

FINANCIAL STATEMENTS

**2013/2014
BUDGET**

EASTERN METROPOLITAN REGIONAL COUNCIL

2013/2014 ANNUAL BUDGET

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BUDGET CERTIFICATION

**2013/2014
BUDGET**

2013/2014 BUDGET CERTIFICATION

This is to certify that the Annual Budget of the Eastern Metropolitan Regional Council for the year ending 30 June 2014 was adopted at the Ordinary Meeting of Council held on Thursday 20 June 2013.

This is a copy of the budget and associated schedules adopted by Council.

Signed



A. Pilgrim
Eastern Metropolitan Regional Council - Chairman

Signed



P. B. Schneider
Chief Executive Officer

Signed



H. J. Liew
Director, Corporate Services

Dated this Twentieth day of June 2013.

BUDGET REPORT

**2013/2014
BUDGET**

BUDGET REPORT – 2013/2014

EXECUTIVE OVERVIEW

The draft 2013/2014 Budget was adopted by Council at its meeting held on 20 June 2013 and the following overview is provided for information.

Tonnages - (page 43 of 87)

Budgeted total tonnages for 2013/2014 of 375,197 tonnes are in line with the 2012/2013 end of year forecast of 374,877 tonnes.

Class IV and Class V tonnages have been budgeted at 5,005 tonnes for 2013/2014 compared with a 2012/2013 projection of 5,126 tonnes. This budget provision represents the average historical base tonnages for Class IV waste in the absence of specific contracts being in place.

	Actual 2009/2010	Actual 2010/2011	Actual 2011/2012	Forecast 2012/2013	Budget 2013/2014
Class II & III	283,437	278,200	345,979	356,589	356,787
Class IV & V	11,825	5,232	3,630	5,126	5,005
Greenwaste	14,025	13,192	13,225	13,162	13,404
Total	309,287	296,624	362,834	374,877	375,197

Disposal Fees and Charges - (pages 36-39 of 87)

The member Council disposal charge for Class III waste has increased from \$109.09 (ex. GST) to \$115.45 (ex. GST). This increase of \$6.36 per tonne is attributable to a \$2.00 per tonne increase in the Secondary Waste Reserve and a \$4.36 per tonne increase in the general disposal charge.

Secondary Waste Levy

The member Council contribution to the Secondary Waste Reserve has increased to \$28.00 per tonne (ex. GST), a \$2.00 per tonne (ex. GST) increase over the 2012/2013 contribution.

A summary of income generated from the secondary waste levy is provided in the following table:

	Actual 2009/2010	Actual 2010/2011	Actual 2011/2012	Forecast 2012/2013	Budget 2013/2014
Class III	\$4,250,236	\$4,359,912	\$5,178,928	\$5,322,672	\$5,690,727
Class IV	N/A	N/A	N/A	N/A	N/A
Total	\$4,250,236	\$4,359,912	\$5,178,928	\$5,322,672	\$5,690,727

BUDGET REPORT – 2013/2014 (Continued)

Consulting Fees - (pages 40 of 87)

The Draft 2013/2014 Regional Services (Regional Development and Environmental Services) consulting fees were accepted by Council at its meeting held on 21 February 2013 for use in developing the draft budget for 2013/2014.

An increase of 2.20% - 2.94% for the Environmental Services & Regional Development member Council consulting rates for 2013/2014 was adopted for 2013/2014.

Statement of Comprehensive Income - (pages 11-13 of 87)

The Statement of Comprehensive Income provides a “*normal operating result*” before “*other revenues and expenses*”.

The “*normal operating result*” has been calculated by removing the impact of the Secondary Waste Levy income, Resource Recovery expenditure and capital revenues and expenses and thus provides a better indication of underlying operating performance.

The proposed “*normal operating result*” of \$5,855,241 surplus for 2013/2014 compares with a budgeted surplus of \$3,523,471 for 2012/2013 and a forecast surplus of \$3,855,713 for 2012/2013. The improvement in budgeted normal operating result year on year is attributable to increases in user charges offset by decreases in operating grants as outlined earlier in this report.

The “*Net Result*” includes Secondary Waste Disposal Charge Income and is dependent on the volumes of Commercial Class III and Class IV Waste accepted at the Red Hill Waste Management Facility.

The budgeted “*Net Result*” is a surplus of \$11,944,111 for 2013/2014 compared with a budgeted surplus of \$12,197,217 for 2012/2013 and a forecast surplus of \$11,017,169 for 2012/2013. The decrease in budgeted net surplus year on year is attributable to the operating grants relating to the Hazelmere Resource Recovery Pyrolysis project as outlined earlier in this report.

Also provided is a Statement of Comprehensive Income by Local Government Program.

Capital Works - (pages 79-87 of 87)

The total proposed Capital Works expenditure for 2013/2014 is \$15,471,081 compared to budgeted expenditure of \$24,090,652 for 2012/2013 and an estimated actual expenditure of \$19,953,056.

Major capital expenditure items for 2013/2014 include:

- | | |
|--|-------------|
| • Construction of Class III Cells (Stage 14a) - Red Hill Waste Management facility (\$150,000 carried forward from 2012/2013). | \$3,215,000 |
| • Resource Recovery Park – Hazelmere: Buildings, Infrastructure, Plant and Equipment (\$2,400,000 carried forward from 2012/2013). | \$3,110,000 |
| • Purchase/Replace Plant - Hazelmere (\$850,000 carried forward from 2012/2013) | \$2,142,000 |
| • Purchase/Replace Plant - Red Hill Waste Management facility. | \$1,821,850 |
| • Purchase Information Technology and Communications Equipment - Ascot Place (\$469,500 carried forward from 2012/2013). | \$898,850 |

BUDGET REPORT – 2013/2014 (Continued)

Capital Works continued - (pages 79-87 of 87)

• Construction of Roads/Carparks - Red Hill Waste Management facility (\$280,000 carried forward from 2012/2013).	\$400,000
• Replacement of Vehicles - Ascot Place.	\$380,429
• Construction of Access Road to Lots 8, 9 and 10 - Red Hill Waste Management facility.	\$375,000
• Relocate Greenwaste Processing area - Red Hill Waste Management facility (\$175,000 carried forward from 2012/2013).	\$350,000
• Purchase/Replace Other Equipment - Red Hill Waste Management facility (\$185,000 carried forward from 2012/2013).	\$301,000
• Purchase/Replace Minor Plant and Equipment - Red Hill Waste Management facility (\$240,686 carried forward from 2011/2012).	\$263,000
• Construct Hardstand and Road - Hazelmere (\$164,000 carried forward from 2012/2013).	\$202,175
• Construction of a Siltation Pond - Red Hill Waste Management facility (\$130,000 carried forward from 2012/2013).	\$190,000
• Replacement of Vehicles - Red Hill Red Hill Waste Management facility.	\$189,925
• Construction of Class III Leachate Pond - Red Hill Waste Management facility (\$150,000 carried forward from 2012/2013).	\$180,000
• Purchase/Replace Security System - Red Hill Waste Management facility (\$143,000 carried forward from 2012/2013).	\$144,600
• Construction of a Nutrient Stripping Pond - Red Hill Waste Management facility (\$60,500 carried forward from 2012/2013).	\$110,500
• Construction of a Stormwater Control Pond at Red Hill Farm - Red Hill Waste Management facility (\$100,000 carried forward from 2012/2013).	\$100,000
• Construction of Perimeter Fencing - Red Hill Waste Management facility (\$100,000 carried forward from 2012/2013).	\$100,000

Statement of Cash Flows - (page 15 of 87)

The format of the Statement of Cash Flows separates “*normal operating activities*” from Resource Recovery activities.

The budgeted net cash provided by normal operating activities is \$12,381,243. This represents an increase of \$2,664,760 when compared with the 2012/2013 budget and an increase of \$2,448,699 compared with the forecast position in 2012/2013.

BUDGET REPORT – 2013/2014 (Continued)

Municipal Cash and Restricted Investments (Reserves) - (pages 16-19 of 87)

The total forecast cash and investments (Municipal and Restricted Investments) for 2013/2014 is \$49,030,616 compared with estimated actual cash and investments for 2012/2013 of \$45,561,474.

The overall increase in budgeted cash (Municipal and Restricted Investments) year on year is attributable to the net budgeted cash flow from normal and other operating activities exceeding the capital expenditure during 2013/2014 financial year.

Approximately 84.8% of total cash and restricted investments budgeted for 30 June 2014 will be held in the Secondary Waste Reserve (\$41,571,382) to fund the development of a Resource Recovery Facility. Other restricted cash investments will be used to fund future capital works projects including:

- Major plant replacements at the Red Hill and Hazelmere Waste Management Facilities;
- Site rehabilitation at Red Hill Waste Management Facility;
- Future Class III cell construction; and
- Ascot Place administration building refurbishment.

Reporting Requirements

It is a requirement of the *Local Government (Financial Management) Regulations 1996 - Regulation 34(5)* that a local government is to establish and adopt materiality levels either as a percentage and/or dollar value to be used in statements of financial activity for reporting variances.

Accounting Standard AAS 5 defines materiality in relation to information to mean that information which if omitted, misstated or not disclosed has the potential to adversely affect decisions or the discharge of accountability by management or the governing body of the entity.

The Standard also provides that an amount, which is equal to or greater than 10% of the appropriate base, may be presumed to be material, whilst an amount equal to or less than 5% of the appropriate base may be presumed not to be material unless there is evidence to the contrary.

In determining whether the variance amount of an item is material, the variance is to be compared with the corresponding budgeted revenue and expense amount to the end of the month to which the statement of financial activity relates.

Council adopted 10% as the percentage, and a dollar value of \$10,000, whichever is the greater to be used during the 2012/2013 financial year when reporting variances.

It is recommended that for the 2013/2014 financial year the materiality percentage of 10% and dollar value of \$10,000, whichever is the greater, be retained and adopted for reporting variances in the statements of financial activity.

FINANCIAL STATEMENTS

2013/2014 BUDGET

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDING 30 JUNE 2014**

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
REVENUE FROM ORDINARY ACTIVITIES			
User Charges	35,972,544	36,424,617	38,874,520
Special Charges	391,680	354,861	362,143
Contributions	655,113	644,893	724,646
Operating Grants	1,434,588	1,359,993	1,015,800
Interest Municipal Cash Investments	238,334	355,596	278,303
Reimbursements	927,282	962,140	886,567
Other	1,743,837	1,754,108	1,759,404
TOTAL REVENUE FROM ORDINARY ACTIVITIES	41,363,378	41,856,208	43,901,383
OPERATING EXPENSES FROM ORDINARY ACTIVITIES			
Salary Expenses	9,157,202	8,099,375	9,801,805
Contract Expenses	7,356,790	8,548,955	6,608,817
Material Expenses	1,198,814	1,156,758	1,146,270
Fuel Expenses	777,328	775,028	844,764
Utility Expenses	255,582	252,128	265,536
Insurance Expenses	255,252	262,903	281,030
Finance Fees and Interest Expenses	15,300	19,650	20,683
Provision Expenses	122,526	111,870	111,895
Miscellaneous Expenses	12,948,600	12,989,495	12,969,658
Depreciation Expenses	6,062,103	6,073,840	6,420,134
Costs Allocated	(309,590)	(289,507)	(424,451)
TOTAL OPERATING EXPENSES FROM ORDINARY ACTIVITIES	37,839,907	38,000,495	38,046,142
NORMAL OPERATING RESULT	3,523,471	3,855,713	5,855,241

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDING 30 JUNE 2014**

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
REVENUE FROM OTHER ACTIVITIES			
Secondary Waste Charge	5,590,416	5,322,672	5,690,727
Operating Grants	2,250,000	0	0
Interest Restricted Cash Investments	2,133,360	2,016,098	1,547,814
Reimbursements	50	50	2,169
Proceeds from Sale of Assets	690,226	690,226	724,614
TOTAL REVENUE FROM OTHER ACTIVITIES	10,664,052	8,029,046	7,965,324
OPERATING EXPENSES FROM OTHER ACTIVITIES			
Salary Expenses	312,116	247,261	316,956
Contract Expenses	749,600	647,600	754,630
Material Expenses	27,050	24,456	14,550
Utility Expenses	3,200	2,500	2,500
Insurance Expenses	2,337	1,250	1,375
Miscellaneous Expenses	104,555	72,055	59,113
Depreciation Expenses	11,720	11,720	12,020
Costs Allocated	254,590	254,507	264,451
Carrying Amount of Assets Disposed Of	525,138	525,293	450,859
TOTAL OPERATING EXPENSES FROM OTHER ACTIVITIES	1,990,306	1,786,642	1,876,454
REALISED/ UNREALISED GAIN/(LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS			
Unrealised Gain/(Loss)	0	(21,862)	0
Realised Gain/(Loss)	0	940,914	0
TOTAL REALISED / UNREALISED GAIN/(LOSS)	0	919,052	0
NET RESULT	12,197,217	11,017,169	11,944,111

**STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM
FOR THE YEAR ENDING 30 JUNE 2014**

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
REVENUE FROM ORDINARY ACTIVITIES			
General Purpose Funding	2,371,694	2,371,694	1,826,117
Governance	301,443	342,581	288,929
Community Amenities	46,903,101	44,759,811	47,461,992
Other Property and Services	1,760,966	1,720,943	1,565,055
TOTAL REVENUE FROM ORDINARY ACTIVITIES	51,337,204	49,195,029	51,142,093
EXPENSES FROM ORDINARY ACTIVITIES			
Governance	1,289,060	1,225,639	1,290,444
Community Amenities	32,541,820	32,738,175	32,610,956
Other Property and Services	5,474,195	5,298,031	5,570,337
TOTAL EXPENSES FROM ORDINARY ACTIVITIES	39,305,075	39,261,845	39,471,737
INCREASE / (DECREASE)	12,032,129	9,933,184	11,670,356
DISPOSAL OF ASSETS			
Proceeds from Sale of Assets	690,226	690,226	724,614
Less Carrying Amount of Assets Disposed Of	(525,138)	(525,293)	(450,859)
PROFIT / (LOSS) ON DISPOSALS	165,088	164,933	273,755
REALISED / UNREALISED GAIN / (LOSS) FROM CHANGE IN FAIR VALUE OF INVESTMENTS			
General Purpose Funding	0	919,052	0
TOTAL REALISED / UNREALISED GAIN / (LOSS)	0	919,052	0
NET RESULT	12,197,217	11,017,169	11,944,111

**STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2014**

	NOTE	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
CURRENT ASSETS				
Cash and Cash Equivalents	4(i)	40,553,781	45,561,474	49,030,616
Investments		28,181	0	0
Trade and Other Receivables		2,598,670	2,930,193	2,930,193
Inventories		46,105	44,528	44,528
Other Assets		105,194	108,494	108,494
TOTAL CURRENT ASSETS		43,331,931	48,644,689	52,113,831
CURRENT LIABILITIES				
Trade and Other Payables		4,970,223	4,251,981	4,251,981
Provisions		1,096,407	1,206,095	1,207,298
TOTAL CURRENT LIABILITIES		6,066,630	5,458,076	5,459,279
NET CURRENT ASSETS		37,265,301	43,186,613	46,654,552
NON CURRENT ASSETS				
Land		14,141,229	16,007,526	16,037,526
Buildings		6,019,791	5,152,136	6,061,757
Structures		15,302,261	13,968,422	17,883,682
Plant		12,696,624	9,403,456	12,231,481
Equipment		2,312,083	1,610,140	2,496,575
Furniture and Fittings		212,682	185,984	204,711
Work in Progress		272,020	412,860	412,860
TOTAL NON CURRENT ASSETS		50,956,688	46,740,524	55,328,592
NON CURRENT LIABILITIES				
Provisions		1,758,678	1,766,656	1,878,551
TOTAL NON CURRENT LIABILITIES		1,758,678	1,766,656	1,878,551
NET ASSETS		86,463,311	88,160,481	100,104,593
EQUITY				
Accumulated Surplus		46,127,533	47,039,960	53,933,333
Reserves		40,335,778	41,120,521	46,171,260
TOTAL EQUITY		86,463,311	88,160,481	100,104,593

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 30 JUNE 2014**

	NOTE	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
CASH FLOWS FROM NORMAL OPERATING				
Cash receipts in the course of normal operations		40,987,782	41,363,351	43,623,080
Cash payments in the course of normal operations		(31,646,895)	(31,806,403)	(31,520,140)
Interest receipts - Municipal Cash		375,596	375,596	278,303
Net Cash Provided by Normal Operating Activities	4(ii)	9,716,483	9,932,544	12,381,243
CASH FLOWS FROM OTHER OPERATING				
<u>Resource Recovery</u>				
Cash receipts from secondary waste charge		5,590,416	5,322,672	5,690,727
Cash receipts from resource recovery project		2,250,050	50	2,169
Cash payments for resource recovery project		(1,446,248)	(1,242,429)	(1,406,345)
Interest receipts - secondary waste restricted		1,600,382	1,600,382	1,336,231
<u>Other Activities</u>				
Interest receipts - other restricted investments		532,978	532,978	211,583
Net Cash Provided by Other Operating Activities	4(ii)	8,527,578	6,213,653	5,834,365
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash receipts from sale of property, plant and		690,226	690,226	724,614
Cash payments for property, plant and equipment		(24,090,652)	(19,953,056)	(15,471,081)
Net Cash Provided by Investing Activities		(23,400,426)	(19,262,830)	(14,746,467)
CASH FLOWS FROM FINANCE ACTIVITIES				
Cash receipts from sale of investments		1,167	1,552,501	0
Net Cash Used in Financing Activities		1,167	1,552,501	0
SUMMARY OF CASH FLOWS				
Cash at the beginning of the year		45,708,979	47,125,606	45,561,474
Net Increase (Decrease) in Cash Held		(5,155,198)	(1,564,132)	3,469,141
Cash at the end of the year	4(i)	40,553,781	45,561,474	49,030,615

