



MINUTES

CERTIFICATION OF CONFIRMATION OF COMMITTEE MEETING MINUTES

14 AUGUST 2012

I, Ms Francesca Lefante, hereby certify that the following minutes [pages 1 to 32] of the Meeting of **CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE** held on 14 August 2012 were confirmed at a meeting of the Committee held on 9 October 2012.

A handwritten signature in blue ink, appearing to read 'F. Lefante', is written over a horizontal line.

Signature

Ms Francesca Lefante

Person presiding at the Committee Meeting held on 9 October 2012

CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE

MINUTES

14 August 2012

(REF: COMMITTEES-14386)

A meeting of the Chief Executive Officers Advisory Committee was held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on **Tuesday, 14 August 2012**. The meeting commenced at **12:30pm**.

TABLE OF CONTENTS

1	DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS	1
2	ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE PREVIOUSLY APPROVED	1
3	DISCLOSURE OF INTERESTS	1
4	ANNOUNCEMENT BY THE CHAIRMAN OR PERSON PRESIDING WITHOUT DISCUSSION	1
5	CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS	1
	5.1 <i>MINUTES OF THE CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE MEETING HELD ON 12 JUNE 2012 (Ref: Committees-14096)</i>	
6	PRESENTATIONS	2
7	ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC	2
8	BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING	2
9	REPORTS OF OFFICERS	3
	9.1 <i>COUNCIL AND COMMITTEE MEETING DATES FOR 2013 (Ref: Committees-14465)</i>	3
	9.2 <i>KEY REGIONAL PROJECTS (Ref: Committees-14480)</i>	8
	9.3 <i>ITEMS CONTAINED IN THE INFORMATION BULLETIN (Ref: Committees-14387)</i>	31
10	CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC	31
11	GENERAL BUSINESS	31
	11.1 <i>EVENTS IN THE REGION</i>	31
12	FUTURE MEETINGS OF THE CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE	32
13	DECLARATION OF CLOSURE OF MEETING	32



1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

The Chairman opened the meeting at 12:33pm.

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE PREVIOUSLY APPROVED

Committee Members

Ms Francesca Lefante (Chairman)	Chief Executive Officer	City of Bayswater
Mr Bob Jarvis (Deputy Chairman)	Chief Executive Officer	Town of Bassendean
Mr Stuart Cole	Chief Executive Officer	City of Belmont
Ms Rhonda Hardy (Deputising for Mr Trail)	Director Corporate and Community Services	Shire of Kalamunda
Mr Jonathan Throssell	Chief Executive Officer	Shire of Mundaring
Mr Mike Foley	Chief Executive Officer	City of Swan
Mr Peter Schneider	Chief Executive Officer	EMRC

Apologies

Mr James Trail	Chief Executive Officer	Shire of Kalamunda
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EMRC Officers

Mrs Marilyn Horgan	Director Regional Services
Ms Theresa Eckstein	Executive Assistant to Chief Executive Officer (Minutes)

3 DISCLOSURE OF INTERESTS

Nil

4 ANNOUNCEMENT BY THE CHAIRMAN OR PERSON PRESIDING WITHOUT DISCUSSION

Nil

5 CONFIRMATION OF MINUTES OF PREVIOUS MEETINGS

5.1 MINUTES OF THE CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE MEETING HELD ON 12 JUNE 2012

That the minutes of the Chief Executive Officers Advisory Committee meeting held on 12 June 2012, which have been distributed, be confirmed.

CEOAC RESOLUTION(S)

MOVED MR THROSSELL SECONDED MR COLE

THAT THE MINUTES OF THE CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE MEETING HELD ON 12 JUNE 2012 WHICH HAVE BEEN DISTRIBUTED, BE CONFIRMED.

CARRIED UNANIMOUSLY



6 PRESENTATIONS

Nil

7 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

8 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

Nil



9 REPORTS OF OFFICERS

9.1 COUNCIL AND COMMITTEE MEETING DATES FOR 2013

REFERENCE: COMMITTEES-14465

PURPOSE OF REPORT

The purpose of this report is for Council to consider and adopt dates for the Eastern Metropolitan Regional Council (EMRC) Ordinary Council and Committees meetings for 2013.

KEY ISSUES AND RECOMMENDATION(S)

- Section 5.25(1)(g) of the Local Government Act 1995 and Local Government (Administration) Regulation 12 requires that at least once each year local public notice is to be given of all Ordinary Council meetings and Committee meeting dates, times and places that are to be open to the public and are to be held in the next twelve (12) months.
- Meeting dates for the EMRC's Ordinary Council, Chief Executive Officers Advisory Committee, Audit Committee, Technical Advisory Committee, Resource Recovery Committee meetings and Strategy/Briefing Sessions for the 2013 calendar year are as contained within this report.
- The Chief Executive Officer Performance Review Committee and Investment Committee meeting dates will be arranged and convened as required.

Recommendation(s)

That Council adopts the Ordinary Council meeting and Committee meeting dates, times and places for 2013 as outlined in the report and notice be given in accordance with r.12 of the Local Government (Administration) Regulations 1996.

SOURCE OF REPORT

Chief Executive Officer

BACKGROUND

EMRC develops a meeting calendar each year and when selecting suitable dates ensures that, where possible, there are no clashes with member Councils' meetings and the East Zone meetings (organised by WALGA). EMRC Council meetings are usually held on the second last Thursday of the month.

REPORT

Council's Governance Framework

Council historically sets six fixed meeting dates a year with an additional four meetings scheduled as "if required". Council has established six committees to assist in its decision-making. These committees meet two weeks prior to the Council meeting and the minutes from the Committee meetings form part of the next Ordinary Council Meeting agenda. The role of the Committees is to consider matters within their terms of reference and provide advice to the Council.

Additionally, Strategy/Briefing Sessions were introduced in 2011 to allow officers to brief Councillors and discuss potential new projects, emerging issues etc prior to more detailed work and costs being incurred and in recognition of the importance of providing Council with more time to consider important, strategic matters.



Item 9.1 continued

Changes to the 2013 Meeting Schedule

In 2013, some changes to the meeting schedule have been proposed as a result of legislative changes and additional requirements from the Department of Local Government. The proposed meeting schedule also takes into account the Local Government elections in October 2013.

As a result of a change to Regulation 14 of the Local Government (Audit) Regulations 1996, the Audit Committee is now required to review the annual Compliance Audit Return (CAR) and to report the results of the review to Council prior to adoption by Council. The CAR is required to be adopted by Council, certified by the Chairman and Chief Executive Officer (CEO) and submitted to the Director General of the Department of Local Government, by the end of March. As a result, the March 2013 round of meetings will be required.

The introduction of the Ten Year Strategic Planning Framework from 1 July 2013 will also require Council adoption by June 2013. It is also planned that the Annual Budget will be submitted for Council approval in June 2013 instead of being in the month of July as has been the case for the past 3 years. Consequently, the June 2013 round of meetings will be required while the July round of meetings will be nominated as "if required".

The September Council meeting will be required as the Annual Report and the Annual Audited Financial Report will be tabled for Council approval.

As a result of the Local Government elections in October 2013, it is proposed that there will be no October meeting of Council. Consequently the October round of TAC and RRC meetings will be nominated as "if required". Additionally, due to the legislative amendments mentioned earlier it has been proposed that the TAC and RRC meetings, other than February and November, will be listed as "if required" in order to provide the greatest flexibility until such time as future processes and procedures can be determined.

A special meeting of Council is planned to be held in November 2013, following the Local Government elections. At this special meeting, Councillors will be sworn in, along with the nominations of Councillors on Committees as well as the elections of the office of Chairman and Deputy Chairman will be held. A separate report on this special meeting of Council will be submitted to Council at a later date.

2013 Meeting Schedule

The schedule below sets out the proposed meeting dates for the 2013 calendar year. January is a recess period when EMRC Council and Committee meetings are not held and meeting dates are set for February through to December. Three (3) "if required" Strategy/Briefing Sessions have also been proposed during the year in March, May and August.

In accordance with Section 5.25(1)(g) of the Local Government Act 1995 and Local Government (Administration) Regulation 12, local public notice will be given of all Ordinary Council meetings and Committee meeting dates, times and places that are to be open to the public, and are to be held during the 2013 calendar year.

