT64395	17/07/2026	BUNNINGS GROUP LTD	HARDWARE SUPPLIES	426.10
EFT64396	17/07/2026	CHOICEONE PTY LTD	LABOUR HIRE	4,805.01
EFT64397	17/07/2026	CITY OF BAYSWATER	CONSULTING FEES - HR	19,640.09
EFT64398	17/07/2026	CITY OF SWAN	AVON DESCENT CONTRIBUTION 2025	33,000.00
EFT64399	17/07/2026	CSE CROSSCOM PTY LTD	REPAIRS TO TWO-WAY RADIO	247.50
EFT64400	17/07/2026	DATA 3 PERTH	SOFTWARE ANNUAL SUBSCRIPTION	2,838.00
EFT64401	17/07/2026	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER)	WASTE TRACKING FORMS	1,716.00
EFT64402	17/07/2026	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	1,783.25
EFT64403	17/07/2026	E & MJ ROSHER	PLANT REPAIRS	1,960.15
EFT64404	17/07/2026	ELAN ENERGY MATRIX	TYRE DISPOSAL COSTS - VARIOUS SITES	1,490.55
EFT64405	17/07/2026	EVERSAFE FIRE PROTECTION	FIRE FIGHTING EQUIPMENT - PURCHASE & MAINTENACE - VARIOUS SITES	2,970.00
EFT64406	17/07/2026	GHEMS HOLDINGS PTY LTD	SEEDS SUPPLIES	5,786.00
EFT64407	17/07/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	25,455.53
EFT64408	17/07/2026	INFORMATION PROFICIENCY & SIGMA DATA SOLUTIONS - PROFICIENCY GROUP P/L T/AS	SOFTWARE UPGRADE	4,928.00
EFT64409	17/07/2026	MCINTOSH & SON	PLANT PARTS & ENGINE OIL	2,013.92
EFT64410	17/07/2026	MILLS RECRUITMENT - MILLS CORPORATION PTY LTD T/AS	LABOUR HIRE	8,404.97
EFT64411	17/07/2026	NAPA	PLANT PARTS	33.00
EFT64412	17/07/2026	RENTOKIL INITIAL PTY LTD	PEST CONTROL - ASCOT PLACE	1,849.52
EFT64413	17/07/2026	ST JOHN AMBULANCE ASSOCIATION	FIRST AID SERVICE KITS - RED HILL & TRANSFER STATIONS	976.22
EFT64414	17/07/2026	STANTEC AUSTRALIA PTY LTD	STRUCTURAL REPORT - BAYWASTE	4,444.00
EFT64415	17/07/2026	SWAN FIRE SERVICES	EQUIPMENT MAINTENANCE - HRRP	11,325.60
EFT64416	17/07/2026	SYNERGY	ELECTRICITY CHARGES - RED HILL	13,132.89
EFT64417	17/07/2026	TIM DAVIES LANDSCAPING PTY LTD (TDL)	GARDEN MAINTENANCE - ASCOT PLACE	1,189.80
EFT64418	17/07/2026	TOOLMART AUSTRALIA PTY LTD	WORKSHOP TOOLS	569.00
EFT64419	17/07/2026	UNITED EQUIPMENT PTY LTD	PLANT PARTS	389.75
EFT64420	17/07/2026	VISION INTELLIGENCE PTY LTD	CAMERA HIRE	3,691.08
EFT64421	17/07/2026	WREN OIL	WASTE OIL REMOVAL - TRANSFER STATION	375.10
EFT64422	20/07/2026	BP AUSTRALIA PTY LTD	FUEL PURCHASES	171,131.89
EFT64423	20/07/2026	DEPUTY COMMISSIONER OF TAXATION	GST PAYMENT	486,010.00
EFT64424	20/07/2026	FILTERS PLUS	PLANT FILTERS	135.30

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64425	20/07/2026	PAYG PAYMENTS	PAYG TAXATION PAYMENT	124,906.00
EFT64426	20/07/2026	PAYWISE PTY LTD	EMPLOYEE DEDUCTION	807.15
EFT64427	20/07/2026	POSITIVE SALARY PACKAGING - JJCT PACKAGING PTY LTD T/A	EMPLOYEE DEDUCTION	1,461.73
EFT64428	20/07/2026	SWAN FIRE SERVICES	EQUIPMENT MAINTENANCE - HRRP & BAYWASTE	1,341.03
EFT64429	23/07/2026	AALAN LINE MARKING SERVICES	REPLACE SPEED HUMP - HRRP	1,089.00
EFT64430	23/07/2026	ADVANCED LIQUID WASTE - ANTHONY WALSH ATF 88 FAMILY TRUST T/A	LIQUID WASTE MANAGEMENT - RED HILL & WTS	4,922.70
EFT64431	23/07/2026	AIR FILTER DRY CLEAN SYSTEMS WA	CLEAN & SERVICES FILTERS	348.70
EFT64432	23/07/2026	ALLIGHTSYKES PTY LTD	QUARTERLY EQUIPMENT SERVICE	532.40
EFT64433	23/07/2026	AMP BANK	ANNUAL AUDIT FEE	25.00
EFT64434	23/07/2026	BALLANTYNE ALL COMMERCIAL PROPERTY SERVICES PTY LTD (SYSTEM MAINTENANCE)	PLANT REPAIRS	827.70
EFT64435	23/07/2026	BAYSWATER AUTO DETAILERS	POOL VEHICLE CLEANING	165.00
EFT64436	23/07/2026	BIN BATH AUSTRALIA PTY LTD	BIN CLEANING	72.38
EFT64437	23/07/2026	BOYAN ELECTRICAL	ELECTRICAL MAINTENANCE - BAYWASTE	2,552.00
EFT64438	23/07/2026	BREATHESAFE - TRACS (QLD) PTY LTD T/A	PLANT PARTS	1,138.74
EFT64439	23/07/2026	CHOICEONE PTY LTD	LABOUR HIRE	5,460.49
EFT64440	23/07/2026	CIVIL AUTO ELECTRICS PTY LTD	PLANT REPAIRS	1,134.10
EFT64441	23/07/2026	CJD EQUIPMENT PTY LTD	SERVICE AGREEMENT	3,585.69
EFT64442	23/07/2026	COMMERCIAL CARE	GARDEN MAINTENANCE - BAYWASTE & HRRP	2,081.75
EFT64443	23/07/2026	CONQUEST EQUIPMENT TECHNOLOGIES PTY LTD	PLANT HIRE	3,722.76
EFT64444	23/07/2026	CROSSLAND & HARDY PTY LTD	CONSULTING FEES - FOGO RELOCATION	2,160.40
EFT64445	23/07/2026	CSE CROSSCOM PTY LTD	TWO-WAY RADIO LEASING FEE	3,341.80
EFT64446	23/07/2026	CUSTOM SHEETMETAL FABRICATIONS	ATTACHMENT FOR HOOKLIFT BIN	935.00
EFT64447	23/07/2026	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER)	CLASS IV LICENCE AMENDMENT - RED HILL	8,908.00
EFT64448	23/07/2026	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	2,265.82
EFT64449	23/07/2026	EFFICIENT REFRIGERATION & ENERGY SAVINGS PTY LTD	QUARTERLY AIRCOND. SERVICE & MAINTENANCE	1,809.50
EFT64450	23/07/2026	FILTERS PLUS	PLANT FILTERS	237.60
EFT64451	23/07/2026	HAYS SPECIALIST RECRUITMENT	LABOUR HIRE	2,580.53
EFT64452	23/07/2026	HITACHI CONSTRUCTION MACHINERY (AUSTRALIA) PTY LTD	PLANT PARTS	19,232.76
EFT64453	23/07/2026	HOSEFORCE PTY LTD	HARDWARE SUPPLIES	264.00
EFT64454	23/07/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	25,563.36
EFT64455	23/07/2026	INFRA RED SERVICES (CONSULQUAL PTY LTD)	EMERGENCY LIGHTS TESTING - ASCOT PLACE	611.60
EFT64456	23/07/2026	INTEGRA FIRE SOLUTIONS T/A DJKR PTY LTD	BOMAG - FIRE SUPPRESSION SYSTEM SERVICE	4,373.72
EFT64457	23/07/2026	INTEGRATED ICT	IT SUPPORT	6,036.25
EFT64458	23/07/2026	LANE 8 BUILDING SERVICES PTY LTD	BUILDING MAINTENANCE - ASCOT PLACE	929.50
EFT64459	23/07/2026	MAJOR MOTORS PTY LTD	PLANT PARTS	715.41
EFT64460	23/07/2026	MIDLAND AUTO ONE	WORKSHOP TOOLS & PLANT PART	572.53
EFT64461	23/07/2026	MIDLAND MITSUBISHI - AUTOLEAGUE MIDLAND T/A	VEHICLE SERVICE	744.00
EFT64462	23/07/2026	MILLS OAKLEY	LEGAL ADVICE	140.80
EFT64463	23/07/2026	MILLS RECRUITMENT - MILLS CORPORATION PTY LTD T/AS	LABOUR HIRE	6,679.53
EFT64464	23/07/2026	MUNDARING TYREPOWER T/A RACADAGE P/L	TYRE REPLACEMENTS	1,060.00
EFT64465	23/07/2026	NAPA	PLANT PARTS	781.40
EFT64466	23/07/2026	PERTH ENERGY PTY LTD	GAS SUPPLY - WWtE	342.14
EFT64467	23/07/2026	PERTH IVECO - WA BUS & EV SOLUTIONS PTY LTD	PLANT PARTS	40.16

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64468	23/07/2026	PIRTEK MIDLAND (M & B HYDRAULICS PTY LTD)	HYDRAULIC HOSE SUPPLIES	1,544.09
EFT64469	23/07/2026	PRESTIGE ALARMS	CCTV INSPECTION & SERVICE - HRRP	1,507.00
EFT64470	23/07/2026	QUIK GAS RECOVERY	DEGAS OF FRIDGES - RED HILL & TRANSFER STATION	1,623.60
EFT64471	23/07/2026	RELATIONSHIPS AUSTRALIA WA INC	EAP - COUNSELLING FEES	176.00
EFT64472	23/07/2026	SCOTT PRINTERS PTY LTD	PRINTING OF ANNUAL REPORT 2025	508.20
EFT64473	23/07/2026	SIGN SUPERMARKET	SIGNS - RED HILL	2,145.00
EFT64474	23/07/2026	SPUDS GARDENING SERVICES	ANNUAL SITE REHABILITATION - RED HILL	11,583.00
EFT64475	23/07/2026	ST JOHN AMBULANCE ASSOCIATION	FIRST AID SERVICE KITS - BAYWASTE	185.00
EFT64476	23/07/2026	STANTONS INTERNATIONAL	INTERNAL AUDIT FEE	14,308.80
EFT64477	23/07/2026	SWAN FIRE SERVICES	EQUIPMENT MAINTENANCE - HRRP	1,220.03
EFT64478	23/07/2026	SWAN TOWING SERVICES PTY LTD ATF THE SWAN TOWING TRUST	PLANT TRANSPORTATION COST	748.00
EFT64479	23/07/2026	TELSTRA LIMITED	TELEPHONE EXPENSES	5,335.37
EFT64480	23/07/2026	TERRESTRIAL ECOSYSTEMS	PEST CONTROL - RED HILL	3,850.00
EFT64481	23/07/2026	THE WATERSHED	PURCHASE OF PUMP	1,857.05
EFT64482	23/07/2026	TOOLMART AUSTRALIA PTY LTD	WORKSHOP TOOLS	832.00
EFT64483	23/07/2026	TOTALLY WORKWEAR MIDLAND	PROTECTIVE CLOTHING	35.80
EFT64484	23/07/2026	TUTT BRYANT EQUIPMENT (BT EQUIPMENT PTY LTD)	PLANT PARTS	28.20
EFT64485	23/07/2026	TWISTECH - GREG WOOD	REPAIRS TO FENCE - RED HILL	682.00
EFT64486	23/07/2026	WEST - SURE GROUP PTY LTD	COURIER SERVICE	319.07
EFT64487	23/07/2026	WESTRAC EQUIPMENT PTY LTD	SERVICE AGREEMENT & PLANT PARTS	13,890.44
EFT64488	23/07/2026	WILLIAMS & HUGHES PTY LTD	LEGAL ADVICE	8,222.18
EFT64489	23/07/2026	WINC AUSTRALIA PTY LTD	STATIONERY & CONSUMABLES	567.82
EFT64490	23/07/2026	WREN OIL	WASTE OIL REMOVAL - RED HILL	342.10
EFT64491	27/07/2026	BAYSWATER AUTO DETAILERS	POOL VEHICLE CLEANING	220.00
EFT64492	27/07/2026	BLUE FORCE PTY LTD	EQUIPMENT MONITORING - HRRP	162.36
EFT64493	27/07/2026	DEPARTMENT OF WATER AND ENVIRONMENTAL REGULATION (DWER)	QUARTERLY WASTE LEVY	4,530,595.27
EFT64494	27/07/2026	LANE 8 BUILDING SERVICES PTY LTD	BUILDING MAINTENANCE - ASCOT PLACE	6,426.81
EFT64495	27/07/2026	LUNA ENVIRONMENTAL COLEMAN-NUNN PTY LTD T/A	WASTE MANAGEMENT - CONSULTING FEES	1,790.25
EFT64496	31/07/2026	ACCESS EQUIPMENT GROUP PTY LTD	HIRE PLANT - BAYWASTE	1,213.87
EFT64497	31/07/2026	AIR FILTER DRY CLEAN SYSTEMS WA	CLEAN & SERVICES FILTERS	203.50
EFT64498	31/07/2026	AIRWELL GROUP PTY LTD	REPAIRS TO DRAINAGE SYSTEMS & PUMPS - RED HILL	15,564.64
EFT64499	31/07/2026	ALL INDUSTRIES ELECTRICAL PTY LTD	ELECTRICAL MAINTENANCE - HRRP	2,356.02
EFT64500	31/07/2026	ALLIED SECURITY T/A VICPRO SECURITY PTY LTD	SECURITY MONITORING - RED HILL & HRRP	5,188.94
EFT64501	31/07/2026	ALLWEST PLANT HIRE	PLANT & LABOUR HIRE	60,307.50
EFT64502	31/07/2026	ALSCO PERTH	EQUIPMENT HIRE	48.13
EFT64503	31/07/2026	AMCS AUSTRALIA PTY LTD	SOFTWARE UPGRADE - MANDALAY	4,048.00
EFT64504	31/07/2026	ASPHALTECH PTY LTD	CONSTRUCTION COSTS - ACCESS ROAD TO FOGO	273,312.82
EFT64505	31/07/2026	AUSSIE NATURAL SPRING WATER	BOTTLED WATER	129.96
EFT64506	31/07/2026	AUSTRALIA AND NEW ZEALAND RECYCLING PLATFORM LTD	CONTRIBUTION TO TECH COLLECT E WASTE PROGRAM COLLECTION & DISPOSAL COSTS	801.08
EFT64507	31/07/2026	AUSTRALIA POST - ASCOT PLACE	POSTAL CHARGES	10.08
EFT64508	31/07/2026	BOSORIMA TAS MAIL PLUS PERTH	MAIL SERVICE	483.08
EFT64509	31/07/2026	BUNNINGS GROUP LTD	HARDWARE SUPPLIES	444.17
EFT64510	31/07/2026	CAPITAL TRANSPORT SERVICES (WA) PTY LTD	COURIER SERVICE	117.31

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64511	31/07/2026	CHC HIRE PTY LTD	HIRE OF SUPALOO	424.30
EFT64512	31/07/2026	CHIDLOW WATER CARRIERS	WATER SUPPLIES - RED HILL	600.00
EFT64513	31/07/2026	CHOICEONE PTY LTD	LABOUR HIRE	5,412.48
EFT64514	31/07/2026	CME BOILERMAKING PTY LTD	PLANT REPAIRS	2,172.50
EFT64515	31/07/2026	COMPU-STOR	IT BACKUP DATA SERVICES	1,706.62
EFT64516	31/07/2026	CREDITPROTECT	ONLINE CREDIT REFERENCE CHECKS	495.00
EFT64517	31/07/2026	CTI COURIERS PTY LTD	COURIER SERVICE	140.43
EFT64518	31/07/2026	CUTTING EDGES REPLACEMENT PARTS PTY LTD	PLANT PARTS	505.56
EFT64519	31/07/2026	DEPARTMENT OF FIRE & EMERGENCY SERVICES	ANNUAL MONITORING - FIRE SYSTEM - WTS	1,881.00
EFT64520	31/07/2026	DMC CLEANING CORPORATION PTY LTD	CLEANING SERVICES - VARIOUS SITES	6,525.56
EFT64521	31/07/2026	DRAKE AUSTRALIA PTY LTD	LABOUR HIRE	1,812.25
EFT64522	31/07/2026	FLICK ANTICIMEX PTY LTD	HYGIENE SERVICES	2,359.52
EFT64523	31/07/2026	FUELFIX PTY LTD	EQUIPMENT HIRE	730.72
EFT64524	31/07/2026	FUJIFILM BUSINESS INNOVATION AUSTRALIA PTY LTD	PHOTOCOPIER MAINTENANCE & SUPPLIES	859.01
EFT64525	31/07/2026	GREENS ELECTRICAL SERVICE	ELECTRICAL MAINTENANCE - RED HILL	209.92
EFT64526	31/07/2026	GUTTER-VAC MIDLAND / THE TRUSTEE FOR SS FAMILY TRUST	GUTTER CLEANING - BAYWASTE	5,340.00
EFT64527	31/07/2026	HAYS SPECIALIST RECRUITMENT	LABOUR HIRE	1,278.33
EFT64528	31/07/2026	INDUSTRIAL RECRUITMENT PARTNERS	LABOUR HIRE	27,989.12
EFT64529	31/07/2026	INFORMATION PROFICIENCY & SIGMA DATA SOLUTIONS - PROFICIENCY GROUP P/L T/AS	ANNUAL SUPPORT FEE	27,093.39
EFT64530	31/07/2026	INTEGRATED ICT	IT SUPPORT	5,642.13
EFT64531	31/07/2026	KGDS PRODUCTS PTY LTD	WORKSHOPS MAINTENANCE - RED HILL	1,958.00
EFT64532	31/07/2026	LGIS	INSURANCE PREMIUM	440,449.97
EFT64533	31/07/2026	LGIS INSURANCE BROKING	INSURANCE PREMIUM	50,732.50
EFT64534	31/07/2026	MADDERN ELECTRICS	ELECTRICAL MAINTENANCE - ASCOT PLACE	3,575.00
EFT64535	31/07/2026	MAJOR MOTORS PTY LTD	PLANT PARTS	1,313.64
EFT64536	31/07/2026	MARKET CREATIONS AGENCY	COUNCIL CONNECTION ANNUAL RENEWAL FEE	11,638.00
EFT64537	31/07/2026	MARKETFORCE (OMNICOM MEDIA GROUP AUSTRALIA PTY LTD)	ADVERTISING COSTS - VARIOUS	7,024.75
EFT64538	31/07/2026	MIDWAY FORD (WA)	VEHICLE SERVICE	847.00
EFT64539	31/07/2026	MILLS RECRUITMENT - MILLS CORPORATION PTY LTD T/AS	LABOUR HIRE	6,264.39
EFT64540	31/07/2026	MR POTHOLE	POT HOLE REPAIRS - RED HILL	1,787.50
EFT64541	31/07/2026	MYOSH - NETSIGHT CONSULTING P/L ATF AM2 TRUST & FM2 TRUST	MONTHLY SUBSCRIPTION - OSH SOFTWARE	2,035.00
EFT64542	31/07/2026	ONSITE RENTALS PTY LTD	MONTHLY RENTAL - EQUIPMENT	4,614.68
EFT64543	31/07/2026	PERTH MATTRESS & FURNITURE RECYCLING COMPANY	MATTRESS COLLECTION SERVICE - HRRP	41,865.78
EFT64544	31/07/2026	PERTH PACK & UPCYCLE PTY LTD	PACKAGING OF ARTWORK	1,134.00
EFT64545	31/07/2026	PRESTIGE ALARMS	SECURITY SYSTEM MAINTENANCE - HRRP	291.50
EFT64546	31/07/2026	PRUDENTIAL INVESTMENT SERVICES CORP P/L	INVESTMENT ADVISORY SERVICES	1,925.00
EFT64547	31/07/2026	PSQ GROUP	MONTHLY PHONE EXPENSES - ASCOT PLACE	2,736.69
EFT64548	31/07/2026	PUREARTH - RIVER NOMINEES PTY LTD T/A	PROCESSING COSTS - FOGO	66,886.63
EFT64549	31/07/2026	READY TECH USER GROUP WA INC.	MEMBERSHIP RENEWAL	962.50
EFT64550	31/07/2026	REDFISH TECHNOLOGIES PTY LTD	ANNUAL SUPPORT AGREEMENT - LIVE STREAM	6,371.51
EFT64551	31/07/2026	SITE SAFE SECURITY	MONTHLY RENTAL - SECURITY SYSTEM - TRANSFER STATION	2,481.71
EFT64552	31/07/2026	SMOULTS LARDER	CATERING COSTS	281.40
EFT64553	31/07/2026	SPUDS GARDENING SERVICES	GARDEN MAINTENANCE - RED HILL	1,683.00

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
EFT64554	31/07/2026	SYDNEY TOOLS PTY LTD	WORKSHOP TOOLS	95.00
EFT64555	31/07/2026	SYNERGY	ELECTRICITY CHARGES - HRRP	701.14
EFT64556	31/07/2026	TELSTRA LIMITED	TELEPHONE EXPENSES	42.76
EFT64557	31/07/2026	THE WANNEROO AGRICULTURAL MACHINERY UNIT TRUST	PLANT PARTS	673.60
EFT64558	31/07/2026	TOTALLY WORKWEAR MIDLAND	PROTECTIVE CLOTHING	71.54
EFT64559	31/07/2026	TRADEFAIRE INTERNATIONAL PTY LTD (PREVIOUSLY ACCESS INDUSTRIAL TYRES #3106)	TYRE REPLACEMENTS	2,492.88
EFT64560	31/07/2026	TRUCKLINE - SPECIALIST WHOLESALERS PTY LTD T/AS	PLANT PARTS	365.36
EFT64561	31/07/2026	WA BROILER GROWERS ASSOCIATION (INC)	REFUND OF PAYMENT GUARANTEE	2,625.98
EFT64562	31/07/2026	WASTETRANS WA - APPALA HOLDINGS PTY LTD T/AS	PRODUCT TRANSPORTATION COSTS - HRRP	36,854.18
EFT64563	31/07/2026	WATERLOGIC AUSTRALIA PTY LTD	EQUIPMENT RENTAL & SERVICE FEE	955.39
EFT64564	31/07/2026	WEST - SURE GROUP PTY LTD	COURIER SERVICE	770.65
EFT64565	31/07/2026	WESTRAC EQUIPMENT PTY LTD	PLANT REPAIRS	1,616.05
EFT64566	31/07/2026	WINC AUSTRALIA PTY LTD	STATIONERY & CONSUMABLES	160.16
220946	09/06/2026	EMRC PETTY CASH - ASCOT	PETTY CASH RECOUP	27.00
220947	09/06/2026	EMRC PETTY CASH - COPPIN ROAD	PETTY CASH RECOUP	183.65
220948	09/06/2026	EMRC PETTY CASH - HAZELMERE	PETTY CASH RECOUP	16.70
220949	09/06/2026	EMRC PETTY CASH - RED HILL	PETTY CASH RECOUP	16.50
220950	10/07/2026	EMRC PETTY CASH - COPPIN ROAD	PETTY CASH RECOUP	159.55
220951	10/07/2026	EMRC PETTY CASH - HAZELMERE	PETTY CASH RECOUP	36.00
220952	10/07/2026	EMRC PETTY CASH - MATHIESON ROAD	PETTY CASH RECOUP	50.80
220953	10/07/2026	EMRC PETTY CASH - RED HILL	PETTY CASH RECOUP	35.05
PAY 2026-25	03/06/2026	PAYROLL	PAYROLL	252,222.06
PAY 2026-26	17/06/2026	PAYROLL	PAYROLL	257,032.39
PAY 2027-1	01/07/2026	PAYROLL	PAYROLL	252,166.24
PAY 2027-2	15/07/2026	PAYROLL	PAYROLL	444,109.76
PAY 2027-3	29/07/2026	PAYROLL	PAYROLL	263,042.26
1*JUN26	01/06/2026	BANK CHARGES	BANK FEES & CHARGES	2,821.81
1*JUL26	01/07/2026	BANK CHARGES	BANK FEES & CHARGES	2,953.74
DD30491.1	14/06/2026	AWARE SUPER PTY LTD	SUPERANNUATION	24,279.74
DD30491.2	14/06/2026	COLONIAL FIRST STATE FIRSTCHOICE WHOLESALE (PERSONAL SUPER)	SUPERANNUATION	1,515.73
DD30491.3	14/06/2026	RETAIL EMPLOYEES SUPERANNUATION TRUST (REST SUPER)	SUPERANNUATION	1,630.04
DD30491.4	14/06/2026	AMP SUPER FUND	SUPERANNUATION	1,137.49
DD30491.5	14/06/2026	THE TRUSTEE FOR DEN HAAN SUPER FUND	SUPERANNUATION	1,098.24
DD30491.6	14/06/2026	MERCER SMART SUPER PLAN	SUPERANNUATION	441.38
DD30491.7	14/06/2026	MY NORTH SUPER (THE TRUSTEE FOR WEALTH PERSONAL SUPERANNUATUION & PENSION FUND)	SUPERANNUATION	940.44
DD30491.8	14/06/2026	COLONIAL FIRST STATE FIRSTCHOICE (EMPLOYER SUPER)	SUPERANNUATION	1,247.05
DD30491.9	14/06/2026	PLUM SUPERANNUATION FUND (MLC)	SUPERANNUATION	767.67
DD30491.10	14/06/2026	EQUIPSUPER SUPERANNUATION FUND	SUPERANNUATION	407.35
DD30491.11	14/06/2026	AUSTRALIAN ETHICAL SUPER	SUPERANNUATION	406.20
DD30491.12	14/06/2026	AMP FLEXIBLE LIFETIME SUPER	SUPERANNUATION	1,661.41
DD30491.13	14/06/2026	RETIREMENT PORTFOLIO SERVICE (ANZ SMART CHOICE SUPER)	SUPERANNUATION	565.71
DD30491.14	14/06/2026	THE TRUSTEE FOR BRUCE SMSF	SUPERANNUATION	678.80
DD30491.15	14/06/2026	GOVERNMENT EMPLOYEES SUPERANNUATION BOARD (GESB SUPER)	SUPERANNUATION	664.22

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
DD30491.16	14/06/2026	PANORAMA SUPER	SUPERANNUATION	923.20
DD30491.17	14/06/2026	AUSTRALIAN SUPER	SUPERANNUATION	11,505.61
DD30491.18	14/06/2026	HOSTPLUS SUPERANNUATION FUND	SUPERANNUATION	4,557.02
DD30491.19	14/06/2026	MLC SUPER FUND	SUPERANNUATION	994.14
DD30491.20	14/06/2026	AUSTRALIAN RETIREMENT TRUST	SUPERANNUATION	3,355.65
DD30491.21	14/06/2026	CBUS INDUSTRY SUPER	SUPERANNUATION	3,556.89
DD30491.22	14/06/2026	HUB24 SUPER FUND	SUPERANNUATION	381.67
DD30633.1	28/06/2026	AWARE SUPER PTY LTD	SUPERANNUATION	23,150.82
DD30633.2	28/06/2026	COLONIAL FIRST STATE FIRSTCHOICE WHOLESALE (PERSONAL SUPER)	SUPERANNUATION	1,499.51
DD30633.3	28/06/2026	RETAIL EMPLOYEES SUPERANNUATION TRUST (REST SUPER)	SUPERANNUATION	1,554.14
DD30633.4	28/06/2026	AMP SUPER FUND	SUPERANNUATION	1,074.89
DD30633.5	28/06/2026	THE TRUSTEE FOR DEN HAAN SUPER FUND	SUPERANNUATION	1,089.61
DD30633.6	28/06/2026	MERCER SMART SUPER PLAN	SUPERANNUATION	436.76
DD30633.7	28/06/2026	MY NORTH SUPER (THE TRUSTEE FOR WEALTH PERSONAL SUPERANNUATUION & PENSION FUND)	SUPERANNUATION	838.64
DD30633.8	28/06/2026	COLONIAL FIRST STATE FIRSTCHOICE (EMPLOYER SUPER)	SUPERANNUATION	1,251.88
DD30633.9	28/06/2026	PLUM SUPERANNUATION FUND (MLC)	SUPERANNUATION	767.67
DD30633.10	28/06/2026	EQUIPSUPER SUPERANNUATION FUND	SUPERANNUATION	407.35
DD30633.11	28/06/2026	AUSTRALIAN ETHICAL SUPER	SUPERANNUATION	407.89
DD30633.12	28/06/2026	AMP FLEXIBLE LIFETIME SUPER	SUPERANNUATION	2,069.50
DD30633.13	28/06/2026	RETIREMENT PORTFOLIO SERVICE (ANZ SMART CHOICE SUPER)	SUPERANNUATION	558.36
DD30633.14	28/06/2026	THE TRUSTEE FOR BRUCE SMSF	SUPERANNUATION	682.30
DD30633.15	28/06/2026	GOVERNMENT EMPLOYEES SUPERANNUATION BOARD (GESB SUPER)	SUPERANNUATION	663.43
DD30633.16	28/06/2026	PANORAMA SUPER	SUPERANNUATION	923.20
DD30633.17	28/06/2026	AUSTRALIAN SUPER	SUPERANNUATION	11,213.55
DD30633.18	28/06/2026	HOSTPLUS SUPERANNUATION FUND	SUPERANNUATION	4,430.19
DD30633.19	28/06/2026	MLC SUPER FUND	SUPERANNUATION	994.14
DD30633.20	28/06/2026	AUSTRALIAN RETIREMENT TRUST	SUPERANNUATION	3,219.51
DD30633.21	28/06/2026	CBUS INDUSTRY SUPER	SUPERANNUATION	3,320.42
DD30633.22	28/06/2026	HUB24 SUPER FUND	SUPERANNUATION	413.66
DD30634.1	12/07/2026	AWARE SUPER PTY LTD	SUPERANNUATION	24,053.45
DD30634.2	12/07/2026	COLONIAL FIRST STATE FIRSTCHOICE WHOLESALE (PERSONAL SUPER)	SUPERANNUATION	2,108.15
DD30634.3	12/07/2026	RETAIL EMPLOYEES SUPERANNUATION TRUST (REST SUPER)	SUPERANNUATION	1,504.56
DD30634.4	12/07/2026	AMP SUPER FUND	SUPERANNUATION	1,072.78
DD30634.5	12/07/2026	THE TRUSTEE FOR DEN HAAN SUPER FUND	SUPERANNUATION	1,100.40
DD30634.6	12/07/2026	MERCER SMART SUPER PLAN	SUPERANNUATION	435.29
DD30634.7	12/07/2026	MY NORTH SUPER (THE TRUSTEE FOR WEALTH PERSONAL SUPERANNUATUION & PENSION FUND)	SUPERANNUATION	833.76
DD30634.8	12/07/2026	COLONIAL FIRST STATE FIRSTCHOICE (EMPLOYER SUPER)	SUPERANNUATION	1,141.14
DD30634.9	12/07/2026	PLUM SUPERANNUATION FUND (MLC)	SUPERANNUATION	739.46
DD30634.10	12/07/2026	EQUIPSUPER SUPERANNUATION FUND	SUPERANNUATION	479.93
DD30634.11	12/07/2026	AUSTRALIAN ETHICAL SUPER	SUPERANNUATION	409.72
DD30634.12	12/07/2026	AMP FLEXIBLE LIFETIME SUPER	SUPERANNUATION	2,205.32
DD30634.13	12/07/2026	RETIREMENT PORTFOLIO SERVICE (ANZ SMART CHOICE SUPER)	SUPERANNUATION	598.27
DD30634.14	12/07/2026	THE TRUSTEE FOR BRUCE SMSF	SUPERANNUATION	678.96

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
DD30634.15	12/07/2026	GOVERNMENT EMPLOYEES SUPERANNUATION BOARD (GESB SUPER)	SUPERANNUATION	662.81
DD30634.16	12/07/2026	PANORAMA SUPER	SUPERANNUATION	2,636.01
DD30634.17	12/07/2026	AUSTRALIAN SUPER	SUPERANNUATION	11,913.41
DD30634.18	12/07/2026	HOSTPLUS SUPERANNUATION FUND	SUPERANNUATION	5,333.05
DD30634.19	12/07/2026	MLC SUPER FUND	SUPERANNUATION	994.14
DD30634.20	12/07/2026	AUSTRALIAN RETIREMENT TRUST	SUPERANNUATION	3,446.64
DD30634.21	12/07/2026	CBUS INDUSTRY SUPER	SUPERANNUATION	4,013.24
DD30634.22	12/07/2026	HUB24 SUPER FUND	SUPERANNUATION	381.67
DD30650.1	26/07/2026	AWARE SUPER PTY LTD	SUPERANNUATION	29,461.52
DD30650.2	26/07/2026	RETAIL EMPLOYEES SUPERANNUATION TRUST (REST SUPER)	SUPERANNUATION	1,570.56
DD30650.3	26/07/2026	AMP SUPER FUND	SUPERANNUATION	1,094.25
DD30650.4	26/07/2026	THE TRUSTEE FOR DEN HAAN SUPER FUND	SUPERANNUATION	1,152.49
DD30650.5	26/07/2026	MERCER SMART SUPER PLAN	SUPERANNUATION	456.17
DD30650.6	26/07/2026	MY NORTH SUPER (THE TRUSTEE FOR WEALTH PERSONAL SUPERANNUATUION & PENSION FUND)	SUPERANNUATION	865.80
DD30650.7	26/07/2026	COLONIAL FIRST STATE FIRSTCHOICE (EMPLOYER SUPER)	SUPERANNUATION	1,069.91
DD30650.8	26/07/2026	PLUM SUPERANNUATION FUND (MLC)	SUPERANNUATION	831.56
DD30650.9	26/07/2026	EQUIPSUPER SUPERANNUATION FUND	SUPERANNUATION	503.16
DD30650.10	26/07/2026	AUSTRALIAN ETHICAL SUPER	SUPERANNUATION	427.76
DD30650.11	26/07/2026	RETIREMENT PORTFOLIO SERVICE (ANZ SMART CHOICE SUPER)	SUPERANNUATION	660.52
DD30650.12	26/07/2026	AMP FLEXIBLE LIFETIME SUPER	SUPERANNUATION	4,481.50
DD30650.13	26/07/2026	THE TRUSTEE FOR BRUCE SMSF	SUPERANNUATION	716.88
DD30650.14	26/07/2026	GOVERNMENT EMPLOYEES SUPERANNUATION BOARD (GESB SUPER)	SUPERANNUATION	680.90
DD30650.15	26/07/2026	AUSTRALIAN SUPER	SUPERANNUATION	11,007.97
DD30650.16	26/07/2026	HOSTPLUS SUPERANNUATION FUND	SUPERANNUATION	3,657.16
DD30650.17	26/07/2026	MLC SUPER FUND	SUPERANNUATION	1,021.47
DD30650.18	26/07/2026	AUSTRALIAN RETIREMENT TRUST	SUPERANNUATION	3,304.47
DD30650.19	26/07/2026	CBUS INDUSTRY SUPER	SUPERANNUATION	2,788.70
DD30650.20	26/07/2026	COLONIAL FIRST STATE FIRSTCHOICE WHOLESALE (PERSONAL SUPER)	SUPERANNUATION	1,128.41
DD30650.21	26/07/2026	HUB24 SUPER FUND	SUPERANNUATION	419.02
3193	05/06/2026	BANK OF QUEENSLAND	TERM DEPOSIT INVESTMENT	4,000,000.00
3194	09/06/2026	WATER CORPORATION	WATER SUPPLIES - HRRP	1,328.81
3195	18/06/2026	WATER CORPORATION	WATER SUPPLIES - HRRP	432.61
3196	17/06/2026	WATER CORPORATION	WATER SUPPLIES - ASCOT PLACE	988.70
3197	18/06/2026	SYNERGY	ELECTRICITY CHARGES - HRRP	2,786.22
3198	18/06/2026	DEPARTMENT OF TRANSPORT & MAJOR INFRASTRUCTURE - BULK BILLING	BULK LICENCING FOR THE FLEET	15,914.40
3199	10/06/2026	ADT SECURITY	SERCURITY MONITORING	81.86
3200	22/06/2026	AUSTRACLEAR LIMITED (ASX)	FINANCIAL SERVICES FEE	6.27
3201	15/06/2026	RABOBANK	TERM DEPOSIT INVESTMENT	8,500,000.00
3202	17/06/2026	WESTPAC BANKING CORPORATION	TERM DEPOSIT INVESTMENT	3,000,000.00
3203	25/06/2026	SYNERGY	ELECTRICITY CHARGES - RED HILL	126.38
3204	23/06/2026	WATER CORPORATION	WATER SUPPLIES - HRRP	11.68
3205	30/06/2026	AWARE SUPER PTY LTD	SUPERANNUATION	2,084.63
3206	30/06/2026	UNISUPER	SUPERANNUATION	354.90

Eastern Metropolitan Regional Council

CEO's DELEGATED PAYMENT LIST
FOR THE MONTHS OF JUNE AND JULY 2026

EFT No	Date	Payee	Description	Amount
3207	16/06/2026	WBC - CORPORATE MASTERCARD - ANH VO	CREDIT CARD PURCHASES	2,293.41
3208	16/06/2026	WBC - CORPORATE MASTERCARD - DAVID SCHMIDT	CREDIT CARD PURCHASES	548.83
3209	16/06/2026	WBC - CORPORATE MASTERCARD - K NAKHONTHAT	CREDIT CARD PURCHASES	388.05
3210	16/06/2026	WBC - CORPORATE MASTERCARD - S FITZPATRICK	CREDIT CARD PURCHASES	251.90
3211	16/06/2026	WBC - CORPORATE MASTERCARD - T BEINHAUER	CREDIT CARD PURCHASES	2,302.27
3212	16/06/2026	WBC - CORPORATE MASTERCARD - T ECKSTEIN	CREDIT CARD PURCHASES	286.01
3213	16/06/2026	WBC - CORPORATE MASTERCARD - TIM CRAINE	CREDIT CARD PURCHASES	624.62
3214	16/06/2026	WBC - CORPORATE MASTERCARD - W HARRIS	CREDIT CARD PURCHASES	1,157.76
3215	16/06/2026	WBC - CORPORATE MASTERCARD - Z WILLIAMSON	CREDIT CARD PURCHASES	498.08
3216	30/06/2026	NATIONAL AUSTRALIA BANK	TERM DEPOSIT INVESTMENT	3,500,000.00
3217	10/07/2026	ADT SECURITY	SECURITY MONITORING	81.86
3218	14/07/2026	WBC - CORPORATE MASTERCARD - ANH VO	CREDIT CARD PURCHASES	4,253.48
3219	14/07/2026	WBC - CORPORATE MASTERCARD - ANNETTE NORTH	CREDIT CARD PURCHASES	1,922.04
3220	14/07/2026	WBC - CORPORATE MASTERCARD - DAVID SCHMIDT	CREDIT CARD PURCHASES	1,566.13
3221	14/07/2026	WBC - CORPORATE MASTERCARD - GANGA DEVI	CREDIT CARD PURCHASES	17.00
3222	14/07/2026	WBC - CORPORATE MASTERCARD - K NAKHONTHAT	CREDIT CARD PURCHASES	17.00
3223	14/07/2026	WBC - CORPORATE MASTERCARD - S FITZPATRICK	CREDIT CARD PURCHASES	17.00
3224	14/07/2026	WBC - CORPORATE MASTERCARD - STEPHEN W CONWAY	CREDIT CARD PURCHASES	1,743.08
3225	14/07/2026	WBC - CORPORATE MASTERCARD - T BEINHAUER	CREDIT CARD PURCHASES	1,967.47
3226	14/07/2026	WBC - CORPORATE MASTERCARD - T ECKSTEIN	CREDIT CARD PURCHASES	814.46
3227	14/07/2026	WBC - CORPORATE MASTERCARD - TIM CRAINE	CREDIT CARD PURCHASES	205.00
3228	14/07/2026	WBC - CORPORATE MASTERCARD - Z WILLIAMSON	CREDIT CARD PURCHASES	17.00
3229	10/07/2026	WESTPAC BANKING CORPORATION	TERM DEPOSIT INVESTMENT	5,000,000.00
3230	14/07/2026	WESTPAC BANKING CORPORATION	TERM DEPOSIT INVESTMENT	4,000,000.00
3231	21/07/2026	AUSTRACLEAR LIMITED (ASX)	FINANCIAL SERVICES FEE	33.66
3232	27/07/2026	WESTPAC BANKING CORPORATION	TERM DEPOSIT INVESTMENT	3,000,000.00
3233	31/07/2026	SYNERGY	ELECTRICITY CHARGES - WTS	5,262.92
		SUB TOTAL		**43,031,012.86**
		LESS CANCELLED EFTs & CHEQUES		**Nil**
		TOTAL		**43,031,012.86**

REPORT

Bank Code Bank

EMRC - Municipal Fund

All Employee Superannuation obligations for the period June and July 2026 have been paid by the EMRC.

Eastern Metropolitan Regional Council

PURCHASING CARDS AND CREDIT CARDS PAYMENT LIST
FOR THE MONTHS OF JUNE & JULY 2026

Cheque / EFT No	Date	Payee		Amount	EFT Amount
EFT64091	05/06/2026	WEX MOTORPASS	FLEET FUEL PURCHASES		2,531.07
	15/05/2026	CHIEF OPERATING OFFICER (COO)	FLEET FUEL PURCHASES	184.38	
	23/05/2026	CHIEF OPERATING OFFICER (COO)	FLEET FUEL PURCHASES	177.27	
	10/05/2026	CHIEF OPERATING OFFICER (COO)	ROADSIDE ASSIST	9.08	
	31/05/2026	CHIEF OPERATING OFFICER (COO)	MANAGEMENT FEE	4.95	
	03/05/2026	CHIEF FINANCIAL OFFICER (CFO)	FLEET FUEL PURCHASES	67.52	
	10/05/2026	CHIEF FINANCIAL OFFICER (CFO)	FLEET FUEL PURCHASES	62.43	
	17/05/2026	CHIEF FINANCIAL OFFICER (CFO)	FLEET FUEL PURCHASES	55.17	
	24/05/2026	CHIEF FINANCIAL OFFICER (CFO)	FLEET FUEL PURCHASES	72.69	
	16/05/2026	CHIEF FINANCIAL OFFICER (CFO)	ROADSIDE ASSIST	9.08	
	31/05/2026	CHIEF FINANCIAL OFFICER (CFO)	MANAGEMENT FEE	4.95	
	05/05/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	FLEET FUEL PURCHASES	69.41	
	12/05/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	FLEET FUEL PURCHASES	71.15	
	22/05/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	FLEET FUEL PURCHASES	92.28	
	31/05/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	MANAGEMENT FEE	4.95	
	10/05/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	ROADSIDE ASSIST	9.08	
	10/05/2026	POOL VEHICLE - TOYOTA COROLLA - HYBRID	ROADSIDE ASSIST	9.08	
	31/05/2026	POOL VEHICLE - TOYOTA COROLLA - HYBRID	MANAGEMENT FEE	4.95	
	01/05/2026	POOL VEHICLE - TOYOTA COROLLA	ROADSIDE ASSIST	9.08	
	31/05/2026	POOL VEHICLE - TOYOTA COROLLA	MANAGEMENT FEE	4.95	
	31/05/2026	POOL VEHICLE - IT TEAM	MANAGEMENT FEE	4.95	
	09/05/2026	POOL VEHICLE - IT TEAM	ROADSIDE ASSIST	9.08	
	30/04/2026	LANDFILL SITE SUPERVISOR	FLEET FUEL PURCHASES	150.14	
	31/05/2026	LANDFILL SITE SUPERVISOR	MANAGEMENT FEE	4.95	
	10/05/2026	LANDFILL SITE SUPERVISOR	ROADSIDE ASSIST	9.08	
	31/05/2026	HAZELMERE MINOR PLANT	MANAGEMENT FEE	4.95	
	28/05/2026	HAZELMERE POOL VEHICLE	ROADSIDE ASSIST	9.08	
	31/05/2026	HAZELMERE POOL VEHICLE	MANAGEMENT FEE	4.95	
	13/05/2026	SITE ENGINEER	FLEET FUEL PURCHASES	85.43	
	10/05/2026	SITE ENGINEER	ROADSIDE ASSIST	9.08	
	31/05/2026	SITE ENGINEER	MANAGEMENT FEE	4.95	
	31/05/2026	RED HILL MINOR PLANT	MANAGEMENT FEE	4.95	
	06/05/2026	MANAGER RED HILL WASTE MANAGEMENT FACILITY	FLEET FUEL PURCHASES	118.06	
	12/05/2026	MANAGER RED HILL WASTE MANAGEMENT FACILITY	FLEET FUEL PURCHASES	86.25	
	10/05/2026	MANAGER RED HILL WASTE MANAGEMENT FACILITY	ROADSIDE ASSIST	9.08	
	31/05/2026	MANAGER RED HILL WASTE MANAGEMENT FACILITY	MANAGEMENT FEE	4.95	
	05/05/2026	WASTE ENVIRONMENT - POOL VEHICLE	FLEET FUEL PURCHASES	162.14	
	15/05/2026	WASTE ENVIRONMENT - POOL VEHICLE	FLEET FUEL PURCHASES	135.90	
	10/05/2026	WASTE ENVIRONMENT - POOL VEHICLE	ROADSIDE ASSIST	9.08	
	31/05/2026	WASTE ENVIRONMENT - POOL VEHICLE	MANAGEMENT FEE	4.95	
	07/05/2026	SITE SUPERVISOR	ROADSIDE ASSIST	6.88	
	31/05/2026	SITE SUPERVISOR	MANAGEMENT FEE	4.95	
	31/05/2026	TEAM LEADER COLLECTIONS	MANAGEMENT FEE	4.95	
	16/05/2026	TEAM LEADER COLLECTIONS	ROADSIDE ASSIST	9.08	
	27/05/2026	COORDINATOR TRANSPORT & ASSETS	FLEET FUEL PURCHASES	87.36	
	07/05/2026	COORDINATOR TRANSPORT & ASSETS	ROADSIDE ASSIST	9.08	
	31/05/2026	COORDINATOR TRANSPORT & ASSETS	MANAGEMENT FEE	4.95	
	04/05/2026	HEAVY DUTY MECHANIC	FLEET FUEL PURCHASES	172.58	

Cheque / EFT No	Date	Payee		Amount	EFT Amount
	12/05/2026	HEAVY DUTY MECHANIC	FLEET FUEL PURCHASES	150.94	
	19/05/2026	HEAVY DUTY MECHANIC	FLEET FUEL PURCHASES	135.24	
	26/05/2026	HEAVY DUTY MECHANIC	FLEET FUEL PURCHASES	146.85	
	07/05/2026	HEAVY DUTY MECHANIC	ROADSIDE ASSIST	6.88	
	31/05/2026	HEAVY DUTY MECHANIC	MANAGEMENT FEE	4.95	
	31/05/2026	MANAGER OPERATIONS	REPLACEMENT CARD	8.00	
	31/05/2026	MANAGER OPERATIONS	MANAGEMENT FEE	4.95	
	31/05/2026	MANAGER OPERATIONS	MANAGEMENT FEE	4.95	
	31/05/2026	RED HILL POOL CAR	MANAGEMENT FEE	4.95	
	16/05/2026	RED HILL POOL CAR	ROADSIDE ASSIST	9.08	
EFT64154	19/06/2026	BUNNINGS GROUP LTD	HARDWARE SUPPLIES		265.68
	13/05/2026	PROJECT ENGINEER	CANS OF DUST REMOVER	19.90	
	13/05/2026	COORDINATOR TRANSPORT & ASSETS	LINE MARKING PAINT	75.66	
	13/05/2026	COORDINATOR TRANSPORT & ASSETS	LINE MARKING PAINT	58.86	
	20/05/2026	ADMINISTRATION SUPERVISOR	STORAGE CONTAINERS - BAYWASTE	80.94	
	28/05/2026	ADMINISTRATION SUPERVISOR	PICK UP TOOLS - HRRP & BAYWASTE	30.32	
EFT64337	03/07/2026	WEX MOTORPASS	FLEET FUEL PURCHASES		3,134.17
	01/06/2026	CHIEF OPERATING OFFICER (COO)	FLEET FUEL PURCHASES	160.05	
	09/06/2026	CHIEF OPERATING OFFICER (COO)	FLEET FUEL PURCHASES	168.44	
	16/06/2026	CHIEF OPERATING OFFICER (COO)	FLEET FUEL PURCHASES	148.48	
	24/06/2026	CHIEF OPERATING OFFICER (COO)	FLEET FUEL PURCHASES	146.07	
	10/06/2026	CHIEF OPERATING OFFICER (COO)	ROADSIDE ASSIST	9.08	
	30/06/2026	CHIEF OPERATING OFFICER (COO)	MANAGEMENT FEE	4.95	
	06/06/2026	CHIEF FINANCIAL OFFICER (CFO)	FLEET FUEL PURCHASES	73.68	
	14/06/2026	CHIEF FINANCIAL OFFICER (CFO)	FLEET FUEL PURCHASES	61.95	
	21/06/2026	CHIEF FINANCIAL OFFICER (CFO)	FLEET FUEL PURCHASES	57.70	
	16/06/2026	CHIEF FINANCIAL OFFICER (CFO)	ROADSIDE ASSIST	9.08	
	30/06/2026	CHIEF FINANCIAL OFFICER (CFO)	MANAGEMENT FEE	4.95	
	03/06/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	FLEET FUEL PURCHASES	76.33	
	11/06/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	FLEET FUEL PURCHASES	81.48	
	21/06/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	FLEET FUEL PURCHASES	67.34	
	29/06/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	FLEET FUEL PURCHASES	58.32	
	30/06/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	MANAGEMENT FEE	4.95	
	10/06/2026	COORDINATOR WORKPLACE HEALTH & SAFETY	ROADSIDE ASSIST	9.08	
	10/06/2026	POOL VEHICLE - TOYOTA COROLLA - HYBRID	ROADSIDE ASSIST	9.08	
	30/06/2026	POOL VEHICLE - TOYOTA COROLLA - HYBRID	MANAGEMENT FEE	4.95	
	01/06/2026	POOL VEHICLE - TOYOTA COROLLA	ROADSIDE ASSIST	9.08	
	30/06/2026	POOL VEHICLE - TOYOTA COROLLA	MANAGEMENT FEE	4.95	
	30/06/2026	POOL VEHICLE - IT TEAM	MANAGEMENT FEE	4.95	
	09/06/2026	POOL VEHICLE - IT TEAM	ROADSIDE ASSIST	9.08	
	30/06/2026	LANDFILL SITE SUPERVISOR	MANAGEMENT FEE	4.95	
	10/06/2026	LANDFILL SITE SUPERVISOR	ROADSIDE ASSIST	9.08	
	30/06/2026	HAZELMERE MINOR PLANT	MANAGEMENT FEE	4.95	
	19/06/2026	HAZELMERE POOL VEHICLE	FLEET FUEL PURCHASES	69.07	
	28/06/2026	HAZELMERE POOL VEHICLE	ROADSIDE ASSIST	9.08	
	30/06/2026	HAZELMERE POOL VEHICLE	MANAGEMENT FEE	4.95	
	10/06/2026	POOL VEHICLE - FORD RANGER	ROADSIDE ASSIST	9.08	
	30/06/2026	POOL VEHICLE - FORD RANGER	MANAGEMENT FEE	4.95	

Cheque / EFT No	Date	Payee		Amount	EFT Amount
	30/06/2026	SITE ENGINEER	MANAGEMENT FEE	4.95	
	11/06/2026	SITE ENGINEER	FLEET FUEL PURCHASES	139.68	
	19/06/2026	SITE ENGINEER	FLEET FUEL PURCHASES	143.45	
	27/06/2026	SITE ENGINEER	FLEET FUEL PURCHASES	121.97	
	30/06/2026	RED HILL MINOR PLANT	MANAGEMENT FEE	4.95	
	11/06/2026	MANAGER RED HILL WASTE MANAGEMENT FACILITY	FLEET FUEL PURCHASES	86.84	
	18/06/2026	MANAGER RED HILL WASTE MANAGEMENT FACILITY	FLEET FUEL PURCHASES	89.35	
	10/06/2026	MANAGER RED HILL WASTE MANAGEMENT FACILITY	ROADSIDE ASSIST	9.08	
	30/06/2026	MANAGER RED HILL WASTE MANAGEMENT FACILITY	MANAGEMENT FEE	4.95	
	17/06/2026	WASTE ENVIRONMENT - POOL VEHICLE	FLEET FUEL PURCHASES	127.55	
	10/06/2026	WASTE ENVIRONMENT - POOL VEHICLE	ROADSIDE ASSIST	9.08	
	30/06/2026	WASTE ENVIRONMENT - POOL VEHICLE	MANAGEMENT FEE	4.95	
	13/06/2026	SITE SUPERVISOR	FLEET FUEL PURCHASES	124.20	
	17/06/2026	SITE SUPERVISOR	FLEET FUEL PURCHASES	104.88	
	22/06/2026	SITE SUPERVISOR	FLEET FUEL PURCHASES	106.31	
	26/06/2026	SITE SUPERVISOR	FLEET FUEL PURCHASES	94.20	
	07/06/2026	SITE SUPERVISOR	ROADSIDE ASSIST	6.88	
	30/06/2026	SITE SUPERVISOR	MANAGEMENT FEE	4.95	
	30/06/2026	TEAM LEADER COLLECTIONS	MANAGEMENT FEE	4.95	
	16/06/2026	TEAM LEADER COLLECTIONS	ROADSIDE ASSIST	9.08	
	24/06/2026	COORDINATOR TRANSPORT & ASSETS	FLEET FUEL PURCHASES	112.24	
	07/06/2026	COORDINATOR TRANSPORT & ASSETS	ROADSIDE ASSIST	9.08	
	30/06/2026	COORDINATOR TRANSPORT & ASSETS	MANAGEMENT FEE	4.95	
	03/06/2026	HEAVY DUTY MECHANIC	FLEET FUEL PURCHASES	135.29	
	11/06/2026	HEAVY DUTY MECHANIC	FLEET FUEL PURCHASES	122.39	
	17/06/2026	HEAVY DUTY MECHANIC	FLEET FUEL PURCHASES	111.77	
	24/06/2026	HEAVY DUTY MECHANIC	FLEET FUEL PURCHASES	110.21	
	07/06/2026	HEAVY DUTY MECHANIC	ROADSIDE ASSIST	6.88	
	30/06/2026	HEAVY DUTY MECHANIC	MANAGEMENT FEE	4.95	
	30/06/2026	RED HILL POOL CAR	MANAGEMENT FEE	4.95	
	16/06/2026	RED HILL POOL CAR	ROADSIDE ASSIST	9.08	
EFT64395	17/07/2026	BUNNINGS GROUP LTD	HARDWARE SUPPLIES		426.10
	11/06/2026	ADMINISTRATION SUPERVISOR	SHRINK WRAP FOR CAR BATTERIES	21.83	
	19/06/2026	COORDINATOR TRANSPORT & ASSETS	TOOLS FOR WTS	404.27	
EFT64509	31/07/2026	BUNNINGS GROUP LTD	HARDWARE SUPPLIES		444.17
	02/07/2026	ADMINISTRATION SUPERVISOR	BLOWER, PAINT AND POLYTHENE BAGS - BAYWASTE	295.16	
	03/07/2026	ADMINISTRATION SUPERVISOR	DUST REMOVER	59.70	
	07/07/2026	ADMINISTRATION SUPERVISOR	POLYPRO BUILDERS FILM	89.31	
3207	16/06/2026	WBC - CORPORATE MASTERCARD - ANH VO	CREDIT CARD PURCHASES		2,293.41
	04/05/2026	M&WA PTY LTD	STAFF AMENITIES	92.68	
	04/05/2026	M&WA PTY LTD	STAFF AMENITIES	7.38	
	07/05/2026	REDIMED PTY LTD	DUPLICATE PAYMENT - REFUNDED IN JULY	1,782.00	
	11/05/2026	M&WA PTY LTD	STAFF AMENITIES	136.41	
	14/05/2026	BP EXPRESS	STAFF AMENITIES	9.20	
	18/05/2026	COLES	STAFF AMENITIES	20.80	
	18/05/2026	M&WA PTY LTD	STAFF AMENITIES	123.70	
	25/05/2026	M&WA PTY LTD	STAFF AMENITIES	121.24	
3208	16/06/2026	WBC - CORPORATE MASTERCARD - DAVID SCHMIDT	CREDIT CARD PURCHASES		548.83

PURCHASING CARDS AND CREDIT CARDS PAYMENT LIST
FOR THE MONTHS OF JUNE & JULY 2026

Cheque / EFT No	Date	Payee		Amount	EFT Amount
	01/05/2026	GOOGLE WORKSPACE	SUBSCRIPTION - YOU TUBE	21.78	
	01/05/2026	AMAZON	IT EQUIPMENT	49.00	
	04/05/2026	AMAZON	IT EQUIPMENT	31.99	
	20/05/2026	AMAZON	IT EQUIPMENT	116.00	
	26/05/2026	STARLINK INTERNET	INTERNET	278.00	
	01/06/2026	EXETEL PTY LTD	MOBILE BROADBAND	30.28	
	01/06/2026	GOOGLE WORKSPACE	SUBSCRIPTION - YOU TUBE	21.78	
3209	16/06/2026	WBC - CORPORATE MASTERCARD - K NAKHONTHAT	CREDIT CARD PURCHASES		388.05
	08/05/2026	LANDGATE MIDLAND	APPLICATION FEES - VALUE REPORT	138.60	
	09/05/2026	TOTALLY WORKWEAR	PROTECTIVE CLOTHING	199.95	
	12/05/2026	LANDGATE MIDLAND	APPLICATION FEES - LAND VALUES	49.50	
3210	16/06/2026	WBC - CORPORATE MASTERCARD - S FITZPATRICK	CREDIT CARD PURCHASES		251.90
	05/05/2026	TOTALLY WORKWEAR	PROTECTIVE CLOTHING	251.90	
3211	16/06/2026	WBC - CORPORATE MASTERCARD - T BEINHAUER	CREDIT CARD PURCHASES		2,302.27
	02/05/2026	COLES	STAFF AMENITIES	21.65	
	02/05/2026	WOOLWORTHS	STAFF AMENITIES	19.95	
	02/05/2026	ALDI STORES	HYGIENE SUPPLIES	5.58	
	06/05/2026	COLES	STAFF AMENITIES & CONSUMABLES	137.33	
	13/05/2026	COLES	STAFF AMENITIES & CONSUMABLES	216.39	
	15/05/2026	AGPARTS WAREHOUSE	TOOLS FOR WORKSHOP - RED HILL	202.99	
	20/05/2026	PATEL & PATEL BROTHERS	STAFF CATERING	117.43	
	21/05/2026	COLES	STAFF AMENITIES	118.92	
	21/05/2026	POST MIDLAND	POSTAGE	7.55	
	21/05/2026	BIG W	DUSTBUSTER - RED HILL	48.00	
	26/05/2026	PATEL & PATEL BROTHERS	STAFF CATERING	81.52	
	27/05/2026	COLES	STAFF AMENITIES & CONSUMABLES	110.30	
	28/05/2026	LONGSHIP ENTERPRISES	PLANT PARTS	550.00	
	29/05/2026	ALLCOM HLDINGS	PLANT PARTS & PURCHASE OF ANTENNA	664.66	
3212	16/06/2026	WBC - CORPORATE MASTERCARD - T ECKSTEIN	CREDIT CARD PURCHASES		286.01
	14/05/2026	THE GOOD GUYS	KETTLE	69.00	
	18/05/2026	WOOLWORTHS	CEO WORKING LUNCH MEETING	152.11	
	26/05/2026	XIAOMI TECHNOLOGY	READING LIGHTS	64.90	
3213	16/06/2026	WBC - CORPORATE MASTERCARD - TIM CRAINE	CREDIT CARD PURCHASES		624.62
	19/05/2026	ALGA MEMBERSHIP	MEMBERSHIP	262.90	
	25/05/2026	ISO/CS	ENVIRONMENTAL MANAGEMENT GUIDE	361.72	
3214	16/06/2026	WBC - CORPORATE MASTERCARD - W HARRIS	CREDIT CARD PURCHASES		1,157.76
	12/05/2026	WANEWSDTI	MONTHLY SUBSCRIPTION	32.00	
	15/05/2026	FAIRFAX SUBSCRIPTION	MONTHLY SUBSCRIPTION	75.00	
	15/05/2026	INTUIT MAILCHIMP	MONTHLY SUBSCRIPTION	98.91	
	23/05/2026	FACEBK	UNAUTHORISED TRANSACTION - REFUNDED IN JULY	436.85	
	28/05/2026	FACEBK	UNAUTHORISED TRANSACTION - REFUNDED IN JULY	515.00	
3215	16/06/2026	WBC - CORPORATE MASTERCARD - Z WILLIAMSON	CREDIT CARD PURCHASES		498.08
	04/05/2026	WOOLWORTHS	STAFF AMENITIES - HRRP & BAYWASTE	93.51	
	11/05/2026	WOOLWORTHS	STAFF AMENITIES - HRRP & BAYWASTE	86.33	
	18/05/2026	WOOLWORTHS	STAFF AMENITIES - HRRP & BAYWASTE	125.06	
	25/05/2026	WOOLWORTHS	STAFF AMENITIES - HRRP & BAYWASTE	173.13	
	01/06/2026	204PIN*	FLEET - EV CHARGE	15.66	
	01/06/2026	204PIN*	FLEET - EV CHARGE	4.39	

PURCHASING CARDS AND CREDIT CARDS PAYMENT LIST
FOR THE MONTHS OF JUNE & JULY 2026

Cheque / EFT No	Date	Payee		Amount	EFT Amount
3218	14/07/2026	WBC - CORPORATE MASTERCARD - ANH VO	CREDIT CARD PURCHASES		4,253.48
	2/06/2026	M&WA PTY LTD	STAFF AMENITIES	105.34	
	08/06/2026	M&WA PTY LTD	STAFF AMENITIES	101.44	
	12/06/2026	AMPOL ASCOT	STAFF AMENITIES	10.50	
	15/06/2026	M&WA PTY LTD	STAFF AMENITIES	183.87	
	22/06/2026	M&WA PTY LTD	STAFF AMENITIES	143.75	
	23/06/2026	SQ *7 GRAMS	STAFF CATERING	496.00	
	26/06/2026	DCCEEW GOVERNMENT FEES	ACTION MANAGEMENT PLAN - WASTE ENVIRONMENT	2,706.95	
	26/06/2026	MCQ SUPERMARKET	STAFF AMENITIES	119.29	
	30/06/2026	MISTER MINIT BELMONT	CUT KEYS	28.78	
	30/06/2026	WOOLWORTHS	STAFF AMENITIES	193.10	
	02/07/2026	095PIN* CHARGEFOX	CONNECTOR MANAGEMENT FEE	48.18	
	02/07/2026	257PIN* CHARGEFOX	CONNECTOR MANAGEMENT FEE	49.50	
	02/07/2026	479PIN* CHARGEFOX	CONNECTOR MANAGEMENT FEE	49.78	
	02/07/2026	CARD FEE	CARD FEE	17.00	
3219	14/07/2026	WBC - CORPORATE MASTERCARD - ANNETTE NORTH	CREDIT CARD PURCHASES		1,922.04
	03/06/2026	SUPER CHEAP AUTO	PLANT PARTS	24.99	
	08/06/2026	WOOLWORTHS	STAFF AMENITIES & CONSUMABLES	106.49	
	15/06/2026	WOOLWORTHS	STAFF AMENITIES	177.46	
	16/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	16/06/2026	RED DOT STORES	KITCHEN SUPPLIES	30.56	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	18/06/2026	SPOTLIGHT	STAFF FAREWELL	36.85	
	18/06/2026	COSTCO	STAFF FAREWELL	34.99	
	22/06/2026	WOOLWORTHS	STAFF AMENITIES	165.84	
	23/06/2026	STAR CAFÉ	STAFF CATERING	65.47	
	29/06/2026	WOOLWORTHS	STAFF AMENITIES & CONSUMABLES	115.38	
	30/06/2026	MARLEY'S TRANSPORT	C/F - CREDIT FROM DUPLICATE PAYMENT	-249.59	
3220	14/07/2026	WBC - CORPORATE MASTERCARD - DAVID SCHMIDT	CREDIT CARD PURCHASES		1,566.13
	01/06/2026	AMAZON	IT CONSUMBABLES	266.00	
	17/06/2026	SURVEY MONKEY	ANNUAL SUBSCRIPTION	775.30	
	17/06/2026	AMAZON	IT CONSUMBABLES	40.78	
	18/06/2026	AMAZON	IT CONSUMBABLES	14.99	
	24/06/2026	AUSTRALIAN COMPUTER	IT CONSUMBABLES	100.00	
	26/06/2026	STARLINK INTERNET	INTERNET	300.00	
	01/07/2026	EXETEL PTY LTD	MOBILE BROADBAND	30.28	
	01/07/2026	GOOGLE WORKSPACE	SUBSCRIPTION - YOU TUBE	21.78	
	02/07/2026	CARD FEE	CARD FEE	17.00	
3221	14/07/2026	WBC - CORPORATE MASTERCARD - GANGA DEVI	CREDIT CARD PURCHASES		17.00
	02/07/2026	CARD FEE	CARD FEE	17.00	
3222	14/07/2026	WBC - CORPORATE MASTERCARD - K NAKHONTHAT	CREDIT CARD PURCHASES		17.00
	02/07/2026	CARD FEE	CARD FEE	17.00	
3223	14/07/2026	WBC - CORPORATE MASTERCARD - S FITZPATRICK	CREDIT CARD PURCHASES		17.00
	02/07/2026	CARD FEE	CARD FEE	17.00	

Eastern Metropolitan Regional Council

PURCHASING CARDS AND CREDIT CARDS PAYMENT LIST
FOR THE MONTHS OF JUNE & JULY 2026

Cheque / EFT No	Date	Payee		Amount	EFT Amount
3224	14/07/2026	WBC - CORPORATE MASTERCARD - STEPHEN W CONWAY	CREDIT CARD PURCHASES		1,743.08
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	17/06/2026	TRANSPORT WA	REGISTRATION FOR FLEET	235.60	
	01/07/2026	WOOLWORTHS	STAFF AMENITIES	89.00	
	01/07/2026	STAR CAFÉ	STAFF CATERING	202.90	
	02/07/2026	CARD FEE	CARD FEE	17.00	
	02/07/2026	RAW HIRE PTY LTD	C/F - REFUND OF BOND	-215.02	
3225	14/07/2026	WBC - CORPORATE MASTERCARD - T BEINHAUER	CREDIT CARD PURCHASES		1,967.47
	03/06/2026	AGPARTS WAREHOUSE	PLANT PARTS	737.00	
	03/06/2026	COLES	STAFF AMENITIES & CONSUMABLES	122.83	
	10/06/2026	COLES	STAFF AMENITIES & CONSUMABLES	164.71	
	16/06/2026	BCF AUSTRALIA	PROTECTIVE CLOTHING	179.98	
	17/06/2026	C C LOCKSMITHS	SAFE KEYS - RED HILL	55.00	
	17/06/2026	COLES	STAFF AMENITIES & CONSUMABLES	107.04	
	24/06/2026	COLES	STAFF AMENITIES & CONSUMABLES	167.52	
	29/06/2026	PATEL & PATEL BROTHERS	STAFF CATERING	105.39	
	30/06/2026	OFFICEWORKS	IT CONSUMBABLES	84.55	
	01/07/2026	COLES	STAFF AMENITIES & CONSUMABLES	147.45	
	01/07/2026	JB HI FI	HEATER	79.00	
	02/07/2026	CARD FEE	CARD FEE	17.00	
3226	14/07/2026	WBC - CORPORATE MASTERCARD - T ECKSTEIN	CREDIT CARD PURCHASES		814.46
	04/06/2026	COSTCO	CATERING FOR MEETING	130.66	
	10/06/2026	OFFICEWORKS	STATIONERY	165.00	
	11/06/2026	GRILLD PTY LTD	CATERING FOR MEETING	220.30	
	18/06/2026	SP THE HAMPER	HAMPER FOR STAFF	127.90	
	29/06/2026	COLES	STAFF FAREWELL GIFT CARD	100.00	
	01/07/2026	GRILLD PTY LTD	CEO WORKING LUNCH MEETING	53.60	
	02/07/2026	CARD FEE	CARD FEE	17.00	
3227	14/07/2026	WBC - CORPORATE MASTERCARD - TIM CRAINE	CREDIT CARD PURCHASES		205.00
	12/06/2026	SP TOTALLY WORKWEAR	PROTECTIVE CLOTHING	188.00	
	02/07/2026	CARD FEE	CARD FEE	17.00	
3228	14/07/2026	WBC - CORPORATE MASTERCARD - Z WILLIAMSON	CREDIT CARD PURCHASES		17.00
	02/07/2026	CARD FEE	CARD FEE	17.00	
		TOTAL			**27,691.78**

14.2 FINANCIAL REPORT FOR THE PERIOD ENDING 30 JUNE 2026

D2026/18532

PURPOSE OF REPORT

The purpose of this report is to provide Council with an overview of the EMRC's financial performance for the period ended 30 June 2026.