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2014**

	NOTE	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Municipal Fund (Cash and Investment)				
Opening Balance		4,936,395	5,665,946	4,342,580
Transfer to Restricted Investments		(11,453,845)	(12,176,464)	(16,972,171)
Transfer from Restricted Investments		17,535,089	17,189,943	13,449,165
Transfer to/from Municipal Investments		0	0	0
Interest on Municipal Funds		375,596	375,596	278,303
Payments and Receipts		(7,528,059)	(6,575,179)	1,643,024
Movement in Accrued Interest		(137,262)	(137,262)	0
Closing Balance		3,727,914	4,342,580	2,740,901
Plant and Equipment Reserve				
Opening Balance		1,211,096	1,211,123	107,141
Transfer to Restricted Investments		2,629,585	2,629,585	4,279,353
Transfer from Restricted Investments		(3,790,965)	(3,790,962)	(4,385,850)
Interest on Restricted Investments		57,395	57,395	3,965
Closing Balance		107,111	107,141	4,609
Site Rehabilitation Reserve				
Opening Balance		1,700,612	1,697,942	1,889,978
Transfer to Restricted Investments		111,394	111,394	111,902
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		80,641	80,642	69,950
Closing Balance		1,892,647	1,889,978	2,071,830
Future Development Reserve				
Opening Balance		2,941,374	2,913,350	280,812
Transfer to Restricted Investments		0	980,000	0
Transfer from Restricted Investments		(2,853,015)	(3,752,015)	(230,000)
Interest on Restricted Investments		139,477	139,477	10,393
Closing Balance		227,836	280,812	61,205
Environmental Monitoring Reserve				
Opening Balance		529,750	526,688	551,808
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		25,120	25,120	20,423
Closing Balance		554,870	551,808	572,231

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2014**

	NOTE	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Environmental Insurance Reserve				
Opening Balance		198,047	195,912	168,770
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		(36,533)	(36,533)	(40,186)
Interest on Restricted Investments		9,391	9,391	6,246
Closing Balance		170,905	168,770	134,830
Risk Management Reserve				
Opening Balance		12,185	12,071	12,649
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		578	578	468
Closing Balance		12,763	12,649	13,117
Class IV Cell Reserve				
Opening Balance		365,695	362,862	440,104
Transfer to Restricted Investments		58,487	59,901	58,487
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		17,341	17,341	16,289
Closing Balance		441,523	440,104	514,880
Regional Development Reserve				
Opening Balance		17,920	17,913	20,196
Transfer to Restricted Investments		855,000	855,000	1,005,000
Transfer from Restricted Investments		(663,166)	(853,534)	(1,013,113)
Interest on Restricted Investments		817	817	748
Closing Balance		210,571	20,196	12,831
Secondary Waste Reserve				
Opening Balance		33,749,744	33,522,665	36,103,620
Transfer to Restricted Investments		5,590,416	5,322,672	8,690,727
Transfer from Restricted Investments		(5,916,410)	(4,342,099)	(4,559,196)
Interest on Restricted Investments		1,600,382	1,600,382	1,336,231
Closing Balance		35,024,132	36,103,620	41,571,382

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2014**

	NOTE	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Class III Cells Reserve				
Opening Balance		3,535,822	3,517,865	1,481,582
Transfer to Restricted Investments		2,201,903	2,210,852	2,826,702
Transfer from Restricted Investments		(4,275,000)	(4,414,800)	(3,215,000)
Interest on Restricted Investments		167,665	167,665	54,835
Closing Balance		1,630,390	1,481,582	1,148,119
Long Service Leave - Restricted Asset				
Opening Balance		667,166	661,162	699,858
Transfer to Restricted Investments		7,060	7,060	0
Transfer from Restricted Investments		0	0	(5,820)
Interest on Restricted Investments		31,636	31,636	25,902
Closing Balance		705,862	699,858	719,940
Building Refurbishment Reserve				
Opening Balance		61,524	60,945	63,862
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		2,917	2,917	2,364
Closing Balance		64,441	63,862	66,226
Cash and Investments at the end of the Year		44,770,963	46,162,959	49,632,101
<u>Less</u> Unrealised losses from change in fair value of investments		(4,189,001)	(601,485)	(601,485)
Cash and Investments as per Statement of Financial Position		40,581,962	45,561,474	49,030,616

**BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2014**

	NOTE	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
SUMMARY				
MUNICIPAL FUND (CASH AND INVESTMENTS)				
Opening Balance		4,936,395	5,665,946	4,342,580
Transfer to Restricted Investments		(11,453,845)	(12,176,464)	(16,972,171)
Transfer from Restricted Investments		17,535,089	17,189,943	13,449,165
Interest on Municipal Funds		375,596	375,596	278,303
Payments and Receipts		(7,528,059)	(6,575,179)	1,643,024
Movement in Accrued Interest		(137,262)	(137,262)	0
Closing Balance	4(i)	3,727,914	4,342,580	2,740,901
RESTRICTED INVESTMENTS				
Opening Balance		44,990,933	44,700,498	41,820,379
Transfer to Restricted Investments		11,453,845	12,176,464	16,972,171
Transfer from Restricted Investments		(17,535,089)	(17,189,943)	(13,449,165)
Interest on Restricted Investments		2,133,360	2,133,360	1,547,814
Closing Balance		41,043,049	41,820,379	46,891,200
Sub Total		44,770,963	46,162,959	49,632,101
<u>Less</u> Unrealised Losses from change in fair value of investments		(4,189,001)	(601,485)	(601,485)
Cash and Investments as per Statement of Financial Position		40,581,962	45,561,474	49,030,616

**NET CURRENT ASSETS CARRIED FORWARD
FOR THE YEAR ENDING 30 JUNE 2014**

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
NET CURRENT ASSETS REPRESENTED BY			
CURRENT ASSETS			
Cash at Bank - Unrestricted	3,727,914	4,342,580	2,740,901
Receivables	2,598,670	2,930,193	2,930,193
Inventory	46,105	44,528	44,528
Prepayments	105,194	108,495	108,494
	<u>6,477,883</u>	<u>7,425,796</u>	<u>5,824,116</u>
LESS: CURRENT LIABILITIES			
Creditors	4,970,223	4,251,981	4,251,981
Current Provisions	1,096,407	1,206,095	1,207,298
	<u>6,066,630</u>	<u>5,458,076</u>	<u>5,459,279</u>
(DEFICIT) SURPLUS - OTHER FUNDS	<u>(411,253)</u>	<u>1,967,720</u>	<u>(364,837)</u>
ADD BALANCE OF NET RESTRICTED INVESTMENTS *	36,854,048	41,218,894	46,289,715
ESTIMATED NET CURRENT ASSET POSITION	<u><u>37,265,301</u></u>	<u><u>43,186,614</u></u>	<u><u>46,654,552</u></u>

* Net of unrealised gains or losses from change in fair value of investments

BUDGET NOTES

2013/2014 BUDGET

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

1. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies which have been adopted in the preparation of this financial report are:

Basis of Preparation

The financial report is a general purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and non-for-profit entities), other mandatory professional reporting requirements and the Local Government Act 1995 and accompanying regulations. The report has also been prepared on the accrual basis under the convention of historical cost accounting modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The Local Government Reporting Entity

All Funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated.

(a) Cash and Cash Equivalents

Cash and cash equivalents in the Statement of Financial Position comprise cash at bank and in hand and short-term deposits that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value. For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts, where applicable, are included as short-term borrowings in current liabilities on the Statement of Financial Position.

(b) Property, Plant and Equipment

Initial Recognition

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed includes the cost of all materials, direct labour and variable and fixed overheads.

Revaluation

Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. For infrastructure and other asset classes where no active market exists, fair value is determined to be the current replacement cost of an asset less, where applicable, accumulated depreciation calculated on a basis to reflect the already consumed or expired future economic benefits. Those assets carried at a revalued amount, being their fair value at the date of revaluation less any subsequent accumulated depreciation and accumulated impairment losses, are to be revalued with sufficient regularity to ensure the carrying amount does not differ significantly from that determined using fair value at reporting date.

Land Under Roads

The roads on the land owned by the EMRC are private roads. The land under these private roads has already been recognised as part of the land cost shown in the Statement of Financial Position.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(c) Depreciation of Non-Current Assets

All non-current assets having a limited useful life are separately and systematically depreciated over their useful lives in a manner which reflects the consumption of the future economic benefits embodied in those assets.

Depreciation is recognised on a straight-line basis, using rates which are reviewed each reporting period, as follows:

· Buildings	2-10%
· Structures	
General	2-10%
Class III and IV Waste Cells	% of actual usage
· Plant	15-40%
· Furniture and fittings	10-40%
· Equipment	10-40%

(d) Rates

The Eastern Metropolitan Regional Council does not levy rates. Accordingly rating information as required under the Local Government (Financial Management) Regulations 1996 has not been presented in these financial reports.

(e) Grants, Donations and Other Contributions

Grants, donations and other contributions have been recognised as revenues when received. Conditional Grants and contributions income is recognised subject to conditions applicable to the use of such income. Expenditure of those monies has been made in the manner specified under the conditions upon which the Eastern Metropolitan Regional Council received those monies.

(f) Trade and Other Payables

Trade and other payables are carried at amortised cost. They represent liabilities for goods and services provided to the Local Government prior to the end of the financial year that are unpaid and arise when the Local Government becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

(g) Impairment

The Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 '*Impairment of Assets*' and appropriate adjustments made.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the Statement of Comprehensive Income.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(h) Revenue Recognition

Sale of Goods and Disposal of Assets

Revenue from the sale of goods and disposal of other assets is recognised when the Council has passed control of the goods or other assets to the buyer.

Rendering of Services

Revenue from the provision of services is recognised on an accrual basis.

Royalties

Royalty revenue is recognised on an accrual basis.

(i) Inventories

General

Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Inventories held from trading are classified as current even if not expected to be realised in the next 12 months.

Land Held for Resale

Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses.

(j) Goods and Services Tax

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST.

Cash flows are included in the cash flow statement on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(k) Trade and Other Receivables

Trade receivables, which generally have 30 - 90 day terms, are recognised initially at fair value and subsequently measured at amortised cost using the effective interest rate method, less any allowance for uncollectible amounts.

Collectibility of trade receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(l) Provisions

Provisions are recognised when: The Council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

(m) Provision for Site Rehabilitation

The estimated closure and post-closure site rehabilitation cost is charged to the Statement of Comprehensive Income on a volumetric basis over the life of the landfill site.

The nature of work planned by Council includes cell capping, landform reconstruction, dismantling of site operating facilities and implementation of a revegetation plan to suit the final land use. The cost is based on estimated current costs, determined on a non-discounted basis.

(n) Provision for Environmental Monitoring

The estimated closure and post-closure environmental monitoring cost is charged to the Statement of Comprehensive Income on a volumetric basis over the life of the landfill site.

The nature of work planned by Council includes monitoring of groundwater, surface water, leachate and landfill gas generation. The cost is based on estimated current costs, determined on a non-discounted basis.

(o) Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

(p) Critical Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. The results of this experience and other factors combine to form the basis of making judgements about carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(q) Employee Entitlements

The provisions for employee benefits relate to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

(i) Wages, Salaries, Annual Leave and Long Service Leave (Short-term Benefits):

The provision for employees' benefits to wages, salaries, annual leave and long service leave expected to be settled within 12 months represents the amount the municipality has a present obligation to pay resulting from employees services provided to balance date. The provision has been calculated at nominal amounts based on remuneration rates the Council expects to pay and includes related on-costs.

(ii) Long Service Leave (Long-term Benefits):

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the reporting date on government bonds with terms to maturity and currency that match as closely as possible, the estimated future cash outflows. Where Council does not have the unconditional right to defer settlement beyond 12 months, the liability is recognised as a current liability.

(iii) Superannuation Fund:

The Council contributes to the WA Local Government Superannuation Plan (LGSP) and other choice funds for qualifying employees as per statutory requirements (9.25% for 2013/14). It also contributes to the LGSP and other choice funds for full scheme members (5% for 2013/14). Contributions to defined contribution plans are recognised as an expense as they become payable.

(r) Rounding Of Amounts

All amounts shown in this annual financial report, other than the Schedule of Fees and Charges, are rounded to the nearest dollar. As a result of rounding, some minor reconciliation discrepancies may be present in the disclosures to the financial report.

(s) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

(t) Leases

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Council, are classified as finance leases. Finance leases are capitalised recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual value. Leased assets are amortised over their estimated useful lives. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(u) Investments and Other Financial Assets

Classification

Council classifies its investments in the following categories: financial assets at fair value through profit or loss, loans and receivables, held-to-maturity investments and available-for-sale financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and, in the case of assets classified as held-to-maturity, re-evaluates this designation at each reporting date.

(i) Financial assets at fair value through profit and loss

Financial assets at fair value through profit or loss are financial assets held for trading. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term. Derivatives are classified as held for trading unless they are designated as hedges. Assets in this category are classified as current assets.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for those with maturities greater than 12 months after the balance sheet date which are classified as non-current assets. Loans and receivables are included in trade and other receivables in the Statement of Financial Position.

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Council's management has the positive intention and ability to hold to maturity. If Council were to sell other than an insignificant amount of held-to-maturity financial assets, the whole category would be tainted and reclassified as available-for-sale. Held-to-maturity financial assets are included in non-current assets, except for those with maturities less than 12 months from the reporting date, which are classified as current assets.

(iv) Available-for-sale financial assets

Available-for-sale financial assets, comprising principally marketable equity securities, are non-derivatives that are either designated in this category or not classified in any of the other categories. They are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date. Investments are designated as available-for-sale if they do not have fixed maturities and fixed or determinable payments and management intends to hold them for the medium to long term.

Recognition and Derecognition

Regular purchases and sales of financial assets are recognised on trade-date – the date on which Council commits to purchase or sell the asset. Investments are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets carried at fair value through profit or loss are initially recognised at fair value and transaction costs are expensed in the Statement of Comprehensive Income. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and Council has transferred substantially all the risks and rewards of ownership.

When securities classified as available-for-sale are sold, the accumulated fair value adjustments recognised in equity are included in the Statement of Comprehensive Income as gains and losses from investment securities.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(u) Investments and Other Financial Assets (Continued)

Subsequent measurement

Loans and receivables and held-to-maturity investments are carried at amortised cost using the effective interest method.

Available-for-sale financial assets and financial assets at fair value through profit and loss are subsequently carried at fair value. Gains or losses arising from changes in the fair value of the financial assets at fair value through profit or loss category are presented in the Statement of Comprehensive Income within other income or other expenses in the period in which they arise. Dividend income from financial assets at fair value through profit and loss is recognised in the Statement of Comprehensive Income as part of revenue from continuing operations when Council's right to receive payments is established. Changes in the fair value of other monetary and non-monetary securities classified as available-for-sale are recognised in equity.

Impairment

Council assesses at each balance date whether there is objective evidence that a financial asset or group of financial assets is impaired. In the case of equity securities classified as available-for-sale, a significant or prolonged decline in the fair value of a security below its cost is considered as an indicator that the securities are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss- measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in profit or loss – is removed from equity and recognised in the Statement of Comprehensive Income.

(v) Estimation of Fair Value

The fair value of financial assets and financial liabilities must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, discounted cash flow analysis, and option pricing models making maximum use of market inputs and relying as little as possible on entity-specific inputs.

Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The nominal value less estimated credit adjustments of trade receivables and payables are assumed to approximate their fair values. The fair value of financial liabilities for disclosure purposes is estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Council for similar financial instruments.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

2. PROGRAMS

The activities relating to the Eastern Metropolitan Regional Council's programs reported on in the Operating Statement are as follows:

Governance

Records income and expenditure relating to the administration and operation of facilities and services to members of Council together with other administrative governance costs.

General Purpose Funding

Records interest revenue as well as other general purpose revenue.

Community Amenities

Records income and expenditure associated with the Class III cell, Class IV cell, weighbridge, and transfer station at the Red Hill Waste Management Facility, the Hazelmere Site and the Coppin Road and Mathieson Road transfer stations.

Other Property and Services

Records income and expenditure for public works overheads, plant operation, materials, salaries and wages. It also records income and expenditure for the Environmental Service departments (incorporating various Environmental Projects), the operations of the Ascot Place activity, Risk Management services, and income and expenditure relating to the Regional Development activity incorporating various projects.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

3. RECONCILIATION OF RATES LEVIED

The Eastern Metropolitan Regional Council does not levy rates therefore a Rate Setting Statement [Local Government (Financial Management) Regulations 1996: 22(1)(d) and 30(1)(c)] has not been prepared.

