Special Meeting of Council

AGENDA

to be held on
Thursday, 25 June 2020
at **6:00pm**, at the
EMRC Administration Office
1st Floor, 226 Great Eastern Highway
BELMONT WA 6104

Meeting Room: Council Chambers

Due to COVID-19 pandemic, meetings of Council will be isolated within the Council Chambers and the public gallery will be situated in the adjoining function room and limited to numbers in accordance with Government COVID-19 stipulations.

The meeting will be audio recorded and available through the EMRC's website at www.emrc.org.au.

Public question time will continue as usual but questions may only be submitted electronically prior to the meeting, no later than 4.00pm on the 25 June 2020 to CouncilEnquiry@emrc.org.au

EASTERN METROPOLITAN REGIONAL COUNCIL

SPECIAL MEETING OF COUNCIL

NOTICE OF MEETING

Dear Councillors

I wish to advise that a Special Meeting of Council will be held at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, BELMONT WA 6104 on Thursday, 25 June 2020, commencing at 6:00pm.

MARCUS GEISLER
Chief Executive Officer

22 June 2020

Please Note

If any Councillor/Officer has a **query regarding a report item** or requires additional information in relation to a report item, please **contact the responsible Officer** (SOURCE OF REPORT) prior to the meeting.

EMRC Council Members

Cr Jai Wilson **(Chairman)**	EMRC Member	Town of Bassendean
Cr Doug Jeans **(Deputy Chairman)**	EMRC Member	Shire of Mundaring
Cr Kathryn Hamilton	EMRC Member	Town of Bassendean
Cr Lorna Clarke	EMRC Member	City of Bayswater
Cr Giorgia Johnson	EMRC Member	City of Bayswater
Cr Janet Powell	EMRC Member	City of Belmont
Cr Steve Wolff	EMRC Member	City of Belmont
Cr Lesley Boyd	EMRC Member	City of Kalamunda
Cr Dylan O'Connor	EMRC Member	City of Kalamunda
Cr John Daw	EMRC Member	Shire of Mundaring
Cr Mel Congerton	EMRC Member	City of Swan
Cr Charlie Zannino	EMRC Member	City of Swan

EMRC Council Deputies

Cr Hilary MacWilliam	EMRC Deputy Member	Town of Bassendean
Cr Filomena Piffaretti	EMRC Deputy Member	City of Bayswater
Cr Phil Marks	EMRC Deputy Member	City of Belmont
Cr Cameron Blair	EMRC Deputy Member	City of Kalamunda
Cr Amy Collins	EMRC Deputy Member	Shire of Mundaring
Cr Ian Johnson	EMRC Deputy Member	City of Swan

SPECIAL MEETING OF COUNCIL

AGENDA

25 June 2020

(REF: D2020/11549)

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1 DECLARATION OF OPENING AND ANNOUNCEMENT OF VISITORS

2 ATTENDANCE, APOLOGIES AND LEAVE OF ABSENCE (PREVIOUSLY APPROVED)

3 DISCLOSURE OF INTERESTS

4 ANNOUNCEMENTS BY THE CHAIRMAN OR PERSON PRESIDING WITHOUT DISCUSSION

5 RESPONSE TO PREVIOUS PUBLIC QUESTIONS TAKEN ON NOTICE

6 PUBLIC QUESTION TIME

Due to the COVID-19 pandemic, meetings of Council will be isolated within the Council Chambers and the public gallery will be situated in the adjoining function room and limited to numbers in accordance with Government COVID-19 stipulations.

Public question time will continue as usual but questions may only be submitted electronically prior to the meeting, no later than 4.00pm on the 25 June 2020 to CouncilEnquiry@emrc.org.au.

All questions will be read out during the meeting with a response given where possible, or taken on notice with a response provided in writing at a later date.

7 APPLICATIONS FOR LEAVE OF ABSENCE

8 PETITIONS, DEPUTATIONS AND PRESENTATIONS

9 QUESTIONS BY MEMBERS OF WHICH DUE NOTICE HAS BEEN GIVEN

10 QUESTIONS BY MEMBERS WITHOUT NOTICE

11 ANNOUNCEMENT OF CONFIDENTIAL MATTERS FOR WHICH MEETINGS MAY BE CLOSED TO THE PUBLIC

12 BUSINESS NOT DEALT WITH FROM A PREVIOUS MEETING

13.1 EASTERN METROPOLITAN REGIONAL COUNCIL (EMRC) 2020/2021 DRAFT ANNUAL BUDGET

REFERENCE: D2020/11582

PURPOSE OF REPORT

The purpose of this report is to present the 2020/2021 Draft Annual Budget for Council adoption.

KEY POINTS AND RECOMMENDATION(S)

- The 2020/2021 Draft Annual Budget has been prepared using the Ten Year Financial Plan 2020/2021 - 2029/2030 that has been reviewed and adjusted to take into consideration:
  - Forecast financial results for 2019/2020;
  - Budget provisions from 2019/2020 required to be carried forward into the 2020/2021 Budget;
  - The draft 2020/2021 fees and charges relating to Waste Management, Regional Services, and Administration; and
  - Other variations and adjustments as outlined within the report.

AC RESOLUTION(S)

That:

1. The Audit Committee endorses the EMRC 2020/2021 Annual Budget.
2. The EMRC 2020/2021 Annual Budget be referred to Council for adoption at its 18 June 2020 meeting.

AC RECOMMENDATION(S)

That:

1. Council, by absolute majority, in accordance with section 6.2(1) of the *Local Government Act 1995* and *Local Government (Financial Management) Regulations 1996*, adopts the EMRC 2020/2021 Annual Budget and supporting schedules which have been prepared in compliance with the Australian Accounting Standards.
2. For the 2020/2021 financial year a material variance percentage of 10% of the appropriate base, or a dollar value of $20,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
3. In accordance with Regulation 33 of the *Local Government (Financial Management*) *Regulations 1996*, a copy of the 2020/2021 Annual Budget be submitted to the Departmental CEO, Department of Local Government, Sport and Cultural Industries, within 30 days of its adoption by Council.

SOURCE OF REPORT

Chief Financial Officer

Item 13.1 continued

BACKGROUND

Section 6.2(2) of the *Local Government Act 1995* states *"In the preparation of the annual budget the local government is to have regard to the contents of the plan for the future of the district made in accordance with section 5.56".*

EMRC's Strategic Community Plan titled *EMRC - 10 Year Strategic Plan 2017 - 2027*, adopted by Council on 18 August 2016 (Ref: D2016/10193) and the Corporate Business Plan 2020/2021 to 2024/2025 (Ref: Report Item 11.2), considered as part of this Council Agenda, together constitute the EMRC's 'Plan for the Future' in accordance with section 5.56 *of the Local Government Act 1995*. From 30 June 2017 onwards, both plans must be taken into account in budget preparations.

The 2020/2021 Annual Budget draws from the priorities as identified in the EMRC's 'Plan for the Future'.

As part of the budget preparation process, financial forecasts within the EMRC's Ten Year Financial Plan are regularly reviewed in order to provide an indicative forecast of the EMRC's ten year financial position.

The revised plan includes key assumptions which provide the framework for the 2020/2021 budget and includes fees and charges for Waste Management and Regional Services and project funding for Regional Services.

Budget reviews were undertaken by the Executive Leadership Team during February to May 2020 to ensure the budget accurately reflected the planned operations for 2020/2021 and beyond.

The EMRC's Ten Year Financial Plan tonnage forecasts are reviewed regularly and have been used to derive forecast income and expenditure for the Red Hill Waste Management Facility and Hazelmere Recycling Facility. These tonnages are included within the budget document (refer attachment, page 39 of 50).

All business units have developed detailed financial estimates for 2020/2021 to 2029/2030. These estimates have been entered into the EMRC's financial management system to produce the ten year financial forecasts.

As the EMRC will not commence the process of preparing its Annual Financial Statements for 2019/2020 until July 2020, the forecast results for 2019/2020 have been used as a basis for the finalisation of the 2020/2021 Budget.

REPORT

In producing the 2020/2021 Budget, the EMRC's Ten Year Financial Plan has been reviewed and adjusted to take into consideration the following:

- Forecast financial results for 2019/2020; and
- Budget provisions from 2019/2020 required to be carried forward into the 2020/2021 Budget.

The budgeted 2020/2021 Net Result from operations of $5,627,514 compares to a forecast surplus in 2019/2020 of $7,856,460 (before distributions to member councils of $18,789,200) and the budget in 2019/2020 of $8,758,333.

Item 13.1 continued

Major variances to the 2019/2020 forecasts are attributable to:

- A provision of $250,000 carried forward from the 2019/2020 financial year for the Strategic Review of the EMRC (the initial provision of $300,000 was approved by Council at its meeting held on 22 August 2019 - Ref: D2019/11134);
- A provision of $40,000 being the annual maintenance cost for diligent boards as approved by Council at its meeting held 19 March 2020 (Ref: D2020/05037);
- An increase in Waste Education costs of approximately $423.000 associated with the implementation of the FOGO project (authorised allocation of $500,000 to be funded from the Secondary Waste Reserve as approved by Council at its meeting held 19 September 2019 - Ref: D2019/14022);
- A reduction of approximately $502,000 relating to Secondary Waste charges not collectable on FOGO tonnes; and
- A decrease of approximately $1.022m in interest earnings due to the budgeted interest rate for 2020/2021 being set at 1.14% compared to a rate of 1.78% for 2019/2020. This rate was calculated from advice received from the EMRC's investment advisors and is reflective of the expected rates over the next 12 months.

Key Budget Assumptions

The following key assumptions have been used in development of the Ten Year Financial Plan and the 2020/2021 Budget:

- No increase be applied in the member Council base waste disposal charge;
- The Comprehensive Waste Education Strategy (CWES) Levy of $3.50 per tonne (ex GST) to remain unchanged for 2020/2021;
- No increase be applied for the Secondary Waste charge since Council's resolution on 23 May 2019 (Ref: D2019/07296);
- No increase in the Commercial Waste Disposal charge of $145.45 per tonne (ex GST);
- The C & I rate of $135.00 per tonne (ex GST) remains unchanged for 2020/2021;
- The C & I Bulk Verge collection rate of $150.00 per tonne (ex GST) remains unchanged for 2020/2021.
- Class III Contaminated Waste charge of $147.00 per tonne (ex GST) remains unchanged for 2020/2021.
- The interim FOGO rate of $88.50 per tonne (ex GST), inclusive of the $3.50 per tonne (ex GST) Waste Education Levy, for member Councils remains unchanged for 2020/2021;
- The rate of $52.73 per tonne (ex GST) remains unchanged for member Councils uncontaminated greenwaste disposed at the Hazelmere site;
- The rate for the sale of Premium Recycled Wood Chip has increased from $44.55 per tonne/$9.09 per m^3 (ex GST) to $64.55 per tonne/ $13.18 per m^3 (ex GST).
- The rate for the sale of Wood Chip (fines) has increased from $62.41 per tonne/$13.73 per m^3 (ex GST) to $72.27 per tonne/$15.91 per m^3.
- The rate of $66.50 per tonne (ex GST) remains unchanged for Commercial uncontaminated greenwaste disposed at the Hazelmere site;
- Mattress disposal charges have been increased from $16.36 (exc. GST) per mattress for member council residents and charitable organisations and from $25.46 (exc. GST) for commercial clients to $27.50 per mattress (exc. GST);
- The Regional Services consulting rates for 2020/2021 to remain unchanged;

Item 13.1 continued

Key Budget Assumptions (continued)

- Increased insurance premiums have been applied in 2020/2021 for property (10%), plant and equipment (5%) and liability (5%);
- The interest rate for term deposit investments for the 2020/2021 financial year is budgeted at 1.14% per annum;
- The Wood Waste to Energy facility has been budgeted for 6 months of operations commencing January 2021; and
- The funding for Regional Services projects is based on the schedules used in the Regional Services Funding Program presented to Council at its meeting held on 5 December 2019 (Ref: D2019/17869).

Tonnages - (page 38 of 77 of the attachment)

Budgeted total tonnages for 2020/2021 of 248,616 tonnes is above the 2019/2020 forecast of 242,988 tonnes and the 2019/2020 budget of 242,663 tonnes.

Class IV tonnages which have been budgeted at 5,000 tonnes for 2020/2021. This is the same as the 2019/2020 forecast of 5,000 tonnes and the 2019/2020 budget of 5,000 tonnes.

FOGO tonnages have been budgeted at 13,207 for 2020/2021 and represents tonnages to be received from the Town of Bassendean and the City of Bayswater as part of the FOGO Trial project.

	Actual 2017/2018	**Actual 2018/2019**	**Budget 2019/2020**	**Forecast 2019/2020**	**Budget 2020/2021**
Class II & III	160,404	215,230	224,128	226,748	223,593
Class IV & V	1	191	5,100	5,000	5,000
Greenwaste	10,479	10,067	12,135	11,240	6,816
FOGO	0	0	1,300	0	13,207
Total	**170,884**	**225,488**	**242,663**	**242,988**	**248,616**

Disposal Fees and Charges - (pages 30-34 of 77)

The member Council disposal charge for Class III waste for 2020/2021 has not been increased from the 2019/2020 rate of $181.50 per tonne (ex GST).

EMRC Consulting Fees - (page 35 of 77)

No increase in the Regional Services consulting rates has been proposed for 2020/21/2020.

EMRC Administration Fees and Charges - (page 36 of 77)

No increase in the photocopier charges has been proposed for 2020/2021.

Statement of Comprehensive Income - (pages 2-3 of 77)

The budgeted *"Net Result"* is a surplus of $5,627,514 for 2020/2021 compared with a budgeted surplus of $8,758,333 for 2019/2020 and a forecast surplus of $7,856,460 (before distributions to member councils of $18,789,200)

Also provided is a Statement of Comprehensive Income by (Local Government) Program.

Item 13.1 continued

Staffing Levels

As part of the budget development, the following six (6) new positions have been identified in the 2020/2021 budget:

- 1 x Minute Taker - A proposed dedicated minute taker for Council and Committee meetings to compile minutes of meetings as well as providing support for the compiling of agendas.

- 4 x Production (Process) Operators and 1 x Electrician/Operator - Provision made for the staffing of the Wood Waste to Energy (WWtE) facility expected to be commissioned in the second part of the 2020/2021 financial year.

These new positions identified will not be filled automatically and will need to be supported by a business case at the appropriate time.

Staff Remuneration Structure

No increase in staff remuneration has been budgeted in 2020/2021.

Capital Works - (pages 71-77 of 77)

The total proposed Capital Works expenditure for 2020/2021 is $24,066,114 which includes carried forward capital expenditure of $7,400,284. This compares with the 2019/2020 budgeted expenditure of $26,940,712 and the 2019/2020 forecast expenditure of $19,918,069.

Major capital expenditure items for 2020/2021 including carry forwards are:

• Construction of Class III Cell (Stage 16) - Red Hill Waste Management Facility.	$3,746,002
• Install Power Supply to Lots 8, 9 & 10 - Red Hill Waste Management Facility	$2,500,000
• Purchase Waste Management Land	$2,235,000
• Purchase/Replace Plant - Red Hill Waste Management Facility ($26,025 carried forward from 2019/2020).	$1,935,000
• Develop Lots 8, 9 & 10 For Future Waste Activities - Red Hill Waste Management Facility.	$1,787,961
• Liquid Waste Project Infrastructure - Red Hill Waste Management Facility ($1,550,000 carried forward from 2019/2020).	$1,650,000
• Resource Recovery Park - Wood Waste to Energy Building, Infrastructure, Plant and Equipment.	$1,551,750
• Construct and Commission Resource Recovery Park - Site/Administration Office ($800,000 carried forward from 2019/2020).	$800,000
• Construct and Commission Resource Recovery Park - Site Workshop ($600,000 carried forward from 2019/2020).	$600,000
• Purchase/Replace Plant - Hazelmere ($100,000 carried forward from 2019/2020).	$595,000
• Liquid Waste Project Plant - Red Hill Waste Management Facility ($450,000 carried forward from 2019/2020).	$550,000
• Purchase/Replace Minor Plant and Equipment - Red Hill Waste Management Facility ($100,077 carried forward from 2019/2020).	$525,000
• Construct and Commission Resource Recovery Park - Community Reuse Store ($500,000 carried forward from 2019/2020).	$500,000

Item 13.1 continued

Capital Works (continued)

- Purchase Information Technology and Communications Equipment - Ascot Place ($80,000 carried forward from 2019/2020). $405,000
- Construct Leachate and Stormwater Infrastructure and Siltation Ponds - Red Hill Waste Management Facility ($200,000 carried forward from 2019/2020). $400,000
- Purchase/Replace Vehicles - Ascot Place/Red Hill/Hazelmere $329,000
- Capital Improvements - Ascot Place Administration Building ($155,000 carried forward from 2019/2020). $308,000
- Construct and Commission Resource Recovery Park - Site Infrastructure ($300,000 carried forward from 2019/2020). $300,000

Statement of Cash Flows - (page 5 of 77)

The format of the Statement of Cash Flows separates "*Normal Operating Activities*" from Resource Recovery activities.