KEY POINT(S)

- Significant year to date budget variances greater than 10% or $20,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income as at 30 June 2026 have been identified and are reported on in the body of the report.
- The Financial Reports are unaudited and may be subject to amendments as a result of any audit adjustments.

RECOMMENDATION(S)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments, Statement of Financial Activity and the Investment Report for the period ended 30 June 2026.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*:		
Author(s)	Manager Financial Services	Nil
Responsible Officer	Chief Financial Officer	Nil

BACKGROUND

1 It is a requirement of the *Local Government (Financial Management) Regulations 1996* (r.34) that a Local Government is to prepare and present to Council financial reports in such a form as the Local Government considers to be appropriate.

2 Submitted to each meeting of Council is a financial report and summaries which provide an overview of year-to-date budget performance for operating activities and capital works. Variances greater than 10% or $20,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income are reported on in the body of the report. Also included are end of year forecasts by nature and type for operating activities and end of year forecasts for each capital works project. These forecasts are reviewed regularly in order to provide an accurate forecast of the end of year result.

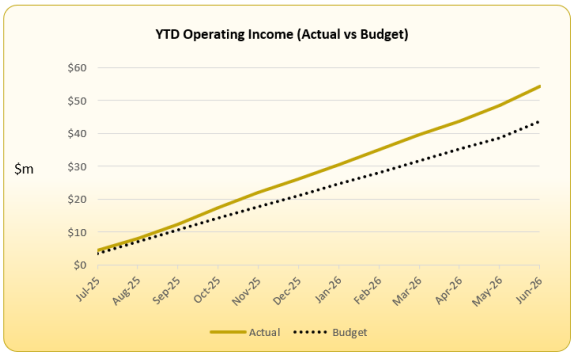
REPORT

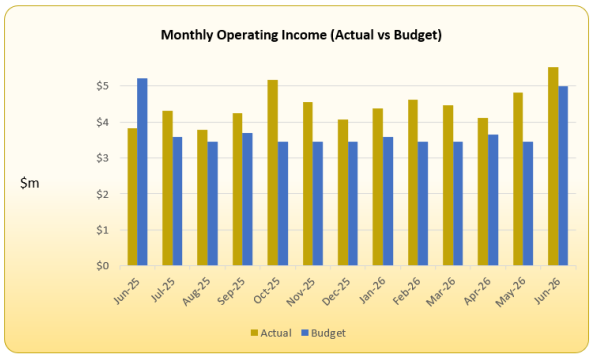
3 Outlined below are financial statements for the period ended 30 June 2026. Where possible the year-to-date monthly budget allocations will be reviewed in order to match the appropriate timing for the various projects budgeted to be undertaken. This will provide a better comparison between the year to date actual and year to date budget figures.

Statement of Comprehensive Income - Nature and Type (refer Attachment 1)

4 The net operating result as at 30 June 2026 is an favourable variance of $11,124,021 (375.7%) against budget. The following information is provided on key aspects of Council's year to date financial performance:

Operating Income	Actuals for the Year	A favourable variance of 10,674,562 (24.46%)
	End of Year Forecasts	A favourable variance of 7,320,847 (16.78%)





Operating Income Variances previously reported to Council

5 Total Net User Charges of $44,592,817 is above the budget by $8,930,624 (25.04%). The variance is attributed to higher commercial tonnages received than anticipated.

6 Total Operating Grant of $293,500 is $1,813,500 (86.07%) below budget due to the delays on the FOGO Infrastructure Project. As a result, receipt of Food Waste for Healthy Soils grant funding has been deferred and will be recognised as income upon project completion in a future reporting period.

7 Total Interest on Municipal Cash Investments of $752,208 is above the budget by $593,257 (373.23%) due to the higher investment rate achieved (4.96% average interest vs 3.25% budgeted) and higher available funds for investments.

8 Total Interest on Restricted Cash Investments of $2,598,255 is above the budget by $1,370,880 (111.69%). The variance is attributed to a higher balance in Restricted Cash Investments.

9 Total Reimbursements is $357,768 (19.11%) above the budget of $1,871,673. The variance is attributed to higher reimbursement received for power pole project.

10 Total Other Income is $1,152,203 (47.24%) higher than the budgeted amount of $2,439,285 is due to the additional income from the sale of Australian carbon credit units (ACCU) and Ferricrete.

11 Total Proceeds from Sale of Assets is $84,000 (52.50%) higher than the budgeted amount of $160,000 is due to the unplanned disposal of plant and vehicles.

12 The full year forecast for Net User Charges is above the annual budget by $5,712,156 (16.02%). This variance is attributed to higher than budgeted tonnages forecast on Class III waste from Commercial Customers to be disposed at the RHWMF.

13 The full year Interest on Municipal Cash Investments has been forecast to be above the budget by $302,647 (190.40%) due to the higher in investment rates achieved during the year and the higher available funds for investments.

14 The full year Interest on Restricted Cash Investments has been forecast to be above the budget by $1,279,995 (104.29%). The variance is attributed to movements in restricted reserves and a higher balance in Restricted Cash Investments.

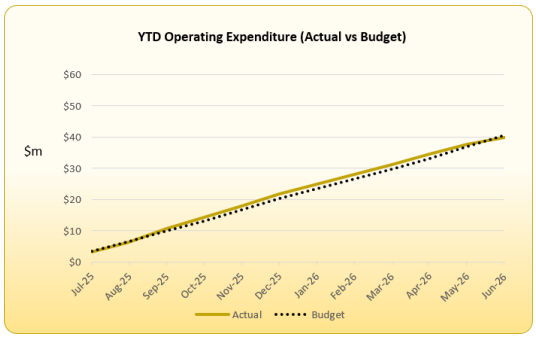
15 The full year forecast for Reimbursements has been forecast to be $224,649 (12.00%) below the budget of $1,871,673. The primary variances are due to lower than budgeted income in the following areas:

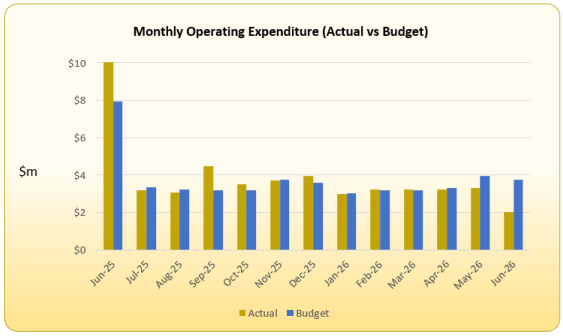
- $321k - Lower recoup from Coppin Road Transfer Station including the CDS project operations (based on the level of expenditure);
- $26k - Lower recoup from Baywaste Transfer Station operations (based on the level of expenditure);
- This is offset by reimbursements higher than budget in the following areas:
- $115k - Higher recoup from Mathieson Road Transfer Station operations (linked to the level of expenditure).

16 The full year forecast for Other Income of $2,691,983 is $252,698 (10.36%) above the budget of $2,439,285. This increase is due to additional income from the sale of Australian carbon credit units (ACCU).

17 There were no further significant Operating Income variances as at 30 June 2026.

Operating Expenditure	Actuals for the Year	An underspend variance of $449,459 (1.11%)
	End of Year Forecasts	An overspend variance of $1,145,599 (2.82%)





Operating Expenditure Variances previously reported to Council

18 Total Salary Expenses of $12,897,445 is below the budgeted of $15,855,118 by $2,957,673 (18.65%) due to the budgeted positions yet to be filled together with unfilled vacant positions.

19 Total Material Expenses of $1,395,292 is $187,830 (11.86%) lower than budget of $1,583,122 due to the timing of variance projects from different business units. Areas where the expenditures are lower than budget for various business units include the Office of the CEO ($89,155), Business Support ($37,707), Sustainability ($17,887) and Operations ($43,081).

20 Total Fuel Expenses of $1,755,386 is $313,817 (15.17%) below the budget. The variance is attributed to reduced plant utilisation resulting in lower fuel expenditure.

21 Total Insurance Expenses is $271,072 (29.53%) below the budget of $918,074 due to the lower than budgeted insurance premium for Waste Transfer Station from previous financial year.

22 Total Depreciation Expenses of $12,190,616 is $5,516,166 (82.65%) higher than the budget. The variance is primarily due to higher tonnages received in Class III and the new depreciation rate that has been applied to Class III cell to reflect the costs associated with Class III stage 17, 14 and 16.

23 Total Miscellaneous Expenses is below the budget by $697,709 (47.83%) due to lower transportation costs incurred at the Waste Transfer Station. This decrease was a result of lower tonnages being received at the station.

24 The movement on Provision Expenses for the year ended 30 June 2026 has been recognised through other comprehensive income.

25 The full year forecast for Material Expenses is below the annual budget by $239,743 (15.14%). The variance is due to the lower amount spent on minor equipment purchases and lower material expenses required for Hazelmere.

26 The full year forecast for Fuel Expenses is $382,743 (18.50%) below the annual budget. The variance is attributed to decreased plant utilisation leading to lower fuel costs.

27 The full year forecast for Depreciation Expenses is $3,844,041 (57.59%) above the budget of $6,674,450. The variance is attributed to the higher Depreciation Expenses - Cell Usage due to the additional commercial tonnages forecast to be received at Red Hill.

28 The full year forecast for Miscellaneous Expenses has been forecast to be $406,846 (27.89%) below the budget of $1,458,798. The principal variances are due to lower than budgeted expenditure in the following areas:

- Transportation expenses between the sites by $200k;
- Council rates and charges expenses by $185k; and
- Conference or seminar fee expenses by $17k.

29 The variance relates to the adjustment in the estimated of future value of Post Closure and Site Rehabilitation Provisions in response to the change in the Consumer Price Index (CPI) and the additional costs due to higher forecasted tonnages

30 There were no further significant Operating Expenditure variances as at 30 June 2026.

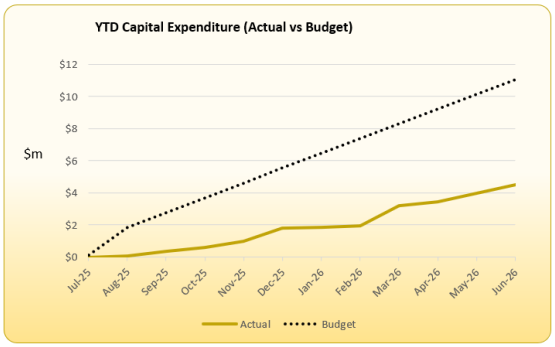
Other Comprehensive Income	Actuals for the Year	A favourable variance of $873,733
	End of Year Forecasts	Nil

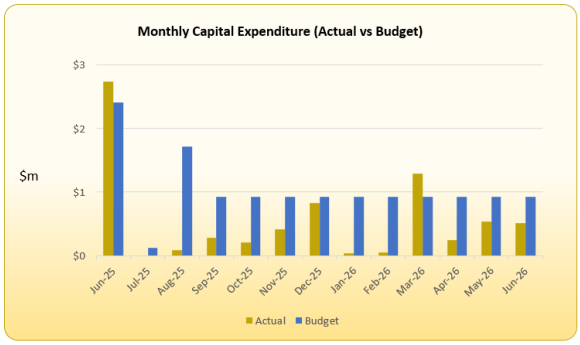
31 The adjustment to the Revaluation of Assets/ Accumulated Depreciation Reversal of $873,733 relates to the adjustment on the Post Closure and Site Rehabilitation Provisions based on the actual discount rates and CPI rates as at 30 June 2026 which were used in calculating the provisions at the year end.

32 There were no significant Other Comprehensive Income variances as at 30 June 2026.

Capital Expenditure Statement (refer Attachment 2)

Capital Expenditure	Actuals for the Year	An underspend variance of $6,566,721
	End of Year Forecasts	An underspend variance of $587,847





Capital Expenditure Variances

33 Total underspent variance of $6,566,721 existed as at 30 June 2026 when compared to the budget of $11,081,401.

34 Capital expenditure totalling $4,514,680 with the major capital expenditure being undertaken on the following:

- Relocate Garden Organics Processing area - RHWMF - $1,359,378;
- Construct Class III Cell Stage 18 - RHWMF - $1,168,514;
- Construct Class III Cell Stage 19 - RHWMF - $761,716;
- Construct Access Road to Lots 8 9 10 - RHWMF - $248,466;
- Purchase / Replace Minor Plant and Equipment - RHWMF - $184,407;
- Purchase / Replace Miscellaneous Equipment - HRRP - $119,386;
- FOGO Picking Station - RHWMF - $105,438;
- Refurbish Plant - RHWMF - $101,305;
- Gas Extraction System Wells - RHWMF - $75,035;
- Purchase / Replace Minor Plant and Equipment - HRRP - $54,012;
- Construct Class III Cell Stage 17 - RHWMF - $43,029;
- Construct Weighbridge Office - HRRP - $40,000;
- Construct Roads / Carparks - RHWMF - $38,616;
- Purchase / Replace Vehicles - RHWMF - $33,987;
- Air Supply lines - Waste Management Structures - RHWMF - $28,957;
- FOGO Pad Fence - RHWMF - $26,698;
- Purchase FOGO Processing Plant - RHWMF - $25,489;
- Construct Waste Management Facility Buildings - RHWMF - $16,700; and
- FOGO Pad Cover & Associated Works - RHWMF - $15,850.

35 Full Year Capital Expenditure has been forecasted to be $587,847 below the budget of $11,081,401.

36 Significant reductions to capital budgets where savings have been achieved, or where project expenditure has been deferred due to delays and/or carried forward or not required include the following:

- Construct Class III Cell Stage 18 – RHWMF - $1,388,374;
- Construct Drainage Works to Lots 8 9 10 – RHWMF - $216,317 (c/fwd);
- FOGO Pad Fence – RHWMF - $70,000 (c/fwd);
- Project & Engineering Hazelmere - Construct Other - $25,000; and
- Purchase Information Technology & Communication Equipment – HRRP - $10,000.

37 This is offset by an increase in the following Capital Expenditure budget provision (including new projects) following a review of the capital expenditure program:

- Construct Class III Cell Stage 19 – RHWMF - $425,000;

38 The additional funds are required due to the increase in waste tonnages received at Red Hill. As a result, the commencement of Class III Cell Stage 19 construction has been brought forward.

- FOGO Pad Cover & Associated Works – RHWMF - $410,464;

39 At its meeting on 26 February 2026, Council approved additional budget funding for the design and construction of Shade Structure at the FOGO Processing Area. The project is linked to a $2 million grant.

- FOGO Picking Station – RHWMF - $81,500;
- Construct Access Road to Lots 8 9 10 – RHWMF - $70,000; and
- Gas Extraction System Wells – RHWMF - $50,000.

Statement of Financial Position (refer Attachment 3)

40 The Statement of Financial Position shows the overall impact of actual balances compared with budget provisions and end of year forecasts for operating and capital works activities.

41 Total Equity as at 30 June 2026 is $67,327,316 showing a decrease of $109,857,859 from the equity of $177,185,175 as at 30 June 2025. The decrease is primarily attributed to the City of Swan Payout Provision of $100,775,706 and Shire of Mundaring Payout Provision of $24,040,764 partially offset by a surplus of $14,958,611 on the Comprehensive Income Statement as at 30 June 2026.

42 It has been forecasted that Total Equity as at 30 June 2026 will be higher than the original budget of $62,878,640 by $6,175,248.

Statement of Cash and Investments (refer Attachment 4)

43 The level of cash and investments in the Municipal Fund as at 30 June 2026 is $21,425,243 and Restricted Cash amount to $71,238,450.

44 The net movement for the month is an increase of $4,632,868.

45 It has been forecasted that Total Cash and Investment as at 30 June 2026 will be higher than the original budget of $33,594,001 by $10,608,701.

Statement of Financial Activity (refer Attachment 5)

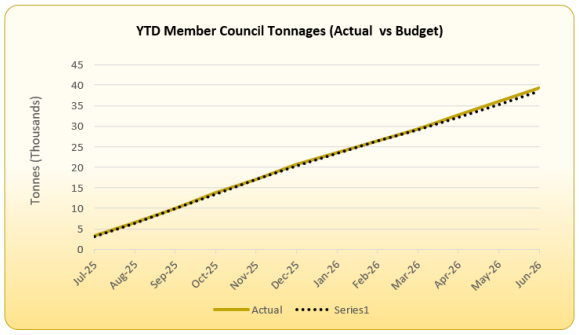
46 The Statement of Financial Activity combines information from other report to include Operating Revenue and Expenditure, Capital Income and Expenditure, and transfers to and from reserves.

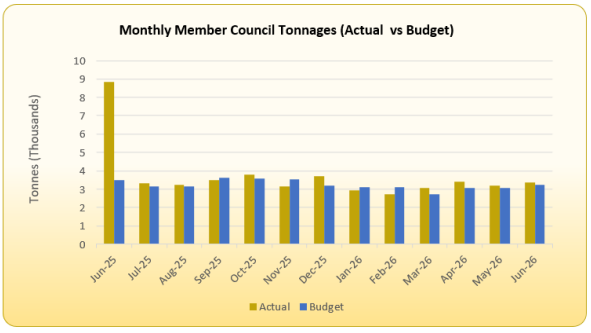
47 The explanation of material variances can be found in the paragraphs under the "Statement of Comprehensive Income - Nature and Type" section.

Investment Report (refer Attachment 6)

48 Term deposits valued at $24,000,000 matured during June 2026. The entire amount was reinvested into further term deposits.

Red Hill Tonnages - Member Councils

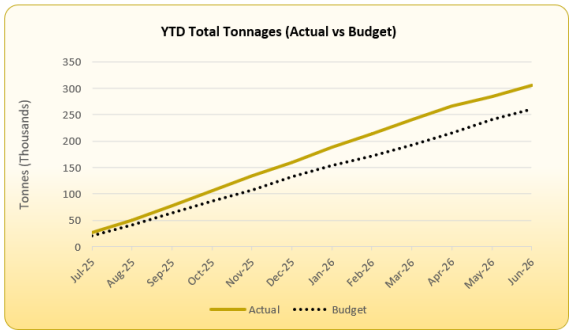


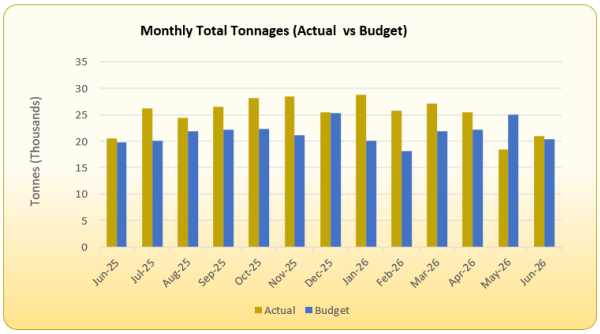


49 Tonnages received from Member Councils at Red Hill Waste Management Facility were 39,336 tonnes compared to the budget of 38,484 tonnes.

50 This compared with 116,989 tonnes in the previous corresponding period. The main variance is due to the change in number of member councils.

Red Hill Tonnages – Total Tonnages





51 Total Red Hill tonnages received from all sources were 305,832 tonnes compared to the budget of 260,678 tonnes. The current percentage between commercial customers and member Council is 88.24% and 11.76% respectively.

52 Over the same period in 2024/2025 tonnages received from all sources totalled 335,122 tonnes.

STRATEGIC/POLICY IMPLICATIONS

53 Reporting on EMRC Strategic Policy implications align with the revised Strategic Plan 2017-2027 and the Sustainability Strategy 2022/2023 - 2026/2027.

FINANCIAL IMPLICATIONS

54 As outlined within the report and attachments.

SUSTAINABILITY IMPLICATIONS

55 Nil

RISK MANAGEMENT

Risk – Non-Compliance with Financial Regulations		
Consequence	**Likelihood**	**Rating**
Moderate	Unlikely	Moderate
Action/Strategy		
➢ The financial report is scrutinised by the EMRC Council to ensure that all statutory requirements are met. ➢ Internal Audit reviews to ensure compliance with Financial Regulations. ➢ External Audit confirms compliance.		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil

ATTACHMENT(S)

1. Statement of Comprehensive Income by Nature and Type (D2026/18574)
2. Capital Expenditure Statement (D2026/18576)
3. Statement of Financial Position (D2026/18577)
4. Statement of Cash and Investments (D2026/18578)
5. Statement of Financial Activity (D2026/18579)
6. Investment Report (D2026/18581)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments, Statement of Financial Activity and the Investment Report for the period ended 30 June 2026.

COUNCIL RESOLUTION(S)

MOVED SECONDED

UNAUDITED
STATEMENT OF COMPREHENSIVE INCOME
Nature and Type
June 2026

Year to Date					Full Year			
Actual	Budget	Variance			Forecast*	Budget	Variance	
Operating Income								
$66,238,700	$55,608,977	$10,629,723	(F)	User Charges	$64,943,917	$55,608,977	$9,334,940	(F)
($21,645,883)	*($19,946,784)*	*($1,699,099)*	(U)	*Less Waste Levy Charges*	*($23,569,568)*	*($19,946,784)*	*($3,622,784)*	(U)
$44,592,817	$35,662,193	$8,930,624	(F)	Net User Charges	$41,374,349	$35,662,193	$5,712,156	(F)
$6,695	$7,365	($670)	(U)	Contributions	$7,365	$7,365	$0	(F)
$293,500	$2,107,000	($1,813,500)	(U)	Operating Grants	$2,107,000	$2,107,000	$0	(F)
$752,208	$158,951	$593,257	(F)	Interest Municipal Cash Investments	$461,598	$158,951	$302,647	(F)
$2,598,255	$1,227,375	$1,370,880	(F)	Interest Restricted Cash Investments	$2,507,370	$1,227,375	$1,279,995	(F)
$2,229,441	$1,871,673	$357,768	(F)	Reimbursements	$1,647,024	$1,871,673	($224,649)	(U)
$3,591,488	$2,439,285	$1,152,203	(F)	Other	$2,691,983	$2,439,285	$252,698	(F)
$244,000	$160,000	$84,000	(F)	Proceeds from Sale of Assets	$158,000	$160,000	($2,000)	(U)
$54,308,404	**$43,633,842**	**$10,674,562**	**(F)**	**Total Operating Income**	**$50,954,689**	**$43,633,842**	**$7,320,847**	**(F)**
Operating Expenditure								
$12,897,445	$15,855,118	$2,957,673	(F)	Salary Expenses	$14,420,464	$15,855,118	$1,434,654	(F)
$9,560,110	$9,102,046	($458,064)	(U)	Contract Expenses	$8,462,465	$9,102,046	$639,581	(F)
$1,395,292	$1,583,122	$187,830	(F)	Material Expenses	$1,343,379	$1,583,122	$239,743	(F)
$515,299	$542,444	$27,145	(F)	Utility Expenses	$497,258	$542,444	$45,186	(F)
$1,755,386	$2,069,203	$313,817	(F)	Fuel Expenses	$1,686,460	$2,069,203	$382,743	(F)
$416,233	$0	($416,233)	(U)	Interest Expenses	$0	$0	$0	(F)
$647,002	$918,074	$271,072	(F)	Insurance Expenses	$935,737	$918,074	($17,663)	(U)
$12,190,616	$6,674,450	($5,516,166)	(U)	Depreciation Expenses	$10,518,491	$6,674,450	($3,844,041)	(U)
$761,089	$1,458,798	$697,709	(F)	Miscellaneous Expenses	$1,051,952	$1,458,798	$406,846	(F)
$0	$2,370,947	$2,370,947	(F)	Provision Expenses	$2,801,566	$2,370,947	($430,619)	(U)
($5,489)	$0	$5,489	(F)	Costs Allocated	$0	$0	$0	(F)
$90,543	$98,783	$8,240	(F)	Carrying Amount of Assets Disposed Of	$100,812	$98,783	($2,029)	(U)
$40,223,526	**$40,672,985**	**$449,459**	**(F)**	**Total Operating Expenditure**	**$41,818,584**	**$40,672,985**	**($1,145,599)**	**(U)**
14,084,878 Surplus	**$2,960,857** Surplus	**$11,124,021**	**(F)**	**NET RESULT BEFORE OTHER COMPREHENSIVE INCOME**	**$9,136,105** Surplus	**$2,960,857** Surplus	**$6,175,248**	**(F)**
Other Comprehensive Income								
$873,733	$0	$873,733	(F)	Revaluation of Assets/Accumulated Depreciation Reversal	$0	$0	$0	(F)
$873,733	**$0**	**$873,733**	**(F)**	**Total Other Comprehensive Income**	**$0**	**$0**	**$0**	**(F)**
$14,958,611 Surplus	**$2,960,857** Surplus	**$11,997,754**	**(F)**	**CHANGE IN NET ASSETS FROM OPERATIONS**	**$9,136,105** Surplus	**$2,960,857** Surplus	**$6,175,248**	**(F)**

Notes:
1. User Charges - include member Councils and casual users pertaining to waste, risk management and environmental services fees and charges;
2. Contributions - member Councils' contributions to projects and services;
3. Operating Grants - grant income predominantly from government agencies; and
4. Other Operating Income - includes income from the sale of products;

*2025/2026 Forecast is subject to approval.

(F) denotes Favourable variance and (U) denotes Unfavourable variance

CAPITAL EXPENDITURE STATEMENT

JUNE 2026

Year to Date			On		Full Year		
Actual	Budget	Variance	Order		Forecast	Budget	Variance
				Business Support			
$0	$1,320	$1,320	$0	**Extend Ascot PV & EV Charging** (24399/28)	$0	$1,320	$1,320
$0	$4,800	$4,800	$0	**Purchase Furniture Fittings & Equipment - Corporate Services** (24510/01)	$0	$4,800	$4,800
$0	$176,000	$176,000	$0	**Purchase Information Technology & Communication Equipment** (24550/00)	$170,000	$176,000	$6,000
$1,425	$0	($1,425)	$0	**Capital Improvement Administration Building - Ascot Place** (25240/01)	$20,000	$0	($20,000)
$0	$2,450	$2,450	$0	**Upgrade Security Equipment - Ascot Place** (25530/01)	$2,450	$2,450	$0
$1,425	**$184,570**	**$183,145**	**$0**		**$192,450**	**$184,570**	**($7,880)**

UNAUDITED

CAPITAL EXPENDITURE STATEMENT

JUNE 2026

Year to Date			On		Full Year		
Actual	Budget	Variance	Order		Forecast	Budget	Variance
				Operations Team			
$0	$40,000	$40,000	$0	**Construct Waste Management Facility Buildings - Red Hill Landfill Facility** (24250/01)	$40,000	$40,000	$0
$15,202	$400,000	$384,798	$0	**Construct Waste Transfer Station - HRRP** (24259/10)	$400,000	$400,000	$0
$40,000	$0	($40,000)	$0	**Construct Weighbridge Office - Hazelmere** (24259/12)	$0	$0	$0
$0	$0	$0	$0	**Construct Wood Waste to Energy Building (Commissioning) - HRRP** (24259/18)	$0	$0	$0
$43,029	$0	($43,029)	$0	**Construct Class III Cell Stage 17 - Red Hill Landfill Facility** (24310/21)	$45,000	$0	($45,000)
$1,168,514	$2,588,374	$1,419,860	$0	**Construct Class III Cell Stage 18 - Red Hill Landfill Facility** (24310/22)	$1,200,000	$2,588,374	$1,388,374
$761,716	$575,000	($186,716)	$340,049	**Construct Class III Cell Stage 19 - Red Hill Landfill Facility** (24310/23)	$1,000,000	$575,000	($425,000)
$0	$75,000	$75,000	$0	**Construct Class III Cell Stage 20 - Red Hill Landfill Facility** (24310/24)	$75,000	$75,000	$0
$10,787	$50,000	$39,213	$0	**Design and Construct Class IV Cell Stage 3 - Red Hill Landfill Facility** (24330/05)	$50,000	$50,000	$0
$16,700	$50,000	$33,300	$0	**Construct Leachate and Stormwater Infrastructure and Siltation Ponds - Red Hill Landfill Facility** (24350/01)	$50,000	$50,000	$0
$38,616	$50,000	$11,384	$14,450	**Construct Roads / Carparks - Red Hill Landfill Facility** (24370/00)	$50,000	$50,000	$0
$248,466	$330,000	$81,534	$43,393	**Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility** (24370/02)	$400,000	$330,000	($70,000)

UNAUDITED

CAPITAL EXPENDITURE STATEMENT

JUNE 2026

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
				Operations Team			
$0	$50,000	$50,000	$0	**Construct Drainage Diversion and Earthworks Infrastructures - Red Hill Landfill Facility** (24380/00)	$50,000	$50,000	$0
$6,168	$220,000	$213,833	$0	**Construct Drainage Works to Lots 8 9 10 - Red Hill Landfill Facility** (24380/01)	$3,683	$220,000	$216,317
$7,471	$40,000	$32,529	$0	**Construct Litter Fence - Redhill Landfill Facility** (24394/05)	$40,000	$40,000	$0
$1,359,378	$1,370,000	$10,622	$35,520	**Relocate Garden Organics Processing area - Red Hill Landfill Facility** (24395/04)	$1,370,000	$1,370,000	$0
$3,794	$50,000	$46,206	$3,752	**Construct FOGO Processing Area - Red Hill Landfill Facility** (24395/05)	$50,000	$50,000	$0
$105,438	$50,000	($55,438)	$0	**FOGO Picking Station - Red Hill Landfill Facility** (24395/11)	$131,500	$50,000	($81,500)
$26,698	$150,000	$123,302	$72,650	**FOGO Pad Fence - Red Hill Landfill Facility** (24395/12)	$80,000	$150,000	$70,000
$15,850	$1,811,456	$1,795,606	$2,019,927	**FOGO Pad Cover & Associated Works - Red Hill Landfill Facility** (24395/13)	$2,221,920	$1,811,456	($410,464)
$7,460	$125,000	$117,540	$0	**Project & Engineering Hazelmere - Construct Other** (24399/03)	$100,000	$125,000	$25,000
$28,957	$25,000	($3,957)	$0	**Air Supply lines - Waste Management Structures - Red Hill Landfill Facility** (24399/10)	$35,000	$25,000	($10,000)
$0	$100,000	$100,000	$0	**Develop Lots 8 9 & 10 For Future Waste Activities - Red Hill Landfill Facility** (24399/19)	$100,000	$100,000	$0
$75,035	$25,000	($50,035)	$2,961	**Gas Extraction System Wells - Red Hill Landfill Facility** (24399/20)	$75,000	$25,000	($50,000)
$0	$0	$0	$0	**Design and Construct Air Pollution Control Residue Facility (APCR) Monocell - Red Hill Landfill Faci** (24399/32)	$0	$0	$0

UNAUDITED

CAPITAL EXPENDITURE STATEMENT

JUNE 2026

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
				Operations Team			
$0	$1,500,000	$1,500,000	$1,029,958	**Purchase / Replace Plant - Red Hill Landfill Facility** (24410/00)	$1,500,000	$1,500,000	$0
$0	$550,000	$550,000	$0	**Purchase / Replace Plant - Hazelmere** (24410/01)	$550,000	$550,000	$0
$25,489	$50,000	$24,511	$0	**Purchase FOGO Processing Plant - Red Hill Landfill Facility** (24410/10)	$50,000	$50,000	$0
$184,407	$161,000	($23,407)	$0	**Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility** (24420/00)	$161,000	$161,000	$0
$54,012	$132,000	$77,988	$0	**Purchase / Replace Minor Plant and Equipment - Hazelmere** (24420/02)	$160,000	$132,000	($28,000)
$33,987	$47,000	$13,013	$0	**Purchase / Replace Vehicles - Red Hill Landfill Facility** (24430/00)	$47,000	$47,000	$0
$10,056	$0	($10,056)	$0	**Purchase Fire Fighting System/Equipment - Hazelmere** (24520/07)	$0	$0	$0
$0	$10,000	$10,000	$0	**Purchase / Replace Security System - Hazelmere** (24530/10)	$10,000	$10,000	$0
$0	$10,000	$10,000	$0	**Waste Transfer Station - CCTV and Network - HRRP** (24530/11)	$10,000	$10,000	$0
$0	$28,000	$28,000	$0	**Purchase Information Technology & Communication Equipment - Hazelmere** (24550/03)	$18,000	$28,000	$10,000
$0	$12,000	$12,000	$0	**Purchase Information Technology & Communication Equipment - Baywaste** (24550/04)	$12,000	$12,000	$0
$0	$27,000	$27,000	$0	**Purchase Information Technology & Communication Equipment - Red Hill Admin** (24550/05)	$27,000	$27,000	$0

UNAUDITED

CAPITAL EXPENDITURE STATEMENT

JUNE 2026

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
				Operations Team			
$0	$6,000	$6,000	$0	**Purchase Information Technology & Communication Equipment - Red Hill Weighbridge** (24550/06)	$0	$6,000	$6,000
$0	$50,000	$50,000	$0	**Purchase / Replace Other Equipment - Red Hill Landfill Facility** (24590/00)	$50,000	$50,000	$0
$119,386	$20,000	($99,386)	$0	**Purchase / Replace Miscellaneous Equipment - Hazelmere** (24590/02)	$20,000	$20,000	$0
$0	$5,000	$5,000	$0	**Purchase Office Furniture and Fittings - Hazelmere Office** (24610/10)	$5,000	$5,000	$0
$0	$5,000	$5,000	$0	**Purchase Furniture and Fittings - Hazelmere Workshop** (24610/11)	$5,000	$5,000	$0
$101,305	$109,000	$7,695	$0	**Refurbish Plant - Red Hill Landfill Facility** (25410/00)	$109,000	$109,000	$0
$5,336	$0	($5,336)	$0	**Refurbish Plant - Hazelmere** (25410/01)	$0	$0	$0
$4,513,255	**$10,896,831**	**$6,383,575**	**$3,562,659**		**$10,301,103**	**$10,896,831**	**$595,727**
$4,514,680	**$11,081,401**	**$6,566,721**	**$3,562,659**	**TOTAL CAPITAL EXPENDITURE**	**$10,493,553**	**$11,081,401**	**$587,847**

EMRC

UNAUDITED
STATEMENT OF FINANCIAL POSITION
JUNE 2026

Actual June 2025	Actual Year to Date	(F) = Favourable variation (U) = Unfavourable variation	Full Year Forecast	Full Year Budget	Full Year Variance	
		Current Assets				
$2,307,218	$2,663,693	Cash and Cash Equivalents	$42,629,999	$33,594,001	$9,035,998	(F)
$71,500,000	$90,000,000	Investments	$1,572,703	$0	$1,572,703	(F)
$5,795,731	$6,497,894	Trade and Other Receivables	$4,088,629	$4,088,629	$0	(F)
$112,987	$116,437	Inventories	$39,499	$39,035	$464	(F)
$39,308	$31,857	Other Assets	$67,382	$67,382	$0	(F)
$79,755,244	**$99,309,881**	**Total Current Assets**	**$48,398,212**	**$37,789,047**	**$10,609,165**	**(F)**
		Current Liabilities				
$11,152,225	$8,344,060	Trade and Other Payables	$7,302,539	$7,302,539	$0	(F)
$34,409,635	$34,550,836	Provisions*	$2,888,934	$2,888,934	$0	(F)
$45,561,860	**$42,894,896**	**Total Current Liabilities**	**$10,191,473**	**$10,191,473**	**$0**	**(F)**
$34,193,384	**$56,414,985**	**Net Current Assets**	**$38,206,739**	**$27,597,574**	**$10,609,165**	**(F)**
		Non Current Assets				
$73,340,000	$73,340,000	Land	$47,850,257	$47,850,257	$0	(F)
$21,391,459	$20,653,384	Buildings	$31,072,358	$30,976,537	$95,821	(F)
$32,593,577	$36,115,968	Structures	$51,928,994	$56,149,200	($4,220,206)	(U)
$14,906,252	$10,127,890	Plant	$22,203,353	$22,381,126	($177,773)	(U)
$1,273,012	$911,689	Equipment	$2,775,091	$2,955,435	($180,344)	(U)
$127,459	$110,069	Furniture and Fittings	$217,757	$209,836	$7,921	(F)
$8,169,031	$2,775,311	Work in Progress	$10,603,331	$10,562,667	$40,664	(F)
$151,800,790	**$144,034,311**	**Total Non Current Assets**	**$166,651,141**	**$171,085,058**	**($4,433,917)**	**(U)**
		Non Current Liabilities				
$8,808,999	$133,121,980	Provisions*	$135,803,992	$135,803,992	$0	(F)
$8,808,999	**$133,121,980**	**Total Non Current Liabilities**	**$135,803,992**	**$135,803,992**	**$0**	**(F)**
$177,185,175	**$67,327,316**	**Net Assets**	**$69,053,888**	**$62,878,640**	**$6,175,248**	**(F)**
		Equity				
$33,793,552	$47,656,865	Accumulated Surplus/Deficit	$1,282,614	$1,282,614	$0	(F)
$62,297,674	$62,297,674	Asset Revaluation Reserve	$30,374,026	$30,374,026	$0	(F)
$67,230,636	$67,230,636	Cash Backed Reserves	$28,261,143	$28,261,143	$0	(F)
$0	($124,816,470)	Equity Payout	$0	$0	$0	(F)
$13,863,313	**$14,958,611**	**Net change in assets from operations**	**$9,136,105**	**$2,960,857**	**$6,175,248**	**(F)**
$177,185,175	**$67,327,316**	**Total Equity**	**$69,053,888**	**$62,878,640**	**$6,175,248**	**(F)**

*Current Liabilities - Provisions include City of Kalamunda Payout Provision of $31,717,882.

*Non Current Liabilities - Provisions include City of Swan Payout Provision of $100,775,706 and Shire of Mundaring Payout Provision of $24,040,764.

UNAUDITED
CASH AND INVESTMENTS
JUNE 2026

Actual June 2025	Actual Year to Date	(F) = Favourable variation (U) = Unfavourable variation	Full Year Forecast	Full Year Budget	Full Year Variance	
Municipal Cash and Investments						
2,303,368	2,659,843	Cash at Bank - Municipal Fund 01001/00	11,194,949	2,158,951	9,035,998	(F)
3,850	3,850	Cash on Hand 01019/00 - 02	3,850	3,850	0	(F)
4,269,364	18,761,550	Investments - Municipal Fund 02021/00	3,462,765	3,170,057	292,708	(F)
6,576,582	**21,425,243**	**Total Municipal Cash**	**14,661,564**	**5,332,858**	**9,328,706**	**(F)**
Restricted Cash and Investments						
1,479,731	1,128,932	Restricted Investments - Plant and Equipment 02022/01	1,491,807	1,475,254	16,553	(F)
4,853,325	5,254,624	Restricted Investments - Post Closure Site Rehabilitation Red Hill 02022/02	3,568,809	3,395,153	173,656	(F)
6,991,417	5,169,090	Restricted Investments - Future Development 02022/03	6,683,777	6,510,148	173,629	(F)
4,404,275	4,768,444	Restricted Investments - Environmental Monitoring Red Hill 02022/04	1,173,796	917,544	256,252	(F)
5,669,768	6,560,014	Restricted Investments - Class IV Cells Red Hill 02022/07	5,107,124	4,901,634	205,490	(F)
1,595,150	5,681,766	Restricted Investments - Class III Cells 02022/10	803,538	711,402	92,136	(F)
6,268,110	6,786,391	Restricted Investments - EastLink Relocation 02022/13	1,733,966	1,416,772	317,194	(F)
6,162,728	5,978,872	Restricted Investments - Committed Funds 02022/14	6,823,043	6,823,043	0	(F)
28,546,094	28,546,094	Restricted Investments - Equity Reserve 02022/15	782,061	782,061	0	(F)
1,260,038	1,364,223	Restricted Investments - Long Service Leave 02022/90	1,373,217	1,328,132	45,085	(F)
67,230,636	**71,238,450**	**Total Restricted Cash**	**29,541,138**	**28,261,143**	**1,279,995**	**(F)**
73,807,218	**92,663,693**	**TOTAL CASH AND INVESTMENTS**	**44,202,702**	**33,594,001**	**10,608,701**	**(F)**

The Cash at Bank - Municipal Fund represents the balance on the last day of the relevant month. Any portion of the balance available for investment is transferred into the Investment - Municipal Fund account in the following period. Funds held in the Cash at Bank - Municipal Fund continue to accrue interest as per the Westpac commercial rates.

EMRC

UNAUDITED
STATEMENT OF FINANCIAL ACTIVITY
June 2026

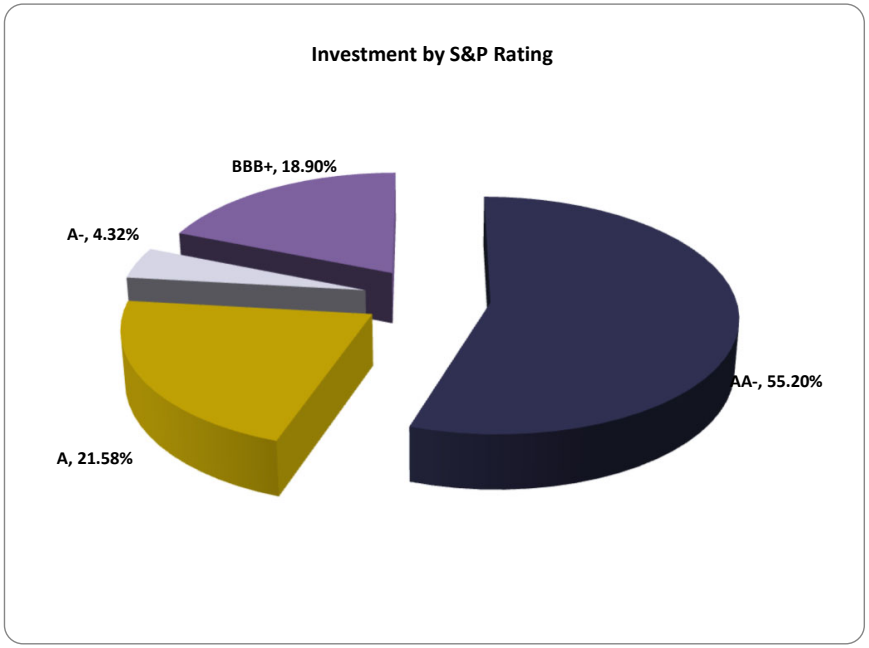
Year to Date					Full Year			
Actual	Budget	Variance		(F) = Favourable variation (U) = Unfavourable variation	Forecast	Budget	Variance	
				OPERATING ACTIVITIES				
				Revenue from operating activities				
$66,238,700	$55,608,977	$10,629,723	(F)	Fees and charges	$64,943,917	$55,608,977	$9,334,940	(F)
$2,529,636	$3,986,038	($1,456,402)	(U)	Grants, subsidies and contributions	$3,761,389	$3,986,038	($224,649)	(U)
$3,350,463	$1,386,326	$1,964,137	(F)	Interest revenue	$2,968,968	$1,386,326	$1,582,642	(F)
$3,591,488	$2,439,285	$1,152,203	(F)	Other revenue	$2,691,983	$2,439,285	$252,698	(F)
$153,457	$61,217	$92,240	(F)	Profit on asset disposals	$57,188	$61,217	($4,029)	(U)
$75,863,744	**$63,481,843**	**$12,381,901**	(F)		**$74,423,445**	**$63,481,843**	**$10,941,602**	(F)
				Expenditure from operating activities				
($12,897,445)	($15,855,118)	$2,957,673	(F)	Employee costs	($14,420,464)	($15,855,118)	$1,434,654	(F)
($10,955,403)	($10,685,168)	($270,235)	(U)	Materials and contracts	($9,805,844)	($10,685,168)	$879,324	(F)
($515,299)	($542,444)	$27,145	(F)	Utility charges	($497,258)	($542,444)	$45,186	(F)
($12,190,616)	($6,674,450)	($5,516,166)	(U)	Depreciation	($10,518,491)	($6,674,450)	($3,844,041)	(U)
($416,233)	$0	($416,233)	(U)	Finance costs	$0	$0	$0	(F)
($647,002)	($918,074)	$271,072	(F)	Insurance	($935,737)	($918,074)	($17,663)	(U)
($24,156,867)	($25,845,732)	$1,688,865	(F)	Other expenditure	($29,109,546)	($25,845,732)	($3,263,814)	(U)
($61,778,865)	**($60,520,986)**	**($1,257,879)**	(U)		**($65,287,340)**	**($60,520,986)**	**($4,766,354)**	(U)
$12,407,405	$8,631,722	$3,775,683	(F)	Non-cash amounts excluded from operating activities	($10,373,299)	$8,631,722	($19,005,021)	(U)
$26,492,284	**$11,592,579**	**$14,899,705**	(F)	**Amount attributable to operating activities**	**($1,237,194)**	**$11,592,579**	**($12,829,773)**	(U)
				INVESTING ACTIVITIES				
				Inflows from investing activities				
$244,000	$160,000	$84,000	(F)	Proceeds from disposal of assets	$158,000	$160,000	($2,000)	(U)
$244,000	**$160,000**	**$84,000**	(F)		**$158,000**	**$160,000**	**($2,000)**	(U)
				Outflows from investing activities				
($573,904)	($3,910,450)	$3,336,546	(F)	Purchase of property, plant and equipment	($4,266,450)	($3,910,450)	($356,000)	(U)
($3,940,776)	($7,170,950)	$3,230,174	(F)	Purchase and construction of infrastructure	($7,435,183)	($7,170,950)	($264,233)	(U)
($4,514,680)	**($11,081,401)**	**$6,566,721**	(F)		**($11,701,633)**	**($11,081,401)**	**($620,232)**	(U)
($4,270,680)	**($10,921,401)**	**$6,650,721**	(F)	**Amount attributable to investing activities**	**($11,543,633)**	**($10,921,401)**	**($622,232)**	(U)
				FINANCING ACTIVITIES				
				Inflows from financing activities				
$11,039,200	$18,427,499	($7,388,299)	(U)	Transfers from reserve accounts	$35,237,311	$18,427,499	$16,809,812	(F)
$11,039,200	**$18,427,499**	**($7,388,299)**	(U)		**$35,237,311**	**$18,427,499**	**$16,809,812**	(F)
				Outflows from financing activities				
($15,047,014)	($3,519,176)	($11,527,838)	(U)	Transfers to reserve accounts	($4,799,171)	($3,519,176)	($1,279,995)	(U)
($15,047,014)	**($3,519,176)**	**($11,527,838)**	(U)		**($4,799,171)**	**($3,519,176)**	**($1,279,995)**	(U)
($4,007,814)	**$14,908,323**	**($18,916,137)**	(U)	**Amount attributable to financing activities**	**$30,438,140**	**$14,908,323**	**$15,529,817**	(F)
				MOVEMENT IN SURPLUS OR DEFICIT				
($33,037,253)	($16,243,070)	($16,794,183)	(U)	**Surplus or deficit at the start of the financial year**	($16,243,070)	($16,243,070)	$0	(F)
$26,492,284	$11,592,579	$14,899,705	(F)	Amount attributable to operating activities	($1,237,194)	$11,592,579	($12,829,773)	(U)
($4,270,680)	($10,921,401)	$6,650,721	(F)	Amount attributable to investing activities	($11,543,633)	($10,921,401)	($622,232)	(U)
($4,007,814)	$14,908,323	($18,916,137)	(U)	Amount attributable to financing activities	$30,438,140	$14,908,323	$15,529,817	(F)
($14,823,463)	**($663,569)**	**($14,159,894)**	(U)	**Surplus or deficit after imposition of general rates**	**$1,414,243**	**($663,569)**	**$2,077,812**	(F)

EMRC Investment Report

June 2026

I. Overall Portfolio Limits

S&P Long Term Rating	% Portfolio	Investment Maximum %
AA-	55.20%	100.00%
A	21.58%	100.00%
A-	4.32%	100.00%
BBB+	18.90%	40.00%
	100.00%	



II. Single Entity Exposure

	S&P Long Term Rating	% Portfolio	
AMP	*BBB+*	16.73%	*
NAB	*AA-*	8.09%	
Westpac / St. George Bank	*AA-*	35.79%	
Rabobank	*A*	21.58%	*
Commonwealth Bank	*AA-*	11.33%	
Heritage People Choice Bank	*BBB+*	2.16%	*
BOQ	*A-*	4.32%	
		100.00%	

** Non-Fossil Fuel ADI (Authorised Deposit Taking Institution)*

III. Term to Maturity Framework

		Investment Policy Guidelines	
Maturity Profile	**% Portfolio**	**% Min**	**% Max**
Less Than 1 Year	100.00%	40%	100%
Greater than 1 year & less than or equal to 3 years	0.00%	0%	60%
	100.00%		

IV. Fossil Fuel Divestment

	% Portfolio
Non-Fossil Fuel ADI's	44.79%
Fossil Fuel ADI's	55.21%
	100.00%

14.3 FINANCIAL REPORT FOR THE PERIOD ENDING 31 JULY 2026

D2026/18698

PURPOSE OF REPORT

The purpose of this report is to provide Council with an overview of the EMRC's financial performance for the period ended 31 July 2026.

KEY POINT(S)

- Significant year to date budget variances greater than 10% or $20,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income as at 31 July 2026 have been identified and are reported on in the body of the report.
- The Financial Reports are unaudited and may be subject to amendments as a result of any audit adjustments.

RECOMMENDATION(S)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments, Statement of Financial Activity and the Investment Report for the period ended 31 July 2026.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*:		
Author(s)	Manager Financial Services	Nil
Responsible Officer	Chief Financial Officer	Nil

BACKGROUND

1 It is a requirement of the *Local Government (Financial Management) Regulations 1996* (r.34) that a Local Government is to prepare and present to Council financial reports in such a form as the Local Government considers to be appropriate.

2 Submitted to each meeting of Council is a financial report and summaries which provide an overview of year-to-date budget performance for operating activities and capital works. Variances greater than 10% or $20,000, whichever is the greater, within each nature and type category on the Statement of Comprehensive Income are reported on in the body of the report. Also included are end of year forecasts by nature and type for operating activities and end of year forecasts for each capital works project. These forecasts are reviewed regularly in order to provide an accurate forecast of the end of year result.

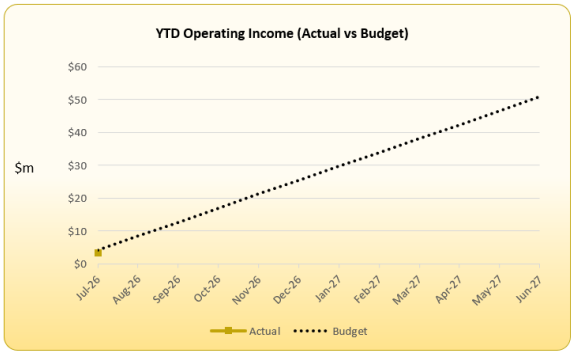
REPORT

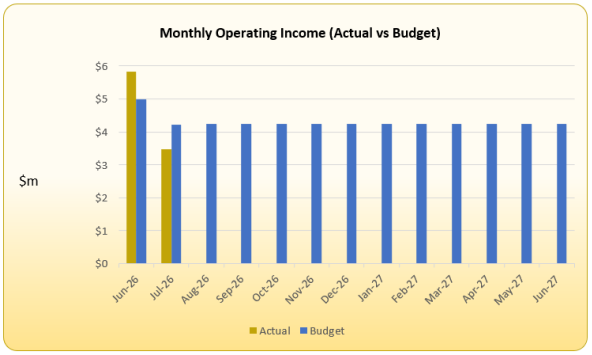
3 Outlined below are financial statements for the period ended 31 July 2026. Where possible the year-to-date monthly budget allocations will be reviewed in order to match the appropriate timing for the various projects budgeted to be undertaken. This will provide a better comparison between the year to date actual and year to date budget figures.

Statement of Comprehensive Income - Nature and Type (refer Attachment 1)

4 The net operating result as at 31 July 2026 is an unfavourable variance of $556,576 (54.14%) against budget. The following information is provided on key aspects of Council's year to date financial performance:

Operating Income	Actuals for the Year	An unfavourable variance of $749,503 (17.75%)
	End of Year Forecasts	As per budget – not yet due to be reviewed





Operating Income Variances not previously reported to Council

5 Total Net User Charges of $2,634,452 is under the budget by $1,060,930 (28.71%). The variance is attributed to lower commercial tonnages received than anticipated.

6 Total Interest on Municipal Cash Investments of $126,810 is above the budget by $111,129 (708.69%) due to the higher available funds for investments.

7 Total Interest on Restricted Cash Investments of $189,256 is above the budget by $106,411 (128.29%). The variance is attributed to a higher balance in Restricted Cash Investments.

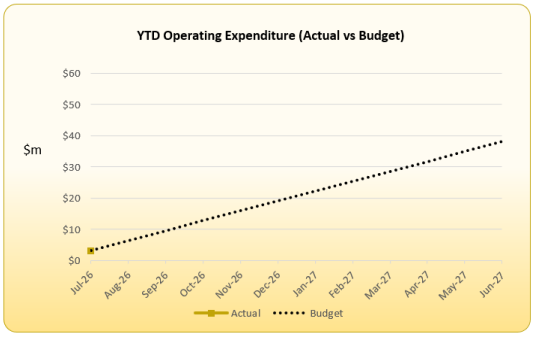
8 Total Reimbursements is $180,946 (42.22%) above the budget of $127,232. The variance is attributed to increased reimbursement income from Mundaring and Baywaste as well as the power poles.