4. NOTES TO THE STATEMENT OF CASH FLOWS

(i) Reconciliation of Cash

For the purpose of the statement of cash flows, The Eastern Metropolitan Regional Council considers cash to include cash on hand, cash at bank and bank term deposits. Cash at the end of the reporting period as shown in the statement of cash flows is as follows:

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Cash - Unrestricted	3,727,914	4,342,580	2,740,901
Cash - Restricted	36,825,868	41,218,894	46,289,715
Total Cash	40,553,781	45,561,474	49,030,616

(ii) Reconciliation of net cash used in operating activities to change in net assets arising from operations

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Net Change in assets from operations	12,197,217	11,017,169	11,944,111
Write back Depreciation	6,073,823	6,085,560	6,432,154
Write back Provisions	122,526	111,870	111,895
Write back Accruals - Staff Entitlements	15,583	15,583	1,203
Write back (Profit) Loss on sale of assets	(165,088)	(164,933)	(273,755)
Write back Realised/Unrealised (Gain)/Loss from change in fair value of investments	0	(919,052)	0
Net cash from operating activities	18,244,061	16,146,197	18,215,608

(iii) Depreciation of Assets

Details of depreciation expenditure budgets for each program are as follows

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Administration	627,342	627,511	740,948
Community Amenities	3,186,091	3,196,454	3,270,643
Other Property and Services	2,260,390	2,261,595	2,420,563
Total Depreciation all Programs	6,073,823	6,085,560	6,432,154

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

5. FEES AND CHARGES SUMMARY BY PROGRAM

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Administration	600	600	600
Community Amenities	41,924,040	42,071,550	44,906,790
Governance	0	0	0
Other Property and Services	30,000	30,000	20,000
Total Statutory Fees and Charges	41,954,640	42,102,150	44,927,390

6. FEES AND CHARGES - REDUCTION OF REVENUE

Annual cumulative Commercial tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes are subject to a reduction of \$5.00/tonne (inclusive of GST) and \$10.00/tonne (inclusive of GST) respectively.

It is estimated that the total value of applicable discounts during 2013/2014 will be \$605,000 (inclusive of GST).

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

7. LOAN BORROWINGS

(a) Loan Repayments

No loans existed as at 30 June 2013 and no loans are anticipated during 2013/2014.

(b) Unspent Loans

No unspent loan funds existed as at 30 June 2013 and during 2013/2014.

(c) New Borrowings

The Eastern Metropolitan Regional Council does not propose to undertake new borrowings during the 2013/2014 financial year.

(d) Overdraft

Council has not utilised an overdraft facility during the 2012/2013 financial year and it is not anticipated that this facility will be utilised during the 2013/2014 financial year.

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

8. COUNCILLOR FEES AND ALLOWANCES

Each Councillor, other than the Chairman, is entitled to an annual meeting fee of \$7,000.

The Chairman is entitled to an annual meeting fee of \$14,000 as well as an annual Local Government fee of \$6,000

The Deputy Chairman is entitled to an annual Local Government fee of \$1,500.

A provision of \$8,600 for meeting fees has been provided for deputy Councillors when deputising for a Councillor at a meeting. All fees paid to Councillors and the Chairman are paid quarterly in arrears.

The budget provided for Councilor(s) fee, allowances and expenses is as follows:

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Councillor(s) meeting fees	77,000	77,000	77,000
Chairman's meeting fees	14,000	14,000	14,000
Chairman's Local Government fee	6,000	6,000	6,000
Deputy Chairman's Local Government fee	1,500	1,500	1,500
Deputy Councillors' meeting fees	3,360	3,500	8,600
Total Fees and Allowances	102,000	102,000	107,100

9. INVESTMENT INTEREST

The total estimated earnings from interest on investments is made up as follows:

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Interest on Funds held in Reserve	2,101,724	1,984,462	1,521,912
Interest on other restricted investments (LSL)	31,636	31,636	25,902
Interest on other funds	238,334	355,596	278,303
Total Interest on Investments	2,371,694	2,371,694	1,826,117

**EASTERN METROPOLITAN REGIONAL COUNCIL
NOTES TO AND FORMING PART OF THE BUDGET
FOR THE YEAR ENDING 30 JUNE 2014**

10. ASSET PROFIT OR LOSS ON DISPOSAL

	BUDGET 2012/2013 \$	EST. ACTUAL 2012/2013 \$	BUDGET 2013/2014 \$
Land			
Proceeds from Sale of Assets	0	0	0
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Buildings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Plant			
Proceeds from Sale of Assets	(690,225)	(690,226)	(724,614)
Carrying Amount of Assets Disposed	525,138	525,138	450,859
(Profit) Loss on Disposal	(165,087)	(165,088)	(273,755)
Equipment			
Proceeds from Sale of Assets	0	0	0
Carrying Amount of Assets Disposed	0	155	0
(Profit) Loss on Disposal	0	155	0
Furniture and Fittings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	0	0	0
Net (Profit) Loss on Disposal	(165,087)	(164,933)	(273,755)

11. STRATEGIC PLAN FOR THE FUTURE

EMRC's Strategic Community Plan titled *EMRC 2022 - 10 Year Strategic Plan*, adopted by Council at its meeting held on 6 December 2012 and the Corporate Business Plan 2013/14 to 2017/18, which was adopted by Council at its meeting held on 20 June 2013 together constitute EMRC's 'plan for the future' in accordance with *section 5.56 of the Local Government Act 1995*.

The 2013/2014 Annual Budget draws from the priorities as identified in the EMRC's 'plan for the future'.

FEES AND CHARGES

**For the Year Ending
30 June 2014**

EASTERN METROPOLITAN REGIONAL COUNCIL
2013/2014 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2012/2013 Charges with no GST \$	Value of GST \$	2012/2013 Charges inc GST \$	2013/2014 Charges with no GST \$	Value of GST \$	2013/2014 Charges inc GST \$	% Inc GST
Waste Management Charges								
Disposal Rates								
Member Councils								
Base Tipping Fee	1 tonne	45.19	4.52	49.71	49.55			9.65%
CWES Levy		3.00	0.30	3.30	3.00			0.00%
Secondary Waste Reserve		26.00	2.60	28.60	28.00			7.69%
Landfill Levy		28.00	2.80	30.80	28.00			0.00%
Carbon Price		6.90	0.69	7.59	6.90			
Total Member Council disposal rate - (*)		109.09	10.91	120.00	115.45	11.55	127.00	5.83%
Councils - Other								
Non-Member Local Government - Commercial								
WMRC - Domestic (*)	1 tonne	108.18	10.82	119.00	115.45	11.55	127.00	6.72%
WMRC - Commercial	1 tonne	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Domestic Refuse Tip Pass (Gidgannup @ 3bags/wk)	n/a	4.00	0.40	4.40	4.00	0.41	4.50	2.25%
Council Refuse Tip Passes - Cars (up to 200kg)	n/a	21.82	2.18	24.00	22.73	2.27	25.00	4.17%
Council Refuse Tip Passes - Trailers (up to 500kg)	n/a	38.18	3.82	42.00	39.09	3.91	43.00	2.38%
General Waste								
Cars / Station Wagons	n/a	22.73	2.27	25.00	23.64	2.36	26.00	4.03%
Trailers (6 x 4)	n/a	40.91	4.09	45.00	41.82	4.18	46.00	2.22%
Trailers (6 x 4) High Sides	n/a	50.00	5.00	55.00	51.82	5.18	57.00	3.64%
Tandem/ Horse Floats (< 1 tonne)	n/a	72.73	7.27	80.00	76.36	7.64	84.00	4.99%
Vans / Utes	n/a	38.18	3.82	42.00	40.00	4.00	44.00	4.77%
Commercial (General)	1 tonne	109.09	10.91	120.00	118.18	11.82	130.00	8.33%
Minimum Commercial Charges	0.50 tonnes	54.55	5.45	60.00	59.09	5.91	65.00	8.33%
Greenwaste								
Greenwaste - Member Councils (uncontaminated - Red Hill & Hazelmere)	1 tonne	36.36	3.64	40.00	40.91	4.09	45.00	12.51%
Greenwaste - Member Councils (stumps/logs/palms)	1 tonne	109.09	10.91	120.00	115.09	11.51	126.60	5.50%
Greenwaste - MGB (Member Councils)	1 tonne	74.19	7.42	81.61	90.55	9.05	99.60	22.05%
Greenwaste - Commercial (uncontaminated - Red Hill)	1 tonne	50.00	5.00	55.00	54.55	5.45	60.00	9.10%
Greenwaste - Commercial (stumps/logs/palms)	1 tonne	109.09	10.91	120.00	117.27	11.73	129.00	7.50%
Greenwaste - uncontaminated (to Hazelmere)	1 tonne	60.00	6.00	66.00	65.91	6.59	72.50	9.85%
Greenwaste - shredded to EMRC specification (to Red Hill)	1 tonne	5.00	0.50	5.50	10.00	1.00	11.00	100.00%
Greenwaste - shredded to EMRC specification (to Hazelmere)	1 tonne	N/A	N/A	N/A	7.50	0.75	8.25	N/A

(Cumulative Commercial & Contaminated Soils tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes over financial year are subject to a reduction of \$5.00/tonne and \$10.00/tonne respectively.)

(*) 2013/2014 - Inclusive of \$28.00 Secondary Waste Reserve and \$3.00 CWES Levy.

* Minimum charge for greenwaste 0.5 tonnes

Note:

In the event that the weighbridges at Red Hill Waste Management Facility are not operational, vehicles will be charged according to their carrying capacity (in tonnes) multiplied by the appropriate rate from the schedule of fees and charges according to the type of waste being disposed.

EASTERN METROPOLITAN REGIONAL COUNCIL
2013/2014 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2012/2013 Charges		2012/2013 Charges		2013/2014 Charges		2013/2014 Charges		% Inc Exc. GST
		with no GST	Value of GST	inc GST		with no GST	Value of GST	inc GST		
		\$	\$	\$		\$	\$	\$		
Waste Management Charges continued ..										
Disposal Rates continued..										
Special Wastes										
Asbestos	1 tonne	163.64	16.36	180.00		171.82	17.18	189.00		5.00%
Asbestos - Member Council residents only	1 tonne	100.00	10.00	110.00		105.00	10.50	115.50		5.00%
Asbestos - Minimum Charge		22.73	2.27	25.00		45.45	4.55	50.00		100.00%
Asbestos (Wrapped)	1 tonne	135.64	13.56	149.20		145.45	14.55	160.00		7.23%
Asbestos (Wrapped) - Member Council residents only	1 tonne	72.00	7.20	79.20		75.45	7.55	83.00		4.79%
Asbestos (Wrapped) - Minimum Charge		18.18	1.82	20.00		22.73	2.27	25.00		25.03%
Asbestos Contaminated Class 1 material <5,000m ³	1 m ³	N/A	N/A	N/A		34.09	3.41	37.50		N/A
Asbestos Contaminated Class 1 material >5,000m ³	1 m ³	N/A	N/A	N/A		25.00	2.50	27.50		N/A
Car Bodies - Commercial	each	22.73	2.27	25.00		22.73	2.27	25.00		0.00%
Car Bodies - Member Council residents only	each	9.09	0.91	10.00		13.64	1.36	15.00		50.06%
Quarantine Waste	1 tonne	136.36	13.64	150.00		143.18	14.32	157.50		5.00%
Burial Fee (for immediate burial requirements)	n/a	136.36	13.64	150.00		143.18	14.32	157.50		5.00%
Handling Fee (for special handling requirements)	n/a	136.36	13.64	150.00		143.18	14.32	157.50		5.00%
Tyre Disposal (off rim) *	each	5.00	0.50	5.50		5.00	0.50	5.50		0.00%
Tyre Disposal (with rim) *	each	6.82	0.68	7.50		6.82	0.68	7.50		0.00%
Tyre Recovery Charges (for tyres at the landfill face)	each	22.73	2.27	25.00		22.73	2.27	25.00		0.00%
Mattress disposal fee (Member Council Residents)	each	5.00	0.50	5.50		6.82	0.68	7.50		36.40%
Mattress disposal fee (Charitable Organisations)	each	10.00	1.00	11.00		10.00	1.00	11.00		0.00%
Mattress disposal fee (Commercial)	each	13.64	1.36	15.00		15.00	1.50	16.50		9.97%
E-Waste (Price applicable after quota has been reached under Infoactive agreement)	each	9.10	0.90	10.00		9.10	0.90	10.00		0.00%
Wash Facility Fee	n/a	36.36	3.64	40.00		36.36	3.64	40.00		0.00%
Class III Waste	1 tonne	109.09	10.91	120.00		118.18	11.82	130.00		8.33%
Class III Contaminated Soil	1 tonne	100.00	10.00	110.00		105.00	10.50	115.50		5.00%
Class IV Waste	1 tonne	159.09	15.91	175.00		170.00	17.00	187.00		6.86%
Class IV Contaminated Soil	1 tonne	136.36	13.64	150.00		143.18	14.32	157.50		5.00%
Class V Waste - Concrete encapsulated drums (L 900mm D 600mm)	each	454.55	45.45	500.00		545.45	54.55	600.00		20.00%
Class V Waste - Concrete encapsulated bulka bags (1.1m x 1.1m x 1.1m)	each	909.09	90.91	1000.00		1363.64	136.36	1500.00		50.00%
Administration Charge - Class III (for waste acceptance approvals)	consignment	109.09	10.91	120.00		113.64	11.36	125.00		4.17%
Administration Charge - Class IV (for waste acceptance approvals)	consignment	136.36	13.64	150.00		143.18	14.32	157.50		5.00%
Clean Fill/Inert Waste - Commercial (no sorting required)	1 m ³ (1,000m ³ min)	15.00	1.50	16.50		15.00	1.50	16.50		0.00%
Clean Fill/Inert Waste - Commercial (minor sorting required)	1 m ³ (1,000m ³ min)	20.00	2.00	22.00		20.00	2.00	22.00		0.00%
Clean Fill/Inert Waste - Commercial (unsuitable for re-use)	1 m ³ (1,000m ³ min)	150.00	15.00	165.00		163.64	16.36	180.00		9.09%
Clean Fill/Inert Waste - Member Councils (no sorting required)	1 m ³	13.50	1.35	14.85		13.64	1.36	15.00		1.04%
Clean Fill/Inert Waste - Member Councils (minor sorting required)	1 m ³	18.00	1.80	19.80		18.18	1.82	20.00		1.00%
Acid Sulphate Soil Treatment	As required	Actual Acid Sulphate Soil Treatment Contractor's Treatment Cost + 10% Surcharge				Actual Acid Sulphate Soil Treatment Contractor's Treatment Cost + 10% Surcharge				N/A

(Cumulative Commercial & Contaminated Soils tonnages disposed in excess of 15,000 tonnes and 25,000 tonnes over financial year are subject to a reduction of \$5.00/tonne and \$10.00/tonne respectively.)

* Only car and 4 wheel drive vehicle tyres accepted

EASTERN METROPOLITAN REGIONAL COUNCIL
2013/2014 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2012/2013 Charges			2012/2013 Charges			2013/2014 Charges			% Inc Exc. GST
		with no GST	Value of GST	\$	with no GST	inc GST	\$	with no GST	Value of GST	inc GST	
Waste Management Charges continued ..											
Hazelmere											
Wood Waste (per cubic metre)											
- Grade 1	1 m ³	6.36	0.64		7.00		7.27	0.73	8.00		14.31%
- Grade 2	1 m ³	7.27	0.73		8.00		8.18	0.82	9.00		12.52%
- Contaminated	1 m ³	18.18	1.82		20.00		22.73	2.27	25.00		25.03%
Wood Waste (per tonne)											
- Grade 1	1 tonne	63.64	6.36		70.00		72.73	7.27	80.00		14.28%
- Grade 2	1 tonne	72.73	7.27		80.00		81.82	8.18	90.00		12.50%
- Contaminated	1 tonne	181.82	18.18		200.00		227.27	22.73	250.00		25.00%
Sale of Materials (all ex stockpile, minimum 10 tonnes)											
Mixed clay/fill (purchaser to load)	1 tonne	0.50	0.05		0.55		0.50	0.05	0.55		0.00%
Mixed clay/fill (loaded)	1 tonne	1.50	0.15		1.65		2.00	0.20	2.20		33.33%
Ferricrete/Laterite Filter Rock	1 tonne	11.00	1.10		12.10		10.00	1.00	11.00		-9.09%
Ferricrete (Member Councils)	1 tonne		NOT APPLICABLE				8.00	0.80	8.80		N/A
Manufactured Products (per cubic metre)											
Fine Mulch	1 m ³		NOT APPLICABLE				40.00	4.00	44.00		N/A
Mixed Mulch	1 m ³	13.91	1.39		15.30		18.18	1.82	20.00		30.70%
Coarse Mulch	1 m ³		NOT APPLICABLE				20.00	2.00	22.00		N/A
Soil Improver	1 m ³	16.36	1.64		18.00		22.73	2.27	25.00		38.94%
Coloured Chip	1 m ³	N/A	N/A		N/A		N/A	N/A	N/A		N/A
Wood Chip (unscreened secondary ground) - Hazelmere	1 m ³	5.50	0.55		6.05		5.50	0.55	6.05		0.00%
EcoChip Mulch - Hazelmere	1 m ³	10.91	1.09		12.00		10.91	1.09	12.00		0.00%
Wood Chip (fines) - Hazelmere	1 m ³	10.91	1.09		12.00		10.91	1.09	12.00		0.00%
Manufactured Products (per tonne)											
Fine Mulch	1 tonne		NOT APPLICABLE				55.00	5.50	60.50		N/A
Mixed Mulch	1 tonne	23.18	2.32		25.50		30.00	3.00	33.00		29.42%
Coarse Mulch	1 tonne		NOT APPLICABLE				30.00	3.00	33.00		N/A
Mulch (Member Council)	1 tonne	19.09	1.91		21.00		20.00	2.00	22.00		4.77%
Soil Improver	1 tonne	18.18	1.82		20.00		27.27	2.73	30.00		50.00%
Soil Improver (Member Councils)	1 tonne	15.00	1.50		16.50		18.18	1.82	20.00		21.20%
Wood Chip (unscreened secondary ground) - Hazelmere	1 tonne	27.27	2.73		30.00		27.27	2.73	30.00		0.00%
EcoChip Mulch - Hazelmere	1 tonne	54.55	5.45		60.00		54.55	5.45	60.00		0.00%
Wood Chip (fines) - Hazelmere	1 tonne	40.91	4.09		45.00		40.91	4.09	45.00		0.00%
Shredded, Unprocessed Greenwaste	1 tonne	5.00	0.50		5.50		5.00	0.50	5.50		N/A
Trailer Loaded Products (per scoop)											
Soil Improver	1 scoop	9.09	0.91		10.00		13.64	1.36	15.00		50.06%
Fine Mulch	1 scoop		NOT APPLICABLE				27.27	2.73	30.00		N/A
Mixed Mulch	1 scoop	9.09	0.91		10.00		13.64	1.36	15.00		50.06%
EcoChip Mulch (Hazelmere)	1 scoop	9.09	0.91		10.00		9.09	0.91	10.00		0.00%
Ferricrete	1 scoop	9.09	0.91		10.00		9.09	0.91	10.00		0.00%
(Material purchases in excess of 200 tonnes and 1,000 over financial year are subject to a reduction of 15% and 20% respectively.)											