Ordinary Council Meetings commencing at 6.00pm

Ordinary Council meetings will be held on the second last Thursday of each month except in November and December.

Thursday	21 February	at	EMRC Administration Office
Thursday	21 March	at	EMRC Administration Office
Thursday	18 April (if required)	at	EMRC Administration Office
Thursday	23 May	at	EMRC Administration Office
Thursday	20 June	at	EMRC Administration Office
Thursday	18 July (if required)	at	EMRC Administration Office
Thursday	22 August	at	EMRC Administration Office
Thursday	19 September	at	EMRC Administration Office
Thursday	5 December	at	EMRC Administration Office



Item 9.1 continued

Council Strategy/Briefing Sessions commencing at 6.00pm

The Strategy/Briefing Sessions “if required” will be held in March, May and August.

Thursday	14 March (if required)	at	EMRC Administration Office
Thursday	16 May (if required)	at	EMRC Administration Office
Thursday	15 August (if required)	at	EMRC Administration Office

Chief Executive Officers’ Advisory Committee (CEOAC) meetings commencing at 12.30pm

CEOAC meetings have traditionally been held on a Tuesday, 2 weeks prior to the Council meeting however in 2011 and again in 2012 they have been held 1 week prior to the Council meeting to accommodate member(s) who have had scheduling conflicts. In 2013, following consultation, they will be held on the first Tuesday of each month between February and October, and on a Tuesday in November, two weeks prior to the 5 December 2013 Ordinary Council Meeting.

Tuesday	5 February	at	EMRC Administration Office
Tuesday	5 March (informal) *	at	TBA
Tuesday	2 April *	at	EMRC Administration Office
Tuesday	7 May (informal)	at	TBA
Tuesday	4 June *	at	EMRC Administration Office
Tuesday	2 July (informal)	at	TBA
Tuesday	6 August	at	EMRC Administration Office
Tuesday	3 September	at	EMRC Administration Office
Tuesday	8 October (informal)	at	TBA
Tuesday	19 November	at	EMRC Administration Office

*** Please note the Monday prior to the March, April and June meetings is a Public Holiday**

Technical Advisory Committee (TAC) meetings commencing at 4:00pm:

TAC meetings are usually held two weeks prior to the Council meeting.

Thursday	7 February	at	EMRC Administration Office
Thursday	7 March (if required)	at	EMRC Administration Office
Thursday	4 April (if required) **	at	EMRC Administration Office
Thursday	9 May (if required)	at	EMRC Administration Office
Thursday	6 June (if required)	at	EMRC Administration Office
Thursday	4 July (if required)	at	EMRC Administration Office
Thursday	8 August (if required)	at	EMRC Administration Office
Thursday	5 September (if required)	at	EMRC Administration Office
Thursday	10 October (if required)	at	EMRC Administration Office
Thursday	21 November	at	Red Hill Waste Management Facility



Item 9.1 continued

Resource Recovery Committee (RRC) meetings commencing at 5.00pm:

RRC meetings are usually held two weeks prior to the Council meeting.

Thursday	7 February	at	EMRC Administration Office
Thursday	7 March (if required)	at	EMRC Administration Office
Thursday	4 April (if required) **	at	EMRC Administration Office
Thursday	9 May (if required)	at	EMRC Administration Office
Thursday	6 June (if required)	at	EMRC Administration Office
Thursday	4 July (if required)	at	EMRC Administration Office
Thursday	8 August (if required)	at	EMRC Administration Office
Thursday	5 September (if required)	at	EMRC Administration Office
Thursday	10 October (if required)	at	EMRC Administration Office
Thursday	21 November	at	EMRC Administration Office

Audit Committee (AC) meetings commencing at 6.30pm (following RRC meetings)

Thursday	7 February (if required)	at	EMRC Administration Office
Thursday	7 March	at	EMRC Administration Office
Thursday	4 April (if required) **	at	EMRC Administration Office
Thursday	9 May (if required)	at	EMRC Administration Office
Thursday	6 June	at	EMRC Administration Office
Thursday	4 July (if required)	at	EMRC Administration Office
Thursday	8 August (if required)	at	EMRC Administration Office
Thursday	5 September	at	EMRC Administration Office
Thursday	10 October (if required)	at	EMRC Administration Office
Thursday	21 November (if required)	at	EMRC Administration Office

**** Please note the Friday following the April committee meetings is a Public Holiday**

Chief Executive Officer Performance Review Committee (CEOPRC)

The dates will be arranged and convened as required.

Investment Committee (IC)

The dates will be arranged and convened as required.

STRATEGIC/POLICY IMPLICATIONS

The schedule of meetings is in accordance with the EMRC Policy 1.2 - Meeting Policy which states that “a twelve-month schedule of ordinary meetings of Council will be adopted by Council.” It also states that “meetings of the EMRC are to be held in the EMRC Administration Offices unless otherwise decided”.

FINANCIAL IMPLICATIONS

Nil

SUSTAINABILITY IMPLICATIONS

Nil



Item 9.1 continued

ATTACHMENT(S)

Nil

VOTING REQUIREMENT

Simple Majority

RECOMMENDATION(S)

That Council adopts the Ordinary Council meeting and Committee meeting dates, times and places for 2013 as outlined in the report and notice be given in accordance with r.12 of the Local Government (Administration) Regulations 1996.

CEOAC RECOMMENDATION(S)

MOVED MR THROSSELL

SECONDED MR JARVIS

That Council adopts the Ordinary Council meeting and Committee meeting dates, times and places for 2013 as outlined in the report and notice be given in accordance with r.12 of the Local Government (Administration) Regulations 1996.

CARRIED UNANIMOUSLY



9.2 KEY REGIONAL PROJECTS

REFERENCE: COMMITTEES-14480

PURPOSE OF REPORT

To identify key regional projects and their funding requirements to underpin regional advocacy activities in the lead up to the State Government elections.

KEY ISSUES AND RECOMMENDATION(S)

- The EMRC has been given a role to be actively involved in regional advocacy on behalf of the member Councils.
- The Regional Advocacy Strategy 2010-2013 (RAS) provides an overarching framework on which future advocacy and leveraging activities can be structured using a standardised approach approved by Council.
- The Regional Advocacy Strategy outlines and establishes nine Key Regional Issues of Priority impacting on all member Councils for the focus for advocacy activity.
- Advocacy Actions for each Key Regional Priority for 2012/2013 were endorsed by Council on 19 April 2012.
- At the CEOAC meeting of 12 June 2012, discussion took place on the merits of identifying key regional projects and their funding requirements to underpin advocacy activities ahead of the State Government election due in March 2013.
- There is an opportunity for agreed project priorities for Perth's Eastern Region to be presented to the State Government as part of the State Government budget submission process as well as to underpin advocacy activities to both political parties ahead of the State Government election on 9 March 2013.
- The success of such activities will require that projects identified have a strong regional benefit, are unpinning by a business case and demonstrate a level of external support and funding potential.

Recommendation(s)

For Discussion.

SOURCE OF REPORT

Director Regional Services

BACKGROUND

At its meeting in August 2009, Council adopted a Regional Advocacy Strategy 2010 - 2013 (Ref: Committees-10257) to provide an overarching framework to guide future advocacy and leveraging activities. In developing the Strategy, the EMRC established principles, standard approaches and guidelines that underpin and guide strategic advocacy activities and identify regional short and long term issues that need to be targeted for advocacy activities.

The Regional Advocacy Strategy (RAS) outlines and establishes nine Key Regional Issues of Priority impacting on all member Councils for the focus for advocacy activity. They are:

1. The health, protection and sustainable use of the Swan and Helena Rivers;
2. An effective and integrated transport system;
3. The establishment of high speed, reliable broadband in the region;
4. The continued and timely delivery of underground power;



Item 9.2 continued

5. The facilitation of appropriate and sustainable tourism development;
6. The facilitation of economic development and investment opportunities;
7. The continued improvement of regional waste management activities;
8. A natural environment that is protected, enhanced and maintained for future generations; and
9. Enhanced social inclusion and access to health, education and community services for all residents.