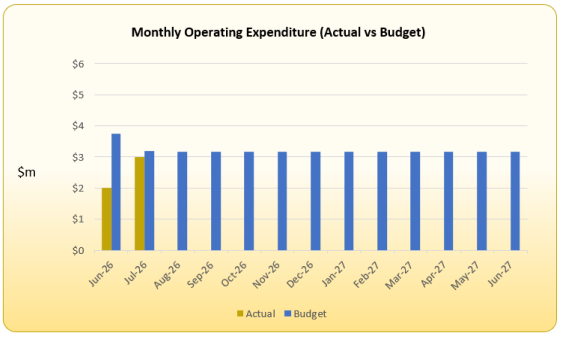
9 Total Other Income is $103,196 (21.35%) lower than the budgeted amount of $131,205 is attributed to lower income from the sale of electricity derived from landfill gas.

10 Total Proceeds from Sale of Assets is $238,182 (40.11%) higher than the budgeted amount of $170,000 is due to the disposal of RWCS fleet.

11 There were no further significant Operating Income variances as at 31 July 2026.

Operating Expenditure	Actuals for the Year	An underspend variance of $192,927 (6.04%)
	End of Year Forecasts	As per budget – not yet due to be reviewed





Operating Expenditure Variances not previously reported to Council

12 Total Salary Expenses of $1,195,074 is above the budgeted of $909,633 by $285,441 (31.38%) due to the leave payout and the redundancy payout of the RWCS team.

13 Total Contract Expenses of $502,639 is $130,017 (20.55%) below the budget. A number of contributing factors to the variance including the FOGO processing costs and consulting fees are lower than the budget.

14 Total Material Expenses of $104,245 is $24,730 (31.10%) higher than budget of $79,515 due to the timing of purchases of the daily cover for Class III.

15 Total Depreciation Expenses of $655,902 is $284,408 (30.25%) lower than the budget. The variance is primarily due to lower tonnages received in Class III and the new depreciation rate for Class III cell is lower due to the completion of Stage 18 cell.

16 Total Miscellaneous Expenses is above the budget by $28,800 (35.68%) due to the timing of membership and subscription payments.

17 Provision Expenses is below the budget by $102,946 (42.03%). The main reason for this variance is the lower Class III tonnages received which has resulted in lower provisions for Post Closure Site Rehabilitation and Environmental Monitoring being required.

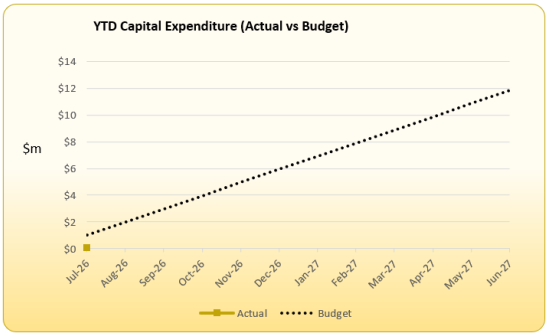
18 There were no further significant Operating Expenditure variances as at 31 July 2026.

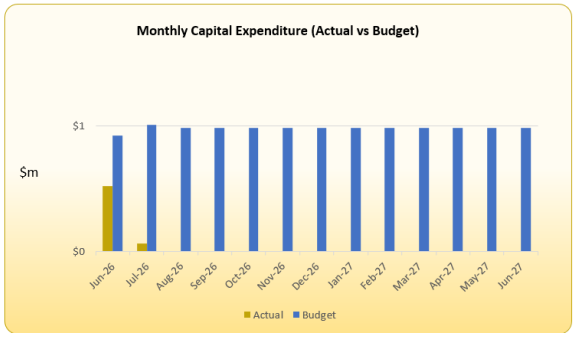
Other Comprehensive Income	Actuals for the Year	Nil
	End of Year Forecasts	Nil

19 There were no significant Other Comprehensive Income variances as at 31 July 2026.

Capital Expenditure Statement (refer Attachment 2)

Capital Expenditure	Actuals for the Year	An underspend variance of $949,111
	End of Year Forecasts	As per budget – not yet due to be reviewed





Capital Expenditure Variances

20 Total underspent variance of $949,111 existed as at 31 July 2026 when compared to the budget of $1,010,505.

21 Total capital expenditure for July was for $61,394 which was the cost for undertaking the preliminary site work for the construction of Stage 19 Class III cell.

22 As end of year forecasts are yet to be reviewed, the forecast balances as at 31 July 2026 are as per the budget estimates

Statement of Financial Position (refer Attachment 3)

23 The Statement of Financial Position shows the overall impact of actual balances compared with budget provisions and end of year forecasts for operating and capital works activities.

24 Total Equity as at 31 July 2026 is $67,798,718 showing an increase of $471,402 from the equity of $67,327,316 as at 30 June 2026. This increase is attributed to the surplus from the July month.

Statement of Cash and Investments (refer Attachment 4)

25 The level of cash and investments in the Municipal Fund as at 31 July 2026 is $18,670,428 and Restricted Cash amount to $71,704,612.

26 The net movement for the month is a decrease of $2,288,653.

27 As end of year forecasts are yet to be reviewed, the forecast balances as at 31 July 2025 are as per the budget estimates.

Statement of Financial Activity (refer Attachment 5)

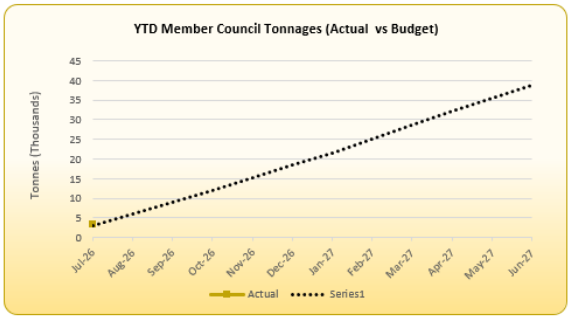
28 The Statement of Financial Activity combines information from other report to include Operating Revenue and Expenditure, Capital Income and Expenditure, and transfers to and from reserves.

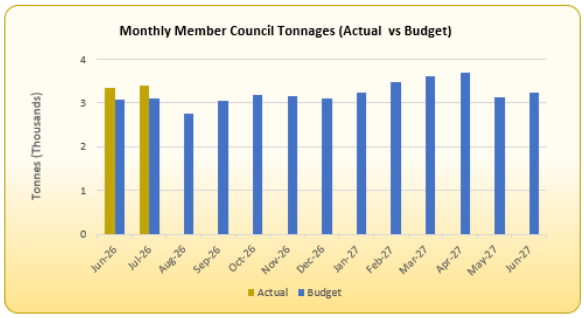
29 The explanation of material variances can be found in the paragraphs under the "Statement of Comprehensive Income - Nature and Type" section.

Investment Report (refer Attachment 6)

30 Term deposits valued at $14,000,000 matured during July 2026 of which $12,000,000 was reinvested into further term deposits.

Red Hill Tonnages - Member Councils

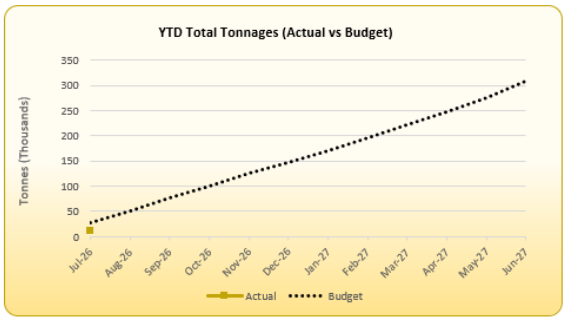


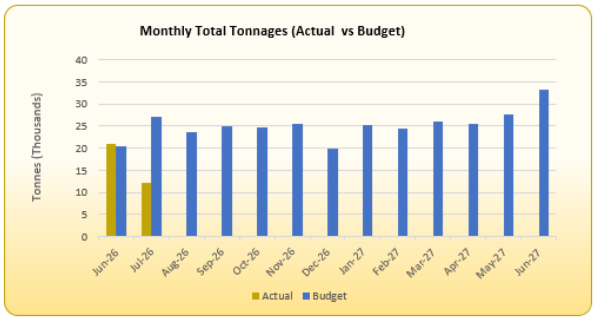


31 Tonnages received from Member Councils at Red Hill Waste Management Facility were 3,384 tonnes compared to the budget of 3,090 tonnes.

32 This compared with 3,302 tonnes in the previous corresponding period.

Red Hill Tonnages – Total Tonnages





33 Total Red Hill tonnages received from all sources were 12,187 tonnes compared to the budget of 27,249 tonnes. The current percentage between commercial customers and member Council is 72.23% and 27.77% respectively.

34 Over the same period in 2025/2026 tonnages received from all sources totalled 26,165 tonnes. The main variance is due to lower commercial tonnages received than anticipated.

STRATEGIC/POLICY IMPLICATIONS

35 Reporting on EMRC Strategic Policy implications align with the revised Strategic Plan 2017-2027 and the Sustainability Strategy 2022/2023 - 2026/2027.

FINANCIAL IMPLICATIONS

36 As outlined within the report and attachments.

SUSTAINABILITY IMPLICATIONS

37 Nil

RISK MANAGEMENT

Risk – Non-Compliance with Financial Regulations		
Consequence	**Likelihood**	**Rating**
Moderate	Unlikely	Moderate
Action/Strategy		
➢ The financial report is scrutinised by the EMRC Council to ensure that all statutory requirements are met. ➢ Internal Audit reviews to ensure compliance with Financial Regulations. ➢ External Audit confirms compliance.		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil

ATTACHMENT(S)

1. Statement of Comprehensive Income by Nature and Type (D2026/18706)
2. Capital Expenditure Statement (D2026/18707)
3. Statement of Financial Position (D2026/18708)
4. Statement of Cash and Investments (D2026/18709)
5. Statement of Financial Activity (D2026/18710)
6. Investment Report (D2026/18711)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council receives the Statement of Comprehensive Income, Capital Expenditure Statement, Statement of Financial Position, Statement of Cash and Investments, Statement of Financial Activity and the Investment Report for the period ended 31 July 2026.

COUNCIL RESOLUTION(S)

MOVED SECONDED

STATEMENT OF COMPREHENSIVE INCOME
Nature and Type
July 2026

Year to Date					Full Year			
Actual	Budget	Variance			Forecast*	Budget	Variance	
Operating Income								
$3,748,001	$5,802,807	($2,054,806)	(U)	User Charges	$69,633,835	$69,633,835	$0	(F)
($1,113,549)	*($2,107,425)*	*$993,876*	(F)	*Less Waste Levy Charges*	*($25,289,100)*	*($25,289,100)*	*$0*	(F)
$2,634,452	$3,695,382	($1,060,930)	(U)	Net User Charges	$44,344,735	$44,344,735	$0	(F)
$0	$0	$0	(F)	Operating Grants	$2,000,000	$2,000,000	$0	(F)
$126,810	$15,681	$111,129	(F)	Interest Municipal Cash Investments	$188,183	$188,183	$0	(F)
$189,356	$82,945	$106,411	(F)	Interest Restricted Cash Investments	$995,376	$995,376	$0	(F)
$180,946	$127,232	$53,714	(F)	Reimbursements	$1,526,815	$1,526,815	$0	(F)
$103,196	$131,205	($28,009)	(U)	Other	$1,574,500	$1,574,500	$0	(F)
$238,182	$170,000	$68,182	(F)	Proceeds from Sale of Assets	$170,000	$170,000	$0	(F)
$3,472,942	**$4,222,445**	**($749,503)**	**(U)**	**Total Operating Income**	**$50,799,609**	**$50,799,609**	**$0**	**(F)**
Operating Expenditure								
$1,195,074	$909,633	($285,441)	(U)	Salary Expenses	$11,128,285	$11,128,285	$0	(F)
$502,639	$632,656	$130,017	(F)	Contract Expenses	$7,790,632	$7,790,632	$0	(F)
$104,245	$79,515	($24,730)	(U)	Material Expenses	$1,156,158	$1,156,158	$0	(F)
$34,533	$29,752	($4,781)	(U)	Utility Expenses	$377,306	$377,306	$0	(F)
$101,091	$118,801	$17,710	(F)	Fuel Expenses	$1,433,758	$1,433,758	$0	(F)
$60,744	$70,990	$10,246	(F)	Insurance Expenses	$852,159	$852,159	$0	(F)
$655,902	$940,310	$284,408	(F)	Depreciation Expenses	$11,284,069	$11,284,069	$0	(F)
$109,516	$80,716	($28,800)	(U)	Miscellaneous Expenses	$1,008,006	$1,008,006	$0	(F)
$141,982	$244,928	$102,946	(F)	Provision Expenses	$2,939,156	$2,939,156	$0	(F)
($398)	($46)	$352	(F)	Costs Allocated	$0	$0	$0	(F)
$96,212	$87,212	($9,000)	(U)	Carrying Amount of Assets Disposed Of	$129,693	$129,693	$0	(F)
$3,001,540	**$3,194,467**	**$192,927**	**(F)**	**Total Operating Expenditure**	**$38,099,222**	**$38,099,222**	**$0**	**(F)**
471,402 Surplus	**$1,027,978** Surplus	**($556,576)**	**(U)**	**NET RESULT BEFORE OTHER COMPREHENSIVE INCOME**	**$12,700,387** Surplus	**$12,700,387** Surplus	**$0**	**(F)**
Other Comprehensive Income								
$0	$0	$0	(F)	Revaluation of Assets/Accumulated Depreciation Reversal	$0	$0	$0	(F)
$0	**$0**	**$0**	**(F)**	**Total Other Comprehensive Income**	**$0**	**$0**	**$0**	**(F)**
$471,402 Surplus	**$1,027,978** Surplus	**($556,576)**	**(U)**	**CHANGE IN NET ASSETS FROM OPERATIONS**	**$12,700,387** Surplus	**$12,700,387** Surplus	**$0**	**(F)**

1. User Charges - include member Councils and casual users pertaining to waste, risk management and environmental services fees and charges;
2. Operating Grants - grant income predominantly from government agencies; and
3. Other Operating Income - includes income from the sale of products;

(F) denotes Favourable variance and (U) denotes Unfavourable variance

CAPITAL EXPENDITURE STATEMENT

JULY 2026

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
				Business Support			
$0	$5,000	$5,000	$0	**Purchase Vehicles - Ascot Place** (24440/00)	$60,000	$60,000	$0
$0	$416	$416	$0	**Purchase Furniture Fittings & Equipment - Corporate Services** (24510/01)	$5,000	$5,000	$0
$0	$14,625	$14,625	$0	**Purchase Information Technology & Communication Equipment** (24550/00)	$175,500	$175,500	$0
$0	$0	$0	$0	**Capital Improvement Administration Building - Ascot Place** (25240/01)	$10,000	$10,000	$0
$0	$166	$166	$0	**Upgrade Security Equipment - Ascot Place** (25530/01)	$2,000	$2,000	$0
$0	**$20,207**	**$20,207**	**$0**		**$252,500**	**$252,500**	**$0**

CAPITAL EXPENDITURE STATEMENT

JULY 2026

Year to Date			On		Full Year		
Actual	Budget	Variance	Order		Forecast	Budget	Variance
				Operations Team			
$0	$0	$0	$0	**Construct Waste Management Facility Buildings - Red Hill Landfill Facility** (24250/01)	$50,000	$50,000	$0
$61,394	$0	($61,394)	$0	**Construct Class III Cell Stage 19 - Red Hill Landfill Facility** (24310/23)	$5,000,000	$5,000,000	$0
$0	$0	$0	$0	**Construct Leachate and Stormwater Infrastructure and Siltation Ponds - Red Hill Landfill Facility** (24350/01)	$100,000	$100,000	$0
$0	$26,666	$26,666	$0	**Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility** (24370/02)	$320,000	$320,000	$0
$0	$0	$0	$0	**Construct Drainage Diversion and Earthworks Infrastructures - Red Hill Landfill Facility** (24380/00)	$50,000	$50,000	$0
$0	$11,666	$11,666	$0	**Construct Litter Fence - Redhill Landfill Facility** (24394/05)	$70,000	$70,000	$0
$0	$8,333	$8,333	$0	**Project & Engineering Hazelmere - Construct Other** (24399/03)	$100,000	$100,000	$0
$0	$0	$0	$0	**Air Supply lines - Waste Management Structures - Red Hill Landfill Facility** (24399/10)	$50,000	$50,000	$0
$0	$0	$0	$0	**Gas Extraction System Wells - Red Hill Landfill Facility** (24399/20)	$150,000	$150,000	$0
$0	$678,195	$678,195	$0	**Purchase / Replace Plant - Red Hill Landfill Facility** (24410/00)	$4,100,000	$4,100,000	$0
$0	$41,666	$41,666	$0	**Purchase / Replace Plant - Hazelmere** (24410/01)	$500,000	$500,000	$0
$0	$0	$0	$0	**Purchase FOGO Processing Plant - Red Hill Landfill Facility** (24410/10)	$80,000	$80,000	$0
$0	$0	$0	$0	**Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility** (24420/00)	$330,000	$330,000	$0

CAPITAL EXPENDITURE STATEMENT

JULY 2026

Year to Date			On		Full Year		
Actual	Budget	Variance	Order		Forecast	Budget	Variance
				Operations Team			
$0	$2,833	$2,833	$0	**Purchase / Replace Minor Plant and Equipment - Hazelmere** (24420/02)	$34,000	$34,000	$0
$0	$10,000	$10,000	$0	**Purchase / Replace Vehicles - Red Hill Landfill Facility** (24430/00)	$120,000	$120,000	$0
$0	$833	$833	$0	**Purchase Fire Fighting System/Equipment - Hazelmere** (24520/07)	$10,000	$10,000	$0
$0	$0	$0	$0	**Purchase / Replace Security System - Red Hill Waste Management Facility** (24530/08)	$150,000	$150,000	$0
$0	$3,833	$3,833	$0	**Purchase Information Technology & Communication Equipment - Hazelmere** (24550/03)	$46,000	$46,000	$0
$0	$1,000	$1,000	$0	**Purchase Information Technology & Communication Equipment - Baywaste** (24550/04)	$12,000	$12,000	$0
$0	$1,250	$1,250	$0	**Purchase Information Technology & Communication Equipment - Red Hill Admin** (24550/05)	$15,000	$15,000	$0
$0	$1,500	$1,500	$0	**Purchase Information Technology & Communication Equipment - Red Hill Weighbridge** (24550/06)	$18,000	$18,000	$0
$0	$200,000	$200,000	$0	**Purchase / Replace Other Equipment - Red Hill Landfill Facility** (24590/00)	$246,000	$246,000	$0
$0	$1,683	$1,683	$0	**Purchase / Replace Miscellaneous Equipment - Hazelmere** (24590/02)	$20,200	$20,200	$0
$0	$420	$420	$0	**Purchase Office Furniture and Fittings - Hazelmere Office** (24610/10)	$5,050	$5,050	$0

CAPITAL EXPENDITURE STATEMENT

JULY 2026

Year to Date			On Order		Full Year		
Actual	Budget	Variance			Forecast	Budget	Variance
				Operations Team			
$0	$420	$420	$0	**Purchase Furniture and Fittings - Hazelmere Workshop** (24610/11)	$5,050	$5,050	$0
$61,394	**$990,298**	**$928,904**	**$0**		**$11,581,300**	**$11,581,300**	**$0**
$61,394	**$1,010,505**	**$949,111**	**$0**	**TOTAL CAPITAL EXPENDITURE**	**$11,833,800**	**$11,833,800**	**$0**

STATEMENT OF FINANCIAL POSITION
JULY 2026

Actual June 2026	Actual Year to Date	(F) = Favourable variation (U) = Unfavourable variation	Full Year Forecast	Full Year Budget	Variance	
		Current Assets				
$2,663,693	$2,375,040	Cash and Cash Equivalents	$58,453,149	$58,453,149	$0	(F)
$90,000,000	$88,000,000	Investments	$0	$0	$0	(F)
$6,497,894	$4,310,166	Trade and Other Receivables	$4,088,629	$4,088,629	$0	(F)
$116,437	$101,670	Inventories	$39,499	$39,499	$0	(F)
$31,857	$407,604	Other Assets	$67,382	$67,382	$0	(F)
$99,309,881	**$95,194,480**	**Total Current Assets**	**$62,648,659**	**$62,648,659**	**$0**	**(F)**
		Current Liabilities				
$8,344,060	$2,924,556	Trade and Other Payables	$7,302,539	$7,302,539	$0	(F)
$34,550,836	$159,367,305	Provisions*	$127,917,320	$127,917,320	$0	(F)
$42,894,896	**$162,291,861**	**Total Current Liabilities**	**$135,219,859**	**$135,219,859**	**$0**	**(F)**
$56,414,985	**$67,097,381**	**Net Current Assets**	**$72,571,200**	**$72,571,200**	**$0**	**(F)**
		Non Current Assets				
$73,340,000	$73,340,000	Land	$47,850,257	$47,850,257	$0	(F)
$20,653,384	$20,585,608	Buildings	$30,370,891	$30,370,891	$0	(F)
$36,115,968	$35,892,816	Structures	$53,174,443	$53,174,443	$0	(F)
$10,127,890	$9,708,616	Plant	$21,768,827	$21,768,827	$0	(F)
$911,689	$871,254	Equipment	$3,097,253	$3,097,253	$0	(F)
$110,069	$108,592	Furniture and Fittings	$206,176	$206,176	$0	(F)
$2,775,311	$2,836,705	Work in Progress	$10,603,331	$10,603,331	$0	(F)
$144,034,311	**$143,343,591**	**Total Non Current Assets**	**$167,071,178**	**$167,071,178**	**$0**	**(F)**
		Non Current Liabilities				
$133,121,980	$8,447,492	Provisions	$12,745,704	$12,745,704	$0	(F)
$133,121,980	**$8,447,492**	**Total Non Current Liabilities**	**$12,745,704**	**$12,745,704**	**$0**	**(F)**
$67,327,316	**$67,798,718**	**Net Assets**	**$81,754,274**	**$81,754,274**	**$0**	**(F)**
		Equity				
$47,656,865	$62,615,476	Accumulated Surplus/Deficit	$1,261,240	$1,261,240	$0	(F)
$62,297,674	$62,297,674	Asset Revaluation Reserve	$31,285,043	$31,285,043	$0	(F)
$67,230,636	$67,230,636	Cash Backed Reserves	$39,030,084	$39,030,084	$0	(F)
($124,816,470)	($124,816,470)	Equity Payout	$0	$0	$0	(F)
$14,958,611	**$471,402**	**Net change in assets from operations**	**$12,700,387**	**$12,700,387**	**$0**	**(F)**
$67,327,316	**$67,798,718**	**Total Equity**	**$81,754,274**	**$81,754,274**	**$0**	**(F)**

*Current Liabilities include Provisions include City of Kalamunda Payout Provision of $31,717,882, City of Swan Payout Provision of $100,775,706 and Shire of Mundaring Payout Provision of $24,040,764.

CASH AND INVESTMENTS
JULY 2026

Actual June 2026	Actual Year to Date	(F) = Favourable variation (U) = Unfavourable variation	Full Year Forecast	Full Year Budget	Full Year Variance	
Municipal Cash and Investments						
2,659,843	2,371,192	Cash at Bank - Municipal Fund 01001/00	2,188,183	2,188,183	0	(F)
3,850	3,850	Cash on Hand 01019/00 - 02	3,850	3,850	0	(F)
18,761,550	16,295,386	Investments - Municipal Fund 02021/00	17,231,032	17,231,032	0	(F)
21,425,243	**18,670,428**	**Total Municipal Cash**	**19,423,065**	**19,423,065**	**0**	**(F)**
Restricted Cash and Investments						
1,128,932	1,209,624	Restricted Investments - Plant and Equipment 02022/01	1,859,150	1,859,150	0	(F)
5,254,624	5,288,700	Restricted Investments - Post Closure Site Rehabilitation Red Hill 02022/02	4,656,067	4,656,067	0	(F)
5,169,090	5,202,612	Restricted Investments - Future Development 02022/03	475,183	475,183	0	(F)
4,768,444	4,799,367	Restricted Investments - Environmental Monitoring Red Hill 02022/04	3,905,875	3,905,875	0	(F)
6,560,014	6,655,146	Restricted Investments - Class IV Cells Red Hill 02022/07	6,226,909	6,226,909	0	(F)
5,681,766	5,820,725	Restricted Investments - Class III Cells 02022/10	1,649,864	1,649,864	0	(F)
6,786,391	6,830,401	Restricted Investments - EastLink Relocation 02022/13	6,981,982	6,981,982	0	(F)
5,978,872	5,978,872	Restricted Investments - Committed Funds 02022/14	2,162,728	2,162,728	0	(F)
28,546,094	28,546,094	Restricted Investments - Equity Reserve 02022/15	9,708,783	9,708,783	0	(F)
1,364,223	1,373,071	Restricted Investments - Long Service Leave 02022/90	1,403,543	1,403,543	0	(F)
71,238,450	**71,704,612**	**Total Restricted Cash**	**39,030,084**	**39,030,084**	**0**	**(F)**
92,663,693	**90,375,040**	**TOTAL CASH AND INVESTMENTS**	**58,453,149**	**58,453,149**	**0**	**(F)**

The Cash at Bank - Municipal Fund represents the balance on the last day of the relevant month. Any portion of the balance available for investment is transferred into the Investment - Municipal Fund account in the following period. Funds held in the Cash at Bank - Municipal Fund continue to accrue interest as per the Westpac commercial rates.

EMRC

STATEMENT OF FINANCIAL ACTIVITY

July 2026

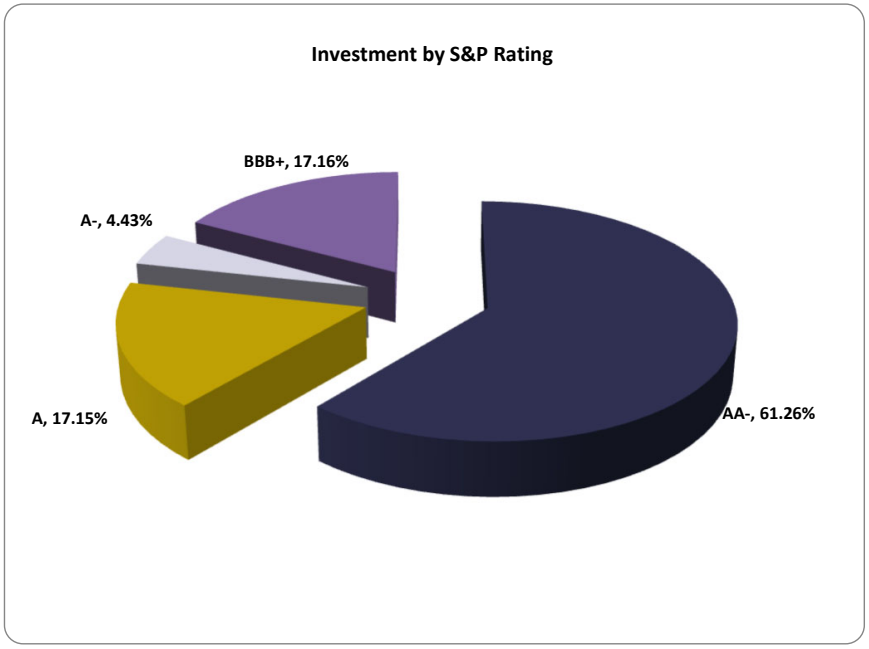
Year to Date					Full Year			
Actual	Budget	Variance		(F) = Favourable variation (U) = Unfavourable variation	Forecast	Budget	Variance	
				OPERATING ACTIVITIES				
				Revenue from operating activities				
$3,748,001	$5,802,807	($2,054,806)	(U)	Fees and charges	$69,633,835	$69,633,835	$0	(F)
$180,946	$127,232	$53,714	(F)	Grants, subsidies and contributions	$3,526,815	$3,526,815	$0	(F)
$316,166	$98,626	$217,540	(F)	Interest revenue	$1,183,559	$1,183,559	$0	(F)
$103,196	$131,205	($28,009)	(U)	Other revenue	$1,574,500	$1,574,500	$0	(F)
$141,970	$82,788	$59,182	(F)	Profit on asset disposals	$40,307	$40,307	$0	(F)
$4,490,279	**$6,242,658**	**($1,752,379)**	(U)		**$75,959,016**	**$75,959,016**	**$0**	(F)
				Expenditure from operating activities				
($1,195,074)	($909,633)	($285,441)	(U)	Employee costs	($11,128,285)	($11,128,285)	$0	(F)
($606,884)	($712,171)	$105,287	(F)	Materials and contracts	($8,946,790)	($8,946,790)	$0	(F)
($34,533)	($29,752)	($4,781)	(U)	Utility charges	($377,306)	($377,306)	$0	(F)
($655,902)	($940,310)	$284,408	(F)	Depreciation	($11,284,069)	($11,284,069)	$0	(F)
($60,744)	($70,990)	$10,246	(F)	Insurance	($852,159)	($852,159)	$0	(F)
($1,465,740)	($2,551,824)	$1,086,084	(F)	Other expenditure	($30,670,020)	($30,670,020)	$0	(F)
($4,018,877)	**($5,214,680)**	**$1,195,803**	(F)		**($63,258,629)**	**($63,258,629)**	**$0**	(F)
$37,339,667	($49,679,197)	$87,018,864	(F)	Non-cash amounts excluded from operating activities	($111,814,526)	($111,814,526)	$0	(F)
$37,811,069	**($48,651,219)**	**$86,462,288**	(F)	**Amount attributable to operating activities**	**($99,114,139)**	**($99,114,139)**	**$0**	(F)
				INVESTING ACTIVITIES				
				Inflows from investing activities				
$238,182	$170,000	$68,182	(F)	Proceeds from disposal of assets	$170,000	$170,000	$0	(F)
$238,182	**$170,000**	**$68,182**	(F)		**$170,000**	**$170,000**	**$0**	(F)
				Outflows from investing activities				
$0	($499,479)	$499,479	(F)	Purchase of property, plant and equipment	($5,993,800)	($5,993,800)	$0	(F)
$61,394	($486,664)	$548,058	(F)	Purchase and construction of infrastructure	($5,840,000)	($5,840,000)	$0	(F)
$61,394	**($986,143)**	**$1,047,537**	(F)		**($11,833,800)**	**($11,833,800)**	**$0**	(F)
$299,576	**($816,143)**	**$1,115,719**	(F)	**Amount attributable to investing activities**	**($11,663,800)**	**($11,663,800)**	**$0**	(F)
				FINANCING ACTIVITIES				
				Inflows from financing activities				
$0	$509,165	($509,165)	(U)	Transfers from reserve accounts	$6,110,000	$6,110,000	$0	(F)
$0	**$509,165**	**($509,165)**	(U)		**$6,110,000**	**$6,110,000**	**$0**	(F)
				Outflows from financing activities				
($466,162)	($695,627)	$229,465	(F)	Transfers to reserve accounts	($8,347,588)	($8,347,588)	$0	(F)
($466,162)	**($695,627)**	**$229,465**	(F)		**($8,347,588)**	**($8,347,588)**	**$0**	(F)
($466,162)	**($186,462)**	**($279,700)**	(U)	**Amount attributable to financing activities**	**($2,237,588)**	**($2,237,588)**	**$0**	(F)
				MOVEMENT IN SURPLUS OR DEFICIT				
($33,037,253)	$1,414,243	($34,451,496)	(U)	**Surplus or deficit at the start of the financial year**	$1,414,243	$1,414,243	$0	(F)
$37,811,069	($48,651,219)	$86,462,288	(F)	Amount attributable to operating activities	($99,114,139)	($99,114,139)	$0	(F)
$299,576	($816,143)	$1,115,719	(F)	Amount attributable to investing activities	($11,663,800)	($11,663,800)	$0	(F)
($466,162)	($186,462)	($279,700)	(U)	Amount attributable to financing activities	($2,237,588)	($2,237,588)	$0	(F)
$4,607,231	**($48,239,581)**	**$52,846,812**	(F)	**Surplus or deficit after imposition of general rates**	**($111,601,284)**	**($111,601,284)**	**$0**	(F)

EMRC Investment Report

July 2026

I. Overall Portfolio Limits

S&P Long Term Rating	% Portfolio	Investment Maximum %
AA-	61.26%	100.00%
A	17.15%	100.00%
A-	4.43%	100.00%
BBB+	17.16%	40.00%
	100.00%	



II. Single Entity Exposure

	S&P Long Term Rating	% Portfolio	
AMP	*BBB+*	17.15%	*
NAB	*AA-*	8.30%	
Westpac / St. George Bank	*AA-*	41.35%	
Rabobank	*A*	17.15%	*
Commonwealth Bank	*AA-*	11.62%	
Heritage People Choice Bank	*BBB+*	0.00%	*
BOQ / ME Bank	*A-*	4.43%	*
		100.00%	

** Non-Fossil Fuel ADI (Authorised Deposit Taking Institution)*

III. Term to Maturity Framework

		Investment Policy Guidelines	
Maturity Profile	**% Portfolio**	**% Min**	**% Max**
Less Than 1 Year	100.00%	40%	100%
Greater than 1 year & less than or equal to 3 years	0.00%	0%	60%
	100.00%		

IV. Fossil Fuel Divestment

	% Portfolio
Non-Fossil Fuel ADI's	38.73%
Fossil Fuel ADI's	61.27%
	100.00%

14.4 CHIEF EXECUTIVE OFFICER RECRUITMENT

D2026/15378

PURPOSE OF REPORT

The purpose of this report is for Council to certify that the new CEO was employed in accordance with the EMRC's adopted standards in relation to the recruitment of CEOs.

KEY POINT(S)

- At the Special Meeting of Council held on 5 March 2026, the Chief Executive Officer Recruitment Panel (the Panel) was established and affirmed to conduct the recruitment and selection process.
- The Panel consisted of the four EMRC Councillors and an independent member, Bianca Sandi.
- At the meeting held 5 March 2026, Council endorsed the Application pack (D2026/03987) which comprised the Advertisement; the Position Description, and Applicant Notes, for the recruitment of the new CEO.
- The Job Description outlined the qualifications, selection criteria and responsibilities of the position.
- The Panel assessed the applications against the selection criteria and shortlisted the candidates for the role of CEO.
- A Summary Report was prepared by the HR Consultant and formed Attachment 1 of the Confidential report relating to the CEO Recruitment, which was presented to Council at its Ordinary Meeting of 28 May 2026
- At the 28 May 2026 Ordinary Meeting of Council, Council endorsed the preferred candidate and authorised the Chairperson or her delegate to finalise negotiations of the terms of the employment contract.
- The Chairperson and HR Consultant met with the preferred candidate and finalised the terms of the employment contract.
- In accordance with r.18FB(3) of the *Local Government (Administration) Regulations 1996*, as soon as practical after the person is employed in the position of CEO, the local government must, by resolution, certify that the person was employed in accordance with the local government's adopted standards in relation to the recruitment of CEOs.

RECOMMENDATION(S)

1. That Council by absolute majority in accordance with r.18FB(3) of the *Local Government (Administration) Regulations 1996* certify that the new EMRC CEO, Mr Hua Jer Liew was employed in accordance with the EMRC's adopted standards in relation to the recruitment of CEOs.
2. In accordance with r.18FB(4) of the *Local Government (Administration) Regulations 1996* a copy of the resolution be given to the Inspector within 14 days after the resolution is passed by Council.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*		
Author(s)	Chief Transformation Officer	Nil
Responsible Officer	Chief Executive Officer	Nil

BACKGROUND

1 The previous CEO, Mr Matthew MacPherson tendered his resignation from his role as Chief Executive Officer (CEO) of the EMRC, effective November 2025.

2 At the Special Council Meeting on 5 March 2026, Council resolved as follows (D2026/03441):

MOVED CR HAMILTON SECONDED CR OSTASZEWSKYJ

THAT:

1. *COUNCIL ENDORSE THE SELECTION PANEL AND THE HUMAN RESOURCES CONSULTANT.*
2. *COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH CL.5 SCHEDULE 2 OF THE LOCAL GOVERNMENT (ADMINISTRATION) AMENDMENT REGULATIONS 2021 ENDORSES THE POSITION DESCRIPTION FOR THE POSITION OF CHIEF EXECUTIVE OFFICER FORMING ATTACHMENT 1 OF THIS REPORT.*
3. *COUNCIL APPROVES THE TOTAL REWARD PACKAGE FOR THE CHIEF EXECUTIVE OFFICER POSITION BEING SET IN THE RANGE OF $238,132 TO $370,428 PER ANNUM.*
4. *COUNCIL ENDORSES THE DRAFT ADVERTISEMENT FOR THE CHIEF EXECUTIVE OFFICER POSITION FORMING ATTACHMENT 2 OF THIS REPORT.*
5. *COUNCIL NOTES THE DRAFT ADVERTISEMENT FOR THE POSITION OF CHIEF EXECUTIVE OFFICER WILL BE PLACED ON SEEK AND THE EMRC WEBSITE, AND OTHER SOCIAL MEDIA APPLICATIONS.*
6. *COUNCIL ENDORSES THE SCHEDULE FORMING ATTACHMENT 3 OF THIS REPORT.*
7. *COUNCIL ENDORSES THE APPLICATION PACK, FORMING ATTACHMENT 4 OF THIS REPORT AS AMENDED.*
8. *THE REPORT AND ATTACHMENT 3 REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRPERSON AND THE CHIEF EXECUTIVE OFFICER.*

CARRIED UNANIMOUSLY

3 At the Ordinary Council meeting held on 28 May 2026, a confidential report was prepared and Council resolved as follows (D2026/08758):

MOVED CR POLIWKA SECONDED CR OSTASZEWSKYJ

THAT:

9. *COUNCIL ACKNOWLEDGES RECEIPT OF THE CONFIDENTIAL SELECTION SUMMARY AS CONTAINED WITHIN ATTACHMENT 1 TO THIS REPORT.*
10. *COUNCIL, BY ABSOLUTE MAJORITY, IN ACCORDANCE WITH SCHEDULE 2 CL.11(A) OF THE LOCAL GOVERNMENT (ADMINISTRATION) REGULATIONS 1996, ENDORSES THE PREFERRED CANDIDATE IDENTIFIED THE SELECTION PANEL, FOR THE POSITION OF CHIEF EXECUTIVE OFFICER AT THE EASTERN METROPOLITAN REGIONAL COUNCIL.*
11. *COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH SCHEDULE 2 CL.11(B) OF THE LOCAL GOVERNMENT (ADMINISTRATION) REGULATIONS 1996, ENDORSES THE EMPLOYMENT CONTRACT AS CONTAINED WITHIN ATTACHMENT 2 TO THIS REPORT, NOTING THAT THE COMMENCEMENT DATE AND REMUNERATION WITHIN THE TOTAL REMUNERATION PACKAGE ARE TO BE NEGOTIATED.*

12. *COUNCIL AUTHORISES THE CHAIRPERSON CR FILOMENA PIFFARETTI OR HER ALTERNATE DELEGATE, DEPUTY CHAIRPERSON CR POLIWKA, TO NEGOTIATE AND FINALISE THE EMPLOYMENT CONTRACT AS IT RELATES TO THE COMMENCEMENT DATE AND THE TOTAL REMUNERATION PACKAGE RANGE BEING SET AT $238,132 TO $370,428 PER ANNUM, AS ADVERTISED.*
13. *COUNCIL REQUESTS THE HR CONSULTANT TO ASSIST THE CHAIRPERSON OR HER DELEGATE IN NEGOTIATING THE EMPLOYMENT CONTRACT AND COMMENCEMENT DATE WITH THE SUCCESSFUL CANDIDATE.*
14. *COUNCIL AUTHORISES THE CHAIRPERSON OR HER DELEGATE TO MEET WITH THE SUCCESSFUL CEO CANDIDATE TO SIGN THE EMPLOYMENT CONTRACT AND PLACE THE EMRC'S COMMON SEAL ON THE DOCUMENT ON BEHALF OF THE COUNCIL.*
15. *COUNCIL NOTES THAT ANY PROPOSED VARIATIONS TO THE EMPLOYMENT CONTRACT, IF ANY, OTHER THAN THE COMMENCEMENT DATE AND TOTAL REMUNERATION PACKAGE ARE TO BE REFERRED BACK TO COUNCIL BEFORE NEGOTIATIONS ARE FINALISED IN ACCORDANCE WITH SCHEDULE 2 CL.12(2) OF THE LOCAL GOVERNMENT (ADMINISTRATION) REGULATIONS 1996.*
16. *COUNCIL NOTES THAT A FORMAL ANNOUNCEMENT OF THE SELECTION OF THE SUCCESSFUL CANDIDATE WILL BE MADE FOLLOWING SUCCESSFUL CONTRACT NEGOTIATIONS AND THE SIGNING OF CONTRACT DOCUMENTS BY ALL PARTIES.*
17. *COUNCIL ACKNOWLEDGES ALL APPLICANTS WHO EXPRESSED AN INTEREST IN THE POSITION OF CHIEF EXECUTIVE OFFICER AT THE EASTERN METROPOLITAN REGIONAL COUNCIL.*
18. *THE REPORT AND ATTACHMENTS REMAIN CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRPERSON AND DEPUTY CHAIRPERSON.*

CARRIED UNANIMOUSLY

REPORT

4 Following the Ordinary meeting of Council held on May 2026 the EMRC Chairperson and HR Consultant met with the incoming CEO to discuss the contact. Following negotiations the employment contract was subsequently signed under common seal.

5 In accordance with r.18FB(3) of the *Local Government (Administration) Regulations 1996*, as soon as after the person is employed in the position of CEO, the local government must, by resolution, certify that the person was employed in accordance with the local government's adopted standards in relation to the recruitment of CEOs.

6 The EMRC Council Policy 4.1 – CEO Appointment, Performance Review and Termination addresses matters relating to the appointment of the CEO in accordance with the relevant legislative amendments including the CEO Model Standards – *Local Government (Administration) Amendment Regulations 2021*.

7 Section 5.40 of the *Local Government Act 1995*) lists a number of general principles of employment that apply to local governments and have been complied with in the recruitment of the CEO.

8 The Department of Local Government, Industry Regulation and Safety (LGIRS) Guidelines for Local Government CEO, Recruitment and Selection, Performance Review and Termination (the Guidelines) states that the minimum standard for recruitment and selection will be met if:

a. *S1.1 The council has identified and agreed to the qualifications and selection criteria necessary to effectively undertake the role and duties of the CEO within that particular local government context.*

This was incorporated into the Position Description (PD) which was adopted by Council by absolute majority.

b. *S1.2 The council has approved, by absolute majority, the Job Description Form (JDF) which clearly outlines the qualifications, selection criteria and responsibilities of the position. The JDF is made available to all applicants.*

The PD was adopted by absolute majority by Council at its 5 March 2026 meeting. The PD outlined the qualifications, selection criteria and responsibilities of the position. The PD was made available as part of the application package to all applicants.

c. *S1.3 The local government has established a selection panel to conduct the recruitment and selection process. The panel must include at least one independent person who is not a current elected member, human resources consultant, or staff member of the local government.*

At the Special Meeting of Council held on 5 March 2026, the Chief Executive Officer Recruitment Panel was established as the selection panel to conduct the recruitment and selection process. The Panel consisted of the four EMRC Councillors and independent member – Bianca Sandri.

d. *S1.4 The local government attracts applicants through a transparent, open and competitive process (this is not necessary for vacancies of less than one year). The local government must advertise a vacancy for the position of CEO in the manner prescribed.*

The EMRC have met the obligations per s.1.7(b) of the *Local Government Act 1995*, where notice of the matter must be given in at least 3 of the ways prescribed in addition to the publication of the official website of the Local Government (EMRC).

Under r.3A(2) of the *Local Government (Administration) Regulations 1996*, the EMRC (along with the independent HR Consultant) actioned the following:

(f) exhibition on a notice board at the local government offices and each of the local government (our member Councils) libraries.

(g) Posting on a social media account administered by the local government (EMRC Linkedin).

e. *S1.5 The local government has assessed the knowledge, experience, qualifications and skills of all applicants against the selection criteria.*

The Panel assessed the applications against the selection criteria and shortlisted the candidates for the role of CEO and shortlisted candidates to be for the role of CEO.

f. *S1.6 The local government has verified the recommended applicant's work history, qualifications, referees and claims made in their job application.*

With the support of HR Recruitment Consultant, the EMRC verified the recommended applicant's work history, qualifications, referees and claims made in his job application.

g. *S1.7 The appointment is merit-based, with the successful applicant assessed as clearly demonstrating how their knowledge, skills and experience meet the selection criteria.*

The recommended candidate was an internal candidate who had previously been performing the role of Acting CEO. He demonstrated his knowledge, skills and experience to meet the selection criteria for the role.

h. *S1.8 The appointment is made impartially and free from nepotism, bias or unlawful discrimination.*

To the best of our knowledge, the appointment was made impartially and free from nepotism, bias or unlawful discrimination.

i. *S1.9The council has endorsed by absolute majority the final appointment.*

At the 28 May 2026 Special Meeting of Council, Council endorsed by absolute majority the final appointment.

j. *S1.10 The council has approved the employment contract by absolute majority.*

At the 28 May 2026 Ordinary Meeting of Council, Council endorsed by absolute majority the employment contract.

k. *S1.11 The local government re-advertises the CEO position and undertakes a recruitment and selection process after each instance where a person has occupied the position for ten (10) consecutive years.*

Not Applicable – The previous CEO, Matthew MacPherson tendered his resignation.

Human Resources Support

9 Per the Guidelines, a local government should seek independent advice from a human resources consultant where the Council lacks the capacity or expertise to facilitate the recruitment and selection process.

10 The EMRC appointed a human resources consultant, Anna Gillespie, to assist with the recruitment and selection process pertaining to the new CEO.

11 The Guidelines also states that a member of the human resources team within a local government should not be involved in the recruitment of a new CEO.

12 In place of the human resources team with the EMRC, the Chief Transformation Officer has provided the administrative support.

Legal review

13 The CEO's employment contract includes all the necessary provisions required under section 5.39 of the *Local Government Act 1995*. Legal advice was sought from Mills Oakley to help ensure that the provisions of the contract were consistent with the Model Standards for CEO Recruitment, Performance and Termination, now contained in the *Local Government (Administration) Regulations 1996*, which came into force on 2 February 2021.

Officer Recommendation

14 The EMRC has met all the requirements in accordance with the EMRC's adopted standards as well as the requirements of the *Local Government Act 1995* and regulations in relation to the recruitment of CEOs.

15 EMRC Officers recommend to Council to certify that it has met the requirements in accordance with r.18FB(3) of the *Local Government (Administration) Regulations 1996*.

STRATEGIC/POLICY IMPLICATIONS

16 Policy 4.1 Chief Executive Officer – Appointment, Performance Assessment and Review Policy

FINANCIAL IMPLICATIONS

17 The remuneration of the position of CEO has been provided for in the adopted 2026/2027 Annual Budget.

SUSTAINABILITY IMPLICATIONS

Nil

RISK MANAGEMENT

Risk	One of the fundamental roles of Council being the recruitment of the Local Government is not fulfilled in accordance with principles of merit, equity and transparency
Consequence	**Likelihood**	**Rating**
Moderate	Unlikely	Moderate
Action/Strategy		
➢ Establishing and adhering to a recruitment process, structure and resourcing to ensure the recruitment of a suitable new CEO.		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil

ATTACHMENT(S)

Nil

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

1. That Council by absolute majority in accordance with r.18FB(3) of the *Local Government (Administration) Regulations 1996* certify that the new EMRC CEO, Hua Jer Liew was employed in accordance with the EMRC's adopted standards in relation to the recruitment of CEOs.
2. In accordance with r.18FB(4) of the *Local Government (Administration) Regulations 1996* a copy of the resolution be given to the resolution Inspector within 14 days after the resolution is passed by Council.

COUNCIL RESOLUTION(S)

MOVED SECONDED

14.5 EVENT/BUSINESS AWARDS SPONSORSHIP

D2026/15660

PURPOSE OF REPORT

The purpose of this report is to seek Council's approval to sponsor events and business awards as they arise and provide CEO delegation of authority to review and approve such sponsorships.

KEY POINT(S)

- The EMRC has in the past supported a number of Business Awards in the Region and supported small businesses in general under its Regional Services - Economic Development program.
- Organisations sponsor business awards to increase brand visibility, build industry credibility, and connect directly with key decision-makers.
- By supporting these programs, sponsors position themselves as market leaders while gaining direct access to prospective clients, regional networks, and valuable public relations exposure.
- Council approval is sought to re-introduce this program, and for FY2026/2027, unbudgeted funds of $10,000 is sought, to be funded from the Municipal Fund.
- Additional, for strategic and administrative purposes, delegation of authority to the CEO is sought from Council to enable officers to review and approve worthy sponsorships.
- Amendments to the Council Policy 3.4 – Occasional Grants / Sponsorships is tabled for Council review and adoption.

RECOMMENDATION(S)

That Council:

1. Approves the sponsorship of events and business awards.
2. Adopts the revised Council Policy 3.4 as tabled forming attachment 2 to this report.
3. By absolute majority in accordance with s.6.8(b) of the *Local Government Act 1995*, approves unbudgeted expenditure of $10,000 to be funded from Municipal Fund for 2026/2027, and that future funding will be authorised through the annual budget process.
4. By absolute majority in accordance with s.5.42 of the *Local Government Act 1995*, delegates power and authorises the Chief Executive Officer to select and to approve the granting of sponsorships of events and business awards on behalf of the EMRC.
5. Notes the inclusion of delegation number 1.2.19 in the delegation register forming attachment 3 due to the authorisation of the delegation.
6. Reviews the adopted policy at the next scheduled review in four years, or earlier if required.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*		
Author(s)	Chief Transformation Officer	Nil
Responsible Officer	Chief Executive Officer	Nil

BACKGROUND

1 Historically the EMRC has supported small business initiatives either through sponsorship or in kind, as part of its former Economic Development program under the Regional Services directorate.

2 The EMRC has in the past supported a number of event sponsorships including the Swan Chamber of Commerce Swan Business Awards in 2007 and the City of Belmont BEC WA Awards 2009.

3 The EMRC also hosted a Small Business exemplar initiative in 2016, 2017 and 2018, supporting small businesses in the region.

REPORT

4 Organisations sponsor business awards to increase brand visibility, build industry credibility, and connect directly with key decision-makers. By supporting these programs, sponsors position themselves as market leaders while gaining direct access to prospective clients, regional networks, and valuable public relations exposure.

5 The core benefits of sponsoring awards include:

- **Brand Exposure:** Logos and company names feature heavily across multi-month marketing campaigns, event programs, and digital media.
- **Targeted Networking:** Sponsors interact face-to-face with regional leaders, finalists, innovators, and high-net-worth business owners.
- **Credibility Association**: Aligning with a respected awards program transfers the prestige of the event onto the sponsor's own brand.
- **Thought Leadership**: Speaking slots or presentation duties at gala events allow sponsors to showcase expertise and company values.
- **Community Goodwill**: Sponsoring local or industry-specific programs demonstrates a tangible commitment to economic growth and peer success.

6 Furthermore, there will be opportunities to support through business awards sponsorships on a case by case basis.

7 Amendments to Council Policy 3.4 – Occasional Grants/Sponsorship will be required and tracked changes to the policy forms attachment 1 to this report.

8 The clean copy of the Council Policy 3.4, forming attachment 2, is tabled for Council's review and approval.

9 To ensure that this is managed in a timely manner and reduce the administrative burden on Council, it is proposed that this task and responsibility be delegated to the CEO.

10 To re-kick start the program, an unbudgeted amount of $10,000 is sought to be funded from Municipal Funds.

STRATEGIC/POLICY IMPLICATIONS

11 Reporting on the EMRC Strategic Policy implications align with the revised Strategic Plan 2017-2027 and the Sustainability Strategy 2022/2023 – 2026/2027.

12 Council Policy 3.4 Occasional Grants / Sponsorship, has been amended to make it reflect the updated process and requirements.

FINANCIAL IMPLICATIONS

13 An allowance of $10,000 is to be provided via unbudgeted funds from the Municipal Fund, to be funded from 2026/2027 operational surplus.

14 Funding for future financial years will form part of the budget process.

SUSTAINABILITY IMPLICATIONS

15 Nil

RISK MANAGEMENT

Risk	**The EMRC misses the opportunities to increase brand visibility and build credibility as well as to recognise exemplary businesses in our Region.**	
Consequence	**Likelihood**	**Rating**
Moderate	Unlikely	Moderate
Action/Strategy		
➢ Council to adopt the amended policy.		

MEMBER COUNCIL IMPLICATIONS

Member Council	**Implication Details**
Town of Bassendean City of Bayswater	Nil direct implications.

ATTACHMENT(S)

1. Council Policy 3.4 – Occasional Grants/Sponsorship – With track Changes (D2026/18465)
2. Council Policy 3.4 – Occasional Grants/Sponsorship – Clean Copy (D2026/18466)
3. Delegation Register – 1.2.19 Sponsorship of Events and Business Awards (D2026/15660)

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

That Council:

1. Approves the sponsorship of events and business awards.
2. Adopts the revised Council Policy 3.4 as tabled forming attachment 2 to this report.
3. By absolute majority in accordance with s.6.8(b) of the *Local Government Act 1995* approves unbudgeted expenditure of $10,000 to be funded from Municipal Fund for 2026/2027, and that future funding will be authorised through the annual budget process.
4. By absolute majority in accordance with s.5.42 of the *Local Government Act 1995*, delegates power and authorises the Chief Executive Officer to select and to approve the granting of sponsorships of events and business awards on behalf of the EMRC.
5. Notes the inclusion of delegation number 1.2.19 in the delegation register forming attachment 3 due to the authorisation of the delegation.
6. Reviews the adopted policy at the next scheduled review in four years, or earlier if required.

COUNCIL RESOLUTION(S)

MOVED SECONDED

Council Policy 3.4

Occasional Grants/Sponsorship

Objective

To support member Councils, their business communities and not-for-profit community groups and organisations in the EMRC region.

Purpose

To provide one-ce off non-recurrent grant funding or sponsorship to support significant worthwhile initiatives conducted in the EMRC Region.

Legislation

Nil

Policy Statement

1. The aim of EMRC's Occasional Grants and Sponsorship Policy is to support, through 'one-offce only' non-recurrent grants and sponsorships, for significant worthwhile initiatives that contribute to the achievement of circularfostering positive economicy, environmental andor sustainability objectives as defined in that align with the EMRC's Strategic Plan orand Sustainability Strategy.

2. This does not preclude Council consideringation of funding initiatives other than those with ancircular economic, environmental ory and sustainability outcome which may be provided for. in the whole range of the EMRC objectives and strategies.

3. Grant Ffunding or Sponsorships g may be available to member Councils and regionally based not for profit organisations to support local business awards and community-based proposals that aim to achieve the EMRC's strategic objectives.foster economic, environmental or sustainability outcomes.

4. All applications must be submitted on the EMRC Occasional Grants and Sponsorship Application Form (D2023/02746)

5. All proposals will be assessed against the following assessment criteria which has been endorsed by Council and will be subject to review from time to time.

Assessment Criteria

	High Level	Moderate Level	Medium Level	Minimum Level	Low Level	Does Not Address
The proposal has the potential to benefit Strategic objectives in the EMRC region.	5	4	3	2	1	0
The proposal will have a high positive impact or make a significant contribution towards ~~circular~~ economic, environmental or~~economy and~~ sustainability in the EMRC region.	5	4	3	2	1	0
The proposal has clearly defined measurable outcomes.	5	4	3	2	1	0
The proposal represents an~~ new~~ initiative ~~and~~ that does not duplicate or adversely impact on existing services/facilities in the EMRC region.	5	4	3	2	1	0
The degree of support/contributions the proposal has received from ~~groups/stakeholders in the EMRC region.~~the member Council	5	4	3	2	1	0
The proposal represents good 'value for money'.	5	4	3	2	1	0
The proposal will build and strengthen relationships amongst stakeholders and community in the EMRC region.	5	4	3	2	1	0

NB: ~~A proposal must receive a minimum benchmark~~Proposal that achieve~~ level of~~ 20 points or greater will be highly regarded.~~ in order for it to considered.~~

Financial Considerations

An allocation is provided in the annual budget to meet the anticipated cost of making a contribution.

Adopted/Reviewed

25 October 2001
02 May 2002
20 May 2004
22 February 2007
18 September 2008
23 September 2010
18 September 2014
06 December 2018
23 February 2023

28 August 2026

Next Review

~~February 2027~~

August 2029

Responsible Unit

~~Sustainability~~ Transformation Team

Council Policy 3.4

Occasional Grants/Sponsorship

Objective

To support member Councils, their business communities and not-for-profit community groups and organisations in the EMRC region.

Purpose

To provide one-off non-recurrent grant funding or sponsorship to support worthwhile initiatives in the EMRC Region.

Legislation

Nil

Policy Statement

1. The aim of EMRC's Occasional Grants and Sponsorship Policy is to support, through one-off non-recurrent grants and sponsorships, for worthwhile initiatives that contribute to fostering positive economic, environmental or sustainability objectives that align with the EMRC's Strategic Plan or Sustainability Strategy.

2. This does not preclude Council considering funding initiatives other than those with an economic, environmental or sustainability outcome which may be provided for.

3. Grant funding or Sponsorships may be available to member Councils to support local business awards and community-based proposals that aim to foster economic, environmental or sustainability outcomes.

4. All applications must be submitted on the EMRC Occasional Grants and Sponsorship Application Form (D2023/02746)

5. All proposals will be assessed against the following assessment criteria which has been endorsed by Council and will be subject to review from time to time.

Assessment Criteria

	High Level	Moderate Level	Medium Level	Minimum Level	Low Level	Does Not Address
The proposal has the potential to benefit Strategic objectives in the EMRC region.	5	4	3	2	1	0
The proposal will have a high positive impact or make a significant contribution towards economic, environmental or sustainability in the EMRC region.	5	4	3	2	1	0
The proposal has clearly defined measurable outcomes.	5	4	3	2	1	0
The proposal represents an initiative that does not duplicate or adversely impact on existing services/facilities in the EMRC region.	5	4	3	2	1	0
The degree of support/contributions the proposal has received from the member Council	5	4	3	2	1	0
The proposal represents good 'value for money'.	5	4	3	2	1	0
The proposal will build and strengthen relationships amongst stakeholders and community in the EMRC region.	5	4	3	2	1	0

NB: Proposal that achieve 20 points or greater will be highly regarded.

Financial Considerations

An allocation is provided in the annual budget to meet the anticipated cost of making a contribution.

Adopted/Reviewed

25 October 2001
02 May 2002
20 May 2004
22 February 2007
18 September 2008
23 September 2010
18 September 2014
06 December 2018
23 February 2023
28 August 2026

Next Review

August 2030

Responsible Unit

Transformation Team

1.2.19 Sponsorship of Events and Business Awards

Delegator *Power/Duty assigned in legislation to:*	Local Government
Express Power to Delegate *Power that enables a delegation to be made.*	*Local Government Act 1995:* s.5.42 Delegation of some powers or duties to the CEO s.5.43 Limitations on delegations to the CEO
Express Power of Duty Delegated	Authority to select and to approve the granting of sponsorships of events and business awards on behalf of the EMRC
Delegate	**Chief Executive Officer**
Function: *This is a precis only. Delegates must act with full understanding of the legislation and conditions relevant to this delegation.*	1. The granting of sponsorships of events and business awards per Council delegation at the 27 August 2026 Ordinary Meeting of Council (D2026/15660).
Council Conditions on this Delegation:	Nil.
Express Power to Sub-Delegate:	*Local Government Act 1995:* s.5.44 CEO may delegate some powers and duties to other employees
Sub-Delegate/s: *Appointed by CEO*	Nil
CEO Conditions on this Sub-Delegation: *Conditions on the delegation also apply to sub-delegation.*	N/A
Compliance Links	Delegates are designated employees under s.5.74 and are required to provide Primary and Annual Returns.
Record Keeping:	Records to be kept in accordance with the current EMRC Record Keeping Plan

Version Control:

1	27/08/2026
2	
3	

14.6 REQUEST FOR TENDER RFT 2026-002 CONSTRUCTION OF CLASS III STAGE 19 LANDFILL CELL AT RED HILL WASTE MANAGEMENT FACILITY

D2026/18686

PURPOSE OF REPORT

The purpose of this report is to inform Council of the results of Request for Tender RFT 2026-002 to construct class III Stage 19 Landfill Cell at Red Hill Waste Management Facility (RHWMF) and to recommend acceptance of the Tender submission from Raubex Construction Pty Ltd.

KEY POINT(S)

- A tender for the construction of the Stage 19 Landfill Cell at Red Hill Waste Management Facility was advertised and released to the market on Wednesday, 29 April 2026 in 'The West Australian' newspaper, EMRC Website, member Council Notice Boards and Libraries and issued to the market via Tenderlink.
- Tenders closed on Friday, 5 June 2026 with six (6) submissions being received.
- The tender called for the construction of the Stage 19 Landfill Cell to be located to the east of Stage 18 on Lot 12 at RHWMF.
- Should unforeseen circumstances resulting in contract variations arise and cost escalations, officers will report this to Council for its review and approvals.

RECOMMENDATION(S)

That:

1. Council awards Tender RFT 2026-002 – Construction of class III Stage 19 Landfill Cell at Red Hill Waste Management Facility to Raubex Construction Pty Ltd for $4,222,921.67 (ex GST) based on a bill of quantities and a schedule of rates.
2. The CEO be authorised on behalf of the EMRC to enter a contract with Raubex Construction Pty Ltd in accordance with their submitted tender, subject to any minor variations that may be agreed on between the CEO and Raubex Construction Pty Ltd.
3. Attachment 1 to this report remains confidential and is certified by the Chairperson and CEO.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*		
Author(s)	Acting Chief Operating Officer	Nil
Responsible Officer	Chief Executive Officer	Nil

BACKGROUND

1 As part of the ongoing development of the RHWMF, new landfill cells are constructed in advance to ensure the continued acceptance of waste.