(Material purchases in excess of 200 tonnes and 1,000 over financial year are subject to a reduction of 15% and 20% respectively.)

EASTERN METROPOLITAN REGIONAL COUNCIL
2013/2014 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2012/2013 Charges		2012/2013 Charges		2013/2014 Charges		2013/2014 Charges		% Inc Exc. GST
		with no GST	Value of GST	inc GST		with no GST	Value of GST	inc GST		
		\$	\$	\$		\$	\$	\$		
<u>Waste Management Charges continued ..</u>										
<u>Waste Services Environmental Consulting Fees</u>										
<u>Miscellaneous Plant Hire (per hour)</u>										
Hire of Water Tanker	1 hour	136.36	13.64	150.00		136.36	13.64	150.00		0.00%
Hire of Loader (Volvo L120 or equivalent)	1 hour	136.36	13.64	150.00		136.36	13.64	150.00		0.00%
Hire of Tip Truck (11 m3)	1 hour	100.00	10.00	110.00		100.00	10.00	110.00		0.00%
Wet Hire of 17m ³ Articulated Dump Truck	1 hour	130.00	13.00	143.00		130.00	13.00	143.00		0.00%
Dry Hire of Manitou MLT 625 Telehandler - Member Council Rate only	per day	200.00	20.00	220.00		200.00	20.00	220.00		0.00%
Labour Hire	1 hour	45.45	4.55	50.00		50.00	5.00	55.00		10.01%
<u>Member Councils Consulting Fees</u>										
Consultant Director	1 hour	102.00	10.20	112.20		107.00	10.70	117.70		4.90%
Consultant Manager	1 hour	91.00	9.10	100.10		96.00	9.60	105.60		5.49%
Senior Consultant	1 hour	78.00	7.80	85.80		82.00	8.20	90.20		5.13%
Consultant	1 hour	70.00	7.00	77.00		74.00	7.40	81.40		5.71%
Project Officer	1 hour	53.00	5.30	58.30		56.00	5.60	61.60		5.66%

2013/2014 - Regional Services (Environmental Services & Regional Development) Consulting Rates

	Prior Year Actuals						Proposed	
	2008/2009	2009/2010	2010/2011	2011/2012	2012/2013	2013/2014	% Change	
Member Council Consulting Fees								
Consultant Director	\$88.00	\$92.00	\$96.00	\$99.00	\$102.00	\$105.00	2.94%	
Consultant Manager	\$78.00	\$82.00	\$86.00	\$88.50	\$91.00	\$93.00	2.20%	
Consultant Coordinator	\$68.00	\$71.00	\$74.00	\$76.00	\$78.00	\$80.00	2.56%	
Consultant	\$60.00	\$63.00	\$66.00	\$68.00	\$70.00	\$72.00	2.86%	
Project Officer	\$46.00	\$48.00	\$50.00	\$51.50	\$53.00	\$54.50	2.83%	
Other Organisations Consulting Fees								
Consultant Director	\$165.00	\$174.00	\$182.00	\$187.50	\$187.50	\$187.50	0.00%	
Consultant Manager	\$145.00	\$153.00	\$160.00	\$165.00	\$165.00	\$165.00	0.00%	
Consultant Coordinator	\$145.00	\$153.00	\$160.00	\$165.00	\$150.00	\$150.00	0.00%	
Consultant	\$132.00	\$139.00	\$145.00	\$149.50	\$125.00	\$125.00	0.00%	
Project Officer	\$115.00	\$121.00	\$127.00	\$131.00	\$100.00	\$100.00	0.00%	

* Note : All hourly rates are exclusive of GST

2013/2014 - Administration Fees and Charges

Photocopy Fees	\$ Per Page
Black & White A4 print	\$0.35
Black & White A3 print	\$0.50
Colour A4 print	\$0.45
Colour A3 print	0.60

* Note: Prices are inclusive of GST

WASTE DISPOSAL TONNAGES

**For the Year Ending
30 June 2014**

TONNAGE ANALYSIS

COUNCIL	ACTUAL 2009/10 TONNES	ACTUAL 2010/11 TONNES	ACTUAL 2011/2012 TONNES	EST. ACTUAL 2012/13 TONNES	PROJECTED 2013/14 TONNES
Bayswater - MSW					
Belmont	27,214	25,540	23,050	17,189	17,533
Bassendean	15,678	14,372	12,820	12,849	13,106
Swan - MSW	5,813	5,704	6,235	6,333	6,460
Mundaring	41,628	39,425	42,217	44,348	45,235
Kalamunda	14,948	14,700	15,255	13,070	13,393
	22,304	22,083	24,062	24,498	24,988
Sub-total Member Councils - MSW	127,584	121,824	123,638	118,287	120,714
Bayswater - Greenwaste					
Swan - Greenwaste	4,783	4,435	4,863	4,614	4,706
Bassendean - Greenwaste	1,648	1,147	5	1,450	1,479
Belmont - Greenwaste	743	702	813	750	765
Kalamunda - Greenwaste	263	244	282	299	306
Mundaring - Greenwaste	4,128	3,743	4,332	3,719	3,793
Transfer Station - Greenwaste	268	380	260	0	0
Commercial/Other - Greenwaste	993	1,198	1,230	1,114	1,114
	1,198	1,343	1,439	1,216	1,240
Sub-total Member Councils - Greenwaste	14,025	13,192	13,225	13,162	13,404
W.M.R.C					
W.M.R.C Commercial	17,284	12,504	6,734	0	0
Non-Member Local Governments	12,302	3,623	0	0	0
RRF Residual		0	95,040	96,218	100,000
EMRC Transfer Stn (Trailers & Commercial etc)			0	0	0
Commercial/Other Class III	7,433	6,780	6,541	7,336	7,483
Contaminated Class III	115,552	130,066	103,420	121,167	123,590
Class IV Waste	3,282	3,402	10,606	13,581	5,000
Class V - Concrete Encapsulation	11,826	5,233	3,630	4,926	5,000
	0	0	0	200	5
Sub-total Other Tonnages	167,678	161,608	225,971	243,428	241,078
TOTAL TONNAGES	309,287	296,624	362,834	374,877	375,197
Class III					
Class IV & V	283,437	278,200	345,979	356,589	356,787
Greenwaste	11,826	5,233	3,630	5,126	5,005
	14,025	13,192	13,225	13,162	13,404
TOTAL TONNAGES	309,287	296,624	362,834	374,877	375,197

BASE INCOME (INCLUDING LANDFILL LEVY) FROM TONNAGES ANALYSIS

COUNCIL	A/C#	IE	ACTUAL 2007/08 \$	ACTUAL 2008/09 \$	ACTUAL 2009/10 \$	ACTUAL 2010/11 \$	ACTUAL 2011/12 \$	FORECAST 2012/13 \$	PROJECTED 2013/14 \$
Bayswater	53310/00	BB	936,987	949,106	1,318,859	1,554,797	1,542,193	1,376,667	1,480,643
Belmont	53310/00	BC	632,932	766,521	757,162	977,139	872,127	1,029,076	1,106,800
Bassendean	53310/00	BA	208,788	224,328	290,092	387,456	425,731	507,210	545,518
Swan - MSW	53310/00	BD	1,516,984	1,582,642	2,124,301	2,685,079	2,983,130	3,551,831	3,820,092
Mundaring	53310/00	BF	553,333	605,770	753,350	984,904	1,067,925	1,046,776	1,131,024
Kalamunda	53310/00	BE	637,266	827,666	1,135,984	1,440,517	1,684,897	1,962,045	2,110,233
Sub-total Member Councils			4,486,291	4,956,032	6,379,749	8,029,892	8,576,002	9,473,606	10,194,312
Bayswater - Greenwaste	58864/00	BB	209,786	231,515	263,720	292,203	331,590	342,313	426,154
Swan - Greenwaste	58864/00	BD	80,356	50,993	47,794	36,714	179	52,722	60,506
Bassendean - Greenwaste	58864/00	BA	20,174	20,195	21,469	20,083	27,360	27,270	31,296
Belmont - Greenwaste	58864/00	BC	104	5,834	6,570	6,967	9,495	10,872	12,534
Kalamunda - Greenwaste	58864/00	BE	10,598	107,340	118,523	179,588	145,272	135,223	155,187
Mundaring - Greenwaste	58864/00	BF	6,463	2,333	7,785	26,731	8,642	0	0
Commercial/Other - Greenwaste	58864/00	BK	58,137	72,157	94,393	113,210	132,761	110,134	125,210
Sub-total Greenwaste			385,617	490,366	560,254	675,495	655,297	678,534	810,887
W.M.R.C	53310/00	BG	709,420	609,380	886,342	870,145	476,079	0	0
W.M.R.C Commercial	53310/00	BH	609,514	746,302	850,552	301,361	0	0	0
Non-Member Local Governments	53310/00	BS	0	0	0	0	0	8,726,683	9,745,000
EMRC Transfer Stn (Trailers etc)	58857/00	BI	585,958	543,227	717,878	960,507	1,047,558	992,414	1,077,512
EMRC Transfer Stn (Commercial)	58857/00	BK	148,748	209,661	219,752	205,460	200,940	248,104	269,378
Contaminated Class III	53310/00	BJ	169,653	399,540	220,357	354,299	1,260,829	1,358,100	525,000
Class IV Waste	53330/00	BK	309,801	528,087	970,834	619,980	459,493	783,677	850,000
Class V - Concrete Encapsulation	53330/01	BK	0	0	0	0	35,993	90,910	2,727
Commercial/Other Class III	53310/00	BK	9,194,357	8,015,614	7,617,436	10,113,802	15,565,473	11,456,438	12,820,003
Sub-total Other			11,727,451	11,051,811	11,483,150	13,425,554	19,046,365	23,656,326	25,289,620
TOTAL BASE			16,599,359	16,498,209	18,423,153	22,130,941	28,277,664	33,808,466	36,294,818
Class III			15,903,941	15,479,756	16,892,065	20,835,466	27,126,882	32,255,345	34,631,204
Class IV			309,801	528,087	970,834	619,980	495,485	874,587	852,727
Greenwaste			385,617	490,366	560,254	675,495	655,297	678,534	810,887
TOTAL BASE			16,599,359	16,498,209	18,423,153	22,130,941	28,277,664	33,808,466	36,294,818

ANNUAL BUDGET SUMMARY

**For the Year Ending
30 June 2014**

Annual Budget Summary 2013/2014

	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
Governance			
Operating Income	0	0	0
Operating Expenditure	770,165	763,031	828,523
Total for Governance	770,165	763,031	828,523
Corporate Services			
Operating Income	(157,748)	(198,886)	(209,756)
Operating Expenditure	(243,812)	(287,198)	(249,457)
Other Income	(284,544)	(284,545)	(270,423)
Other Expenditure	299,152	299,152	250,784
Capital Expenditure	1,248,817	1,251,856	1,343,668
Total for Corporate Services	861,865	780,379	864,816
Waste Management Services			
Operating Income	(39,512,123)	(39,922,644)	(42,241,958)
Operating Expenditure	32,738,893	33,087,361	32,822,409
Other Income	(405,681)	(405,681)	(454,191)
Other Expenditure	233,186	233,341	207,305
Capital Expenditure	18,988,535	18,512,039	10,960,913
Total for Waste Management Services	12,042,810	11,504,416	1,294,477
Environmental Services			
Operating Income	(947,340)	(958,326)	(758,613)
Operating Expenditure	2,021,402	1,950,070	2,015,769
Capital Expenditure	3,500	2,000	3,000
Total for Environmental Services	1,077,562	993,744	1,260,156
Regional Development			
Operating Income	(648,683)	(561,473)	(604,002)
Operating Expenditure	1,898,023	1,913,007	2,115,115
Capital Expenditure	2,000	2,000	2,000
Total for Regional Development	1,251,340	1,353,534	1,513,113

Annual Budget Summary 2013/2014

	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Risk Management Services

Operating Income	0	(133)	0
Operating Expenditure	192,699	124,589	54,207
Capital Expenditure	1,000	1,000	1,000
Total for Risk Management Services	193,699	125,456	55,207

Resource Recovery

Other Income	(7,840,466)	(5,322,722)	(5,692,896)
Other Expenditure	1,457,968	1,254,149	1,418,365
Capital Expenditure	3,748,000	89,000	3,143,000
Total for Resource Recovery	(2,634,498)	(3,979,573)	(1,131,531)

Ascot Place

Operating Income	(600)	(600)	(600)
Operating Expenditure	462,537	449,636	459,576
Capital Expenditure	98,800	95,161	17,500
Total for Ascot Place	560,737	544,197	476,476

Investment

Operating Income	(96,884)	(214,146)	(86,453)
Other Income	(2,133,360)	(2,935,150)	(1,547,814)
Total for Investment	(2,230,244)	(3,149,296)	(1,634,267)

Net Operating and Capital Expenditure

11,893,436	8,935,887	3,526,970
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FINANCIAL PERFORMANCE BY ACCOUNT

**For the Year Ending
30 June 2014**

Financial Performance by Account 2013/2014

Governance and Corporate Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage Governance and Corporate Services

Operating Income

54440/00	Income Vehicles - Ascot Place	(100)	(17,921)	(100)
58925/01	Income Workers Compensation Governance and Corporate	0	(4,834)	0
59981/00	Income Governance and Corporate Services Business Unit	0	(1,079)	0
		(100)	(23,834)	(100)

Operating Expenditure

61440/00	Internal Revenue Vehicles - Ascot Place	(256,229)	(259,704)	(279,214)
65420/05	Operate and Maintain Minor Plant - Ascot Place	464	464	464
65420/06	Operate and Maintain Power Supply Equipment - Ascot Place	8,561	8,561	8,644
65420/07	Operate and Maintain Office Furniture and Miscellaneous Plant and	25,434	25,874	25,874
65440/00	Operate and Maintain Vehicles - Ascot Place	256,229	250,979	247,947
66510/01	Operate and Maintain Office Equipment - Corporate Services	23,185	21,797	24,962
66520/10	Operate and Maintain Fire Fighting Equipment - Ascot Place	0	1,000	250
67610/01	Operate and Maintain Office Furniture and Fittings - Corporate	1,159	850	935
68690/00	Operate and Maintain Miscellaneous Furniture and Fittings - Ascot	24	60	60
73918/01	Recruit Staff - Corporate Services	20,200	20,200	15,000
73918/08	Recruit Senior Staff	29,600	29,600	29,600
73925/01	Provide Staff Workers' Compensation - Governance and Corporate	0	988	0
73981/00	Manage Governance and Corporate Services Business Unit	759,612	780,104	821,005
73987/00	Provide Corporate Environmental Advice and Monitor Business Risk	56,000	124,464	56,000
		924,239	1,005,237	951,527

Net (Income) Expenditure

924,139 981,403 951,427

Provide Governance

Operating Expenditure

73993/00	Governance - Council Members	617,210	619,576	659,694
73994/00	Conduct Committee Meetings	15,126	14,126	12,435
73995/00	Conduct Council Meetings	25,644	26,644	28,494
73995/01	Catering Kitchen - Provisions	23,100	15,100	20,500
		681,080	675,446	721,123

Net (Income) Expenditure

681,080 675,446 721,123

Allocate Corporate Services Costs

Operating Expenditure

71981/00	Internal Revenue Governance and Corporate Services Business	(4,414,014)	(4,414,014)	(4,568,505)
		(4,414,014)	(4,414,014)	(4,568,505)

Net (Income) Expenditure

(4,414,014) (4,414,014) (4,568,505)