The budgeted net cash provided by normal operating activities is $7,549,581. This represents a decrease of $1,466,215 when compared with the 2019/2020 budget and a decrease of $711,087 compared with the forecast position in 2019/2020.

Municipal Cash and Restricted Investments (Reserves) - (pages 6-9 of 77)

The cash and investments (Municipal and Restricted Investments) as at 30 June 2021 has been forecast to be $67,742,491 compared with the forecast cash and investments as at 30 June 2020 of $79,435,085.

The overall decrease year on year in budgeted cash (Municipal and Restricted Investments) is attributable to the capital expenditure exceeding the net budgeted operational cash flow during the 2020/2021 financial year. Funds have been set aside in Reserves and will be utilised in accordance with the budgeted expenditure.

Approximately 63.33% of total cash and restricted investments budgeted for 30 June 2021 will be held in the Secondary Waste Reserve ($42,903,335) to fund the development of Resource Recovery Projects. Other restricted cash investments will be used to fund future capital works projects including:

- Major plant replacements at the Red Hill and Hazelmere Waste Management Facilities;
- Post closure Site Rehabilitation and Environmental Monitoring at Red Hill Waste Management Facility; and
- Future Class III and Class IV cell construction.

Reporting Requirements

It is a requirement of the *Local Government (Financial Management) Regulations 1996 - Regulation 34(5)* that a local government is to establish and adopt materiality levels either as a percentage and/or dollar value to be used in statements of financial activity for reporting variances.

Item 13.1 continued

Reporting Requirements (continued)

The concept of materiality is defined in the accounting standard, AASB 108 as:

> *"Omissions or misstatements of items are material if they could, individually or collectively, influence the economic decisions that users make on the basis of the financial statements. Materiality depends on the size and nature of the omission or misstatement judged in the surrounding circumstances. The size or nature of the item, or a combination of both, could be the determining factor."*

In determining whether the variance amount of an item is material, the variance is to be compared with the corresponding budgeted revenue and expense amount to the end of the month to which the statement of financial activity relates.

Since the 2015/2016 financial year Council has adopted 10% as the percentage, or a dollar value of $20,000, whichever is the greater to be used when reporting variances. It is recommended that for the 2020/2021 financial year the materiality percentage of 10%, or a dollar value of $20,000, whichever is the greater, be retained and adopted for reporting variances in the statements of financial activity.

Post Budget Preparation Event

There have been no post budget preparation events that will have a significant effect on the 2020/2021 draft budget.

STRATEGIC/POLICY IMPLICATIONS

Key Result Area 3 - Good Governance

3.3 To provide responsible and accountable governance and management of the EMRC
3.4 To continue to improve financial and asset management practices

FINANCIAL IMPLICATIONS

As detailed in the attachment to this report.

SUSTAINABILITY IMPLICATIONS

Nil

MEMBER COUNCIL IMPLICATIONS

Member Council	Implication Details
Town of Bassendean	As per budget implications
City of Bayswater	
City of Belmont	
City of Kalamunda	
Shire of Mundaring	
City of Swan	

Item 13.1 continued

ATTACHMENT(S)

Financial Statements - 2020/2021 Annual Budget (Ref: D2020/11674)

VOTING REQUIREMENT

Absolute Majority

At the AC meeting held on 11 June 2020, Cr Boyd put forward an alternate recommendation to withdraw particular items from the draft budget.

Alternate Recommendation(s)

That:

1. The Audit Committee endorses the EMRC 2020/2021 Annual Budget, *subject to the following changes:*
   - *The following items are to be withdrawn and be brought back to Council for its consideration at a future meeting of Council.*
     - *Install power supply to Lots 8, 9 and 10*
     - *Construct and Commission Resource Recovery Park - Site / Admin Office*
     - *Construct and Commission Resource Recovery Park - Site Workshop*
     - *Construct and Commission Resource Recovery Park - Community Reuse Store*
   - *The following items to be withdrawn and reconsidered in the following financial year 2021/2022*
     - *Purchase Artworks*
2. The EMRC 2020/2021 Annual Budget be referred to Council for adoption at its 18 June 2020 meeting.

Cr Powell seconded the alternate recommendation.

Cr Boyd exercised her right as the mover and spoke to the motion. She provided the rationale for the alternate recommendation that some of the capital items for projects required additional information to be provided before budget provision can be allocated to them and the purchase of art works due to the current situation is proposed to be deferred to the following financial year.

Cr Powell exercised her right as the seconder and spoke to the motion.

Debate ensued, alternating between those against and those for the motion.

Crs Jeans, Hamilton and Clarke spoke against the alternate recommendation.

Cr Congerton spoke for the alternate recommendation.

Cr Boyd exercised her right of reply.

With debate completed the Chairman put the alternate recommendation to the vote.

Item 13.1 continued

Alternate Recommendation(s)

That:

1. The Audit Committee endorses the EMRC 2020/2021 Annual Budget, *subject to the following changes:*
    - *The following items are to be withdrawn and be brought back to Council for its consideration at a future meeting of Council.*
        - *Install power supply to Lots 8, 9 and 10*
        - *Construct and Commission Resource Recovery Park - Site / Admin Office*
        - *Construct and Commission Resource Recovery Park - Site Workshop*
        - *Construct and Commission Resource Recovery Park - Community Reuse Store*
    - *The following items to be withdrawn and reconsidered in the following financial year 2021/2022*
        - *Purchase Artworks*

2. The EMRC 2020/2021 Annual Budget be referred to Council for adoption at its 18 June 2020 meeting.

AC RESOLUTION(S)

MOVED CR BOYD SECONDED CR POWELL

THAT:

1. THE AUDIT COMMITTEE ENDORSES THE EMRC 2020/2021 ANNUAL BUDGET, *SUBJECT TO THE FOLLOWING CHANGES:*
    - *THE FOLLOWING ITEMS ARE TO BE WITHDRAWN AND BE BROUGHT BACK TO COUNCIL FOR ITS CONSIDERATION AT A FUTURE MEETING OF COUNCIL.*
        - *INSTALL POWER SUPPLY TO LOTS 8, 9 AND 10*
        - *CONSTRUCT AND COMMISSION RESOURCE RECOVERY PARK - SITE / ADMIN OFFICE*
        - *CONSTRUCT AND COMMISSION RESOURCE RECOVERY PARK - SITE WORKSHOP*
        - *CONSTRUCT AND COMMISSION RESOURCE RECOVERY PARK - COMMUNITY REUSE STORE*
    - *THE FOLLOWING ITEMS TO BE WITHDRAWN AND RECONSIDERED IN THE FOLLOWING FINANCIAL YEAR 2021/2022*
        - *PURCHASE ARTWORKS*

2. THE EMRC 2020/2021 ANNUAL BUDGET BE REFERRED TO COUNCIL FOR ADOPTION AT ITS 18 JUNE 2020 MEETING.

CARRIED BY CASTING VOTE OF THE AC CHAIRMAN 4/3
Crs Jeans, Hamilton, Clarke Against

Item 13.1 continued

The following Audit Committee recommendation(s) were dealt with separately at the Audit Committee held on 11 June 2020.

AC RECOMMENDATION(S)

MOVED CR BOYD SECONDED CR POWELL

That:

1. Council, by absolute majority, in accordance with section 6.2(1) of the *Local Government Act 1995* and *Local Government (Financial Management) Regulations 1996*, adopts the EMRC 2020/2021 Annual Budget and supporting schedules which have been prepared in compliance with the Australian Accounting Standards *as amended with the changes as resolved by the Audit Committee*.

CARRIED BY CASTING VOTE OF THE AC CHAIRMAN 4/3
Crs Jeans, Hamilton, Clarke Against

AC RECOMMENDATION(S)

MOVED CR JEANS SECONDED CR BOYD

That:

2. For the 2020/2021 financial year a material variance percentage of 10% of the appropriate base, or a dollar value of $20,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.

CARRIED UNANIMOUSLY

AC RECOMMENDATION(S)

MOVED CR JEANS SECONDED CR BOYD

That:

3. In accordance with Regulation 33 of the *Local Government (Financial Management) Regulations 1996*, a copy of the 2020/2021 Annual Budget be submitted to the Department of Local Government, Sport and Cultural Industries, within 30 days of its adoption by Council.

CARRIED UNANIMOUSLY

At the Ordinary Meeting of Council held 18 June 2020, the above Audit Committee recommendations were lost 6/6 as an absolute majority was required.

Item 13.1 continued

At the same meeting, in accordance with Clause 4.18 of the *EMRC Standing Orders Local Law 2013*, Cr Congerton, has given notice of his intention to move the Audit Committee recommendations at the next meeting of Council.

RECOMMENDATION(S)

That:

1. Council, by absolute majority, in accordance with section 6.2(1) of the *Local Government Act 1995* and *Local Government (Financial Management) Regulations 1996*, adopts the EMRC 2020/2021 Annual Budget and supporting schedules which have been prepared in compliance with the Australian Accounting Standards *as amended with the changes as resolved by the Audit Committee*.
2. For the 2020/2021 financial year a material variance percentage of 10% of the appropriate base, or a dollar value of $20,000, whichever is the greater, be adopted for reporting variances in the statements of financial activity.
3. In accordance with Regulation 33 of the *Local Government (Financial Management) Regulations 1996*, a copy of the 2020/2021 Annual Budget be submitted to the Department of Local Government, Sport and Cultural Industries, within 30 days of its adoption by Council.

COUNCIL RESOLUTION(S)

MOVED CR SECONDED CR

FINANCIAL STATEMENTS

2020/2021
BUDGET

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDING 30 JUNE 2021

	NOTE	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
REVENUE				
User Charges	5	34,838,183	34,704,733	35,838,110
Special Charges	5	442,603	460,285	482,683
Secondary Waste Charge	5	4,756,004	4,997,380	4,738,691
Contributions		563,447	521,955	423,955
Operating Grants		525,000	336,929	415,000
Interest Investments Earnings	8	1,874,959	2,122,569	1,099,974
Reimbursements		790,309	1,136,939	1,060,390
Other		3,631,859	1,961,806	2,440,311
Proceeds from Sale of Assets		205,000	301,795	275,000
TOTAL REVENUE		**47,627,364**	**46,544,391**	**46,774,114**
EXPENSES				
Salary Expenses		10,685,148	9,434,326	10,801,281
Contract Expenses		5,556,845	5,513,981	5,627,716
Material Expenses		1,189,744	1,350,152	1,555,489
Fuel Expenses		735,688	821,688	827,183
Utility Expenses		356,225	349,814	356,911
Insurance Expenses		313,951	622,420	318,484
Provision Expenses		236,821	239,956	900,658
Miscellaneous Expenses		15,677,379	15,893,022	15,797,844
Depreciation Expenses		5,426,921	4,939,128	5,562,697
Costs Allocated		(1,463,690)	(668,391)	(854,401)
Carrying Amount of Assets Disposed Of		153,999	191,835	252,738
TOTAL EXPENSES		**38,869,031**	**38,687,931**	**41,146,600**
NET RESULT BEFORE OTHER COMPREHENSIVE INCOME		**8,758,333**	**7,856,460**	**5,627,514**
OTHER COMPREHENSIVE INCOME				
FOGO Contribution to Member Councils		0	(13,789,200)	0
Dividend Distribution to Member Councils		0	(5,000,000)	0
TOTAL OTHER COMPREHENSIVE INCOME		**0**	**(18,789,200)**	**0**
NET RESULT		**8,758,333**	**(10,932,740)**	**5,627,514**

STATEMENT OF COMPREHENSIVE INCOME BY PROGRAM
FOR THE YEAR ENDING 30 JUNE 2021

	NOTE	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
REVENUE				
General Purpose Funding		1,874,959	2,122,569	1,099,974
Governance		76,650	91,794	122,650
Community Amenities		44,457,308	42,964,606	44,257,535
Other Property and Services		1,013,447	1,063,627	1,018,955
TOTAL REVENUE		**47,422,364**	**46,242,596**	**46,499,114**
EXPENSES				
Governance		1,080,394	443,639	912,930
Community Amenities		34,815,293	33,758,943	35,450,025
Other Property and Services		2,819,345	4,293,514	4,530,907
TOTAL EXPENSES		**38,715,032**	**38,496,096**	**40,893,862**
INCREASE / (DECREASE)		**8,707,332**	**7,746,500**	**5,605,252**
DISPOSAL OF ASSETS				
Proceeds from Sale of Assets		205,000	301,795	275,000
Less Carrying Amount of Assets Disposed Of		(153,999)	(191,835)	(252,738)
PROFIT / (LOSS) ON DISPOSALS	9	**51,001**	**109,960**	**22,262**
NET RESULT BEFORE OTHER COMPREHENSIVE INCOME		**8,758,333**	**7,856,460**	**5,627,514**
OTHER COMPREHENSIVE INCOME				
FOGO Contribution to Member Councils		0	(13,789,200)	0
Dividend Distribution to Member Councils		0	(5,000,000)	0
TOTAL OTHER COMPREHENSIVE INCOME		**0**	**(18,789,200)**	**0**
NET RESULT		**8,758,333**	**(10,932,740)**	**5,627,514**

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2021

	NOTE	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
CURRENT ASSETS				
Cash and Cash Equivalents	4(i)	90,373,880	79,435,085	67,742,491
Investments		0	0	0
Trade and Other Receivables		2,426,402	2,716,470	2,716,470
Inventories		29,845	54,739	54,739
Other Assets		21,377	42,555	42,555
TOTAL CURRENT ASSETS		**92,851,504**	**82,248,849**	**70,556,255**
CURRENT LIABILITIES				
Trade and Other Payables		3,604,991	5,541,725	5,541,725
Provisions		1,600,159	1,646,535	1,676,448
TOTAL CURRENT LIABILITIES		**5,205,150**	**7,188,260**	**7,218,173**
NET CURRENT ASSETS		**87,646,354**	**75,060,589**	**63,338,082**
NON CURRENT ASSETS				
Land		50,570,000	50,570,000	52,805,000
Buildings		10,683,789	9,307,706	15,446,240
Structures		27,371,536	23,390,925	30,764,213
Plant		19,411,090	16,825,954	18,788,644
Equipment		918,978	583,198	1,080,598
Furniture and Fittings		124,441	164,531	208,299
Work in Progress		11,954,052	13,411,330	13,411,330
TOTAL NON CURRENT ASSETS		**121,033,886**	**114,253,644**	**132,504,324**
NON CURRENT LIABILITIES				
Provisions		4,040,109	4,733,373	5,634,031
TOTAL NON CURRENT LIABILITIES		**4,040,109**	**4,733,373**	**5,634,031**
NET ASSETS		**204,640,131**	**184,580,860**	**190,208,375**
EQUITY				
Accumulated Surplus		119,546,892	115,706,375	127,537,836
Reserves		85,093,239	68,874,485	62,670,539
TOTAL EQUITY		**204,640,131**	**184,580,860**	**190,208,375**