2 The current Class III disposal cells, Stages 17 and 18, are projected to reach safely accessible capacity by May 2028, based on the current fill rate and forecast increases in waste disposal volumes for 2026/2027. Stage 18 construction was completed in December 2025, with waste placement commencing in January 2026.

3 Stage 19 needs to be constructed during the 2026/2027 summer period to ensure the cell is available by May 2028, in line with the current programme and projected airspace requirements. Commencing construction in October 2027 would create a significant risk that the cell would not be completed in time to meet operational requirements.

4 Undertaking the works during the summer months is also necessary to reduce weather-related construction delays and to support the proper installation of the lining system. In particular, the geosynthetic clay liner (GCL) layer must be kept dry during installation to maintain its integrity and performance.

5 The design for this project was developed by Talis Consultants and aligns with industry best practice.

6 The cell will incorporate a robust composite lining system comprising a compacted clay sublayer, a geosynthetic clay liner (GCL), a high-density polyethylene (HDPE) liner protected by a geotextile fabric layer, and a leachate collection system incorporating geotextiles, slotted pipes, and non-calcareous gravel.

7 It is intended that a single contract will be awarded to encompass the tendered scope of work, being the construction of the Stage 19 Landfill Cell at Red Hill Waste Management Facility.

8 The scope includes comprehensive construction quality assurance measures and the provision of all necessary labour, plant, materials, supervision, surveys, and other essential services required for the successful completion of the project.

REPORT

9 Tender RFT 2026-002 Construction of class III Stage 19 Landfill Cell, leachate pond at Red Hill Waste Management Facility was advertised on Wednesday, 29 April 2026. Tenders closed on Friday, 5 June 2026 and submissions were received from:

i) Central Earthmoving Company Pty Ltd
ii) CRE Civil Group Pty Ltd
iii) PCH Civil Pty Ltd
iv) Raubex Construction Pty Ltd
v) SRG Global Infrastructure Pty Ltd
vi) Urban Resources Pty Ltd

10 A detailed bill of quantities was submitted by each tenderer under six (6) main tasks:

- Preliminaries;l
- Stage 19 Landfill Cell construction works;
- Surface Water Management;
- Miscellaneous;
- Construction Quality Assurance; and
- Contractor Added Items (if applicable).

11 An evaluation panel of EMRC officers assessed the submissions on the following criteria:

Assessment Criteria	Weighting
(a) Previous experience in bulk excavation and clay lining/capping	25%
(b) Previous experience in the installation of geosynthetic and geo-composite materials	25%
(c) Workplace Health and Safety Management (WHS)	10%
(d) Environmental Management	10%

12 The balance of the weighting of 30% is based on the pricing criterion.

13 Based on the panel's evaluation, the submission from Raubex Construction Pty Ltd demonstrated the most advantageous submission for the EMRC and is considered to offer the best value for money.

14 The Schedule of Rates against the specified Bill of Quantities submitted by Raubex Construction Pty Ltd amounted to an estimated total value of $4,222,921.67 (ex GST). The Bill of Quantities is attached (Attachment 1) as a confidential attachment. The Company Director Details Form is provided as Attachment 3. The construction period is estimated to be 12 months.

15 Should unforeseen circumstances resulting in contract variations arise and cost escalations, officers will report this to Council for its review and approvals.

16 The EMRC anticipates encountering hard rock in the base of the cell which will have to be removed by blasting before the cell formation and lining can be completed.

17 A drawing is attached showing the proposed Scope of Works for Class III Stage 19 Landfill Cell construction, (Attachment 2). Stage 19 Landfill Cell will provide a capacity of approximately 665,439 m³.

STRATEGIC/POLICY IMPLICATIONS

18 Reporting on EMRC Strategic Policy implications align with the revised Strategic Plan 2017-2027 and the Sustainability Strategy.

19 The Tender complies with Council Policy 3.5 Purchasing Policy.

FINANCIAL IMPLICATIONS

20 The cost of this tender for the construction of Class III Stage 19 Landfill Cell at Red Hill Waste Management Facility has been provided for in the adopted 2026/2027 Annual Budget.

SUSTAINABILITY IMPLICATIONS

21 To provide sustainable waste management, the provision of airspace in advance of it being required, is essential.

RISK MANAGEMENT

Risk – Inadequate provision of airspace for ongoing waste disposal		
Consequence	**Likelihood**	**Rating**
Moderate	Unlikely	Moderate
Action/Strategy		
➢ To provide sustainable waste management, the provision of airspace in advance of it being required is essential.		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil

ATTACHMENT(S)

1. Confidential - Bill of Quantities – Schedule of Rates (D2026/18694)
2. Drawing – Construction of Class III Stage 19 Landfill Cell at Red Hill Waste Management Facility (D2026/18697)
3. Proposed Scope of Works (D2026/18695)
4. Company Director Details Form (D2026/18696)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

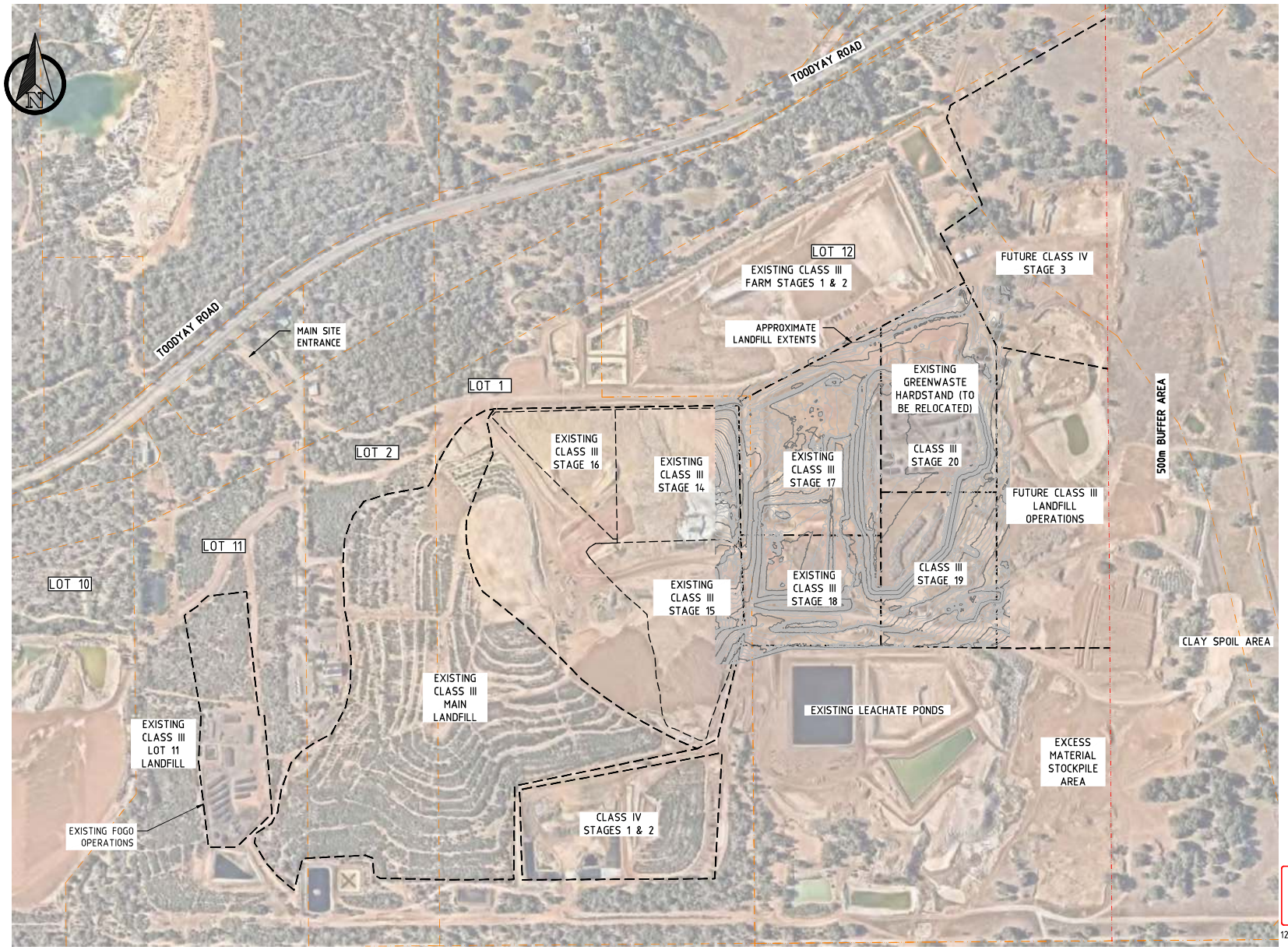
That:

1. Council awards Tender RFT 2026-002 – Construction of Class III Stage 19 Landfill Cell at Red Hill Waste Management Facility to Raubex Construction Pty Ltd for $4,222,921.67 (ex GST) based on a bill of quantities and a schedule of rates.
2. The CEO be authorised on behalf of the EMRC to enter into a contract with Raubex Construction Pty Ltd in accordance with their submitted tender subject to any minor variations that may be agreed on between the CEO and Raubex Construction Pty Ltd.
3. Attachment 1 to this report remains confidential and is certified by the Chairperson and CEO.

COUNCIL RESOLUTION(S)

MOVED SECONDED

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LEGEND:
- LANDFILL STAGE BOUNDARIES
- 500mm BUFFER
- CADASTRAL BOUNDARY

PRELIMINARY ONLY
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120m 0m 120m 240m
1:6000 @ A3

SURVEY REFERENCE: CLIENT DATE: 24.09.2025
VERTICAL DATUM: AUSTRALIAN HEIGHT DATUM
HORIZONTAL DATUM: MGA 94 ZONE 50

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Client: EMRC

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No.	Date	Drwn.	Chk.	Amendment / Issue	App.
B	02.12.2025	YJ	AB	CONCEPT DESIGN	
A	24.09.2025	YJ	AB	PRELIMINARY ISSUE	

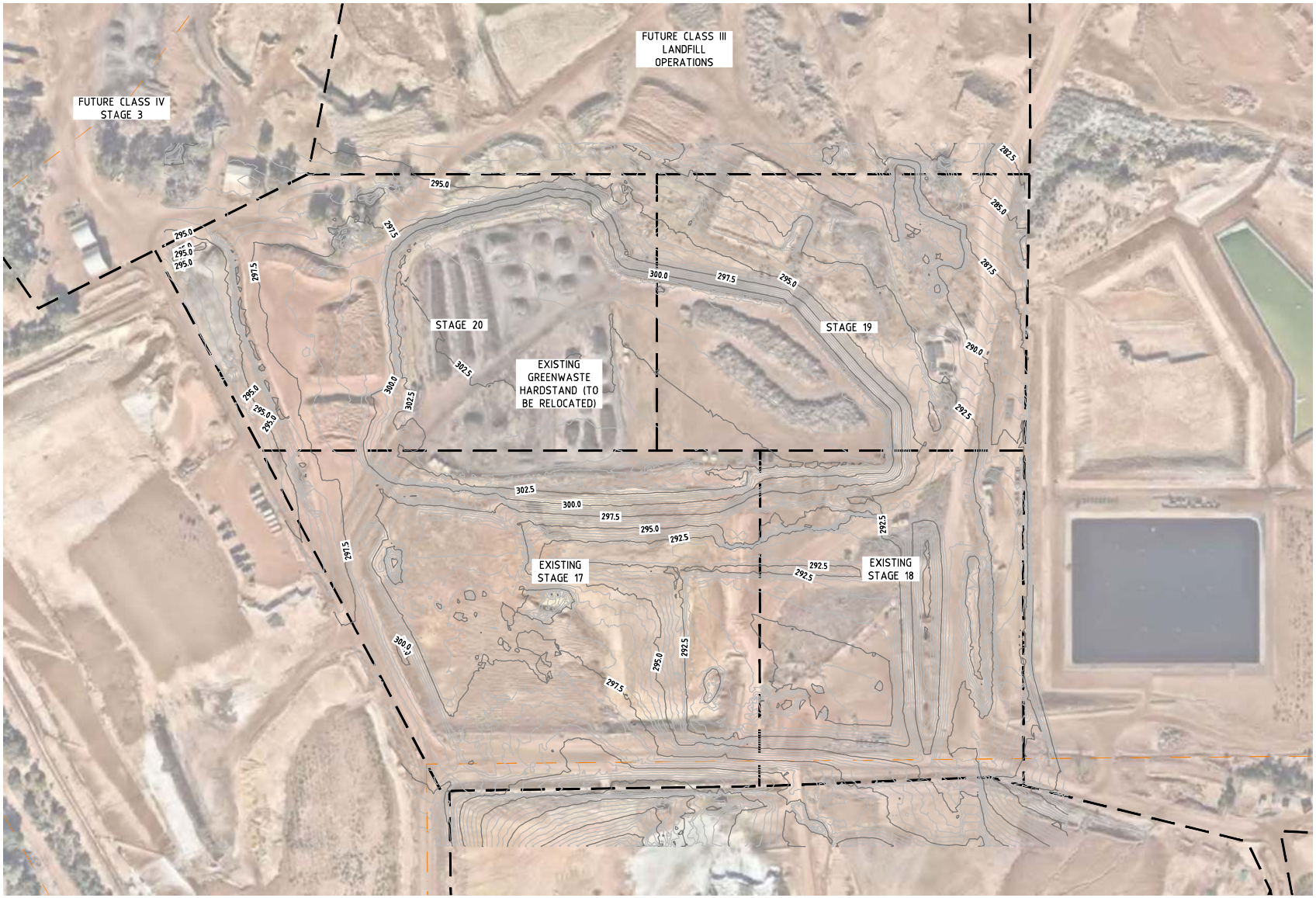
Project: RED HILL LANDFILL STAGES 19 & 20 DEVELOPMENT

Title: OVERALL SITE LAYOUT

Scale: AS SHOWN @ A3		Date: 24.09.2025	
Drawn: YJ	Checked: AB	Approved:	
Job No: TW25051	Drg. No: W-100	Rev: B	
Filename: TW25051.DWG			

FILENAME: \\SERVER\TALIS\SECTIONS\WASTE\PROJECTS\TW2025\TW25051 - EMRC STAGE 19 & 20 DETAILED DESIGN\DRAWINGS\1_DRAWINGS\TW25051.DWG

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1:2500 @ A3

SURVEY REFERENCE: CLIENT DATE: 24.09.2025
VERTICAL DATUM: AUSTRALIAN HEIGHT DATUM
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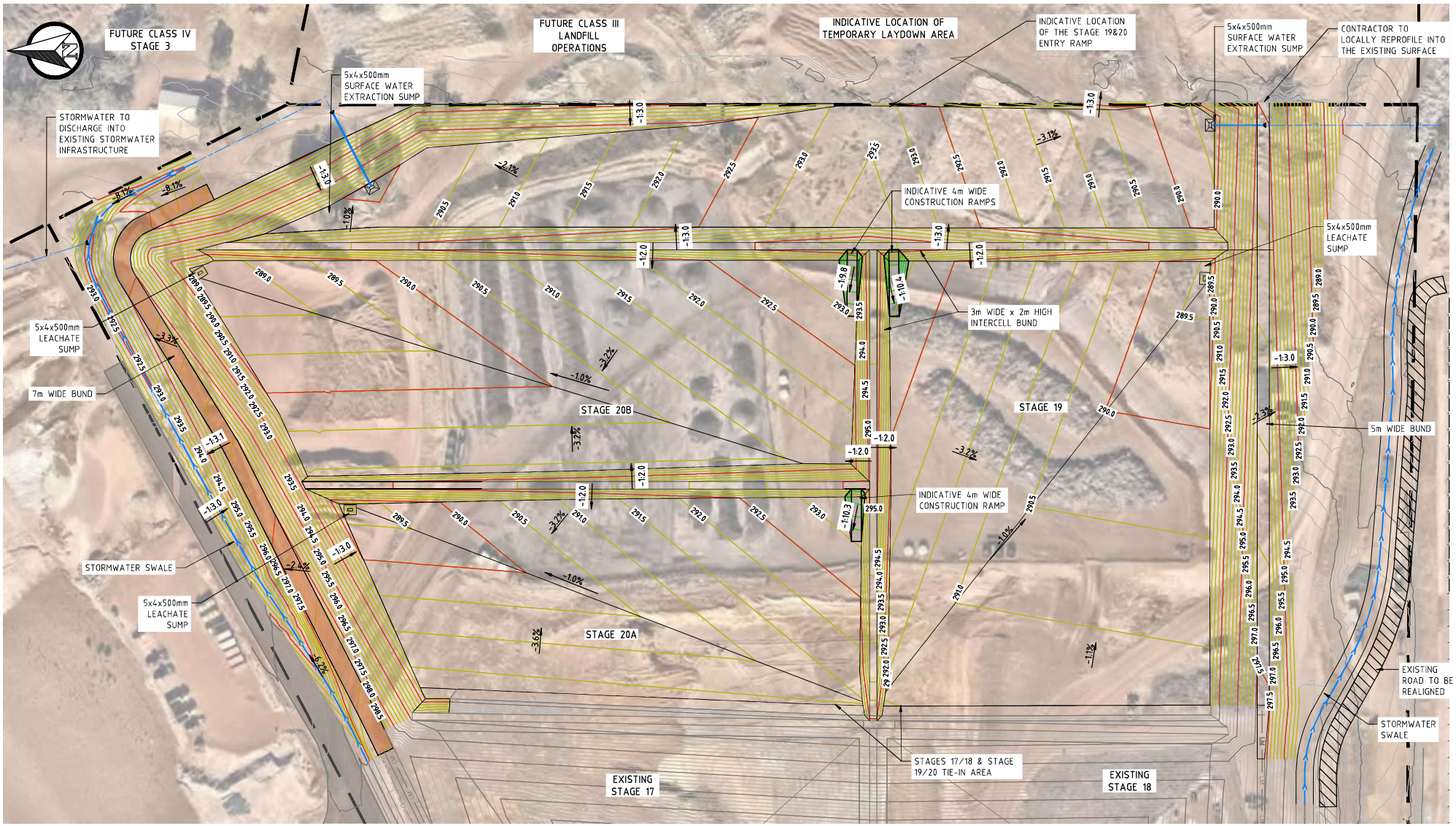
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B	02.12.2025	YJ	AB	CONCEPT DESIGN	
A	24.09.2025	YJ	AB	PRELIMINARY ISSUE	

Project: RED HILL LANDFILL STAGES 19 & 20 DEVELOPMENT

Title: EXISTING TOPOGRAPHY

Scale: AS SHOWN @ A3		Date: 24.09.2025	
Drawn: YJ	Checked: AB	Approved:	
Job No: TW25051	Drg. No: W-101	Rev: B	
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B	02.12.2025	YJ	AB	CONCEPT DESIGN	
A	24.09.2025	YJ	AB	PRELIMINARY ISSUE	

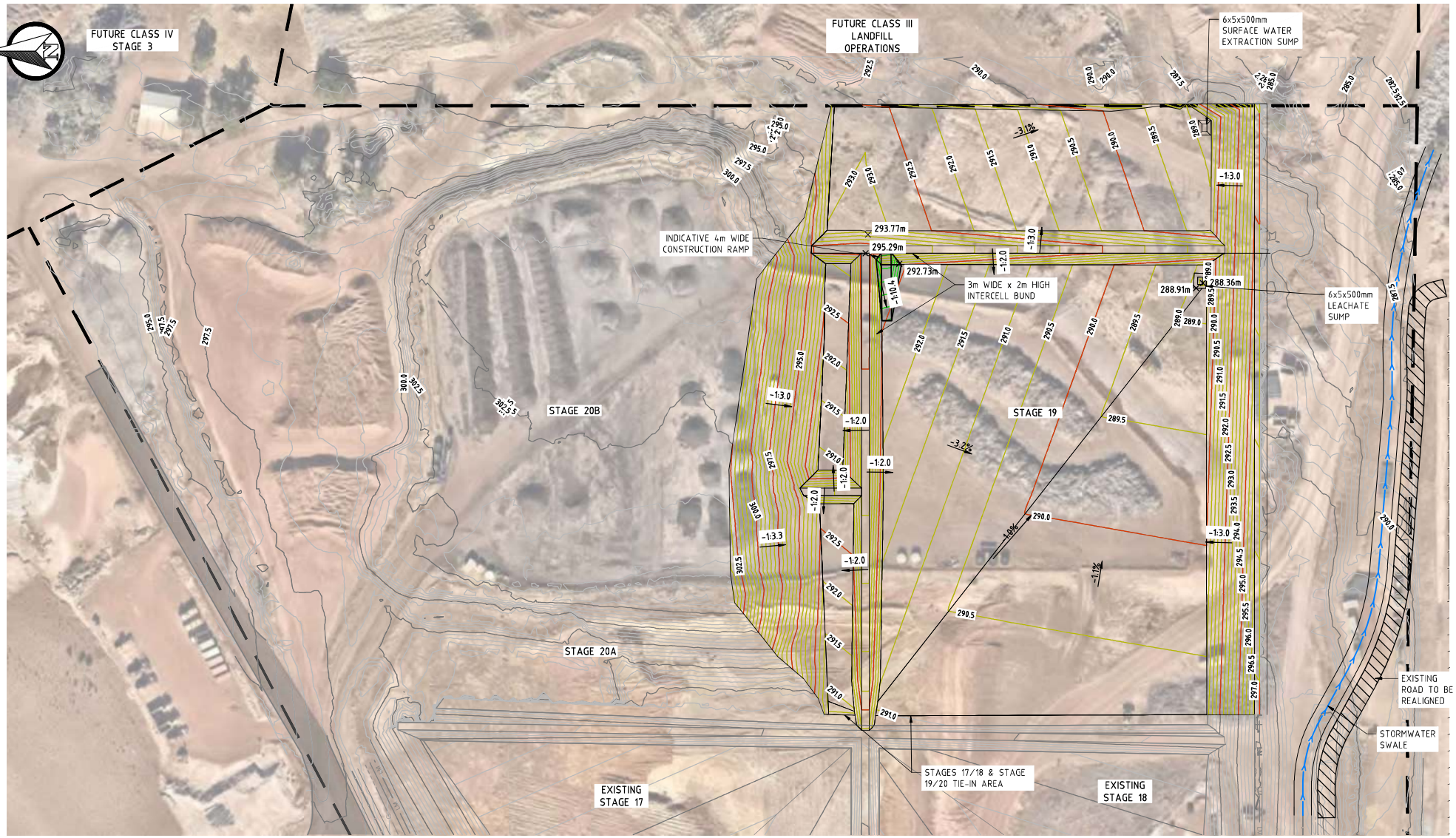
Project: RED HILL LANDFILL STAGES 19 & 20 DEVELOPMENT

Title: GENERAL LANDFILL CELL LAYOUT

Scale: AS SHOWN @ A3		Date: 24.09.2025	
Drawn: YJ	Checked: AB	Approved:	
Job No: TW25051	Drg. No: W-102	Rev: B	
Filename: TW25051.DWG			

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1:1500 @ A3

SURVEY REFERENCE: CLIENT DATE: 24.09.2025
VERTICAL DATUM: AUSTRALIAN HEIGHT DATUM
HORIZONTAL DATUM: MGA 94 ZONE 50

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No.	Date	Drwn.	Chk.	Amendment / Issue	App.
A	02.12.2025	YJ	AB	PRELIMINARY ISSUE	

Project: RED HILL LANDFILL STAGES 19 & 20 DEVELOPMENT

Title: STAGE 19 EXCAVATION TOP OF FORMATION

Scale: AS SHOWN @ A3		Date: 02.12.2025	
Drawn: YJ	Checked: AB	Approved:	
Job No: TW25051	Drg. No: W-103	Rev: A	
Filename: TW25051.DWG			

FILENAME: \\SERVER\TALIS\SECTIONS\WASTE\PROJECTS\TW2025\TW25051 - EMRC STAGE 19 & 20 DETAILED DESIGN\DRAWINGS\1_DRAWINGS\TW25051.DWG

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Eastern Metropolitan Regional Council

Scope of Supply and Specification for Construction of Class III Stage 19 Landfill Cell at Red Hill Waste Management Facility (RHWMF)

Document Number: SOW-2026-002

Organisation	EMRC	Signature
Originator	Mike Turner – Site Engineer	
Reviewer/Approver	Stephen Conway – A/Chief Operating Officer	
Issued for Tendering Process	13/04/2026	

Technical Specification

Red Hill Waste Management Facility – Stage 19 Landfill Cell Construction

Prepared for Eastern Metropolitan Regional Council

February 2026

Project Number: TW25051

DOCUMENT CONTROL

Version	Description	Date	Author	Reviewer	Approver
1.0	First Approved Release	23/01/2026	MW	CP	CP
2.0	Final Approved Release	9/02/2026	MW	CP	CP

Approval for Release

Name	Position	File Reference
Colleen Panizza	Waste Infrastructure Team Lead (WA) & Senior Waste Engineer	TW25051_01 - Stage 19 Technical Specification_2.0
Signature	Colleen Panizza	Digitally signed by Colleen Panizza Date: 2026-02-10 13:29:09

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Table of Contents

1 Introduction 1
1.1 Site Description 1
1.2 Location 1
1.3 Geology 1
1.4 Scope of Works 1
1.5 Tender Documentation 2
1.6 Drawings 2
1.7 Interpretation 3
2 General 4
2.1 Compliance with the DWER Licence and Works Approval 4
2.2 Quality Management 4
2.2.1 Quality Plan 4
2.2.2 Quality Plan Requirements 4
2.2.3 Quality Plan Contents 5
2.2.4 Construction Quality Assurance (CQA) Plan 5
2.3 Programme of Works 5
2.4 Hours of Operation of the Site 6
2.5 Time for Completion 6
2.6 Hold Points 7
2.7 Site Meetings 8
2.8 Safe Work Method Statements 8
2.9 Use of Sub-Contractors 9
2.10 Drawings and Schedules 9
2.10.1 Setting out the Works 9
2.10.2 Working and Fabrication Drawings 10
2.10.3 Independent Surveyor - As-Built Drawings 11
2.10.4 Contractor Appointed Surveyor – As-Built Drawings 11
2.11 Document Management 12
2.12 Surface Water and Groundwater Management 12
2.13 Site Boundary 12
2.14 Traffic Requirements 13
2.14.1 General 13
2.14.2 Traffic Safety and Management – Internal Road Network 13
2.14.3 Traffic Safety and Management – External Road Network 13

2.14.4 Cleaning and Damage to Roadways 14
2.15 Engineering Control 15
2.16 Variations of Work 15
2.17 Dayworks 15
2.18 Control of Environmental Issues 16
2.18.1 Noise 16
2.18.2 Mud/Clay 16
2.18.3 Dust 16
2.18.4 Contaminated Water and Sewage 17
2.18.5 Smoking 17
2.18.6 Fire Prevention 17
2.18.7 Refuse Disposal 17
2.18.8 Vehicles 17
2.19 Occupational Health and Safety 18
2.19.1 Contract Safety Risk Assessment 18
2.19.2 Safety Management Plan 18
2.19.3 Induction Training 18
2.19.4 Safe Working Procedures 19
2.19.5 Site and Public Security & Safety 19
2.19.6 Contractor's Safety Agreement 19
2.19.7 Safety Notifications, Compliance & Standards 19
2.19.8 Unsafe Machinery or Structures 19
2.19.9 Fire Prevention 20
2.20 Containment of Leachate and/or Surface Water Run-Off 20
2.21 Disposal Areas for Contractor 20
2.22 Materials Delivered to Site 20
2.23 Stability of Ground Conditions 21
2.24 Completion of the Work 21
2.24.1 Protection of Works 21
2.25 Site Climatic Conditions 22
2.26 Control of Quantities On-Site 22
2.27 Temporary Accommodation 23
2.28 Security 23

3 Site Works 24

3.1 Entry on to the Site 24
3.2 Site Fencing 24

3.3 Contractor's Site Facilities 24
3.4 Office Accommodation for the CQA Consultant 24
3.5 Interference with Land Interests 25
3.6 Interference with Existing Access 25
3.7 Protection against Damage 25
3.8 Location of Existing Services 25
3.9 Advertising and Project Works Signs 26
3.10 Fencing, Watching and Lighting 26
3.11 Tidiness of Site 26
3.12 Works Affecting Watercourses 27

4 Decommissioning Works 28

5 Earthworks 29

5.1 Definitions 29
5.2 Trial Holes 30
5.3 Products and Materials 30
5.3.1 Use of Materials 30
5.3.2 Unsuitable Material 30
5.3.3 Select Fill 31
5.3.4 Sub-base 31
5.4 Excavation 31
5.4.1 Protection of Excavations 31
5.4.2 Excavated Materials 32
5.4.3 Water in Excavations 32
5.4.4 Excavation below Formation Level 32
5.4.5 Hand Excavation 32
5.4.6 Topsoil/Growth Medium 32
5.4.7 Excavation to Formation Levels 33
5.4.8 Proofing and Inspection of Formation Surfaces 33
5.5 Filling 34
5.5.1 General Filling 34
5.5.2 Formation Preparation 34
5.5.3 Sub-base 35
5.5.4 Finishing of Batters and Ground Surfaces 35
5.6 Engineered Clay Attenuation Layer 35
5.6.1 Conditioning 35
5.6.2 Compaction 36

5.6.3 Testing 37
5.6.4 Rectification of Works 37
5.6.5 Tolerances 38
5.6.6 Protection and Finished Surface Preparation 38

6 Geosynthetic Liners 39
6.1 General 39
6.2 Codes & Standards 39
6.3 Environmental Conditions 41
6.4 Supply, Handling and Storage 41
6.4.1 Subgrade Acceptance 42
6.5 Geosynthetic Clay Liner 42
6.5.1 GCL Acceptance 43
6.5.2 GCL Installation 45
6.5.3 GCL Repair Procedures 46
6.5.4 GCL Materials Placement 46
6.6 Geomembrane (HDPE) 46
6.6.1 Geomembrane Conformance Testing Requirements 49
6.6.2 Geomembrane Deployment 51
6.6.3 Seaming 51
6.6.4 Sampling and Testing 53
6.6.5 Geomembrane Ballasting 56
6.7 Cushion/Protection Geotextile 57
6.7.1 Cushion/Protection Geotextile Conformance Testing Requirements 58
6.7.2 Cushion/Protection Geotextile Installation 59
6.8 Separation Geotextile 60
6.8.1 Separation Geotextile Conformance Testing Requirements 60
6.8.2 Separation Geotextile Installation 61
6.9 Anchor Trenches 62
6.10 Maintenance 62

7 Leachate Drainage Aggregate 63
7.1 Installation 63
7.2 Testing 64

8 Pipework 65
8.1 Products and Materials 65
8.1.1 Select Bedding Material 65

8.1.2 Backfill Material 65
8.1.3 High Density Polyethylene Pipes 65
8.2 Installation 66
8.2.1 Pipe Laying 66
8.2.2 Continuity of Laying 66
8.2.3 Tolerances 66
9 Leak Detection Survey 67

Tables

Table 1-1: List of Drawings 2
Table 2-1: Project Hold Points 7
Table 5-1: Particle Size Distribution for Select Fill 31
Table 5-2: Engineered Clay Attenuation Liner Testing Requirements 37
Table 6-1: Bentonite Minimum Requirements 42
Table 6-2: Geosynthetic Clay Liner Minimum Requirements 42
Table 6-3: Minimum CQA Testing for GCL 44
Table 6-4: Raw Material (Polymer Resin) – Minimum Test Value Required 47
Table 6-5: High Density Polyethylene (HDPE) Geomembrane - Textured 48
Table 6-6: Minimum CQA Testing for Geomembranes 49
Table 6-7: BOM Perth Airport Monthly Weather Statistics 51
Table 6-8: Geomembrane Field Seam Destructive Testing Criteria 56
Table 6-9: Summary of Maximum Allowable Strains for Varying Geomembranes (from Peggs, 2003) 58
Table 6-10: Physical Properties for Cushion Protection Geotextile 58
Table 6-11: Conformance Testing for Cushion/Protection Geotextile 59
Table 6-12: Physical Properties for Separation Geotextile 60
Table 6-13: Conformance Testing for Separation Geotextile 61
Table 7-1: Properties of Leachate Collection Layer (Aggregate) 63
Table 8-1: Tolerances of Pipes and their Components 66

Appendices

APPENDIX A Drawings
APPENDIX B Bill of Quantities
APPENDIX C Construction Quality Assurance Plan

1 Introduction

The work under this Technical Specification consists of all stages of work associated with construction of Stage 19 landfill cell at the Red Hill Waste Management Facility (the Site) for the Eastern Metropolitan Regional Council (the Principal). This document forms part of the Contract Documents with the full list described in Section 1.5.

1.1 Site Description

The Site is located approximately 16km (23km by road) northeast of the Perth Airport at 1094 Toodyay Road, Red Hill, WA 6056. The Site is licenced to undertake the following waste management activities:

- Category 12 – Screening, etc. of material – up to 200,000 tonnes per year;
- Category 61A – Solid Waste Facility – up to 13,000 tonnes per year;
- Category 62 – Solid Waste Depot – up to 10,000 tonnes per year;
- Category 64 – Class II or Class III putrescible landfill site – up to 350,000 tonnes per year;
- Category 65 – Class IV secure landfill site; and
- Category 67A – Compost manufacturing and soil blending – up to 58,000 tonnes per year.

The EMRC has been highly successful in recognising the opportunities that exist in waste management and the changes that are happening within waste industry. However, security in landfill disposal is the foundation to an effective resource recovery strategy. Therefore, the EMRC is progressing with the design and approval of future best practice landfill cells at the Site to ensure this vital waste service can continue to operate, providing long-term waste disposal opportunities.

1.2 Location

The Site Boundary, as shown in the Licence (L8889/2015/2) and depicted in the Drawings, bounds an area across seven lots. The Site Boundary covers the whole of Lots 1, 2, 8, 9, 10 and 11 (Diagrams 15239, 68630, and 69105, respectively). In addition, the Site Boundary includes a section of Lot 12 (Diagram 26468).

Access to the Site is from Toodyay Road and allows vehicles to enter and exit the Site from its northwest corner.

1.3 Geology

The surface geology has been described as sandy, silty clay. Existing clay fill material and sand (made ground) has been deposited across several sections of the proposed works area. The surface geology is underlain by granitic bedrock of the Yilgarn Craton.

1.4 Scope of Works

The works to be carried out under this Specification include, but are not limited, to the following:

- Clearing of vegetation and unsuitable material;
- General earthworks to formation levels, including a construction ramp to the base of the landfill;

- Installation of 500mm thick Engineered Clay Attenuation Layer;
- Supply & Installation of the geosynthetic composite lining system;
  - Geosynthetic Clay Liner (GCL);
  - 2mm High Density Polyethylene (HDPE) Double Textured Geomembrane;
  - Leachate Collection Layer – 300mm highly permeable low calcareous aggregate; and
  - Separation geotextile.
- Supply and installation of leachate collection pipework comprising:
  - 225mm OD HDPE perforated primary pipework; and
  - 160mm OD HDPE perforated secondary pipework.
- Construction of leachate extraction/evaporation infrastructure comprising:
  - 450mm OD HDPE double side riser pipes;
  - 160mm OD HDPE leachate monitoring pipe; and
  - Side riser concrete headwall.
- Construction of the surface water management system comprising:
  - Rock-lined open channel drains; and
  - 450mm OD HDPE double side riser pipe for surface water extraction to be partially entrenched within the temporary slope area.

1.5 Tender Documentation

The following Scope of Works, reports and contracts form the Tender Documentation for this Project:

- This Specification;
- Bill of Quantities;
- Drawings;
- Request for Tender;
- Construction Quality Assurance Plan; and
- Conditions of Contract.

1.6 Drawings

The following Drawings form part of the Tender Documentation.

Table 1-1: List of Drawings

Drawing Number	Drawing Title
W-100	Site Layout
W-101	Existing Topography
W-102	General Landfill Cell Layout
W-103	Stage 19 Excavation Top of Formation
W-104	Stage 19 Top of Engineered Clay Attenuation Layer
W-105	Stage 19 Leachate Management Layout

Drawing Number	Drawing Title
W-106	Stage 19 Surface Water Management Layout
W-301	Stage 19 Landfill Cross-sections
W-401	Landfill Standard Details Sheet 1 of 4
W-402	Landfill Standard Details Sheet 2 of 4
W-403	Landfill Standard Details Sheet 3 of 4
W-404	Landfill Standard Details Sheet 4 of 4

1.7 Interpretation

Whether or not the words 'provide,' 'install' and/or 'supply' appear in the Tender Document, all equipment for the complete installation shall be provided and installed by the Contractor. Where equipment is to be provided and installed by others, it will be stated.

Terms in use within this Specification are clarified as follows:

- 'Approved', 'directed', 'required', 'rejected', and similar expressions, shall mean approved, directed, required, rejected, and the like, by the Superintendent;
- 'Provide' shall mean the supply and complete installation of the item to the satisfaction of this Specification;
- 'Supply' shall mean supply and delivery without installation;
- 'Install' shall mean complete installation of the item to the satisfaction of this Specification excluding supply;
- Manufacturer's Specifications – applied as directed by the Manufacturer by an experienced person with the nominated product;
- 'Give notice', 'submit', 'furnish', and similar expressions, shall mean given notice, submit, furnish, and the like, to the Superintendent;
- 'The Contractor' shall mean the future company contracted by the Principal to execute the works and complete the project;
- 'The Principal' shall be as defined in the Conditions of Contract and for this Project will be the Eastern Metropolitan Regional Council; and
- 'The Superintendent' shall be as defined in the Conditions of Contract and for this Project will be the Eastern Metropolitan Regional Council.

2 General

2.1 Compliance with the DWER Licence and Works Approval

Operations at the Site are governed by Licence L8889/2015/2 under the Environmental Protection Act 1986, Part V. A copy of the Licence may be viewed on the Department of Water and Environmental Regulation (DWER) website (www.der.wa.gov.au).

The Contractor shall comply with the relevant conditions of the Licence and any subsequent conditions issued by the DWER during the contract.

The rates submitted by the Contractor should allow for compliance with the conditions of the Licence and Works Approval (when available).

2.2 Quality Management

2.2.1 Quality Plan

For all works the Contractor shall plan, develop, document and implement a Quality System based on the principles and practices specified in the AS/NZS ISO 9000 series.

Details of the Contractor's proposed Quality Assurance Plan shall be submitted to the Superintendent for approval within seven (7) days from the Date of Acceptance of Tender. Any delay by the Contractor in obtaining the approval of the Quality Plan by the Superintendent shall be at the Contractor's expense and the Contractor shall not be entitled to any extension of time for the Contract due to such delay unless the Superintendent has taken more than seven (7) days to reply to the Contractor's submission.

Works shall not commence until the Superintendent has approved in writing the Contractor's Quality Plan.

2.2.2 Quality Plan Requirements

The Contractor's Quality Assurance Plan shall incorporate:

- Such measures as are necessary to trace each product or service from receipt through to construction;
- Quality assurance and quality control procedures covering all material supply, manufacture and construction carried out by the Contractor and any of its Sub-Contractors;
- Quality control tests and inspections shall include, but not be limited to, the following:
    - The tests and inspections required in accordance with this Specification. The frequency of such tests and inspections shall not be less than the requirements set out in this Specification; and
    - Such tests as are necessary to demonstrate that materials and equipment comply with the requirements of this Specification.

Whenever practicable, the Contractor shall carry out material testing such that the results are available for review by the Superintendent prior to the materials being incorporated into the works. However, should the Contractor proceed in completing any of the works with materials or services

which do not comply with the Quality Plan, then the Contractor shall bear the cost of remediating or replacing any non-compliant work.

The Contractor's traceability procedures shall include, but not be limited to, a means of identifying in the works, and the location of all materials represented by a sample which has undergone a quality test.

2.2.3 Quality Plan Contents

The Quality Plan shall include, but not be limited to the following:

- Inspection and test plans for all materials and construction work;
- Items that require approval of the Superintendent before proceeding;
- Non-conformance identification and action procedures;
- Details of quality personnel and relationship to the company; and
- Safety procedures and checklists.

2.2.4 Construction Quality Assurance (CQA) Plan

The supply, storage and placement of geosynthetics shall be carried out following the below order of precedence:

- The Technical Specification & Construction Quality Assurance (CQA) Plan; and
- Manufacturer's Instructions.

2.3 Programme of Works

The Contractor shall provide a Programme of Works in accordance with the following requirements:

- The Contractor must submit a detailed Construction Programme to the Superintendent for acceptance within seven (7) days of the Date of Acceptance of Tender.
- The Construction Programme must:
  - Be submitted in accordance with the details outlined below; and
  - Comply with the Date of Practical Completion set out in Annexure A to the General Conditions of Contract.

If the Superintendent considers that the Construction Programme submitted does not show sufficient details or does not conform to the requirements of the Contract, then the Superintendent may direct by written notice, the Contractor to amend the programme. Such amendments shall be provided within seven (7) days of issuing the written notice.

The Construction Programme submitted, and any subsequent amendments thereto submitted by the Contractor shall, when accepted by the Superintendent, be termed the Construction Programme.

Details to be shown on the Construction Programme shall include, but not be limited to:

- Details of the proposed order of work and the planned dates of completion of the various parts of the works;
- Placing of orders by both the Contractor and Sub-Contractors;

- Hold points at listed in Section 2.6;
- Tests and inspections; and
- Dates of site testing and commissioning.

The Contractor must provide an updated Programme whenever directed by the Superintendent. At intervals determined by the Superintendent, but not exceeding 28 days, the Contractor and the Superintendent together, shall review the actual progress of the works in comparison with the Construction Programme. If in the opinion of the Superintendent, this review shows that the Contractor will not complete the works by the Date of Practical Completion, the Contractor shall within seven (7) days, amend the Construction Programme so that it complies with the date of Practical Completion stated in Annexure A to General Conditions of Contract and resubmit it to the Superintendent for acceptance.

The Contractor shall not commence works on-site until the Construction Programme has been agreed by the Superintendent. Failure to provide the programme or sufficient detail contained thereon shall not relieve the Contractor of the responsibility for completing the project by the date stated in the Conditions of Contract.

The rates submitted by the Contractor should allow for completing the project in the timeframe set out above.

As much of the work is weather dependent, the Contractor shall make due allowance when resourcing the works to accommodate bad weather by accelerating output if necessary to achieve the deadline.

2.4 Hours of Operation of the Site

The Site is operational by the Principal between the hours of 8.00am and 4.00pm Monday to Saturday, excluding Good Friday, Christmas Day and New Year's Day when the Site is closed.

The normal working hours for this Contract shall be 7:00am to 5:00pm, unless specified elsewhere in the contract documents. Exceptionally, the Principal's consent for work outside these hours may be given after any necessary application and consultation with the appropriate authorities. Five working days' notice is required from the Contractor when seeking such consent.

Should the Contractor wish to undertake work outside these hours to perform works that are subject to weather conditions e.g. Installation of Basal Liner/tie-in welds, all night work will require portable lighting. All health and safety controls and costs that are incurred by the Contractor, performing work outside of normal hours shall be deemed to be included in tendered rates.

The Contractor shall employ the best practical means to minimise noise produced by the Contractor's operations including plant maintenance and shall comply with the recommendations in AS 2436.

2.5 Time for Completion

With the Tender, a realistic time for completion shall be submitted, in accordance with the practical completion date documented in Item 7 Annexure Part A of the Conditions of Contract. This time shall include for all annual holidays, public holidays and weather constraints. This realistic time will be presented in the programme of works as described in Section 2.3.

2.6 Hold Points

The critical hold points for completed works that require the CQA Consultant to check and sign off before any subsequent works may commence are listed in Table 2-1.

Table 2-1: Project Hold Points

Hold Point No.	Item	Description
1	Approval of Traffic Management Plan*	Section 2.14
2	Pre-commencement survey check	Section 2.10.1
3	Approval of Formation Excavation Levels Survey	Section 2.10.3
4	Approval of Formation Surface	Section 5.4.8
5	Approval of Engineered Clay Attenuation Layer Field Trial	Section 5.6.2.1
6	Approval of Engineered Clay Attenuation Layer Testing	Section 5.6.3
7	Approval of Engineered Clay Attenuation Layer Installed Thickness	Section 5.6.5
8	Approval of Engineered Clay Attenuation Surface	Section 6.4.1
9	Approval of Top of Engineered Clay Attenuation Layer Levels Survey	Section 2.10.3
10	Approval of GCL material order	Section 6.5
11	Approval of GCL Conformance Testing	Section 6.5.1
12	Approval of GCL Installation	Section 6.5.2
13	Approval of HDPE material order	Section 6.6
14	Approval of HDPE Conformance Testing	Section 6.6.1
15	Approval of HDPE Non-destructive Testing	Section 6.6.4.1
16	Approval of HDPE Destructive Testing	Section 6.6.4.2
17	Approval of Cushion/Protection Geotextile Conformance Testing	Section 6.7.1
18	Approval of Cushion/Protection Geotextile Installation	Section 6.7.2
19	Approval of Cushion Protection Geotextile/ Leachate Drainage Stone Performance Testing	Section 6.7
20	Approval of the Leachate Drainage Aggregate Laboratory Testing	Section 7.2
21	Invert levels for 2 No. 450mm extraction risers and 1 No 160mm monitoring pipe within sump and top of pipe levels at landfill perimeter	Section 2.10.3
22	Approval of Leachate Collection Layer Installation Thickness by Survey	Section 7.1 & Section 2.10.3

Hold Point No.	Item	Description
23	Approval Of Leachate Collection Pipework Deflection Calculations	Section 8.1.3
24	Approval of Leak Detection Testing	Section 9
25	Approval of Separation Geotextile Conformance Testing	Section 6.8.1
26	Approval of Separation Geotextile installation	Section 6.8.2

Note: * For sign-off by the Superintendent

2.7 Site Meetings

The Contractor and any Sub-Contractors that the Contractor deems necessary shall attend a Preliminary Site meeting with the Superintendent and/or the Principal. The meeting will include, but not be limited to, a walk-over of the Site and an opportunity for the meeting attendees to discuss any outstanding issues relating to the works.

The Contractor shall attend Site Meetings when requested by the Superintendent or Principal for the proper management and supervision of the contract works. The tendered price shall allow for weekly attendance on-site by the Contractor and/or Sub-Contractors (Domestic or Nominated). Regular fortnightly meetings shall be called to discuss, but not be limited to:

- Information flow;
- Occupational Health & Safety;
- Co-ordination;
- Resources;
- Progress;
- Quality;
- Procurement; and
- Costs.

The Superintendent shall minute the meetings and distribute the minutes within two working days of the meeting ending. The minutes will include all items discussed and in particular actionable items discussed and the person responsible for closing out that item with the due date.

2.8 Safe Work Method Statements

Safe Work Method Statements (SWMS) are required for all major works to include, but not be limited to, the Scope of Works outlined in Section 1.4. The Contractor shall submit relevant SWMS to the Superintendent prior to the works commencing that at a minimum shall address the following:

- Describes how the work is carried out;
- Identifies the work activities assessed as having safety or environmental risks;
- States what the safety and environmental risks are;
- Describes the control measures that will be applied to the work activities to minimise risks to the environment and ensure safety of the Contractor personnel and other personnel;

- Describes how measures will be implemented to do the work in a safe and environmentally sound manner;
- Outlines the legislation, standards and codes to be complied with; and
- Includes a description of the equipment used in the work, the qualifications of the personnel doing the work and the training required to do the work in a safe and environmentally sound manner.

The cost of providing the method statements is to be included in the rates associated with the aspects of the work the method statement relates. If the Superintendent considers that the SWMS submitted does not show sufficient details, is impracticable or does not conform to the requirements set out above, the Superintendent may direct the Contractor to amend and resubmit the SWMS.

The Superintendent's acceptance or non-acceptance of the submitted SWMS does not remove the liability for the works from the Contractor.

2.9 Use of Sub-Contractors

Before commencement of the works, the Contractor shall give full particulars of the Sub-Contractors, if any, it proposes to use for items of work under the Contract. Sub-Contractors shall not be used for any portion of the works without the prior written approval of the Superintendent.

Sub-Contractors shall be skilled in their respective trades and shall provide Certificates of Competency for each employee.

The Sub-Contractors are to provide SWMS for their work prior to commencing on-site as outlined in Section 2.8. The main Contractor is to provide a SWMS pertaining to the Contractor's responsibilities for the Sub-Contractor. The Contractor's SWMS shall also highlight where assistance shall be provided to the Sub-Contractor.

2.10 Drawings and Schedules

The Contractor shall be responsible for checking all Drawings prior to the commencement of the works. If the Contractor discovers any discrepancies between the various Contract Documents or if the Contractor considers that additional Drawings or information are required, then in either case the Contractor shall report such inconsistency to the Superintendent for instruction or apply in writing for such detail drawings or information at least 28 days before the work concerned is to be initiated. This four-week time period shall allow the Superintendent to provide any additional information that may be required.

The Contractor shall not be entitled to claim for any additional cost during this four-week period as a result of delays or other increased expenditure which it may incur by not advising the Superintendent in a timely fashion of any discrepancy or query in the information provided.

The Contractor shall be responsible for the preparation of manhole, chamber, ducting, drainage and finishing schedules, from the contract Drawings, as it deems necessary for the satisfactory completion of the works. These may be requested by the Superintendent for approval.

2.10.1 Setting out the Works

The Contractor shall be responsible for setting out the works. The Contractor shall be supplied with electronic information, in the form of digital terrain model (DTM), with which to establish the lines

and levels of the works. The Contractor must ensure it only uses Issue for Construction (IFC) status documentation and 3D files for setting out the works.

The Contractor will perform a pre-commencement check survey to satisfy itself that the site conditions at the site handover have not changed since the design documentation was produced. This constitutes a Hold Point.

The Map Grid of Australia Zone 50, using GDA94 shall be used for the setting out of the works.

The Contractor shall provide all necessary hardware and software on-site, a drawing package compatible with AutoCAD, electronic surveying equipment and suitably qualified staff, which will enable it to determine setting out co-ordinates at locations deemed necessary.

All control points and reference points shall be clearly marked and where appropriate bedded in concrete. They shall be adequately protected during the construction of the works. Where it is necessary to remove a control point, additional reference points shall be provided to the satisfaction of the Superintendent.

Prior to commencing construction, the Contractor shall check all centre lines, prominent footprints and grid lines in sufficient detail to ensure that the work is fully compatible with existing features.

Where design conflicts are identified or the required levels, grades, alignments, or geometry cannot be achieved for reasons beyond the Contractor's control, the Contractor must bring this to the attention of the Designer prior to commencement of the Works. The Contractor must not modify or adjust the 3D models without prior written consent from the Designer. Check surveys for comparison against the tolerances described in Section 5.6.5 must be based on the original DTM unless otherwise approved in writing by the Designer.

The setting out of the works shall be perfectly co-ordinated with and shall be continuous with that of any adjacent works. The Contractor shall, when instructed by the Superintendent, make any adjustments necessary to satisfy these requirements. Where appropriate, reference points shall be adjusted to take account of the new locations of the master control points.

Subsequently, the Contractor shall be fully responsible for the setting out of the works and the Superintendent accepts no responsibility for replacing any of the master control points or master levels where given. The Superintendent's acceptance or non-acceptance of the setting-out does not remove the liability for the works from the Contractor.

2.10.2 Working and Fabrication Drawings

Whenever required by the Superintendent, the Contractor shall supply calculations, test reports, data sheets, etc., in support of its detailed working and fabrication drawings. Such documents shall remain the property of the Superintendent.

The Contractor shall submit three copies of all relevant documents to the Superintendent at least four weeks in advance of the date on which the Contractor proposes to commence such works.

Drawings shall be to an appropriate scale and in sufficient detail to enable the Superintendent to assess the Contractor's proposals.

2.10.3 Independent Surveyor - As-Built Drawings

The Contractor is required to engage the Independent Licensed Surveyor (Independent Surveyor). The Idendepdent Surveyor is required to provide the Superintendent with the As-built survey records in full within seven days of practical completion of the works in AutoCAD and PDF electronic formats.

Notwithstanding the above timescale, the Independent Surveyor shall note that certain as-built drawings are required to accompany the CQA report as specified elsewhere in this document. The main contract works may only be offered for handover to the Principal upon approval of validation report.

The following is a list of minimum criteria to be adhered to when creating the as-built drawings:

- Line types and colours shall be set 'By Layer';
- Layer names should not be abbreviated, and must be self-explanatory;
- All break lines to identify toes and crests of earthwork slopes;
- Units shall be in metres;
- Levels to Australian Height Datum (AHD); and
- Common Site layouts such as surveys, as-built buildings and road layouts shall be externally referenced to all relevant drawings (insert 0, 0, 0 (X, Y, Z) and to Map Grid of Australia Zone 50, using GDA94).

The Independent Surveyor is responsible for the following as-built drawings:

- Formation excavation levels. This constitutes as a **Hold Point**;
- Top of engineered attenuation layer levels. This constitutes as a **Hold Point**;
- Construction details including levels and slope angles for the basal liner system;
- Top of Leachate Drainage aggregate collection layer levels including mounding of material over pipework (top of bank and bottom of bank each side of mound). This constitutes a **Hold Point**;

2.10.4 Contractor Appointed Surveyor – As-Built Drawings

The Contractor is required to engage a Surveyor (inhouse or external). The Contractor appointed Surveyor is required to provide the Superintendent with the As-built survey records in full within seven days of practical completion of the works in AutoCAD and PDF electronic formats.

Notwithstanding the above timescale, the Contractor appointed Surveyor shall note that certain as-built drawings are required to accompany the CQA report as specified elsewhere in this document. The main contract works may only be offered for handover to the Principal upon approval of validation report.

The following is a list of minimum criteria to be adhered to when creating the as-built drawings:

- Line types and colours shall be set 'By Layer';
- Layer names should not be abbreviated, and must be self-explanatory;
- All break lines to identify toes and crests of earthwork slopes;
- Units shall be in metres;

- Levels to Australian Height Datum (AHD); and
- Common Site layouts such as surveys, as-built buildings and road layouts shall be externally referenced to all relevant drawings (insert 0, 0, 0 (X, Y, Z) and to Map Grid of Australia Zone 50, using GDA94).

The Contractor Appointed Surveyor is responsible for the following as-built drawings:

- Location of leachate collection and extraction pipework including connections of primary pipework to secondary pipework;
- Location and inverts of leachate extraction pipework and sumps;
- Locations and identification marks of each geosynthetic panel, including anchor trenches;
- Locations of damaged areas and penetrations; and
- Locations of patch repairs on the geomembrane.

2.11 Document Management

In the performance of the Services, the Contractor shall prepare a wide variety of documentation and information ("Records").

- The Contractor shall ensure proper storage, management and maintenance of the information and store these Records;
- The Contractor will maintain a record keeping system that meets the minimum compliance requirements of State Records Commission Standard 1 "Government Record Keeping", to the satisfaction of the Principal; and
- The Contractor must not dispose of any records created or collected by the Contractor in the performance of the Services/works without authorisation of the Principal.

2.12 Surface Water and Groundwater Management

Where not included in the permanent works, the Contractor shall make allowances in the Contractor's system of working and pricing for dewatering both surface and subsurface water if required and permitted.

The Contractor shall sequence the works to minimise the build-up of surface water within and outside the Site as a result of its actions and allow for all arrangements for evaporation on-site. Where it is necessary and permitted to discharge water or groundwater, the Contractor shall not cause overtopping and erosion of any part of the downstream surface water network. In any case, measures shall be implemented to prevent silt entering the offsite surface water network.

Where the sequence or method of work is such that there is a build-up of water within or outside the Site Boundary, the Contractor shall be liable for the expense of dewatering, control and, if necessary, remediation to the infrastructure.

Unless permitted, the build-up of any surface water may not be discharged to the groundwater regime.

2.13 Site Boundary

The Site Boundary shall be as identified on the Drawings.

Should other Contractors, Principal's personnel, and/or members of the public be operating on-site during this contract, all elements of the works shall be arranged such as to minimise contact. This may require adherence to new haulage routes and variations to the proposed phasing of the works as agreed with the Superintendent.

2.14 Traffic Requirements

2.14.1 General

The Contractor shall submit a Traffic Management Plan (TMP) for the works to the Superintendent for review at least 5 days prior to commencement of works. The Contractor shall implement and maintain the endorsed TMP during the works. The acceptance of the TMP constitutes a **Hold Point**.

The Contractor shall provide traffic signs and undertake any temporary works to comply with the requirements of the Contract. All signs and method of traffic control shall be generally in accordance with AS 1742 and to the express approval of The Local Authority Engineer or Main Roads Western Australia (MRWA) as appropriate. A copy of the relevant standard method of signing will need to be obtained by the successful Contractor.

Should circumstances arise which are not adequately covered in this section, the Contractor shall submit alternative proposals to the Superintendent for review and approval prior to works proceeding.

The Contractor shall be liable for any accident, damage or injury to any person and/or any claim or litigation or other matters arising out of the works of this Contract.

2.14.2 Traffic Safety and Management – Internal Road Network

The Contractor shall acknowledge that the Site as a whole is open to the public, third party companies and the Principal's own staff and vehicles. This flow of traffic has priority over usage of the internal road network. In carrying the works, the Contractor shall not adversely impact the smooth traffic flows for other users. Where the Contractor, its Sub-Contractors and/or suppliers causes congestion or blockages, the Superintendent may require immediate removal of the offending vehicles, plant, equipment and/or supplies regardless of the consequences to the Contractor's operations.

The Superintendent will not entertain any claim for financial compensation or extension of time to the Contract as a result of the removal of the congestion or blockages.

Where the Contractor, Sub-Contractors and/or Suppliers has vehicles which crosses from non-metalled surfaces to asphalt roads, the Contractor shall ensure that no detritus, mud, litter or other contamination is transferred to the road network. Where the road network surrounding the Site becomes dirty or contaminated, the Superintendent shall require the Contractor to clean the surfacing.

The Contractor shall include cleaning the road surfacing in its pricing structure.

2.14.3 Traffic Safety and Management – External Road Network

All necessary traffic safety precautions shall be taken by the Contractor to ensure the safety of all traffic and pedestrians using the existing roads adjacent to the Site and connecting minor roads during

the execution and completion of the works, and all precautions shall be taken to minimise disruption to the local residents.

The Contractor shall ensure that no item of plant, goods, vehicles and/or equipment (including stores or offices) shall be temporarily placed or parked on the public roadway or its verges in a manner which may result in danger to the personnel on the Site or members of the public, or which may restrict sight distances on all accesses to the Site or on public roads.

The Contractor shall ensure that no plant, equipment, goods and/or vehicles shall be parked overnight on the public roads adjacent to the Site.

2.14.4 Cleaning and Damage to Roadways

All roads, accesses, drains, ditches and grips shall be kept clear of all dirt, mud and material arising from the execution and completion of the works and suitable clearing equipment and labour shall be provided by the Contractor for this purpose. Where this is likely, the Contractor shall install temporary wheelwash facilities and/or provide road cleaning equipment.

Particular attention shall be paid to the loading of trucks carrying bulk materials into the Site and spoil from the Site to ensure that these shall not be overloaded or loaded in such a way that spillage shall be unavoidable. Any dirt or mud adhering to the tyres or chassis of any vehicles shall be thoroughly cleaned off before the vehicle shall be permitted to leave the Site. In the case of delivery to the Site, vehicles shall be thoroughly cleaned before they leave the point of collection. The Contractor shall be equally responsible for the vehicles of their Sub-Contractors and Suppliers and the like.

Despite any measures and actions undertaken by the Contractor, should it not prove successful in clearing the roads in a timely manner, then the Superintendent will arrange for professional street cleaners to undertake the work. The cost of doing this shall be subtracted from the monthly or final valuations.

The Contractor shall take particular care to avoid damage to roads, footpaths, grass margins and other surfaces outside of the authorised Site and shall be liable for the cost of repairing all such damage caused by the Contractor's operations to the satisfaction of the Superintendent and the Principal. The Contractor shall also take precautions to prevent spillage of diesel fuel or solvents. Should a spillage arise from either the Contractor, its Sub-Contractors or Suppliers then it will promptly clear up the spillage and remediate any damage. Any such spillage shall be reported to the Superintendent immediately.

The Contractor shall have regard to the maximum legal permissible loads for public roads in WA and where requested by the Superintendent, shall provide evidence of compliance with regard to delivery of material to Site. The Contractor shall also prohibit the use of tracked plant on road surfaces outside of the Site unless suitably approved protective measures are taken to safeguard the integrity of the road surfaces. Pumping of water onto a public road or private property shall not be permitted. Heavy discharges to gullies and storm drains shall have silt traps incorporated in the temporary discharge arrangement. Any damage so caused shall be made good by the Contractor at its own expense.

The Contractor must satisfy the requirements of the Chain of Responsibility Legislation with respect to transportation of materials.

https://www.mainroads.wa.gov.au/UsingRoads/HVS/Pages/chainofresponsibility.aspx

2.15 Engineering Control

All verbal instructions given by the Superintendent/CQA Consultant shall be accompanied by a Confirmation of Verbal Instruction (CVI) prior to undertaking in writing or by email. Verbal instructions or verbal requests for information alone shall not be considered binding.

Technical Queries (TQs) from the Contractor to the Superintendent/CQA Consultant are to be issued electronically in a format to be agreed with the Superintendent.

2.16 Variations of Work

Where extra works are ordered, they shall be valued in accordance with the Rates in the Bill of Quantities, where they exist or otherwise in accordance with the Conditions of Contract. Where any additional works are not fully covered by the rates in the Bill of Quantities, the Superintendent will request a separate quotation for the work. Where approved, the Superintendent may commission these works using the Day Rates.

Such works shall not be carried out until a written order has been issued by the Superintendent, and if it is authorised to be carried out on a Time and Materials basis, the Contractor shall submit to the Superintendent weekly time and material sheets for checking and approval. Payment will not be made for work carried out in this manner unless previously authorised by the Superintendent.