Financial Performance by Account 2013/2014

Governance and Corporate Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Facilitate Continuous Organisational Improvement Programmes

Operating Expenditure

73988/01	Implement Business Improvement Projects	50,000	50,000	5,000
73988/02	Facilitate Continuous Improvement Programme	3,500	3,500	3,100
73988/03	Implement the Rewards and Recognition Programme	10,000	10,000	5,000
		63,500	63,500	13,100

Net (Income) Expenditure

63,500	63,500	13,100
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Identify and Coordinate Networking Opportunities

Operating Income

58996/00	Income Conduct Other Functions	(16,098)	(22,539)	(17,706)
		(16,098)	(22,539)	(17,706)

Operating Expenditure

73904/01	Attend Corporate and Award Functions and Events - Governance	1,200	1,200	1,200
73965/00	Conduct Promotions/Public Relations Events - Marketing	8,050	8,050	8,050
73992/00	Hold Biennial Dinner/ Cocktail Function	40,000	40,000	55,000
73996/00	Conduct Other Functions	37,385	37,385	39,200
73996/02	EMRC Staff Kitchen - Provisions	10,500	9,000	12,000
		97,135	95,635	115,450

Net (Income) Expenditure

81,037	73,096	97,744
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Implement Employee Assistance Programme (EAP)

Operating Expenditure

73911/00	Provide Staff Health Welfare & EAP	2,500	2,500	2,500
73911/01	Promote Staff Health and Welfare - Corporate Services	6,050	7,400	6,300
		8,550	9,900	8,800

Net (Income) Expenditure

8,550	9,900	8,800
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Implement EMRC's Strategic Information Plan

Other Expenditure

83550/00	Disposal of Information Technology PC's and Printers	0	0	0
		0	0	0

Capital Expenditure

24550/00	Purchase Information Technology & Communication Equipment	665,600	645,000	898,850
		665,600	645,000	898,850

Net (Income) Expenditure

665,600	645,000	898,850
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Financial Performance by Account 2013/2014

Governance and Corporate Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Governance and Corporate Services Staff Training and Development

Operating Expenditure

73919/00	Train and Develop Staff - Corporate General	37,500	38,000	38,400
73919/01	Train and Develop Staff - Governance and Corporate Services	66,010	78,362	75,500
		103,510	116,362	113,900
		103,510	116,362	113,900

Net (Income) Expenditure

Implement Governance and Corporate Services Study Assistance Programme

Operating Expenditure

73914/01	Implement Governance and Corporate Services Study Assistance	8,000	8,000	8,000
		8,000	8,000	8,000
		8,000	8,000	8,000

Net (Income) Expenditure

Integrate EMRC's Strategic Future Business Unit Plans and Budget Process

Operating Expenditure

73989/00	Undertake Strategic Planning Research and Special Projects	75,300	75,300	75,300
73999/00	Prepare Strategic Plan and Plan for the Future	66,500	50,500	36,500
73999/01	Facilitate Business Planning Workshops	0	0	2,000
73999/03	Implement Disability Access & Inclusion Plan	200	200	500
73999/04	Implement Workforce Plan Initiatives	0	0	2,000
		142,000	126,000	116,300
		142,000	126,000	116,300

Net (Income) Expenditure

Manage Corporate Administration Facilities (Ascot Place)

Operating Income

52240/01	Income Administration Building - Ascot Place	(600)	(600)	(600)
		(600)	(600)	(600)

Operating Expenditure

63240/01	Operate and Maintain Administration Building - Ascot Place	401,230	398,329	405,922
63240/02	Clean Administration Building - Ascot Place	53,307	43,307	43,472
63240/04	Lease Artwork Administration Building - Ascot Place	8,000	8,000	10,000
66530/01	Operate and Maintain Security System - Ascot Place	0	0	182
66590/00	Operate and Maintain Miscellaneous Equipment - Corporate	0	133	133
		462,537	449,769	459,709

Capital Expenditure

25240/01	Capital Improvement Administration Building - Ascot Place	98,800	95,161	17,500
		98,800	95,161	17,500
		560,737	544,330	476,609

Net (Income) Expenditure

Financial Performance by Account 2013/2014

Governance and Corporate Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage Portfolio of Assets

Other Income

82440/00	Income Disposal of Vehicles - Ascot Place	(284,544)	(284,545)	(270,423)
		(284,544)	(284,545)	(270,423)

Other Expenditure

83440/00	Disposal of Vehicles - Ascot Place	299,152	299,152	250,784
83510/00	Disposal of Office Equipment - Ascot Place	0	0	0
83610/00	Disposal of Office Furniture and Fittings - Ascot Place	0	0	0
		299,152	299,152	250,784

Capital Expenditure

24440/00	Purchase Vehicles - Ascot Place	513,617	513,617	380,429
24510/01	Purchase Furniture Fittings & Equipment - Corporate Services	49,600	49,600	30,750
24620/00	Purchase Art Works	20,000	40,000	30,000
25530/01	Upgrade Security Equipment - Ascot Place	0	3,639	3,639
		583,217	606,856	444,818
		597,825	621,463	425,179

Net (Income) Expenditure

Monitor Stakeholder Satisfaction with Type and Quality of Services Provided

Operating Expenditure

73961/01	Conduct Biennial Stakeholder Perception Survey	27,000	27,000	27,000
		27,000	27,000	27,000
		27,000	27,000	27,000

Net (Income) Expenditure

Provide Administration Services

Operating Expenditure

73901/00	Provide Administrative Service	511,118	472,818	502,559
		511,118	472,818	502,559
		511,118	472,818	502,559

Net (Income) Expenditure

Financial Performance by Account 2013/2014

Governance and Corporate Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Provide Financial Services

Operating Income

59943/00	Income Financial Services	0	0	0
59945/00	Income Municipal Cash Investments	(96,884)	(214,146)	(86,453)
59945/02	Income Municipal Cash at Bank	(141,450)	(141,450)	(191,850)
		(238,334)	(355,596)	(278,303)

Operating Expenditure

73943/00	Provide Financial Services	622,915	655,476	663,714
73943/01	Provide Financial Services - Non GST Fees and Charges	1,300	650	683
93999/01	Clearing Account - Salaries Paid	0	4,218,782	0
93999/02	Clearing Account - Salaries Allocated	0	(4,218,782)	0
		624,215	656,126	664,397

Other Income

59945/01	Income Restricted Cash Investments	(2,133,360)	(2,016,098)	(1,547,814)
59945/03	Unrealised loss/gain on Restricted Investments	0	(919,052)	0
		(2,133,360)	(2,935,150)	(1,547,814)

Net (Income) Expenditure

(1,747,479)	(2,634,620)	(1,161,720)
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Provide Human Resource Management Services

Operating Income

58912/00	Income Human Resource Services	0	(146)	0
		0	(146)	0

Operating Expenditure

73912/00	Provide Human Resource Management Service	302,200	288,119	309,311
73912/01	Conduct Staff Recognition Presentations	2,500	2,500	3,000
		304,700	290,619	312,311

Net (Income) Expenditure

304,700	290,473	312,311
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Provide Information and Technology Service

Operating Expenditure

66550/00	Operate and Maintain Information Technology & Communication	405,688	368,633	473,176
66560/00	Operate and Maintain Network Communications Equipment	1,547	1,100	1,210
66570/00	Operate and Maintain Information Technology Servers	1,547	1,100	1,210
73951/00	Manage Information Technology Services	322,007	292,936	369,021
73952/00	Manage Application and Operating System Software	321,050	311,050	373,550
		1,051,839	974,819	1,218,167

Net (Income) Expenditure

1,051,839	974,819	1,218,167
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Financial Performance by Account 2013/2014

Governance and Corporate Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Provide Internal Audit and Compliance Services

Operating Expenditure

73906/00	Provide Compliance Services and Internal Audit	46,000	46,000	46,500
		46,000	46,000	46,500

Net (Income) Expenditure

46,000	46,000	46,500
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Provide Organisation Development Services

Operating Income

58988/01	Income Organisational Development Service	0	0	0
		0	0	0

Net (Income) Expenditure

0	0	0
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Provide Organisation Marketing and Communication Services

Operating Income

59961/00	Income Marketing and Communications	(100)	(10,917)	(100)
		(100)	(10,917)	(100)

Operating Expenditure

73961/00	Manage Marketing and Communications Services	230,381	207,295	207,527
73963/00	Prepare Annual Report	10,500	8,357	9,047
		240,881	215,652	216,574

Net (Income) Expenditure

240,781	204,735	216,474
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Update Maintain and Promote EMRC's Web Presence

Operating Expenditure

73953/00	Manage Web Based Communications	78,600	78,600	86,730
73953/01	Update Style and Content of EMRC Web Sites	28,000	28,000	25,000
		106,600	106,600	111,730

Net (Income) Expenditure

106,600	106,600	111,730
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Financial Performance by Account 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage Engineering and Waste Management Services

Operating Income

59982/00	Income Engineering / Waste Management Business Unit	(150)	(150)	(150)
59982/01	Income Engineering / Waste Management Business Unit - Vehicle	(2,100)	(2,100)	(2,100)
		(2,250)	(2,250)	(2,250)

Operating Expenditure

66510/02	Operate and Maintain Office Equipment - Waste Management	226	226	281
66590/02	Operate and Maintain Miscellaneous Equipment -Waste	1,018	1,018	1,018
67610/02	Operate and Maintain Office Furniture and Fittings - Waste	2,927	2,927	3,027
67610/09	Operate and Maintain Office Furniture and Fittings - Hazelmere	1,399	1,399	1,549
71915/02	Internal Revenue Staff Leave Entitlements - Engineering and Waste	(221,404)	(247,892)	(170,397)
73917/02	Provide Staff Annual Leave - Engineering Waste Management	58,523	86,939	156,303
73918/02	Recruit Staff - Engineering / Waste Management	7,500	7,500	9,000
73921/02	Provide Staff Sick Leave - Engineering Waste Management	13,103	23,373	34,040
73922/02	Provide Staff Long Service Leave - Engineering Waste Management	4,000	4,000	4,120
73923/02	Provide Staff RDO and TIL Leave - Engineering Waste Management	0	5,717	0
73924/02	Provide Staff Public Holiday Leave - Engineering Waste	26,206	23,261	63,903
73929/02	Provide Staff Other Leave - Engineering Waste Management	0	2,520	0
73982/00	Manage Engineering / Waste Management Business Unit	1,887,043	2,008,531	2,429,836
		1,780,541	1,919,519	2,532,680

Capital Expenditure

24510/02	Purchase / Replace Office Equipment - Engineering / Waste	550	550	550
24590/03	Purchase/Replace Other Equipment - Engineering and Waste	3,000	3,000	3,000
24610/03	Purchase Office Furniture and Fittings-Engineering and Waste	3,500	3,500	1,000
24610/10	Purchase Office Furniture and Fittings-Hazelmere	1,500	1,500	1,500
		8,550	8,550	6,050

Net (Income) Expenditure

1,786,841	1,925,819	2,536,480
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Collect Problematic Waste in the Region

Operating Income

58866/00	Income Household Hazardous Waste	(6,000)	(6,000)	0
		(6,000)	(6,000)	0

Operating Expenditure

72866/00	Manage Household Hazardous Waste	6,290	7,896	6,282
72866/02	Dispose of Household Hazardous Waste	28,767	27,157	30,608
72866/03	Market Household Hazardous Waste Collections	11,500	11,500	3,500
		46,557	46,553	40,390

Net (Income) Expenditure

40,557	40,553	40,390
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Develop an Education Programme to Address Problematic Waste in the Region

Operating Expenditure

72866/01	Conduct School Battery Collection Programme	28,776	25,503	26,662
		28,776	25,503	26,662

Net (Income) Expenditure

28,776	25,503	26,662
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Financial Performance by Account 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Develop and implement an Education Programme for the Red Hill Education Centre

Operating Expenditure

68690/02	Operate and maintain miscellaneous Furniture and fittings - Edu	0	0	0
72873/00	Conduct Waste Education Programmes	137,632	146,923	139,962
		137,632	146,923	139,962

Capital Expenditure

24690/01	Purchase Miscellaneous Furniture and Fittings - Red Hill Education	1,000	1,000	1,000
		1,000	1,000	1,000

Net (Income) Expenditure

138,632	147,923	140,962
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Develop Environmental Management System for Red Hill Waste Management Facility

Operating Expenditure

72856/00	Develop Environmental Management System - Red Hill Landfill	78,780	12,500	97,875
		78,780	12,500	97,875

Net (Income) Expenditure

78,780	12,500	97,875
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Implement Red Hill Master Plan Land Acquisition Recommendations

Capital Expenditure

24150/02	Purchase Waste Management Land	6,619,015	6,742,015	0
24150/04	Purchase Waste Management Land - Hazelmere	10,000	10,000	0
		6,629,015	6,752,015	0

Net (Income) Expenditure

6,629,015	6,752,015	0
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Implement Red Hill Master Plan Planning Recommendations

Capital Expenditure

24310/11	Construct Class III Cell Farm Stage 2 - Red Hill Landfill Facility	4,144,800	4,144,800	0
24310/12	Construct Class III Cell Stage 14(a) - Red Hill Landfill Facility	270,000	270,000	3,215,000
24320/01	Construct Class III Leachate Pond - Red Hill Landfill Facility	150,000	0	180,000
24320/02	Leachate Project - Red Hill Landfill Facility	415,000	546,618	15,000
24350/00	Construct Siltation Ponds - Red Hill Landfill Facility	130,000	0	190,000
24350/01	Construct Stormwater Control Pond - Red Hill Farm Stage I	100,000	100,000	100,000
24370/00	Construct Roads / Carparks - Red Hill Landfill Facility	485,000	485,000	400,000
24370/02	Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility	0	0	375,000
24393/00	Construct Water Storage Dams - Red Hill Landfill Facility	500,000	50,000	0
24394/00	Construct Perimeter Fencing - Red Hill Landfill Facility	100,000	100,000	100,000
24394/04	Construct Litter Fence - Red Hill Farm	50,000	50,000	50,000
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	48,846	48,846	31,827
24397/00	Construct Perimeter Bunds - Red Hill Landfill Facility	120,000	120,000	0
		6,513,646	5,915,264	4,656,827

Net (Income) Expenditure

6,513,646	5,915,264	4,656,827
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Financial Performance by Account 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Red Hill Master Plan Recommendations (Other)

Operating Expenditure

73939/02	Update Red Hill Development Plan	1,000	1,000	1,000
		1,000	1,000	1,000

Net (Income) Expenditure

1,000	1,000	1,000
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Implement Regional Waste Education Plan

Operating Income

58873/01	Income Stakeholder Waste Education	(393,180)	(356,361)	(363,643)
58873/03	Income Stakeholder Waste Education - Vehicle Costs	(1,872)	(1,872)	0
		(395,052)	(358,233)	(363,643)

Operating Expenditure

72873/01	Provide Stakeholder Waste Education Service	55,092	46,978	56,514
72873/04	Produce Regional Waste Education Marketing Materials	136,000	136,000	134,500
72873/06	Conduct Earth Carers Volunteer Program	18,862	19,262	18,342
		209,954	202,240	209,356

Net (Income) Expenditure

(185,098)	(155,993)	(154,287)
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Implement Waste Management Services Study Assistance Programme

Operating Expenditure

73914/02	Implement Engineering/Waste Management Services Study	0	1,000	2,000
73914/03	Implement Red Hill Landfill Facility Administration Staff Study	250	250	250
73914/08	Implement Red Hill Landfill Facility Operations Staff Study	500	500	500
		750	1,750	2,750

Net (Income) Expenditure

750	1,750	2,750
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Implement Waste Management Staff Training and Development

Operating Expenditure

73919/02	Train and Develop Staff - Engineering / Waste Management	40,643	41,892	48,528
73919/03	Train and Develop Staff - Red Hill Landfill Facility	65,150	30,241	25,826
73919/08	Train and Develop Staff - Waste Management Landfill Operations	0	0	14,678
73919/09	Train and Develop Staff - Hazelmere Operations Staff	19,409	6,544	12,782
		125,202	78,677	101,814

Net (Income) Expenditure

125,202	78,677	101,814
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Financial Performance by Account 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage Major and Minor Plant (Red Hill Waste Disposal Facility)

Operating Income

58410/00	Income Plant	(164,943)	(165,010)	(165,000)
58420/00	Income Minor Plant	0	(36,000)	(37,440)
		(164,943)	(201,010)	(202,440)

Operating Expenditure

61410/00	Internal Revenue Plant	(2,003,125)	(1,991,625)	(2,169,966)
61430/00	Internal Revenue Vehicles - Red Hill Landfill Facility	(110,228)	(110,228)	(115,739)
65410/00	Operate and Maintain Plant - Waste Management Facilities	3,084,154	3,054,757	3,353,903
65410/01	Operate and Maintain Plant - Arrange for servicing repairs and	32,302	25,858	32,097
65410/02	Operate and Maintain Plant - Hazelmere	242,551	242,551	371,751
65420/01	Operate and Maintain Minor Plant - Water Pumps	141,024	141,275	174,803
65420/02	Operate and Maintain Minor Plant - Generators	31,401	36,201	37,322
65420/03	Operate and Maintain Minor Plant - Water Tanker	750	750	750
65420/04	Operate and Maintain Minor Plant-Trailers-Red Hill	1,704	1,704	1,804
65420/08	Operate and Maintain Miscellaneous Plant - Hazelmere	191,517	191,517	29,300
65420/99	Operate and Maintain Minor Plant - Misc Attachments - Red Hill	66,897	72,397	50,497
		1,678,947	1,665,157	1,766,522