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 30 JUNE 2021

	NOTE	BUDGET 2019/2020	FORECAST 2019/2020	BUDGET 2020/2021
		$	$	$
CASH FLOWS FROM NORMAL OPERATING				
Cash receipts in the course of normal operations		39,508,088	39,728,297	39,779,664
Cash payments in the course of normal operations		(30,762,292)	(31,729,629)	(32,400,083)
Interest receipts - Municipal Cash		270,000	262,000	170,000
Net Cash Provided by Normal Operating Activities	4(ii)	**9,015,796**	**8,260,668**	**7,549,581**
CASH FLOWS FROM OTHER OPERATING				
Resource Recovery				
Cash receipts from secondary waste charge		4,756,004	4,997,380	4,738,691
Cash receipts from resource recovery project		1,661,312	88,050	1,832,035
Cash payments for resource recovery project		(2,637,373)	(2,263,873)	(2,951,761)
Interest receipts - secondary waste restricted		1,007,893	1,173,378	581,000
Other Activities				
Interest receipts - other restricted investments		597,066	687,191	348,974
FOGO Contribution to Member Councls		0	(13,789,200)	0
Divident Distributon to Member Councls		0	(5,000,000)	0
Net Cash Provided by Other Operating Activities	4(ii)	**5,384,902**	**(14,107,074)**	**4,548,939**
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash receipts from sale of property, plant and		205,000	301,795	275,000
Cash payments for property, plant and equipment		(26,940,712)	(19,918,069)	(24,066,114)
Net Cash Provided by Investing Activities		**(26,735,712)**	**(19,616,274)**	**(23,791,114)**
CASH FLOWS FROM FINANCE ACTIVITIES				
Cash receipts from sale of investments		0	0	0
Net Cash Used in Financing Activities		**0**	**0**	**0**
SUMMARY OF CASH FLOWS				
Cash at the beginning of the year		102,708,894	104,897,765	79,435,085
Net Increase (Decrease) in Cash Held		(12,335,014)	(25,462,680)	(11,692,594)
Cash at the end of the year	4(i)	**90,373,880**	**79,435,085**	**67,742,491**

BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2021

	NOTE	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Municipal Fund (Cash and Investment)				
Opening Balance		9,578,800	12,750,112	9,570,331
Transfer to Restricted Investments		(13,495,996)	(12,174,968)	(10,990,235)
Transfer from Restricted Investments		22,135,083	36,318,436	18,089,768
Transfer to/from Municipal Investments		0	0	0
Interest on Municipal Funds		270,000	262,000	170,000
Payments and Receipts		(14,209,973)	(27,585,249)	(12,792,594)
Movement in Accrued Interest		0	0	0
Closing Balance		**4,277,914**	**9,570,331**	**4,047,270**
Plant and Equipment Reserve				
Opening Balance		2,582,821	1,937,863	280,702
Transfer to Restricted Investments		5,329,111	5,182,609	3,612,668
Transfer from Restricted Investments		(7,375,276)	(6,878,977)	(3,639,000)
Interest on Restricted Investments		27,858	39,207	12,750
Closing Balance		**564,514**	**280,702**	**267,120**
Site Rehabilitation Reserve				
Opening Balance		2,703,956	2,709,862	2,912,029
Transfer to Restricted Investments		146,500	147,339	580,627
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		50,075	54,828	32,600
Closing Balance		**2,900,531**	**2,912,029**	**3,525,256**
Future Development Reserve				
Opening Balance		20,214,599	20,180,980	16,851,075
Transfer to Restricted Investments		1,261,778	0	0
Transfer from Restricted Investments		0	(3,738,222)	(4,494,000)
Interest on Restricted Investments		384,905	408,317	215,500
Closing Balance		**21,861,282**	**16,851,075**	**12,572,575**
Environmental Monitoring Reserve				
Opening Balance		1,092,610	1,098,527	1,211,591
Transfer to Restricted Investments		90,321	90,838	320,031
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		20,514	22,226	13,550
Closing Balance		**1,203,445**	**1,211,591**	**1,545,172**

BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2021

	NOTE	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Environmental Insurance Reserve				
Opening Balance		37,494	37,510	44,569
Transfer to Restricted Investments		45,000	45,000	50,000
Transfer from Restricted Investments		(20,685)	(38,700)	(37,801)
Interest on Restricted Investments		887	759	500
Closing Balance		**62,696**	**44,569**	**57,268**
Risk Management Reserve				
Opening Balance		15,187	15,192	15,499
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		274	307	200
Closing Balance		**15,461**	**15,499**	**15,699**
Class IV Cell Reserve				
Opening Balance		603,682	602,871	644,666
Transfer to Restricted Investments		59,597	59,597	58,429
Transfer from Restricted Investments		(450,000)	(30,000)	0
Interest on Restricted Investments		7,312	12,198	7,200
Closing Balance		**220,591**	**644,666**	**710,295**
Regional Development Reserve				
Opening Balance		312,464	312,586	318,911
Transfer to Restricted Investments		165,000	0	0
Transfer from Restricted Investments		(7,729)	0	0
Interest on Restricted Investments		7,065	6,325	3,600
Closing Balance		**476,800**	**318,911**	**322,511**
Secondary Waste Reserve				
Opening Balance		58,225,219	57,994,036	43,506,609
Transfer to Restricted Investments		4,756,004	4,997,380	4,738,691
Transfer from Restricted Investments		(9,307,041)	(20,658,185)	(5,922,965)
Interest on Restricted Investments		1,007,893	1,173,378	581,000
Closing Balance		**54,682,075**	**43,506,609**	**42,903,335**

BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2021

	NOTE	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Class III Cells Reserve				
Opening Balance		6,028,612	6,031,536	2,821,212
Transfer to Restricted Investments		1,620,061	1,641,994	1,606,876
Transfer from Restricted Investments		(4,974,352)	(4,974,352)	(3,996,002)
Interest on Restricted Investments		79,227	122,034	50,600
Closing Balance		**2,753,548**	**2,821,212**	**482,686**
Long Service Leave - Restricted Asset				
Opening Balance		962,541	960,622	990,270
Transfer to Restricted Investments		22,624	10,211	22,913
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		17,562	19,437	11,500
Closing Balance		**1,002,727**	**990,270**	**1,024,683**
Building Refurbishment Reserve				
Opening Balance		76,910	76,706	78,259
Transfer to Restricted Investments		0	0	0
Transfer from Restricted Investments		0	0	0
Interest on Restricted Investments		1,387	1,553	1,000
Closing Balance		**78,297**	**78,259**	**79,259**
Cash and Investments at the end of the Year		**90,099,880**	**79,245,723**	**67,553,129**
Add Accrued Interest - Restricted Assets		274,000	189,362	189,362
Cash and Investments as per Statement of Financial Position		**90,373,880**	**79,435,085**	**67,742,491**

BUDGETED STATEMENT OF CASH MOVEMENTS
FOR THE YEAR ENDING 30 JUNE 2021

	NOTE	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
SUMMARY				
MUNICIPAL FUND (CASH AND INVESTMENTS)				
Opening Balance		9,578,800	12,750,112	9,570,331
Transfer to Restricted Investments		(13,495,996)	(12,174,968)	(10,990,235)
Transfer from Restricted Investments		22,135,083	36,318,436	18,089,768
Interest on Municipal Funds		270,000	262,000	170,000
Payments and Receipts		(14,209,973)	(27,585,249)	(12,792,594)
Movement in Accrued Interest		0	0	0
Closing Balance	4(i)	**4,277,914**	**9,570,331**	**4,047,270**
RESTRICTED INVESTMENTS				
Opening Balance		92,856,094	91,958,291	69,675,392
Transfer to Restricted Investments		13,495,996	12,174,968	10,990,235
Transfer from Restricted Investments		(22,135,083)	(36,318,436)	(18,089,768)
Interest on Restricted Investments		1,604,959	1,860,569	930,000
Closing Balance		**85,821,966**	**69,675,392**	**63,505,859**
Sub Total		**90,099,880**	**79,245,723**	**67,553,129**
Less Unrealised Losses from change in fair value of investments		0	0	0
Add Accrued Interest - Restricted Assets		274,000	189,362	189,362
Cash and Investments as per Statement of Financial Position		**90,373,880**	**79,435,085**	**67,742,491**

NET CURRENT ASSETS CARRIED FORWARD
FOR THE YEAR ENDING 30 JUNE 2021

	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
NET CURRENT ASSETS REPRESENTED BY			
CURRENT ASSETS			
Cash at Bank - Unrestricted	4,277,914	9,570,331	4,047,270
Receivables	2,426,402	2,716,470	2,716,470
Inventory	29,845	54,739	54,739
Prepayments	21,377	42,555	42,555
	6,755,538	12,384,095	6,861,034
LESS: CURRENT LIABILITIES			
Creditors	3,604,991	5,541,725	5,541,725
Current Provisions	1,600,159	1,646,535	1,676,448
	5,205,150	7,188,260	7,218,173
(DEFICIT) SURPLUS - OTHER FUNDS	**1,550,388**	**5,195,835**	**(357,139)**
ADD BALANCE OF NET RESTRICTED INVESTMENTS	86,095,966	69,864,754	63,695,221
ESTIMATED NET CURRENT ASSET POSITION	**87,646,354**	**75,060,589**	**63,338,082**

BUDGET NOTES

2020/2021
BUDGET

1. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies which have been adopted in the preparation of this financial report are presented below and have been consistently applied unless stated otherwise:

Basis of Preparation

The financial report is a general purpose financial report which has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities), Australian Accounting Interpretations, other authoritative pronouncements of the Australian Accounting Standards Board, the *Local Government Act 1995* and accompanying regulations.

Except for cash flow information, the report has also been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

The Local Government Reporting Entity

All funds through which the Council controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between Funds) have been eliminated.

(a) Trust Funds

Any monies held in the Trust Fund, which Council holds in a custodian role, are excluded from the Financial Report.

The EMRC currently does not hold any trust fund monies.

(b) Cash and Cash Equivalents

Cash and cash equivalents in the Statement of Financial Position comprise cash at bank and in hand and short-term deposits that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

For the purposes of the Statement of Cash Flows, cash and cash equivalents consist of cash and cash equivalents as defined above, net of outstanding bank overdrafts. Bank overdrafts, where applicable, are included as short-term borrowings in current liabilities on the Statement of Financial Position.

The EMRC currently does not hold any bank overdrafts.

(c) Fixed Assets

Each class of fixed assets within either property, plant and equipment or infrastructure, is carried at cost or fair value as indicated less, where applicable, any accumulated depreciation and impairment losses.

Mandatory Requirements to Revalue Non-Current Assets

In accordance with *Local Government (Financial Management) Regulations 1996 r.17A(4),* the Council is required to revalue an asset within a period of 3 years but no more than 5 years after the day on which the asset was last valued or revalued.

The EMRC has elected to undertake the asset revaluations on its assets on a 4 year rotational cycle commencing 2018/2019 (Year 1) as follows:

- Year 1 - *No revaluations to be undertaken;*
- Year 2 - Plant and Equipment;
- Year 3 - Land and Buildings and Infrastructure; and
- Year 4 - Art Works.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(c) Fixed Assets

Initial Recognition and Measurement between Mandatory Revaluation Dates

All assets are initially recognised at cost where the fair value of the asset at date of acquisition is equal to or above $5,000. All assets are subsequently revalued in accordance with the mandatory measurement framework detailed above.

In relation to this initial measurement, cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost on non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overheads.

Individual assets acquired between initial recognition and the next revaluation of the asset class in accordance with the mandatory measurement framework detailed above, are carried at cost less accumulated depreciation as management believed this approximates fair value. They will be subject to subsequent revaluation at the next anniversary date in accordance with the mandatory measurement framework detailed above.

Revaluation

Increases in the carrying amount arising on revaluation of assets are credited to a revaluation surplus in equity. Decreases that offset previous increases of the same asset are recognised against revaluation surplus directly in equity. All other decreases are recognised in profit or loss.

Land Under Control

In accordance with *Local Government (Financial Management) Regulations 1996 r.16(a),* the Council is required to include as an asset (by 30 June 2013), Crown Land operated by the local government as a golf course, showground, racecourse or other sporting or recreational facility of State or regional significance.

The Council does not have any crown land which comes under this regulation.

Land Under Roads

In Western Australia, all land under roads is Crown land, the responsibility for managing which, is vested in the local government.

Effective as at 1 July 2008, Council elected not to recognise any value for land under roads acquired on or before 30 June 2008. This accords with the treatment available in Australian Accounting Standard AASB 1051 *Land Under Roads* and the fact *Local Government (Financial Management) Regulations 1996 r.16 (a)(i)* prohibits local governments from recognising such land as an asset.

In respect of land under roads acquired on or after 1 July 2008, as detailed above, *Local Government (Financial Management) Regulations 1996 r.16(a)(i)* prohibits local governments from recognising such land as an asset.

Whilst such treatment is inconsistent with the requirements of AASB 1051, *Local Government (Financial Management) Regulations 1996 r.4(2)* provides, in the event of such an inconsistency, the *Local Government (Financial Management) Regulations* prevail.

Consequently, any land under roads acquired on or after 1 July 2008 is not included as an asset of the Council.

The EMRC does not hold any land under roads.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(c) Fixed Assets (continued)

Depreciation

The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

When an item of property, plant and equipment is revalued, any accumulated depreciation at the date of the revaluation is treated in one of the following ways:

a) Restated proportionately with the change in the gross carrying amount of the asset so that the carrying amount of the asset after revaluation equals its revalued amount; or
b) Eliminated against the gross carrying amount of the asset and the net amount restated to the revalued amount of the asset.

Major depreciation rates used for each class of depreciable asset are:

• Buildings	0.20 - 32.00% (based on components)
• Structures	
General	0.56 - 18.10% (based on components)
Class Ill and IV Waste Cells	% of actual usage
• Plant	3.67 - 57.66%
• Furniture and fittings	5.97 - 33.33%
• Equipment	5.33 - 52.59%

The asset residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in the Statement of Comprehensive Income in the period in which they arise.

When revalued assets are disposed of, amounts included in the revaluation surplus relating to that asset are transferred to retained surplus.

Capitalisation Threshold

Expenditure on items of equipment under $5,000 are not capitalised. Rather, they are recorded on an asset inventory listing.

(d) Fair Value of Assets and Liabilities

When performing a revaluation, the Council uses a mix of both independent and management valuations using the following as a guide:

Fair Value is the price that Council would receive to sell the asset or would have to pay to transfer the liability, in an orderly (i.e. unforced) transaction between independent, knowledgeable and willing market participants at the measurement date.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Fair Value of Assets and Liabilities (continued)

As fair value is a market-based measure, the closest equivalent observable market pricing information is used to determine fair value. Adjustments to market values may be made having regard to the characteristics of the specific asset. The fair values of assets that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data.

Where possible, market information is extracted from either the principal market for the asset (i.e. the market with the greatest volume and level of activity for the asset) or, in the absence of such a market, the most advantageous market available to the entity at the end of the reporting period (i.e. the market that maximises the receipts from the sale of the asset after taking into account transaction costs and transport costs).

For non-financial assets, the fair value measurement also takes into account a market participant's ability to use the asset in its highest and best use or to sell it to another market participant that would use the asset in its highest and best use.

Fair Value Hierarchy

AASB 13 requires the disclosure of fair value information by level of the fair value hierarchy, which categorises fair value measurement into one of three possible levels based on the lowest level that an input that is significant to the measurement can be categorised into as follows:

Level 1
Measurements based on quoted prices (unadjusted) in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2
Measurements based on inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3
Measurements based on unobservable inputs for the asset or liability.

The fair value of assets and liabilities that are not traded in an active market are determined using one or more valuation techniques. These valuation techniques maximise, to the extent possible, the use of observable market data. If all significant inputs required to measure fair value are observable, the asset or liability is included in Level 2. If one or more significant inputs are not based on observable market data, the asset or liability is included in Level 3.

Valuation Techniques

The Council selects a valuation technique that is appropriate in the circumstances and for which sufficient data is available to measure fair value. The availability of sufficient and relevant data primarily depends on the specific characteristics of the asset or liability being measured. The valuation techniques selected by the Council are consistent with one or more of the following valuation approaches:

Market Approach
Valuation techniques that use prices and other relevant information generated by market transactions for identical or similar assets or liabilities.

Income Approach
Valuation techniques that convert estimated future cash flows or income and expenses into a single discounted present value.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(d) Fair Value of Assets and Liabilities (continued)

Cost Approach
Valuation techniques that reflect the current replacement cost of an asset at its current service capacity.

Each valuation technique requires inputs which reflect the assumptions that buyers and sellers would use when pricing the asset or liability, including assumptions about risks. When selecting a valuation technique, the Council gives priority to those techniques that maximise the use of observable inputs and minimise the use of unobservable inputs. Inputs that are developed using market data (such as publicly available information on actual transactions) and reflect the assumptions that buyers and sellers would generally use when pricing the asset or liability are considered observable, whereas inputs for which market data is not available and therefore are developed using the best information available about such assumptions are considered unobservable.

As detailed above, the mandatory measurement framework imposed by the *Local Government (Financial Management) Regulations 1996* requires, as a minimum, all assets carried at a revalued amount to be revalued in accordance with the regulatory framework.

(e) Intangible Assets

Easements
Regulation 16 of the *Local Government (Financial Management) Regulations 1996* requires easements to be recognised as assets. The EMRC does not have any easements.