At the meeting of 19 April 2012, Council endorsed the Advocacy Actions for each Key Regional Priority for 2012/2013 (Ref: Committees-13603) as shown in the table below:

Table 1

Key Regional Priority Issues	Approved Actions for 2012/2013
The continued improvement of regional waste management activities	Continue to promote the awareness of implications of carbon pricing for Local Government Waste Management. Pursue avenues for funding of waste to energy technologies. Coordinate a response to the review of the Contaminated Sites Act (2003). Continue advocacy for the hypothecation of landfill levy funds to waste management activities.
The facilitation of economic development and investment opportunities	Seek involvement with the Department of Planning Directions 2031 and Beyond strategy to develop an economic development and employment strategy to support urban growth and facilitate increased employment self sufficiency in the region. Promote the region as an attractive investment destination.
A natural environment that is protected, enhanced and maintained for future generations	Work with Member Councils to identify issues associated with declining water allocations, use of recycled water and development pressures. Develop an issues paper for use as an advocacy tool to address identified issues. Undertake advocacy as identified in Regional Climate Change Adaption Plan.
An effective and integrated transport system	Advocate in partnership with Shire of Mundaring for the upgrade of Great Eastern Highway Greenmount Hill to Mundaring Town Site. Undertake advocacy for projects identified as high priority in reviewed Regional Integrated Transport Strategy (RITS). Advocate for increased and effective public transport in Perth's Eastern Region.
The health, protection and sustainable use of the Swan and Helena Rivers	Pursue avenues for up to date flood modelling including impacts of sea level rise for Swan River. Undertake advocacy as identified in Regional Climate Change Adaption Plan. Undertake advocacy as identified in Swan Helena Rivers Management Plan.



Item 9.2 continued

Enhanced social inclusion and access to health, education and community services for all residents	Continued facilitation of the Maximise Opportunities in Midland group. Advocate for establishment of University for Midland. Advocate for increased and effective public transport in Perth's Eastern Region.
The establishment of high-speed, reliable broadband in the region	Develop a regional digital strategy. Monitor the progress of NBN Co rollout.
The continued and timely delivery of underground power	Monitor outcomes of ERA and SUPP reviews. Seek support for aerial bundling of power supply for the Perth Hills
The facilitation of appropriate and sustainable tourism development	Support for strategic regional projects as required.

At the CEOAC meeting of 12 June 2012, discussion took place on the merits of identifying key regional projects and their funding requirements to underpin advocacy activities ahead of the State Government election due in March 2013. (Ref: Committees–14274)

REPORT

There is an opportunity for agreed project priorities for Perth's Eastern Region to be presented to the State Government as part of the State Government budget submission process as well as to underpin advocacy activities to both political parties ahead of the State Government election on 9 March 2013.

There is also a proposed meeting of the State Shadow Ministers to be undertaken in Belmont on Friday 14 September 2012. Preliminary discussions have been undertaken with Mr Eric Ripper's Office to arrange for relevant Shadow Ministers to visit the EMRC to discuss issues facing Perth's Eastern Region.

For Discussion

Projects that address challenges and opportunities facing the region in areas of environment, growth, land use, infrastructure and the economy are considered key issues for advocacy and reflect the Key Regional Priority areas of the Regional Advocacy Strategy 2010 – 2013. The success of such activities will require that projects identified have a strong regional benefit, are unpinning by a business case and demonstrate a level of external support and funding potential.

Suggested policy areas and projects for advocacy activities to both political parties ahead of the State Government election on 9 March 2013 are:

- Funding for the Resource Recovery project and hypothecation of landfill levy funds to waste management activities;
- The impact of climate change on local government activities;
- Seek support for conducting a trial for bushfire vulnerability as part of Round 6 of the State Underground Power Program in Perth Hills;
- Funding for the Swan River foreshore restoration work and pathways;
- Funding for the upgrade and identified road safety improvements of Great Eastern Highway between Bilgoman Road Greenmount and Mann Street Mundaring; and
- Increased infrastructure to support alternate modes of transport at public transport stations and at key bus stops in activity and employment centres including Midland and Morley and key industrial areas.



Item 9.2 continued

A Best Practice example of the summary of projects and requests for support documentation used by the Geelong Regional Alliance (G21 Priority Projects) is attached for reference and follows the headings listed below:

- Project Title
- The Need or the Opportunity
- Project Description
- Benefits for the Region
- Project Delivery Priorities
- What has been committed?
- What is required?

At the CEOAC meeting it is proposed that CEOAC members will:

1. Recommend and agree to regional projects and issues and that the supporting documentation be developed by EMRC in consultation with member Council Executive staff.
2. Agree project priorities for Perth's Eastern Region to be presented to the State Government as part of the State Government budget submission process.
3. Agree project priorities for Perth's Eastern Region to underpin advocacy activities to both political parties ahead of the State Government election on 9 March 2013.

STRATEGIC/POLICY IMPLICATIONS

Undertaking advocacy activities will contribute towards the achievement of the EMRC Strategic Plan for the Future 2010/2011 to 2013/2014.

Key Result Area 1 – Environmental Sustainability

- 1.5 To contribute towards improved regional air, water and land quality and regional biodiversity conservation

Key Result Area 3 – Economic Development

- 3.1 To facilitate increased investment in regional infrastructure

Key Result Area 4 – Good Governance

- 4.2 To provide advice and advocacy on issues affecting Perth's Eastern Region
- 4.4 To manage partnerships and relationships with stakeholders

This report aligns to the Regional Advocacy Strategy 2010-2013 and has relevance to EMRC's *Policy 1.8 Lobbying and Advocacy*, which establishes a protocol for dealing with organisational and regional lobbying and advocacy issues.

FINANCIAL IMPLICATIONS

Advocacy activities are covered in the 2012/2013 budget.



Item 9.2 continued

SUSTAINABILITY IMPLICATIONS

The future sustainability of Perth's Eastern Region will be largely dependent on the strength and ability of the region to pool its resources to compete for and attract government and private sector funding into the region.

Advocacy and relationship building aims to increase awareness of the Perth's Eastern Region and the role of the EMRC. It also seeks to identify and capitalise on future funding opportunities to support regional scale projects/activities.

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	} Member Councils continuing to support and to promote the benefits of a regional approach to advocacy and continuing to endorse the EMRC as their peak advocacy body when dealing with strategic issues for Perth's Eastern Region.
City of Bayswater	
City of Belmont	
Shire of Kalamunda	
Shire of Mundaring	
City of Swan	

ATTACHMENT(S)

G21 Geelong Region Alliance Priority Project Sheets – Extracts (Ref: Committees–14494)

VOTING REQUIREMENT

Simple

RECOMMENDATION(S)

For Discussion

Discussion took place on the scoping of regionally significant projects for inclusion in the State Government Budget submission process and advocacy in the lead up to the State elections.

Mr Jarvis identified the following projects in addition:

- Extension of the Principle Shared Path Bassendean Train Station to Midland Train Station;
- Implementation of Public Transport for Perth in 2031; and
- Bringing forward the expansion of the eastern suburbs rail line linking Bayswater to Perth Airport Terminal prior to 2031.



Item 9.2 continued

CEOAC RECOMMENDATION(S)

MOVED MR FOLEY

SECONDED MR THROSSELL

That the following policy areas and projects be included in the EMRC advocacy activities to political parties ahead of State Government Elections:

- Funding for the Resource Recovery project and hypothecation of landfill levy funds to waste management activities;
- Seek support for conducting a trial for bushfire vulnerability as part of Round 6 of the State Underground Power Program in Perth Hills;
- Funding for the Swan River foreshore restoration work and pathways;
- Funding for the upgrade and identified road safety improvements of Great Eastern Highway between Bilgoman Road Greenmount and Mann Street Mundaring; and
- Increased infrastructure to support alternate modes of transport at public transport stations and at key bus stops in activity and employment centres including Midland and Morley and key industrial areas.
- Extension of the Principle Shared Path Bassendean Train Station to Midland Train Station;
- Bringing forward the expansion of the eastern suburbs rail line linking Bayswater to Perth Airport Terminal prior to 2031; and
- Implementation of Public Transport for Perth in 2031.