Other Income

82410/00	Income Disposal of Plant - Red Hill Landfill Facility	(250,000)	(250,000)	(350,000)
82430/00	Income Disposal of Vehicles - Red Hill Landfill Facility	(155,681)	(155,681)	(104,191)
		(405,681)	(405,681)	(454,191)

Other Expenditure

83410/00	Disposal of Plant - Red Hill Landfill Facility	101,000	101,000	101,000
83430/00	Disposal of Vehicles - Red Hill Landfill Facility	132,186	132,186	106,305
		233,186	233,186	207,305

Capital Expenditure

24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	1,776,500	1,776,500	1,821,850
24410/01	Purchase / Replace Plant - Hazelmere	1,503,779	1,503,779	2,142,000
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	30,000	30,000	84,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	145,770	145,770	189,925
25410/00	Refurbish Plant - Red Hill Landfill Facility	20,000	20,000	20,000
		3,476,049	3,476,049	4,257,775

Net (Income) Expenditure

4,817,558	4,767,701	5,574,971
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Market EMRC Consulting Services to Member Councils

Operating Income

58864/01	Income Greenwaste Operations - Bagged Products	(20,000)	(20,000)	(20,000)
		(20,000)	(20,000)	(20,000)

Net (Income) Expenditure

(20,000)	(20,000)	(20,000)
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Financial Performance by Account 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Market Red Hill Waste Management Facility By-Products

Operating Income

58861/00	Income Surplus Clay	(1,000)	(1,000)	(500)
58862/00	Income Laterite	(205,000)	(205,000)	(102,500)
58863/00	Income Methane	(55,000)	(55,000)	(100,000)
58864/00	Income Greenwaste Operations - General	(909,993)	(838,534)	(908,887)
		(1,170,993)	(1,099,534)	(1,111,887)

Operating Expenditure

64395/00	Operate and Maintain Greenwaste Processing Area (Unsealed)	34,618	33,251	51,964
64395/01	Operate and Maintain Contaminated Soil Remediation Area	4,923	3,987	4,354
64395/02	Operate and Maintain Hardstand & Road - Hazelmere	49,235	61,557	68,344
72860/00	Market Waste Facility Products	39,430	39,430	22,161
72861/00	Manage Surplus Clay Stock Pile	2,695	11,349	6,999
72862/00	Manage Laterite	24,634	34,991	38,930
72862/01	Market Laterite	591	304	401
72862/02	Remove and Crush Lateritic Caprock	950,000	1,550,000	500,000
72863/00	Manage Methane	17,466	12,572	24,786
72864/01	Manage Greenwaste Composting	186,388	132,915	115,738
72864/02	Manage Greenwaste Mulching	528,260	463,519	468,294
72864/04	Operate and Maintain Bagging Plant - Hazelmere	18,500	0	0
		1,856,740	2,343,875	1,301,971

Capital Expenditure

24395/00	Construct Greenwaste Processing Area - Red Hill Landfill Facility	175,000	175,000	0
24410/02	Purchase Bagging Plant for Mulch/Compost	75,000	75,000	75,000
		250,000	250,000	75,000

Net (Income) Expenditure

935,747	1,494,342	265,084
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Promote Red Hill Landfill Facility Operations

Operating Expenditure

63252/00	Operate and Maintain Training Centre Buildings (House) - Red Hill	4,938	8,438	8,438
63253/00	Operate and Maintain Environ. Education Centre Blds - Red Hill	15,273	15,273	15,559
66530/10	Operate and Maintain Security System Education / Training Centre	900	900	900
68690/01	Operate and Maintain Misc Furn and Fittings - Educ / Trng Centre	2,479	2,479	2,579
72851/03	Support EMRC Community Grants Program	16,000	13,293	15,750
72871/00	Provide Site Tours - Red Hill Landfill Facility	18,934	15,116	19,477
72872/00	Conduct Open day - Red Hill Landfill	13,103	9,012	0
		71,627	64,511	62,703

Capital Expenditure

25253/00	Refurbish Environmental Education Centre - Redhill Landfill Facility	2,000	2,000	2,000
		2,000	2,000	2,000

Net (Income) Expenditure

73,627	66,511	64,703
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Financial Performance by Account 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Provide Environmental Consulting Services to External Organisations

Operating Income

58712/03	Income Waste Mngmt Environ. Cons. - Other Clients	(175,000)	0	(45,000)
58712/04	Income Waste Management Environmental Consulting - Member	0	(126,000)	(167,000)
		(175,000)	(126,000)	(212,000)

Operating Expenditure

72712/03	Provide Waste Management Consulting Services - Contaminated	153,500	180,500	90,000
		153,500	180,500	90,000

Net (Income) Expenditure

(21,500)	54,500	(122,000)
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Financial Performance by Account 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Operating Income

53221/00	Income - Hazelmere Site General Income	(16,543)	(16,543)	(16,543)
53310/00	Income Class III Cells - Red Hill Landfill Facility	(30,588,499)	(31,016,327)	(33,285,815)
53310/01	Income Tyre Recovery Charge Class III Cells - Red Hill Landfill	(24,000)	(24,000)	(24,000)
53310/02	Income E-Waste Charge Class III Cells - Red Hill Landfill Facility	0	0	0
53310/03	Income Clean Fill/Inert Waste - Red Hill Waste Management Facility	(550,000)	(550,000)	(75,000)
53330/00	Income Class IV Cells - Red Hill Landfill Facility	(795,450)	(783,677)	(850,000)
53330/01	Income Encapsulate Class IV Material in Concrete - Red Hill Landfill	(2,273)	(90,910)	(2,727)
58581/01	Income Workers Compensation Reimbursement - Red Hill Landfill	0	0	0
58851/00	Income Red Hill Landfill Administration	(500)	(1,800)	(500)
58857/00	Income Waste Transfer Station Operations - Red Hill Landfill Facility	(1,223,878)	(1,291,518)	(1,397,890)
58857/02	Income Mathieson Road Transfer Station Operations	(507,817)	(498,017)	(459,418)
58857/03	Income Coppin Road Transfer Station Operations	(510,623)	(478,623)	(484,554)
58857/04	Income Waste Transfer Stations Operations - RCTI's to be Allocated	0	0	0
58857/05	Income Tip Face Steel Recycling - Red Hill Waste Management	0	0	0
58859/01	Income - Lime Amended Bio-Clay Operations	(123,434)	(123,434)	(128,271)
58865/00	Income Remediate Contaminated Soils	(110,000)	(110,000)	0
		(34,453,017)	(34,984,849)	(36,724,718)

Operating Expenditure

62120/00	Operate and Maintain Hazelmere Site	162,140	179,967	234,996
62150/00	Operate and Maintain Waste Management Land - Redhill Landfill	85,836	100,744	124,743
62150/03	Operate and Maintain Waste Management Land - Lot 501 (Lot 81 Hills Spine Road Realignment	2,450	2,500	2,600
62150/05	Hills Spine Road Realignment	33,255	33,255	50,000
62151/00	Operate and Maintain Waste Management Land - Red Hill Farm	21,071	44,594	44,741
63221/00	Operate and Maintain Hazelmere Buildings	18,397	19,397	25,943
63251/00	Operate and Maintain Administration Buildings - Red Hill Landfill	16,801	34,801	37,121
63259/00	Operate and Maintain Other Waste Management Buildings Red Hill	93,527	104,307	110,138
63259/02	Operate and Maintain Other Waste Management Buildings	7,322	7,322	8,976
64250/01	Operate and Maintain structures Mattress Recycling Centre -	3,115	3,115	3,115
64310/01	Operate and Maintain Class III Cells - Receive and Compact Waste	1,390,758	1,362,729	1,567,451
64310/02	Operate and Maintain Class III Cells - Suppress Dust	112,234	101,981	123,648
64310/03	Operate and Maintain Class III Cells - Manage Litter	235,588	229,791	279,396
64310/04	Operate and Maintain Class III Cells - Manage Traffic and Maintain	188,338	167,904	223,912
64310/05	Operate and Maintain Class III Cells - Supply and Maintain	625,581	599,115	678,471
64310/06	Operate and Maintain Class III Cells - Sample/Test Materials/Waste	73,864	4,307	5,700
64310/07	Operate and Maintain Class III Cell Drainage System - Red Hill	167,686	174,026	193,160
64310/08	Operate and Maintain Class III Cells - Cell Usage (Airspace	13,700,252	13,732,740	13,650,334
64310/09	Operate and Maintain Class III Cells - Maintain Liner	10,888	10,456	10,603
64310/10	Rehabilitate Class III Cells (ALGER) - Red Hill Landfill Facility	684,145	710,023	745,939
64310/12	Mining of Lot 11 - Red Hill Waste Disposal Site	775,000	775,000	20,000
64320/01	Operate and Maintain Class III Leachate Ponds - Red Hill Landfill	133,540	133,176	143,099
64330/01	Operate and Maintain Class IV Cells - Receive and Compact Waste	7,879	8,164	8,880
64330/02	Operate and Maintain Class IV Cells - Suppress Dust	11,344	8,587	9,947
64330/03	Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter	1,535	1,032	1,202
64330/04	Operate and Maintain Class IV Cells - Manage Traffic and Maintain	8,632	11,058	13,448
64330/05	Operate and Maintain Class IV Cells - Supply and Maintain	5,439	4,968	5,364
64330/06	Operate and Maintain Class IV Cells - Sample / Test Materials /	5,000	5,000	5,000
64330/07	Operate and Maintain Class IV Cell Drainage System - Red Hill	35,614	30,174	37,830
64330/08	Operate and Maintain Class IV Cells - Cell Usage (Airspace	223,653	228,901	223,498
64330/09	Operate and Maintain Class IV Cell - Encapsulate Material in	3,115	3,059	3,577
64330/10	Rehabilitate Class IV Cells - Red Hill Landfill Facility	30,501	30,295	80,387
64340/01	Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill	81,534	81,247	82,369
64350/00	Operate and Maintain Siltation Ponds - Red Hill Landfill Facility	27,004	26,989	49,936
64360/00	Operate and Maintain Nutrient Stripping Ponds - Red Hill Landfill	3,836	3,433	9,120
64370/00	Operate and Maintain Roads / Car Parks - Red Hill Landfill Facility	130,060	125,437	146,618
64380/00	Operate and Maintain Stormwater System - Red Hill Landfill Facility	110,017	123,582	125,056

Financial Performance by Account 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Operating Expenditure

64391/00	Operate and Maintain Waste Transfer Station Buildings - Red Hill	8,394	8,394	8,978
64392/00	Operate and Maintain Weighbridge Structure - Red Hill	21,121	44,221	24,621
64392/01	Operate and Maintain Weighbridge Structure - Hazelmere	7,146	7,146	7,146
64393/00	Operate and Maintain Water Storage Dams - Red Hill Landfill Facility	19,554	18,691	24,008
64393/01	Operate and Maintain Water Storage Dams/Tanks - Hazelmere	2,794	2,794	2,794
64394/00	Operate and Maintain Perimeter Fencing - Red Hill Landfill Facility	5,528	14,176	21,577
64394/01	Operate and Maintain Perimeter Fencing - Hazelmere	4,010	4,010	5,010
64394/03	Operate and Maintain Perimeter Fencing - Lot 501 (81North)	11,848	11,848	16,848
64394/04	Operate and Maintain Perimeter Fencing - Red Hill Farm	15,771	15,771	15,771
64396/00	Operate and Maintain Monitoring Bores - Red Hill Landfill Facility	30,316	30,316	32,016
64397/00	Construct and Maintain Perimeter Bunds - Red Hill Landfill Facility	0	0	175,000
64398/00	Operate and Maintain Miscellaneous Waste Management Structures	57,743	56,488	72,280
65430/00	Operate and Maintain Vehicles - Red Hill Landfill Facility	127,343	125,287	132,536
66510/08	Operate and Maintain Office Equipment - Redhill Landfill Facility	11,863	11,863	15,763
66520/08	Operate and Maintain Fire Fighting Equipment - Red Hill Landfill	9,407	9,991	13,107
66520/09	Operate and Maintain Fire Fighting Equipment - Hazelmere	50,352	50,352	53,852
66530/08	Operate and Maintain Security System - Red Hill Waste	90,685	90,685	105,145
66530/09	Operate and Maintain Security System - Hazelmere	27,183	52,983	47,783
66590/08	Operate and Maintain Other Equipment - Red Hill Landfill Facility	76,180	73,979	86,732
66590/09	Operate and Maintain Other Equipment - Hazelmere	20,310	25,460	29,180
66690/08	Operate and Maintain Miscellaneous Furniture and Fittings-Red Hill	20	20	20
67610/08	Operate and Maintain Office Furniture and Fittings - Red Hill Landfill	7,981	7,981	8,081
71915/03	Internal Revenue Staff Leave Entitlements - Red Hill Landfill	(57,890)	(92,824)	(94,027)
71916/00	Internal Revenue Red Hill Operations Staff On Costs	(1,162,310)	(806,010)	(1,358,071)
72851/00	Manage and Administer Red Hill Landfill Facility	2,101,829	2,190,696	2,232,518
72851/01	Market Waste Facilities	5,400	5,400	0
72851/02	Manage Red Hill Landfill Facility Safety Requirements	2,600	2,600	3,600
72857/00	Manage Waste Transfer Station Operations - Red Hill Landfill Facility	900,959	659,004	646,251
72857/02	Manage Mathieson Road Transfer Station Operations	461,652	414,258	419,130
72857/03	Manage Coppin Road Transfer Station Operations	464,203	453,138	441,968
72857/04	Manage Tip Face Steel Recycling - Red Hill Waste Management	0	0	0
72858/00	Manage Weighbridge Operations - Red Hill Landfill Facility	304,637	227,852	262,211
72859/04	Lime Amended Bio-Clay Operations	80,280	79,246	80,807
72865/00	Remediate Contaminated Soils	107,394	100,000	0
73916/00	Manage Red Hill Landfill Operations Staff On Costs	249,219	197,687	244,573
73917/03	Provide Staff Annual Leave - Red Hill Landfill Facility Administration	43,328	15,823	44,319
73917/08	Provide Staff Annual Leave - Waste Management Landfill	238,405	82,311	167,223
73918/03	Recruit Staff - Red Hill Landfill	15,000	15,000	15,000
73921/03	Provide Staff Sick Leave - Red Hill Landfill Facility Administration	9,219	9,162	9,429
73921/08	Provide Staff Sick Leave - Waste Management Landfill Operations	49,975	21,055	34,861
73922/03	Provide Staff Long Service Leave - Red Hill Landfill Facility	0	4,814	0
73922/08	Provide Staff Long Service Leave - Waste Management Landfill	7,000	7,000	7,000
73923/03	Provide Staff RDO and TIL Leave - Red Hill Landfill Facility	0	2,209	0
73923/08	Provide Staff RDO and TIL Leave - Waste Management Landfill	0	12,548	0
73924/03	Provide Staff Public Holiday Leave - Red Hill Landfill Facility	18,437	5,499	18,859
73924/08	Provide Staff Public Holiday Leave - Waste Management Landfill	32,676	16,636	69,723
73925/03	Provide Staff Workers' Compensation - Red Hill Landfill Facility	0	32,252	0
73925/08	Provide Staff Workers' Compensation - Waste Management Landfill	0	2,717	0
73936/00	Manage Workshop Operations	17,100	17,100	16,700
73939/01	Undertake Geotechnical Investigations	55,000	55,000	25,000
		23,776,613	23,615,805	23,271,640

Other Expenditure

83590/00	Disposal of Miscellaneous Equipment - Red Hill Landfill Facility	0	155	0
		0	155	0

Financial Performance by Account 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Provide Waste Disposal Service (Red Hill Waste Disposal Facility)

Capital Expenditure

24250/01	Construct Waste Management Facility Buildings - Red Hill Landfill	98,886	167,772	93,886
24250/02	Construct Waste Management Facility Buildings - Hazelmere	78,000	78,000	93,000
24250/03	Construct Weighbridge Office - Hazelmere	8,000	8,000	0
24250/05	Construct Storage Shed for Mattresses - Hazelmere	16,400	16,400	27,400
24250/06	Construct Mobile workshop - Red Hill Landfill Facility	100,000	100,000	0
24250/07	Construct Lunchroom and Ablution Block - Red Hill Landfill Facility	20,000	20,000	20,000
24259/02	Construct Waste Management Facility Buildings - Other - Hazelmere	5,000	5,000	50,000
24259/03	Upgrade Power - Redhill Landfill Facility	12,750	12,750	0
24360/00	Construct Nutrient Stripping Pond - Red Hill Landfill Facility	60,500	60,500	110,500
24395/01	Construct Hardstand and Road - Hazelmere	286,175	286,175	202,175
24395/04	Relocate Greenwaste Processing area - Red Hill Landfill Facility	0	0	350,000
24399/04	Washdown bay Upgrade - Red Hill Landfill Facility	70,000	70,000	70,000
24399/05	Truck Washdown Bay for Member Councils - Red Hill Landfill Facility	30,000	30,000	30,000
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill	263,586	263,586	263,000
24420/03	Purchase Minor Plant and Equipment - Cardboard Recycling Project	142,100	142,100	0
24510/08	Purchase / Replace Office Equipment - Red Hill Landfill Facility	19,000	19,000	39,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	371,360	371,360	35,000
24520/08	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill	1,000	1,000	1,000
24530/08	Purchase / Replace Security System - Red Hill Waste Management	143,600	143,600	144,600
24530/10	Purchase / Replace Security System - Hazelmere	11,000	11,000	27,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill Facility	283,150	283,150	301,000
24590/02	Purchase / Replace Miscellaneous Equipment - Hazelmere	2,000	12,000	23,700
24610/08	Purchase / Replace Office Furniture and Fittings - Red Hill Landfill	5,768	5,768	1,000
25259/01	Refurbish Waste Transfer Station Building - Red Hill Landfill Facility	80,000	0	80,000
		2,108,275	2,107,161	1,962,261