(f) Rates

The EMRC does not levy rates. Accordingly, rating information as required under the *Local Government (Financial Management) Regulations 1996* has not been presented in this financial report.

(g) Grants, Donations and Other Contributions

Grants, donations and other contributions are recognised as revenues when the local government obtains control over the assets comprising the contributions.

Conditional grants and contributions income is recognised subject to conditions applicable to the use of such income. Expenditure of those monies has been made in the manner specified under the conditions upon which the EMRC received those monies.

(h) Trade and Other Payables

Trade and other payables represent liabilities for goods and services provided to the local government prior to the end of the financial year that are unpaid and arise when the local government becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured and are usually paid within 30 days of recognition.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(i) Impairment

In accordance with Australian Accounting Standards, the Council's assets, other than inventories, are assessed at each reporting date to determine whether there is any indication they may be impaired. Where such an indication exists, an estimate of the recoverable amount of the asset is made in accordance with AASB 136 'Impairment of Assets' and appropriate adjustments made.

An impairment loss is recognised whenever the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised immediately in profit or loss, unless the asset is carried at a revalued amount in accordance with another standard (e.g. *AASB 116 Property, Plant and Equipment*) whereby an impairment loss of a revalued asset is treated as a revaluation decrease in accordance with that other standard.

(j) Revenue Recognition

Waste Services
Revenue from waste services is recognised when the waste is received.

Generation of Gas Services
Revenue from the generation of gas services is recognised on an accrual basis. Proceeds from the sale of Renewable Energy Certificates are only recognised when the certificates are sold.

Interest Income
Interest income is recognised on an accrual basis.

Sale of Goods and Disposal of Assets
Revenue from the sale of goods and disposal of other assets is recognised when the Council has passed control of the goods or other assets to the buyer.

Rendering of Services
Revenue from the provision of services is recognised on an accrual basis.

Royalties
Royalty revenue is recognised on an accrual basis.

(k) Inventories

General
Inventories are valued at the lower of cost and net realisable value. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land Held for Resale
Land purchased for development and/or resale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development and interest incurred on the financing of that land during its development. Interest and holding charges incurred after development is complete are recognised as expenses.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(l) Goods and Services Tax

In accordance with recommended practice, revenues, expenses and assets capitalised are stated net of any GST recoverable. Receivables and payables in the Statement of Financial Position are stated inclusive of applicable GST. The net amount of GST recoverable from, or payable to the ATO is included with receivables or payables in the Statement of Financial Position.

Cash flows are included in the Statement of Cash Flows on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the taxation authority is classified as operating cash flows.

(m) Provisions

Provisions are recognised when: The Council has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

Provisions are measured using the best estimate of the amounts required to settle the obligations at the end of the reporting period.

(n) Provision for Site Rehabilitation

A provision for the future costs associated with closing and restoring the landfill is recognised as liabilities within the financial accounts. The nature of work planned by Council includes cell capping, landform reconstruction, dismantling of site operating facilities and implementation of a revegetation plan to suit the final land use. The provision is based on the future value of the estimated current costs, determined on a discounted basis.

Increments in the provision are calculated annually based on the change in the net present value of the future cash outflows of costs for site rehabilitation (unwinding of the discount rate).

As per the independent engineers report from June 2015, the present value for the rehabilitation of the site has been calculated to be $6,647,080 and has been deemed sufficient for post closure management purposes. This value will be reviewed on a five yearly cycle and is now due to be reviewed for implementation in the 2019/2020 Annual Financial Report.

The costs are measured using the best estimate of the amounts required and is reassessed internally on an annual basis with an independent review being undertaken on a five year cycle.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(o) Provision for Environmental Monitoring

A provision for the future costs associated with closing and restoring the landfill is recognised as liabilities within the financial accounts. The nature of work planned by Council includes monitoring of groundwater, surface water, leachate and landfill gas generation. The cost is based on estimated current costs, determined on a non-discounted basis.

Increments in the provision are calculated annually based on the change in the net present value of the future cash outflows of costs for environmental monitoring (unwinding of the discount rate).

As per the independent engineers report from June 2015, the present value for the environmental monitoring of the site has been calculated to be $3,760,000 and has been deemed sufficient for post closure management purposes. This value will be reviewed on a five yearly cycle and is now due to be reviewed for implementation in the 2019/2020 Annual Financial Report.

The provision is measured using the best estimate of the amounts required and is reassessed internally on an annual basis with an independent review being undertaken on a five year cycle.

(p) Borrowing Costs

Borrowing costs are recognised as an expense when incurred except where they are directly attributable to the acquisition, construction or production of a qualifying asset. Where this is the case, they are capitalised as part of the cost of the particular asset.

(q) Critical Accounting Estimates

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances. The results of this experience and other factors combine to form the basis of making judgements about carrying values of assets and liabilities not readily apparent from other sources. Actual results may differ from these estimates.

(r) Trade and Other Receivables

Trade and other receivables include amounts due from member Councils and non-members for unpaid fees and charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business.

Trade receivables are recognised at original invoice amount less any allowances for uncollectable amounts (i.e. impairments).

Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Trade and other receivables are held with the objective to collect the contractual cashflows and therefore measures them subsequently at amortised cost using the effective interest rate method.

Collectability of trade receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(s) Employee Entitlements

The provisions for employee benefits relate to amounts expected to be paid for long service leave, annual leave, wages and salaries and are calculated as follows:

(i) Short-term Employee Benefits

Provision is made for the Council's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled. The Council's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the statement of financial position.

(ii) Other long-term Employee Benefits

Provision is made for employees' long service leave and annual leave entitlements not expected to be settled wholly within 12 months after the end of the annual reporting period in which the employees render the related service. Other long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations.

The Council's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Council does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions. The Council's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

(iii) Superannuation Fund

The Council contributes to the WA Local Government Superannuation Plan (LGSP) and other nominated funds for qualifying employees as per statutory requirements (9.50% for 2019/20). It also co-contributes to the LGSP and other nominated funds for full scheme members (5% for 2019/20). Contributions to defined contribution plans are recognised as an expense as they become payable.

(t) Rounding Of Amounts

All amounts shown in this annual financial report, other than the Schedule of Fees and Charges, are rounded to the nearest dollar. As a result of rounding, some minor reconciliation discrepancies may be present in the disclosures to the financial report.

(u) Comparative Figures

Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

(v) Budget Comparative Figures

Unless otherwise stated, the budget comparative figures shown in this annual financial budget relate to the original budget estimate for the relevant item of disclosure.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(w) Leases

Leases of property, plant and equipment, where substantially all the risks and benefits incidental to the ownership of the asset, but not legal ownership, are transferred to the Council, are classified as finance leases. Finance leases are capitalised recording an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual value. Leased assets are amortised over their estimated useful lives. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

The EMRC does not currently have any finance leases.

(x) Other Financial Assets

(i) Other Financial Assets at Amortised Cost

The Council classifies financial assets at amortised cost if both of the following criteria are met:

- The asset is held within a business model whose objective is to collect the contractual cashflows, and
- The contractual terms give rise to cash flows that are solely payments of principal and interest.

(ii) Financial Assets at Fair Value through Profit and Loss

The Council classifies the following financial assets at fair value through profit and loss:

- Debt investments which do not qualify for measurement at either amortised cost or fair value through other comprehensive income.
- Equity investments which the Council has not elected to recognise fair value gains and losses through other comprehensive income.

(y) Current and Non-Current Classification

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Council's operational cycle. In the case of liabilities where the Council does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months.

Inventories held for trading are classified as current even if not expected to be realised in the next 12 months except for land held for sale where it is held as non-current based on the Council's intentions to release for sale.

1. SIGNIFICANT ACCOUNTING POLICIES (Continued)

(z) Landfill Cells

There are three general components of cell construction:

- Cell excavation and development costs;
- Cell liner costs; and
- Cell capping costs.

All cell excavation and development costs and cell liner costs are capitalised and depreciated over the useful life of the cell based on the volumetric usage of the landfill cell air space during the year.

Cell capping costs are expensed as they occur as part of ongoing site rehabilitation.

2. PROGRAMS

The activities relating to the EMRC's programs reported on in the Operating Statement are as follows:

Governance

Records income and expenditure relating to the administration and operation of facilities and services to members of Council together with other administrative governance costs.

General Purpose Funding

Records interest revenue as well as other general purpose revenue.

Community Amenities

Records income and expenditure associated with the Class III cell, Class IV cell, weighbridge, and transfer station at the Red Hill Waste Management Facility, the Hazelmere Resource Recovery Park and the Coppin Road and Mathieson Road transfer stations.

Other Property and Services

Records income and expenditure for public works overheads, plant operation, materials, salaries and wages. It also records income and expenditure for the Environmental Service departments (incorporating various Environmental Projects), the operations of the Ascot Place activity, and income and expenditure relating to the Regional Development activity incorporating various projects.

3. RECONCILIATION OF RATES LEVIED

The EMRC does not levy rates therefore a Rate Setting Statement [*Local Government (Financial Management) Regulations 1996* : 22(1)(d) and 30(1)(c)] has not been prepared.

4. NOTES TO THE STATEMENT OF CASH FLOWS

(i) Reconciliation of Cash

For the purpose of the statement of cash flows, The EMRC considers cash to include cash on hand, cash at bank and bank term deposits. Cash at the end of the reporting period as shown in the statement of cash flows is as follows:

	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Cash - Unrestricted	4,277,914	9,570,331	4,047,270
Cash - Restricted	86,095,966	69,864,754	63,695,221
Total Cash	**90,373,880**	**79,435,085**	**67,742,491**

(ii) Reconcilliation of net cash used in operating activities to change in net assets arising from operations

	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Net Change in assets from operations	8,758,333	(10,932,740)	5,627,514
Write back Depreciation	5,426,921	4,939,128	5,562,697
Write back Provisions	236,821	239,956	900,658
Write back Accruals - Staff Entitlements	29,624	17,210	29,913
Write back (Profit)/Loss on sale of assets	(51,001)	(109,960)	(22,262)
Net cash from operating activities	**14,400,698**	**(5,846,406)**	**12,098,520**

(iii) Depreciation of Assets

Details of depreciation expenditure budgets for each program are as follows

	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Administration	333,695	263,456	353,844
Community Amenities	3,278,199	2,860,645	3,031,184
Other Property and Services	1,815,027	1,815,027	2,177,669
Total Depreciation all Programs	**5,426,921**	**4,939,128**	**5,562,697**

5. FEES AND CHARGES SUMMARY BY PROGRAM

	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Administration	0	0	0
Community Amenities	40,036,790	40,162,398	41,059,484
Other Property and Services	0	0	0
Total Statutory Fees and Charges	**40,036,790**	**40,162,398**	**41,059,484**

	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
User Charges			
Ordinary activities	34,022,683	34,659,733	34,686,515
Other activities	815,500	45,000	1,151,595
Special Charges			
Ordinary activities	442,603	460,285	482,683
Secondary Waste Charge			
Other activities	4,756,004	4,997,380	4,738,691
Total Statutory Fees and Charges	**40,036,790**	**40,162,398**	**41,059,484**

6. LOAN BORROWINGS

(a) Loan Repayments

No loans existed as at 30 June 2020 and no loans are anticipated during the 2020/2021 financial year.

(b) Unspent Loans

No unspent loan funds existed as at 30 June 2020 and no unspent loan funds are anticipated during the 2020/2021 financial year.

(c) New Borrowings

The EMRC does not propose to undertake new borrowings during the 2020/2021 financial year.

(d) Overdraft

Council has not utilised an overdraft facility during the 2019/2020 financial year and it is not anticipated that any such facility will be utilised during the 2020/2021 financial year.

7. COUNCILLOR FEES AND ALLOWANCES

From July 2020 each Councillor, other than the Chairman, will be entitled to an annual meeting fee of $10,560.

From July 2019 the Chairman will be entitled to an annual meeting fee of $15,839 as well as an annual Local Government fee of $20,063.

From July 2020 the Deputy Chairman will be entitled to an annual Local Government fee of $5,016.

A provision of $15,765 for meeting fees has been provided for deputy Councillors when deputising for a Councillor at a meeting. All fees paid to Councillors and the Chairman are paid quarterly in arrears.

All fees are in accordance with the 2020 Salaries and Allowances (SAT) Tribunal determination.

	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Councillor(s) meeting fees	116,160	116,160	116,160
Chairman's meeting fees	15,839	15,839	15,839
Chairman's Local Government fee	20,063	20,063	20,063
Deputy Chairman's Local Government fee	5,016	5,016	5,016
Deputy Councillors' meeting fees	12,376	12,376	15,765
Total Fees and Allowances	**169,454**	**169,454**	**172,843**

8. INVESTMENT INTEREST

The total estimated earnings from interest on investments is made up as follows:

	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Interest on Restricted Assets			
Interest on funds held in Reserve	1,587,397	1,841,132	918,474
Interest on other restricted investments (LSL)	17,562	19,437	11,500
Sub-Total Interest on Restricted Assets	**1,604,959**	**1,860,569**	**929,974**
Interest on Other Funds			
Interest on Municipal funds	270,000	262,000	170,000
Total Interest on Investments	**1,874,959**	**2,122,569**	**1,099,974**

9. ASSET PROFIT OR LOSS ON DISPOSAL

	BUDGET 2019/2020 $	FORECAST 2019/2020 $	BUDGET 2020/2021 $
Buildings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	**0**	**0**	**0**
Equipment			
Proceeds from Sale of Assets	0	0	0
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	**0**	**0**	**0**
Furniture and Fittings			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	**0**	**0**	**0**
Land			
Proceeds from Sale of Assets	0	0	0
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	**0**	**0**	**0**
Plant			
Proceeds from Sale of Assets	205,000	301,795	275,000
Carrying Amount of Assets Disposed	(153,999)	(191,835)	(252,738)
(Profit) Loss on Disposal	**51,001**	**109,960**	**22,262**
Structures			
Carrying Amount of Assets Disposed	0	0	0
(Profit) Loss on Disposal	**0**	**0**	**0**
Net Profit / (Loss) on Disposal	**51,001**	**109,960**	**22,262**

10. PLAN FOR THE FUTURE

EMRC's Strategic Community Plan titled *EMRC - 10 Year Strategic Plan 2017 - 2027*, adopted by Council at its meeting held on 18 August 2016 and the Corporate Business Plan 2020/21 to 2024/25, which was adopted by Council at its meeting held on 18 June 2020 together constitute EMRC's 'Plan For The Future' in accordance with *section 5.56 of the Local Government Act 1995*.

The 2020/2021 Annual Budget draws from the priorities as identified in the EMRC's 'Plan For The Future'.

FEES AND CHARGES

For the Year Ending
30 June 2021

EASTERN METROPOLITAN REGIONAL COUNCIL

2020-2021 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2019/2020 Charges with no GST	Value of GST	2019/2020 Charges inc GST	2020/2021 Charges with no GST	Value of GST	2020/2021 Charges inc GST
		$	$	$	$	$	$
Waste Management Charges							
Disposal Rates							
Member Councils	1 tonne						
Base Tipping Fee		70.00			70.00		
CWES Levy		3.50			3.50		
Secondary Waste Reserve		38.00			38.00		
Landfill Levy		70.00			70.00		
Total Member Council disposal rate		181.50	18.15	199.65	181.50	18.15	199.65
Councils - Other							
Domestic Refuse Tip Pass (Gidgegannup @ 3bags/wk)	N/A	6.47	0.65	7.12	6.47	0.65	7.12
Council Refuse Tip Passes - Trailers (up to 500kg)	N/A	60.09	6.01	66.10	60.09	6.01	66.10
Council Greenwaste Tip Passes (up to 500 kg)	N/A	30.00	3.00	33.00	30.00	3.00	33.00
General Waste							
Cars / Station Wagons	N/A	31.82	3.18	35.00	31.82	3.18	35.00
Trailers (6 x 4)	N/A	54.55	5.45	60.00	54.55	5.45	60.00
Vans / Utes	N/A	54.55	5.45	60.00	54.55	5.45	60.00
Trailers (6 x 4) High Sides	N/A	69.09	6.91	76.00	69.09	6.91	76.00
Tandem/ Horse Floats (< 1 tonne)	N/A	102.73	10.26	113.00	102.73	10.26	113.00
240 Litre Mobile Garbage Bin	N/A	10.00	1.00	11.00	10.00	1.00	11.00
Commercial (General)	1 tonne	145.45	14.55	160.00	145.45	14.55	160.00
Minimum Commercial Charges	0.50 tonnes	72.73	7.27	80.00	72.73	7.27	80.00
Greenwaste							
Greenwaste - Member Councils (uncontaminated - Red Hill)	1 tonne	46.36	4.64	51.00	46.36	4.64	51.00
Greenwaste - Member Councils (uncontaminated - Hazelmere)	1 tonne	52.73	5.27	58.00	52.73	5.27	58.00
Greenwaste - Commercial (uncontaminated - Red Hill)	1 tonne	60.00	6.00	66.00	60.00	6.00	66.00
Greenwaste - Commercial (uncontaminated - Hazelmere)	1 tonne	66.50	6.65	73.15	66.50	6.65	73.15
Greenwaste - Shredded to EMRC specification (to Red Hill)	1 tonne	10.00	1.00	11.00	10.00	1.00	11.00
Greenwaste - Shredded to EMRC specification (to Hazelmere)	1 tonne	10.00	1.00	11.00	10.00	1.00	11.00
(Minimum charge for greenwaste 0.5 tonne)							
FOGO Waste							
FOGO waste - MGB (Member Councils)	1 tonne	88.50	8.85	97.35	88.50	8.85	97.35

Note 1: Attractive discounts available to major customers and Local Governments.