CARRIED UNANIMOUSLY



2012 PRIORITY PROJECTS (EXTRACTS)

G21 REGIONAL PLAN IMPLEMENTATION

JUNE 2012



G21 is the formal alliance of government, business and community organisations, working together to improve people's lives in the Geelong region.



AT A GLANCE

\$2.44M

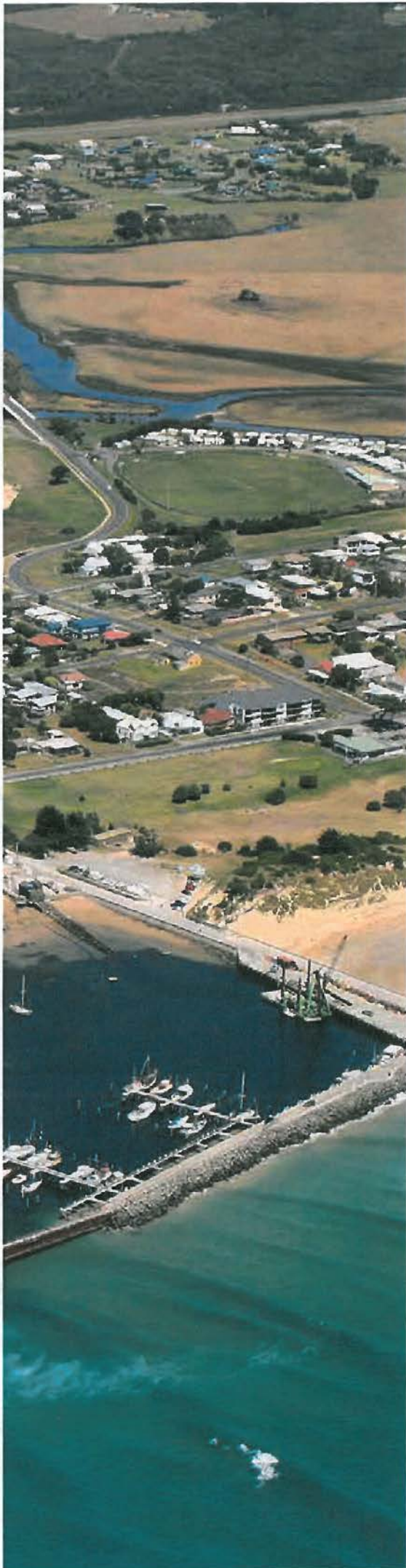
COMMITTED FROM STATE GOVERNMENT

- ▶ \$1.4 MILLION FOR A NEW DREDGING VESSEL
- ▶ \$780,000 FOR OPERATIONAL COSTS
- ▶ \$255,000 TO DEVELOP A PLANNING SCHEME AMENDMENT

\$10.6M

REQUIRED FROM STATE GOVERNMENT

- ▶ IMPLEMENT STAGE 1 OF PUBLIC INFRASTRUCTURE DEVELOPMENT
- ▶ SUPPORT FOR INCLUSION OF FUNDING FOR FURTHER IMPLEMENTATION WORKS IN FORWARD ESTIMATES
- ▶ COMMITMENT OF FUNDING TO SUPPORT A PRIVATE INVESTMENT EXPRESSION OF INTEREST PROCESS



2.0 THE PRIORITY PROJECTS

2.2 APOLLO BAY HARBOUR PRECINCT

A MUCH-NEEDED WESTERN COAST SAFE HARBOUR FOR COMMERCIAL AND RECREATIONAL USE. A TOURIST DESTINATION IN ITSELF.

THE NEED

Apollo Bay has experienced considerable growth in the past ten years and currently has a permanent population of 1,200 which swells to 15,000 over the peak holiday season. Apollo Bay's harbour is one of only three safe blue water havens in Victoria west of Port Phillip Bay. It is presently home to the local fishing industry with a fleet of 11, employing 35 people and generating an annual catch of \$6.5 million. However, the harbour has limited facilities for blue water recreational boating enthusiasts or for enhanced tourism and leisure experiences.

There is growing demand for high quality tourist and community facilities, heritage and environment interpretation, food and wine and indulgent product. Further investment in this kind of quality product will assist in reducing the region's seasonality and extend visitor length of stay (and spend) in the region.

Master Planning has been undertaken, seeking to integrate the harbour and the town with new shared pathways and a new access road with increased parking, redeveloped harbour management facilities, improved boat launching and retrieval infrastructure, a new Sailing Club facility and opportunities for a restaurant.

The underlying principle of the Master Plan is that Apollo Bay must capitalise on its unique location and develop in a way that will set it apart from other towns along the Great Ocean Road. This particularly means maintaining its distinctive seaside fishing village character and the port as a working harbour, enhancing the natural environment and maximising community benefit.

2.0 THE PRIORITY PROJECTS

2.2 APOLLO BAY HARBOUR PRECINCT (CONT.)

PROJECT DESCRIPTION

To finalise planning and commence development of Apollo Bay Harbour to service the local community and underpin expansion of the town's economic base through tourism. The aim is to develop sympathetic built form that reflects the culture, history and fishing village theme of Apollo Bay, while reflecting innovation and creativity to allow the precinct to be a destination of national significance in its own right.

The Master Plan incorporates a new Fisherman's Co-Op Sales and Maritime History Interpretive Centre including seafood restaurant, a Great Ocean Road Aboriginal Interpretive Centre, a new small recreational marina on the eastern breakwater, new Sailing Club facilities, enhancements to the current boat ramp, new Port operations base for Harbour Management, boat repairs, a sling berth for emergency access for Marine rescue.

The Master Plan also includes space for commercial development.

PROJECT CHAMPION

Mike Barrow, Manager Economic Development, Colac Otway Shire.

BENEFITS FOR VICTORIA AND THE G21 REGION

While the Great Ocean Road and Apollo Bay are key tourist features, statistics show that a large number of visitors are travelling through the region rather than stopping overnight. The implementation of the Apollo Bay Harbour Precinct Master Plan will ensure the continued operation of a much needed safe harbour along the western coast for commercial and recreational use, and will also become a destination in itself. The vibrant community, hospitality and retail precinct will attract tourists to stay for longer, resulting in a greater tourism yield for the town and the region.

Implementation of the Master Plan will generate commercial and employment opportunities in the Apollo Bay region, particularly in the areas of commercial fishing and boating, tourism and recreational activity providers, hospitality, transport and the retail trade.

PROJECT DELIVERY PRIORITIES

- Colac Otway Shire adopted the Master Plan in October 2008.
- Planning Scheme Amendment to incorporate the Plan into the Colac Otway Planning Scheme.
- Exploration of options for government contribution to public infrastructure development.
- Preparation of Expression of Interest process for private investment.

WHAT HAS BEEN COMMITTED

The State Government has committed:

- \$1.4 million to purchase a new dredging vessel,
- \$780,000 for operational costs and asset maintenance at the Apollo Bay harbour,
- \$95,000 and Tourism Victoria has committed \$160,000 to develop a Planning Scheme Amendment to incorporate the Apollo Bay Master Plan into the Planning Scheme.

WHAT IS REQUIRED

State Government:

- commitment of \$10.6 million to implement Stage 1 of public infrastructure development including new internal promenade sea wall and harbour management compound, expansion of the boat ramp and parking facilities, realignment of dangerous harbour road entrance, walking trails and new sailing club facilities,
- support for inclusion of funding for further implementation works in forward estimates,
- commitment of funding to support a private investment Expression of Interest process.