Net (Income) Expenditure

(8,568,129) (9,261,728) (11,490,817)

Satisfy Red Hill Legislative Environmental Requirements

Operating Expenditure

72853/00	Monitor Environmental Impacts - Red Hill Water Monitoring	216,500	216,500	229,348
72854/00	Monitor Environmental Impacts - Red Hill Groundwater Remediation	140,500	140,500	131,718
72859/00	Monitor Environmental Impacts - Red Hill Landfill Other	25,500	25,500	26,484
72859/01	Monitor Environmental Impacts - Red Hill National Pollutant	25,000	25,000	5,000
72859/02	Monitor Environmental Impacts - Red Hill Landfill Occupational	15,500	15,500	20,500
72859/06	Monitor Environmental Impacts - Red Hill Odour Monitoring	40,000	40,000	80,000
72859/07	Monitor Environmental Impacts - Hazelmere Dust Monitoring	50,000	50,000	20,000
72859/08	Monitor Environmental Impacts - Hazelmere Water Monitoring	50,000	50,000	10,000
72859/09	Monitor Environmental Impacts - Hazelmere Occupational Hygiene	25,000	25,000	4,000
		588,000	588,000	527,050

Net (Income) Expenditure

588,000 588,000 527,050

Financial Performance by Account 2013/2014

Waste Management		Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
Undertake Waste Management Research and Development				
Operating Income				
58888/01	Income Woodwaste Project	(2,150,097)	(2,150,097)	(2,374,000)
58888/02	Income Mattress Project - Hazelmere	(311,276)	(311,276)	(707,655)
58888/04	Income Mattress Project - Red Hill	(4,410)	(4,410)	(4,631)
58888/05	Income Woodwaste Project (broiler growers guarantee fee) -	(17,500)	(17,500)	(19,250)
58939/00	Income Forum of Regional Councils (FORC)	(111,485)	(111,485)	(111,485)
58939/01	Income Engineering / Waste Management Special Projects	(388,000)	(388,000)	(388,000)
58939/12	Income Engineering / Waste Management - Cardboard Recycling	(142,100)	(142,000)	0
		(3,124,868)	(3,124,768)	(3,605,021)
Operating Expenditure				
72888/01	Manage Woodwaste Project - Hazelmere	1,254,956	1,222,961	1,496,742
72888/02	Manage Mattress Project - Hazelmere	392,149	382,720	558,141
72888/04	Manage Carpet Recycling Project - Hazelmere	1,420	1,420	500
72888/05	Woodwaste Project - Hazelmere (broiler growers guarantee fee)	(17,500)	17,500	19,250
73932/00	Undertake Engineering / Waste Management Research and	34,100	34,600	45,200
73933/00	Undertake Household Hazardous Waste Research and	5,400	5,000	0
73939/04	Support Forum of Regional Councils (FORC)	142,200	142,200	142,200
73939/10	Greenhouse Waste Plan Project	3,549	447	0
73939/12	Undertake Engineering/Waste Management Special Projects	388,000	388,000	388,000
		2,204,274	2,194,848	2,650,033
Net (Income) Expenditure		(920,594)	(929,920)	(954,988)

Financial Performance by Account 2013/2014

Environmental Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Cities For Climate Protection (CCP) Programme

Operating Income

58725/00	Income Achieving Carbon Emissions Reduction (ACEr)	(126,032)	(48,572)	(55,170)
58725/03	Income Community Energy Efficiency Program (CEEP)	(146,000)	(184,644)	(117,368)
		(272,032)	(233,216)	(172,538)

Operating Expenditure

72725/00	Achieving Carbon Emissions Reduction (ACEr)	63,436	79,800	66,765
72725/01	EMRC - Achieving Carbon Emissions Reduction EMRC (ACEr)	7,875	7,875	8,270
72725/09	Implement Community Energy Efficiency Program (CEEP)	14,493	20,493	56,366
72725/10	Implement Energy Efficiency Information Program (EEIG)	55,571	0	0
72725/11	Implement CEEP Demonstration Project - Mundaring	1,000	1,000	7,500
72725/12	Implement CEEP Demonstration Project - Bayswater	83,507	83,507	113,000
72725/13	Implement CEEP Demonstration Project - Bassendean	47,000	47,000	2,000
		272,882	239,675	253,901

Net (Income) Expenditure

850	6,459	81,363
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Implement Eastern Hills Catchment Management Action Project

Operating Income

58721/00	Income Eastern Hills Catchment Management (EHCM)	(313,390)	(368,435)	(284,467)
		(313,390)	(368,435)	(284,467)

Operating Expenditure

72721/00	Implement Eastern Hills Catchment Management Project - EHCM	37,512	39,025	38,215
72721/06	Implement Eastern Hills Catchment Management Project - NRM	79,845	87,541	81,578
72721/07	Implement Eastern Hills Catchment Management Project - NRM	96,745	94,683	94,208
72721/10	Implement Eastern Hills Catchment Management Project - NRM	80,447	85,532	82,205
72721/17	Native Fish Monitoring Project (EHCM)	15,345	15,345	0
72721/18	Strengthening Our Streams Project (EHCM)	4,650	4,526	0
72721/21	Implement Eastern Catchment Management Plan	0	0	0
72721/23	Implement Helping the Helena Project	35,600	24,824	61,384
72721/24	North Swan Park Species Richness Project	0	21,500	0
72721/25	Eastern Hill Catchment Management Project - Community	0	0	20,000
		350,144	372,976	377,590

Net (Income) Expenditure

36,754	4,541	93,123
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Implement Environmental Services Staff Training and Development

Operating Expenditure

73919/05	Train and Develop Staff - Environmental Services	37,640	31,676	33,834
		37,640	31,676	33,834

Net (Income) Expenditure

37,640	31,676	33,834
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Financial Performance by Account 2013/2014

Environmental Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Environmental Services Study Assistance Programme

Operating Expenditure

73914/05	Implement Environmental Services Staff Study Assistance	2,000	0	2,000
		2,000	0	2,000

Net (Income) Expenditure

2,000	0	2,000
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Implement Future Proofing Climate Change Adaptation Project

Operating Income

58725/02	Income Future Proofing Climate Change Adaptation Project	(75,000)	(75,000)	(75,000)
		(75,000)	(75,000)	(75,000)

Operating Expenditure

72725/07	Implement Future Proofing Climate Change Adaptation Project	117,151	106,560	100,587
		117,151	106,560	100,587

Net (Income) Expenditure

42,151	31,560	25,587
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Implement Perth Solar City Project

Operating Income

58731/00	Income Perth Solar City Project	(110,000)	(110,000)	0
		(110,000)	(110,000)	0

Operating Expenditure

72731/00	Implement Perth Solar City Project	85,753	87,104	0
72731/01	Implement Perth Solar City Living Smart Program	20,000	0	0
		105,753	87,104	0

Net (Income) Expenditure

(4,247)	(22,896)	0
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Implement Swan and Helena River Management Framework

Operating Expenditure

72799/03	Implement Swan and Helena River Management Framework	117,214	71,117	114,253
		117,214	71,117	114,253

Net (Income) Expenditure

117,214	71,117	114,253
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Financial Performance by Account 2013/2014

Environmental Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Water Campaign Programme

Operating Income

58739/05	Income Regional Water Campaign	(102,850)	(92,650)	(83,833)
		(102,850)	(92,650)	(83,833)

Operating Expenditure

72739/05	Undertake Regional Water Campaign	94,765	93,736	97,115
72739/07	Undertake Stormwater Harvesting and Reuse In Perth's Eastern	22,644	0	0
		117,409	93,736	97,115

Net (Income) Expenditure

14,559	1,086	13,282
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Manage and Deliver Environmental Services

Operating Income

58984/00	Income Environmental Services Business Unit	(9,100)	(9,100)	(500)
58984/01	Income Environmental Services - Vehicle Costs Reimbursement	(8,320)	(8,320)	(2,275)
		(17,420)	(17,420)	(2,775)

Operating Expenditure

66510/05	Operate and Maintain Office Equipment - Environmental Services	1,732	1,732	1,882
67610/05	Operate and Maintain Office Furniture and Fittings - Environmental	1,385	1,385	1,535
71915/05	Internal Revenue Staff Leave Entitlements - Environmental Services	(129,396)	(113,487)	(114,871)
73917/05	Provide Staff Annual Leave - Environmental Services	64,465	41,060	60,827
73918/05	Recruit Staff - Environmental Services	6,000	3,000	3,000
73921/05	Provide Staff Sick Leave - Environmental Services	13,338	11,688	12,572
73922/05	Provide Staff Long Service Leave - Environmental Services	9,500	22,286	(19,000)
73923/05	Provide Staff RDO and TIL Leave - Environmental Services	0	1,808	0
73924/05	Provide Staff Public Holiday Leave - Environmental Services	26,676	11,092	25,144
73984/00	Manage Environmental Services Business Unit	787,132	817,920	893,166
73984/01	Undertake Environmental Services Future Projects	3,000	3,000	84,506
73984/06	Environmental Services Research & Development - Alternative	10,000	10,000	20,000
73984/07	Environmental Services Research & Development - Marri Canker	10,000	51,907	9,392
73984/08	Environmental Services Research & Development - Groundwater	10,000	10,000	0
73984/09	Environmental Services - Bushskills for our Youth	0	0	39,626
		813,832	873,391	1,017,779

Capital Expenditure

24510/05	Purchase Office Equipment - Environmental Services	2,000	1,000	1,500
24590/05	Purchase Other Equipment - Environmental Services	0	0	0
24610/05	Purchase Office Furniture and Fittings - Environmental Services	1,500	1,000	1,500
		3,500	2,000	3,000

Net (Income) Expenditure

799,912	857,971	1,018,004
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Participate in Environmental Issues and Projects that Affect the Region

Operating Expenditure

72739/00	Implement Other Environmental Projects	0	0	0
		0	0	0

Net (Income) Expenditure

0	0	0
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Financial Performance by Account 2013/2014

Environmental Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Provide Environmental Consulting Service to member Councils

Operating Income

58711/00	Income Environmental Consulting Services	(56,648)	(61,605)	(50,000)
58711/01	Income Environmental Services Future Projects	0	0	(90,000)
		(56,648)	(61,605)	(140,000)

Operating Expenditure

72711/00	Provide Environmental Consulting Services	87,377	73,835	18,710
		87,377	73,835	18,710

Net (Income) Expenditure

30,729	12,230	(121,290)
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Provide Environmental Consulting Services to External Organisations

Operating Income

58712/00	Income Environmental Consulting Services - Other Clients	0	0	0
		0	0	0

Net (Income) Expenditure

0	0	0
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Financial Performance by Account 2013/2014

Regional Development	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Develop Advocacy and Lobbying Protocol

Operating Expenditure

73966/02	Implement Regional Advocacy Strategy	175,375	178,793	177,456
		175,375	178,793	177,456

Net (Income) Expenditure

175,375	178,793	177,456
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Develop and Promote Perth's Eastern Region as a Tourism Destination

Operating Expenditure

72818/02	Manage Perth Tourism Website	8,663	11,636	13,472
		8,663	11,636	13,472

Net (Income) Expenditure

8,663	11,636	13,472
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Facilitate Regional Youth Strategies

Operating Expenditure

72762/00	Develop Youth Education Strategy	36,909	30,026	41,540
		36,909	30,026	41,540

Net (Income) Expenditure

36,909	30,026	41,540
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Implement Perth's Eastern Autumn Festival Regional Publicity Campaign

Operating Income

58802/01	Income Perth's Autumn Festival	(125,000)	(72,411)	(70,000)
		(125,000)	(72,411)	(70,000)

Operating Expenditure

72802/01	Perth's Autumn Festival	128,252	168,822	154,855
		128,252	168,822	154,855

Net (Income) Expenditure

3,252	96,411	84,855
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Implement Regional Development Services Study Assistance Programme

Operating Expenditure

73914/04	Implement Regional Development Staff Study Assistance	1,000	0	1,000
		1,000	0	1,000

Net (Income) Expenditure

1,000	0	1,000
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Financial Performance by Account 2013/2014

Regional Development	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Regional Development Staff Training and Development

Operating Expenditure

73919/04	Train and Develop Staff - Regional Development	26,477	13,346	22,366
		26,477	13,346	22,366

Net (Income) Expenditure

26,477	13,346	22,366
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Implement Regional Integrated Transport Strategy

Operating Income

58787/04	Income Regional Active Transport Plan	(60,002)	(60,002)	(60,000)
58787/05	Income Regional Integrated Transport Strategy	0	0	(54,888)
		(60,002)	(60,002)	(114,888)

Operating Expenditure

72787/01	Implement Regional Integrated Transport Strategy	68,972	61,244	93,271
72787/03	Co-ordinate Regional Cycle Plan	5,000	5,000	5,000
72787/04	Regional Active Transport Plan	83,435	59,408	73,126
		157,407	125,652	171,397

Net (Income) Expenditure

97,405	65,650	56,509
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Investigate and Develop Industry Capability and Clustering Project

Operating Expenditure

72782/01	Implement Regional Economic Development Strategy	164,663	174,089	253,080
		164,663	174,089	253,080

Net (Income) Expenditure

164,663	174,089	253,080
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Financial Performance by Account 2013/2014

Regional Development	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage and Deliver Regional Development Service

Operating Income

58983/00	Income Regional Development Business Unit	(203,181)	(182,278)	(163,114)
		(203,181)	(182,278)	(163,114)

Operating Expenditure

66510/04	Operate and Maintain Office Equipment - Regional Development	415	1,503	1,603
66590/05	Operate and Maintain Other Equipment - Regional Development	1,870	2,091	2,091
67610/04	Operate and Maintain Furniture and Fittings - Regional Development	2,006	1,902	2,002
71915/04	Internal Revenue Staff Leave Entitlements - Regional Development	(99,281)	(84,374)	(98,725)
72799/02	Provide Regional Economic Profile Information	34,000	34,000	34,000
73917/04	Provide Staff Annual Leave - Regional Development	46,743	23,673	45,823
73918/04	Recruit Staff - Regional Development	3,500	3,500	2,000
73921/04	Provide Staff Sick Leave - Regional Development	10,570	7,289	10,465
73922/04	Provide Staff Long Service Leave - Regional Development	1,560	1,560	1,560
73923/04	Provide Staff RDO and TIL Leave - Regional Development	0	405	0
73924/04	Provide Staff Public Holiday Leave - Regional Development	21,141	8,617	20,931
73983/00	Manage Regional Development Business Unit	827,008	894,989	882,100
73983/03	Support Regional Development Grant/Sponsorship Opportunities	30,000	0	30,000
73983/04	Regional Development Research and Development - Urban	24,000	24,000	39,500
73983/05	Regional Development Research and Development - Research	0	0	10,000
		903,532	919,155	983,350

Capital Expenditure

24510/04	Purchase Office Equipment - Regional Development	1,000	1,000	1,000
24610/04	Purchase Office Furniture and Fittings - Regional Development	1,000	1,000	1,000
		2,000	2,000	2,000

Net (Income) Expenditure

702,351	738,877	822,236
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Support Avon Descent Community Days

Operating Income

58829/01	Income Avon Descent	(260,500)	(246,782)	(256,000)
		(260,500)	(246,782)	(256,000)

Operating Expenditure

72829/01	Support Avon Descent	295,745	291,488	296,599
		295,745	291,488	296,599

Net (Income) Expenditure

35,245	44,706	40,599
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Financial Performance by Account 2013/2014

Risk Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Risk Management Staff Training and Performance Review Process

Operating Expenditure

73919/06	Train and Develop Staff - Risk Management	0	414	0
		0	414	0
		0	414	0

Net (Income) Expenditure

Manage and Deliver Regional Risk Management Service

Operating Income

58985/00	Income Risk Management Service Business Unit	0	(133)	0
		0	(133)	0

Operating Expenditure

66510/06	Operate and Maintain Office Equipment - Risk Management	1,218	1,218	1,218
67610/06	Operate and Maintain Office Furniture and Fittings - Risk	150	150	150
71915/06	Internal Revenue Staff Leave Entitlements - Risk Management	0	(13,866)	0
71985/00	Internal Revenue Risk Management Service Business Unit	(62,650)	(131,114)	(75,050)
73917/06	Provide Staff Annual Leave - Risk Management	1,500	9,037	0
73921/06	Provide Staff Sick Leave - Risk Management Services	0	3,454	0
73922/06	Provide Staff Long Service Leave - Risk Management Services	7,000	7,000	0
73923/06	Provide Staff RDO and TIL Leave - Risk Management Services	0	617	0
73924/06	Provide Staff Public Holiday Leave - Risk Management	0	1,572	0
73985/00	Manage Risk Management Services Business Unit	245,481	246,107	127,889
		192,699	124,175	54,207