Note 2: In the event that the weighbridges at Red Hill Waste Management Facility are not operational, vehicles will be charged according to their carrying capacity (in tonnes) multiplied by the appropriate rate from the schedule of fees and charges according to the type of waste being disposed.

Description	Unit	2019/2020 Charges with no GST $	Value of GST $	2019/2020 Charges inc GST $	2020/2021 Charges with no GST $	Value of GST $	2020/2021 Charges inc GST $
Waste Management Charges continued ..							
Disposal Rates continued..							
Special Wastes							
Asbestos (Wrapped)	1 tonne	170.00	17.00	187.00	170.00	17.00	187.00
Asbestos (Wrapped) - Member Council residents only	1 tonne	92.73	9.27	102.00	92.73	9.27	102.00
Asbestos (Wrapped) - Minimum Charge		29.09	2.91	32.00	29.09	2.91	32.00
Car Bodies - Commercial	each	50.91	5.09	56.00	50.91	5.09	56.00
Car Bodies - Member Council residents only	each	25.45	2.55	28.00	25.45	2.55	28.00
Biosecurity Waste	1 tonne	195.45	19.55	215.00	195.45	19.55	215.00
Burial Fee (for immediate burial requirements)	n/a	145.45	14.55	160.00	145.45	14.55	160.00
Handling Fee (for special handling requirements)	n/a	145.45	14.55	160.00	145.45	14.55	160.00
Tyre Disposal (off rim) *	each	5.00	0.50	5.50	5.00	0.50	5.50
Tyre Disposal (with rim) *	each	6.82	0.68	7.50	6.82	0.68	7.50
Tyre Recovery Charges (for tyres at the landfill face)	each	23.64	2.36	26.00	23.64	2.36	26.00
Mattress disposal fee (Member Council Residents)	each	16.36	1.64	18.00	27.50	2.75	30.25
Mattress disposal fee (Charitable Organisations)	each	16.36	1.64	18.00	27.50	2.75	30.25
Mattress disposal fee (Commercial)	each	25.46	2.54	28.00	27.50	2.75	30.25
E-Waste (Price applicable after quota has been reached under Infoactive agreement)	each	9.10	0.90	10.00	9.10	0.90	10.00
Wash Facility Fee	n/a	36.36	3.64	40.00	36.36	3.64	40.00
Class III Contaminated Waste	1 tonne	147.00	14.70	161.70	147.00	14.70	161.70
Class III Contaminated Soil	1 tonne	147.00	14.70	161.70	147.00	14.70	161.70
Class III Controlled Waste (Categories 1 - 5)	1 tonne	205.00	20.50	225.50	205.00	20.50	225.50
Class IV Contaminated Waste	1 tonne	222.27	22.23	244.50	222.27	22.23	244.50
Class IV Contaminated Soil	1 tonne	194.73	19.47	214.20	194.73	19.47	214.20
Class V Waste - Concrete encapsulated drums (L 900mm D 600mm)	each	893.00	89.30	982.30	893.00	89.30	982.30
Class V Waste - Concrete encapsulated bulka bags (1.1m x 1.1m x 1.1m)	each	1470.00	147.00	1617.00	1470.00	147.00	1617.00
Administration Charge - Class III (for waste acceptance approvals)	consignment	118.18	11.82	130.00	118.18	11.82	130.00
Administration Charge - Class IV (for waste acceptance approvals)	consignment	145.45	14.55	160.00	145.45	14.55	160.00
Administration Charge - Reprinting of Unsigned Weighbridge Dockets	per docket	4.55	0.45	5.00	4.55	0.45	5.00

Note 1: Attractive discounts available to major customers and Local Governments.

* Only car and 4 wheel drive vehicle tyres accepted. Member Council residents only maximum 4 per person.

Description	Unit	2019/2020 Charges with no GST	Value of GST	2019/2020 Charges inc GST	2020/2021 Charges with no GST	Value of GST	2020/2021 Charges inc GST
		$	$	$	$	$	$
Waste Management Charges continued ..							
Hazelmere							
Wood Waste (per cubic metre)							
- Grade 1	1 m^3	8.00	0.80	8.80	8.00	0.80	8.80
- Grade 2	1 m^3	9.00	0.90	9.90	9.00	0.90	9.90
- Contaminated	1 m^3	35.00	3.50	38.50	35.00	3.50	38.50
Wood Waste (per tonne)							
- Grade 1	1 tonne	52.00	5.20	57.20	52.00	5.20	57.20
- Grade 2	1 tonne	58.50	5.85	64.35	58.50	5.85	64.35
- Contaminated	1 tonne	227.27	22.73	250.00	227.27	22.73	250.00
Hazelmere - Commercial & Industrial Waste Sorting Facility							
Dry Commercial and Industrial Waste	1 tonne	135.00	13.50	148.50	135.00	13.50	148.50
Bulk verge Collections	1 tonne	150.00	15.00	165.00	150.00	15.00	165.00
Minimum Charge (Member Councils)	0.50 tonnes	67.50	6.75	74.25	67.50	6.75	74.25
Minimum Charges (Commercial)	0.50 tonnes	67.50	6.75	74.25	67.50	6.75	74.25
Additional Charges for Recovered Items							
Tyre - Passenger car (off rim)	each	5.00	0.50	5.50	5.00	0.50	5.50
Tyre - Passenger car (with rim)	each	6.82	0.68	7.50	6.82	0.68	7.50
Tyre - Light truck, Light Industrial (off rim)	each	10.00	1.00	11.00	10.00	1.00	11.00
Tyre - Light truck, Light Industrial (with rim)	each	20.00	2.00	22.00	20.00	2.00	22.00
Fridges & Freezers / White Goods / Air Conditioning Units	each	30.00	3.00	33.00	30.00	3.00	33.00
Car Batteries	each	10.00	1.00	11.00	10.00	1.00	11.00
Handling Fee (for special handling requirements)	per load	145.45	14.55	160.00	145.45	14.55	160.00

Note 1 : If a C&I waste load is contaminated by more than 50% (by visual inspection) , a surcharge of 50% of the disposal charge per tonne will apply plus a handling fee will be applied to the consignment.

Note 2 : Tyres other than mentioned above will be required to be removed from site by the customer.

Note 3 : Contracts with attractive discounts available to major customers and local governments.

Note 4 : In the event that the weighbridge at Hazelmere Resource Recovery Park is not operational, vehicles will be charged according to the estimated waste volumes in cubic metres converted to tonnes.

Note 5 : Upon the commissioning of new weighbridges at the Hazelmere Resource Recovery Park, all inward and outward material will be charged on a per tonne rate and not on a cubic (m^3) rate.

EASTERN METROPOLITAN REGIONAL COUNCIL

2020-2021 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2019/2020 Charges with no GST	Value of GST	2019/2020 Charges inc GST	2020/2021 Charges with no GST	Value of GST	2020/2021 Charges inc GST
		$	$	$	$	$	$
Waste Management Charges continued ..							
Sale of Materials (all ex stockpile, minimum 10 tonnes)							
Bulk Fresh Water for contruction/maintenance purposes	kL (1,000 litres)	1.00	0.10	1.10	1.00	0.10	1.10
Mixed clay/fill (purchaser to load) **	1 tonne	4.55	0.45	5.00	4.55	0.45	5.00
Mixed clay/fill (loaded) **	1 tonne	7.27	0.73	8.00	7.27	0.73	8.00
Ferricrete 37.5 mm (MRWA passed) **	1 tonne	13.00	1.30	14.30	13.00	1.30	14.30
Ferricrete 37.5 mm (Untested) **	1 tonne	13.00	1.30	14.30	13.00	1.30	14.30
Ferricrete 25 mm **	1 tonne	13.00	1.30	14.30	13.00	1.30	14.30
Ferricrete 19 mm **	1 tonne	13.00	1.30	14.30	13.00	1.30	14.30
Filter Rock 20-40 mm **	1 tonne	13.00	1.30	14.30	13.00	1.30	14.30
Filter Rock 40-80 mm **	1 tonne	13.00	1.30	14.30	13.00	1.30	14.30
Rock Spalls (Unsorted) **	1 tonne	22.73	2.27	25.00	22.73	2.27	25.00
Ferricrete (Member Councils)	1 tonne	11.00	1.10	12.10	11.00	1.10	12.10
Mixed Mulch	1 m^3	19.91	1.99	21.90	19.91	1.99	21.90
Soil Improver	1 m^3	23.64	2.36	26.00	23.64	2.36	26.00
Premium Recycled Wood Chip (Coloured) - Hazelmere	1 m^3	63.64	6.36	70.00	63.64	6.36	70.00
Standard Recycled Wood Chip (Coloured) - Hazelmere	1 m^3	43.64	4.36	48.00	43.64	4.36	48.00
Premium Recycled Wood Chip - Hazelmere	1 m^3	9.09	0.91	10.00	13.18	1.32	14.50
Standard Recycled Wood Chip - Hazelmere	1 m^3	7.73	0.77	8.50	7.73	0.77	8.50
Wood Chip (fines) - Hazelmere (when available)	1 m^3	13.73	1.37	15.10	15.91	1.59	17.50
Manufactured Products (per tonne)							
Mixed Mulch **	1 tonne	34.87	3.48	38.35	34.87	3.48	38.35
Mulch (Member Councils)	1 tonne	21.41	2.14	23.55	21.41	2.14	23.55
Soil Improver **	1 tonne	25.82	2.58	28.40	25.82	2.58	28.40
Soil Improver (Member Councils)	1 tonne	20.00	2.00	22.00	20.00	2.00	22.00
Premium Recycled Wood Chip (Coloured) - Hazelmere	1 tonne	318.18	31.82	350.00	318.18	31.82	350.00
Standard Recycled Wood Chip (Coloured) - Hazelmere	1 tonne	218.18	21.82	240.00	218.18	21.82	240.00
Premium Recycled Wood Chip - Hazelmere	1 tonne	44.55	4.45	49.00	64.55	6.45	71.00
Standard Recycled Wood Chip - Hazelmere	1 tonne	35.45	3.55	39.00	35.45	3.55	39.00
Wood Chip (fines) - Hazelmere (when available)	1 tonne	62.41	6.24	68.65	72.27	7.23	79.50
Shredded, Unprocessed Greenwaste	1 tonne	10.00	1.00	11.00	10.00	1.00	11.00
Trailer Loaded Products (per scoop)							
Soil Improver	1 scoop	14.09	1.41	15.50	14.09	1.41	15.50
Mixed Mulch	1 scoop	14.09	1.41	15.50	14.09	1.41	15.50

Note 1 : Quotes can be provided for delivery of material/products.

Note 2 : Upon the commissioning of new weighbridges at the Hazelmere Resource Recovery Park, all inward and outward material will be charged on a per tonne rate and not on a cubic (m^3) rate.

** Material purchases in excess of 400 tonnes and 2,000 tonnes over the financial year are subject to a discount of 15% and 20% respectively.

EASTERN METROPOLITAN REGIONAL COUNCIL

2020-2021 - WASTE MANAGEMENT SCHEDULE OF FEES AND CHARGES

Description	Unit	2019/2020 Charges with no GST	Value of GST	2019/2020 Charges inc GST	2020/2021 Charges with no GST	Value of GST	2020/2021 Charges inc GST
		$	$	$	$	$	$
Waste Management Charges continued ..							
Member Councils Consulting Fees							
Consultant Director	1 hour	122.90	12.29	135.00	122.90	12.29	135.00
Consultant Manager	1 hour	108.00	10.80	119.00	108.00	10.80	119.00
Senior Consultant	1 hour	93.00	9.30	103.00	93.00	9.30	103.00
Consultant	1 hour	84.00	8.40	93.00	84.00	8.40	93.00
Project Officer	1 hour	65.00	6.50	73.00	65.00	6.50	73.00
Other Organisations Consulting Fees							
Consultant Director	1 hour	209.00	20.90	230.00	209.00	20.90	230.00
Consultant Manager	1 hour	185.00	18.51	204.00	185.00	18.51	204.00
Senior Consultant	1 hour	167.00	16.70	184.00	167.00	16.70	184.00
Consultant	1 hour	140.91	14.09	155.00	140.91	14.09	155.00
Project Officer	1 hour	111.82	11.18	123.00	111.82	11.18	123.00

Note: Attractive discounts available to major customers and Local Governments.

EASTERN METROPOLITAN REGIONAL COUNCIL

2020/2021 - REGIONAL SERVICES (ENVIRONMENTAL SERVICES & REGIONAL DEVELOPMENT) CONSULTING RATES

	Prior Year Rates					2020/2021 Rates		
	2015/2016 (exc. GST) $	2016/2017 (exc. GST) $	2017/2018 (exc. GST) $	2018/2019 (exc. GST) $	2019/2020 (exc. GST) $	2020/2021 (exc. GST) $	% Change	2020/2021 (inc. GST) $
Member Council Consulting Fees								
Consultant Director	$111.00	$111.00	$111.00	$111.00	$111.00	$111.00	0.00%	$122.10
Consultant Manager	$97.50	$97.50	$97.50	$97.50	$97.50	$97.50	0.00%	$107.25
Consultant Coordinator	$84.00	$84.00	$84.00	$84.00	$84.00	$84.00	0.00%	$92.40
Consultant	$76.00	$76.00	$76.00	$76.00	$76.00	$76.00	0.00%	$83.60
Project Officer	$57.50	$57.50	$57.50	$57.50	$57.50	$57.50	0.00%	$63.25
Other Organisations Consulting Fees								
Consultant Director	$187.50	$187.50	$187.50	$187.50	$187.50	$187.50	0.00%	$206.25
Consultant Manager	$165.00	$165.00	$165.00	$165.00	$165.00	$165.00	0.00%	$181.50
Consultant Coordinator	$150.00	$150.00	$150.00	$150.00	$150.00	$150.00	0.00%	$165.00
Consultant	$125.00	$125.00	$125.00	$125.00	$125.00	$125.00	0.00%	$137.50
Project Officer	$100.00	$100.00	$100.00	$100.00	$100.00	$100.00	0.00%	$110.00
Hire Charges for Steam Weed Machine								
- Hire without an EMRC operator								
Hourly Charge out rate (min 4 hrs applies)	N/A	$18.87	$18.87	$18.87	$18.87	$18.87	0.00%	$20.76
Daily rate	N/A	$150.00	$150.00	$150.00	$150.00	$150.00	0.00%	$165.00
- EMRC Hourly Operator Charge								
EMRC Operator (min 4 hrs applies)	N/A	$57.50	$57.50	$57.50	$57.50	$57.50	0.00%	$63.25

EASTERN METROPOLITAN REGIONAL COUNCIL
2020/2021 - ADMINISTRATION FEES & CHARGES

Details	$ (Inclusive of GST)
Photocopier Charges	
Black & White A4 print	$0.35 per page
Black & White A3 print	$0.50 per page
Colour A4 print	$0.45 per page
Colour A3 print	$0.60 per page