AT A GLANCE

\$250.2M

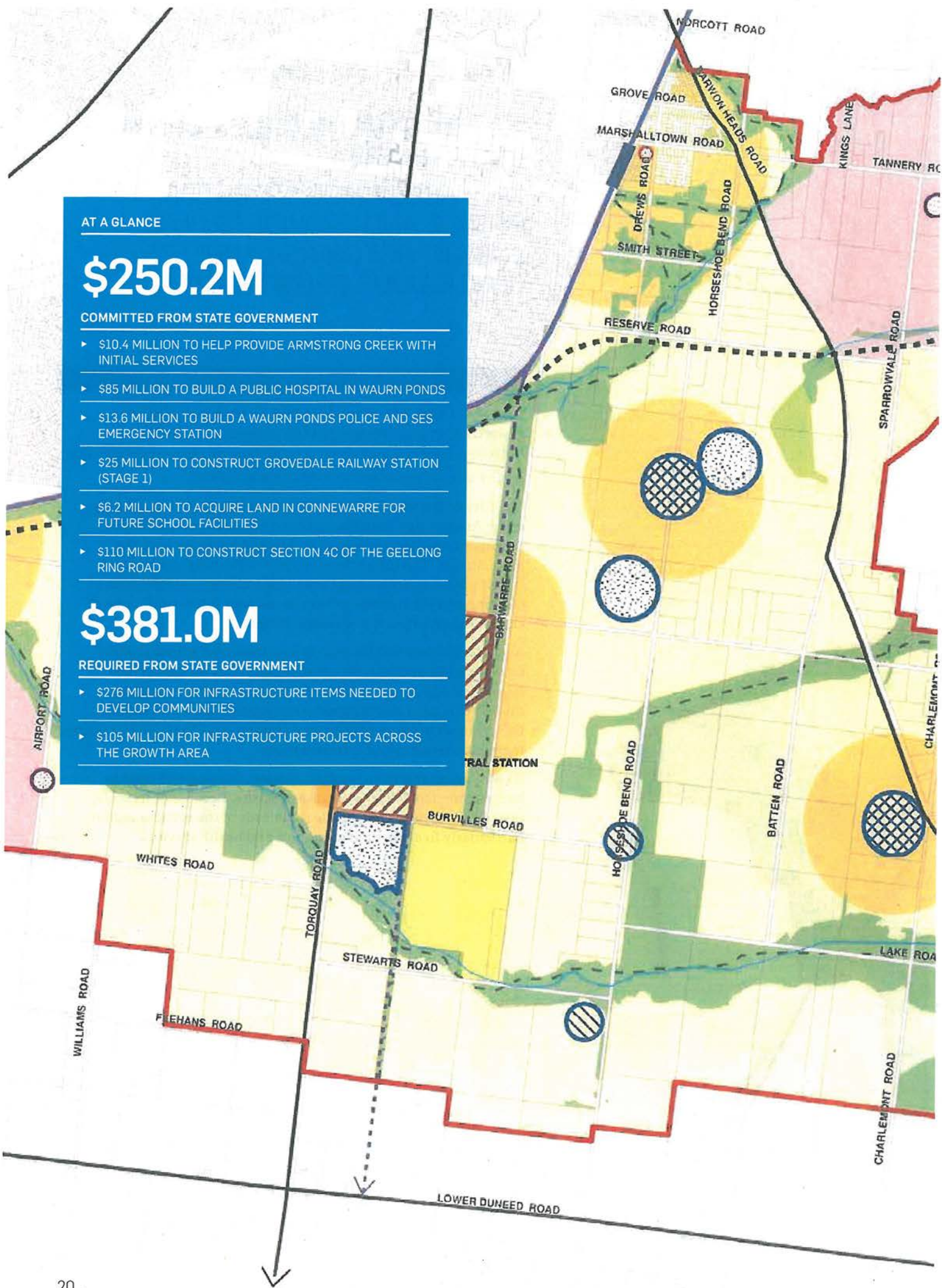
COMMITTED FROM STATE GOVERNMENT

- ▶ \$10.4 MILLION TO HELP PROVIDE ARMSTRONG CREEK WITH INITIAL SERVICES
- ▶ \$85 MILLION TO BUILD A PUBLIC HOSPITAL IN WAURN PONDS
- ▶ \$13.6 MILLION TO BUILD A WAURN PONDS POLICE AND SES EMERGENCY STATION
- ▶ \$25 MILLION TO CONSTRUCT GROVEDALE RAILWAY STATION (STAGE 1)
- ▶ \$6.2 MILLION TO ACQUIRE LAND IN CONNEWARRE FOR FUTURE SCHOOL FACILITIES
- ▶ \$110 MILLION TO CONSTRUCT SECTION 4C OF THE GEELONG RING ROAD

\$381.0M

REQUIRED FROM STATE GOVERNMENT

- ▶ \$276 MILLION FOR INFRASTRUCTURE ITEMS NEEDED TO DEVELOP COMMUNITIES
- ▶ \$105 MILLION FOR INFRASTRUCTURE PROJECTS ACROSS THE GROWTH AREA



2.0 THE PRIORITY PROJECTS

2.3 ARMSTRONG CREEK URBAN GROWTH AREA

WILL ACCOMMODATE 60,000 PEOPLE AND PROVIDE 22,000 JOBS IN VICTORIA'S LARGEST CONTIGUOUS GROWTH AREA

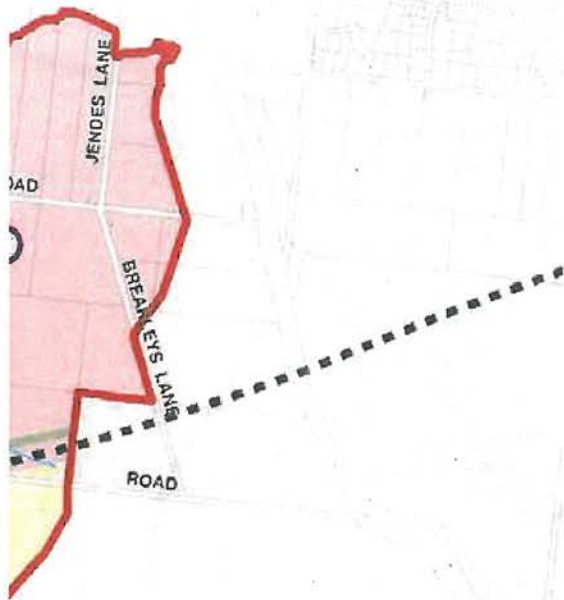
THE NEED

The G21 region is experiencing strong population growth. Several development projects are being delivered across the region to accommodate this growth, by far the largest being Armstrong Creek.

The City of Greater Geelong (COGG) commenced the planning of the Armstrong Creek Urban Growth Area in recognition of the urgent need for additional residential land supply in the municipality. The urban development of the 2,600 hectares of farming land at Armstrong Creek will accommodate the bulk of Geelong and the region's growth in the near future and is one of COGG's most important strategic projects.

Armstrong Creek will ultimately accommodate approximately 60,000 people and provide approximately 22,000 jobs in the largest contiguous growth area in Victoria. The very scale of this development has required strong coordination with State Government because of the major commitment that will be required to provide services and infrastructure.

As the project moves to implementation, funding will need to be confirmed to deliver this infrastructure. Because of its scale, this planning needs to consider the needs of the broader region, particularly in areas such as schools and health services.



2.0 THE PRIORITY PROJECTS

2.3 ARMSTRONG CREEK URBAN GROWTH AREA (CONT.)

PROJECT DESCRIPTION

Delivery of the Armstrong Creek Urban Growth Area is a critical element in dealing with continued strong population growth in the G21 region. It is the largest contiguous urban development in Victoria and provides the opportunity to apply the most progressive and innovative planning and engineering methods.

Implementation of civil infrastructure and social infrastructure will develop a community that is sustainable economically, environmentally and socially and set new standards in best practice urban development. Critical to its development are:

- **Infrastructure Context** - a wide range of living and lifestyle opportunities are required to meet anticipated community needs.
- **Community Facilities** - A sense of community is dependent on people having opportunity to form relationships with their neighbours, and a sense of ownership related to their surroundings.
- **Housing Diversity** - Australia's rapidly changing demography means it is essential to provide a range of housing options to meet the needs of a diverse population. Smaller one and two bedroom dwellings located in higher density environments close to neighbourhood and major activity centres create real choice for smaller households and enhances affordability through the combined benefit of both reduced housing outlays and living costs such as transport.
- **Integrated Open Space Network** - This includes active and passive open space, waterways, wetlands and areas of bushland. Different forms of open space are necessary to ensure recreational and leisure needs of a diverse community can be met, and to protect environmental assets.
- **Transport and movement** - Safe and walkable neighbourhoods have been included with permeable grid street networks and easy access to public transport services. This will promote walking and cycling and opportunities for incidental exercise, resulting in community health benefits. Walkable neighbourhoods are also sustainable because they reduce the incentive to drive, conserve resources and reduce environmental impacts.
- **Integrated Water Management Systems** - This is a key challenge for the growth area, requiring an emphasis on integrated water management so that development in the growth area is designed to encourage efficient and sustainable water use. An integrated approach to water management will

ensure adequate supply, including alternatives to potable water, while managing demand.