The Superintendent reserves the right on the Principal's behalf to omit any part or parts of the Contract and claims for any loss of profit due to any omissions will not be entertained by the Superintendent unless further specified in the Conditions Contract.

2.17 Dayworks

The Contractor shall provide the following:

- 48 hours' notice in writing outlining why the existing rates in the documents are not sufficient to cover the works;
- Contractor to submit maximum working hours in a day;
- Dayworks shall be pre-approved by the Superintendent;
- Dayworks shall be signed off by Superintendent at the end of each day; and
- A list of dayworks rates for all personnel and plant that shall be used during the contract.

Should the personnel or plant change during the Contract, revised rates shall be agreed with the Superintendent before commencement of dayworks.

The Contractor shall give notice to the Superintendent of the commencement and completion of any work for which the Contractor intends to submit daywork records in accordance with the Conditions of Contract. The Contractor shall submit to the Superintendent at the end of each month an application for payment for all dayworks done in the preceding month.

The dayworks records to support applications for payment will include at a minimum the following:

- Description of work done;
- Operative's name and trade;
- Plant type, make and model;

- Rates and hours worked segregated into normal time; and
- Types and quantities of materials used.

2.18 Control of Environmental Issues

The Contractor shall, within 14 days of the Date of Acceptance of Tender, provide the Superintendent with an Environmental Management Plan (EMP), detailing how the Contractor will implement and maintain environmental management measures to comply with all requirements set out in Sections 2.18.1 to 2.18.8. This plan shall include the name of the relevant manager/supervisor with the primary responsibility for environmental matters and environment related communications.

The Contractor shall address the above commitments in the EMP, as well as the requirements set out in Sections 2.18.1 to 2.18.8 of this Specification.

2.18.1 Noise

The normal working hours within the Site shall be as detailed in Section 2.4 of this Specification. Exceptionally, the Superintendent's consent for work outside these hours may be given after any necessary consultation. Five working days' notice is required from the Contractor when seeking such consent. If complaints are received and justified, during work outside the normal hours the Principal reserves the right to require all construction works to be undertaken during the approved hours as per the Environmental Protection (Noise) Regulations 1997.

The Contractor shall employ the best practical means to minimise noise produced by the Contractor's operations, including plant maintenance, and shall comply with the recommendations in AS 2436.

2.18.2 Mud/Clay

The Contractor shall prevent any nuisance occurring through the discharge of dirt, water, fumes and the like on to persons or property.

The Contractor shall ensure that waste products of whatever description associated with the execution and completion of the works shall not enter watercourses, whether dry or not, which are adjacent to the Site.

2.18.3 Dust

Fine material encountered on the Site is susceptible to erosion by wind under normal wind conditions when the surface material is dry. The Contractor shall provide, use, maintain and keep available plant and equipment necessary to minimise the formation and accumulation of dust arising from the works, normally in dry weather conditions. The Contractor shall implement all measures necessary to minimise wind erosion and prevent material from the Site being blown over or onto property outside the Site or onto others on the Site. The measures shall include, but not be limited to:

- Frequent watering of areas disturbed by the Contractor;
- Not carrying out operations with dust-creating potential at a time of high winds; and
- Control of dust caused by the works.

The Contractor shall allow for any delay and effect on the Contract Programme caused by diverting manpower and equipment to control dust and windborne material.

The Contractor shall be responsible for the cost of controlling dust and windborne material generated by the immediate activities of plant, equipment and/or personnel.

If, during the actual construction of work, the suggested dust suppression measures are found to be insufficient, the responsibility for carrying out additional measures necessary to achieve the desired level of dust suppression rests totally with the Contractor. If this is not carried out in a timely manner, the Superintendent shall arrange for additional dust suppression, the cost of which shall be taken from the monthly or final account.

2.18.4 Contaminated Water and Sewage

The Contractor must, at its own cost, provide toilet and adequate wash facilities for its personnel and that of its Sub-Contractors. These facilities shall be connected to a storage tank, or other facility approved by the Superintendent, which shall have a minimum of 14 days storage capacity and shall be located in a place approved by the Superintendent.

The Contractor shall arrange for the removal of all sewage from the holding tank to be collected at regular intervals and disposed of at approved and lawful locations outside the work site.

2.18.5 Smoking

Smoking shall only be permitted in authorised areas as agreed with the Superintendent prior to commencement of work. Smoking is prohibited in Site offices, lunchrooms or enclosed toilet facilities.

2.18.6 Fire Prevention

No fires shall be set alight by the Contractor under any circumstance. The Contractor shall provide and maintain adequate fire-fighting equipment on-site and must comply with the Bush Fires Act 1954.

2.18.7 Refuse Disposal

All Site refuse (including foodstuffs) shall be handled and disposed of in accordance with the requirements of relevant statutes and to the approval of the Superintendent.

Litter and general rubbish generated by the Contractor in executing the works shall be temporarily stored in appropriate receptacles prior to being conveyed to a licensed disposal facility. Prior approval for the disposal of litter and general rubbish at suitable facilities on-site, should they exist, shall be obtained from the Superintendent. All debris, spoil, rubbish or materials shall be suitably contained and covered in vehicles during transportation to or from the Site to prevent spillage or contamination of adjoining and other areas or property.

2.18.8 Vehicles

The Contractor shall maintain vehicles, wheels and tracks in a suitable clean condition to prevent transfer of mud onto adjacent roads or other areas. The location of all servicing/maintenance of plant and equipment on-site shall be agreed with the Superintendent. The Contractor shall identify all the key environmental aspects for the storage, use, and safe disposal of hazardous materials/fluids and mitigation of any fuel/oil/diesel etc. spills during the works.

2.19 Occupational Health and Safety

The Contractor shall comply with the Work Health and Safety Act 2020 ('WHS Act') and the Work Health and Safety (General) Regulations 2022 (the WHS Regulations) and with any amendments that may be made to the WHS Act and WHS Regulations from time to time.

The Contractor shall comply with all relevant safety and security procedures and rules of the Principal. Where there is conflict between the WHS Acts/Regulations and the Principal's safety and security procedures and rules, the more rigorous requirements shall apply.

2.19.1 Contract Safety Risk Assessment

Within 14 days of the Date of Acceptance of Tender, the Contractor shall carry out a Contract Safety Risk Assessment and shall supply the Superintendent with a copy of the potential hazards identified and the proposed control measures to be implemented for consideration.

Throughout the Contract period, the Contractor shall report to the Superintendent any potential hazards identified or notified.

2.19.2 Safety Management Plan

The Contractor shall, throughout the Contract, implement and maintain a "Safety Management Plan". The Contractor shall prepare the Safety Management Plan in conjunction with a person suitably experienced and qualified in safety matters.

Prior to the commencement of the Contract, the Contractor shall supply to the Superintendent, in writing, its Safety Management Plan.

2.19.3 Induction Training

Employees of the Contractor, its Sub-Contractors and employees of Sub-Contractors shall not commence work on the Site until the Contractor has carried out Site induction training. All Contractor personnel must attend a compulsory safety and environment induction course. The Contractor Induction comprises of Two (2) online modules and One (1) site specific component.

- Occupational Safety and Health – 'Part A' (online module)
- Environmental – 'Part B' (online module)
- Site specific component – 'Part C' (face to face)

The online modules once completed are valid for a period of Two (2) years. Successful completion of the modules will result in issuance of a certificate which must be forwarded to the EMRC by electronic means and/or hard copies print out. The site-specific component of the induction process is intended to be completed face-to-face at the site. Validity period for this is also for a period of two (2) years.

The Contractor is reminded that the Site induction training is separate to any safety training that it is legally required to impart to the Contractor personnel. The Contractor's personnel, Sub-Contractors and Suppliers will not be allowed to access the Site independently without the Site induction training. To this effect, all personnel engaged in the works will be required to sign an Induction Form confirming that they have received the training.

Upon commencement of work on the Site, the Contractor shall further induct each personnel with regard to all significant hazards associated with their particular activity and area of employment on the Site and where relevant, shall include the use of powered plant, tools and equipment. If requested by the Superintendent, the Contractor shall provide appropriate documentation detailing the satisfaction training and Verification of Competency (VOC) of the Contractor personnel on the safe use of all plant, vehicles and equipment to be used on the project. Failure to provide appropriate certification may lead to the relevant personnel being removed from the working roster.

2.19.4 Safe Working Procedures

Where legislation or codes of practice identify particularly hazardous activities, including but not limited to, work in confined spaces, asbestos removal, demolition work, excavation work, working near power lines and live conductors and working at heights, the Contractor shall supply to the Superintendent a Safe Work Procedure (SWP) document prior to commencing such activity or type of work on the Site, which complies with the Site Licence L8889/2015/2.

The Contractor shall induct the Contractor personnel and its Sub-Contractors with regard to SWP and shall prepare "Training Session Attendance" sheets signed by each attendee verifying that such induction has occurred.

2.19.5 Site and Public Security & Safety

Notwithstanding the Contractor's obligations to the Site and public security as stated elsewhere in this Contract, the Contractor shall monitor and control wherever practical, the access of all persons to the Site.

Should the general safety of the public be compromised, the Superintendent may order an immediate stoppage of the works and may order remedial works at the Contractor's expense.

2.19.6 Contractor's Safety Agreement

The Contractor shall liaise with the Principal's Occupational Safety & Health (OS&H) Co-ordinator to complete and sign a Contractor's Safety Agreement.

2.19.7 Safety Notifications, Compliance & Standards

The Contractor shall notify the Department of Mines, Industry Regulation, and Safety (formerly the Department of Labour and Industry) of all Notifiable Works and make payment of all inspection and other fees in connection with such works.

The Contractor shall conduct the construction of the works in accordance with all current statutory requirements, Local Government By-laws and the provisions of AS 1470, together with any other Code relating specifically to type of machine, process, handling procedures or materials. The Contractor shall provide employees with all necessary equipment and protective clothing to allow the safe construction of the works and shall ensure maintenance to all plant and machinery to ensure fitness for purpose.

2.19.8 Unsafe Machinery or Structures

On notification from the Superintendent, in respect to any operation, machine or structure being, in the opinion of the Superintendent, unsafe, the Contractor shall cease use immediately of such

operation, machine or structure and shall conduct remedial work to the satisfaction of the Superintendent before continuing to use the operation, machine or structure in the works. Where no remedial action can ensure continued safe use of an operation, machine or structure, the Contractor shall, in the case of an operation, cease such operation, and, in the case of a machine or structure, shall dismantle and remove such machine or structure from the Site.

2.19.9 Fire Prevention

The Contractor shall provide and maintain adequate, approved fire-fighting equipment on-site. The Contractor shall observe the provisions of the WA Bushfires Act, Local Authority regulations, WA Fire Brigades Board regulations and any other regulation in respect to fire prevention.

BURNING ON SITE IS PROHIBITED.

The Contractor shall ensure that all flammable materials are used and stored in accordance with the Explosives and Dangerous Goods Act and any other statute or regulation governing storage and use of such materials and shall obtain such permits and licenses and pay all relevant fees and charges.

2.20 Containment of Leachate and/or Surface Water Run-Off

Should the Contractor in the course of the works cause a leachate or surface water break out, the Contractor shall immediately inform the Superintendent and remedy the situation at the Contractor's own expense.

Should the Contractor notice a leachate or surface water breakout, the Contractor shall immediately inform the Superintendent and await instruction as to what course of action is required.

2.21 Disposal Areas for Contractor

The area identified on the contract Drawings is the only area available for the Contractor to dispose of waste arising from excavations. The Contractor is to provide reports to the Superintendent on the same day as the tip area is used, detailing the following:

- Location from where the material was extracted;
- Nature of the fill; and
- Number and type of vehicle used for moving the fill.

No material externally sourced from the Site shall be tipped in the tip area unless it is approved by the Superintendent.

Haulage rates internal to the Site must be included in the appropriate rates.

2.22 Materials Delivered to Site

The Contractor is to provide 24 hours' notice of deliveries to Site and provide written documentation on delivery to Site. Materials shall not be accepted on-site without the appropriate documentation, demonstrating compliance with the specifications. Such documentation should indicate the volume/amount of product delivered.

The Contractor is to maintain a diary of material deliveries, which must be accessible by the Superintendent at all times. Should materials be present on-site for more than 24 hours and not have a corresponding entry in the diary, the materials shall require immediate removal from Site.

2.23 Stability of Ground Conditions

The Contractor is to make all personnel aware (particularly those operating heavy plant and those placing earth) of the hazards associated with working on domestic and industrial waste. The Contractor is to demonstrate to the Superintendent that work practices and sequencing of earth movement shall not increase the risks associated with ground subsidence and slope failure.

The Contractor is to immediately inform the Superintendent should the Contractor become aware of signals indicating subsidence and/or slippage.

2.24 Completion of the Work

The Contractor shall leave the whole of the works in a clean and neat state, perfectly free from all rubbish and superfluous material of any kind. The Contractor shall clear up and cart away all surplus materials and rubbish to an approved waste disposal/recycling facility Site and shall remove all temporary markings, coverings and protective wrappings unless otherwise instructed.

Surplus excavation material shall be transported at the Contractor's expense to a location approved by Superintendent.

Where new works tie into existing works and Site boundaries, the existing works shall be reinstated to a standard similar to that which existed prior to the commencement of the works, or as approved by the Superintendent.

2.24.1 Protection of Works

The Contractor shall take all necessary precautions to safeguard all existing structures or infrastructure from ground movement, settlement, and all other activities associated with the execution of the Contract.

The Contractor shall make all necessary records (photographic or otherwise) of existing structures and other properties that could be affected by execution of the works prior to the commencement of construction.

The Contractor shall carefully case and fix boarding, sheeting or devices, to protect, works and materials from damage by weather or any other external element including other contractors, during the contract period until the works have been handed over.

The Contractor shall provide for protection of the works and property, for the protection and convenience of the public, adjacent owners and occupiers including all necessary watching, lighting, barriers, guard rails, warning notices and for all precautions required by the Superintendent.

The Contractor shall take adequate precautions to prevent trespass on adjoining property by Contractor personnel and/or its Sub-Contractors' personnel. The Contractor shall restrict its activities and Site usage to the area of the works as indicated on the Drawings as approved by the Superintendent.

Thorough and appropriate measures shall be taken to prevent damage occurring and hence the necessity to make good damaged work. The Contractor shall be responsible for notifying the Superintendent of any damage to the temporary or permanent works as soon as it arises. The Contractor shall identify and understand the possible sources of damage to its works and those of others and take active and positive protection measures to the satisfaction of the Superintendent. The Contractor shall provide protection against damage arising from ground and surface water weather conditions, construction, other contractors, warping, distortion, abrasion, sunlight, humidity or other conditions, which could have an adverse effect on its works and could be reasonably anticipated.

The Contractor must allow for the necessary maintenance, alteration and adaptation of protection during construction to allow for its Subcontractors to progress and to allow the possibility of damage to the contract works by others and allow for removal of protection upon completion. It shall be a requirement of this Contract that a statement on the Contractor's proposals for protecting the works before, during, and upon completion, shall be submitted for approval by the Superintendent. The Contractor shall provide all necessary scaffolding, barriers and rails and other protective measures to excavations, floor openings and edges during the period of the contract works.

The Contractor shall protect its materials during loading, transportation, unloading and storage on-site, prior to incorporation in the works.

Protection used within the context of this document means that the Contractor is required to protect the contract works until practical completion. The type and extent of protection must be sufficient to protect finished or partly finished work, or any damage, caused by accident or otherwise, likely to occur within the currency of the contract works and with regard to the nature of operations being concurrently executed by others. The Contractor is to allow in its tender for providing such protection as necessary and will be held fully liable for any and all damage resulting from its failure to protect.

2.25 Site Climatic Conditions

The Contractor shall inform itself fully in regard to the climatic conditions likely to be experienced at the Site and shall make its own assessment of the effect that such conditions may have on the execution of the works and make due allowances for it in the Construction Programme. The rainfall and other weather conditions details can be accessed Bureau of Meteorology website (www.bom.gov.au).

2.26 Control of Quantities On-Site

The method adopted to verify volume/mass relationship shall be determined between the Contractor and the Superintendent prior to works commencing.

The Contractor is responsible for programming such surveying to limit any delays to the programme and to allow completion of the surveying to the satisfaction of the Superintendent.

The Contractor is required to coordinate with the surveyor to ensure that the surveying is completed in accordance with the Superintendent's requirements without adversely affecting the programme of the works. The independent ground surveyor, as provided by the Contractor, shall be required at a minimum to survey at the following stages:

- Location of specified Site investigations (trial pits and boreholes) carried out by the Contractor at the direction of the Superintendent;

- The reinstated formation levels at the landfill and all other construction areas;
- The surfaces of the individually completed layers, such as but not limited to, sub-bases, engineered clay, GCL, geomembrane, leachate collection, etc.;
- Topographical survey of completed construction including finished earthworks, drainage, all other aspects of the infrastructure and affected areas of the borrow source should it be relevant; and
- Any requirements as stipulated in the CQA Plan as mentioned in the Appendices of this Specification.

2.27 Temporary Accommodation

The Contractor is responsible for the transportation, erection, furnishing, maintaining, and removal of all temporary accommodation on completion of the works. The Contractor shall arrange for adequate office, storage, workshop, lock-up, sanitary, washing, drying, and changing/ shelter facilities for use by Contractor personnel and visiting personnel to the Site. These facilities shall be provided before construction work commences and be maintained for the duration of the contract. The minimum facilities shall be those as specified by the WHS Act and the WHS Regulations and with any amendments that may be made to the WHS Act and WHS Regulations from time to time. The Contractor will not be permitted to set-up any residential (donga/demountable) accommodation on-site, for Contractor personnel or its Sub-Contractors' personnel when undertaking the contract works.

2.28 Security

The Contractor shall be responsible for establishing and maintaining a secure Site for the duration of the Contract during and outside of normal working hours. All new structures shall be made secure.

The Contractor shall allow in its tender for security and provision of all necessary accommodation and utilities, including lighting, for the carrying out of these duties.

Security fencing shall be erected where required to delineate working areas/compounds and access to any open excavations at the end of the working day should be cordoned off, with restricted access.

The security measures to be employed by the Contractor must be to the satisfaction of the Superintendent. The Principal is not responsible for any losses due to lapses in security by the Contractor's personnel and/or its Sub-Contractors' personnel.

3 Site Works

3.1 Entry on to the Site

The Contractor shall notify the Superintendent in writing, 7 days in advance, of its intention to start work within each work / borrow area.

The Contractor shall allow the Principal unfettered access to all areas of the Site to inspect works and conduct ALL work as required by the Site Licence L8889/2015/2.

3.2 Site Fencing

Where the type and location of temporary Site fencing are shown in the Specification Drawings, the Contractor shall erect such fencing as soon as it is given possession of the relevant portion of the Site. The Contractor shall regularly inspect and maintain all such fencing with any defects being made good without delay. Temporary fencing shall remain in position until either it is replaced by permanent fencing, or the works are sufficiently completed to enable that portion of the Site to be brought into use.

3.3 Contractor's Site Facilities

The Contractor must supply and maintain all facilities on-site as deemed necessary by the Contractor for Contractor's personnel, and Sub-Contractors. The facilities shall include all necessary offices, stores, toilets, washing facilities and other facilities as required by the WHS Act and the WHS Regulations for such camps, including the cleaning and maintenance of the camp.

The Contractor must provide facilities satisfactory for the storage of such materials as may be described in the various sections of the Specifications.

Prior to erecting any Site facilities, the Contractor will ensure that the proposed location and positioning of the units have been agreed with the Superintendent.

All buildings and facilities established and used by the Contractor must be removed from the Site at no cost to the Principal on completion of the works and the Site must be left in a clean and tidy condition.

3.4 Office Accommodation for the CQA Consultant

The Contractor shall provide office accommodation to the CQA Consultant personnel for the duration of the works. The office accommodation shall have sufficient climate control, light and be maintained in a clean and tidy state, the offices can be shared and can be part of the Contractor's Site office. Offices and other accommodation shall be erected, furnished and ready for occupation within seven days of the date for commencement of the works and fully equipped and serviced for use within seven days of that date. The compound shall be maintained by the Contractor to the satisfaction of the Superintendent, for the duration of the contract works.

3.5 Interference with Land Interests

The Contractor shall confine its constructional operations within the Site, or such other area of land as may be negotiated and shall instruct the Contractor's personnel not to trespass areas outside of the works area.

Subject to any unavoidable disturbance which may be necessitated by the execution of the Contract, the Contractor shall not interfere with any sporting, fishing or other rights which may be enjoyed on or near the Site.

3.6 Interference with Existing Access

If the Contractor's work interferes with access to any property within the Site, then the Contractor shall provide alternative access arrangements. The Contractor shall notify the Superintendent and the relevant occupiers, in writing, 14 days in advance of any such interference and shall confirm to the Superintendent that alternative arrangements have been agreed.

3.7 Protection against Damage

The Contractor shall take all necessary precautions to avoid causing any unwarranted damage to roads, lands, properties, trees, monitoring boreholes and other features during the currency of the Contract and shall deal promptly with any complaints by owners or occupiers.

Where any portion of the works is close to, across or under any existing apparatus of public utilities or other parties, the Contractor shall temporarily support and work around, under or adjacent to all apparatuses in a manner designed to avoid damage, leakage or danger, and to ensure uninterrupted operation.

If any damage occurs, the Contractor shall, at once, notify the Superintendent and the Statutory Authority or owner concerned. Any damaged or affected apparatus shall be repaired or replaced at the expense of the Contractor.

The Contractor shall take all reasonable necessary precautions to avoid damage to its own works, by the Contractor's personnel, domestic and nominated Sub-Contractors, until such time as the works have been handed over and accepted by the Principal.

3.8 Location of Existing Services

The Contractor shall be responsible for the maintenance and protection of existing services which may be affected by the contract works. It is not warranted that the services shown on the Drawings are in the exact position or are to the full extent shown. Prior to commencing any works, the Contractor should make such investigations with all service authorities and Dial Before You Dig (http://www.1100.com.au/)) that are necessary to locate all services on-site or within the work areas adjacent to the Site.

If services are located which are not shown on the Drawings, the Contractor shall give at least three (3) working days' notice to the Superintendent prior to commencement of any construction activity that may affect the service.

The Contractor shall make good any damage resulting from its operations and shall indemnify the Principal against any claim for damage to drains, sewers, mains, cables, water pipes, fittings, boxes or

other property, caused by its operations. The tendered rates are to include for all identification, protection, repair and/or other necessary work to the presence of the services.

Existing private and public statutory services such as water mains, gas mains, cables, house drains, culverts, etc., shall be located insofar as possible before commencement of the works. The Contractor shall proceed with the works in such a manner that the works shall be constructed without interference.

The Contractor shall make its own arrangements for any diversion or removal of services which it may require for its own convenience or because of its proposed method of work and shall, in all cases, inform the Superintendent in advance of its proposals.

Should any service be found to exist which are not indicated, or not as indicated in the Contract, the Contractor shall, at once, give written notice to the Superintendent.

All located services shall be surveyed for size, position and level, by the Contractor and a record of these services given to the Superintendent.

3.9 Advertising and Project Works Signs

Strictly no advertising will be permitted on the Site other than:

- Project signs approved in writing by the Superintendent;
- Names of Manufacturers or names of owner on items of construction plant; and
- Contractor's mail box.

All Project Works signs must be approved by the Superintendent prior to their manufacture.

Project Works signs must be installed by the Contractor no later than one week from the Principal issuing Possession of Site. The Contractor shall be responsible for all costs and charges relating to the manufacture, installation, maintenance and subsequent removal of all Project Works signs from the Site.

The Contractor must remove all project signs from the Site to an authorised disposal site no earlier than 4 weeks and no later than 6 weeks from the date of Practical Completion unless otherwise directed by the Superintendent.

3.10 Fencing, Watching and Lighting

In the case of all excavation locations to which the public may have access, the Contractor shall include for the temporary fencing off of such excavation locations and for temporary watching and lighting of the excavation locations during the hours of darkness. If spoil heaps obtrude on public areas or Contractor's plant is parked on public areas during the hours of darkness, the Contractor shall define the boundary of its operations as part of the approved Traffic Management Plan (TMP).

3.11 Tidiness of Site

The Contractor shall be responsible for the proper upkeep and maintenance of the Site and the works and shall remove, from the Site, rubbish and other waste as it accumulates. Materials and equipment shall be positioned, stored and stacked in an orderly manner.

3.12 Works Affecting Watercourses

The Contractor shall be responsible for maintaining watercourses within and adjacent to the Site in effective working condition at all times and shall take all practicable measures, which shall be to the prior approval of the Superintendent, to prevent the deposition of silt or other materials in existing watercourses. Settling ponds shall be installed prior to all water discharges to watercourses. Settling ponds shall have a minimum 5-day retention capacity.

4 Decommissioning Works

There is no decommissioning works required by the Contractor as part of these works. All decommissioning works has been undertaken by the Principal.

5 Earthworks

All works carried out under this section of the Specification shall comply with the following standards, and those specified therein, which shall be held to be incorporated in the Specification:

- AS 3798: Guidelines on earthworks for commercial and residential developments; and
- AS 1289: Methods for testing of soils for engineering purposes.

5.1 Definitions

The following definitions of earthworks material shall apply to this and other clauses of the Specification in which reference is made to the defined materials.

“Top Soil / Growth Medium” shall mean the top layer of soil that can support vegetation.

“Suitable materials” imported or on-site won material complying with the requirements for use in the permanent works.

“Un-suitable material” shall mean material other than suitable material and shall include:

- Peat materials from swamps, marshes or bogs;
- Logs, stumps and perishable material;
- Material susceptible to spontaneous combustion;
- Material in a frozen condition;
- Clay of liquid limit exceeding 80% and/or plasticity index <10% or exceeding 55%;
- Material having a moisture content greater than the maximum permitted for such materials in the Contract, unless otherwise permitted by the Superintendent; and/or
- Non-hazardous material other than those permitted in the Contract.

“Unacceptable Hazardous Material” shall be material having hazardous chemical or physical properties requiring special measures for its excavation, handling, storing, transportation, deposition and disposal.

“Rock” shall mean hard rock in mass formation which can only be removed by the use of a rock breaker or explosives. Boulders in excess of 0.25 m3 volume in pipe trenches or in excess of 1.0 m3 in mass excavation shall be deemed to be rock excavation.

“Cohesive Soil” shall include clays and marls with up to 20% of gravel or rock and have a moisture content not less than the value of the plastic limit minus 4.

“Well-graded granular and dry cohesive soils” shall include clays and marls containing more than 20% of gravel or rock and/or having a moisture content less than the value of the plastic limit minus 4 and well-graded sands and gravels with the uniformity coefficient exceeding 10.

“Uniformly-graded material” shall include sands and gravels with uniformity coefficient of 10 or less, and all silts. Any soil containing 80% or more of material in the practical size range 0.06-0.002 m will be regarded as silt for this purpose.

5.2 Trial Holes

Before commencing any general excavation work, it may be necessary to carry out trial holing to ascertain the exact location of underground services, which may affect the works. Before such trial holing commences, the Contractor shall notify the Dial Before You Dig (http://www.1100.com.au) involved so that an inspector may be present if required, while the trial holing proceeds. The cost of any trial holes shall be deemed to be included in the tendered rates.

The Contractor shall note the requirements of Section 3.8 whilst undertaking any trial holes. Any disruption to existing services while carrying out trial holes shall be repaired at the full expense to the Contractor.

It is anticipated that no trial holes will be required. The Contractor shall notify the Superintendent before considering such work.

5.3 Products and Materials

5.3.1 Use of Materials

The Contractor shall be responsible for any assumptions made by the Contractor in relation to the nature and types of materials encountered in excavations and the bulking and compaction characteristics of materials incorporated in any earthworks. The summary of the estimated quantity for general earthworks provided includes all types of materials that may be encountered in the cuttings.

Where material from excavations is suitable for use in the earthworks, but the Contractor elects to:

- Spoil it; or
- Use it for the Contractor's own purposes; or
- Use it as a source of pavement materials; or
- Construct embankments with dimensions other than those shown on the Drawings, or to dimensions as otherwise authorised by the Superintendent,

and a deficiency of material for earthwork construction is thereby created, the Contractor shall make good that deficiency from sources of suitable material. The making good of such deficiency of material shall be affected at no cost to the Principal.

5.3.2 Unsuitable Material

Some materials are unsuitable for forming structural fill and should be either removed to spoil or used in non-critical areas. In addition to the definition in Section 5.1, unsuitable materials, as detailed in AS 3798 may include:

- Organic soils, such as many topsoils, severely root-affected subsoils and peat;
- Materials contaminated through past Site usage which may contain toxic substances or soluble compounds harmful to water supply or agriculture;
- Materials containing substances that can be dissolved or leached out in the presence of moisture (e.g. gypsum), or which undergo volume change or loss of strength when disturbed and exposed to moisture (e.g. some shales and sandstones), unless these matters are specifically addressed in the design;

- Silts, or materials that have the deleterious engineering properties of silt;
- Other materials with properties that are unsuitable for the forming of structural fill; and
- Fill that contains wood, metal, plastic, boulders or other deleterious material, in sufficient proportions to affect the required performance of the fill.

In some circumstances a design may allow for the use of some of these materials in structural fill. Before allowing for such use, the Contractor must supply specialised advice from a geotechnical professional. The use of any material in structural fill not specified in the Drawings or otherwise must be approved by the Superintendent before using such materials.

5.3.3 Select Fill

Unless otherwise specified or approved by the Superintendent, select fill shall be non-cohesive granular material complying with the particle size distribution in Table 5-1.

Table 5-1: Particle Size Distribution for Select Fill

AS Sieve Size (mm)	% Passing by Mass
37.5	100
19	80 - 100
9.5	60 - 100
4.75	45 - 100
2.36	30 - 100
1.18	20 - 100
0.425	5 - 100
0.150	3 - 30
0.075	1 - 10

The linear shrinkage for the portion of the material passing the 0.425mm sieve of the distribution of the select fill shall not exceed 1.0%. The source of the select fill material shall be clean and free from vegetation, contamination and be certified as “Dieback-free”. The material shall contain no more than 1% organic matter.

5.3.4 Sub-base

The sub-base shall be well consolidated, with minimal settlement as to supply a firm platform for the following layers.

5.4 Excavation

5.4.1 Protection of Excavations

The Contractor shall provide all the necessary supports to secure the sides of any excavations whether mass excavation or trench excavation. Except where required by or permitted under the Contract, sides of the excavations shall not be battered. The Contractor shall be responsible for all trench boxes, planking and strutting necessary to ensure the stability of the side slopes of excavation. The Contractor

will be responsible for the costs associated with such temporary works. Any battering or collapsed excavations shall be backfilled with material approved by the Superintendent.

All excavations shall have adequate warning lights, handrail and guarding to allow safe work within and on top of the excavations.

5.4.2 Excavated Materials

Excavated material shall be disposed of in accordance with the Contract. No excavated materials, suitable for use in the works shall be removed from the Site except on the direction, or with the permission, of the Superintendent.

5.4.3 Water in Excavations

The Contractor shall not allow water to lie in any part of the works unless required to do so under the Contract. Water arising from or draining into the works shall be drained or pumped to an approved disposal point. Any drainage sumps required shall, where practicable, be sited outside the area excavated for the Permanent Works and shall be refilled with suitable approved fill material to the level of the underside of the adjacent Permanent Works.

The Contractor shall take all the necessary precautions to prevent any adjacent ground from being adversely affected by loss of fines through any dewatering process. The Contractor shall likewise take all necessary precautions to prevent any ground water from entering mains to be used for the conveyance of potable water. The Contractor shall install efficient settling basins or grit traps through which such water will pass before discharge, to the approval of the Superintendent.

Leachate encountered in excavations shall not be pumped to any watercourse and the location and method of removal shall be agreed with the Superintendent.

5.4.4 Excavation below Formation Level

If the Contractor encounters ground below formation level which is considered unsuitable, or if the formation level is damaged and allowed to deteriorate, the Superintendent shall be promptly informed. Any unauthorised excavation to a depth greater than is necessary for the proper execution of the works shall be filled with suitably approved fill material to bring it to the correct formation level. Any underground services or structures within 500 mm below the formation shall be removed and the excavation backfilled with crushed rock material or equivalent approved.

5.4.5 Hand Excavation

Hand excavation shall be used in confined spaces where the use of excavating machinery is unsuitable and for other operations such as trimming the formation to final level whether in open cut or in trench. Hand excavation shall be used around and adjacent to existing services to expose and locate them, and when exposing the edge of the existing Stages 17 & 18 geosynthetic lining system to ensure no damage occurs to the underlying liner system.

5.4.6 Topsoil/Growth Medium

Any existing topsoil/growth medium shall be stripped from all areas within the earthworks to a minimum depth nominated in the Drawings or Bill of Quantities.

Prior to the commencement of the removal of topsoil from all Designated and Other Areas, the Contractor shall certify to the Superintendent that:

- Topsoil/growth medium to be stripped and stockpiled or removed to spoil is correctly pegged on-site;
- The location of stockpile sites for topsoil and other materials are correctly pegged on-site, including any alternative locations as nominated by the Contractor;
- Environmental controls are in place in accordance with Section 2.18 of the Specification.

Topsoil/growth medium shall be used, where possible, immediately, but if not shall be stockpiled in heights not exceeding 2m. Unless otherwise stated and agreed to by the Superintendent, it shall not be stockpiled for more than 2 years. It shall be deposited and spread on the areas to the layers not exceeding 150mm, unless otherwise stated. Each layer shall be firmed before spreading the next layer. The thickness shall be reduced where necessary to allow for any subsequent turfing.

The Contractor shall ensure that appropriate plant and equipment are utilised by competent operators to ensure that the subsoil and topsoil layers are not mixed, and the subgrade integrity is not affected during the stripping and stockpiling process.

The Contractor shall protect and stabilise stockpiles by appropriate measures, to minimise erosion and loss of materials, as approved by the Superintendent.

5.4.7 Excavation to Formation Levels

After removal of topsoil, the Contractor shall cut to the design formation levels shown on the Drawings and transport the material to the areas to be filled, exported off-site to designated locations or disposed of at an appropriately licensed facility. The Contractor shall take precautions that prior to any subsequent works placed on top of the formation the surface shall be protected from trafficking, storage, rainfall and any other climatic condition.

Where necessary, the Contractor shall temporarily stockpile all cut material in areas to be agreed with the Superintendent.

Any areas that are over excavated shall be refilled in accordance with Section 5.3.3 to the correct design levels and compacted as specified in Section 5.4.8.

Indigenous materials to be used as fill shall be assessed in-situ for its suitability for re-use by the Contractor and agreed by the Superintendent. Where appropriate, in-situ or laboratory testing shall be conducted to confirm the material's suitability for use in the permanent works. The material shall be designated as being Unsuitable or Suitable for incorporation into the permanent works.

5.4.8 Proofing and Inspection of Formation Surfaces

Formation surfaces shall be ripped and recompacted to prove the formations structural strength and capacity. The Contractor is required to proof roll the prepared excavation surface in accordance with Section 5.5 of AS 3798, or alternative method to the satisfaction of the Superintendent, prior to placement of fill. Soft spots shall be excavated and disposed of as directed by the Superintendent and filled with crushed rock material or approved engineered fill. The Contractor shall not be entitled to claim for any delays associated with the approval of formations. The acceptance of the formation levels constitutes a **Hold Point**.

To provide protection and to avoid damage to the final excavated surface a minimum of 150mm may be left on the final surface until immediately before being offered for inspection. Seepage and surface water shall be kept off the works as specified.

The formation levels shall not be trafficked upon except for that required for the preparation or proof rolling of the formation.

Any damage to the formation shall be notified to the Superintendent and the Contractor shall be responsible for the costs of their remedial works to the formation. All formations shall be trimmed, levelled, cleared of loose material and compacted in accordance with this Specification. No work shall commence on the final excavated surface until the Superintendent has approved the surface.

A contractor quality sign-off form shall be issued by the Contractor prior to any filling on the formation level to the Superintendent/CQA Consultant 24 hours in advance of intent to fill, for approval. The Superintendent's/CQA Consultant's acceptance or non-acceptance of the formation surface does not remove the liability for the works from the Contractor.

5.5 Filling

5.5.1 General Filling

This Specification defines general fill as material to be used in fill locations upon which embankments and other areas of structural fill are not required. All general fill shall still meet the requirements for suitable materials as per AS 3798 and be deemed acceptable by the Superintendent.

Filling shall, wherever practicable, be undertaken immediately after the specified operations preceding it have been completed. Filling shall not, however, be commenced until the works to be covered have achieved a strength sufficient to withstand all loading imposed thereon.

Filling around tanks and other structures shall be undertaken in such a manner as to avoid uneven loading.

No filling shall take place in water. All filling with on-site won and imported fill material shall be compacted in accordance with AS 3798. Unless specified elsewhere, general fill shall be compacted to 95% of its maximum dry density in layers not exceeding 300mm, unconsolidated thickness and compacted to form stable backfill.

General Filling will be subject to Level 2 Sampling and Testing as defined in AS 3798, with additional inspections as required within this specification.

5.5.2 Formation Preparation

Subgrade preparation shall be completed in all areas where a structural fill is to be placed.

The subgrade surface shall be constructed to the shape and levels as shown in the Drawings and to the specified requirements and tolerances of this Clause.

During the whole of the compaction process the moisture content, at any point in the Lot, of the subgrade material shall be within ±2% of the optimum moisture content for that material > 95% MMDD.

The completed subgrade layer shall be in a homogeneous uniformly bonded condition with no evidence of layering or disintegration.

The completed subgrade surface shall be maintained in its conforming condition until construction commences and shall be watered as necessary to prevent shrinkage cracking, dusting or loosening of its surface.

Where material for a depth of 150mm below the subgrade surface contains more than 20% by mass of material retained on a 37.5mm sieve then that material shall be compacted as detailed in Section 5.4.8 of this Specification except that the vibratory pad-foot rolling shall be followed by no less than six (6) complete coverage by a fully ballasted 15 tonne rubber tyred roller.

The shape of the subgrade surface shall be deemed to be conforming when the maximum deviation from a 3m straight edge placed in any position on the surface does not exceed 15mm.

5.5.3 Sub-base

The sub-base shall be installed to the grades and levels as shown on the provided Drawings. The surface shall be smooth, free of debris, roots, sticks and sharp rocks.

The sub-base shall be compacted as per the requirements in Section 5.4.8 of this Specification.

The sub-base should be approved by the Superintendent prior to subsequent layers being placed on the sub-base.

5.5.4 Finishing of Batters and Ground Surfaces

Except during the construction of benched or stepped batters, batter slopes shall be smoothly shaped to a uniform plane from top to bottom as shown on the Drawings.

The top and toe of all batters shall be rounded, where practical, to match the shape of the surrounding topography as shown in the Drawings. Typical cross-section for rounding of batter line edges, unless otherwise specified in the Contract.

The surface of all batters and other areas nominated for revegetation and landscaping works shall be excavated and filled, shaped and/or graded as necessary to achieve the finished soil levels and contours nominated in the Drawings, prior to any surface preparation and soil improvements.

The toe of mounds shall be graded evenly to meet adjoining surface levels. The ground surface shall be shaped and/or graded evenly to avoid abrupt changes in levels abutting structures and paved surfaces.

5.6 Engineered Clay Attenuation Layer

Placement of the Engineered Clay Attenuation Layer will be subject to Level 2 Sampling and Testing as defined in AS 3798, with additional inspections as required within this specification.

5.6.1 Conditioning

Clay is to be sourced from the borrow area stockpiles. It is recommended that the clay is moisture conditioned prior to placement as the attenuation layer. Due to the nature of the material to be used in the engineered clay attenuation layer, conditioning of the material, by thorough mixing and

breaking down of clay clods, and where appropriate water addition, is required prior to placement and compaction. Under no circumstances should clay clods of greater than 300mm across be placed; if present large clay clods must be thoroughly broken down prior to placement.

5.6.2 Compaction

A vibratory sheepsfoot/padfoot roller or other suitable compaction plant approved by the Superintendent/CQA Consultant should be used for construction of the clay liner. The surface of compacted clay shall be sealed with a smooth roller after each lift. The smooth surface is then to be scarified/lightly tyned and watered before the next lift of clay is placed. The Contractor shall submit with its completed Tender, a method statement detailing the plant, conditioning and compaction techniques the Contractor proposes to use. Uncompacted lift thickness must not exceed 300mm.

Clay material shall have a moisture content, during and after compaction, within the range of optimum moisture content (OMC) -2% to +2% as determined by the methods of test AS1289, to >95% MMDD.

5.6.2.1 *Field Trial*

To assess the Contractor's proposed placement and compaction procedures a Field Trial of attenuation layer construction will be carried out. The trial should be carried out in an area not less than 15m x 10m and consist of two lifts of clay placement.

The purpose of the Field Trials shall be to provide field verification of the moisture/density relationships as determined from the characterisation testing. The following aspects of the mineral liner installation shall be evaluated for each layer of the field trial.

- Material handling and placement requirements;
- Compaction equipment and procedures;
- Number of passes of equipment necessary to achieve the required results; and
- Testing of the clay shall be undertaken after each lift has been placed and compacted.

If a Nuclear Density gauge is utilised for field testing the trial shall be used to calibrate the gauge against adjacent sand replacement or core cutter in-situ density test methods, with a minimum of five (5 No.) corresponding samples. One (1 No.) bulk sample shall be submitted to the laboratory for grading and Atterberg testing.

The calibration will only be applicable to the actual nuclear density gauge as verified by serial number, used as part of the field trial. The results of the Field Trial shall be submitted to the CQA Consultant for approval.

If the results of Field Trials are unsatisfactory, the Field Trial area shall be excavated and removed. The Contractor shall then submit the Contractor's proposals for a revised procedure to the Superintendent/CQA Consultant for approval before continuing with further field trials.

The contractor may also propose to remediate the unsatisfactory trial area through further compactive effort / conditioning, followed by re-testing, until the clay meets the performance specification for all criteria. Once the trial liner has been proven to meet the specification, the trial area may be incorporated into the works. The acceptance of the engineered attenuation field trial constitutes a **Hold Point**.

5.6.3 Testing

The Contractor shall undertake the following compliance tests:

Table 5-2: Engineered Clay Attenuation Liner Testing Requirements

Test	Frequency
In-situ dry density/moisture	1 per 500 m^3 or 1 per 2,500 m^2 per clay lift or 3 test per lot, whichever requires the most tests
Laboratory permeability tests (water)	1 per 5,000 m^3
Laboratory permeability tests (50,000 ppm NaCl)	1 per 5,000 m^3
Grading Analysis (to clay size / inc hydrometer)	1 per 2,500m^3
Plasticity Index/Atterberg Limits	1 per 2,500 m^3
MMDD Compaction	1 per 2,500 m^3

Note: Permeability to be assessed when compacted to a Dry Density Ratio of 95% for MMDD in accordance with AS1289

All laboratory testing shall be undertaken by a NATA accredited laboratory, approved by the Supervisor.

The in-situ field dry density shall be measured using either the sand replacement method, core cutter method, or by a nuclear density gauge. If a nuclear gauge is used the readings will be verified by core cutter or sand replacement at a minimum of 1 per 10 nuclear gauge readings. All drill rod penetrations from the nuclear density gauge testing must be backfilled with bentonite granules up to 75mm of the clay surface then plugged with clay.

The undisturbed samples for laboratory permeability testing shall be taken by the Contractor from the finished attenuation layer under the supervision of the Superintendent/CQA Consultant. The samples shall be taken by placing a thin-walled sample tube, 150 to 300 mm in length, upright on the completed material and jacking the tube down vertically and steadily. Upon excavation, the samples shall be immediately sealed, labelled and sent to a NATA accredited laboratory (approved by the Superintendent/CQA Consultant) for determination of permeability.

All perforations made in the clay liner for testing shall be backfilled in a manner approved by the Superintendent/CQA Consultant.

All test results shall be submitted to the Superintendent and CQA Consultant, detailing sample location, level, depth and date taken, for approval. The acceptance of the engineered attenuation layer testing constitutes a **Hold Point**.

5.6.4 Rectification of Works

If the field testing demonstrates that the compaction requirements are not being attained the Contractor must carry out the following at the Contractor's own expense:

- Undertake additional works on the layer as necessary such that subsequent testing of the layer meets the required compaction requirement. This may include such measures as wetting up or drying of placed materials, additional passes of the compacting plant or other measures as deemed suitable by the Superintendent/CQA Consultant.

- Remove the part of the layer demonstrated to have not met the required compaction requirement and replace it to the satisfaction of the Superintendent/CQA Consultant.

5.6.5 Tolerances

As part of the Construction Quality Assurance programme the Superintendent/CQA Consultant must verify the engineered clay attenuation layer thickness. Thickness shall be calculated from the survey data. The Contractor should ensure all survey data is passed to the Superintendent and CQA Consultant within 3 days of undertaking the survey, for approval to demonstrate the required installation thickness has been met. The acceptance of the engineered attenuation layer thickness constitutes a **Hold Point**, which requires sign-off by the Superintendent/CQA Consultant prior to installation of subsequent geosynthetic layers.

The tolerances for the final surface levels of clay lining are: -0mm / +50mm.

5.6.6 Protection and Finished Surface Preparation

The Contractor shall protect the surface of the attenuation layer from desiccation prior to geosynthetic placement. Protection may be in the form of a thin plastic sheet or delaying final trimming prior to liner installation, but in all cases, shall require the prior approval of the CQA Consultant. Surfaces containing desiccation cracks exceeding 12mm deep or exhibiting swelling, heaving or other similar conditions shall be replaced or reworked by the Contractor to the approval of the Superintendent/CQA Consultant.

The Contractor shall prepare the final Engineered Attenuation Layer to provide a hard, unyielding, and smooth surface free from any protrusions that could compromise the overlying geosynthetics. The surface must not contain excessive moisture, abrupt grade variations, or irregularities that could result in damage to the overlying geosynthetics. Completion of this final surface preparation constitutes a **Hold Point**.

6 Geosynthetic Liners

6.1 General

This section outlines the supply and installation of all geosynthetic materials necessary for the completion of the project. This section should be read in conjunction with the CQA Plan as described in the Appendix C of this Specification.

6.2 Codes & Standards

The works shall comply with all current Australian Standards and Statutory regulations where applicable, unless specified otherwise in this Specification. In particular, the following shall apply:

- ASTM D570 Test Method for Water Adsorption of Plastics;
- ASTM D638 Test Method for Tensile Properties of Plastics;
- ASTM D696 Test Method for Coefficient of Linear Thermal Expansion of Plastics;
- ASTM D746 Test Method for Brittleness Temperature of Plastics and Elastomers by Impact;
- ASTM D751 Method of Testing Coated Fabrics;
- ASTM D792 Test Method for Density and Specific Gravity (Relative Density) of Plastics by Displacement;
- ASTM D1004 Test Method for Tear Resistance (Graves Tear) of Plastic Film and Sheeting;
- ASTM D1238 Test Method for Melt Flow Rates of Thermoplastics by Extrusion Plastometer;
- ASTM D1505 Test Method for Density of Plastics by the Density-Gradient Technique;
- ASTM D4218 Test Method for Carbon Black in Olefin Plastics;
- ASTM D1777 Test Method for Thickness of Textile Materials;
- ASTM D1822 Test Method for Tensile-Impact Resistance of Plastics;
- ASTM D3895 Test Method for Oxidative-Induction Time of Polyolefins by Differential Scanning Calorimetry;
- ASTM D4218 Test Method for Determination of Carbon Black Content in Polyethylene Compounds by the Muffle Furnace Technique;
- ASTM D4437 Non-destructive Testing (NDT) for Determining the Integrity of Field Seams Used in Joining Flexible Polymeric Sheet Geomembranes;
- ASTM D4595 Test Method for Tensile Properties of Geotextiles by the Wide-Width Strip Method;
- ASTM D4716 Test Method Determining the (In-plane) Flow Rate per Unit Width and Hydraulic Transmissivity of a Geosynthetic Using a Constant Head;
- ASTM D4833 Test Method for Index Puncture Resistance of Geomembranes and Related Products;
- ASTM D5385 Test Method for Hydrostatic Pressure Resistance of Waterproofing Membranes;
- ASTM D5397 Test Method for Evaluation of Stress Crack Resistance of Polyolefin Geomembranes Using Notched Constant Tensile Load Test;
- ASTM D5514 Test Method for Large Scale Hydrostatic Puncture Testing of Geosynthetics;

- ASTM D5596 Test Method for Microscopic Evaluation of the Dispersion of Carbon Black in Polyolefin Geosynthetics;
- ASTM D5617 Test Method for Multi- Axial Tension Test for Geosynthetics;
- ASTM D5641 Standard Practice for Geomembrane Seam Evaluation by Vacuum Chamber;
- ASTM D5721 Standard Practice for Air-Oven Aging of Polyolefin Geomembranes;
- ASTM D5820 Standard Practice for Pressurized Air Channel Evaluation of Duel-Seamed Geomembranes;
- ASTM D5885 Test Method for Oxidative Induction Time of Polyolefin Geosynthetics by High-Pressure Differential Scanning Calorimetry;
- ASTM D5887 Test Method for Measurement of Index Flux Through Saturated Geosynthetic Clay Liner Specimens Using a Flexible Wall Permeameter;
- ASTM D5890 Test Method for Swell Index of Clay Mineral Component of Geosynthetic Clay Liners;
- ASTM D5891 Test Method for Fluid Loss of Clay Component of Geosynthetic Clay Liners;
- ASTM D5993 Test Method for Measuring the Mass Per Unit Area of Geosynthetic Clay Liners;
- ASTM D5994 Test Method for Measuring Core Thickness of Textured Geomembranes;
- ASTM D6392 Test Method for Determining the Integrity of Nonreinforced Geomembrane Seams Produced Using Thermo-Fusion Methods;
- ASTM D6496 Test Method for Determining Average Bonding Peel Strength Between Top and Bottom Layers of Needle-Punched Geosynthetic Clay Liners;
- ASTM D6693 Test Method for Determining Tensile Properties of Nonreinforced Polyethylene and Nonreinforced Flexible Polypropylene Geomembranes;
- ASTM D7238 Test Method for Effect of Exposure of Unreinforced Polyolefin Geomembrane Using Fluorescent UV Condensation Apparatus;
- ASTM D7466 Test Method for Measuring Asperity Height of Textured Geomembranes;
- AS 1289.2.1.1 Methods of Testing Soils for Engineering Purposes: Soil Moisture Content Tests – Determination of the Moisture Content of a Soil – Oven Drying Method;
- AS 3706.1 Geotextiles – Methods of Test: General Requirements, Sampling, Conditioning, Basic Physical Properties and Statistical Analysis;
- AS 3706.2 Geotextiles – Methods of Test: Determination of Tensile Properties – Wide Strip and Grab Method;
- AS 3706.3 Geotextiles – Methods of Test: Determination of Tearing Strength - Trapezoidal Method;
- AS 3706.4 Geotextiles – Methods of Test: Determination of Burst Strength - California Bearing Ratio (CBR) - Plunger Method;
- AS 3706.5 Geotextiles – Methods of Test: Determination of Puncture Resistance – Drop Cone Method
- AS 3706.6 Geotextiles – Methods of Test: Determination of Seam Strength;
- AS 3706.9 Geotextiles – Methods of Test: Determination of Permittivity;
- ISO 9001 Quality Systems - Model for Quality Assurance in Design, Development, Production, Installation and Servicing;
- GRI-GM13 Standard Specification for HDPE Geomembranes;

- GRI-GM19 Seam Strength of Thermally Bonded Geomembranes;
- LFE2 Cylinder Testing Geomembranes and their Protective Materials;
- EN 13719 Geotextiles and Geotextile-Related Products – Determination of the Long-Term Protection Efficiency of Geotextiles in Contact with Geosynthetic Barriers;
- EN 14574 Geosynthetics – Determination of the pyramid puncture resistance of supported geosynthetics

6.3 Environmental Conditions

The Contractor is to take whatever measures are necessary to ensure the timely and effective execution of the works without compromising workmanship, safety or seaming quality. The Contractor shall be responsible for provision of all temporary protection and anchorage for the geosynthetic materials.

6.4 Supply, Handling and Storage

All materials supplied shall be manufactured and provided in accordance with a quality system approved by the Superintendent/CQA Consultant.

The Contractor shall be responsible for all freight, transportation to Site, handling and storage, including security. It is the Contractor's responsibility to prevent any damage of the material due to weather. If the materials are damaged due to any of these activities, including the weather, and subsequently rejected for use by the Superintendent/CQA Consultant, then no claims against the Principal can be made.

Lining materials are generally delivered in rolls weighing up to 1,500kg. For handling and deployment it is considered by the Principal to be necessary to support this weight using an appropriate core pipe which must not deflect more than 50mm as measured from end to midpoint when a full roll is lifted.

Lifting chains or straps rated for at least twice the load of the roll should be used in combination with a spreader bar. The spreader bar must be wide enough to ensure that the lifting chains or straps do not chafe against the ends of the roll, which must be able to rotate freely during installation.

All lining components must be handled with care to avoid damage to the material. Any damaged geosynthetic liner material shall be replaced at the Contractor's expense. Delays in shipping geosynthetic materials shall not qualify for claims for Extension of Time.

Each roll of geosynthetics shall bear a label which identifies the following:

- Manufacturer;
- Product identification;
- Roll number;
- Raw material;
- Batch number;
- Roll width; and
- Roll length.

Lining geosynthetics shall be stacked in accordance with the Manufacturer's recommendations. The Superintendent may direct the Contractor to make adjustments to the stored materials if evidence of damage is observed. Any defects or damage detected shall be repaired to acceptable standards or totally replaced. The rolls shall not be stored on ground conditions which are likely to impose damage or affect the integrity of its long-term performance.

6.4.1 Subgrade Acceptance

The geosynthetics shall, except where stated, be deployed on prepared subgrade. The subgrade preparation shall be such that damage will not be caused to the geomembrane either during installation or during operation. The subgrade material shall be placed and compacted such that the geomembrane will be in continuous contact with the layer and the geomembrane shall not be stretched or bridged over any hollows or humps.

The installer shall certify in writing that the surface on which the geosynthetic will be installed is acceptable. The acceptance of the engineered attenuation surface constitutes a **Hold Point**.

After the supporting subgrade has been accepted by the Contractor it will be the Contractor's responsibility to maintain its condition and to indicate to the Superintendent/CQA Consultant any change in the supporting soil condition that may require repair work. The Contractor will ensure that the supporting soil is repaired prior to placement of the relevant panels of geosynthetics.

6.5 Geosynthetic Clay Liner

The Geosynthetic Clay Liner (GCL) shall be a needle punched multi-layered system comprising two layers of geotextiles encapsulating a layer of dry bentonite.

The bentonite shall be powdered or granulated meeting the requirements in Table 6-1.

Table 6-1: Bentonite Minimum Requirements

Property	Range or Value
Montmorillonite Content	> 70% wt
Carbonate Content	<1 - 2% wt
Bentonite Form	Natural Na bentonite or >80% wt sodium as activated bentonite
Particle Size	Powdered (e.g 80% passing 75 micron sieve) or Granulated (e.g <1% passing 75 micron sieve)
Cation Exchange Capacity	≥ 70 meg/100g (or cmol/kg)
Free Swell Index	≥ 24 ml/2g

No additives to the bentonite shall be allowed unless the supplier can demonstrate the nature, suitability and long-term durability of the additive. In all cases the final decision regarding acceptability shall be made by the Superintendent.

The GCL shall meet the requirements of Table 6-2.

Table 6-2: Geosynthetic Clay Liner Minimum Requirements

Property	Unit	Range or Value

Geotextile Component Cover Layer Carrier Layer	 g/m² (MARV) g/m² (MARV)	 ≥ 240 ≥ 350
Bentonite Component Mass per unit area Swell Index Fluid Loss	 g/m² (MARV)/(Typical) ml/2g ml	 ≥ 3,700 / ≥ 4,250 @ 0% MC ≥ 24 ≤ 18
Geosynthetic Clay Liner Mass per unit area Thickness Maximum Tensile Strength (MD) CBR/Puncture Resistance Peel Strength	 g/m² mm kN/m (MARV)/(Typical) N (MARV)/(Typical) N/m	 ≥ 4,000 @ 0% MC ≥ 6 ≥ 12 / ≥ 15 ≥ 3,900 / ≥ 4,900 >360
Hydraulic Conductivity/Permeability	m/s (MaxARV) /(Typical)	≤ 3.0×10^{-11} / ≤ 2.4×10^{-11}

The Contractor is required to submit the material data sheets to the Designer for review prior to procuring the material. The Designer's acceptance of the material data sheets constitutes a **Hold Point.**

No transverse jointing/overlapping of geosynthetic panels will be allowed on side slopes. The Contractors shall ensure that ***bespoke roll lengths*** are manufactured to ensure that rolls are installed within the anchor trenches and extend down the slopes to a minimum of 2m onto the cell base.

The use of additional reinforcing geotextiles above or below the GCL to provide sufficient angle of internal friction on the side slopes shall be allowed subject to calculations provided and subject to the final decision of the Superintendent.

Prior to using an alternate GCL, the Contractor must furnish independent test results demonstrating that the proposed alternative material meets all requirements of this Specification and must obtain prior approval of the alternative GCL by the Superintendent.

6.5.1 GCL Acceptance

GCL conformance testing shall be undertaken by the Contractor. Materials shall not be incorporated into the works until the Superintendent/CQA Consultant has assessed the laboratory results.

The Contractor shall submit the laboratory test results to the Superintendent/CQA Consultant for approval of the use of the materials in the works, at the earliest opportunity. Any delay by the Contractor in obtaining the test results shall be at the Contractor's expense and the Contractor shall not be entitled to any extension of time for the Contract due to such delay unless the

Superintendent/CQA Consultant has taken more than seven (7) days to reply to the Contractor's submission. Acceptance of GCL conformance testing constitutes a **Hold Point**.

Testing will be undertaken at an accredited, independent third-party laboratory as approved by the Superintendent/CQA Consultant. In addition, the CQA Consultant will undertake on-site visual inspection of the GCL roll delivered to the Site. All Conformance Testing and Visual Inspections are detailed within Table 6-3.

Table 6-3: Minimum CQA Testing for GCL

Property	Frequency	Standards
Conformance Testing		
Thickness (dry)	1 sample per 2,500m^2	ASTM D1777
Mass per unit area of bentonite component of GCL	1 sample per 2,500m^2	ASTM D5993
Mass per unit area of GCL	1 sample per 2,500m^2	ASTM D5993
Montmorillonite content (X-ray diffraction method)	1 sample per 10,000m^2	
Cation exchange capacity of bentonite (methylene blue method)	1 sample per 20,000m^2	
Mass/unit length of bentonite in overlaps (visual inspection and weighting)	1 per 2,500m^2	ASTM D5993
Moisture content of bentonite	Daily visual inspections	AS 1289.2.1.1
Swell index/free swell of clay	1 sample per 2,500m^2	ASTM D5890
Fluid Loss	1 sample per 5,000m^2	ASTM D5891
Peel strength (for needle-punched products only)	1 sample per 2,500m^2	ASTM D6496
Permeability	1 sample per 2,500 m^2	ASTM D5887
Tensile strength	1 sample per 25,000m^2	ASTM D4595
CBR of geotextile	1 sample per 10,000m^2	AS 3706.4
Puncture resistance of geotextile	1 sample per 25,000m^2	AS 3706.5
Index Flux	1 sample per 25,000m^2	ASTM D5887
Visual Inspection of GCL (on arrival and during placement at the Site)		
Colour, thickness, needle punching, presence of needles or broken needles, and sewing density or other faults in the material	Every Roll	
Thickness of GCL (i.e. uniformity of bentonite distribution) and apparent variations in the as placed moisture distribution		
Thickness of GCL (i.e. uniformity of bentonite distribution) and apparent variations in the as placed moisture distribution	Each roll during placement. If thickness appears to be variable a check of the variability of the mass per unit area should be conducted	

All conformance tests must be supervised, reviewed, accepted and reported by the CQA Consultant before deployment of the geosynthetic clay liner. All sampling taken from the GCL at the Manufacturer' premises or Site shall be under the CQA Consultant's supervision. This is a Hold Point.

The NATA laboratory shall issue all results to the Superintendent/CQA Consultant at the same time as they are issued to the Contractor. The Contractor and the NATA laboratory shall provide a signed disclosure confirming this procedure has been followed.

6.5.2 GCL Installation

The laying and installation of all GCL shall follow the Manufacturer's details as well as the requirements as specified. There shall be **no trafficking directly on the GCL** once installed.

The method of installation of the GCL shall ensure that the following are complied with:

- On slopes, the GCL shall be securely anchored and the GCL material then deployed down the slope in such a manner as to keep the GCL panel in tension. The dimensions of the anchor trenches are as shown on the Drawings;
- Seams shall be placed perpendicular to the line of slope. Horizontal seams shall only be permitted on the face of the slope where directed by the contract drawings;
- The Contractors shall ensure that bespoke roll lengths are manufactured to ensure that rolls are installed within the anchor trenches and extend down the slopes to a minimum of 2m onto the cell base. However, where slope lengths are longer than manufactured roll lengths, the GCL is to be secured in intermediate anchor trenches. Upslope panels will rainlap (roof-tile) downslope panels with a minimum overlap of 1.0m;
- The Contractor shall take all necessary precautions to prevent damage to the underlying layers during placement of the GCL;
- During placement of the GCL, care shall be taken not to entrap beneath the GCL, any stones, excessive dust or moisture that could damage the GCL;
- After installation, a visual examination of the GCL shall be carried out to ensure that no potentially harmful foreign objects, contaminated soil or damaged areas are present; and
- Excess loss of bentonite on edges during deployment should be minimised.
- The overlaps shall be formed by placing the up-slope panel above the down-slope panels replicating a "roof tile" style arrangement.