WASTE DISPOSAL TONNAGES

For the Year Ending
30 June 2021

TONNAGES ANALYSIS

COUNCIL	ACTUAL 2017/18 TONNES	ACTUAL 2018/2019 TONNES	BUDGET 2019/2020 TONNES	FORECAST 2019/20 TONNES	PROJECTED 2020/2021 TONNES
Bassendean	6,203	6,006	5,400	7,750	5,355
Bayswater	18,957	24,641	18,664	20,940	14,471
Belmont	12,995	14,559	13,094	16,020	16,340
Kalamunda	24,257	22,748	24,000	23,700	24,174
Mundaring	11,612	12,170	14,000	13,200	13,464
Swan	49,091	48,087	50,000	49,900	50,898
Sub-total - Member Councils (MSW)	123,116	128,211	125,158	131,510	124,702
Bassendean - Greenwaste	490	402	25	25	25
Bayswater - Greenwaste	5,170	4,384	5,500	5,525	1,756
Belmont - Greenwaste	22	433	100	840	840
Kalamunda - Greenwaste	1,801	2,134	2,250	2,060	2,060
Mundaring - Greenwaste	718	710	1,420	920	0
Swan - Greenwaste	577	663	700	560	560
Transfer Station - Greenwaste	821	750	740	525	525
Commercial/Other - Greenwaste	880	590	1,400	785	1,050
Sub-total - Greenwaste	10,480	10,066	12,135	11,240	6,816
Hazelmere - C & I, WWTE, Wood & Mattress Waste	3,968	2,071	2,700	1,950	1,950
Non-Member Local Governments	0	36,458	40,000	40,000	40,000
EMRC Transfer Stn (Trailers & Commercial etc)	5,484	4,916	5,070	5,070	5,070
Asbestos (Wrapped)	2,770	2,298	2,400	2,400	2,400
Commercial/Other Class III (exc. Asbestos)	22,979	38,195	45,000	20,000	25,000
Liquid Waste	0	0	0	0	1,250
FOGO (trial) - Town of Bassendean	0	0	1,300	0	2,550
FOGO (trial) - City of Bayswater	0	0	0	0	10,657
Baywaste Transfer Station	0	0	0	0	3,221
Contaminated Class III	2,087	3,081	3,800	25,818	20,000
Class IV Waste	1	191	5,000	5,000	5,000
Class V - Concrete Encapsulation	0	0	100	0	0
Sub-total - Other Tonnages	37,289	87,210	105,370	100,238	117,098
TOTAL TONNAGES	170,884	225,488	242,663	242,988	248,616
Class III	160,404	215,230	224,128	226,748	223,593
Class IV & V	1	191	5,100	5,000	5,000
Greenwaste	10,480	10,066	12,135	11,240	6,816
FOGO	0	0	1,300	0	13,207
TOTAL TONNAGES	170,884	225,488	242,663	242,988	248,616

BASE INCOME (INCLUDING LANDFILL LEVY) FROM TONNAGES ANALYSIS

COUNCIL	A/C#	IE	ACTUAL 2015/16 $	ACTUAL 2016/17 $	ACTUAL 2017/18 $	ACTUAL 2018/19 $	BUDGET 2019/20 $	FORECAST 2019/20 $	PROJECTED 2020/21 $
Bassendean	53310/00	BA	704,331	748,292	785,171	822,870	756,000	1,085,000	749,700
Bayswater	53310/00	BB	2,060,027	2,173,640	2,250,929	3,223,684	2,612,960	2,931,600	2,025,940
Belmont	53310/00	BC	1,482,206	1,606,025	1,643,826	1,994,933	1,833,160	2,242,800	2,287,656
Kalamunda	53310/00	BE	2,823,831	2,740,924	3,206,249	3,119,254	3,360,000	3,318,000	3,384,360
Mundaring	53310/00	BF	1,495,598	1,597,265	1,475,798	1,629,414	1,960,000	1,848,000	1,884,960
Swan	53310/00	BD	5,617,734	6,060,080	6,122,467	6,588,113	7,000,000	6,986,000	7,125,720
Sub-total - Member Councils (MSW)			14,183,726	14,926,226	15,484,439	17,378,268	17,522,120	18,411,400	17,458,336
Bassendean - Greenwaste	58864/00	BA	25,645	25,217	22,722	18,560	1,159	1,159	1,159
Bayswater - Greenwaste	58864/00	BB	501,687	569,642	569,816	482,831	668,250	386,750	122,920
Belmont - Greenwaste	58864/00	BC	0	7,539	1,017	20,055	4,636	38,942	38,942
Kalamunda - Greenwaste	58864/00	BE	69,184	94,458	81,729	96,343	104,310	95,502	95,502
Mundaring - Greenwaste	58864/00	BF	20,377	29,052	26,400	70,833	65,831	42,651	0
Swan - Greenwaste	58864/00	BD	158	43,830	57,300	66,330	32,452	25,962	25,962
Commercial/Other - Greenwaste	58864/00	BK	153,109	147,752	135,015	129,792	128,974	78,951	122,850
Sub-total - Greenwaste			770,158	917,490	894,000	884,745	1,005,612	669,917	407,335
Non-Member Local Governments	53310/00	BS	219,194	0	0	4,403,873	5,018,000	5,018,000	5,018,000
Hazelmere - C & I, WWTE, Wood & Mattress Waste	53310/00	SN	0	411,965	501,989	283,659	378,000	273,000	273,000
EMRC Transfer Stn (Trailers etc) + Asbestos	58857/00	BI	1,285,011	1,181,632	1,185,144	1,096,288	1,331,400	1,331,400	1,331,400
EMRC Transfer Stn (Commercial)	58857/00	BK	297,542	320,163	326,297	249,343	278,850	278,850	278,850
Liquid Waste Project	53330/02	BK	0	0	0	0	0	0	684,838
FOGO - Town of Bassendean	58864/02	BA	0	0	0	0	110,500	0	216,750
FOGO - City of Bayswater	58864/02	BB	0	0	0	0	0	0	905,845
Commercial/Other Class III	53310/00	BK	8,066,773	5,605,661	3,724,034	5,393,225	6,238,250	2,602,000	3,329,250
Contaminated Class III	53310/00	BK	757,575	384,277	250,096	414,092	551,000	3,743,610	2,900,000
Class IV Waste	53330/00	BK	191,666	18,293	538	39,587	973,650	973,650	973,650
Class V - Concrete Encapsulation	53330/01	BK	0	0	0	0	64,700	0	0
Sub-total - Other			10,817,762	7,921,990	5,988,098	11,880,066	14,944,350	14,220,510	15,911,583
TOTAL BASE			25,771,647	23,765,706	22,366,537	30,143,079	33,472,082	33,301,827	33,777,253
Class III			24,809,822	22,829,922	21,471,999	29,218,747	31,428,120	31,658,260	31,490,424
Class IV			191,666	18,293	538	39,587	1,038,350	973,650	973,650
Greenwaste			770,158	917,490	894,000	884,745	1,005,612	669,917	407,335
TOTAL BASE			25,771,647	23,765,706	22,366,537	30,143,079	33,472,082	33,301,827	32,871,408

FINANCIAL PERFORMANCE BY ACCOUNT

For the Year Ending
30 June 2021

Financial Performance by Account 2020/2021

Governance and Corporate Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Manage Governance and Corporate Services				
Operating Income				
54440/00	Income Vehicles - Ascot Place	100	100	100
		100	**100**	**100**
Operating Expenditure				
61440/00	Internal Revenue Vehicles - Ascot Place	(131,884)	(126,188)	(104,380)
65420/06	Operate and Maintain Power Supply Equipment - Ascot Place	23,653	13,153	15,456
65420/07	Operate and Maintain Office Furniture and Miscellaneous Plant and	8,034	7,952	8,015
65440/00	Operate and Maintain Vehicles - Ascot Place	116,981	135,904	132,955
66510/01	Operate and Maintain Office Equipment - Corporate Services	3,800	1,343	7,592
66520/10	Operate and Maintain Fire Fighting Equipment - Ascot Place	500	500	500
67610/01	Operate and Maintain Office Furniture and Fittings - Corporate	767	767	3,978
73918/01	Recruit Staff - Corporate Services	10,000	10,000	10,000
73918/08	Recruit Senior Staff	25,100	15,100	25,600
73981/00	Manage Governance and Corporate Services Business Unit	1,613,298	985,424	980,614
		1,670,249	**1,043,955**	**1,080,330**
Net Income/(Expenditure)		**(1,670,149)**	**(1,043,855)**	**(1,080,230)**
Provide Governance				
Operating Expenditure				
73993/00	Governance - Council Members	765,680	764,784	777,561
73994/00	Conduct Committee Meetings	3,183	3,183	3,200
73995/00	Conduct Council Meetings	23,100	23,100	23,600
73995/01	Catering Kitchen - Provisions	10,435	10,435	9,800
		802,398	**801,502**	**814,161**
Other Expenditure				
86993/01	Dividend Distribution to Member Councils - Town of Bassendean	0	214,463	0
86993/02	Dividend Distribution to Member Councils - City of Bayswater	0	929,743	0
86993/03	Dividend Distribution to Member Councils - City of Belmont	0	565,624	0
86993/04	Dividend Distribution to Member Councils - City of Kalamunda	0	803,210	0
86993/05	Dividend Distribution to Member Councils - Shire of Mundaring	0	533,316	0
86993/06	Dividend Distribution to Member Councils - City of Swan	0	1,953,644	0
		0	**5,000,000**	**0**
Net Income/(Expenditure)		**(802,398)**	**(5,801,502)**	**(814,161)**
Allocate Corporate Services Costs				
Operating Expenditure				
71981/00	Internal Revenue Governance and Corporate Services Business	(4,820,570)	(4,820,570)	(5,047,465)
73982/99	Waste Management Services Business Unit - Corporate Services	2,596,192	2,596,192	2,778,699
73983/99	Regional Development Business Unit - Corporate Services	662,447	662,447	675,696
73984/99	Environmental Services Business Unit - Corporate Services	662,447	662,447	675,696
		(899,484)	**(899,484)**	**(917,374)**
Net Income/(Expenditure)		**899,484**	**899,484**	**917,374**

Financial Performance by Account 2020/2021

Governance and Corporate Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Develop Advocacy and Lobbying Protocol				
Operating Expenditure				
73966/00	Undertake Regional Advocacy - CEO/Councillors	4,000	4,000	4,000
		4,000	**4,000**	**4,000**
Net Income/(Expenditure)		**(4,000)**	**(4,000)**	**(4,000)**
Facilitate Continuous Organisational Improvement Programmes				
Operating Expenditure				
73988/02	Facilitate Continuous Improvement Programme	2,500	2,500	2,575
73988/03	Implement the Rewards and Recognition Programme	2,500	0	4,000
		5,000	**2,500**	**6,575**
Net Income/(Expenditure)		**(5,000)**	**(2,500)**	**(6,575)**
Identify and Coordinate Networking Opportunities				
Operating Expenditure				
73904/01	Attend Corporate and Award Functions and Events - Governance	1,300	1,300	1,400
73965/00	Conduct Promotions/Public Relations Events - Marketing	2,000	2,000	2,000
73992/01	Hold Stakeholder Events/Functions	25,000	25,000	25,000
73996/00	Conduct Other Functions	12,000	12,000	12,300
73996/02	EMRC Staff Kitchen - Provisions	10,018	10,018	10,050
		50,318	**50,318**	**50,750**
Net Income/(Expenditure)		**(50,318)**	**(50,318)**	**(50,750)**
Implement Employee Assistance Programme (EAP)				
Operating Expenditure				
73911/00	Provide Staff Health Welfare - EAP	3,000	3,500	4,000
73911/01	Implement Health Promotion Activities	7,000	10,000	12,000
73911/02	Provide Staff Health Welfare - 1st Aid	1,000	1,000	1,000
		11,000	**14,500**	**17,000**
Net Income/(Expenditure)		**(11,000)**	**(14,500)**	**(17,000)**
Implement EMRC's Strategic Information Plan				
Other Expenditure				
83550/00	Disposal of Information Technology PC's and Printers	0	0	0
		0	**0**	**0**
Capital Expenditure				
24550/00	Purchase Information Technology & Communication Equipment	336,000	256,000	405,000
		336,000	**256,000**	**405,000**
Net Income/(Expenditure)		**(336,000)**	**(256,000)**	**(405,000)**

Financial Performance by Account 2020/2021

Governance and Corporate Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Implement Governance and Corporate Services Staff Training and Development				
Operating Expenditure				
73919/00	Train and Develop Staff - Corporate General	6,000	15,000	10,500
73919/01	Train and Develop Staff - Governance and Corporate Services	38,800	51,243	39,200
		44,800	**66,243**	**49,700**
Net Income/(Expenditure)		**(44,800)**	**(66,243)**	**(49,700)**
Implement Governance and Corporate Services Study Assistance Programme				
Operating Expenditure				
73914/01	Implement Governance and Corporate Services Study Assistance	3,000	0	3,000
		3,000	**0**	**3,000**
Net Income/(Expenditure)		**(3,000)**	**0**	**(3,000)**
Integrate EMRC's Strategic Future Business Unit Plans and Budget Process				
Operating Expenditure				
73989/00	Undertake Strategic Planning Research and Special Projects	50,300	50,300	50,300
73989/02	Undertake Strategic Review of the EMRC's Services	0	50,000	250,000
73999/00	Prepare Strategic Plan and Plan for the Future	12,500	12,500	12,500
73999/03	Implement Disability Access & Inclusion Plan	0	0	1,000
73999/04	Implement Workforce Plan Initiatives	2,000	2,000	2,000
		64,800	**114,800**	**315,800**
Net Income/(Expenditure)		**(64,800)**	**(114,800)**	**(315,800)**
Manage Corporate Administration Facilities (Ascot Place)				
Operating Income				
52240/01	Income Administration Building - Ascot Place	0	6,394	0
		0	**6,394**	**0**
Operating Expenditure				
63240/01	Operate and Maintain Administration Building - Ascot Place	290,389	272,738	312,638
63240/02	Clean Administration Building - Ascot Place	36,704	36,704	37,805
64394/02	Operate and Maintain Perimeter Fencing & Gates - Ascot Place	1,332	0	0
66530/01	Operate and Maintain Security System - Ascot Place	450	450	250
66590/00	Operate and Maintain Miscellaneous Equipment - Corporate	111	0	0
		328,986	**309,892**	**350,693**
Capital Expenditure				
25240/01	Capital Improvement Administration Building - Ascot Place	160,000	4,250	308,000
		160,000	**4,250**	**308,000**
Net Income/(Expenditure)		**(488,986)**	**(307,748)**	**(658,693)**

Financial Performance by Account 2020/2021

Governance and Corporate Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Manage Portfolio of Assets				
Other Income				
82440/00	Income Disposal of Vehicles - Ascot Place	76,000	79,250	122,000
		76,000	**79,250**	**122,000**
Other Expenditure				
83440/00	Disposal of Vehicles - Ascot Place	31,750	64,440	108,698
		31,750	**64,440**	**108,698**
Capital Expenditure				
24440/00	Purchase Vehicles - Ascot Place	337,000	227,000	200,000
24510/01	Purchase Furniture Fittings & Equipment - Corporate Services	25,000	0	62,000
24620/00	Purchase Art Works	20,000	20,000	50,000
25530/01	Upgrade Security Equipment - Ascot Place	4,500	0	5,000
		386,500	**247,000**	**317,000**
Net Income/(Expenditure)		**(342,250)**	**(232,190)**	**(303,698)**
Monitor Stakeholder Satisfaction with Type and Quality of Services Provided				
Operating Expenditure				
73961/01	Conduct Biennial Stakeholder Perception Survey	15,000	0	18,000
		15,000	**0**	**18,000**
Net Income/(Expenditure)		**(15,000)**	**0**	**(18,000)**
Provide Administration Services				
Operating Income				
59901/00	Income Administration Services	0	0	0
		0	**0**	**0**
Operating Expenditure				
73901/00	Provide Administrative Service	279,930	303,530	440,679
		279,930	**303,530**	**440,679**
Net Income/(Expenditure)		**(279,930)**	**(303,530)**	**(440,679)**