- **Utilities Plan** - Well-planned and strategically located infrastructure will influence future development patterns, and specifically, the roll out of development. We are moving into a carbon-constrained future and opportunities for innovation over the life of the growth area are most likely. This will include planning for electricity and gas supply, telecommunications, water/sewer and roads.

PROJECT CHAMPION

Terry Demeo, Manager Planning Strategy and Economic Development, City of Greater Geelong.

WHAT HAS BEEN COMMITTED

The State Government:

- has committed \$10.4 million over three years to help provide Armstrong Creek with initial services. The initiative will include the construction of a neighbourhood health and community centre and a community pavilion, along with support funds to allow continuation of precinct structure planning,
- has committed \$85 million to build a 256-bed public hospital in Waurin Ponds,
- has committed \$13.6 million to build a Waurin Ponds Police and SES Emergency Station, which will service the Greater Geelong, Surf Coast and Armstrong Creek area,
- has delivered Stage 1 of a Marshall Railway Station upgrade, including 300 new car parking spaces,
- has committed \$25 million to construct Stage 1 of Grovedale railway station, including 200 car parking spaces,
- has committed \$6.2 million to acquire land at Connewarre for future school facilities,
- has committed \$110 million to construct Section 4C of the Geelong Ring Road (Anglesea Road to Surf Coast Hwy).

WHAT IS REQUIRED

State Government:

- support to complete the planning of the Armstrong Creek Urban Growth Area,
- commitment of \$387 million to provide necessary infrastructure and services for the new area, as follows:



CRITICAL PRECINCT LEVEL INFRASTRUCTURE ITEMS NEEDED TO DEVELOP COMMUNITIES

CRITICAL INFRASTRUCTURE ITEM	FUNDING SOURCE	FUNDING REMAINING
Primary School (8 at \$12.2m ea)	State / Fed Govt	\$92 MILLION
Secondary School (3 at \$31.5m ea)	State / Fed Govt	\$94 MILLION
Snr Secondary School (1 at \$55m)	State / Fed Govt	\$55 MILLION
Health Centres (x8 Total cost \$38m)	Developer / State Govt	\$19 MILLION
Emergency Services (CFA, Police, Ambulance)	State Govt	\$16 MILLION
Active public open space	Council / Developer / State Govt	TBC
Indoor Regional High Ball Sports Facility	Council / Developer / State Govt	TBC
TOTAL		\$276 MILLION

CRITICAL INFRASTRUCTURE PROJECTS ACROSS THE WHOLE OF GROWTH AREA

CRITICAL INFRASTRUCTURE ITEM	FUNDING SOURCE	FUNDING REMAINING
Purchase & develop Grovedale Station (Stage 2)	State / Fed Govt	\$45 MILLION
Upgrade Marshall Station (Stage 2)	State / Fed Govt	\$10 MILLION
Purchase & develop Central Station	State / Fed Govt	\$50 MILLION
Purchase & develop cycling networks & railway overpass links	State / Fed Govt / Developers	TBC
Bus services	State / Fed Govt	TBC
Purchase land & develop East West Link Rd	State / Fed Govt	TBC
Relocation of Geelong West rail yards	State / Fed Govt	TBC
TOTAL		\$105 MILLION

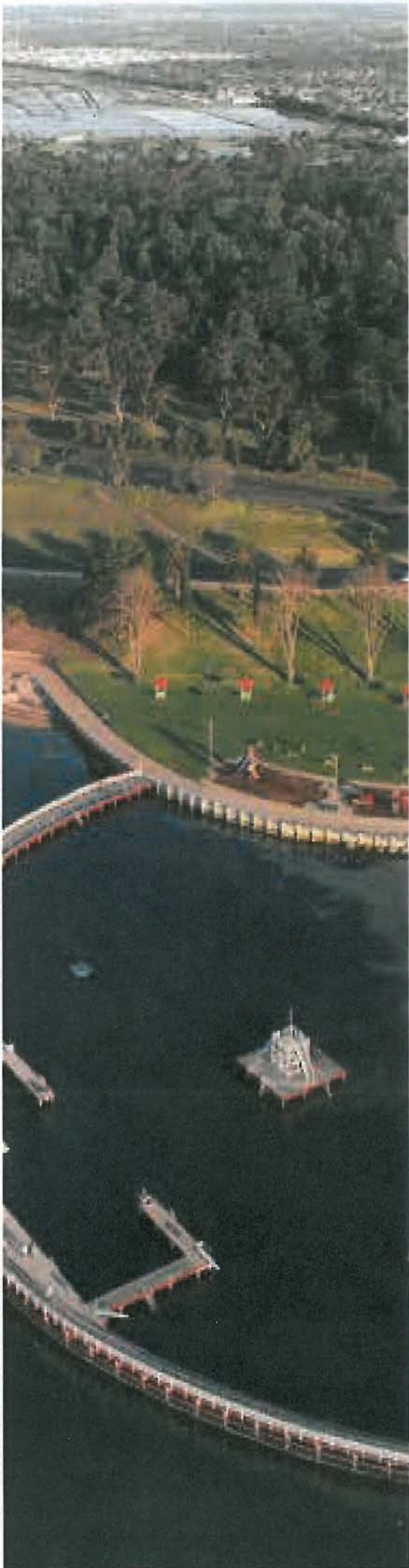


AT A GLANCE

\$5.0M

REQUIRED FROM STATE GOVERNMENT

- ▶ \$5.0 MILLION TOWARDS DESIGN AND SITE DEVELOPMENT COSTS
- ▶ SUPPORT IN RE-DESIGNATING CROWN LAND TO SUIT CONVENTION CENTRE PURPOSES



2.0 THE PRIORITY PROJECTS

2.5 CONVENTION AND EXHIBITION CENTRE

GENERATES \$356.73 MILLION OVER A 20 YEAR PERIOD.

THE OPPORTUNITY

As noted in Victoria's 10-year tourism events strategy, business events are a high yield component of the tourism industry and provide the region with the opportunity to influence visitors to consider the region as a great place to live and work.

The Convention and Exhibition Centre will create 1,208 direct and indirect jobs during construction equating to \$71.1 million in wages and salaries. It will then create 434 ongoing jobs after construction equating to \$25.8 million in wages and salaries annually.

Of the 368 events per year required in the G21 region, 16% are booked outside the region because of deficient facilities.

Located on a former waste site, the Centre will feature a low-rise hotel overlooking the waterfront, with convention facilities at the rear. The design will be sympathetic to the environment, and a welcome addition to the underutilised parklands, creating connections to the Geelong Botanic Gardens.

A G21 region Convention and Exhibition Centre will position the region as a viable, well-located option that complements Melbourne and stamps Victoria as a global and national competitor for business events.

The project is becoming increasingly urgent as other regional centres establish competitive facilities; Townsville, Mackay, Cairns, Alice Springs, Hobart for example.

2.0 THE PRIORITY PROJECTS

2.5 CONVENTION AND EXHIBITION CENTRE (CONT.)

PROJECT DESCRIPTION

Situated between Limeburners Point and Eastern Beach, the Convention and Exhibition Centre will deliver a purpose built, private public partnership funded centre for conventions and exhibitions including:

- multipurpose format to accommodate small to medium size events,
- seating for up to 1000 people in banquet setting,
- 1000 seat auditorium with smaller theatrettes,
- 3000 square metre pillarless exhibition / display area,
- ancillary facilities including parking, retail and associated facilities,
- provision for a 4-star hotel of at least 200 rooms as part of the complex.

PROJECT CHAMPION

Dean Frost, General Manager Projects, Recreation and Central Geelong, City of Greater Geelong.