The seams shall have a minimum overlap of 300mm and shall be joined by the addition of bentonite paste, applied to a minimum width of 200mm and a nominal thickness of 10mm as per Manufacturer's installation guidelines, or equivalent application of powdered bentonite to a minimum of 0.4kg/m length of seam, unless the GCL has impregnated surfaces along sheet edges and is installed under the Manufacturer's guidelines. The CQA Consultant will visually inspect all seams and shall reserve the right to remove samples for weighing.

No more GCL material will be deployed during one working day than can be covered by the end of that day. GCL deployment shall not be undertaken during precipitation. The Contractor shall ensure full protection is afforded to the GCL so that premature hydration does not occur.

Acceptance of the GCL installation constitutes a **Hold Point**.

6.5.3 GCL Repair Procedures

Any portion of the GCL exhibiting flaws shall be repaired. Prior to the acceptance of the installed GCL, the contractor shall locate and repair all damaged areas of the liner. Defects or damage can be identified by rips, tears, premature hydration of the GCL or delamination of the geotextiles.

Rips or tears in the GCL shall be covered by another piece of material meeting the project specifications. The material shall extend over the entire damaged area with a minimum 300mm overlap in all directions. Addition of bentonite shall be in accordance with Manufacturer's recommendations.

Where the GCL has been exposed to moisture and has prematurely hydrated prior to placement of overlying material, the material shall be removed and replaced with material meeting the specification.

6.5.4 GCL Materials Placement

Construction vehicles shall not be allowed to operate directly on top of the GCL. The Contractor is to submit method statements and Plant details for the approval of the Superintendent prior to placement.

6.6 Geomembrane (HDPE)

The raw material used for High Density Polyethylene (HDPE) geomembrane manufacture shall be first quality virgin resin of the type nominated with no more than 10% factory re-work material and no post-consumer resin. The quality of the HDPE geomembrane shall be in accordance with the requirements of the Geosynthetic Research Institute (GRI) - GM13 as indicated on Table 6-4 and Table 6-5.

The geomembrane liner shall be a new, first-quality product designed specifically for the purpose of hydraulic containment and a thickness of not less than that specified. The membrane shall be uniform and free of pin-holes, blisters, undispersed raw materials and contamination by foreign matter. The membrane liner shall be shop manufactured in rolls to a seamless width of not less than 5 metres, each roll identifiable in thickness, length and Manufacturer’s roll number.

Any defects such as holes, tears, blisters, ‘fish eyes’, delamination, undispersed raw materials or visible non-uniformity or contamination by foreign matter which in the opinion of the Superintendent is detrimental to the long service life required of the membrane liner, shall be grounds for rejection of the geomembrane liner material.

Defects which are considered as minor by the Superintendent shall be repaired in the presence of the Superintendent. Such repair shall be carried out using the extrusion fusion welding technique in accordance with the Manufacturer’s recommendation and tested in a manner agreeable to the Superintendent.

A material warranty of 20 years is required from the geomembrane Manufacturer. The Contractor shall provide the warranty in writing prior to the commencement of geomembrane installation.

The Contractor is required to submit the material data sheets to the Designer for review prior to procuring the material. The Designer’s acceptance of the material data sheets constitutes a **Hold Point**

Table 6-4: Raw Material (Polymer Resin) – Minimum Test Value Required

Property	Test Method	Standard HDPE
Density	ASTM D1505 or D792	0.935g/cm^3
Melt Flow Index (minimum) At 190ºC/21.6kg At 190˚C/5kg	ASTM D1238	 <10g/10min <1g/10min
Oxidative Induction Time Standard OIT	ASTM D3895	100 mins

The required minimum test values for geomembrane are set out in Table 6-5.

Table 6-5: High Density Polyethylene (HDPE) Geomembrane - Textured

Properties		Test Method	0.75mm	1.00mm	1.25mm	1.50mm	2.00mm	2.50mm	3.00mm	Minimum Testing Frequency
Thickness – mils (min. ave.)	Lowest individual for 8 out of 10 values	D5199	nom. -10%	nom. -10%	nom. -10%	nom. -10%	**nom. -10%**	nom. -10%	nom. -10%	Per Roll
	Lowest individual for any of the 10 values		-5% -15%	-5% -15%	-5% -15%	-5% -15%	**-5% -15%**	-5% -15%	-5% -15%	
Asperity Height mils (min. ave.)[1]		GM 12	0.40mm	0.40mm	0.40mm	0.40mm	**0.40mm**	0.40mm	0.40mm	Every Second Roll[2]
Density (min. ave.)		D1505/D792	0.940 g/cc	0.940 g/cc	0.940 g/cc	0.940 g/cc	**0.940 g/cc**	0.940 g/cc	0.940 g/cc	90,000 kg
Tensile Properties (min. ave.)[2]	Yield Strength	D6693 Type IV	11 kN/m	15 kN/m	18 kN/m	22 kN/m	**29 kN/m**	37 kN/m	44 kN/m	9,000 kg
	Break Strength		8 kN/m	10 kN/m	13 kN/m	16 kN/m	**21 kN/m**	26 kN/m	32 kN/m	
	Yield Elongation		12%	12%	12%	12%	**12%**	12%	12%	
	Break Elongation		100%	100%	100%	100%	**100%**	100%	100%	
Tear Resistance (min. ave.)		D1004	93 N	125 N	156 N	187 N	**249 N**	311 N	374 N	20,000 kg
Puncture Resistance (min. ave.)		D4833	200 N	267 N	333 N	400 N	**534 N**	667 N	800 N	20,000 kg
Stress Crack Resistance[3]		D5397 (app.)	500 hr.	500 hr.	500 hr.	500 hr.	**500 hr.**	500 hr.	500 hr.	Per GRI GM 10
Carbon Black Content (range)		D4218[4]	2.0% - 3.0%	2.0% - 3.0%	2.0% - 3.0%	2.0% - 3.0%	**2.0% - 3.0%**	2.0% - 3.0%	2.0% - 3.0%	9,000 kg
Carbon Black Dispersion		D5596	Note 5	Note 5	Note 5	Note 5	**Note 5**	Note 5	Note 5	20,000 kg
Oxidative Induction Time (min. ave)[6]	Standard OIT, or	D8117	100 min.	100 min.	100 min.	100 min.	**100 min.**	100 min.	100 min.	90,000 kg
	High Pressure OIT	D5885	400 min.	400 min.	400 min.	400 min.	**400 min.**	400 min.	400 min.	
Oven Aging at 85°C [6,7]	Standard OIT (min. ave.) - % retained after 90 days, or	D5721 D8117	55%	55%	55%	55%	**55%**	55%	55%	Per each formulation
	High Pressure OIT (min. ave.) - % retained after 90 days	D5885	80%	80%	80%	80%	**80%**	80%	80%	
UV Resistance[8]	Standard OIT (min. ave.), or	D8117	Note 9	Note 9	Note 9	Note 9	**Note 9**	Note 9	Note 9	Per each formulation
	High Pressure OIT (min. ave.) - % retained after 1,600 hrs[10]	D5885	50%	50%	50%	50%	**50%**	50%	50%	

1. *Alternate the measurement side for double sided textured sheet.*
2. *Machine direction (MD) and cross machine direction (XMD) average values should be on the basis of 5 test specimens each direction.*
   Yield elongation is calculated using a gauge length of 33mm.
   Break elongation is calculated using a gauge length of 50mm.
3. *The SP-NCTL test is not appropriate for testing geomembranes with textured or irregular rough surfaces. Test should be conducted on smooth edges of textured rolls or on smooth sheets the same formulation as being used for the textured sheet materials.*
   The yield stress used to calculate the applied load for the SP-NCTL test should be the manufacturer's mean value Via MQC testing.
4. *Other methods such as D 4218 (muffle furnace) or microwave methods are acceptable if an appropriate correlation to D 1603 (tube furnace) can be established.*
5. *Carbon black dispersion (only near spherical agglomerates) 10 different views:*
   9 in categories 1 or 2 and 1 in category 3.
6. *The manufacturer has the option to select either one of the OIT methods listed to evaluate the antioxidant content in the geomembrane.*
7. *It is also recommended to evaluate samples at 30 and 60 days to compare with the 90 day response.*
8. *The condition of the test should be 20 hr. UV cycle at 75°C followed by 4 hr condensation at 60°C.*
9. *Not recommended since the high temperature of the Std-OIT test produces an unrealistic result for some of the antioxidants in the UV exposed samples.*
10. *UV resistance is based on percent retained value regardless of the original HP-OIT value.*

6.6.1 Geomembrane Conformance Testing Requirements

As a minimum, the tests outlined in Table 6-6 should be completed.

Geomembrane conformance testing shall be undertaken by the Contractor. All conformance sampling shall be under the CQA Consultant's supervision, whether at the Manufacturer' premises or onsite. Materials shall not be incorporated into the works until the Superintendent/CQA Consultant has assessed the laboratory results, which comprises a **Hold Point**.

The Contractor shall submit the laboratory test results to the Superintendent/CQA Consultant for approval of the use of the materials in the works, at the earliest opportunity. Any delay by the Contractor in obtaining the test results shall be at the Contractor's expense and the Contractor shall not be entitled to any extension of time for the Contract due to such delay unless the Superintendent/CQA Consultant has taken more than seven (7) days to reply to the Contractor's submission. Acceptance of the HDPE conformance testing constitutes a **Hold Point**.

Testing will be undertaken at an accredited, independent third-party laboratory as approved by the Superintendent/CQA Consultant.

Table 6-6: Minimum CQA Testing for Geomembranes

Item	Property	Standards	Frequency per Geomembrane Type
Conformance Testing	Thickness	ASTM D5994	One sample per 5,000m², or every five rolls delivered to Site, whichever is the greatest number of tests
	Asperity Height (textured only)	ASTM D7466	
	Density	ASTM D1505, ASTM D792	
	Tensile properties (yield and break stress, yield and break elongation)	ASTM D6693 type IV	
	Puncture resistance	ASTM D4833	
	Tear resistance	ASTM D1004	
	Carbon black content	ASTM D1603	
	Carbon black dispersion	ASTM D5596	
	Stress crack resistance	ASTM D5397	One sample every 10,000m², or resin type or manufacturing run (HDPE only)
	Oxidative induction time	ASTM D8117, ASTM D5885	
	Axi-Symmetric break resistance strain	ASTM D5617	Per formulation (LLDPE only)
	Oxidative induction time	ASTM D8117, ASTM D5885	One sample every 10,000m², or resin type or manufacturing run (LLDPE only MQC)
	Oven ageing and oxidative induction Time	ASTM D5721, ASTM D8117, ASTM D5885	

Item	Property	Standards	Frequency per Geomembrane Type
Start-up test weld	Welding equipment		Checked daily at start of works, and whenever the welding equipment is shut-off for more than one hour. Also after significant changes in weather conditions
	Weld conditions		Test weld strips will be required whenever personnel or equipment are changed and/or wide temperature fluctuations are experienced. Minimum 1.5m continuous seam
Destructive weld testing	Onsite, hand tensiometer in peel mode		1 tab from start and finish of each weld for fusion welds
	Offsite - weld seam strength in peel and shear	ASTM D6392	Every 300m (if fusion weld) Every 150m (if extrusion weld)
Non-destructive weld testing		Air pressure test, ASTM D5820 Vacuum box test, ASTM D5641	All seams over full length
Visual inspection of geomembrane	Tears, punctures, abrasions, cracks, indentations, thin spots, or other faults in the material		Every roll

Note:
(1) All conformance tests must be reviewed, accepted and reported by a CQA Consultant before deployment of the geomembrane.
(2) All testing must be performed on samples taken from the geomembrane delivered to Site under the CQA Consultant supervision.
(3) All laboratory tests must be performed in a third-party independent accredited geosynthetics laboratory.
(4) The required testing frequencies may be revised by the CQA Consultant to conform to improvements in testing methods and/or in the state of the art practice and/or to account for the criticality of the application (i.e. to account for the importance of the geomembrane for the safety of works). Revisions must be approved by the relevant authorities before application.

The NATA laboratory shall issue all results to the Superintendent/CQA Consultant at the same time as they are issued to the Contractor. The Contractor and the NATA laboratory shall provide a signed disclosure confirming this procedure has been followed.

6.6.2 Geomembrane Deployment

The Contractor shall submit a detailed Geomembrane Panel Layout Plan showing the proposed layout and sequence of geomembrane placement not less than one week prior to commencing installation. Geomembrane panels shall be installed in accordance with the Layout Plan as approved by the Superintendent/CQA Consultant.

The Contractor shall arrange the panels so that seams are aligned parallel to the line of maximum slope (i.e. normal to contours), whenever practicable in accordance with accepted good practice.

There shall be no cross tie-in seams between batter and base panels within 2.5m of toe of batter.

The free edges of each panel shall be adequately weighed down with sand bags, tyres or other means approved by the Superintendent/CQA Consultant in readiness for seaming.

The overlaps shall be formed by placing the up-slope panel above the down-slope panels replicating a “roof tile” style arrangement.

The geomembrane is required to be deployed in a controlled manner by hanging the roll on a spreader bar from the arm of an excavator or an approved equivalent and carefully unrolled over the GCL. The geomembrane must not be dragged over the surface of the GCL to avoid scratching and damage of both the geomembrane and GCL. The Contractor must not allow the rolls to move freely down any slope.

The Geomembrane is required to be cut with a hooked blade knife or equivalent approved by the Superintendent.

Field seam layouts shall be arranged to prevent the formation of any X-joins. If an X-join cannot be avoided, the intersection shall be removed and repaired with a patch in accordance with Section 6.6.4.4

6.6.3 Seaming

All seaming shall conform to the methods detailed in the EPA Technical Guidance Document, “The Fabrication of Polyethylene FML Field Seams” (no. EPA/530/SW-09/069, September 1989).

The Contractor shall submit method statements not less than one week prior to commencing installation, detailing the following as a minimum:

- Proposed seaming technique or techniques and their proposed applications;
- Proposed seaming machinery;
- Overlap widths and overlap preparation prior to seaming;
- Proposed acceptable temperature ranges for extrudate and/or hot wedge; and
- Proposed acceptable maximum seaming speed if automated machinery to be used.

The Contractor should be aware of the possible temperature differential at the Site during the installation works. Typical Bureau of Meteorology (BOM) weather statistics from Perth Airport, the closest weather station to the Site at approximately 12.3km, are presented in Table 6-7.

Table 6-7: BOM Perth Airport Monthly Weather Statistics

		Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec

Mean Rainfall (mm)	10.5	15.0	16.2	39.9	97.5	153	155	119	72.6	43.2	26.0	10.8
Mean Max Temp (˚C)	31.8	32.0	29.8	25.7	21.8	19.0	18.0	18.6	20.3	22.8	26.1	29.2
Mean Min Temp (˚C)	17.1	17.6	16.0	13.0	10.4	9.0	8.1	8.1	8.9	10.3	12.8	15.0

To minimise the propagation of wrinkles and tensions during installation due the expansion/contraction of the geomembrane, the Contractor shall be deemed to have allowed for all precautions as deemed necessary by the specialist lining Contractor including welding at night (if required) for all general seaming and tie-in welds.

All night work will require portable lighting. All health and safety controls and costs that are incurred by the Contractor, performing work outside of normal hours shall be deemed to be included in tendered rates.

6.6.3.1 *Trial Seams*

The Contractor shall perform trial seams with each seaming machine and operator at least at the start of each shift, after every four hours of operation, when there is a change in seaming conditions (e.g., tie in seams, smooth to textured seams, smooth to smooth seams, or textured to textured seams), and also following any period of machine shutdown or change of operator.

The trial seams shall be at least 1.5m long in the case of extrusion and fusion seams. On completion of the trial seam, the Contractor shall cut six 25mm wide field tabs normal to the seam spaced along the seam length. The tabs shall be subjected to field qualitative destructive testing using a tensiometer. Four of the six tabs shall be tested in peel mode with the other samples tested in shear mode.

The trial seam will be deemed to have passed qualitative destructive testing if the failure occurs solely in the parent material and does not enter the seam. The seam will be deemed to have failed qualitative destructive testing if any of the failure enters the seam.

If a trial seam fails field destructive testing as specified above, then the seaming machine and the operator shall not be allowed to perform field seaming until the deficiencies are corrected and both machine and operator have achieved a passing trial seam. Trial seaming and destructive testing will be observed by the Superintendent/CQA Consultant.

6.6.3.2 *Field Seams*

The Contractor shall perform field seams only after satisfying trial seam conditions as specified in Section 6.6.3.1 of this Specification. The Contractor shall ensure that all pre-treatment measures (e.g. grinding and cleaning), as specified in EPA/530/SW-89/069 are carried out and that extrudate and/or wedge temperatures are maintained within a range approved by the Superintendent.

The Contractor's attention is drawn to the stipulations in EPA/530/SW-89/069 that:

Seaming is not allowed during rain, hail or snow unless proper precautions, are made to allow the seam to be made on dry geomembrane materials:

- Seaming above saturated soil is not acceptable;
- Ponded water on the soil surface beneath the geomembrane is not acceptable;
- Seaming above frozen ground is not acceptable; and
- Ambient temperature for seaming should be above 5°C.

All field seams shall be completed to the back edge of the anchor trench, i.e. the edge furthest away from the slope or toe bund. Any seam defects falling within the anchor trench shall be repaired in accordance with Section 6.6.4.4 of this Specification.

During construction the specified overlap shall be clearly marked on the edge of the underlying sheet seam prior to seaming. Failure to maintain the minimum overlap may be cause for rejection of the seam.

Extrusion Welding

The Contractor shall verify that extrusion-seaming apparatuses are equipped with gauges giving the relevant temperatures of the extrudate, nozzle, and preheat. In addition, the Contractor shall certify in writing to the Superintendent that the extrudate is compatible with the specifications.

A log of apparatus temperatures, extrudate temperatures, and ambient temperatures at appropriate intervals will be made by the Contractor, during the installation works. Ambient temperatures will be measured approximately 50mm above the geomembrane surface.

Fusion Welding

The Contractor shall ensure that fusion-seaming apparatus comply with the requirements of the Specification. Temperature and pressure settings shall be verified by the Contractor prior to each seaming period, and will be logged (ambient temperatures, seaming apparatus temperatures, speeds). Ambient temperatures will be measured approximately 50mm above the geomembrane surface.

Prior to seaming the Contractor shall confirm that:

- the seam area is clean and free of moisture, dust, dirt, debris of any kind, and foreign material;
- if seam overlap grinding is required, the process is completed within one hour of the seaming operation, and in a way that does not damage the geomembrane;
- if seam overlap grinding is required, less than 10% of the nominal thickness shall be removed;
- the grinding does not extend more than 10mm on either side of the extrusion seam; and
- seams are aligned with the fewest possible number of wrinkles and “fishmouths”.

6.6.4 Sampling and Testing

6.6.4.1 *Non-Destructive Testing*

The Contractor shall perform non-destructive testing along the entire lengths of all field seams including patches and repairs. The Contractor shall submit not less than one week prior to commencing installation a method statement detailing the proposed non-destructive test technique or techniques and the proposed applications.

For air pressure testing of fusion seams, in accordance with ASTM D5820, the test length should be sealed at both ends and an approved pressure feed divide inserted into the air channel. The channel should then be pumped to a pressure of between 25 and 30 psi (~2bar) and allowed to stabilise for 1 minute. The test will have deemed to have failed if the loss of pressure exceeds 10% over a 5-minute period following stabilisation.

Air pressure tests shall be released from the opposite end of the seam to the gauge to verify that the entire seam has been tested and there is no blockage part way along the seam. All pressure test perforations shall be repaired by grinding and welding over the perforation (this also includes needle holes).

For vacuum box testing, in accordance with ASTM D5641, each section of the seam should be tested and observed for a period of not less than 10 seconds. Apply a generous amount of a strong soapy solution and water to the area to be tested to help create a vacuum. Turn on the vacuum pump and set it to produce approximately 0.35bar of vacuum. It is important that an overlap of a minimum of 75mm is maintained every time the vacuum box is moved along the seam.

For spark testing, a length of copper wire shall be placed along the edge of the repair or extrusion welded seam prior to welding. Following welding, a high-tension electrode is passed over the seam, and any faults in the seam are highlighted by a characteristic increased sparking sound and electrical discharge. Any faults shall then be ground to remove any dirt and a further layer of extrudate applied to ensure a seal is formed. The defect shall then be tested again to ensure that the area has been remediated to a suitable manner.

In the event of a field seam failing non-destructive testing the Contractor shall identify and repair the failed area in accordance with Section 6.6.4.4 of this Specification. The Contractor shall then subject the repair to further non-destructive testing until the repair shall pass the test.

The Contractor shall advise the Superintendent/CQA Consultant when the Contractor is ready to commence non-destructive testing and shall not perform non-destructive testing unless the Superintendent/CQA Consultant is in attendance, constituting a **Hold Point**.

6.6.4.2 *Qualitative Destructive Testing*

The Contractor shall cut a 25mm wide field tab from the beginning and end of each completed field seam and shall subject it to qualitative destructive testing in peel mode using a tensiometer, in accordance with ASTM D6392.

The Contractor **shall not** tear overlaps/rip into the seams to check weld quality. Any such damage shall be deemed a defect and repaired in accordance with Section 6.6.4.4.

The seam will be deemed to have passed qualitative destructive testing if the failure occurs solely in the parent material and does not enter the seam. The seam will be deemed to have failed qualitative destructive testing if any of the failure enters the seam.

If a field tab fails qualitative destructive testing, the Contractor shall either:

- reconstruct the seam between two tabs shown to have passed qualitative destructive testing; or
- cut further tabs from 3m to each side of the failed tab and subject these to qualitative destructive testing.

If these tabs pass qualitative destructive testing the Contractor shall reconstruct the seam between the passed locations in accordance with Section 6.6.4.4 of this Specification. If either sample fails, the Contractor shall cut and test further field tabs until an area bounded by two passed locations can be identified. The Contractor shall then reconstruct the failed seam in accordance with Section 6.6.4.4 of this Specification.

The Superintendent/CQA Consultant reserves the right to request the cutting and destructive testing of further field tabs at any locations along the length of a seam. Acceptance of the qualitative HDPE destructive testing constitutes a **Hold Point**.

6.6.4.3 *Quantitative Destructive Testing*

The Contractor shall cut laboratory samples from the field seams when instructed by the CQA Consultant and in any case at a frequency not exceeding 1 sample per 300m (if fusion weld), 1 sample per 150m (if extrusion weld) or one per day of welding of seam performed by an individual machine whichever is greater.

The Contractor shall divide the sample and release sub-sample A to the Superintendent for archiving. The Contractor shall without delay dispatch sub-sample B to an approved geosynthetic laboratory for destructive testing in accordance with Table 6-8, or testing on-site utilising a calibrated tensiometer. The Contractor should note that five tabs should be cut for peel tests and five tabs for shear tests. The laboratory shall report quantitative results and the mode of failure for the tests carried out. The Contractor shall issue copies of the test results certificates to the Superintendent/CQA Consultant immediately upon receipt, within 48 hours of cutting the sample from the installation.

If the samples are tested on-site the Contractor shall provide the calibration certificate to the Superintendent for the field tensiometer prior to undertaking any testing.

The seam will be deemed to have passed quantitative destructive testing if in four out of five tabs:

- The failure occurs solely in the parent material and does not enter the seam;
- The peel strength exceeds that indicated in Table 6-8; and
- The shear strength exceeds that indicated in Table 6-8.

The seam will be deemed to have failed quantitative destructive testing if in more than one out of five tabs:

- Any of the failure enters the seam;
- The peel strength is less than that indicated in Table 6-8; and
- The shear strength is less than that indicated in Table 6-8.

If a seam fails quantitative destructive testing the Contractor shall investigate the seam to each side of the failed sample as specified in Section 6.6.4.2 of this Specification. The Contractor shall cut further laboratory samples from each side of the failed section and perform laboratory tests upon them at the expense of the Contractor until the failed seam is bounded by two passed locations.

The Contractor shall then reconstruct the failed seam in accordance with Section 6.6.4.4 of this Specification. The Superintendent/CQA Consultant may at the Superintendent/CQA Consultant's discretion observe laboratory destructive testing in which event the Contractor shall arrange permission for access to the approved laboratory.

The Contractor shall furnish the CQA Consultant/ Superintendent with a copy of the formal report from the destructive testing detailing the procedures used for testing and including a summary of all results, prior to covering of the geosynthetics. This constitutes a **Hold Point**.

Table 6-8: Geomembrane Field Seam Destructive Testing Criteria

Test	Method	2.0 mm HDPE Requirement (minimum)
Fusion Welds		
Fusion Shear	ASTM D4437	28.0 N/mm (~701N/25mm)
Fusion Peel	ASTM D4437	21.2 N/mm (~530N/25mm)
Extrusion Welds		
Extrusion Shear	ASTM D4437	28.0 N/mm (~701N/25mm)
Extrusion Peel	ASTM D4437	18.2 N/mm (~455N/25mm)

Note:
(1) Peel Test on double fusion welds to be carried out on both welds.
(2) Peel Separation <25% of seam width.
(3) Shear Elongation at failure: Smooth >100% x L, Textured >50% x L.
(4) Both sides of Fusion weld need to pass strength requirements and Film Tear Bond to constitute a pass.
(5) Seam strengths are in accordance with GRI GM 19.

6.6.4.4 *Repairs, Patches and Cap-Strips*

All discontinuities in the geomembrane (whether caused by damage, or failure of geomembrane or seams to conform with Specification, or of sampling or testing or other factors), shall be repaired by the Contractor in the following manner, all holes (including pinholes) in the liner will be patched:

Superficial Defects (Dents and Creases)

- The area shall be prepared in accordance with EPA/530/SW-89/069 and an extra layer of extrudate applied as approved by the Superintendent.

Holes, Pinholes, Cuts & Large Faults

- Large faults, and any holes in the faulted area shall be cut back to remove all imperfections and shall be overlain with a single piece of compatible geomembrane to give a minimum overlap of 100mm in all directions. The area shall then be prepared in accordance with EPA/530/SW-89/069 and seamed in accordance with Section 6.6.3 of this Specification.

Seam Faults

- Faulted extrusion seams shall be overlain with a single piece of compatible geomembrane with a minimum overlap of 100mm in all directions to form a cap strip. The repair may then be completed as for large faults.
- Faulted fusion seams shall be cut back to remove the upper flap, prepared in accordance with EPA/530/SW-89/069, and extruded in accordance with Section 6.6.3 of this Specification.

The Contractor shall test all repairs in accordance with Section 6.6.4.1 of this Specification.

6.6.5 Geomembrane Ballasting

Unless specified otherwise, the Contractor shall design, supply and install the geomembrane/geotextile ballasting system to ensure that the liner will not be adversely affected by

wind and/or thermal movement during installation of the lining system. The ballasting system shall be submitted to the Superintendent/CQA Consultant in writing for approval prior to its use.

The Contractor is to place permanent sandbag surcharge on permanently exposed HDPE geomembrane/protection geotextile on the sideslopes that will not be covered by another layer at a minimum of 2m spacing along the seams, change of grade between the basal and sideslopes and external perimeter of the geomembrane. The Contractor is to satisfy themself of surcharging adequacy to prevent uplift and damage of the geomembrane/geotextile. This constitutes a **Hold Point**.

6.7 Cushion/Protection Geotextile

A cushion/protection geotextile is required between the HDPE geomembrane layer and the leachate collection aggregate. The cushion/protection geotextile shall be woven, or non-woven needle punched, constructed from virgin fibres of polypropylene or polyester, incorporating a minimum 1% by weight active carbon black, or another approved UV stabiliser. The geotextile shall be certified needle free.

No transverse jointing/overlapping of geosynthetic panels will be allowed on side slopes. The Contractor shall ensure that bespoke roll lengths are manufactured so that rolls can be installed within the anchor trenches and extend down the slopes to a minimum of 2m onto the cell base without the need for mid-slope seams.

The Contractor should confirm the grade of geotextile proposed to be of sufficient mass, strength and thickness, to protect the underlying geomembrane from damage from the overlying leachate drainage aggregate, with regards to stresses, strains and indentations. Maximum allowable global strain of 4% for HDPE textured geomembrane.

The Principal will provide a sample of the proposed leachate drainage aggregate source/grading and proposed cushion/protection geotextile to an approved laboratory for performance testing of the cushion/protection geotextile.

Acceptance of the cushion protection geotextile/leachate drainage aggregate performance testing constitutes a **Hold Point**.

International methods for examining performance of a protection geotextile and geomembrane include:

- LFE 2 – Cylinder Testing Geomembranes and their Protective Materials: A Methodology for testing protective materials: A methodology for testing protector geotextiles for their performance in specific Site conditions (UK Environment Agency, 2014);
    - The sample shall be subjected to a loading of the height of waste at an assumed density 1.0 tonnes/m^3 load plus the thickness of restoration soils at a density of 2.0 tonnes/m3, the total load being factored accordingly to the test duration and temperature. The specific pass and failure criteria for the test should be agreed with the Superintendent/CQA Consultant following agreement on the specific test method. As guidance a specific strain value may be used for acceptance, with the allowable local strain criteria ≤0.25%.
- ASTM D5514 / D5514M-14, Standard Test Method for Large Scale Hydrostatic Puncture Testing of Geosynthetics (ASTM International, 2014);
- EN 13719:2016 – Geotextiles and Geotextile-Related Products – Determination of the Long-Term Protection Efficiency of Geotextiles in Contact with Geosynthetic Barriers; and

- EN 14574:2015 Geosynthetics – Determination of the pyramid puncture resistance of supported geosynthetics.

Maximum allowable global strains should be in accordance with Victoria EPA BPEM and NSW EPA Solid Waste Landfills maximum allowable strains, who have adopted values from Peggs, 2003.

Table 6-9: Summary of Maximum Allowable Strains for Varying Geomembranes (from Peggs, 2003)

Geomembrane Type	Maximum Allowable Strain
HDPE Smooth	6%
HDPE randomly textured	4%
HDPE structured profile	6%

Tests should be undertaken with a loading of the 29m height of waste at an assumed density 1.0 tonnes/m³ load plus 1.2m of restoration soils at a density of 2.0 tonnes/m³, the total load being factored accordingly to the test duration and temperature (typically 2.5 times loading to account for geotextile performance reduction factors and temperature).

The Contractor shall inform the CQA Consultant/Superintendent of the proposed test method, including material parameters/stone gradings/loadings/methodology etc., for approval prior to undertaking the test. The Contractor shall supply the CQA Consultant/Superintendent with a copy of the formal report from the performance testing detailing the procedures used for testing and including a summary of all results, for acceptance prior to incorporation of materials in the works.

The required material properties, test methods, values and units are presented in Table 6-10, **as a general guide only**. **These values are subject to change following completion of the aforementioned strain analysis.**

Table 6-10: Physical Properties for Cushion Protection Geotextile

Properties	Test Method	Requirement
CBR Puncture Resistance	AS 3706.4	9,000 N
Strip Tensile Strength MD/CD	AS 3706.2	50/50 kN/m
Tear Strength CD	AS 3706.2	1,200 N
Thickness @ 2kPa	AS 3706.1	5.5mm
Mass per unit area	AS 3706.1	720g/m^2

MD = machine direction
CD = cross direction

6.7.1 Cushion/Protection Geotextile Conformance Testing Requirements

Geotextile conformance testing shall be undertaken by the Contractor. Materials shall not be incorporated into the works until the Superintendent/CQA Consultant has assessed the laboratory results.

The NATA laboratory shall issue all results to the Superintendent/CQA Consultant at the same time as they are issued to the Contractor. The Contractor and the NATA laboratory shall provide a signed disclosure confirming this procedure has been followed.

The Contractor shall submit the laboratory test results to the Superintendent/CQA Consultant for approval of the use of the materials in the works, at the earliest opportunity. This constitutes a **Hold Point**. Any delay by the Contractor in obtaining the test results shall be at the Contractor's expense and the Contractor shall not be entitled to any extension of time for the Contract due to such delay unless the Superintendent/CQA Consultant has taken more than seven (7) days to reply to the Contractor's submission.

Testing will be undertaken at an accredited, independent third-party laboratory as approved by the Superintendent/CQA Consultant for the properties detailed in Table 6-11.

Acceptance of the cushion/protection geotextile conformance testing constitutes a **Hold Point**.

Table 6-11: Conformance Testing for Cushion/Protection Geotextile

Property	Standards	Frequency
Thickness	AS 3706.1	One sample per 2,500m²
Mass per unit area	AS 3706.1	
Tensile Strength	AS 3706.2	One sample per 5,000m²
Tear Strength	ASTM D4833, AS 3706.3	
Burst Strength	ASTM D6241, AS3706.4	

6.7.2 Cushion/Protection Geotextile Installation

The Manufacturer's recommended installation procedures will be submitted by the Contractor for the sewing/thermally bonding of the geotextile, including procedures for repair. All seaming shall be performed by trained, experienced and competent personnel. The Contractor may also be requested to submit training, competency or experience records of the installers to the Superintendent for approval.

Non-woven needle-punched geotextile shall be installed to the requirements of the construction specifications. The geotextile shall be placed by the lining contractor at the locations shown on the contract Drawings. All geotextile seams placed on slopes shall be overlapped a minimum of 300mm and thermally bonded using a "Leister" gun. Seams on side slopes will be oriented with the slope. End-of-roll seams will be offset a minimum of 1m between adjacent roll ends forming a T-join. Cross-slope seams shall be avoided. Installed bedding fabric shall be covered with the interfacing material as soon as practical, but in no case longer than 14 calendar days. During periods of high winds, sandbags or other methods approved by the Manufacturer shall be used to secure any exposed fabric in place. Surcharge will be placed at minimum 1m spacing along joints.

Construction vehicles shall not be allowed to operate directly on top of the geotextile and will only be permitted to travel over the geosynthetics on haul roads that are a minimum of 1m in depth constructed out of soils/drainage materials. Any geotextile that has granular material placed upon it shall have 300mm (minimum) of the material placed onto the fabric and spread in advance of construction equipment with high floatation/low ground pressure equipment. The material will be spread in the same direction as the fabric is seamed. Extreme care is required by the Contractor so that the equipment operator only pushes the materials ahead without damage to the fabric. At no time will construction equipment be permitted to track directly on the fabric.

Any holes or tears in the geotextile will be repaired by placing a patch with at least 300mm of overlap of the same material over the defective area. All patches will be thermally bonded as per normal

seaming practices. Any damage to the fabric or lining system will be repaired by the Contractor (using approved methods) at no expense to the Principal. Completed cushion/protection geotextile installation and surcharging shall be approved by the Superintendent/CQA Consultant and constitutes a **Hold Point**.

6.8 Separation Geotextile

Following placement of the leachate collection layer, a separation geotextile is to be placed directly over the leachate drainage and collection system on the base of the landfill cell. The separation geotextile shall be woven, or non-woven needle punched, constructed from virgin fibres of polypropylene or polyester, incorporating a minimum 1% by weight active carbon black, or another approved UV stabiliser. The geotextile shall be needle free.

Non-woven needle-punched geotextile shall be installed to the requirements of the construction specifications. The geotextile shall extend 1m beyond the leachate collection layer, as shown on the construction Drawings.

A general guide to the required material properties, test methods, values and units are presented in Table 6-12.

Table 6-12: Physical Properties for Separation Geotextile

Properties	Test Method	Requirement
CBR Puncture Resistance	AS 3706.4	2,500 N
Strip Tensile Strength MD/CD	AS 3706.2	14 kN/m
Elongation at MD	AS 3706.2	50 %
Thickness @ 2kPa	AS 3706.1	1.5 mm
Mass per unit area	AS 3706.1	190 g/m²

MD = machine direction
CD = cross direction

6.8.1 Separation Geotextile Conformance Testing Requirements

Geotextile conformance testing shall be undertaken by the Contractor. Materials shall not be incorporated into the works until the Superintendent/CQA Consultant has assessed the laboratory results.

The NATA laboratory shall issue all results to the Superintendent/CQA Consultant at the same time as they are issued to the Contractor. The Contractor and the NATA laboratory shall provide a signed disclosure confirming this procedure has been followed.

The Contractor shall submit the laboratory test results to the Superintendent/CQA Consultant for approval of the use of the materials in the works, at the earliest opportunity. This constitutes a **Hold Point**. Any delay by the Contractor in obtaining the test results shall be at the Contractor's expense and the Contractor shall not be entitled to any extension of time for the Contract due to such delay unless the Superintendent/CQA Consultant has taken more than seven (7) days to reply to the Contractor's submission.

Testing will be undertaken at an accredited, independent third-party laboratory as approved by the Superintendent/CQA Consultant for the properties detailed in Table 6-13.

Acceptance of the cushion/protection geotextile conformance testing constitutes a **Hold Point**.

Table 6-13: Conformance Testing for Separation Geotextile

Property	Standards	Frequency
Thickness	AS 3706.1	One sample per 2,500m²
Mass per unit area	AS 3706.1	
Tensile Strength	AS 3706.2	One sample per 5,000m²
Tear Strength	ASTM D4833, AS 3706.3	
Burst Strength	ASTM D6241, AS3706.4	

6.8.2 Separation Geotextile Installation

The Manufacturer's recommended installation procedures will be submitted by the Contractor for the sewing/thermally bonding of the geotextiles, including procedures for repair. All seaming shall be performed by trained personnel. The Contractor may also be requested to submit training or experience records of the installers to the Superintendent for approval.

Non-woven needle-punched geotextiles shall be installed to the requirements of the construction specifications. The geotextiles shall extend 1m beyond the leachate collection layer, as shown on the construction Drawings.

The separation geotextiles shall be placed by the lining contractor at the locations shown on the contract Drawings. All geotextile seams placed on slopes shall be overlapped a minimum of 300mm and thermally bonded using a "Leister" gun. Seams on side slopes will be oriented with the slope. End-of-roll seams will be offset a minimum of 1m between adjacent roll ends. Cross-slope seams shall be avoided. Installed bedding fabric shall be covered with the interfacing material as soon as practical, but in no case longer than 14 calendar days. During periods of high winds, sandbags or other methods approved by the Manufacturer shall be used to secure any exposed fabric in place. Surcharge will be placed at minimum 1m spacing along joints.

The separator geotextile will be thermally bonded using a "Leister" gun onto the protection geotextile at the extents of installation on the side slopes and bunds. The Contractor is to place permanent sandbag surcharge on the separator geotextile at a minimum of 5m spacing along the seams and either side of each primary and secondary leachate collection pipe run aggregate mound, change of grade between the basal and side slopes and external perimeter of the separation geotextile. The Contractor is to satisfy himself of surcharging adequacy to prevent uplift and damage of the geotextile.

Construction vehicles shall not be allowed to operate directly on top of the geotextile and will only be permitted to travel over the geosynthetics on haul roads that are a minimum of 1m in depth constructed out of soils/drainage materials. Any geotextile that has granular material placed upon it shall have 300mm (minimum) of the material placed onto the fabric and spread in advance of construction equipment with high floatation/low ground pressure equipment. The material will be spread in the same direction as the fabric is seamed. Extreme care is required by the Contractor so that the equipment operator only pushes the materials ahead without damage to the fabric. At no time will construction equipment be permitted to track directly on the fabric.

Any holes or tears in the geotextile will be repaired by placing a patch with at least 300mm of overlap of the same material over the defective area. All patches will be thermally bonded as per normal seaming practices.

Any damage to the fabric or lining system will be repaired by the Contractor (using approved methods) at no expense to the Principal. Completed separation geotextile installation and surcharging shall be approved by the Superintendent/CQA Consultant and constitutes a **Hold Point**.

6.9 Anchor Trenches

6.9.1.1 *Excavation*

Anchor trenches for the geosynthetic liner components shall be constructed at the locations shown on the Drawings. The anchor trench shape and dimensions shall be as shown on the Drawings.

The Contractor is required to round the inside edge of the anchor trench and remove any material within the anchor trench that could potentially damage the geosynthetics.

Where the Contractor considers that there is insufficient room to handle the geosynthetics alongside the anchor trenches, the Contractor may construct a wider working area than shown in the Drawings. This working area shall be removed prior to Practical Completion. The construction of this working area shall be at the discretion of the Contractor, and its construction, maintenance and removal shall not constitute a variation under the Contract or a cause for Extension of Time.

6.9.1.2 *Backfilling*

Generally, the excavated material from the anchor trench will be used as backfill over the geosynthetics in the trench. Where this material is unsuitable, it shall be removed and replaced by clay material or other approved by the Superintendent.

The fill shall be placed and suitably compacted in horizontal layers not exceeding 150mm in thickness to an approved density. This constitutes a **Hold Point**.

Prior to backfilling, the geosynthetic liners shall be checked to ensure that there are no folds or other irregularities. The geosynthetic liners shall be in a stress free, 'lay flat' state over the entire area.

All materials cut from the landfill as part of the excavation for anchor trench works will be levelled and compacted in the vicinity of the anchor trench. As such no movement of waste around the landfill should occur. Any exposed or excavated waste shall be covered as soon as is practicably possible and in any event at the end of each working day.

Marker posts are to be installed once the backfilling has been completed to locate the centreline of the anchor trenches.

6.10 Maintenance

The geosynthetic materials shall be not be exposed for longer than is specified on the Manufacturer's installation guidelines. Each layer of geosynthetic liner shall be kept clean, free from dust, sticks and rocks during its temporary exposure.

The Superintendent will not entertain any claim for financial compensation or extension of time to the Contract as a result of delays in the provision of laboratory or on-site testing of geosynthetic materials.

7 Leachate Drainage Aggregate

The leachate collection layer aggregate shall be a low calcareous aggregate with a hydraulic conductivity of >1 x 10^{-3} m/s and the properties in Table 7-1.

Table 7-1: Properties of Leachate Collection Layer (Aggregate)

Property	Requirement
Maximum Particle Size	26.5mm
Percent Passing 37.5mm sieve	100%
Percent Passing a 20mm sieve	85-100%
Percent fines value (<0.075mm)	<1%
Calcium Carbonate Content	<8.5% wt.
Soaked Ten percent fines value	100kN

The leachate drainage aggregate grading will be confirmed following the aggregate and cushion/ protection geotextile performance testing to determine actual passing material combinations.

7.1 Installation

Construction vehicles shall not be allowed to operate directly on top of the geotextiles and will only be permitted to travel over the geosynthetics on haul roads that are a minimum of 1m in depth constructed out of soils/drainage materials. Any geotextile that has granular material placed upon it shall have 300mm (minimum) of the material placed onto the fabric and spread in advance of construction equipment with high floatation/low ground pressure equipment.

The material will be spread in the same direction as the fabric is seamed. Extreme care is required by the Contractor so that the equipment operator only pushes the materials ahead without damage to the fabric. The Contractor cannot complete tight turning (e.g., spin turns, pivot turns, zero turns) or abrupt starting and stopping that could potentially add additional strain to the underlying geosynthetics. At no time will construction equipment be permitted to track directly on the fabric. Placement of material on batters must occur from the bottom to the top, ensuring the material is buttressed.

The leachate collection layer shall be placed in a single layer. Placement of this layer shall be carried out without any deforming of the underlying materials. The final surface shall be smooth and free from surface aberrations. The Contractor shall provide an as-built survey (and isopachyte) of the installed leachate drainage thickness to the Superintendent/CQA Consultant for approval. This constitutes a **Hold Point**.

It is a requirement that the proposed material for the leachate collection layer be approved by the Superintendent prior to its intended placement. The Superintendent reserves the right to reject the use of any material that they deem unsuitable for use in the leachate collection layer, whether or not it conforms to this Specification. All expenses for the transport, testing, placing of material that the Superintendent has not approved will be borne by the Contractor.

7.2 Testing

The Contractor will undertake four (No. 4) grading analyses from the leachate drainage aggregate materials delivered to Site, for acceptance by the Superintendent/CQA Consultant prior to incorporation into the works. This constitutes a **Hold Point**.

8 Pipework

Leachate collection pipework shall be installed across the basal area of the landfill cell to transmit leachate to the sump area. Two (No. 2) leachate side slope riser pipes shall be installed to extract leachate from the landfill cell.

8.1 Products and Materials

8.1.1 Select Bedding Material

Select bedding material shall be as indicated on the Drawings.

8.1.2 Backfill Material

Backfill material shall consist of the same leachate drainage aggregate used in the basal area of the cell.

8.1.3 High Density Polyethylene Pipes

High Density Polyethylene (HDPE) pipes shall be supplied in accordance with this Specification and Drawings. All HDPE pipework shall be to the nominal diameter and standard dimension ratio as shown on the Drawings. The Contractor shall provide all necessary fittings and accessories including junctions, branches, and other fitments. The Contractor may elect to use prefabricated pipework for complex or bespoke sections.

All pipes shall be formed from solid walled HDPE pipe. Plain pipes shall be tested to 1.5 times the working pressure. For perforated pipes, the pipe Manufacturer shall submit calculation to confirm the integrity of the pipes as not being compromised by the installation of slots/perforations. Unless agreed otherwise by the Superintendent, slots shall be as indicated on the Drawings.

All leachate collection pipework shall be laid upon 100mm of drainage layer material, shall have twice the pipe diameter of cover. For leachate collection pipes, the Contractor shall submit calculations from the pipework Manufacturer using ATV 127 Method (or similar approved) to demonstrate the following requirements:

- Pipe deflection < 6%;
- D85/hole diameter >1.0 (Circular perforations -5% open area);
- D85/hole diameter >1.2 (Slot perforations - 5% open area);
- Where D85 refers to the pipe granular surround. The following assumptions can be made:
  - waste Density 1000 kg/m^3;
  - maximum waste depth = 29m;
  - soil stiffness of an uncompacted unconfined gravel surround on the base of the landfill (Bank installation under ATV); and
  - pipe is perforated.

The acceptance of the leachate collection pipework deflection calculation constitutes a **Hold Point**.

8.2 Installation

8.2.1 Pipe Laying

The installation and butt fusion/electrofusion welding of PE pipes shall only be undertaken by skilled, competent and experienced personnel. The Principal reserves the right to request documentation for proof of competency, training and experience.

All pipes shall be laid in accordance with the manufacturer's recommendations to uniform gradients and to levels shown. All materials to be used in the pipe laying operations shall be carefully inspected before use to ensure that damaged material is not used in the works. The interior of pipes, specials and fittings shall be carefully cleaned before being installed.

Pipe laying shall not commence until the underlying geosynthetics and the pipe bed has been approved by the CQA Consultant. Pipes shall be brought to the correct alignment and inclination, concentric with the pipes already laid.

Pipes shall be set in an upstream direction unless otherwise approved by the Superintendent. All HDPE pipes shall be butt weld jointed by proprietary welding equipment unless specified elsewhere. Welding shall take place in locations which are protected from unfavourable weather conditions. All butt welds shall be reamed internally in order to remove excess beading.

The Contractor shall prevent any damage from occurring to the underlying geotextile and geomembrane during pipe installation. Should the geotextile or geomembrane be damaged in any way the Contractor shall repair the damage at the Contractor's cost according to Section 6.6.4.4, 6.7.2 and 6.8.2.

PE pipes should be backfilled/covered as soon as practicable to minimise thermal movements.

8.2.2 Continuity of Laying

All pipelines shall be laid in a continuous operation. It will not be permissible to leave gaps where fittings, etc., occur and return later to infill the gaps. The Contractor shall ensure that all bends and specials are available for each section of the work before work commences on that particular section. Immediately after laying, the open end of a pipe will have to be sealed with a wooden plug or approved stopper of appropriate size to prevent the entry of material which contaminates the pipeline, damages linings or impacts its functionality.

8.2.3 Tolerances

The tolerances shown in Table 8-1 shall apply to all installed pipes, unless specified otherwise.

Table 8-1: Tolerances of Pipes and their Components

Component	Alignment	Level
Pipes	±25mm	±5mm
Manholes and drainage structures	±20mm	±10mm

9 Leak Detection Survey

The Contractor is advised that geomembrane leak location surveys are to be undertaken following installation of the leachate drainage layer and before the separation geotextile installation.

The Contractor is to undertake a dipole survey over the surface area of the completed leachate drainage stone and on the cell batters (i.e., the entire lined footprint), in accordance with ASTM D7007. An electrical voltage is passed between two electrodes, a fixed electrode placed in the ground outside the lined area and a moveable set of electrodes within the cell area. The Contractor is required to measure the electrical potential and detect any defects within the geomembrane. To ensure no electrical leakage occurs, a strip of geomembrane should be left exposed around the perimeter of the test area to ensure complete electrical isolation.

The Contractor should ensure a 0.5m (minimum) wide strip of geomembrane/geotextile is to be left exposed around the perimeter of the area to be tested, enabling the geomembrane to be electrically isolated from the surrounding ground during testing. The Contractor will be required to place drainage aggregate/reinstate access ramp on the isolation strip upon successful completion of the leak detection test.

The Contractor is to undertake an artificial leak detection sensitivity test prior to the commencement of each day of surveying. The cell area shall be surveyed on a grid system, data shall be recorded, plotted and analysed for leak signals. The Contractor shall also ensure that the drainage blanket is wet enough to conduct electricity and shall be required to wet the drainage stone throughout the survey period.

All anomalies shall be investigated, and where defects are identified the geomembrane shall be repaired. Following repair procedures and reinstatement of geosynthetics and drainage stone, the area shall be locally resurveyed to ensure the defect was not masking further defects in the vicinity.

On completion of the leak detection survey the Contractor is to provide a report as a minimum as described in ASTM D7007 outlining the electrical potential across the landfill cell area, including the location of the internal and external electrodes for each day of surveying, and the location of any detected leaks/defects. All resurveying shall also be recorded and provided within the final report.

The geomembrane above the leachate drainage stone shall also be surveyed with a dipole survey to detect any potential leaks/defects.

The Contractor will investigate all anomalies and, where required by the CQA Consultant/Superintendent, repair the underlying geomembrane. All repair works to the geomembrane, and overlying materials which require removal and reinstatement, will be at the cost of the Contractor.

Completed leak detection survey results and reporting shall be submitted to the Superintendent/CQA Consultant for approval and constitute a **Hold Point**.

APPENDIX A
Drawings

APPENDIX B
Bill of Quantities

APPENDIX C

Construction Quality Assurance Plan



Assets | Engineering | Environment | Noise | Spatial | Waste

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COMPANY DIRECTOR DETAILS FORM

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Information on previous company names (if applicable):	
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Date of Appointment:	29 April 2019
Telephone:	0474 979 241
Email:	Hans.r@raubex.au
LIST OF CONTRACTORS	
Contractor 1:	Kenviro Pty Ltd
Contractor 2:	Complete Portables
Contractor 3:	PTG Consulting Pty Ltd
Contractor 4:	Run Energy
Contractor 5:	
Contractor 6:	
Contractor 7:	
Director's Signature:	
Date:	05 June 2026

Please complete and return this form with your tender submission

14.7 MEETING DATES FOR 2027 – ELECTION YEAR

D2026/13820

PURPOSE OF REPORT

The purpose of this report is for Council to consider and adopt the dates for the Eastern Metropolitan Regional Council (EMRC) Ordinary Council and Committee meetings for 2027.

KEY POINT(S)

- Section 5.25(1)(g) of the *Local Government Act 1995* and r.12 of the *Local Government (Administration) Regulations 1996* requires that at least once each year local public notice is to be given of all Ordinary Council meetings and Committee meeting dates, times and places that are to be open to the public and are to be held in the next twelve (12) months.
- Proposed dates for the EMRC's Ordinary Council, Information Sessions and Audit, Risk and Improvement Committee for the 2027 calendar year are as detailed within this report.
- Following the Western Australian Local Government elections to be held the third Saturday in October 2027, member Councils will be appointing their representatives to the EMRC Council.
- A Special Meeting of Council is proposed to be held on Thursday 11 November 2027 to elect the Chairperson and Deputy Chairperson as well as to appoint members to the Audit, Risk and Improvement Committee.
- Immediately prior to the Special Council meeting, councillors will make their declarations in accordance with section 2.29 of the *Local Government Act 1995.*

RECOMMENDATION(S)

That:

1. Council adopts the Ordinary Council meeting and Committee meeting dates, times and places for 2027 as outlined in the report.
2. Council, in accordance with s.5.4 of the *Local Government Act 1995* approves a Special Meeting of Council to be held on Thursday 11 November 2027 at 6:00pm for the purpose of electing a Chairperson and Deputy Chairperson, and to appoint members and deputy members to the Audit, Risk and Improvement Committee and external committees.
3. Notice be given in accordance with r.12 of the *Local Government (Administration) Regulations 1996*.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*		
Author(s)	Executive Assistant	Nil
Responsible Officer	Chief Executive Officer	Nil

BACKGROUND

1 The EMRC develops a meeting calendar each year and when selecting suitable dates ensures that, where possible, there are no clashes with member Councils' meetings.

REPORT

Council's Governance Framework

2 Council historically sets a number of fixed meeting dates a year with the remaining meetings scheduled as "if required".

3 The Ordinary Meeting of Council will be held on the fourth Thursday as required.

4 The Information Sessions will be held on the second Thursday as required.

5 The Audit, Risk and Improvement Committee meetings are to be held on the first Thursday as required except for November 2027 due to the nomination of the members to the Audit, Risk and Improvement Committee at the Special Council Meeting held on the second Thursday in November following the Local Government elections.

2027 Meeting Schedule

6 The schedule below sets out the proposed meeting dates for the 2027 calendar year. January is a recess period where EMRC Council and Committee meetings are not held. December is also a recess period due to the Christmas festive season. Meeting dates are therefore set for February through to November. Per s.5.3(2) of the *Local Government Act 1995*, Ordinary meetings are to be held not more than three months apart. Consequently, the February meeting is a required meeting.

7 The March meeting will be required for the Half Year Review and the Annual Compliance Audit Return, while the June meeting is required to consider the Annual Budget.

8 As with prior years, the proposed meeting dates have taken into consideration the normal meeting calendar of member Councils.

Ordinary Council Meetings commencing at 6:00pm

9 Ordinary Council meetings will be held on the fourth Thursday of each month for February to November, except for October due to the Local Government elections.

Thursday	25 February		at	EMRC Administration Office
Thursday	25 March		at	EMRC Administration Office
Thursday	22 April	(if required)	at	EMRC Administration Office
Thursday	27 May	(if required)	at	EMRC Administration Office
Thursday	24 June		at	EMRC Administration Office
Thursday	22 July	(if required)	at	EMRC Administration Office
Thursday	26 August	(if required)	at	EMRC Administration Office
Thursday	23 September	(if required)	at	EMRC Administration Office
Thursday	25 November		at	EMRC Administration Office

Special Council Meetings commencing at 6:00pm

10 The Western Australian Local Government elections will be held on the third Saturday in October. Following the elections, the EMRC member Councils will be appointing their representatives to the EMRC Council at their respective first meeting of Council. To ensure sufficient time is given to member Councils to appoint their representatives following the local government elections, a Special Meeting of Council is proposed to be convened on Thursday, 11 November 2027, commencing at 6:00pm at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, Ascot WA 6104.

11 The purpose of the meeting is for the:

- Election of the Chairperson of the EMRC;
- Election of the Deputy Chairperson of the EMRC;
- Appointment of Members and Deputy Members to the Audit, Risk and Improvement Committee (ARIC);
- Appointment of a Delegate and Deputy Delegate to the Waste Management Strategic Advisory Committee.

12 An agenda will be distributed to all newly elected EMRC Councillors, Deputy Councillors and member Council CEOs on Friday, 5 November 2027.

13 Immediately prior to the Special Council meeting, councillors will make their declarations in accordance with section 2.29 of the *Local Government Act 1995*.

Information Sessions commencing at 6:00pm

14 The Information Sessions will be held on the second Thursday of each month for February to September.

Thursday	11 February	(if required)	at	EMRC Administration Office
Thursday	11 March	(if required)	at	EMRC Administration Office
Thursday	8 April	(if required)	at	EMRC Administration Office
Thursday	13 May	(if required)	at	EMRC Administration Office
Thursday	10 June	(if required)	at	EMRC Administration Office
Thursday	8 July	(if required)	at	EMRC Administration Office
Thursday	12 August	(if required)	at	EMRC Administration Office
Thursday	9 September	(if required)	at	EMRC Administration Office

Audit, Risk and Improvement Committee (AC) Meetings commencing at 6:00pm

15 AC meetings are generally held on the first Thursday of each month from March to October. The March meeting will be required for the Half Year Review while the June meeting is required to consider the Annual Budget.

Thursday	4 March		at	EMRC Administration Office
Thursday	1 April	(if required)	at	EMRC Administration Office
Thursday	6 May	(if required)	at	EMRC Administration Office
Thursday	3 June		at	EMRC Administration Office
Thursday	1 July	(if required)	at	EMRC Administration Office
Thursday	5 August	(if required)	at	EMRC Administration Office
Thursday	2 September	(if required)	at	EMRC Administration Office
Thursday	7 October	(if required)	at	EMRC Administration Office
Thursday	18 November	(if required)	at	EMRC Administration Office

STRATEGIC/POLICY IMPLICATIONS

16 Section 5.25(1)(g) of the *Local Government Act 1995* and r.12 of the *Local Government (Administration) Regulations 1996* requires that at least once each year local public notice is to be given of all Ordinary Council meetings and Committee meeting dates, times and places that are to be open to the public and are to be held in the next twelve (12) months.

FINANCIAL IMPLICATIONS

17 The costs of running the meetings have been included in the adopted budget.

SUSTAINABILITY IMPLICATIONS

18 Nil

RISK MANAGEMENT

Risk	**Non-Compliance with the EMRC's responsibility to maintain responsible and accountable governance and management of the organisation**	
Consequence	**Likelihood**	**Rating**
Moderate	Unlikely	Moderate
Action/Strategy		
➢ Council to adopt the proposed 2027 meeting dates and Public Notice to be given of the 2027 meeting dates.		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil

ATTACHMENT(S)

EMRC 2027 Meeting Dates Calendar (D2026/13830)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That:

1. Council adopts the Ordinary Council meeting and Committee meeting dates, times and places for 2027 as outlined in the report.
2. Council, in accordance with s.5.4 of the *Local Government Act 1995* approves a Special Meeting of Council to be held on Thursday 11 November 2027 at 6:00pm for the purpose of electing a Chairperson and Deputy Chairperson, and to appoint members and deputy members to the Audit, Risk and Improvement Committee and external committees.
3. Notice be given in accordance with r.12 of the *Local Government (Administration) Regulations 1996*.

COUNCIL RESOLUTION(S)

MOVED SECONDED

EMRC

2027 MEETING DATES CALENDAR

January

M	T	W	T	F	Sat	Sun
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

February

M	T	W	T	F	Sat	Sun
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

March

M	T	W	T	F	Sat	Sun
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

April

M	T	W	T	F	Sat	Sun
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

May

M	T	W	T	F	Sat	Sun
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

June

M	T	W	T	F	Sat	Sun
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

July

M	T	W	T	F	Sat	Sun
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

August

M	T	W	T	F	Sat	Sun
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

September

M	T	W	T	F	Sat	Sun
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

October

M	T	W	T	F	Sat	Sun
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

November

M	T	W	T	F	Sat	Sun
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

December

M	T	W	T	F	Sat	Sun
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

- Audit, Risk and Improvement Committee
- Ordinary Meeting of Council
- Swearing In and Special Meeting of Council
- Information Session

Public Holidays

Friday	01 January	New Year's Day
Tuesday	26 January	Australia Day
Monday	01 March	Labour Day
Friday	26 March	Good Friday
Sunday	28 March	Easter Sunday
Monday	29 March	Easter Monday
Sunday	25 April	Anzac Day
Monday	26 April	Anzac Day (Additional Day)
Monday	07 June	Western Australia Day
Monday	27 September	King's Birthday
Saturday	25 December	Christmas Day
Sunday	26 December	Boxing Day
Monday	27 December	Christmas Day (Additional Day)
Tuesday	28 December	Boxing Day (Additional Day)

14.8 SUNDRY DEBTOR WRITE-OFF

D2026/18273

PURPOSE OF REPORT

The purpose of this report is to seek Council approval to write off an outstanding loan receivable from Anergy Australia Pty Ltd in relation to the construction of a Wood Waste to Energy (WWTE) Plant.

KEY POINT(S)

- EMRC entered into loan and security agreements with Anergy Australia Pty Ltd (Anergy) for the purpose of financing the construction of a Wood Waste to Energy (WWTE) Plant.
- EMRC became aware that a statutory demand had been served to Anergy on 2 April 2019 for an outstanding amount. Although Anergy subsequently entered into a Deed of Settlement and the related petition was withdrawn
- Due to the concerns regarding the solvency of Anergy and their ability to meet its financial obligations, EMRC had treated the loan receivable of $1,005,965 covered under a loan agreement with Anergy as a doubtful debt in 2018/2019 Financial Report.
- Monthly interest continued to accrue and were charged to the Anergy account.
- On 14 March 2022, EMRC was advised that Anergy was placed into voluntary administration.
- A provision for doubtful debts was made totalling $1,277,983.
- A circular to creditors letter in relation to Anergy was issued on 14 January 2026 advising Anergy has gone into liquidation.
- Subsequent to the circular to creditors letter received on 14 January 2026, EMRC received the final report from the liquidator of Anergy after the second meeting of creditors held on 29 June 2026. The report confirmed that there will be no dividend distribution to the EMRC.
- As a result, approval is sought from the Council for the write off of the outstanding loan receivable from Anergy total of $1,277,983 in 2025/2026 Financial report.
- As the loan had already been fully impaired in prior reporting periods, the write-off is not expected to have any impact on the Council's financial position or operating result for the year ended 30 June 2026.