Financial Performance by Account 2020/2021

Governance and Corporate Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Provide Financial Services				
Operating Income				
59943/00	Income Financial Services	500	6,000	500
59945/00	Income Municipal Cash Investments	200,000	175,000	120,000
59945/02	Income Municipal Cash at Bank	70,000	87,000	50,000
		270,500	**268,000**	**170,500**
Operating Expenditure				
73913/00	Provide Payroll Service	0	0	0
73943/00	Provide Financial Services	571,165	704,728	624,108
73943/01	Provide Financial Services - Non GST Fees and Charges	1,236	1,734	1,800
93999/01	Clearing Account - Salaries Paid	0	4,157,173	0
93999/02	Clearing Account - Salaries Allocated	0	(4,159,196)	0
		572,401	**704,439**	**625,908**
Other Income				
59945/01	Income Restricted Cash Investments	1,604,959	1,860,569	929,974
		1,604,959	**1,860,569**	**929,974**
Net Income/(Expenditure)		**1,303,058**	**1,424,130**	**474,566**
Provide Human Resource Management Services				
Operating Expenditure				
73912/00	Provide Human Resource Management Service	392,494	376,682	441,793
73912/01	Conduct Employee Service Recognition Presentations	6,000	8,500	5,515
93999/99	Clearing Account - Payroll	0	0	0
		398,494	**385,182**	**447,308**
Net Income/(Expenditure)		**(398,494)**	**(385,182)**	**(447,308)**
Provide Information and Technology Service				
Operating Expenditure				
66550/00	Operate and Maintain Information Technology & Communication	367,665	280,340	366,080
66560/00	Operate and Maintain Network Communications Equipment	882	820	902
66570/00	Operate and Maintain Information Technology Servers	882	1,025	902
73951/00	Manage Information Technology Services	426,592	441,196	461,799
73951/01	Provide Records Management Services	12,500	6,050	42,900
73952/00	Manage Application and Operating System Software	277,100	322,100	396,250
		1,085,621	**1,051,531**	**1,268,833**
Net Income/(Expenditure)		**(1,085,621)**	**(1,051,531)**	**(1,268,833)**
Provide Internal Audit and Compliance Services				
Operating Expenditure				
73906/00	Provide Compliance Services and Internal Audit	61,578	61,578	58,916
		61,578	**61,578**	**58,916**
Net Income/(Expenditure)		**(61,578)**	**(61,578)**	**(58,916)**

Financial Performance by Account 2020/2021

Governance and Corporate Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Provide Organisation Development Services				
Operating Expenditure				
73988/00	Provide Organisational Development Service	155,455	0	0
		155,455	**0**	**0**
Net Income/(Expenditure)		**(155,455)**	**0**	**0**
Provide Organisation Marketing and Communication Services				
Operating Income				
59961/00	Income Marketing and Communications	50	50	50
		50	**50**	**50**
Operating Expenditure				
73961/00	Manage Marketing and Communications Services	154,088	136,632	138,502
73963/00	Prepare Annual Report	9,650	9,650	8,805
		163,738	**146,282**	**147,307**
Net Income/(Expenditure)		**(163,688)**	**(146,232)**	**(147,257)**
Update Maintain and Promote EMRC's Web Presence				
Operating Expenditure				
73953/00	Manage Telecommunications	125,310	125,310	125,529
73953/01	Support and Maintenance of EMRC Web Sites	25,000	10,000	25,000
		150,310	**135,310**	**150,529**
Net Income/(Expenditure)		**(150,310)**	**(135,310)**	**(150,529)**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Manage Engineering and Waste Management Services				
Operating Income				
59982/00	Income Engineering / Waste Management Business Unit	150	745	150
		150	**745**	**150**
Operating Expenditure				
66590/02	Operate and Maintain Miscellaneous Equipment -Waste	2,137	2,184	2,208
67610/02	Operate and Maintain Office Furniture and Fittings - Waste	500	600	500
67610/09	Operate and Maintain Office Furniture and Fittings - Hazelmere	2,000	12,000	6,308
71915/02	Internal Revenue Staff Leave Entitlements - Engineering and Waste	(253,772)	(144,287)	(241,129)
71982/00	Internal Revenue Engineering / Waste Management Business Unit	0	0	(50,000)
73917/02	Provide Staff Annual Leave - Engineering Waste Management	170,252	185,913	181,207
73918/02	Recruit Staff - Engineering / Waste Management	5,000	5,000	5,000
73921/02	Provide Staff Sick Leave - Engineering Waste Management	36,716	59,745	39,528
73922/02	Provide Staff Long Service Leave - Engineering Waste Management	5,000	6,970	5,000
73923/02	Provide Staff RDO and TIL Leave - Engineering Waste Management	0	4,772	0
73924/02	Provide Staff Public Holiday Leave - Engineering Waste	73,431	57,052	79,057
73925/02	Provide Staff Workers' Compensation - Engineering Waste	0	15,630	0
73982/00	Manage Engineering / Waste Management Business Unit	1,250,003	1,299,490	1,228,926
73982/01	Manage Waste Management Operations	0	0	227,892
		1,291,267	**1,505,069**	**1,484,497**
Capital Expenditure				
24610/10	Purchase Office Furniture and Fittings-Hazelmere	20,000	6,538	0
		20,000	**6,538**	**0**
Net Income/(Expenditure)		**(1,311,117)**	**(1,510,862)**	**(1,484,347)**
Baywaste Transfer Station				
Operating Income				
58857/07	Income Baywaste Transfer Station Operations	0	0	913,772
		0	**0**	**913,772**
Operating Expenditure				
72857/09	Manage Baywaste Transfer Station Operations	0	0	830,702
		0	**0**	**830,702**
Net Income/(Expenditure)		**0**	**0**	**83,070**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
By-Products - Red Hill Waste Management Facility				
Operating Income				
58857/05	Income Tip Face Steel Recycling - Red Hill Waste Management	500	2,330	500
58861/00	Income Surplus Clay	90	90	93
58862/00	Income Laterite	795,000	719,700	720,355
58863/00	Income Methane	700,000	400,000	400,000
		1,495,590	**1,122,120**	**1,120,948**
Operating Expenditure				
72857/04	Manage Tip Face Steel Recycling - Red Hill Waste Management	10,868	3,942	0
72860/00	Market Waste Facility Products	25,067	16,050	67,250
72861/00	Manage Surplus Clay Stock Pile	6,136	5,196	5,463
72862/00	Manage Laterite	79,110	84,536	92,551
72862/02	Crush and Screen Lateritic Caprock	786,106	753,696	336,106
72863/00	Manage Methane	9,402	8,654	8,922
		916,689	**872,074**	**510,292**
Net Income/(Expenditure)		**578,901**	**250,046**	**610,656**
Collect Problematic Waste in the Region				
Operating Expenditure				
72866/00	Manage Household Hazardous Waste	18,752	13,076	17,368
72866/02	Dispose of Household Hazardous Waste	7,671	1,032	289
72866/03	Market Household Hazardous Waste Collections	2,000	2,000	2,000
		28,423	**16,108**	**19,657**
Net Income/(Expenditure)		**(28,423)**	**(16,108)**	**(19,657)**
Coppin Road Transfer Station				
Operating Income				
58857/03	Income Coppin Road Transfer Station Operations	524,218	472,425	489,943
		524,218	**472,425**	**489,943**
Operating Expenditure				
72857/03	Manage Coppin Road Transfer Station Operations	476,562	429,477	445,403
		476,562	**429,477**	**445,403**
Net Income/(Expenditure)		**47,656**	**42,948**	**44,540**
Develop an Education Programme to Address Problematic Waste in the Region				
Operating Expenditure				
72866/01	Conduct School Battery Collection Programme	60,411	54,279	84,456
		60,411	**54,279**	**84,456**
Net Income/(Expenditure)		**(60,411)**	**(54,279)**	**(84,456)**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Develop and implement an Education Programme for the Red Hill Education Centre				
Operating Expenditure				
68690/02	Operate and maintain miscelleaneous Furniture and fittings - Edu	100	1,640	1,657
72873/00	Conduct Waste Education Programmes	79,653	230,299	260,258
		79,753	**231,939**	**261,915**
Net Income/(Expenditure)		**(79,753)**	**(231,939)**	**(261,915)**
Develop Environmental Management System for Red Hill Waste Management Facility				
Operating Expenditure				
72856/00	Develop Environmental Management System - Red Hill Landfill	21,500	21,500	16,500
		21,500	**21,500**	**16,500**
Net Income/(Expenditure)		**(21,500)**	**(21,500)**	**(16,500)**
Greenwaste Operations - Red Hill Waste Management Facility				
Operating Income				
58864/00	Income Greenwaste Operations - General	1,305,151	733,416	550,109
		1,305,151	**733,416**	**550,109**
Operating Expenditure				
64395/00	Operate and Maintain Greenwaste Processing Area (Unsealed	51,860	51,860	58,912
72864/01	Manage Greenwaste Composting	228,623	110,012	119,959
72864/02	Manage Greenwaste Mulching	383,832	307,441	398,449
72884/03	Undertake Greenwaste Waste Stream Audits	0	16,247	0
		664,315	**485,560**	**577,320**
Net Income/(Expenditure)		**640,836**	**247,856**	**(27,211)**
Identify and Coordinate Networking Opportunities				
Operating Expenditure				
73904/02	Attend Corporate and Award Functions and Events - Engineering	200	0	200
		200	**0**	**200**
Net Income/(Expenditure)		**(200)**	**0**	**(200)**
Implement Red Hill Master Plan Land Acquisition Recommendations				
Capital Expenditure				
24150/02	Purchase Waste Management Land	0	0	2,235,000
		0	**0**	**2,235,000**
Net Income/(Expenditure)		**0**	**0**	**(2,235,000)**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Implement Red Hill Master Plan Planning Recommendations				
Capital Expenditure				
24320/02	Leachate Project - Red Hill Landfill Facility	83,000	83,000	0
24350/01	Construct Leachate and Stormwaste Infrastructure and Siltation	200,000	0	400,000
24370/00	Construct Roads / Carparks - Red Hill Landfill Facility	123,690	123,690	124,401
24370/02	Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility	500,000	450,000	50,000
24394/05	Construct Litter Fence - Redhill Landfill Facility	100,000	0	50,000
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	40,000	40,000	20,000
24399/10	Air Supply lines - Waste Management Structures - Red Hill Landfill	75,000	0	75,000
		1,121,690	**696,690**	**719,401**
Net Income/(Expenditure)		**(1,121,690)**	**(696,690)**	**(719,401)**
Implement Red Hill Master Plan Recommendations (Other)				
Operating Expenditure				
73939/02	Update Red Hill Development Plan	10,000	10,000	10,000
		10,000	**10,000**	**10,000**
Net Income/(Expenditure)		**(10,000)**	**(10,000)**	**(10,000)**
Implement Regional Waste Education Plan				
Operating Income				
58873/01	Income Stakeholder Waste Education	442,603	460,285	482,683
		442,603	**460,285**	**482,683**
Operating Expenditure				
72873/01	Provide Stakeholder Waste Education Service	0	0	0
72873/02	Conduct Waste Education Research / Surveys	10,000	10,000	10,000
72873/04	Produce Regional Waste Education Marketing Materials	96,000	96,000	96,000
72873/06	Conduct Earth Carers Volunteer Program	22,152	24,740	40,476
72873/08	Conduct Keep Australia Beautiful - Litter Control	0	1,740	0
		128,152	**132,480**	**146,476**
Net Income/(Expenditure)		**314,451**	**327,805**	**336,207**
Implement Waste Management Services Study Assistance Programme				
Operating Expenditure				
73914/02	Implement Engineering/Waste Management Services Study	1,000	1,000	1,000
		1,000	**1,000**	**1,000**
Net Income/(Expenditure)		**(1,000)**	**(1,000)**	**(1,000)**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Implement Waste Management Staff Training and Development				
Operating Expenditure				
73919/02	Train and Develop Staff - Engineering / Waste Management	45,798	38,448	49,034
73919/03	Train and Develop Staff - Red Hill Landfill Facility	21,532	19,233	22,859
73919/08	Train and Develop Staff - Waste Management Landfill Operations	11,220	11,220	10,721
73919/09	Train and Develop Staff - Hazelmere Operations Staff	13,601	14,476	12,975
		92,151	**83,377**	**95,589**
Net Income/(Expenditure)		**(92,151)**	**(83,377)**	**(95,589)**
Manage Major & Minor Plant - Hazelmere				
Operating Expenditure				
65410/02	Operate and Maintain Plant - Hazelmere	384,588	384,588	494,866
65420/08	Operate and Maintain Miscellaneous Plant - Hazelmere	40,642	40,642	46,623
		425,230	**425,230**	**541,489**
Capital Expenditure				
24410/01	Purchase / Replace Plant - Hazelmere	2,075,000	1,975,000	595,000
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	14,000	27,502	34,000
		2,089,000	**2,002,502**	**629,000**
Net Income/(Expenditure)		**(2,514,230)**	**(2,427,732)**	**(1,170,489)**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Manage Major and Minor Plant (Red Hill Waste Disposal Facility)				
Operating Income				
58410/00	Income Plant	165,000	204,000	180,000
		165,000	**204,000**	**180,000**
Operating Expenditure				
61410/00	Internal Revenue Plant	(3,301,831)	(2,400,941)	(2,480,464)
61430/00	Internal Revenue Vehicles - Red Hill Landfill Facility	(109,273)	(109,273)	(112,551)
65410/00	Operate and Maintain Plant - Waste Management Facilities	3,016,264	3,173,284	3,395,049
65410/01	Operate and Maintain Plant - Arrange for servicing repairs and	18,570	12,949	15,948
65410/07	Operate and Maintain Major Plant - Red Hill Leachate Project	63,988	63,988	36,557
65420/01	Operate and Maintain Minor Plant - Water Pumps	102,823	99,126	68,581
65420/02	Operate and Maintain Minor Plant - Generators	58,731	176,037	182,220
65420/03	Operate and Maintain Minor Plant - Water Tanker	181	186	187
65420/04	Operate and Maintain Minor Plant-Trailers-Red Hill	4,262	4,340	4,379
65420/11	Operate and Maintain Minor Plant - Red Hill Leachate Project	53,220	33,936	33,294
65420/99	Operate and Maintain Minor Plant - Misc Attachments - Red Hill	64,962	123,293	145,038
65430/00	Operate and Maintain Vehicles - Red Hill Landfill Facility	85,445	111,455	114,937
		57,342	**1,288,380**	**1,403,175**
Other Income				
82410/00	Income Disposal of Plant - Red Hill Landfill Facility	100,000	164,545	100,000
82430/00	Income Disposal of Vehicles - Red Hill Landfill Facility	29,000	58,000	53,000
		129,000	**222,545**	**153,000**
Other Expenditure				
83410/00	Disposal of Plant - Red Hill Landfill Facility	116,000	90,675	116,000
83420/00	Disposal of Minor Plant - Red Hill Landfill Facility	0	0	0
83430/00	Disposal of Vehicles - Red Hill Landfill Facility	25,049	63,620	49,040
		141,049	**154,295**	**165,040**
Capital Expenditure				
24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	3,595,000	3,996,475	1,935,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	86,000	172,000	129,000
25410/00	Refurbish Plant - Red Hill Landfill Facility	20,000	150,000	0
		3,701,000	**4,318,475**	**2,064,000**
Net Income/(Expenditure)		**(3,605,391)**	**(5,334,605)**	**(3,299,215)**
Mathieson Road Transfer Station				
Operating Income				
58857/02	Income Mathieson Road Transfer Station Operations	394,968	436,634	370,436
		394,968	**436,634**	**370,436**
Operating Expenditure				
72857/02	Manage Mathieson Road Transfer Station Operations	359,062	396,940	336,760
		359,062	**396,940**	**336,760**
Net Income/(Expenditure)		**35,906**	**39,694**	**33,676**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Mattress Project - Red Hill Waste Management Facility				
Operating Income				
58888/04	Income Mattress Project - Red Hill	0	0	0
		0	**0**	**0**
Net Income/(Expenditure)		**0**	**0**	**0**
Mattress Project - Resource Recovery Park Hazelmere				
Operating Income				
58888/02	Income Mattress Project - Hazelmere	241,380	565,165	394,877
		241,380	**565,165**	**394,877**
Operating Expenditure				
72888/02	Manage Mattress Project - Hazelmere	167,160	475,256	133,364
		167,160	**475,256**	**133,364**
Net Income/(Expenditure)		**74,220**	**89,909**	**261,513**
Operate & Maintain Site - Hazelmere				
Operating Income				
53221/00	Income - Hazelmere Site General Income	36,100	36,100	36,100
		36,100	**36,100**	**36,100**
Operating Expenditure				
62120/00	Operate and Maintain Hazelmere Site	89,835	211,532	225,875
63221/00	Operate and Maintain Hazelmere Buildings	41,660	39,560	42,342
63259/02	Operate and Maintain Other Waste Management Buildings	10,440	3,496	36,891
64392/01	Operate and Maintain Weighbridge Structure - Hazelmere	18,343	21,506	35,981
64393/01	Operate and Maintain Water Storage Dams/Tanks - Hazelmere	1,170	1,174	1,176
64394/01	Operate and Maintain Perimeter Fencing - Hazlemere	7,217	7,266	7,291
64395/02	Operate and Maintain Hardstand & Road - Hazelmere	57,856	56,272	64,059
64396/03	Operate and Maintain Monitoring Bores - Hazelmere	477	488	492
66520/09	Operate and Maintain Fire Fighting Equipment - Hazelmere	21,126	20,112	25,385
66530/09	Operate and Maintain Security System - Hazelmere	46,213	39,100	47,594
66590/09	Operate and Maintain Other Equipment - Hazelmere	9,095	17,934	17,443
72856/01	Develop Environmental Management System - Hazelmere Resource	5,000	0	0
		308,432	**418,440**	**504,529**
Net Income/(Expenditure)		**(272,332)**	**(382,340)**	**(468,429)**
Other Facilities - Hazelmere				
Capital Expenditure				
24250/05	Construct Storage Shed - Hazelmere	63,000	63,000	0
24395/01	Construct Hardstand and Road - Hazelmere	55,000	0	55,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	0	0	10,000
24530/10	Purchase / Replace Security System - Hazelmere	36,480	36,480	0
		154,480	**99,480**	**65,000**
Net Income/(Expenditure)		**(154,480)**	**(99,480)**	**(65,000)**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Promote Red Hill Landfill Facility Operations				
Operating Expenditure				
63252/00	Operate and Maintain Training Centre Buildings (House) - Red Hill	10,538	10,803	10,836
63253/00	Operate and Maintain Environ. Education Centre Blds - Red Hill	25,778	25,240	27,924
63253/01	Education Centre Displays - Hazelmere Facility	16,000	0	0
63253/02	Establish and Maintain Community Garden - Hazelmere Facility	4,500	0	0
66530/10	Operate and Maintain Security System Education / Training Centre	500	500	500
68690/01	Operate and Maintain Misc Furn and Fittings - Educ / Trng Centre	307	0	0
72851/03	Support EMRC Community Grants Program	15,800	5,018	15,809
72871/00	Provide Site Tours - Red Hill Landfill Facility	18,924	16,152	27,336
72874/00	Provide Site Tours - Hazelmere Facility	3,753	1,767	393
		96,100	**59,480**	**82,798**
Net Income/(Expenditure)		**(96,100)**	**(59,480)**	**(82,798)**
Provide Environmental Consulting Services to External Organisations				
Operating Income				
58712/03	Income Waste Mngmt Environ. Cons. - Other Clients	5,000	350,000	300,000
58712/04	Income Waste Management Environmental Consulting - Member	20,600	0	20,600
		25,600	**350,000**	**320,600**
Operating Expenditure				
72712/03	Provide Waste Management Consulting Services - Member	17,513	242,635	192,222
		17,513	**242,635**	**192,222**
Net Income/(Expenditure)		**8,087**	**107,365**	**128,378**
Provide Waste Disposal Service (Class IV) - Red Hill Waste Management				
Operating Income				
53330/00	Income Class IV Cells - Red Hill Landfill Facility	973,650	973,650	973,650
		973,650	**973,650**	**973,650**
Operating Expenditure				
64330/01	Operate and Maintain Class IV Cells - Receive and Compact Waste	1,778	11,245	2,022
64330/02	Operate and Maintain Class IV Cells - Suppress Dust	1,669	884	1,004
64330/03	Operate and Maintain Class IV Cells - Maintain Liner / Sand Filter	500	500	100,000
64330/04	Operate and Maintain Class IV Cells - Manage Traffic and Maintain	428	2,672	3,231
64330/05	Operate and Maintain Class IV Cells - Supply and Maintain	774	846	872
64330/06	Operate and Maintain Class IV Cells - Sample / Test Materials /	20,000	40,000	20,000
64330/07	Operate and Maintain Class IV Cell Drainage System - Red Hill	52,664	45,517	55,585
64330/08	Operate and Maintain Class IV Cells - Cell Usage (Airspace	393,276	386,836	400,129
64330/10	Rehabilitate Class IV Cells - Red Hill Landfill Facility	20,000	20,000	10,000
		491,089	**508,500**	**592,843**
Capital Expenditure				
24330/04	Design and Construct Class IV Cell Stage 2 - Red Hill Landfill	450,000	30,000	0
		450,000	**30,000**	**0**
Net Income/(Expenditure)		**32,561**	**435,150**	**380,807**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Provide Waste Disposal Service (Red Hill Waste Disposal Facility)				
Operating Income				
58581/01	Income Workers Compensation Reimbursement - Red Hill Landfill	0	48,000	0
58851/00	Income Red Hill Landfill Administration	500	5,626	500
58857/00	Income Waste Transfer Station Operations - Red Hill Landfill Facility	1,661,250	1,661,250	1,661,250
		1,661,750	**1,714,876**	**1,661,750**
Operating Expenditure				
62150/00	Operate and Maintain Waste Management Land - Redhill Landfill	65,740	67,189	71,688
62150/03	Operate and Maintain Waste Management Land - Lot 501 (Lot 81	2,500	2,500	2,500
62150/06	Operate and Maintain Waste Management Land - Lots 8 9 and 10	3,500	3,500	3,500
62151/00	Operate and Maintain Waste Management Land - Red Hill Farm	19,016	17,441	17,835
63251/00	Operate and Maintain Administration Buildings - Red Hill Landfill	50,845	51,201	58,924
63259/00	Operate and Maintain Other Waste Management Buildings Red Hill	97,168	47,782	95,826
64320/01	Operate and Maintain Class III Leachate Ponds - Red Hill Landfill	80,283	381,220	412,579
64320/02	Operate and Maintain Leachate Project - Red Hill Landfill Facility	280,405	9,894	0
64340/01	Operate and Maintain Class IV Leachate Ponds - Red Hill Landfill	12,502	12,152	12,395
64350/00	Operate and Maintain Siltation Ponds - Red Hill Landfill Facility	98,066	62,829	81,768
64370/00	Operate and Maintain Roads / Car Parks - Red Hill Landfill Facility	106,872	90,443	92,902
64380/00	Operate and Maintain Stormwater System - Red Hill Landfill Facility	121,032	93,758	85,899
64391/00	Operate and Maintain Waste Transfer Station Buildings - Red Hill	3,925	3,676	3,915
64392/00	Operate and Maintain Weighbridge Structure - Red Hill	28,907	27,904	28,098
64393/00	Operate and Maintain Water Storage Dams - Red Hill Landfill	3,000	1,225	1,533
64394/00	Operate and Maintain Fencing - Red Hill Landfill Facility	38,887	42,991	55,364
64394/03	Operate and Maintain Perimeter Fencing - Lot 501 (81North)	272	272	0
64394/04	Operate and Maintain Perimeter Fencing - Red Hill Farm	8,088	8,088	0
64396/00	Operate and Maintain Monitoring Bores - Red Hill Landfill Facility	28,082	23,082	26,285
64396/01	Operate and Maintain Monitoring Bores - Red Hill Farm	3,000	3,000	0
64398/00	Operate and Maintain Miscellaneous Waste Management Structures	160,304	66,057	114,478
66510/08	Operate and Maintain Office Equipment - Redhill Landfill Facility	5,000	5,000	5,000
66520/08	Operate and Maintain Fire Fighting Equipment - Red Hill Landfill	8,500	8,500	7,600
66530/08	Operate and Maintain Security System - Red Hill Waste	44,745	44,745	59,272
66590/08	Operate and Maintain Other Equipment - Red Hill Landfill Facility	41,544	42,513	40,682
67610/08	Operate and Maintain Office Furniture and Fittings - Red Hill Landfill	3,000	3,000	3,000
71915/03	Internal Revenue Staff Leave Entitlements - Red Hill Landfill	(78,776)	(93,989)	(81,656)
71916/00	Internal Revenue Red Hill Operations Staff On Costs	(924,308)	(793,830)	(931,603)
72851/00	Manage and Administer Red Hill Landfill Facility	656,859	739,615	737,703
72851/02	Manage Red Hill Landfill Facility Safety Requirements	3,100	3,100	3,100
72857/00	Manage Waste Transfer Station Operations - Red Hill Landfill	916,407	797,958	886,593
72858/00	Manage Weighbridge Operations - Red Hill Landfill Facility	279,615	253,377	250,360
73916/00	Manage Red Hill Landfill Operations Staff On Costs	190,843	183,116	188,579
73917/03	Provide Staff Annual Leave - Red Hill Landfill Facility Administration	35,714	33,583	39,956
73917/08	Provide Staff Annual Leave - Waste Management Landfill	125,078	121,479	123,172
73918/03	Recruit Staff - Red Hill Landfill	4,000	4,000	4,000
73921/03	Provide Staff Sick Leave - Red Hill Landfill Facility Administration	7,599	10,280	8,501
73921/08	Provide Staff Sick Leave - Waste Management Landfill Operations	25,868	40,463	25,462
73922/03	Provide Staff Long Service Leave - Red Hill Landfill Facility	0	2,381	0
73922/08	Provide Staff Long Service Leave - Waste Management Landfill	8,000	8,000	8,000
73923/03	Provide Staff RDO and TIL Leave - Red Hill Landfill Facility	0	724	0
73923/08	Provide Staff RDO and TIL Leave - Waste Management Landfill	0	6,940	0
73924/03	Provide Staff Public Holiday Leave - Red Hill Landfill Facility	15,198	12,350	17,002
73924/08	Provide Staff Public Holiday Leave - Waste Management Landfill	51,735	38,135	50,924
73925/08	Provide Staff Workers' Compensation - Waste Management Landfill	0	48,000	0
73936/00	Manage Workshop Operations	19,928	19,950	20,300
73939/01	Undertake Geotechnical and Materials Investigations	2,000	2,000	5,000
		2,654,043	**2,557,594**	**2,636,436**
Capital Expenditure				
24250/01	Construct Waste Management Facility Buildings - Red Hill Landfill	110,000	110,000	200,000
24250/08	Construct Workshop No 3 - Red Hill Landfill Facility	0	0	800,500