BENEFITS FOR VICTORIA AND THE G21 REGION

A Convention and Exhibition Centre in the G21 region will:

- provide significant regional investment and employment,
- inject \$378.1 million into the economy during construction,
- create 1,208 direct and indirect jobs during construction equating to \$71.1 million in wages and salaries,
- create 434 ongoing jobs in the G21 region, equating to \$25.8 million in wages and salaries,
- create an expanded range of opportunities for staging events in Victoria,
- create a return to the economy of 2.6 to 1,
- promote the region to potential employees and investors,
- provide a boost to regional tourism - 39% of conference delegates return to a region with their family.

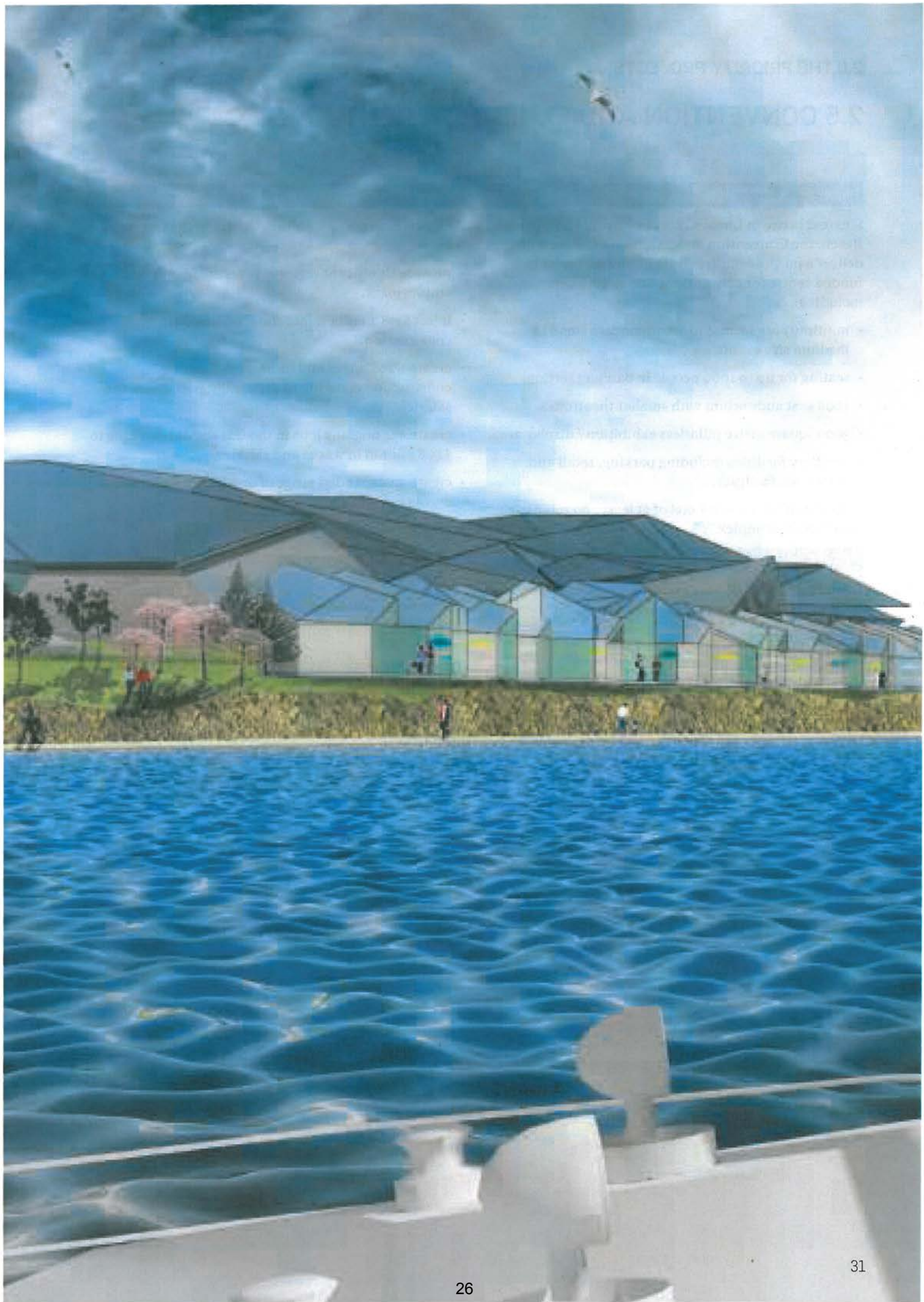
WHAT IS REQUIRED

State Government:

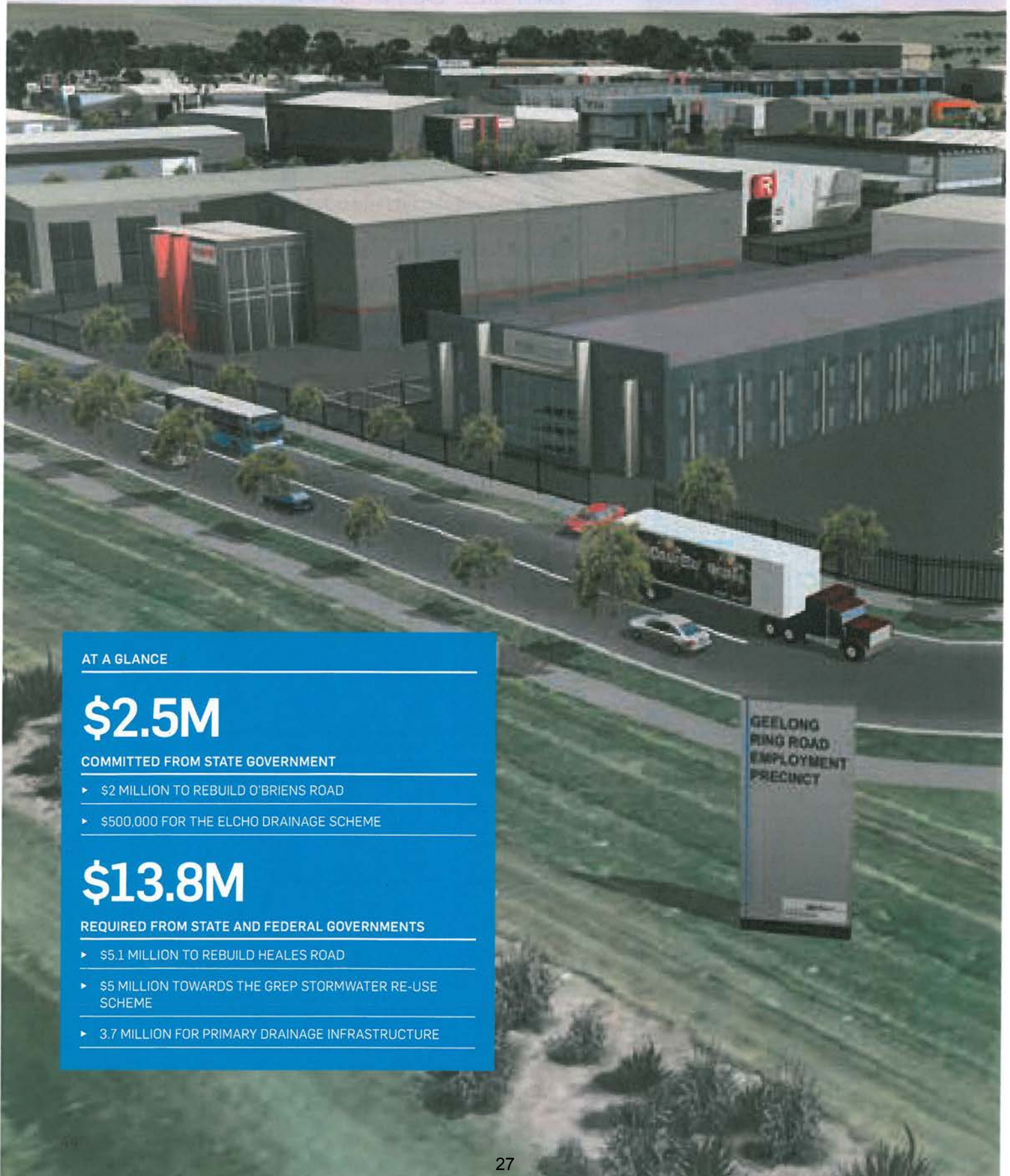
- support in re-designating Crown land to suit the purposes of the Convention Centre,
- funding commitment of \$5 million towards design and site development costs.