RECOMMENDATION(S)

That Council, by an absolute majority in accordance with section 6.12(1)(c) of the *Local Government Act 1995*, authorise the write-off the outstanding loan receivable from Anergy total of $1,277,983 in 2025/2026 Financial report.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*		
Author(s)	Acting Chief Financial Officer	Nil
Responsible Officer	Chief Executive Officer	Nil

BACKGROUND

1 In December 2011, EMRC considered the proposed investigation into the feasibility of pyrolysing wood waste and other residuals at EMRC's Hazelmere site.

2 The 20 June 2013 meeting of Council (Ref: DMDOC/180018) resolved:

"*THAT COUNCIL:*

1. PROCEED WITH THE HAZELMERE WOOD WASTE PYROLYSIS PROJECT.

2. BY ABSOLUTE MAJORITY IN ACCORDANCE WITH SECTION 5.42 OF THE LOCAL GOVERNMENT ACT 1995 AUTHORISE THE CEO TO ENTER INTO A CONTRACT BETWEEN EMRC AND ANSAC FOR THE ENGINEERING, PROCUREMENT, CONSTRUCTION AND COMMISSIONING OF THE HAZELMERE WOOD WASTE PYROLYSIS PLANT TO THE VALUE OF $7,440,000 SUBJECT TO A, B, AND C;

a) EXECUTION OF A FUNDING AGREEMENT BETWEEN THE COMMONWEALTH GOVERNMENT AND ANSAC PTY LTD FOR GRANT FUNDING UNDER THE CLEAN ENERGY INNOVATION FUND;

b) RECEIPT OF ENVIRONMENTAL AND OTHER STATUTORY APPROVALS FOR THE PROJECT; AND

c) *DEVELOPMENT OF A POWER PURCHASE AGREEMENT BETWEEN EMRC AND AN ELECTRICITY RETAILER.*"

3 The project experienced continual delays compounded by the financial position of ANSAC (since renamed as Anergy Australia Pty Ltd).

4 In a confidential report to the 24 August 2017 meeting of Council it was resolved to provide a loan:

"*THAT*

1. COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH SECTION 6.8(1) OF THE LOCAL GOVERNMENT ACT 1995 APPROVE A LOAN UP TO THE AMOUNT SPECIFIED IN THE REPORT TO ANSAC PTY LTD TO EXPEDITE THE COMPLETION OF THE WOOD WASTE TO ENERGY PLANT CONSTRUCTION AND COMMISSIONING, IF REQUIRED.

2. *COUNCIL BY ABSOLUTE MAJORITY AUTHORISE THE CEO, IN CONSULTATION WITH THE CHAIRMAN, TO NEGOTIATE THE TERMS OF A LOAN TO ANSAC PTY LTD FOR AN AMOUNT SPECIFIED IN THE REPORT TO BE USED EXCLUSIVELY FOR THE COMPLETION OF THE HAZELMERE WOOD WASTE TO ENERGY PLANT.*"

5 Following the Council resolution on its meeting on 24 August 2017, EMRC entered into loan and security agreements with Anergy Australia Pty Ltd (Anergy) for the purpose of financing the construction of a Wood Waste to Energy (WWTE) Plant. The loan is secured in accordance with the terms and conditions of the agreements.

6 Despite the delays in construction of the WWTE Plant since November 2018, EMRC continued to receive repayments for both the loan principal and interest with the last payment received on 21 February 2019.

7 On 25 July 2019, EMRC became aware that a statutory demand had been served to Anergy on 2 April 2019 for an outstanding amount. Although Anergy subsequently entered into a Deed of Settlement and the related petition was withdrawn, Council remained concerned about their financial position and approved the following resolution at its meeting on 19 September 2019:

"*THAT*

1. *COUNCIL DELEGATES AUTHORITY TO THE CHIEF EXECUTIVE OFFICER TO ISSUE, AND TO INSTRUCT EMRC'S LAWYERS TO ISSUE, ANY DEFAULT NOTICES THAT MAY BE REQUIRED PURSUANT TO ANY OF THE AGREEMENTS BETWEEN ANERGY AUSTRALIA PTY LTD AND THE EMRC.*
2. *COUNCIL AUTHORISE THE CHIEF EXECUTIVE OFFICER TO ENTER INTO THE DEED OF VARIATION WITH ANERGY AUSTRALIA PTY LTD TO THE VALUE SPECIFIED IN THE DEED IF ANERGY PTY LTD SETTLES THE DEBT OWED TO CALLIDUS AND THE PETITION IS WITHDRAWN.*
3. *COUNCIL, AUTHORISE THE CHIEF EXECUTIVE OFFICER TO ENTER INTO AN IP LICENSE DEED WITH ANERGY PTE LTD FOR A LICENCE TO THE INTELLECTUAL PROPERTY ASSOCIATED WITH THE DESIGN, OPERATION AND MAINTENANCE OF THE HAZELMERE WOOD WASTE TO ENERGY PLANT.*
4. *COUNCIL REQUESTS A FURTHER REPORT TO BE PREPARED AND PRESENTED TO COUNCIL AT A FUTURE MEETING OF COUNCIL.*
5. *COUNCIL REQUEST THE CEO COMMENCE DISCUSSIONS FOR A ROYALTY AGREEMENT.*
6. *THE REPORT REMAINS CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRMAN AND CEO.*

8 Due to the concerns regarding the solvency of Anergy and their ability to meet its financial obligations, EMRC had treated the loan receivable of $1,005,965 covered under a loan agreement with Anergy as a doubtful debt in 2018/2019 Financial Report.

9 As no payments were received, monthly interest continued to accrue until a DOCA was contemplated and were charged to Anergy account. Along with the loan receivable and accrued interest, a total of $1,277,983 were provided for in the account and a provision for doubtful debts.

10 On 14 March 2022, EMRC was advised that Anergy was placed into voluntary administration. Following the advice, in a confidential report to the 24 March 2022 meeting Council resolved inter alia that:

COUNCIL, BY ABSOLUTE MAJORITY IN ACCORDANCE WITH s.5.42 OF THE LOCAL GOVERNMENT ACT 1995 DELEGATES AUTHORITY TO THE CEO TO REPRESENT THE EMRC'S INTEREST AND VOTE ON ITS BEHALF AT THE CREDITORS MEETING TO BE HELD BY THE VOLUNTARY ADMINISTRATOR OF ANERGY AUSTRALIA PTY LTD, IN CONSULTATION WITH THE CHAIRMAN.

11 The administration process and legal matters regarding Anergy are subject to various reports to Council.

12 On 14 January 2026, EMRC received a circular to creditors letter in relation to Anergy and in a confidential report to the 26 February 2026 meeting Council resolved:

"*THAT*

1. *COUNCIL NOTES THE REPORT.*
2. *COUNCIL NOTES THE ADVICE FROM THE LIQUIDATOR, DANIEL BREDENKAMP OF PITCHER PARTNERS, FORMING ATTACHMENT 1 TO THIS REPORT.*
3. *COUNCIL BY ABSOLUTE MAJORITY IN ACCORDANCE WITH S.5.42 OF THE LOCAL GOVERNMENT ACT 1995 DELEGATES AUTHORITY TO THE CHIEF EXECUTIVE OFFICER TO REPRESENT THE EMRC'S INTEREST AND VOTE ON ITS BEHALF AT ANY CREDITORS MEETING TO BE HELD BY THE LIQUIDATOR OF ANERGY AUSTRALIA PTY LTD, IN CONSULTATION WITH THE CHAIRPERSON AND DEPUTY CHAIRPERSON.*
4. *COUNCIL NOTES THE AMENDED DELEGATION 1.2.7 IN THE DELEGATION REGISTER FORMING ATTACHMENT 3 DUE TO THE AUTHORISATION OF THE DELEGATION.*
5. *THE REPORT REMAINS CONFIDENTIAL AND BE CERTIFIED BY THE CHAIRPERSON AND THE CEO.*

REPORT

13 The EMRC received the final report from the liquidator of Anergy after the second meeting of creditors held on 29 June 2026. The report confirmed that there will be no dividend distribution to the EMRC.

14 As a result, approval is sought from the Council for the write off of the outstanding loan receivable (including interest) from Anergy total of $1,277,983 in 2025/2026 Financial report.

15 As the loan had already been fully impaired in prior reporting periods, the write-off is not expected to have any impact on the Council's financial position or operating result for the year ended 30 June 2026.

STRATEGIC/POLICY IMPLICATIONS

16 Reporting on EMRC Strategic Policy implications align with the revised Strategic Plan 2017-2027 and the Sustainability Strategy 2022/2023 - 2026/2027.

FINANCIAL IMPLICATIONS

17 As detailed within the report.

SUSTAINABILITY IMPLICATIONS

18 Nil

RISK MANAGEMENT

Risk	**Not writing off unrecoverable debt will not meet the requirement to present fairly the financial position as required by the *Local Government Act 1995* and the Australian Accounting Standards**	
Consequence	**Likelihood**	**Rating**
Moderate	Unlikely	Moderate
Action/Strategy		
➢ Identify those debts, manage the collection process and recognise their recoverability in the financial accounts		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil

ATTACHMENT(S)

Circular to Creditor (D2026/18275)

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

That Council, by an absolute majority in accordance with section 6.12(1)(c) of the *Local Government Act 1995*, authorise the write-off the outstanding loan receivable from Anergy total of $1,277,983 in 2025/2026 Financial report.

COUNCIL RESOLUTION(S)

MOVED SECONDED

PITCHER PARTNERS

Circular to Creditors

Anergy Australia Pty Ltd (In Liquidation)
ACN 009 301 731

1. Introduction

I refer to my appointment as Administrator (**Administrator**) of the Company on 14 March 2022 (**Relevant Date**) following a resolution passed by the director of the Company pursuant to section 436A of the *Corporation Act 2001 (Cth)* (**Act**). At the adjourned second meeting of creditors held on 29 June 2022, it was resolved by creditors of the Company that the Company execute the proposed Deed of Company Arrangement (**DOCA**), which was subsequently executed on 19 July 2022, and I was appointed Deed Administrator (**Deed Administrator**) that same day.

Following this, the Company was unable to fulfill its obligations under the DOCA. Following detailed discussions with Matthew Charles Martella, Michael Joseph Martella and Carmelo Martella (**DOCA Proponents**) on available future options and upon receipt of confirmation from the DOCA Proponents that they will not be able to meet the DOCA obligations, there was no alternative but for the Company to be wound up in liquidation in accordance with clause 12.2 of the DOCA. In this regard, I confirm that on 13 January 2026 (**Liquidation Date**), the Company was wound up in liquidation and as a result, I was appointed Liquidator (**Liquidator**) of the Company on the same day.

I also refer to my Statutory Report to Creditors dated 10 April 2026 (**Statutory Report**) and my Circular to Creditors dated 30 April 2026 (**Circular**).

What you should do:

- Read this circular and attached Appointment of Proxy (see **Appendix C**).
- Determine if and how you are going to vote on the proposals (see **Appendix C**).
- Complete and return your Appointment of Proxy and Formal Proof of Debt or Claim form (**POD**) (see **Appendices B** & **C**) by 4:00PM AWST on Monday, 13 July 2026.

2. Declaration of Independence, Relevant Relationships and Indemnities

I carefully considered the issue of my independence prior to providing my consent to act as the Administrator of the Company and considered that I was in compliance with the ARITA Code and did not fall within any of the descriptions contained in section 532 of the Act that would prevent me by law from taking the appointment.

Accordingly, I consented to be appointed Administrator of the Company on 14 March 2022. My DIRRI was provided to all known creditors of the Company in the Initial Notification to Creditors and Suppliers dated 15 March 2022. Nothing has occurred since this date that impacts my independence and accordingly my DIRRI remains current.

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3. Meeting of Creditors

Creditors are advised that a meeting of the creditors of the Company convened pursuant to section 477 of the Act and 75-10 of IPS **will be held on Tuesday, 14 July 2026 via teleconference facilities at 11:00AM AWST**. A formal notice if this meeting is enclosed at **Appendix A**.

At the upcoming meeting, creditors will be requested to consider and if thought fit, approve a resolution required to facilitate the completion of the Transaction (as defined at section 4.1 of this report).

Creditors will also be provided the opportunity to raise any other matters arising from the liquidation of the Company.

For the purpose of voting at the meeting, creditors are required to provide a completed Proxy (refer **Appendix C**) and completed POD (refer **Appendix B**) by **no later than 4:00PM AWST on Monday, 13 July 2026.**

In accordance with rule 75-85(3) of the IPR, creditors will not be entitled to vote at this meeting unless they have lodged particulars of their claim against the Company by way of completing the POD (refer **Appendix B**) with the Liquidator prior to this meeting. **Creditors who have already lodged a POD are not required to lodge another form. However, creditors (other than persons representing themselves) are still required to lodge a Proxy (refer Appendix C) if they wish to vote at the meeting. I ask that all creditors do this given the meeting will be conducted via teleconference facilities.**

Forms may be scanned and sent to Ms Isabella Bryant at bryanti@pitcher-wa.com.au

A corporate creditor can only be represented at the meeting by proxy or by an attorney pursuant to section 250D of the Act. Resolutions put to the meeting are decided on the voices / show of hands unless a poll is demanded (rule 75-110 of the IPR sets out the circumstances where this may occur). If a poll is demanded and held then a resolution will be passed if a simple majority (i.e. > 50%) of the creditors voting (in person, by proxy or by attorney) are in favour of the resolution and the value of the debts owed to those voting in favour is more than half the total debts owed to all the creditors pursuant to rule 75-115(1) of the IPR. If no result is reached, then in accordance with rule 75-115(3) of the IPR, the chairperson of the meeting may exercise a casting vote to resolve the deadlock.

4. Update on the progress of the liquidation

Summarised below is a brief update on the matters I have attended to since the Statutory Report and Circular to Creditors:

4.1. Update on Actinon Debtor

Matters Previously Advised

As outlined in the Statutory Report and Circular, the only asset yet to be realised in the liquidation is the debt owed by Actinon Pte Ltd (**Actinon**) to the Company, in the amount of $3,784,449 as at the date of the Administrator's appointment being 14 March 2022, plus interest (**Loan Amount**). The Loan Amount represents the balance unpaid under the Loan Agreement between the Company and Actinon dated 1 April 2019 (**Loan Agreement**). The Loan Agreement documented vendor finance arrangements resulting from the simultaneous sale of the Company's previously owned intellectual property (**IP**) to Actinon.

As previously advised, following discussions with the DOCA Proponents resulting from their inability to fulfil their obligations under the DOCA, I entered into an agreement with Actinon, which provided me with the option to instruct Actinon to transfer the IP back to the Company in full and final settlement of the Loan Amount (**Option Agreement**). In other words, the Option Agreement provides me the option to either pursue the Loan Amount or to take ownership of the IP and realise it for the benefit of creditors (**Option**), should that result in a better outcome. Pursuant to the Option Agreement, I am only able to exercise the Option on or before 13 July 2026.

As previously advised, the following options were open to me as Liquidator of the Company:

1. pursue Actinon for the Loan Amount in Singapore via creditor or litigation funding (**Option 1**);
2. sell or assign the Company's rights, title and interest to pursue Actinon for the Loan Amount in Singapore (**Option 2)**; or
3. exercise the Option and sell the IP.

However, my assessment of those options was, and remains, heavily impacted by the liquidation of the Company being unfunded.

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Matters Updated from Circular

After entering into the Option Agreement, I wrote to Actinon and demanded repayment of the Loan Amount. Actinon responded to my payment demand and stated that the Loan Amount should be written off due to its alleged right to set off against amounts owed to it by the Company. Following this response, I held multiple teleconferences with representatives from Actinon regarding quantifying these amounts, during which they advised that these amounts would be greater than the Loan Amount. However, they did not provide any further information/documentation to substantiate Actinon's alleged right to set off.

Via the Circular, on 30 April 2026, I wrote to all known creditors of the Company and two secured creditors of the Company, being Andrew Robb and the Eastern Metropolitan Regional Council (**EMRC**), being the first and second ranking secured creditors respectively (**Secured Creditors**), and requested that any creditor should contact my office if they were interested in funding the Liquidator to pursue Actinon for the Loan Amount in Singapore or purchasing the Company's right to pursue Actinon for the Loan Amount in Singapore. As at the date of this report, no creditor has responded to my request for expressions of interest.

In addition, I approached two litigation funders to consider the commercial merits of pursuing Actinon for the Loan Amount and did not get any interest from either. Some of the issues raised by the litigation funders included, amongst other things, funding to obtain a formal preliminary legal opinion and also the fact that there is no real "visibility" as to whether Actinon has the means to pay any judgment against it, should any litigation be successful. As noted, Actinon is incorporated in Singapore and the Loan Agreement is governed by Singapore law.

In order to assess the viability of exercising the Option, both before and after the Circular, I conducted a condensed marketing campaign and received two offers for separate parcels of the IP, with the most favourable offer being the following received from the Company's first ranking secured creditor, Andrew Robb Pty Ltd (**Andrew Robb**) and Stantil Engineering Pty Ltd (**Stantil**) (together, **Buyers**);

- $300,000 cash offer from Stantil; and
- $1,000,100 cash and loan forgiveness from Andrew Robb.

(**Combined Offer**)

In addition, I was contacted by Elan Energy Matrix Pty Ltd which advised that a portion of the IP that was referred to in the marketing materials had already been sold to it by the Company in June 2019. I have accepted that position, but that has not resulted in any change to the Combined Offer

Recommended Course of Action

Given the above, in my opinion, the best overall course would be to proceed with exercising the Option and then accepting the Combined Offer for the IP. However, following discussions with Actinon and the Buyers, the parties have agreed to truncate the above steps by a transaction whereby the Company will (i) assign the option granted under the Option Agreement to the Buyers; (ii) release the Loan Amount; and (iii) receive the consideration under the Combined Offer (**Combined Offer Consideration**). The option date noted above would also be extended to 31 July 2026.

I will refer to that transaction, below and in Appendix C of this report, as "**the Transaction**".

I consider that consummating the Transaction, which would effectively result in the receipt of the Combined Offer Consideration by way of return in respect of the Loan Amount, would be likely to represent a compromise of a debt owing to the Company exceeding $100,000. Therefore, pursuant to section 477(2A) of the Act, I am required to obtain approval from creditors before committing to that course.

I believe that the Combined Offer is on commercial terms and receipt of the Combined Offer Consideration in respect of the Loan Amount represents the best outcome to creditors for the following reasons:

- the liquidation is currently unfunded and therefore without creditor or litigation funding, I have no funds available to proceed with pursuing Actinon for the Loan Amount in Singapore;
- the Combined Offer provides greater certainty that the alternative of pursuing Actinon for the Loan Amount in Singapore; and
- the liquidation is able be finalised substantially sooner than if I proceed with Option 1 or 2.

In light of the above, I recommend that creditors vote in favour of Resolution 1 in the Appointment of Proxy form attached as Appendix C of this report.

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5. Estimated return to creditors

The below table details my estimate of the likely return to creditors based on information available at the date of this report should Resolution 1 be approved by creditors and the Combined Offer is accepted. In summary, assuming the Combined Offer is accepted and completed in accordance with the agreed terms, I estimate:

- Andrew Robb will compromise his secured debt and reduce his claim by $1,000,100:
- EMRC will not receive a dividend;
- Priority unsecured creditors will not receive a dividend; and
- Ordinary unsecured creditors will not receive a dividend.

	Note	Amount ($)
Assets available		
Cash at bank	1	2,013
Combined Offer – cash component	2	300,100
Total assets		**302,113**
Costs of care, preservation & realisation (CPR)		
Deed Administrator's costs of CPR	3	(166,006)
Liquidator's costs of CPR	3	(69,516)
Liquidator's future costs of CPR	3	(20,000)
Legal fees	3	(44,022)
Total CPR costs		**(299,544)**
Estimated Surplus/ (deficit) available to Andrew Robb		**2,569**
Andrew Robb	4	2,243,945
Less: Combined Offer - non-cash component	2	(1,000,000)
		1,241,376
Surplus/ (deficit) available to EMRC		**Nil**
EMRC	4	1,725,361
Surplus/ (deficit) following payment to Secured Creditors		**Nil**

Notes	Observations / comments
1. Cash at bank	This amount represents the balance in the liquidation account under my control as at the date of this report.
2. Combined Offer	The $300,100 represents the cash consideration received from Andrew Robb and Stantil as outlined at section 4 of this report. The $1m represents the loan forgiveness from Andrew Robb.
3. CPR costs	This amount represents the Administrator's/Deed Administrator's/Liquidator's unbilled and future cost of care, preservation and realisation and unpaid legal fees in the amount of $303,946 (GST excl.), which pursuant to section 556 of the Act, will be paid as a priority ahead of the Secured Creditors should any realisations be recovered during the liquidation.
4. Secured creditors	These amounts represent amounts owing to the Secured Creditors. As outlined in the Statutory Report, as at the Relevant Date there were two secured parties which had security over the whole or substantially the whole of the assets of the Company, being the following entities: • Andrew Robb– first ranking secured creditor: and • EMRC – second ranking secured creditor. As at March 2026, Andrew Robb and EMRC advised their debts to be in the amount of $2,243,945 and $1,725,361 respectively.

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6. Liquidator's Remuneration

I am unable to pay my remuneration without the approval of creditors or the Court.

In accordance with Insolvency Practice Schedule (Corporation) 2016 75-40, on 8 May 2026, I obtained creditor approval for my remuneration and disbursements in the amount of $94,449 and $1,500 by way of proposals without a meeting for the liquidation period. At the time of this report, I have not exceeded the previous remuneration approval and as a result, I am not seeking further remuneration approval at this stage. However, if it is determined at a later date that I am to seek additional fee approval, I may write to creditors to seek further approval at that time.

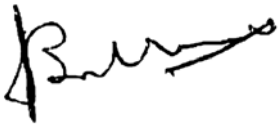
The remuneration I am able to draw is limited to the funds available in the liquidation. It should also be noted that if the actual remuneration is less than the estimated capped amount, the remuneration drawn will be the actual amount.

7. Conclusion

I look forward to discussing the contents of this report with you at the upcoming meeting.

In the meantime, should you have any queries in relation to the contents of this report, please contact Ms Isabella Bryant on 08 9322 2022 or via email at bryanti@pitcher-wa.com.au.

Dated this 29th day of June 2026



DANIEL BREDENKAMP
Liquidator

Attachments	
Appendix A	Notice of Meeting of Creditors
Appendix B	Formal Proof of Debt or Claim
Appendix C	Appointment of Proxy

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Making business ***personal***

Contact name: Isabella Bryant

Contact number: (08) 9322 2022

Email: bryanti@pitcher-wa.com.au

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Appendix A

ASIC Published Notices

ASIC
Published notices

Notice Details

Corporations Act 2001
Schedule 2 - Insolvency Practice Schedule (Corporations) s75-10(a)
Insolvency Practice Rules (Corporations) 2016 s75-40(1)

NOTICE OF MEETING OF CREDITORS

Company details

Company:	Anergy Australia Pty Ltd
ACN:	009 301 731
Status:	**In Liquidation**
Appointed:	13 January 2026

Meeting details

Notice is given that a meeting of the creditors of the Company, or a meeting for each of the Companies, (for multiple companies), will be held:

Location:	Pitcher Partners Level 11 12-14 The Esplanade Perth, WA 6000
Meeting date:	14 July 2026
Meeting time:	11:00AM AWST

(If multiple companies, see special instructions for meeting times)

Agenda

Agenda items are:

- to receive and consider a report from the external administrator(s)
- any other business
  to determine if the Liquidator be authorised to compromise a debt owing to the Company exceeding $100,000 pursuant to section 477(2A) of the Act

Proof of debt and proxies

Creditors wishing to attend are advised proofs and proxies are to be submitted to the external administrator by:

Time:	4:00PM AWST
Date:	13 July 2026

Virtual Meeting Technology

Creditors wishing to attend the meeting using virtual meeting technology are advised they can use the following facility to attend the meeting:

Facility details
Password: Please contact the Liquidator's office for details prior to the meeting.

Date of Notice: 29 June 2026

Daniel Johannes Bredenkamp
Liquidator

Address Pitcher Partners
Level 11
12-14 The Esplanade
PERTH WA 6000
Contact person Isabella Bryant
Contact number 0893222022
Facsimile
Email bryanti@pitcher-wa.com.au

Appendix B

Corporations Act 2001 - Subregulation 5.6.49(2)

FORMAL PROOF OF DEBT OR CLAIM (GENERAL FORM)

To: the Liquidator of Anergy Australia Pty Ltd (In Liquidation) ACN 009 301 731 (**Company**).

1. This is to state that the Company was on 14 March 2022 and still is, justly and truly indebted to _____ *(full name of creditor),*

ABN _____

for $ _____ Dollars and _____ Cents.

Particulars of the debt are:

Date	Consideration (state how the debt arose)	Amount ($)	GST ($)	Remarks (include details of voucher substantiating payment)

2. To my knowledge or belief the creditor has not, nor has any person by the creditor's order, had or received any satisfaction or security for the sum or any part of it except for the following: *(insert particulars of all securities held. If the securities are on the property of the Company, assess the value of those securities. If any bills or other negotiable securities are held, show them in a schedule in the following form)*.

Date	Drawer	Acceptor	Amount ($)	Due Date

☐ I am not a related (director, relative of Director, related company, beneficiary of a related trust) creditor of the Company.

☐ I am a related creditor of the Company
relationship: _____

If the form is being used for the purpose of voting at a meeting:

Is the debt you are claiming assigned to you? No ☐ Yes ☐

If yes, attach written evidence of the debt, the assignment and consideration given. ☐ Attached

If yes, what value of consideration did you give for the assignment (e.g., what amount did you pay for the debt?) $ _____

*3. I am employed by the creditor and authorised in writing by the creditor to make this statement. I know that the debt was incurred for the consideration stated and that the debt, to the best of my knowledge and belief, remains unpaid and unsatisfied.

---

*3. I am the creditor's agent authorised in writing to make this statement in writing. I know that the debt was incurred for the consideration stated and that the debt, to the best of my knowledge and belief, remains unpaid and unsatisfied.

Dated _____

Signature _____

Name _____

Occupation _____

Address _____

_____

Telephone No. _____

Email _____

** Do not complete if this proof is made by the creditor personally.*

RECEIVE REPORTS BY EMAIL

Do you wish to receive all future reports and correspondence via email? Yes ☐ No ☐

Email:

.....

FORMAL PROOF OF DEBT OR CLAIM (GENERAL FORM)
GUIDANCE NOTES

(Please read carefully before filling in your form)

It is a creditor's responsibility to prove their claim to my satisfaction.

When lodging claims, creditors must ensure:

- The proof of debt form is properly completed in every particular, and
- Evidence, as set out under "Information to support your claim", is attached.

Directions for completion of proof of debt:

1. Insert full name and address of the creditor.
2. Under "Consideration" state how the debt arose, for example "*goods sold to the Company*"
   Under "Remarks" include details of any documents that substantiate the debt (refer to section "Information to support your claim" below for further information).
3. If there is insufficient space, please attach additional information.

Information to support your claim:

If insufficient evidence is provided to support the existence of a debt, your debt is unlikely to be accepted. Detailed below are some examples of debts that may be claimed and a suggested list of supporting documents that substantiate the claimed debt.

Creditor Type	Suggested Supporting Documentation
Trade creditors	• Invoices and statements showing the amounts owed • Advices to pay outstanding invoices
Guarantees / indemnities	• Executed guarantee / indemnity • Notice of demand served on the guarantor • Calculation of the amount outstanding under the guarantee
Judgment debt	• Copy of the judgment • Documents/details to support the underlying debt as per other categories
Deficiencies in secured debt	• Security documents e.g. mortgage • Independent valuation of the secured portion of the debt • Calculation of the deficiency on the security • Details of income earned and expenses incurred by the secured creditor in respect of the secured asset since the date of appointment
Loans (bank and personal)	• Executed loan agreement • Loan statements showing payments made and interest accrued
Tax debts	• Documentation that shows the assessment of debts, whether it is an actual debt or estimate, and separate amounts for the primary debt and penalties
Employee debts	• Basis of calculation of the debt • Type of claim e.g. wages, leave, expense claims • Correspondences relating to the amounts owed • Employee contract
Leases	• Copy of the executed lease agreement • Statement showing amounts outstanding under the lease, differentiating between amounts outstanding at the date of the appointment and any future monies

Appendix C

Insolvency Practice Rules (Corporations) 2016, Rule 75-25
Corporations Act 2001

APPOINTMENT OF PROXY

ANERGY AUSTRALIA PTY LTD (IN LIQUIDATION)
ACN 009 301 731 (COMPANY)

Instructions:
Please complete sections A, B and C and submit in accordance with section D.

A. Creditor's details and appointment of person to Act as proxy

*I / *We _____
(if in a personal capacity, given name and surname; if a corporate entity, full name of company)

of _____
(address)

a creditor of Anergy Australia Pty Ltd (In Liquidation),

appoint_____
(name and address of person appointed as proxy)

or in his/her absence _____
(name and address of person appointed as alternate proxy)

as *my / *our proxy to vote at the meeting of creditors to be held at the offices of Pitcher Partners Perth, Level 11, 12-14 The Esplanade, Perth, Western Australia on **Tuesday, 14 July 2026 at 11:00 AM AWST** or at any adjournment of that meeting in accordance with the instruction in section B below.

B. Voting

Instructions:

*A **general proxy** is entitled to vote on any resolution as they see fit at the meeting.*

*A **special proxy** in entitled to vote only in accordance with your specific instructions – if you wish for your proxy to act in this capacity, indicate your specific voting instructions by ticking one option only for each resolution for which you wish to give such instructions. **If you wish to appoint the Chairperson as your proxy it is preferable that you appoint the Chairperson as your special proxy so that your vote can be exercised in accordance with your specific instructions in all resolutions.***

*Your proxy may act as both a **special proxy**, in accordance with your instructions in relation to specific resolutions, and as a **general proxy**, in relation to resolutions where you have not issued specific instructions. Your proxy will then be authorised to vote specifically in accordance with your instructions in relation to those resolutions where specific instructions have been given, and generally in relation to resolutions where no specific instructions have been given, and any other business of the meeting.*

Resolution		For	Against	Abstain
Resolution 1	That the Liquidator be authorised to complete the Transaction (as defined in the Circular to Creditors dated 29 June 2026), which will result in the compromise of a debt owing to the Company exceeding $100,000, pursuant to section 477(2A) of the Act.	☐	☐	☐
On all other matters arising			As proxy sees fit	

C. Signature of creditor

Dated this _____ day of _____
(day, month and year)

_____
(Signature)

Name / Capacity of Creditor: _____

*(If an **individual**, insert full name)*

*(If a **sole trader**, insert in accordance with the following example: 'full name, proprietor')*

*(If a **partnership**, insert in accordance with the following example: 'full name, partner of the firm named in Section A')*

*(If a **company**, it may only be represented by proxy or attorney or by a representative appointed under section 250D of the Corporations Act 2001.*

- *The document appointing the proxy, attorney or representative must be executed in accordance with section 127 of the Corporations Act 2001 and in accordance with the following example: 'full name, director / secretary / director/secretary of the company named in Section A';*

  OR

- *If executed under the hand of some officer duly authorised in that capacity, the fact that the officer is so authorised must be stated in accordance with the following example: 'full name, for the company named in Section A (duly authorised under the seal of the company)' and a copy of the authority / power of attorney is to be annexed.*

CERTIFICATE OF WITNESS

(This certificate is to be completed only if the person giving the proxy is blind or incapable of writing. The signature of the creditor must not be witnessed by the person nominated as proxy)

I/We, _____ of _____
certify that the above instrument appointing a proxy was completed by me in the presence of and at the request of the person appointing the proxy and read to him before he/she attached his/her signature or mark to the instrument.

Dated this _____ day of _____
(day, month and year)

Signature of Witness: _____

Description: _____

Place of Residence: _____

D. Submission of Proxy

For a person to be eligible to attend and vote at the meeting on your behalf, this form is to be completed and submitted by no later than 4:00PM WST on Monday, 13 July 2026 to:

Anergy Australia Pty Ltd (In Liquidation)
C/- Pitcher Partners
PO Box 5622
St Georges Terrace
PERTH WA 6831

Tel: 08 9322 2022
Fax: 08 9322 1262
Email: bryanti@pitcher-wa.com.au

14.9 DISPOSAL OF HOOKLIFT BINS

D2026/18649

PURPOSE OF REPORT

The purpose of the report is to seek Council's approval to proceed with the proposed disposal of 15 EMRC-owned hooklift bin assets to the Shire of Mundaring for $90,000 incl. GST, in accordance with section 3.58 of the *Local Government Act 1995*.

KEY POINT(S)

- Following the Shire of Mundaring's withdrawal from the EMRC and the transition of management arrangements for the Coppin Road and Mathieson Road community recycling centres, the Shire has requested to purchase the EMRC-owned hooklift bins currently used at those facilities.
- The Shire has made a formal offer of $90,000 incl. GST for all 15 bins, having regard to their age, condition and continued operational use.
- Approval is sought from Council to dispose of the property in accordance with s.3.58(3) of the Local Government Act 1995 and for public notice to be given seeking submissions.
- Delegation is also sought for the CEO to consider any public submissions and finalise the proposed disposition to the Shire of Mundaring.

RECOMMENDATION(S)

That Council:

1. In accordance with s.3.58(4)(c)(i) of the *Local Government Act 1995*, notes the basis for the proposed disposition of the 15 EMRC-owned hooklift bins to the Shire of Mundaring for $90,000 incl. GST.
2. In accordance with s.3.5.58(4)(c)(ii) declare that the EMRC believes the written down value of the hooklift bins at $38,262,69 on the basis of a valuation carried out more than 6 months ago before the proposed disposition to be a true indication of the value at the time of the proposed disposition.
3. In accordance with s.3.58(3)(a)(i) of the *Local Government Act 1995*, approves the giving of local public notice of the proposed disposition contemplated in Limb 1.
4. By absolute majority in accordance with s.5.42 of the *Local Government Act 1995*, delegates to the CEO the authority to consider any submission, including the offer from the Shire of Mundaring, and finalise the disposition of the 15 hooklift bins.
5. Notes the additional delegation entry into the delegations register forming the Attachment due to the authorisation of the delegation.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*:		
Author(s)	Acting Chief Operating Officer	Nil
Responsible Officer	Chief Executive Officer	Nil

BACKGROUND

1 The Shire of Mundaring withdrew from the EMRC on 30 June 2025.

2 Following its withdrawal, the EMRC continued to manage the Shire's two community recycling centres at Mathieson Road and Coppin Road, which EMRC had managed since 2009.

3 The Shire of Mundaring and the EMRC are progressing a planned and cooperative transition of management for the Coppin Road and Mathieson Road Community Recycling Centres. This follows the Shire's resolution at its Ordinary Council Meeting to conclude the current management agreements, with the formal handover to the Shire scheduled for Wednesday, 26 August 2026.

REPORT

4 The hooklift bins that are the subject of this report are EMRC-owned assets used at the Coppin Road and Mathieson Road community recycling centres. The Shire has requested to purchase these assets to support continuity of waste operations at both facilities following the transition of the management arrangements.

5 On 27 July 2026, the Shire of Mundaring submitted a formal offer to purchase 15 EMRC-owned hooklift bin assets for $90,000 incl. GST.

6 The 15 bins include assets of varying age and condition, with purchase dates ranging from 2007 to 2025 and reported conditions ranging from poor to excellent.

7 Of the 15 bins, one is recorded as excellent condition, two as very good condition, seven as good condition, three as average condition and two as poor condition. The condition profile supports the proposed sale price when considered against the age of the assets, continued use at the facilities and the current replacement cost estimate.

8 While the current estimated replacement cost is $15,000 to $16,000 per bin, the written down value of the 15 hook lift bins is valued at $38,262.69. This is on the basis of a valuation in June 2025 by Marsh for the preparation of the 2024/2025 Annual Financial Report.

9 Officers believe the proposed purchase price reflects the age, condition and continued operational use 25 hook lift bins, the subject of this disposition.

STRATEGIC/POLICY IMPLICATIONS

10 Reporting on EMRC Strategic Policy implications align with the revised Strategic Plan 2017-2027 and the Sustainability Strategy.

FINANCIAL IMPLICATIONS

11 The sale of the assets will generate a cash inflow from assets deemed surplus to the operational requirements of the EMRC.

SUSTAINABILITY IMPLICATIONS

12 The proposed disposal supports efficient resource management by allowing existing bins to continue being used at the community recycling centres rather than being relocated, stored or disposed of separately.

RISK MANAGEMENT

Risk	The disposition of property does not follow the process prescribed in the *Local Government Act 1995*	
Consequence	**Likelihood**	**Rating**
Moderate	Unlikely	Moderate
Action/Strategy		
➢ Seek Council approval prior to finalising the sale ➢ Ensure compliance with Section 3.58 of the *Local Government Act 1995*		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil

ATTACHMENT(S)

1. Shire of Mundaring Letter - Disposal of Hooklift Bin Assets (D2026/18770)
2. Shire of Mundaring Hooklift Bin Information (D2026/18649)

VOTING REQUIREMENT

Absolute Majority

RECOMMENDATION(S)

1. That Council:
2. In accordance with s.3.58(4)(c)(i) of the Local Government Act 1995, notes the basis for the proposed disposition of the 15 EMRC-owned hooklift bins to the Shire of Mundaring for $90,000 incl. GST.
3. In accordance with s.3.5.58(4)(c)(ii) declare that the EMRC believes the written down value of the hooklift bins at $38,262,69 on the basis of a valuation carried out more than 6 months ago before the proposed disposition to be a true indication of the value at the time of the proposed disposition.
4. In accordance with s.3.58(3)(a)(i) of the Local Government Act 1995, approves the giving of local public notice of the proposed disposition contemplated in Limb 1.
5. By absolute majority in accordance with s.5.42 of the Local Government Act 1995, delegates to the CEO the authority to consider any submission, including the offer from the Shire of Mundaring, and finalise the disposition of the 15 hooklift bins.
6. Notes the additional delegation entry into the delegations register forming the Attachment due to the authorisation of the delegation.

COUNCIL RESOLUTION(S)

MOVED SECONDED

7000 Great Eastern Hwy, Mundaring WA 6073
(08) 9290 6666
shire@mundaring.wa.gov.au

Our Ref: SMP:ak
File Code: WM.CNT 4

27 July 2026

CEO
EMRC
226 Great Eastern Hwy (Corner Kalgoorlie Street)
ASCOT WA 6104

Dear Jer,

Disposal of Hooklift Bin Assets

I refer to the transition of the management of the Shire of Mundaring community recycling centres and in particular to the EMRC owned 15 hooklift bin assets wished to be obtained by Shire of Mundaring to ensure continuity of waste services at these facilities.

Firstly can I thank the EMRC for the conducting of the management services at our community recycling centres which has been done professionally and with good co-operation.

Based on the age and condition of the 15 bins the Shire wishes to offer $90,000 (inc GST) to purchase these off the EMRC.

Should you require any further information please contact the undersigned.

Yours sincerely,

Shane Purdy
DIRECTOR BUILT & NATURAL ENVIRONMENT

Shire of Mundaring Hooklift Bin Information

Asset No.	Date of Purchase	Purchase Value	Written Down Value	Location	Bin Number, Details & Condition
4285	1/06/2025	$14,535.00	$11,628.05	Coppin	25-32-002 Spare Cardboard Bin - Very Good Condition
1775	31/07/2008	$12,950.00	$0.00	Coppin	30002-1 - Average Condition
1779	31/07/2008	$12,950.00	$0.00	Coppin	30002-5 - Average Conditon
3394	1/05/2018	$11,000.00	$2,759.64	Coppin	322018 A3394 - Good Condition
1481	10/07/2007	$9,875.00	$0.00	Coppin	22191-1 Glass Bin - Average Condition
3446	1/03/2019	$15,850.00	$3,231.32	Coppin	32-2018-A3446 - Very Good Condition
3751	1/04/2021	$12,040.00	$0.00	Coppin	32-2021-005 - Excellent Condition
2689	1/12/2012	$15,000.00	$0.00	Coppin	05-12-43 - Average Condition
1776	31/07/2008	$12,950.00	$0.00	Mathieson	30002-5 - Poor Condition
3445	1/03/2019	$15,850.00	$2,397.82	Mathieson	32-2018-A3445 - Good Condition
1861	30/01/2009	$12,950.00	$0.00	Mathieson	30677-2 - Good Condition
3335	1/08/2017	$11,145.00	$2,152.44	Mathieson	32-2017-A3335 - Good Condition
4029	1/05/2023	$16,080.00	$8,046.71	Mathieson	32-2023-002 - Good Condition
4028	1/05/2023	$16,080.00	$8,046.71	Mathieson	32-2023-001 - Good Condition
1860	30/04/2009	$12,950.00	$0.00	Mathieson	30677-1 - Poor Condition
		$202,205.00	**$38,262.69**		

14.10 WASTE & RESOURCE RECOVERY CONFERENCE 2026 – SEPTEMBER 2026

D2026/12650

PURPOSE OF REPORT

The purpose of this report is to advise Council of the upcoming Waste & Resource Recovery Conference 2026 to be held at Crown Towers Perth, on 9 and 10 September 2026.

KEY POINT(S)

- The WA Waste & Resource Recovery Conference is to be held at Crown Towers, Perth, on 9 and 10 September 2026.
- The purpose of the Conference is to bring together industry leaders, policymakers and professionals in waste management and resource recovery.

RECOMMENDATION(S)

That:

1. Councillors and Officers note the dates of 9 and 10 September 2026 for the 2026 WA Waste & Resource Recovery Conference.
2. Councillor(s) ..... and the Chief Executive Officer be authorised to attend the 2026 WA Waste & Resource Recovery Conference.

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*		
Author(s)	Chief Transformation Officer	Nil
Responsible Officer	Chief Transformation Officer	Nil

BACKGROUND

1 Advice has been received that the 2026 WA Waste & Resource Recovery Conference is to be held on 9 and 10 September 2026 at Crown Towers Perth.

REPORT

2 The WA Waste & Resource Recovery Conference is an annual event that caters to those involved in waste management, resource recovery and the circular economy.

3 Limited details of keynote speakers and presentations are available at the time of writing this report however the Conference website: Registration – Waste and Resource Recovery Conference (wasteandrecycle.net.au) will provide up-to-date information as it becomes available. The speakers known at this time are Dom Thurbon Keynote Speaker on the topic of Change and Innovation, Day 1; with Day 2 Keynote Speakers being Dr Emily Heath, Behavioural Neuroscientist and Todd Sampson, award winning documentary maker.

4 The conference, hosted by the Waste Management and Resource Recovery Association of Australia (WMRR), Department of Water and Environmental Regulation (DWER) and Western Australian Local Government Association (WALGA), is recognised as one of the largest gatherings of thought leaders, educators and industry professionals in the waste and resource recovery sector.

5 Conference Registration includes access to all conference sessions and internal exhibition displays. There are networking opportunities over morning, afternoon tea and lunch breaks. Attendance also allows for participants to share experience and knowledge with peers on previous achievements and successes and interact with others in the waste and resource recovery industry. At the time of preparing this report, the 2026 program is unavailable at this time, but will be provided once available.

6 All Conference sessions are being held at the Crown Towers Perth.

7 The Conference Program normally covers a range of issues generally of interest to the EMRC. The early bird registration fee is available until 10 August 2026, however the EMRC sought an extension due to the timing of this report.

8 A link to the program can be found here: https://www.wasteandresourcerecovery.com.au/.

STRATEGIC/POLICY IMPLICATIONS

9 Reporting on EMRC Strategic Policy implications align with the revised 10 Year Strategic Plan 2017-2027 and the Sustainability Strategy 2022/2023 – 2026/2027.

10 In addition to the above, 'Council Policy 6.3 Attendance at Events', covers attendance at events and is consistent with the recommendation.

FINANCIAL IMPLICATIONS

11 The expenditure for Councillors and EMRC Officers attendance at conferences are allowed for in the 2026/2027 draft annual budget.

12 A full registration with early bird discount and attendance at the conference and networking events will cost $640 per attendee, with 'day registration' being a cost of $400 per attendee.

SUSTAINABILITY IMPLICATIONS

13 The conference heavily focuses on resource recovery which is a pillar of sustainability and is also in line with the EMRC's Sustainability Strategy and the ethos of the EMRC.

RISK MANAGEMENT

Risk	**Non Compliance with Council Policy**	
Consequence	**Likelihood**	**Rating**
Insignificant	Unlikely	Low
Action/Strategy		
➢ Approval be sought for Councillors and the CEO to attend 2026 WA Waste & Resource Recovery Conference to comply with Council Policy 6.3 Attendance at Events.		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil

ATTACHMENT(S)

WA Waste & Resource Recovery Conference Program (D2026/12659)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That:

1. Councillors and Officers note the dates of 9 and 10 September 2026 for the 2026 WA Waste & Resource Recovery Conference.
2. Councillor(s) …… and the Chief Executive Officer be authorised to attend the WA Waste & Resource Recovery Conference 2026.

COUNCIL RESOLUTION(S)

MOVED SECONDED

WASTE & RESOURCE RECOVERY CONFERENCE

PROGRAM

Please note, this program is subject to change.

Wednesday, September 9

8AM

8:30am 5pm

Registration Open Day 1

Foyer of Ballroom 1 & 2

8:45am → 8:50am

Conference Convenor Welcome

Gayle Sloan

Gayle Sloan CEO, WMRR



Crown Ballroom 3

8:50am → 9am

Welcome to Country

Crown Ballroom 3

9AM

9am → 9:10am

Opening of Conference - Hon. Matthew Swinbourn, Minister for Environment

Minister for the Environment; Community Services; Homelessness Hon Matthew Swinbourn MLC Minister, Department of the Premier and Cabinet



Crown Ballroom 3

9:10am → 10am

Keynote: Dom Thurbon

Dom Thurbon Change & Innovation Speaker



Crown Ballroom 3

10AM

10:35am 11:05am

Morning Tea Day 1

Crown Ballroom Room 1 & 2

11AM

11:05am → 12pm

Panel Session: Remade in WA - Opportunities for the Waste and Resource Recovery

Crown Ballroom 3

12PM

12pm 1:30pm

Lunch Day 1

Speed Networking Session Time: 12.45pm - 1.30pm Location: TBC

Crown Ballroom Room 1 & 2

1PM

Concurrent Sessions 1

1:30pm → 3pm

Beware Behaviour Change

Click here for session details

Patrick Arnold Director, nuloop · **Miss Emily Tomsett** Circularity Lead, City Of Kwinana · **Emma Baker** Senior Programs Officer, Department Of Water And Environmental Regulation · **Ms Nicola Brandon** Managing Consultant, Power House Consulting Services

 +3

Crown Ballroom 3A & B

Track 1

1:30pm → 3pm

Infrastructure and Regional Development

Click here for session details

Mr Giles Perryman Consultant (Director), Ask Waste Management Pty Ltd · **Shona Medhi** Talis Consultants · **Ms Kelly Howlett** Operations Manager, Care For Hedland Environmental Association Inc

 +2

Crown Ballroom 3C

Track 2

3PM

Concurrent Sessions 2

3:30pm → 5pm

Organics

Click here for session details

Lauren Goodheart Muni Team Lead, Cleanaway · **O'Keefe Keri** Waste Projects Officer, City Of Kwinana



Crown Ballroom 3A & B

Track 1

3:30pm → 5pm

Circular Economy

Click here for session details

Dr Shengping Li Lecturer, Curtin University · **Dr Atiq Zaman** Associate Professor , Curtin University · **Mr Benjamin Gazeau** Research Assistant, Curtin University · **Ms Ana Maria Caceres Ruiz** Research Assistant/PhD candidate, Curtin University · **Janelle Osenton** Circul...

 +7

Crown Ballroom 3C

Track 2

5PM

5pm 7pm

2026 Networking Function

Crown Ballroom Room 1 & 2

Thursday, September 10

8AM

8:30am 3:30pm

Registration Open Day 2

9AM

9am → 9:05am

Conference Convenor Welcome Day 2

Gayle Sloan

Gayle Sloan CEO, WMRR



Crown Ballroom 3

9am → 9:20am

Waste Authority WA

Elizabeth Carr AM, Chair of The Waste Authority

Elizabeth Carr AM Chair, Waste Authority



Crown Ballroom 3

9:20am → 9:55am

Keynote: Emily Heath

Dr Emily Heath Behavioural Neuroscientist



Crown Ballroom 3

10AM

10:30am 11am

Morning Tea Day 2

Crown Ballroom Room 1 & 2

11AM

11am → 12pm

Panel: Bringing Beyond WAste to life

Crown Ballroom 3

12PM

12pm 1pm

Lunch Day 2

Crown Ballroom Room 1 & 2

1PM

1pm → 2pm

Keynote: Todd Sampson

Todd Sampson Award Winning Documentary Maker



Crown Ballroom 3

2PM

2pm → 3pm

Rethinking Waste

Crown Ballroom 3

3PM

3pm → 3:05pm

Conference Wrap Up

3pm 3:30pm

Afternoon Tea Day 2

6PM

6pm 11:30pm

2026 WasteSorted Awards

This is a ticketed event. For more information please go to the website https://www.wasteauthority.wa.gov.au/about/view/wastesorted-awards

Crown Ballroom 3

REGISTER NOW

WASTE & RESOURCE RECOVERY CONFERENCE

For all event related enquiries:

waste@eventandconferenceco.com.au

14.11 CHIEF EXECUTIVE OFFICER ATTENDANCE AT THE CPA CONGRESS 2026

D2026/18474

PURPOSE OF REPORT

The purpose of this report is to seek Council's approval for the Chief Executive Officer (CEO) to virtually attend the CPA Congress 2026 that is scheduled to be held in Melbourne, Victoria from 20 - 22 October 2026.

KEY POINT(S)

- As part of the CEO's professional development, the above-mentioned conference has been identified.
- The Conference is hosted annually by CPA Australia, of which the CEO is a CPA member.
- From its founding in 1886 as the Incorporated Institute of Accountants in Victoria, CPA Australia has grown from just 45 members to a global community of more than 176,000 professionals across 150 countries and regions, supported by 20 offices around the world.
- CPA Congress brings together finance, accounting and business professionals to explore practical strategies and real-world insights that help organisations move from insight to influence.
- The program focuses on how finance professionals can lead better outcomes by strengthening decision-making, performance measurement and organisational capability.
- Whilst the CPA Congress may be attended in person in Melbourne, it is proposed that the CEO attend the conference virtually at a significantly reduced cost.

RECOMMENDATION(S)

That Council approves the Chief Executive Officer to virtually attend the CPA Congress 2026, scheduled to be held in Melbourne, Victoria from 20 - 22 October 2026, at an estimated cost of $399 (incl. GST).

SOURCE OF REPORT

Employee Disclosure under s.5.70 of the *Local Government Act 1995*:		
Author(s)	Chief Executive Officer	Matter directly relates to the employee's continual professional development.
Responsible Officer	Chief Executive Officer	Nil

BACKGROUND

1 CPA Australia is the leading industry organisation and the peak industry body for the Australian accounting and finance professionals, with more than 176,000 professionals across 150 countries and regions.

2 The association stands at the forefront of shaping the profession's future by embracing digital transformation, AI-driven insights, and global collaboration to ensure accounting and finance professionals remain trusted advisors in an era defined by innovation and change.

REPORT

3 The CPA Congress brings together finance, accounting and business professionals to explore practical strategies and real-world insights that help organisations move from insight to influence.

4 The program focuses on how finance professionals can lead better outcomes by strengthening decision-making, performance measurement and organisational capability.

5 The CPA Congress 2026 focuses on how organisation leaders can lead better outcomes for their respective businesses.

6 This year's program supports leaders to move from insight to influence by building the systems, metrics and confidence that are required to shape results.

7 The congress is delivered in Melbourne, Hong Kong and Kuala Lumpur – as well as Virtual Live + OnDemand, providing flexible options to attend and engage.

8 CPA Congress 2026 brings together finance leaders, business decision makers, and subject matter experts to explore how finance is shaping organisational performance through stronger systems, meaningful metrics, and outcome-focused decision-making.

9 The presenters include:

a Kevin Gaskell – Former Group CEO of BMW GB, Porsche GB and Lamborghini GB

b Katherine Bennell-Pegg – Astronaut and 2026 Australian of the Year

c David Coulthard – 13-time Formula 1 Grand Prix Winner

d Dylan Alcott AO – 2022 Australian of the Year

e Richard Galanti – Former CFO Costco,

f Corrine Armour – Leading thinker on Fearless Leadership.

10 The conference is an opportunity to celebrate outstanding achievements in the industry.

11 To provide flexibility, cost management and best use of officer's time, it is proposed the CEO attend the conference virtually at a significantly lower cost of $399 (incl. GST).

12 By comparison, the cost of attending in-person at the Melbourne Congress is $1,949 (incl. GST) before factoring in the cost of travel and accommodation.

STRATEGIC/POLICY IMPLICATIONS

13 This is compliance with the revised Strategic Plan 2017-2027 and the Sustainability Strategy 2022/2023 - 2026/2027.

14 Council Policy 6.3 – Attendance at Events

FINANCIAL IMPLICATIONS

15 A budget allocation for attendance at conferences is included in the 2026/2027 EMRC Annual Budget.

SUSTAINABILITY IMPLICATIONS

16 Attendance by electronic means will significantly reduce carbon emission footprint by avoiding inter-state travel.

RISK MANAGEMENT

Risk	Non-Compliance with Council Policy	
Consequence	**Likelihood**	**Rating**
Moderate	Unlikely	Moderate
Action/Strategy		
➢ Approval be sought for the CEO to attend the CPA Congress 2026 to comply with Council Policy 6.3 Attendance at Events		

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean City of Bayswater	Nil direct impact

ATTACHMENT(S)

CPA Congress 2026 Program (D2026/18493)

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council approves the Chief Executive Officer to virtually attend the CPA Congress 2026, scheduled to be held in Melbourne, Victoria from 20 - 22 October 2026, at an estimated cost of $399 (incl. GST).

COUNCIL RESOLUTION(S)

MOVED SECONDED

CPA CONGRESS

Lead the Outcome

20 October 2026 – 22 October 2026
11:30 am-6:00 pm AEDT

Viewing in E. Australia Time **Adjust**

Register By
16 October 2026 12:59 pm

Melbourne Convention and Exhibition Centre
1 Convention Centre Place
VIC(AUS) 3006
Australia

Melbourne Program

Program coming soon, view the Masterclasses below.

All Dates 20/10-22/10 | Tuesday 20/10 | Wednesday 21/10 | Thursday 22/10

Filters

Search

20 October 2026

11:30 am AEDT

REG0: Registrations open

11:30 am-12:00 pm

Masterclass

Goldfields Theatre Foyer

Registration opens for pre-Congress masterclass delegates. Collect your name badge and delegate materials before lunch.

12:00 pm AEDT

LN0: Arrival lunch

12:00 pm-1:00 pm

Masterclass

Level 2, Foyer 1

Lunch is served for masterclass delegates ahead of the afternoon sessions.

12:45 pm AEDT

MC1: Build Your AI Finance Team: What's Here, What's Next

12:45 pm-4:30 pm

Masterclass

AI agents are being deployed in finance teams right now, handling research, analysis, reporting, and compliance workflows with increasing capability and reliability. Whether you lead an in-house finance function or advise clients in public practice, the question is no longer if AI will change how your team operates, but how deliberately you will lead that change. This masterclass explores what AI employees in finance can do today, where they are heading, and how to think strategically about AI that works alongside your people and reshapes what human roles look like. You will leave with a clear-eyed view of what teams are doing today, and a set of working workflows ready to deploy in your practice after the session.

What you will learn:

- What AI agents and AI employees actually are, and how to distinguish real capability from marketing noise
- How to design and deploy AI workflows that work in real finance and accounting environments today
- How to think strategically about AI employees that work alongside your team and AI that reshapes what your team does
- How accountants in public practice can help clients build AI-enabled finance functions, from AI bookkeepers to virtual CFOs
- How to build and test a working AI workflow during the session that you can take straight back to your firm or organisation



Inbal Rodnay
Australia's Leading AI in Finance Expert

MC2: Sustainable success for finance leaders

12:45 pm-4:30 pm

Masterclass

High performance shouldn't come at the cost of your people or your results. Yet in many finance teams, it does. Finance teams are being asked to deliver more – faster insights, tighter reporting, greater accountability – often without a corresponding shift in capacity, systems, or ways of working. The result? Teams that are constantly under pressure, operating reactively, and relying on effort rather than effective design to deliver outcomes.

This session reframes performance as a system design issue, not a people problem. It explores how finance leaders can better align their operating models, workflows and priorities (systems) with realistic expectations and performance measures (metrics), to deliver consistent, high-quality outcomes. Designed for finance leaders responsible for delivery, performance and team effectiveness, this interactive session provides practical tools to identify misalignment, reduce unnecessary pressure and create operating environments where people and performance can both thrive.

What you will learn:

- A clear diagnostic tool to identify gaps across systems, metrics, and outcomes
- Practical ways to redesign workflows and operating rhythms to reduce pressure
- Strategies to align workload with capacity and priorities
- Greater clarity on how to improve performance without increasing risk or burnout



Mel Kettle

Sustainable Success Strategist

MC3: From Excel to Microsoft Fabric: Power Query as your path to a single source of truth

12:45 pm-4:30 pm

Masterclass

Finance teams are struggling with insight, not because the data doesn't exist, but because it lives in disconnected exports, inconsistent formats, and manually-maintained spreadsheets that break under pressure. The promise of AI-enabled finance operations, real-time reporting, and decision-grade metrics cannot be realised without a solid data foundation. Power Query is the most underutilised tool in the finance professional's arsenal: it sits inside Excel, Power BI and Fabric and builds the very data disciplines that make modern analytics possible. Finance leaders who invest in structured, repeatable data transformation workflows are not just solving today's reporting problems — they are laying the architecture for the single source of truth that underpins every metric, dashboard, and automated process their organisation will rely on.

This hands-on masterclass reveals how Power Query, already available inside Excel, is far more than a data cleaning tool. It is the first step on a deliberate path toward Power BI, Microsoft Fabric, and the integrated, automated finance systems that deliver a genuine single source of truth. Participants will leave with practical skills they can apply the next morning, and a clear mental model of where those skills lead.

What you will learn:

- Recognise the structural characteristics of analytics-ready data and diagnose common problems in finance data extracts
- Apply core Power Query techniques to cleanse, reshape, and standardise messy source data — including unpivoting, merging, appending, and type handling
- Understand where Power Query sits in Excel, Power BI and Microsoft Fabric, and why mastering it now accelerates the journey to a single source of truth
- Build repeatable, auditable transformation workflows that eliminate manual steps and reduce downstream error
- Use AI as a practical assistant for generating transformation logic, troubleshooting errors, and producing documentation — while understanding its appropriate role and limitations.



Wyn Hopkins

Director / Microsoft Most Valuable Professional - data visualisation and analytics

Access Analytic

MC4: Financial Modelling in Modern Excel with AI: Building flexible, insight-ready models

12:45 pm-4:30 pm

Masterclass

Finance professionals are under increasing pressure to deliver faster insights, adapt models to changing assumptions, and maintain accuracy in increasingly complex environments. Traditional Excel models with rigid structures, inconsistent formulas and manual workarounds struggle to keep pace. The latest capabilities in Excel for Microsoft 365, including dynamic arrays, LAMBDA functions, and embedded AI tools, fundamentally change how financial models can be designed, built and maintained. Those who embrace these tools are not simply improving efficiency they are redefining what "best practice" looks like in modern financial modelling.

This hands-on masterclass demonstrates how to move beyond legacy techniques and build flexible, scalable models using modern Excel. Participants will learn how to design models that are more transparent, adaptable, and easier to audit, while leveraging AI as a practical assistant to accelerate development and reduce errors. By combining advanced Excel functionality with proven financial modelling principles, this session equips finance professionals with the tools and confidence to deliver high-quality models in less time.

What you will learn:

- Identify the limitations of traditional Excel models and apply modern design principles for more flexible, resilient modelling
- Use dynamic array functions to build adaptable timelines, financial statements, and supporting schedules
- Develop and apply LAMBDA functions and custom logic to simplify complex calculations and reduce formula inconsistency
- Incorporate AI as a practical assistant to build, validate, and troubleshoot formulas while maintaining modelling integrity
- Apply best practice techniques to modernise legacy models, improve transparency, and minimise risk
- Design models that are easier to maintain, audit, and scale as business requirements evolve and much more

Requirements and access:

Please bring along your own laptop with Office 365 Excel if you wish to work along during the session. A SharePoint link and instructions to download the masterclass files will be sent one week before the conference. This masterclass is for intermediate Excel users.



Danielle Stein Fairhurst
Principal Financial Modeller
Plum Solutions

MC5: Leading Humans Through Continuous Change

12:45 pm-4:30 pm

Masterclass

Finance teams are not short of change with restructures, system and ERP migrations, AI adoption, ESG and disclosure reform, hybrid working. What they are short of is the human capacity to keep absorbing it, and the experience that exhausts people is the feeling of having change done to them. Richard Gerver's central argument is that people can only learn to love change, and therefore lead it, once they feel able to control it rather than be victims of it. In this practical masterclass, Richard moves leaders past the mechanics of change management and into the work that actually determines whether transformation lands: leading people, not just programs. Drawing on his turnaround of a failing organisation and two decades advising leaders worldwide, you'll learn how to restore your team's sense of agency, decode the triggers behind resistance, and steer transformation through intentional action, leaving with techniques you can apply immediately to the change you're leading right now.