Capital Expenditure

24510/06	Purchase Office Equipment - Risk Management	500	500	500
24610/06	Purchase Office Furniture and Fittings - Risk Management	500	500	500
		1,000	1,000	1,000

Net (Income) Expenditure

		193,699	125,042	55,207
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Financial Performance by Account 2013/2014

Resource Recovery	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Develop a Clearer Understanding of Available Resource Recovery Technologies

Other Expenditure

72884/02	Undertake Resource Recovery Project Study Tour	59,000	34,106	14,000
		59,000	34,106	14,000
	Net (Income) Expenditure	59,000	34,106	14,000

Develop Resource Recovery Products

Other Expenditure

72888/00	Market Resource Recovery Products	12,000	7,000	10,000
		12,000	7,000	10,000
	Net (Income) Expenditure	12,000	7,000	10,000

Identify and Coordinate Networking Opportunities

Other Expenditure

73904/07	Attend Corporate and Award Functions and Events - Resource	250	250	250
		250	250	250
	Net (Income) Expenditure	250	250	250

Financial Performance by Account 2013/2014

Resource Recovery	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Resource Recovery Project Plan

Other Income

58986/01	Income Resource Recovery Park Project	(2,250,000)	0	0
		(2,250,000)	0	0

Other Expenditure

72882/03	Conduct Resource Recovery Community Consultation	51,000	51,000	12,000
72889/00	Develop Resource Recovery Project	50,000	20,000	30,000
72889/01	Prepare Project Management Plan and Schedule (Task 1)	10,000	16,000	10,000
72889/03	Undertake Community Consultation (Task 3)	20,000	15,000	0
72889/04	Undertake EMRC Participant Consultation (Task 4)	12,000	6,000	11,000
72889/06	Determine Preferred Site and Technology (Task 6)	20,500	26,000	0
72889/07	Develop Financial Models (Task 7)	15,000	3,000	17,000
72889/08	Determine Project Staging (Task 8)	18,000	18,000	0
72889/09	Prepare Business Plan and Participating Members Agreement (Task 9)	50,000	25,000	30,000
72889/10	Review Waste Collection Systems (Task 10)	6,000	6,000	0
72889/11	Determine Contract Delivery Mechanism (Task 11)	10,000	10,000	0
72889/12	Prepare Expression of Interest Documents (Task 12)	0	0	0
72889/15	Seek Environmental Approvals (Task 15)	73,000	143,000	5,000
72889/16	Seek Town Planning Approvals (Task 16)	1,500	0	1,500
72889/17	Prepare Tender Documents (Task 17)	59,000	49,000	39,000
72889/18	Seek Tenders (Task 18)	10,500	0	79,000
72889/19	Evaluate Tenders (Task 19)	0	1,000	175,000
72889/20	Prepare and Negotiate Contract (Task 20)	0	0	42,000
72889/22	Prepare Project Progress Reports (Task 22)	2,500	2,500	2,500
72889/23	Conduct Project Advisory Group Meetings (Task 23)	3,500	3,500	3,500
		412,500	395,000	457,500

Capital Expenditure

24150/05	Resource Recovery Park - Land	30,000	0	30,000
24259/04	Construct and Commission Resource Recovery Park - C & I Building	500,000	50,000	500,000
24259/05	Construct and Commission Resource Recovery Park - Pyrolysis	263,000	0	250,000
24259/06	Construct and Commission Resource Recovery Park - Community	0	0	10,000
24259/09	Construct and Commission Resource Recovery Park - MRF	0	0	50,000
24392/02	Construct and Commission Resource Recovery Park - Weighbridges	150,000	0	150,000
24399/01	Construct and Commission Resource Recovery Park - Site	636,000	35,000	1,050,000
24410/03	Purchase Resource Recovery Park Pyrolysis - Plant & Equipment	2,160,000	0	1,000,000
24410/04	Purchase Resource Recovery Park C & I Building - Plant &	0	0	100,000
		3,739,000	85,000	3,140,000

Net (Income) Expenditure

1,901,500	480,000	3,597,500
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Implement Resource Recovery Project Study Assistance Programme

Other Expenditure

73914/07	Implement Resource Recovery Staff Study Assistance Programme	500	500	500
		500	500	500

Net (Income) Expenditure

500	500	500
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Financial Performance by Account 2013/2014

Resource Recovery	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Resource Recovery Staff Training and Development

Other Expenditure

73919/07	Train and Develop Staff - Resource Recovery	20,999	16,230	16,484
		20,999	16,230	16,484

Net (Income) Expenditure

20,999	16,230	16,484
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Manage Resource Recovery Project

Other Income

58986/00	Income Resource Recovery Project	(5,590,466)	(5,322,722)	(5,690,777)
58986/03	Income Resource Recovery - Vehicle Costs Reimbursement	0	0	(2,119)
		(5,590,466)	(5,322,722)	(5,692,896)

Other Expenditure

65420/09	Operate and Maintain Minor Plant/Equipment - Resource Recovery	2,871	2,871	2,871
66510/07	Operate and Maintain Office Equipment - Resource Recovery	300	300	400
66590/07	Operate and Maintain Miscellaneous Equipment - Resource	6,896	6,896	6,996
67610/07	Operate and Maintain Office Furniture and Fittings - Resource	1,653	1,653	1,753
71915/07	Internal Revenue Staff Leave Entitlements - Resource Recovery	(59,534)	(53,477)	(59,415)
72884/00	Evaluate Resource Recovery Park Options	150,000	90,000	192,000
72884/01	Undertake Waste Stream Audits	163,000	163,000	0
72986/00	Manage Resource Recovery Project	608,661	547,159	701,978
73917/07	Provide Staff Annual Leave - Resource Recovery	32,699	17,632	33,918
73918/07	Recruit Staff - Resource Recovery	4,000	2,000	2,000
73921/07	Provide Staff Sick Leave - Resource Recovery	7,124	2,035	7,110
73922/07	Provide Staff Long Service Leave - Resource Recovery	500	500	500
73923/07	Provide Staff RDO and TIL Leave - Resource Recovery	0	8,253	0
73924/07	Provide Staff Public Holiday Leave - Resource Recovery	14,249	4,641	14,220
		932,419	793,463	904,331

Capital Expenditure

24510/07	Purchase Office Equipment - Resource Recovery	2,000	1,000	1,000
24590/07	Purchase Other Equipment - Resource Recovery	2,000	500	1,000
24610/07	Purchase Office Furniture and Fittings - Resource Recovery	5,000	2,500	1,000
		9,000	4,000	3,000

Net (Income) Expenditure

(4,649,047)	(4,525,259)	(4,785,565)
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Promote Awareness of Resource Recovery Project

Other Expenditure

72882/01	Implement Resource Recovery Education Programme	2,200	0	2,200
72882/02	Market Resource Recovery Education Programme	10,500	0	5,500
		12,700	0	7,700

Net (Income) Expenditure

12,700	0	7,700
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Financial Performance by Account 2013/2014

Resource Recovery		Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
Support Waste Management Community Reference Group (WMCRG)				
Other Expenditure				
72883/01	Support Waste Management Community Reference Group	7,600	7,600	7,600
		7,600	7,600	7,600
Net (Income) Expenditure		7,600	7,600	7,600

Financial Performance by Account 2013/2014

	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Net Operating and Capital Expenditure	11,893,436	8,935,887	3,526,970
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CAPITAL WORKS SUMMARY

**For the Year Ending
30 June 2014**

Capital Works Summary 2013/2014

Governance and Corporate Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement EMRC's Strategic Information Plan

Capital Expenditure

24550/00	Purchase Information Technology & Communication Equipment	665,600	645,000	898,850
Net (Income) Expenditure		665,600	645,000	898,850

Manage Corporate Administration Facilities (Ascot Place)

Capital Expenditure

25240/01	Capital Improvement Administration Building - Ascot Place	98,800	95,161	17,500
Net (Income) Expenditure		98,800	95,161	17,500

Manage Portfolio of Assets

Capital Expenditure

24440/00	Purchase Vehicles - Ascot Place	513,617	513,617	380,429
24510/01	Purchase Furniture Fittings & Equipment - Corporate Services	49,600	49,600	30,750
24620/00	Purchase Art Works	20,000	40,000	30,000
25530/01	Upgrade Security Equipment - Ascot Place	0	3,639	3,639
Net (Income) Expenditure		583,217	606,856	444,818

Capital Works Summary 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage Engineering and Waste Management Services

Capital Expenditure

24510/02	Purchase / Replace Office Equipment - Engineering / Waste	550	550	550
24590/03	Purchase/Replace Other Equipment - Engineering and Waste	3,000	3,000	3,000
24610/03	Purchase Office Furniture and Fittings-Engineering and Waste	3,500	3,500	1,000
24610/10	Purchase Office Furniture and Fittings-Hazelmere	1,500	1,500	1,500
Net (Income) Expenditure		8,550	8,550	6,050

Develop and implement an Education Programme for the Red Hill Education Centre

Capital Expenditure

24690/01	Purchase Miscellaneous Furniture and Fittings - Red Hill Education	1,000	1,000	1,000
Net (Income) Expenditure		1,000	1,000	1,000

Implement Red Hill Master Plan Land Acquisition Recommendations

Capital Expenditure

24150/02	Purchase Waste Management Land	6,619,015	6,742,015	0
24150/04	Purchase Waste Management Land - Hazelmere	10,000	10,000	0
Net (Income) Expenditure		6,629,015	6,752,015	0

Implement Red Hill Master Plan Planning Recommendations

Capital Expenditure

24310/11	Construct Class III Cell Farm Stage 2 - Red Hill Landfill Facility	4,144,800	4,144,800	0
24310/12	Construct Class III Cell Stage 14(a) - Red Hill Landfill Facility	270,000	270,000	3,215,000
24320/01	Construct Class III Leachate Pond - Red Hill Landfill Facility	150,000	0	180,000
24320/02	Leachate Project - Red Hill Landfill Facility	415,000	546,618	15,000
24350/00	Construct Siltation Ponds - Red Hill Landfill Facility	130,000	0	190,000
24350/01	Construct Stormwater Control Pond - Red Hill Farm Stage I	100,000	100,000	100,000
24370/00	Construct Roads / Carparks - Red Hill Landfill Facility	485,000	485,000	400,000
24370/02	Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility	0	0	375,000
24393/00	Construct Water Storage Dams - Red Hill Landfill Facility	500,000	50,000	0
24394/00	Construct Perimeter Fencing - Red Hill Landfill Facility	100,000	100,000	100,000
24394/04	Construct Litter Fence - Red Hill Farm	50,000	50,000	50,000
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	48,846	48,846	31,827
24397/00	Construct Perimeter Bunds - Red Hill Landfill Facility	120,000	120,000	0
Net (Income) Expenditure		6,513,646	5,915,264	4,656,827

Capital Works Summary 2013/2014

Waste Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage Major and Minor Plant (Red Hill Waste Disposal Facility)

Capital Expenditure

24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	1,776,500	1,776,500	1,821,850
24410/01	Purchase / Replace Plant - Hazelmere	1,503,779	1,503,779	2,142,000
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	30,000	30,000	84,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	145,770	145,770	189,925
25410/00	Refurbish Plant - Red Hill Landfill Facility	20,000	20,000	20,000

Net (Income) Expenditure	3,476,049	3,476,049	4,257,775
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Market Red Hill Waste Management Facility By-Products

Capital Expenditure

24395/00	Construct Greenwaste Processing Area - Red Hill Landfill Facility	175,000	175,000	0
24410/02	Purchase Bagging Plant for Mulch/Compost	75,000	75,000	75,000

Net (Income) Expenditure	250,000	250,000	75,000
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Promote Red Hill Landfill Facility Operations

Capital Expenditure

25253/00	Refurbish Environmental Education Centre - Redhill Landfill Facility	2,000	2,000	2,000
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Net (Income) Expenditure	2,000	2,000	2,000
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Capital Works Summary 2013/2014

Waste Management		Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
Provide Waste Disposal Service (Red Hill Waste Disposal Facility)				
Capital Expenditure				
24250/01	Construct Waste Management Facility Buildings - Red Hill Landfill	98,886	167,772	93,886
24250/02	Construct Waste Management Facility Buildings - Hazelmere	78,000	78,000	93,000
24250/03	Construct Weighbridge Office - Hazelmere	8,000	8,000	0
24250/05	Construct Storage Shed for Mattresses - Hazelmere	16,400	16,400	27,400
24250/06	Construct Mobile workshop - Red Hill Landfill Facility	100,000	100,000	0
24250/07	Construct Lunchroom and Ablution Block - Red Hill Landfill Facility	20,000	20,000	20,000
24259/02	Construct Waste Management Facility Buildings - Other - Hazelmere	5,000	5,000	50,000
24259/03	Upgrade Power - Redhill Landfill Facility	12,750	12,750	0
24360/00	Construct Nutrient Stripping Pond - Red Hill Landfill Facility	60,500	60,500	110,500
24395/01	Construct Hardstand and Road - Hazelmere	286,175	286,175	202,175
24395/04	Relocate Greenwaste Processing area - Red Hill Landfill Facility	0	0	350,000
24399/04	Washdown bay Upgrade - Red Hill Landfill Facility	70,000	70,000	70,000
24399/05	Truck Washdown Bay for Member Councils - Red Hill Landfill Facility	30,000	30,000	30,000
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility	263,586	263,586	263,000
24420/03	Purchase Minor Plant and Equipment - Cardboard Recycling Project	142,100	142,100	0
24510/08	Purchase / Replace Office Equipment - Red Hill Landfill Facility	19,000	19,000	39,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	371,360	371,360	35,000
24520/08	Purchase / Replace Fire Fighting Equipment - Red Hill Landfill Facility	1,000	1,000	1,000
24530/08	Purchase / Replace Security System - Red Hill Waste Management	143,600	143,600	144,600
24530/10	Purchase / Replace Security System - Hazelmere	11,000	11,000	27,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill Facility	283,150	283,150	301,000
24590/02	Purchase / Replace Miscellaneous Equipment - Hazelmere	2,000	12,000	23,700
24610/08	Purchase / Replace Office Furniture and Fittings - Red Hill Landfill	5,768	5,768	1,000
25259/01	Refurbish Waste Transfer Station Building - Red Hill Landfill Facility	80,000	0	80,000
Net (Income) Expenditure		2,108,275	2,107,161	1,962,261

Capital Works Summary 2013/2014

Environmental Services	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage and Deliver Environmental Services

Capital Expenditure

24510/05	Purchase Office Equipment - Environmental Services	2,000	1,000	1,500
24590/05	Purchase Other Equipment - Environmental Services	0	0	0
24610/05	Purchase Office Furniture and Fittings - Environmental Services	1,500	1,000	1,500
Net (Income) Expenditure		3,500	2,000	3,000

Capital Works Summary 2013/2014

Regional Development	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage and Deliver Regional Development Service

Capital Expenditure

24510/04	Purchase Office Equipment - Regional Development	1,000	1,000	1,000
24610/04	Purchase Office Furniture and Fittings - Regional Development	1,000	1,000	1,000
Net (Income) Expenditure		2,000	2,000	2,000

Capital Works Summary 2013/2014

Risk Management	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Manage and Deliver Regional Risk Management Service

Capital Expenditure

24510/06	Purchase Office Equipment - Risk Management	500	500	500
24610/06	Purchase Office Furniture and Fittings - Risk Management	500	500	500
Net (Income) Expenditure		1,000	1,000	1,000

Capital Works Summary 2013/2014

Resource Recovery	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Implement Resource Recovery Project Plan

Capital Expenditure

24150/05	Resource Recovery Park - Land	30,000	0	30,000
24259/04	Construct and Commission Resource Recovery Park - C & I Building	500,000	50,000	500,000
24259/05	Construct and Commission Resource Recovery Park - Pyrolysis Building	263,000	0	250,000
24259/06	Construct and Commission Resource Recovery Park - Community	0	0	10,000
24259/09	Construct and Commission Resource Recovery Park - MRF	0	0	50,000
24392/02	Construct and Commission Resource Recovery Park - Weighbridges (x2)	150,000	0	150,000
24399/01	Construct and Commission Resource Recovery Park - Site Infrastructure	636,000	35,000	1,050,000
24410/03	Purchase Resource Recovery Park Pyrolysis - Plant & Equipment	2,160,000	0	1,000,000
24410/04	Purchase Resource Recovery Park C & I Building - Plant & Equipment	0	0	100,000
Net (Income) Expenditure		3,739,000	85,000	3,140,000

Manage Resource Recovery Project

Capital Expenditure

24510/07	Purchase Office Equipment - Resource Recovery	2,000	1,000	1,000
24590/07	Purchase Other Equipment - Resource Recovery	2,000	500	1,000
24610/07	Purchase Office Furniture and Fittings - Resource Recovery	5,000	2,500	1,000
Net (Income) Expenditure		9,000	4,000	3,000

Capital Works Summary 2013/2014

	Budget 2012/2013	Est. Actual 2012/2013	Budget 2013/2014
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Total Capital Expenditure	24,090,652	19,953,056	15,471,081
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