PROJECT DELIVERY PRIORITIES

CRITICAL INFRASTRUCTURE ITEM	SOURCE	TIMEFRAME	COST
Site acquirement	State Govt	Dec 2011-Jan 2013	-
Design	State Govt	Jul 2013-Jul 2014	\$5 MILLION
Car park	Developer / State Govt	Oct 2014-Apr 2015	\$30 MILLION
Base building	Developer / State Govt	Apr 2015-Apr 2017	\$57 MILLION
Fit Out	Developer / State Govt	May 2017-Nov 2017	\$10 MILLION
Associated Hotel	Developer	Dec 2015-Oct 2017	\$62 MILLION
TOTAL			\$164 MILLION



2.0 THE PRIORITY PROJECTS
2.9 GEELONG RING ROAD
EMPLOYMENT PRECINCT



AT A GLANCE

\$2.5M

COMMITTED FROM STATE GOVERNMENT

- ▶ \$2 MILLION TO REBUILD O'BRIENS ROAD
- ▶ \$500,000 FOR THE ELCHO DRAINAGE SCHEME

\$13.8M

REQUIRED FROM STATE AND FEDERAL GOVERNMENTS

- ▶ \$5.1 MILLION TO REBUILD HEALES ROAD
- ▶ \$5 MILLION TOWARDS THE GREP STORMWATER RE-USE SCHEME
- ▶ 3.7 MILLION FOR PRIMARY DRAINAGE INFRASTRUCTURE

2.0 THE PRIORITY PROJECTS

2.9 GEELONG RING ROAD EMPLOYMENT PRECINCT

AT FULL DEVELOPMENT, THE GREP ESTATE IS FORECAST TO ACCOMMODATE MORE THAN 10,000 JOBS.

THE NEED

Serviced industrial land is required to create employment for the G21 region's extensive manufacturing workforce.

This project aims to deliver primary road and drainage infrastructure and land at the Geelong Ring Road Employment Precinct (GREP) to facilitate intensive and sustainable development. Delivery of the required main road and drainage infrastructure is fundamental to realising the development potential and economic contribution of the GREP. At full development, the estate is forecast to accommodate more than 10,000 jobs.

The GREP is the largest industrial precinct in the G21 region (land area approx 500ha). It is the region's primary location for large, value adding manufacturing operations, particularly businesses that produce goods for export and those that have a strategic relationship with the Geelong Port. The estate offers direct accessibility to the Geelong Ring Road, Princes Freeway, major rail lines, Avalon Airport and the Geelong Port.



2.0 THE PRIORITY PROJECTS

2.9 GEELONG RING ROAD EMPLOYMENT PRECINCT (CONT.)

PROJECT DESCRIPTION

The City of Greater Geelong (COGG) owns approximately 130ha of land in the GREP, with these holdings in relatively large agglomerations. The remainder of the estate is in private ownership. Approximately one third of the estate is currently developed.

Over the past three years COGG and the State Government have directed significant resources to expediting future development of the GREP, including:

- revising applicable land use planning framework to provide greater development flexibility,
- specifying infrastructure works necessary to support full development of the estate,
- coordinating industry and Government funding for infrastructure development.

The timely delivery of main road and drainage infrastructure is the primary barrier to rapid development of the GREP. Feasibility testing and studies have shown that the required level of expenditure is beyond the viable scope of traditional 'local' funding mechanisms, such as development contributions plans, special charging schemes and local government budget allocations.

To deliver the required infrastructure and maintain development viability, a mix of funding mechanisms is necessary. There are a number of developments being delayed due to infrastructure cost constraints.

All land use planning, infrastructure design, costing and feasibility testing is complete, this project is ready for immediate delivery.

PROJECT CHAMPION

Terry Demeo, Manager Planning Strategy & Economic Development, City of Greater Geelong.

BENEFITS FOR VICTORIA AND THE G21 REGION

The GREP will:

- provide some of the only large block industrial 2 land for major industries within Victoria,
- provide significant employment opportunities with up to 10,000 jobs in a large industrial estate within easy reach of communities adversely affected by unemployment,
- provide development ready land with easy access to roads, air and sea ports,
- create a state of the art industrial estate that is fibre ready, caters for sustainable transport access and uses water sensitive design principles.

PROJECT DELIVERY PRIORITIES

- Staged development planned to introduce areas as industry needs them.
- First stage (O'Briens Rd) is commencing with industry, COGG and State Government funding.
- Sales of council land in O'Briens Rd will assist in funding later stages of development.
- Second stage (North Heales Rd) will require Government funding for roads and drains.
- Final stage (New Station Estate) requires planning changes to acquire/restructure subdivision.

WHAT HAS BEEN COMMITTED

The State Government has committed:

- \$2 million to rebuild O'Briens Road to required industrial precinct standards, catering for heavy freight traffic,
- \$500,000 for the Elcho Drainage Scheme.

WHAT IS REQUIRED

Refinement of planning frameworks particularly with regard to lot sizes along the Ring Road frontage.

State Government commitment of \$5.1 million to rebuild Heales Road to required industrial precinct standards, catering for heavy freight traffic. (Total estimated at \$11.5 million).

Federal Government commitment of

- \$5 million towards the GREP Stormwater Re-Use Scheme, which will provide an alternative, fit-for-purpose supply of treated urban stormwater to existing and new customers in the GREP through a pumped reticulated 'third pipe' system,
- \$3.7 million for primary drainage infrastructure required to facilitate the development of land in the north Heales Road catchment. (Total estimated at \$10.3 million).





9.3 ITEMS CONTAINED IN THE INFORMATION BULLETIN

REFERENCE: COMMITTEES-14387

The following items are included in the Information Bulletin, which accompanies the Agenda.

1. REGIONAL SERVICES

- 1.1 REGIONAL DEVELOPMENT ACTIVITY REPORT JUNE 2012 (Ref: Committees-14356)
- 1.2 ENVIRONMENTAL SERVICES – SUMMARY OF ACHIEVEMENTS 2011 – 2012 (Ref: Committees-14419)
- 1.3 UNIVERSITY OF WESTERN AUSTRALIA AND CENTRE FOR WATER SENSITIVE CITIES - CITIES AS WATER SUPPLY CATCHMENTS PROGRAM TO ESTABLISH A COOPERATIVE RESEARCH CENTRE FOR WATER SENSITIVE CITIES (Ref: Committees-14369)
- 1.4 CLIMATE CHANGE ADAPTATION CONFERENCE (Ref: Committees-14420)

RECOMMENDATION

That the Information Bulletin be noted.

CEOAC RESOLUTION

MOVED MR FOLEY SECONDED MR JARVIS

THAT THE INFORMATION BULLETIN BE NOTED.

CARRIED UNANIMOUSLY

10 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

11 GENERAL BUSINESS

11.1 EVENTS IN THE REGION

8 September 2012	Shire of Mundaring	President's Dinner
6 October 2012	City of Belmont	Mayoral Dinner
27 October 2012	City of Bayswater	Mayoral Dinner

11.2 OTHER GENERAL BUSINESS

Nil



12 FUTURE MEETINGS OF THE CHIEF EXECUTIVE OFFICERS ADVISORY COMMITTEE

The next meeting of the Chief Executive Officers Advisory Committee will be held on **11 September 2012 (informal)** at the City of Belmont, 215 Wright Street, Cloverdale WA 6105 commencing at 12:30pm with lunch at 12 noon.

Chief Executive Officers' Advisory Committee (CEOAC) meetings commencing at 12noon:

Tuesday	11	September (informal)	at	City of Belmont
Tuesday	9	October	at	EMRC Administration Office
Tuesday	27	November (informal)	at	City of Swan

Mr Throssell, CEO of the Shire of Mundaring will be an apology at the CEOAC meeting (informal) being held on 11 September 2012.

Mr Schneider, CEO of the EMRC will be an apology at the CEOAC meeting being held on 9 October 2012.

13 DECLARATION OF CLOSURE OF MEETING

There being no further business the meeting was closed at 1:00pm.