What you will learn:

- Distinguish the human causes of stalled change from the technical ones, and act on the right one.
- Lead in a way that restores people's sense of control, lowering resistance and change-fatigue.
- Read and respond to the individual triggers driving resistance in specific team members.
- Lead a conversation with a resistant team member that opens rather than closes the path forward.



Richard Gerver
Expert on Change and Human Leadership; bestselling author of Change and Simple Thinking

MC6: Mega Focus — Reclaiming the Attention That Drives Better Decisions

12:45 pm-4:30 pm

Masterclass

You can't lead an outcome when you're too distracted to see. As agentic AI absorbs the calculation, drafting and first-pass analysis that once filled a finance professional's day, the scarce resource is no longer information - it's attention. The work that's left is the work that matters most: interpretation, judgement, the consequential call, the conversation that turns a number into a decision. Yet that is exactly the work most easily crowded out by notifications, always-on reporting and a workflow built for speed. Adam Williams calls the cost of this the Attention Tax™ and in a finance function flooded with machine-generated output, the professionals who reclaim their focus are the ones who own the outcome. This is a practical, energising working session: delegates audit where their attention actually goes, then build a personal and team-level "attention architecture" they take straight back to the office.

By the end of the session, participants will be able to:

- Quantify their own Attention Tax, the real cost of fragmented focus on decision quality, rework and judgement in a finance role, and where it's heaviest in their week.
- Build a personal attention architecture — routines and environment design that protect deep, deliberate thinking inside a workflow built for interruption and speed.
- Apply a triage method that separates the genuinely important finance work (judgement, interpretation, stakeholder decisions) from reactive busywork that AI or process should absorb.
- Lead a team-level focus protocol through meeting hygiene, notification norms and protected deep-work blocks so the team's attention is spent on the outcomes that matter, not the noise.
- Leave with a 30-day plan to reclaim time, energy and focus, and "do more of the important stuff."

Materials and takeaways: An Attention Tax self-audit, a personal attention-architecture template, a team focus protocol, and a 30-day reclaim-your-focus plan.



Adam Williams

The Attention Architect®

4:30 pm AEDT

MLWR: Welcome reception

4:30 pm-5:30 pm

Networking

Melbourne Room 1

CPA Congress 2026 opens with drinks and canapes. Join fellow delegates, speakers and partners before the program begins in full on Wednesday.

21 October 2026

8:20 am AEDT

REG1: Registrations open

8:20 am-8:40 am

Networking

Goldfields Theatre Foyer

Registration opens. Collect your name badge and delegate materials before the opening plenary.

8:40 am AEDT

WC1: Welcome to Country

8:40 am-9:05 am

Keynote

Goldfields Theatre

CPA Congress 2026 opens on the traditional lands of the Wurundjeri Woi Wurrung people with a Welcome to Country, followed by a performance from Djirri Djirri, the Wurundjeri women's dance group.

9:05 am AEDT

OR1: Day 1 welcome and introduction

9:05 am-9:10 am

Keynote

Goldfields Theatre

Congress hosts Lisa Leong and Yasmin London open Day 1 and set out how the three days fit together.



Lisa Leong
ABC Radio Broadcaster, Award-Winning A...



Yasmin London
CEO
First Movers

9:10 am AEDT

OR2: Congress opening

9:10 am-9:25 am

Keynote

Goldfields Theatre

Dr Ash Jones, Chief Learning and Innovation Officer, opens CPA Congress 2026 in CPA Australia's 140th year and introduces this year's theme, Lead the Outcome. Shape What's Next.



Dr Asheley Jones FACS, FAMI
Chief Learning and Innovation Officer
CPA Australia

9:25 am AEDT

MLKN1: Leading the Outcome: Navigating the 2026 Economic and Geopolitical Landscape

9:25 am-10:15 am

Keynote

Goldfields Theatre

Australia enters 2026 in cautious recovery, with growth still below trend, inflation stabilising, and the Reserve Bank recalibrating policy against a global backdrop reshaped by trade realignment, the energy transition and heightened geopolitical risk.

In this opening keynote, NAB Group Chief Economist Sally Auld sets the economic and geopolitical scene for Congress 2026.

Drawing on the research she leads for one of Australia's largest lenders to business, and a career across J.P. Morgan, JBWere and the interest-rate and currency markets, she examines the forces shaping the year ahead: the outlook for growth, inflation and interest rates; where productivity, business investment and lending are beginning to build genuine capacity; and how global fragmentation is feeding through to funding costs, currency movements and operating conditions.

Her focus is deliberately practical, covering not only where the economy is heading, but what it means for the capital, treasury and investment decisions finance leaders are making now.



Lisa Leong
ABC Radio Broadcaster, Award-Winning Author, Facilitator & Innovator

10:15 am AEDT

MT1: Session break and networking

10:15 am-10:45 am

Networking

Sponsor Pavilion 21B and 22B

Morning tea is served in the exhibition.

Visit our partners and connect with fellow delegates.

ECEX1: Executive Circle Morning Tea: The Lune Team, Croissant Tasting

10:15 am-10:45 am

Executive Circle

Eureka 2

The croissant The New York Times judged the finest anywhere in the world, made in Melbourne at Lune, the bakery Ottolenghi holds up as the prototype and France decorated its founder for. The Lune team hosts the Circle: a pastry flight plated and served by the people who make it.

10:45 am AEDT

MLKN2: Financing the Agentic Enterprise: The CFO's AI Investment Call

10:45 am-11:40 am

Keynote

Goldfields Theatre

Every finance leader is now being asked to fund AI and to prove it was worth it. Spend is accelerating across agentic tools, data platforms and autonomous workflows, but the business case, the governance and the measurable return rarely arrive in that order.

The temptation is to treat AI as a special category, exempt from the discipline applied to every other dollar. In Financing the Agentic Enterprise, four of the most senior finance leaders in the region treat AI for what it is: a capital-allocation decision the CFO owns.

Each brings a deliberately different vantage point, the enterprise that funds AI at scale, the CFO who has to prove the return to the market, the capital markets that finance the infrastructure underneath it, and the AI-native company already operating the way the rest of the room is heading.

Together they work the only three questions that matter: why the spend was justified, how it was governed and integrated, and what it actually returned.

What participants will learn:

- Evaluate an AI investment against the same hurdle rates and capital discipline as any other allocation decision.
- Build the governance and control framework that has to sit underneath AI spend: data integrity, ethical use, assurance, and where humans stay in the loop.
- Understand how the infrastructure underpinning AI including data centres and digital assets is actually financed, and what that signals for every finance function.
- Translate AI investment into decision-grade metrics you can defend to a board and to the market.



Alex Bell
Chief Financial Officer
Challenger Limited

11:40 am AEDT

MLKN3: An Engineer's Mindset for Building What Lasts

11:40 am-12:30 pm

Keynote

Goldfields Theatre

Most operating leaders learn to manage. Few learn to design.

Kate Reid is the aerospace engineer who walked away from a Formula One career to build what is now globally regarded as one of the world's best croissanteries.

She takes the Day 1 main stage to share how engineering rigour built a category-defining business.

Finance and operating leaders will recognise the disciplines: relentless attention to root cause, ruthless prioritisation, and the willingness to question the standard recipe rather than just execute it better.

What participants will learn:

- Hear how engineering discipline (systems thinking, root-cause analysis, controlled experimentation) translates from aerospace to a craft food business.
- Recognise the difference between optimising an existing process and redesigning the process itself, and when each is the right call.
- Take away a fresh frame on what "quality" actually means as a business strategy, not just a values statement.



Yasmin London
CEO
First Movers

12:30 pm AEDT

LN1: Exhibition lunch

12:30 pm-1:30 pm

Networking

Sponsor Pavilion 21B and 22B

Lunch is served in the exhibition.

Visit our partners and connect with fellow delegates.

ECLN1: Executive Circle Business Lunch: Innovation-ish, Permission to Experiment

12:30 pm-1:30 pm

Executive Circle

Eureka 2

Over the Day 1 business lunch, a closed Q&A with Tessa Forshaw on Innovation-ish, her bestseller with co-author Rich Braden, on building an everyday innovation habit inside finance teams: how people who don't call themselves "creative" make space to experiment under pressure. A different lens from her mainstage session, and every Circle delegate leaves with the book.

1:30 pm AEDT

MLA1: What Clients Still Pay For: Building the Advisory Practice AI Cannot Commoditise

1:30 pm-2:45 pm

Concurrent Session

Room 218

For a century the profession sold time, and that model is under real pressure as AI absorbs the work that filled the timesheet. The pressure is uneven, though. Some compliance work is collapsing in value and some is not, and the practices doing well are not all doing the same thing.

This session tests the assumption rather than asserting it. What is genuinely being commoditised and what is holding.

Where demand for finance and CFO capability is growing outside traditional practice. And what clients still value enough to pay a premium for: trust, judgement, commercial context and a relationship.

A practitioner who has repriced, a buyer who can say plainly what they pay for and why, and the perspective of someone who values practices for sale, where the price paid is the clearest available evidence of what the market thinks the work is worth.

What participants will learn:

- Distinguish the work AI is genuinely commoditising from the work holding its value.
- Reprice a compliance-billing practice into an outcome-based offer, and recognise where that model breaks on capacity and over-servicing.
- Identify where demand for finance and CFO capability is growing outside traditional public practice.
- Articulate what clients, and buyers of practices, pay a premium for in an AI-enabled market.

MLA2: How to Think When Machines Think Faster

1:30 pm-2:45 pm

Concurrent Session

Goldfields Theatre

As agentic AI absorbs more of the calculation, drafting and first-pass analysis that once filled a finance professional's day, the durable advantage shifts to how well people think: how they direct attention, frame a problem, and hold judgement steady when a machine is producing answers faster than they can check them. AI is the productivity enabler here, not the headline.

Drawing on cognitive science and her research at Harvard Project Zero, Tessa Forshaw gives delegates a practical, evidence-based toolkit for thinking well alongside fast machines, so the human stays the decision-maker, not the rubber stamp.

What participants will learn:

- Recognise which cognitive skills (attention, framing, critical evaluation, metacognition) become more valuable, not less, as AI handles execution.
- Apply practical techniques to interrogate AI-generated output rather than accept it, spotting plausible-but-wrong answers under time pressure.
- Take away a simple routine for protecting deep, deliberate thinking in a workflow built for speed.

MLA3: Speaking Up Early: Getting Bad News Heard Before It Becomes a Restructure

1:30 pm-2:45 pm

Concurrent Session

Eureka 3

Insolvencies are at record levels and the ATO has resumed hard debt recovery, but the moment that decides the outcome sits much earlier and much quieter than any of that.

It is the meeting where someone in finance has to say the numbers are not working, to a chief executive who does not want to hear it and a culture that has learned not to raise it.

This is not a session on insolvency process or safe harbour mechanics. It is about the conversation and the culture around it. How a finance leader escalates while options still exist, how accountability travels up to a board rather than being absorbed below it, and how influence is exercised on ground beyond the financial argument. A finance leader who has lived it, a director who has governed through a restructure, and a registered liquidator who arrives after both and can say what the warning signs looked like from outside.

What you will learn:

- Recognise the early operating indicators of distress before they reach a covenant or a lender.
- Structure the conversation that puts bad news in front of a chief executive or a board while options still exist.
- Identify the cultural barriers that stop bad news travelling upward, and what a finance leader can change.
- Understand what directors are personally exposed to, when protection starts and what evidence sustains it.

MLA4: The Forty-Year Asset: Capital Allocation When the Return Sits Beyond Your Tenure

1:30 pm-2:45 pm

Concurrent Session

Eureka 1

Some assets outlast every person who approves them.

Infrastructure, long lived public assets and generational capital programs commit organisations for decades on assumptions set today, and the people who set them are rarely there when the return arrives.

This session brings the government preparer, the institutional investor and the valuation specialist into the same room to work the question a finance leader actually faces: how you underwrite a forty year decision, what evidence holds up over that horizon, and how the numbers behind it are tested, disclosed and revisited as the assumptions move.

MLA5: The Retention Blind Spot: Menopause, Health and Why the Profession Is Losing Experienced Women

1:30 pm-2:45 pm

Concurrent Session

Room 219

The profession is facing a talent cliff while quietly losing some of its most experienced people for reasons that are preventable. Perimenopause and menopause, alongside experiences such as endometriosis, pregnancy challenges and pregnancy loss, are still met with silence, misunderstanding and, too often, discrimination at work.

With many firms pulling people back to full-time office attendance, the gap between what these members need and what workplaces offer is widening.

This panel treats that gap as what it is: an inclusion, retention and psychosocial safety problem with an evidence base and a clear set of solutions. Researchers from Monash University, in collaboration with CPA Australia and CA ANZ, are currently running landmark research into exactly this question, and the early findings already point to the same obstacle these members describe: workplaces that do not understand, acknowledge or support them. CPA Australia is acting on its own workplace through flexibility, policy and culture.

The aim of the session is to move the conversation from taboo to normal, and to send every leader in the room away with something to change.

What participants will learn:

- Identify where their own firm or team is losing experienced people for preventable reasons, and name the policy, culture and attendance settings that are driving it.
- Apply the emerging Monash, CPA Australia and CA ANZ research findings to their own workforce data, and test the retention assumptions sitting inside their people plan.
- Design a practical response across flexibility, leave, psychosocial safety and manager capability that meets legal obligations and holds up commercially.
- Lead the conversation itself: how to raise menopause, reproductive health and chronic illness with a team member or colleague without discomfort, deflection or risk.



Mary Coustas
Actress, writer, menopause advocate and …
UnPause / Monash Corporate Education



Prof Susan Davis
Head, Women's Health Research Program
Monash University

2:45 pm AEDT

AT2: Session break and networking

2:45 pm-3:15 pm

Networking

Sponsor Pavilion 21B and 22B

Afternoon tea is served in the exhibition.

Visit our partners and connect with fellow delegates.

3:15 pm AEDT

MLB1: The First Hundred Days: What AML and CTF Tranche 2 Actually Changed in Practice

3:15 pm-3:55 pm

Concurrent Session

Eureka 3

On 1 July 2026 accounting practices providing designated services became reporting entities for the first time, alongside roughly 90,000 other newly captured businesses.

Congress sits about one hundred days in, which makes this the first national forum where practices can compare what actually happened rather than what was forecast.

The session is built on implementation experience rather than legislative interpretation. What firms underestimated, what it cost in time and people, what changed in the client conversation, where technology and workflow held and where they did not, and what practitioners would do differently.

AUSTRAC sets the supervisory expectation, and its own experience since 1 July is that a large number of newly captured businesses still do not know what is being asked of them. The rest of the room hears from people who have already been through it.

What participants will learn:

- Benchmark their own implementation against what comparable practices actually experienced in the first hundred days.
- Identify the resourcing, workflow and technology decisions practitioners most often got wrong.
- Anticipate the client reactions and onboarding friction firms reported.
- Locate what AUSTRAC has signalled it will focus on, and what a proportionate small firm programme looks like.

MLB2: Assurance in Advance: Tax Governance When the Settings Keep Moving

3:15 pm-3:55 pm

Concurrent Session

Room 218

Tax settings are moving on several fronts at once.

Division 296 applies from 1 July 2026, capital gains tax and trust taxation are both in play, and the ATO has resumed firm debt recovery. The technical answers change with each of them. What does not change is the standard of evidence a business is expected to have in place before anyone asks for it.

This session is about the tax control framework rather than the tax answer. What the ATO now expects an organisation to be able to demonstrate, how assurance is built in advance rather than reconstructed during a review, and how a chief financial officer, a board and an external adviser divide responsibility for tax risk while the settings themselves are still moving.

What participants will learn:

- Locate the tax exposures that now require documented governance rather than a technical answer.
- Set out what a tax control framework is expected to evidence, and where most organisations cannot yet evidence it.
- Divide responsibility for tax risk between the chief financial officer, the board and the external adviser.

MLB3: Cyber on the Balance Sheet: The Governance Call That Now Sits With Finance

3:15 pm-3:55 pm

Concurrent Session

Eureka 1

In February 2026 a court put a number on cyber underinvestment for the first time, penalising an Australian licensee $2.5 million plus costs and ordering an independent expert to oversee the rebuild. Three months later the regulator wrote to licensees requiring the letter be tabled at board and risk committee, and restating cyber resilience as a licence to operate condition rather than an IT function.

Neither of those is a technology development. Both land on the people who sign off the budget, carry the provision and answer the board.

Forty focused minutes on the governance question rather than the threat: what proportionate means for an organisation of a given size, what a board should be asking, and what evidence holds up when someone external reads it back a year later.

What participants will learn:

- Apply the proportionality test of size, nature and complexity to their own organisation, and locate where the current position could not be evidenced.
- Set the questions a board or audit and risk committee should be asking, and recognise what an adequate answer looks like.
- Frame a cyber investment case using the cost of inaction now on the public record, rather than a threat narrative.

MLB4: Lead Yourself Through Change

3:15 pm-3:55 pm

Concurrent Session

Room 219

Change-fatigue is now the dominant experience inside finance teams, restructures, system migrations, AI adoption, ESG and disclosure programmes, hybrid working patterns.

Resistance is rarely a values problem; it is a depletion problem. In Lead Yourself Through Change, Dr Gemma Munro draws on her PhD in performance psychology and two decades of work with leaders globally to teach the 7 evidence-based tools used by leaders worldwide to reduce resistance and change-fatigue, creating rapid and easeful transformation.

What participants will learn:

- Recognise the physiological and psychological signatures of change-fatigue in themselves and their teams.
- Apply the 7 evidence-based tools for moving through uncertainty with clarity, confidence and energy.
- Lead a conversation with a resistant team member that opens rather than closes the path forward.
- Identify which of the 7 tools to deploy first inside their own team and why.



Dr Gemma Munro

Leadership and Change Management Expert

MLB5: Sustaining the Outcome: Performance Habits for Finance Professionals Under Pressure

3:15 pm-3:55 pm

Concurrent Session

Goldfields Theatre

Finance has spent two years being asked to lead outcomes the system was never built to deliver: compressed reporting cycles, year one of mandatory climate assurance, AI reshaping the work faster than teams can absorb it, and restructures layered on top.

The capability to deliver is rarely the constraint; the capacity to sustain it is. Elite athletes solve that problem differently from most professionals. They treat performance and recovery as a designed system, not a matter of willpower.

Drawing on her Olympic career and PhD research into athlete lifestyle and mindset, Dr Lauren Burns translates the nine elements of her "Circle of Lifestyle" (values, mindset, connection, sleep, movement and more) into a practical personal operating system finance leaders can use to perform through peak load and recover before the next one, rather than running down their reserves until something breaks.

What participants will learn:

- Diagnose where their own performance is running on depletion rather than design, and identify which Circle of Lifestyle element is the current bottleneck.
- Apply specific, evidence based routines elite performers use to hold output and judgement steady through periods of peak load such as reporting, audit and year end.
- Build deliberate recovery into a finance calendar that assumes none, protecting decision quality across back to back high pressure cycles.
- Take away a simple personal performance framework to model for their team, making sustainable performance rather than visible burnout the standard.

4:00 pm AEDT

MLKN4: Built to Belong

4:00 pm-4:45 pm

Keynote

Goldfields Theatre

We are a society fragmenting in real time, loneliness at record levels, hybrid work eroding the connective tissue of teams, generational and political divides surfacing in workplaces that used to feel neutral, and people leaving jobs not over pay but because they never felt they fit. The firms, leaders and professions that figure out how to build genuine belonging will be the ones that hold their people, their clients and their relevance.

Dylan Alcott has spent a lifetime fighting his way into rooms that weren't built for him, and built spaces, AbilityFest, the Dylan Alcott Foundation, elite team environments, designed deliberately to let people in. With trademark humour and zero preaching, he brings both sides of that experience to Congress and challenges every leader in the room with one question: in your firm, your team, your client relationships, are you the person building belonging, or the person watching it erode?

What participants will learn:

- Articulate why belonging has become a defining leadership and commercial challenge, and the cost to firms that fail to address it.
- Distinguish genuine belonging from branded or performative inclusion in their own workplaces and client relationships.
- Apply a practical set of questions and prompts to teams, partners and clients to identify where belonging is being built and where it is eroding.
- Reframe disability, accessibility and inclusion as leadership and commercial issues rather than compliance obligations.



Dylan Alcott
The Sports Group

4:45 pm AEDT

EX1: Executive Circle: Learn to Play Pickleball with Dylan Alcott AO

4:45 pm-5:30 pm

Experiences

Courtyard

Executive Circle Pass Holders Only Welcome and short demonstration from Dylan covering the fundamentals of the game and the story of why pickleball, designed to be playable across age, ability and skill level, has become the fastest-growing sport in the country. Skills clinic with supporting coaches so every delegate gets meaningful court time. Round-robin mini-tournament with Dylan rotating. Closing group photo to transition delegates into the evening networking function.Inclusions: Equipment provided (paddles, balls). Group photograph with Dylan. Signed memorabilia for each participant.



Dylan Alcott
The Sports Group

EX2: Active Taekwondo with Dr Lauren Burns

4:45 pm-5:30 pm

Experiences

Room 220

A high-energy, fully interactive session built around a single idea: every delegate breaks a board. Lauren opens with a short, story-led demonstration drawing on her Olympic journey, then leads the room through simple taekwondo moves focused on self-belief, mental imagery and committed action. The session builds to every participant breaking their own board, each one printed with the Congress theme, "Lead the Outcome." The board becomes a metaphor for action, commitment and breakthrough, and Lauren signs each delegate's board on stage as a take-home memento. An ideal way to translate two days of finance content into a physical, shared moment of momentum before the networking function. Inclusions: All equipment provided (theme-printed boards). Personal board-break for every participant. Signed board as take-home memento. Closing group photo to transition delegates into the evening networking function.

EX3: Lead the Outcome: The 2,000-Lunch Build with Eat Up

4:45 pm-5:30 pm

Experiences

Room 219

Why you'll want to be in this room: After defining, measuring and proving value, this is the one session on the program with no metaphor attached, only an outcome you can hold in your hands. Real, countable, and delivered to kids the same week. Format: The most literal outcome on the program. Eat Up Founder Lyndon Galea opens with a short, story-led briefing on the link between an empty lunchbox and a child's day at school. The full room then becomes a single production line working toward one shared, countable target: 2,000 fresh lunches, packed and bound for schools in and around Melbourne. There's no leaderboard and no slides, one room, one target, one count climbing to 2,000 together. It's the Congress thesis you can watch happen: define the outcome, build the system to deliver it, and prove it twice, counted in the room and delivered the same week. A warm, hands-on way to cap Day 1 before the CPA Congress dinner.Inclusions: All ingredients, equipment and materials provided · a single live running count to the 2,000 target · closing group photo to carry you into the CPA Congress pre-dinner reception · every lunch made delivered to local schools by Eat Up.About Eat Up: Founded in 2013 by Lyndon Galea, Eat Up began at his mum's kitchen table in Shepparton after he read a local newspaper story about kids going to school without lunch. He made 100 cheese-and-vegemite sandwiches for two nearby schools. It is now Australia's only organisation providing free school lunches on a national scale, supporting 1,200+ schools across five states and territories, powered by around 15,000 volunteers a year. To date Eat Up has delivered more than 6 million free lunches, and at the schools it supports, roughly 1 in 3 students rely on one. Here's your chance to add 2,000 more.

EX4: Check In With Your Body and Build Your Personalised Wellbeing Toolkit

4:45 pm-5:30 pm

Experiences

Room 218

In today's high-pressure professional environment, sustained performance requires more than technical expertise. It requires the ability to recognise, manage and respond effectively to stress, change and life's inevitable challenges. This highly interactive, small-group workshop is designed for professionals at any stage of life who want to strengthen their wellbeing, build resilience and develop practical strategies for navigating periods of stress, uncertainty and transition. Drawing on both evidence-informed practices and the lived experiences of the facilitators, participants will explore how greater awareness of the body's signals can provide an early warning system for stress, overwhelm and burnout. Through guided reflection, practical exercises and open discussion, participants will learn how to identify the habits, behaviours and recovery practices that support their wellbeing and performance. The session also creates a safe and supportive environment to discuss often overlooked experiences associated with major life transitions, including grief, caregiving responsibilities, chronic illness, reproductive health challenges, perimenopause and menopause, and the impact these can have on work and daily life. Participants will leave with greater self-awareness, practical tools they can immediately apply, and a personalised wellbeing toolkit to support sustainable performance, both professionally and personally.What participants will learn:- Recognise the physical and behavioural signals that precede stress, overwhelm and burnout, and use them as an early warning system rather than a later explanation.- Build a personalised wellbeing toolkit of habits, behaviours and recovery practices matched to their own role, workload and life stage.- Apply practical strategies for working through periods of transition, including grief, caregiving, chronic illness, reproductive health, perimenopause and menopause.- Take one commitment back into their workplace that supports sustainable performance for themselves and for the people they lead



Mary Coustas

Actress, writer, menopause advocate and …

UnPause / Monash Corporate Education



Liz Shimmin

2026 President, CPA Australia Victorian Div…

Bluebird Accounting



Associate Professor Carly Moulang

Director of Engagement and Impact, Department o

Monash Business School

5:30 pm AEDT

CGDR: CPA Congress pre-dinner reception

5:30 pm-6:00 pm

Networking

Melbourne Room 1

Pre-dinner drinks ahead of the CPA Congress Dinner.

6:00 pm AEDT

MLDT: CPA Congress Dinner

6:00 pm-9:30 pm

Networking

Complimentary invitation to the conference dinner – RSVP required, click the "Select" button to confirm your attendance at the time of registration.

22 October 2026

9:00 am AEDT

OR3: Day 2 opening remarks

9:00 am-9:15 am

Keynote

Goldfields Theatre

Congress hosts Lisa Leong and Yasmin London open Day 2.



Yasmin London
CEO
First Movers



Lisa Leong
ABC Radio Broadcaster, Award-Winning A…

9:15 am AEDT

MLKN5: Lead the Outcome: Mission Discipline in an Era Without Margin for Error

9:15 am-9:45 am

Keynote

Goldfields Theatre

Some outcomes leave no room for error and no map for getting there. Katherine Bennell-Pegg set one of the most audacious: to qualify as an astronaut under the Australian flag, when no Australian ever had and no pathway existed to do it. Selected from more than 22,500 applicants, she graduated from the European Space Agency's astronaut training program as its first international candidate. In this candid in-conversation session, Katherine shares what it takes to lead an outcome when the data is incomplete, the precedent doesn't exist and failure is not an option: how mission teams define the goal with absolute clarity, separate recoverable risk from irreversible risk, and decide under pressure with imperfect information, and what she learned about herself, her team and her country along the way. Her story is the Congress theme made real, and the audience Q&A gives delegates the chance to take the conversation wherever their own challenges lead.What participants will learn:- See what it looks like, in practice, to define an audacious outcome and hold every decision accountable to it.- Understand how mission teams distinguish recoverable risk from irreversible risk, and why that distinction shapes how they prepare, decide and act.- Recognise the habits of disciplined decision-making under pressure when complete information is not, and will not be, available.- Draw on Katherine's example to reflect on the most important outcome they are leading and what committing to it fully would require.

9:45 am AEDT

MLKN6: The Canberra-Washington Briefing: What Politics Will Do to Your Numbers Next

9:45 am-10:30 am

Keynote

Goldfields Theatre

Finance leaders are being asked to underwrite ten-year decisions in a political environment that resets every ten months. Tariffs, industrial policy, AUKUS-scale procurement, critical minerals, energy transition, and a US political cycle that reaches directly into Australian boardrooms, the assumptions behind the forecast are now written in Canberra and Washington as much as in the business. In this briefing, Arthur Sinodinos draws on a career spent inside the rooms where those assumptions are made, running a Prime Minister's office for nine years, sitting in Cabinet as Industry Minister, and negotiating AUKUS, the Quad and IPEF as Australia's Ambassador in Washington to give finance leaders a working map of the next 24 months: what's noise, what's structural, what both major parties will do regardless of who wins, and where Australian organisations are most exposed.What participants will learn:- How to distinguish cyclical political noise from the structural shifts, industrial policy, sovereign capability, US-China decoupling, that should change capital-allocation assumptions.- How to read the Canberra-Washington relationship the way an insider does: which signals matter, which announcements are theatre, and how policy actually gets made between elections.- Where supply chains, energy inputs, funding and market access carry political exposure that is not yet on most risk registers.- The questions boards and audit committees should now be asking management about geopolitical and policy risk and what decision-grade evidence on that risk looks like.



The Hon. Arthur Sinodinos
Chairman
United States Studies Centre, University of Sydney

10:30 am AEDT

MT2: Session break and networking

10:30 am-11:00 am

Networking

Sponsor Pavilion 21B and 22B

Morning tea is served in the exhibition. Visit our partners and connect with fellow delegates.

11:00 am AEDT

MLC1: The First Reports Are In: Mandatory Climate Disclosure and Assurance, Year One

11:00 am-12:15 pm

Concurrent Session

Eureka 1

For years climate sat at the front of the annual report as narrative, disconnected from the financial statements. AASB S2 ended that. Regulator, preparer and assurance practitioner compare what year one actually demanded, where the judgement time went, and what assurance readiness looked like in practice.What participants will learn:- Locate where climate disclosure obligations land inside the finance function.- Identify the judgement areas that consumed most time: scenario analysis, scope 3 boundaries, transition plans.- Sequence what to have in place twelve, six and three months before first reporting.



Patrick Viljoen
ESG Lead
CPA Australia

MLC2: Managing the Agents: What Held, What Failed and What We Would Do Differently

11:00 am-12:15 pm

Concurrent Session

Room 216

Most organisations are stuck between an AI pilot and something that actually changed how the work gets done. The gap between the two is rarely technical. Rather than one organisation on trial, this is the conversation the Digital Transformation Centre of Excellence has among itself, opened to the room. Several finance and technology leaders compare implementations side by side: what the business case assumed, what the technology did and did not do, where governance, operating model and adoption decided the outcome, what quietly failed, and what each would do differently. Spreading the discussion across several organisations is what makes the candour possible. No one is the case study, so everyone can be honest.

MLC3: The Productivity Test: Where the Gain Comes From, and Who Has to Deliver It

11:00 am-12:15 pm

Concurrent Session

Eureka 3

Australian productivity growth has averaged around 0.3 per cent a year for a decade, and most of the national reform agenda sits a long way from the finance function. Some of it does not. Productivity decides long-term growth, business competitiveness and living standards, and the debate is currently being held between government and the peak bodies with the profession largely absent from it. This session puts the Commission, a business peak body and CPA Australia in the same room with a preparer, and asks the question a finance leader actually faces: which reform proposals would change anything inside a business, where the benefit is captured and by whom, and what is genuinely holding it back. Digital reporting is the sharpest worked example. It was described as the future a decade ago, other jurisdictions have moved, the ATO already uses it across a range of settings, and the technology stopped being the constraint some time ago.What participants will learn:- Identify which national productivity recommendations carry consequences inside a finance function over the next two to three years.- Explain what digital reporting changes across preparation, lodgement and assurance, and why adoption has stalled since it was first proposed.- Locate where the productivity benefit is captured, separating preparer cost from user benefit.- Name the constraints that hold a business back from a productivity gain, and what would have to change to release it.



Elinor Kasapidis
Chief of Policy, Standards and External Affairs
CPA Australia

MLC4: Executive Circle Roundtable: The Sovereign Balance Sheet, Capital Allocation When Geopolitics Write…

11:00 am-12:15 pm

Executive Circle

Room 218

An hour after the Canberra and Washington briefing the doors close. One hundred senior finance leaders sit with Arthur Sinodinos under the Chatham House Rule to test their own capital plans against the world he has described. The provocation: which assumptions do you re-underwrite first.What participants will learn:- Stress-test a ten-year capital plan against current geopolitical assumptions.- Identify which assumptions carry the most exposure to policy reversal.



Lisa Leong
ABC Radio Broadcaster, Award-Winning A…



The Hon. Arthur Sinodinos
Chairman
United States Studies Centre, University of …

MLC5: The Story Behind the Numbers: Narrative as a Finance Discipline

11:00 am-12:15 pm

Concurrent Session

Goldfields Theatre

Trust is shifting from institutional authority to peer credibility. Accountants who relied on title or reporting line find that authority alone no longer moves the room, and the cost is rework, slow decisions and insight that never becomes action. Closing the concurrent program, this session treats narrative as a craft rather than a personality trait. How a finance professional builds a story around a number so that it is understood, remembered and acted on, and what changes in the room when they do. AJ Kulatunga works the Think, Look, Communicate framework through material the audience recognises from their own reporting.What participants will learn:- Build a narrative around a financial insight so that it is remembered and acted on.- Shape material for executive clarity rather than technical completeness.- Align stakeholders ahead of a decision rather than after it.- Move a decision forward without positional authority.

12:15 pm AEDT

LN2: Exhibition lunch

12:15 pm-1:15 pm

Networking

Sponsor Pavilion 21B and 22B

Lunch is served in the exhibition. Visit our partners and connect with fellow delegates.

ECLN2: Executive Circle Business Lunch: Meet the Redacted Keynote

12:15 pm-1:15 pm

Executive Circle

Eureka 2

For seven years, one person carried responsibility for decisions made on information that was never complete, where the cost of a wrong call was not counted in dollars. No dataset ever closed the gap. The decisions could not wait.That is the question every finance leader recognises: how do you commit when the picture will not resolve and waiting is its own risk.Over lunch, the Circle gets to it first. One hundred seats, closed door, off the record, nothing recorded, and the questions are yours. Then you watch them walk out, take the mainstage, and the rest of Congress finally learns who they are.

1:15 pm AEDT

MLKN7: Keynote Redacted: Deciding in the Dark, Judgement When the Picture Never Resolves

1:15 pm-2:00 pm

Keynote

Goldfields Theatre

For seven years, one person carried responsibility for decisions made on information that was never complete, where the cost of a wrong call was not counted in dollars. No dataset ever closed the gap. No model ever delivered certainty. The decisions could not wait. That is now recognisably the finance job. Capital is committed against tariff shocks, sanctions regimes, fractured supply chains and rivalry between states, and the board still wants a number and a date. In conversation with our Day 2 host, this keynote goes inside how those calls were actually made: how fragmentary information was turned into a decision someone had to own, how an organisation learns from the ones it gets wrong, and how a leader holds their nerve, and their team, when the picture refuses to resolve. We cannot tell you who is delivering it. We can tell you the calibre is the reason we agreed to the condition.What you will take away:- A first-hand account of decisions made on incomplete information under sustained pressure, including what it means to allocate finite resources against threats that cannot all be covered.- How an organisation improved the way it made those calls over time, combining structured assessment with human judgment, and how it responded when it got them wrong.- A considered view of the current landscape, including geopolitical instability, the technology shift and cyber risk, and what it means for organisations operating across borders.- Reflections on leadership, culture and resilience, drawn out in conversation with the Day 2 host against the question every finance leader recognises: how do you act when the picture will not resolve and waiting is its own risk.

2:00 pm AEDT

MLKN8: Live in Three, Two, One: Backing People Before They Are Ready

2:00 pm-2:45 pm

Keynote

Goldfields Theatre

Every finance leader is trying to deliver more with a team they cannot fully staff. The graduates are fewer, experienced hires are expensive and mobile, and the work has not slowed down to accommodate either. The usual response is to wait until someone is ready. Maz Farrelly has spent a career proving there is no such thing. She has run five series of Big Brother and led The X Factor, Dancing with the Stars and The Celebrity Apprentice across three continents, hiring thousands of people into teams where the budget was fixed, the broadcast date could not move and the product went out live. She closes Congress with what that taught her about talent, delivered with the energy of someone who has done it under a countdown clock and pointed squarely at the finance team you have to lead on Monday.What participants will learn:- Assess potential on evidence of judgement under pressure rather than polish, presentation or years served.- Apply a method for accelerating readiness deliberately: how much responsibility to hand over, how fast, and what support sits underneath it.- Design the safety net that makes early backing a controlled risk rather than a gamble.- Identify the behaviours that make a team stay through a demanding period, and the ones that quietly send capable people elsewhere.



Maz Farrelly
Content Creator, Consultant and award-winning TV Producer

2:45 pm AEDT

CR2: CPA Australia CEO closing remarks

2:45 pm-3:00 pm

Keynote

Goldfields Theatre

Chris Freeland AM, Chief Executive Officer, closes CPA Congress 2026.



Chris Freeland
Chief Executive Officer
CPA Australia

3:00 pm AEDT

MLFR: Farewell reception

3:00 pm-4:00 pm

Networking

Courtyard

Close out CPA Congress 2026 with drinks and canapes.

14.12 ITEMS CONTAINED IN THE INFORMATION BULLETIN (D2026/13425)

The following items are included in the Information Bulletin, which accompanies the Agenda.

1. OUTSTANDING COUNCIL RESOLUTIONS REGISTER (D2026/13438)
2. CEO EXERCISE OF DELEGATED POWERS AND DUTIES (D2026/13439)
3. 2025/2026 COUNCIL TONNAGE COMPARISONS AS AT 30 JUNE 2026 (D2026/17973)
4. 2025/2026 COUNCIL TONNAGE COMPARISONS AS AT 31 JULY 2026 (D2026/17975)
5. CORPORATE BUSINESS PLAN - FOURTH QUARTER REPORTING 2025/2026 - 2028/2029 (D2026/14021)

RECOMMENDATION

That the Council notes the items contained in the Information Bulletin accompanying the 27 August 2026 Ordinary Meeting of Council Agenda.

COUNCIL RESOLUTION

MOVED SECONDED

15 REPORTS OF COMMITTEES

15.1 AUDIT, RISK AND IMPROVEMENT COMMITTEE HELD 6 AUGUST 2026 (D2026/18312)

The minutes of the Audit, Risk and Improvement Committee meeting held on 6 August 2026 accompany and form part of this agenda – (refer to section of 'Reports of Committees' for Council accompanying this Agenda).

QUESTIONS

The Chairperson invites general questions from members on the minutes of the Audit, Risk and Improvement Committee.

RECOMMENDATION(S)

That with the exception of items ……, which are to be withdrawn and dealt with separately, Council adopts the recommendations in the Audit, Risk and Improvement Committee report (Section 15.1).

COUNCIL RESOLUTION(S)

MOVED SECONDED

16 REPORTS OF DELEGATES

16.1 MUNICIPAL WASTE ADVISORY COUNCIL (MWAC) MINUTES HELD 18 JUNE 2026 (D2026/12661)

WALGA

Municipal Waste Advisory Council Minutes

Thursday, 18 June 2026
Online

TABLE OF CONTENTS

1 Attendance and Apologies 2
1.1 Attendance 2
1.2 Apologies 2
2 Acknowledgement of Country 2
3 Procedural Matters 2
3.1 MWAC Minutes tabled at WALGA State Council 2
4 Minutes of Previous Meeting 3
4.1 Confirmation of the previous MWAC Minutes 3
5 Business Arising 3
6 Decision Items 3
6.1 Circular Economy Advocacy Position and Background Paper 4
6.2 Better Practice Guideline for Charity Bin Management 6
6.3 Model Process Illegal Dumping 7
6.4 Inquiry into the Extended Producer Responsibility Scheme for Packaging (no Time To Waste) Bill 2026 8
7 Discussion Items 10
7.1 Waste Management Strategic Advisory Committee 10
8 Information Items 11
8.1 Policy Statement Review Update 11
8.2 Better Practice Document Review Update 11
8.3 Regional Introduction to Waste and Landfill Management 12
9 Other General Business 12
9.1 Acknowledgement of MWAC 12
10 Next Meeting 12

1 Attendance and Apologies

1.1 ATTENDANCE

Cr Karen Wheatland (Chair) (Melville)	WALGA State Council
Cr Donelle Buegge (Manjimup)	WALGA State Council
Cr Laurene Bonza (Dundas)	WALGA State Council
Cr Lewis Hutton (Joondalup)	WALGA State Council
Cr Robert Schmidt (Rockingham)	WALGA State Council
Cr Andrew Maurice (Mosman Park)	Western Metropolitan Regional Council
Cr Natasha Colliver	City of Greater Geraldton
Cr Kathryn Hamilton (Bassendean)	Eastern Metropolitan Regional Council
Cr Wendy Dickinson (Harvey)	Bunbury Harvey Regional Council
Mr Stuart Devenish (OAG Chair)	Western Metropolitan Regional Council
Mr Jer Liew	Eastern Metropolitan Regional Council
Ms Josephine Taylor (Busselton)	Non-Metropolitan Local Government
Mr Nick Edwards	Bunbury Harvey Regional Council
Mr Nick Sloan	WALGA CEO
Mayor Mark Irwin (Stirling)	WALGA President
Ms Rebecca Brown	MWAC/WALGA
Ms Mackenzie Young	MWAC/WALGA
Ms Nicole Matthews	WALGA

1.2 APOLOGIES

Ms Conor Macgill	MWAC/WALGA
Ms Tazra Hawkins	MWAC/WALGA
Cr Andrew Sullivan (Fremantle)	Resource Recovery Group
Mayor Alison Xamon (Vincent)	Mindarie Regional Council
Mr Mark Sewell (Manjimup)	Non-Metropolitan Local Government
Mr Darrell Monteiro (Serpentine Jarrahdale)	Metropolitan Local Government
Mr Marten Tielman	Resource Recovery Group
Mr Dale Coyne (Kalamunda)	Metropolitan Local Government

2 Acknowledgement of Country

WALGA acknowledges the continuing connection of Aboriginal people to Country, culture and community. We embrace the vast Aboriginal cultural diversity throughout Western Australia, including Boorloo (Perth), on the land of the Whadjuk Noongar People, where WALGA is located and we acknowledge and pay respect to Elders past and present.

WALGA is committed to supporting the efforts of WA Local Governments to foster respectful partnerships and strengthen relationships with local Aboriginal communities.

3 Procedural Matters

3.1 MWAC MINUTES TABLED AT WALGA STATE COUNCIL

A summary of the Minutes of the Municipal Waste Advisory Council meeting held on Wednesday, 22 April 2026 will be noted at the next WA Local Government Association State Council meeting.

4 Minutes of Previous Meeting

4.1 CONFIRMATION OF THE PREVIOUS MWAC MINUTES

MUNICIPAL WASTE ADVISORY COUNCIL MOTION

That the Minutes of the Municipal Waste Advisory Council meeting held on 22 April 2026, be confirmed as a true and accurate record of proceedings.

Moved: Cr Natasha Colliver
Seconded: Cr Robert Schmidt

CARRIED

5 Business Arising

Nil.

6 Decision Items

6.1 CIRCULAR ECONOMY ADVOCACY POSITION AND BACKGROUND PAPER

MUNICIPAL WASTE ADVISORY COUNCIL MOTION

That the Municipal Waste Advisory Council endorse the Circular Economy Advocacy Position:

1. *Local Government supports the principle of a circular economy and recognises its potential to:*
    a. *maximise the value and use of resources through a products life cycle*
    b. *minimise environmental and financial impacts associated with the manufacture, distribution and post consumption management of products.*
2. *Local Government calls on the:*
    a. *State Government to undertake a detailed study to determine how Western Australia can move toward a circular economy.*
    b. *Australian Government to:*
        i. *establish and maintain a regulated product stewardship framework for products entering the Australian market*
        ii. *set standards to ensure products are designed to be durable, reused, repaired and recycled at their highest value*
        iii. *implement Right to Repair Legislation, including incentives, training and cost-effective insurance options.*
    c. *Australian and State Governments to take a collaborative approach to:*
        i. *identify and remove legislative barriers to enable more circular approaches*
        ii. *streamline Government approvals processes and facilitate innovation*
        iii. *embed circular procurement practices across Government*
        iv. *support and provide incentives for recovered materials infrastructure and market development for priority materials across Western Australia.*

Moved: Cr Andrew Maurice
Seconded: Cr Robert Schmidt

CARRIED

Executive Summary

- WALGA has advocated in relation to circular economy through submissions and promoting action from Government.
- To focus future advocacy, a draft Advocacy Position on Circular Economy was developed for sector feedback, supported by a Discussion Paper.
- Consultation ran from 20 April to 15 May 2026, and feedback was received from 10 Local Governments, all officer level comment. Of the feedback received:
    - eight supported the Advocacy Position without amendment
    - two supported the Advocacy Position with minor suggested changes which have been incorporated.
- The feedback has been summarised in a Consultation Report, key matters identified were identifying the benefits of circular economy for Local Government and they key focus areas for Government action in relation to Circular economy.

Background
Circular economy is defined as "an economic strategy that maintains the value of materials for as long as possible and ensures materials are used efficiently across all phases of their life cycle". WALGA's Submissions on the review of the State Waste Strategy identified that an overall State Government position on a circular economy for Western Australia is needed. The Submission recommended State Government, in consultation with Local Government, develops a position and plan for a circular economy in Western Australia which includes consideration of costs, benefits and options.

WALGA's Submission to the Productivity Commission Inquiry into Opportunities in the Circular Economy further highlighted priority action areas to promote circularity. This included the important role of procurement, the need for quality assurance and market development for recovered materials, specific programs and incentives to shift consumer behaviours, the Right to Repair and a mandated product stewardship framework.

A defined circular economy position and plan is required to back up the vision and identify the role of each sector in achieving a circular economy both nationally and in Western Australia. There has been only limited discussion outside of the waste management context on what a circular economy is and its potential.

In April 2026, WALGA released the Circular Economy Advocacy Position Background Paper. The Paper outlines transitioning to a circular economy has the potential to reduce cost of living pressures, maximise use of resources and reduce a range of environmental impacts associated with the manufacture, distribution and post consumption management of products.

In drafting the draft Circular Economy Advocacy Position, WALGA drew on international, national and local circular economy policies and activities to identify the barriers and opportunities to move toward a circular economy in WA. The draft Advocacy Position outlines the actions needed from all levels of Government to change legislation and policies where required, put in place relevant incentives and lead by example.

Comments
Consultation on the Paper and draft Advocacy Position was carried out from Monday, 20 April closing Friday, 15 May 2026. Responses were received from 10 Local Governments, five metropolitan and five regional. Of the submissions received:

- eight supported the Advocacy Position without amendments
- two supported the Advocacy Position with minor suggested changes, which have been incorporated.

The feedback is summarised in a Consultation Report (**attached**).

Minor refinements made to the draft Advocacy Position highlight that material design standards need to ensure materials are kept at the highest value across all stages of the products life cycle and that importance of market and infrastructure development for priority material across Western Australia.

The Officers Advisory Group emphasised the need to place greater focus on market development and to ensure the detailed study included an assessment of the financial implications of a circular economy in Western Australia. The potential circular economy to be economic development activity was highlighted. The Group reinforcing that advocacy should ensure government programs incorporate end-of-life costs and producer

responsibility, such as integrating end-of-life management into initiatives like solar panel rebate programs.

Discussion at Municipal Waste Advisory Council meeting
The WMRC put forward a modified Advocacy Position, which was circulated to MWAC prior the meeting. The Council supported the modified Advocacy Position. The role of Local Government in the circular economy was discussed, including the implementation of FOGO.

6.2 BETTER PRACTICE GUIDELINE FOR CHARITY BIN MANAGEMENT

MUNICIPAL WASTE ADVISORY COUNCIL MOTION

That the Municipal Waste Advisory Council endorse the Better Practice Guideline for Charity Bin Management.

Moved: Cr Donelle Buegge
Seconded: Cr Andrew Maurice

CARRIED

Executive Summary
- To inform the review of the Better Practice Guidelines, WALGA undertook a survey that received 49 responses from both metropolitan and regional Local Governments. The survey aimed to understand charity bin placement on Local Government land.
- Following discussions with the Reducing Illegal Dumping (RID) Working Group, Charity Reuse Australia Working Group and WALGA's Governance Team, the Guideline has been updated to reflect current practices and requirements, while retaining the key principles that remain relevant.

Background
In 2017 WALGA developed a Better Practice Guideline for Charity Bin Management. Charity bins provide the community with a convenient way to donate unwanted clothing and household items, for resale by charitable reuse organisations. However, they are also potential sites for illegal dumping if the bins are full, items are too large to be placed inside the bin or through scavenging.

To inform the review of the Guideline, in October 2025 WALGA undertook a survey that received 49 responses from both metropolitan and regional Local Governments. The survey aimed to understand charity bin placement on Local Government land.

Although only a small number of Local Governments continue to allow charity bins on Local Government land, this option remains the most cost-effective for charitable organisations. WALGA has updated the Guideline to support Local Governments that wish to continue to host charity bins or to do so in the future.

Comments
Following discussions with the RID Working Group and Charity Reuse Australia Working Group, the Guideline (**attached**) has been updated to reflect current practices and requirements, while retaining the key principles that remain relevant. WALGA's Governance Team have reviewed and provided feedback on the updated Guideline.

The Guideline provides Local Governments with information on optimal siting and governance arrangements to maximise resource recovery and minimise illegal dumping at charity bin locations.

The Officers Advisory Group recommend the Guideline with no additional comments.

Discussion at Municipal Waste Advisory Council meeting
The Council endorsed the Better Practice Guideline for Charity Bin Management with no further comment.

6.3 MODEL PROCESS ILLEGAL DUMPING

MUNICIPAL WASTE ADVISORY COUNCIL MOTION

That the Municipal Waste Advisory Council endorse the Model Process for Illegal Dumping.

Moved: Cr Andrew Maurice
Seconded: Cr Natasha Colliver

CARRIED

Executive Summary
- In 2019, WALGA developed a Model Process for Illegal Dumping in collaboration with the RID Working Group.
- The Model Process has been updated to be more streamlined, offering flexibility for Local Governments to either undertake investigations or prioritise the removal of illegally dumped material based on capacity.
- The key changes include:
    - detailed definitions of littering and illegal dumping
    - greater clarity around roles and responsibilities
    - processes for triaging illegal dumping reports
    - enhanced focus on behaviour change and promoting Local Government waste services.

Background
Illegal dumping poses significant risks to public health and safety, the environment and community amenity and places a substantial financial burden on Local Governments.

In 2019, WALGA developed a Model Process for Illegal Dumping in collaboration with the Reducing Illegal Dumping (RID) Working Group. The Model Process has been updated in consultation with the current RID Working Group. WALGA's Governance Team have reviewed and provided feedback on the updated Model Process.

Comments
This Model Process (**attached**) has been developed to support Local Governments to respond to illegal dumping in a consistent, lawful and effective manner. It provides a structured, step-by-step approach for the data collection, education, compliance and removal of illegally dumped material on private, Local and State Government owned land. The document will not be made publicly available.

WALGA's Governance Team have reviewed and provided feedback on the updated Guideline. The Model Process updates include:

- detailed definitions of littering and illegal dumping
- greater clarity around roles and responsibilities
- processes for triaging illegal dumping reports
- a streamlined model process, offering flexibility for Local Governments to either undertake investigations or prioritise the removal of illegally dumped material based on capacity
- enhanced focus on behaviour change and promoting Local Government waste services.

The Officers Advisory Group recommend the Model Process with no additional comments. The Model Process will not be a public document.

Discussion at Municipal Waste Advisory Council meeting
The Council endorsed the Model Process Illegal Dumping with no further comment. The Reducing Illegal Dumping Working Group will consider issues related to prosecution, particularly in cases where companies attribute illegal dumping to former employees.

6.4 INQUIRY INTO THE EXTENDED PRODUCER RESPONSIBILITY SCHEME FOR PACKAGING (NO TIME TO WASTE) BILL 2026

MUNICIPAL WASTE ADVISORY COUNCIL MOTION

That the Municipal Waste Advisory Council endorse the submission for the Inquiry into the Extended Producer Responsibility Scheme for Packaging (No Time to Waste) Bill 2026.

Moved: Cr Robert Schmidt
Seconded: Cr Donelle Buegge

CARRIED

Executive Summary

- On 14 May 2026 the Senate referred the Extended Producer Responsibility Scheme for Packaging (No Time to Waste) Bill 2026 to the Environment and Communications Legislation Committee (the committee) for inquiry and report.
- The Bill provides for the Government of the Commonwealth to establish a uniform national extended producer responsibility scheme for packaging.
- WALGA's submission to the Inquiry, is based on the Product Stewardship Advocacy Position and previous submissions on packaging product stewardship.
- The Objectives of the Bill align strongly with WALGA's advocacy on product stewardship and packaging reform.
- WALGA was granted an extension to the due date for the submission to allow consideration by MWAC at the 18 June meeting.

Background
On 14 May 2026 the Senate referred the Extended Producer Responsibility Scheme for Packaging (No Time to Waste) Bill 2026 to the Environment and Communications Legislation Committee (the committee) for inquiry and report by 6 August 2026. The

committee has invited submissions by 15 June. WALGA requested and was granted an extension to allow MWAC to consider the WALGA submission at its 18 June meeting.

The Bill covers establishment of an Act to provide for the Government of the Commonwealth to establish a uniform national extended producer responsibility scheme for packaging, with the following objectives:

a) to ensure responsible persons of packaging have responsibility for the management of their packaging over the entire life cycle of their packaging
b) to ensure reductions in the use of packaging and virgin plastic
c) to ensure materials and additives that impede recycling are, where appropriate, prohibited in, or phased out of, the manufacture of packaging
d) to ensure packaging is manufactured in accordance with best-practice standards relating to the eco-design of the packaging
e) to increase resource recovery and recycling rates and support the growth of the domestic Australian recycling industry, including by ensuring the following minimum targets in relation to packaging made, used or sold in Australia are met by 2030:
    I. all packaging (whether or not plastic) must be reusable, recyclable or compostable
    II. 70% of all plastic packaging must be recycled or composted
    III. all packaging (whether or not plastic) must include at least 50% recycled content, including at least 30% Australian recycled content
    IV. all problematic and unnecessary single-use plastic packaging must be phased out
f) to ensure the labelling of packaged products include clear and accurate information about the environmental impacts and correct disposal of the packaging of the products
g) to provide financial incentives for responsible persons of packaging to reduce packaging, and improve the eco-design, of their packaging, such as by requiring the responsible persons to pay eco-modulated fees calculated on the basis of the recyclability or manufactured quantity of their packaging
h) to support ongoing consumer education and awareness of matters related to the scheme.

Comment

The objectives of the Bill align strongly with WALGA's advocacy on packaging reform and WALGA's submission (**attached**) references the 7.15 Product Stewardship Advocacy Position and previous submission on packing product stewardship. The Bill aligns with the waste hierarchy, with waste avoidance as the highest priority and aiming for all packaging to be reuseable, recyclable or compostable. Designing out hazardous materials, such as PFAS, will assist with the recovery of compostable materials and improve FOGO processing.

The Officers Advisory Group requested that the submission includes an assessment of costs to consumers and businesses, considered in relation to the associated benefits. In relation to this is should be noted that the Australian Local Government Association (ALGA) is progressing a research advocacy project on the costs that Local Governments and ratepayers incur in the absence of product stewardship.

Discussion at Municipal Waste Advisory Council meeting
The Council endorsed the submission for the Inquiry into the Extended Producer Responsibility Scheme for Packaging (No Time to Waste) Bill 2026 with no further comment.

7 Discussion Items

7.1 WASTE MANAGEMENT STRATEGIC ADVISORY COMMITTEE

Executive Summary
- At the 7 May 2026 State Council meeting it was agreed to wind up the Partnership Agreement which establishes MWAC, effective 30 June 2026.
- As part of a new arrangement a Waste Management Strategic Advisory Committee (the Committee) will be established for metropolitan and non-metropolitan Local Governments and Regional Council/Subsidiary representatives to provide input into WALGA's waste policy work.
- Terms of Reference have been drafted for the Committee and are being provided to MWAC for feedback.
- The Terms of Reference have been developed with reference to those used by other WALGA Policy team's committees.

For discussion
- Draft Terms of Reference for Waste Management Strategic Advisory Committee.

Background
At the 7 May 2026 State Council meeting it was agreed to wind up the Partnership Agreement which establishes MWAC, effective 30 June 2026. Under the new arrangements:
- Waste will continue to be a core part of WALGA's policy and advocacy work, with current levels of resourcing unchanged.
- State Council will continue to be the decision-making body in relation to waste policy matters.
- The Environment Policy Team, comprising members of State Council, will be renamed to reflect its expanded remit of environment, planning and waste becoming responsible for providing advice to State Council on the development, implementation and review of WALGA waste related policy matters.
- The Committee, comprising Senior representatives of metropolitan and non-metropolitan Local Governments and Regional Council/Subsidiaries, will be established, to provide input into WALGA's waste policy work, including the development of submissions and advocacy positions.
- Regional Council/Subsidiaries would contribute through the Associate Membership structure, which provides a financial contribution to the policy area.

A draft Terms of Reference has for the Committee has been developed for feedback (**attached**).

Discussion at Municipal Waste Advisory Council meeting
The Council discussed the proposed composition and role of the advisory committee and relevant State Council policy team. It was noted that the Environment Policy Team, comprising five members of State Council, will become responsible for providing advice to State Council on the development, implementation and review of WALGA waste

related policy matters and emerging issues. Further elected member input and insights will continue in the course of the work of the WALGA Waste Team and through WALGA zones.

8 Information Items

8.1 POLICY STATEMENT REVIEW UPDATE

Advocacy Positions	Status	Timeframe
Circular Economy	In progress	Refer to Item 5.1
7.7 Waste Management infrastructure	In progress	Anticipated competition late 2026
Regional Collaboration	In progress	Anticipated competition late 2026
Gap analysis	In progress	Following feedback from OAG and MWAC, scoping priority for development of advocacy positions.

8.2 BETTER PRACTICE DOCUMENT REVIEW UPDATE

Better Practice Document	Status	Timeframe/comment
Events	Complete	Endorsed MWAC April 2025
Procurement	Complete	Endorsed MWAC October 2025
Drop-off	Complete	Endorsed MWAC October 2025
Shopping Trolley	Complete	Endorsed MWAC April 2026
Better Practice CCTV	In progress	The review has been completed; however, holding this item pending further advice on the *Privacy and Responsible Information Sharing Act 2024* requirements.
Charity bin management	In progress	Refer to Item 6.2
Model Process Illegal Dumping	In progress	Refer to Item 6.3
Waste Local Law	In progress	In progress for completion 2026
Construction, Demolition and Subdivision Waste Management Plan Guidelines	In progress	Refresh in 2026
Commercial and Industrial Waste Management Plan Guidelines	Pending Initiation	Refresh in 2026
Better Practice Guidelines for Multi Dwelling developments	Pending Initiation	Refresh in 2026.
Reuse Shops	Pending Initiation	Refresh in 2026.
Model Process Planning Policy and Explanatory Notes	In progress	Will be progressed with the WALGA Planning Team in late 2026 / early 2027.
Vergeside	Pending Initiation	Rewrite in 2027.

8.3 REGIONAL INTRODUCTION TO WASTE AND LANDFILL MANAGEMENT

- Over 100 officers across regional Western Australia expressed interest in attending this course. WALGA will run multiple Introduction to Waste and Landfill Management courses across regional Western Australia, starting with the Shire of Goomalling on Thursday, 6 August 2026, register here.

9 Other General Business

9.1 ACKNOWLEDGEMENT OF MWAC

WALGA's CEO, Nick Sloan, and President, Mayor Mark Irwin, acknowledged and thanked MWAC for the important role it has played in waste policy and programs. They also reaffirmed that waste remains a key priority for WALGA, given its ongoing significance to Local Government. Other MWAC members shared their reflections on the positive contribution of MWAC.

Meeting closed at 5:37pm.

10 Next Meeting

This is the final meeting of the Municipal Waste Advisory Council.

17 MEMBERS' MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

18 NEW BUSINESS OF AN URGENT NATURE

19 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

RECOMMENDATION (Closing Meeting to the Public)

That with the exception of ……., the meeting be closed to members of the public in accordance with Section 5.23(2) of the *Local Government Act 1995* for the purpose of dealing with matters of a confidential nature.

COUNCIL RESOLUTION

MOVED SECONDED

19.1 HAZELMERE WOOD WASTE TO ENERGY PROJECT (D2026/14581)

This item is recommended to be confidential because it contains matters of a commercial-in-confidence nature and legal advice.

See Confidential Item circulated with the Agenda under Separate Cover.

19.2 KALAMUNDA EQUITY ENTITLEMENT (D2026/17243)

This item is recommended to be confidential because it contains matters of a commercial-in-confidence nature and legal advice.

See Confidential Item circulated with the Agenda under Separate Cover.

19.3 ORGANISATIONAL STRUCTURE (D2026/17242)

This item is recommended to be confidential because it contains matters affecting one or more employees and is to be treated as confidential.

See Confidential Item circulated with the Agenda under Separate Cover.

RECOMMENDATION [Meeting re-opened to the Public]

That the meeting be re-opened, the members of the public be invited to return to the meeting and the recommendations passed behind closed doors be recorded.

COUNCIL RESOLUTION(S)

MOVED SECONDED

Recording of the resolutions passed behind closed doors, namely:

19.1 HAZELMERE WOOD WASTE TO ENERGY PROJECT (D2026/14581)

COUNCIL RESOLUTION(S)

MOVED SECONDED

19.2 KALAMUNDA EQUITY ENTITLEMENT (D2026/17243)

COUNCIL RESOLUTION(S)

MOVED SECONDED

19.3 ORGANISATIONAL STRUCTURE (D2026/17242)

COUNCIL RESOLUTION(S)

MOVED SECONDED

20 FUTURE MEETINGS OF COUNCIL

The next meeting of Council will be held on Thursday 24 September 2026 (if required) at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, Ascot WA 6104 commencing at 6:00pm.

Future Meetings 2026

Thursday	24 September	(if required)	at	EMRC Administration Office
Thursday	22 October	(if required)	at	EMRC Administration Office
Thursday	26 November		at	EMRC Administration Office

21 DECLARATION OF CLOSURE OF MEETING