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Provide Waste Disposal Service (Red Hill Waste Disposal Facility)				
Capital Expenditure				
24259/14	Upgrade Power Supply to Transfer Station - Red Hill Landfill Facility	80,000	80,000	0
24259/15	Upgrade Power Supply to Workshop No 2 - Red Hill Landfill Facility	80,000	80,000	250,000
24259/16	Install Power Supply to Lots 8 9 & 10 - Red Hill Landfill Facility	0	0	2,500,000
24380/00	Construct Drainage Diversion and Earthworks Infrastructures - Red	250,000	0	250,000
24399/19	Develop Lots 8 9 & 10 For Future Waste Activities - Red Hill Landfill	1,500,000	1,500,000	1,787,961
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill	880,000	880,000	525,000
24530/08	Purchase / Replace Security System - Red Hill Waste Management	100,000	100,000	170,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill Facility	20,000	20,000	80,000
24590/02	Purchase / Replace Miscellaneous Equipment - Hazelmere	0	8,572	0
		3,020,000	**2,778,572**	**6,563,461**
Net Income/(Expenditure)		**(4,012,293)**	**(3,621,290)**	**(7,538,147)**
Provide Waste Disposal Services (Class III) - Red Hill Waste Management				
Operating Income				
53310/00	Income Class III Cells - Red Hill Landfill Facility	29,708,870	30,176,210	29,108,336
53310/01	Income Tyre Recovery Charge Class III Cells - Red Hill Landfill	7,500	7,500	7,500
		29,716,370	**30,183,710**	**29,115,836**
Operating Expenditure				
64310/01	Operate and Maintain Class III Cells - Receive and Compact Waste	968,627	945,539	995,243
64310/02	Operate and Maintain Class III Cells - Suppress Dust	106,562	126,275	112,385
64310/03	Operate and Maintain Class III Cells - Manage Litter	173,782	127,793	146,457
64310/04	Operate and Maintain Class III Cells - Manage Traffic and Maintain	192,260	156,132	187,872
64310/05	Operate and Maintain Class III Cells - Supply and Maintain	581,395	542,023	558,595
64310/06	Operate and Maintain Class III Cells - Sample/Test Materials/Waste	7,181	6,526	6,834
64310/07	Operate and Maintain Class III Cell Drainage System - Red Hill	101,013	74,128	96,724
64310/08	Operate and Maintain Class III Cells - Cell Usage (Airspace	15,814,418	16,008,214	16,128,249
64310/09	Operate and Maintain Class III Cells - Maintain Liner	53,855	47,751	50,252
64310/10	Rehabilitate Class III Cells - Red Hill Landfill Facility	117,500	102,136	106,508
64310/13	Rehabilitate Class III Cells Waste Environmental - Red Hill Landfill	160,000	160,000	160,000
		18,276,593	**18,296,517**	**18,549,119**
Capital Expenditure				
24310/12	Construct Class III Cell Stage 14 - Red Hill Landfill Facility	4,974,352	4,974,352	0
24310/19	Construct Class III Cell Stage 16 - Red Hill Landfill Facility	0	0	3,746,002
24310/21	Construct Class III Cell Stage 17 - Red Hill Landfill Facility	0	0	250,000
		4,974,352	**4,974,352**	**3,996,002**
Net Income/(Expenditure)		**6,465,425**	**6,912,841**	**6,570,715**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Provide Waste Disposal Services (Class V) - Red Hill Waste Management				
Operating Income				
53330/01	Income Encapsulate Class V Material in Concrete - Red Hill Landfill	64,700	0	0
		64,700	**0**	**0**
Operating Expenditure				
64330/20	Encapsulate Class V Material in Concrete - Red Hill Landfill Facility	51,200	0	0
		51,200	**0**	**0**
Net Income/(Expenditure)		**13,500**	**0**	**0**
Provide Waste Disposal Services (New Project) - Red Hill Waste Management				
Operating Income				
53330/02	Income Liquid Waste Project - Red Hill Landfill Facility	0	0	684,838
		0	**0**	**684,838**
Operating Expenditure				
64330/30	Operate and Maintain Liquid Waste Project - Red Hill Waste	38,750	10,000	230,783
		38,750	**10,000**	**230,783**
Capital Expenditure				
24399/16	Liquid Waste Project - Red Hill Landfill Facility	1,550,000	0	1,650,000
24410/11	Liquid Waste Project Plant - Red Hill Landfill Facility	450,000	0	550,000
		2,000,000	**0**	**2,200,000**
Net Income/(Expenditure)		**(2,038,750)**	**(10,000)**	**(1,745,946)**
Satisfy Red Hill Legislative Environmental Requirements				
Operating Expenditure				
72853/00	Monitor Environmental Impacts - Red Hill Water Monitoring	199,700	199,700	169,700
72859/00	Monitor Environmental Impacts - Red Hill Landfill Other	146,230	146,230	146,230
72859/02	Monitor Environmental Impacts - Red Hill & Hazelmere Occupational	5,500	10,500	10,500
72859/06	Monitor Environmental Impacts - Red Hill Odour Monitoring	2,000	2,000	2,000
72859/07	Monitor Environmental Impacts - Hazelmere Occupational Dust	5,000	5,000	5,000
72859/08	Monitor Environmental Impacts - Hazelmere Water Monitoring	19,500	19,500	10,000
72859/09	Monitor Environmental Impacts - Hazelmere Ambient Dust	15,000	15,000	15,000
72859/11	Monitor Environmental Impacts - Environmental Offsets	55,000	55,000	55,000
72859/12	Monitor Environmental Impacts - Hazelmere Fines Sampling	2,000	2,000	5,000
		449,930	**454,930**	**418,430**
Net Income/(Expenditure)		**(449,930)**	**(454,930)**	**(418,430)**
Undertake Waste Management Research and Development				
Operating Expenditure				
73918/10	Recruit Staff - Hazelmere	500	500	500
73932/00	Undertake Engineering / Waste Management Research and	13,250	13,250	13,250
		13,750	**13,750**	**13,750**
Net Income/(Expenditure)		**(13,750)**	**(13,750)**	**(13,750)**

Financial Performance by Account 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Woodwaste Project - Hazelmere Resource Recovery Park (HRRP)				
Operating Income				
58888/01	Income Woodwaste Project	1,253,762	1,576,000	1,614,368
58888/05	Income Woodwaste Project (broiler growers guarantee fee) -	7,500	27,000	30,000
		1,261,262	**1,603,000**	**1,644,368**
Operating Expenditure				
72888/01	Manage Woodwaste Project - Hazelmere	1,707,399	1,558,539	1,556,362
72888/05	Woodwaste Project - Hazelmere (broiler growers guarantee fee)	7,500	27,000	30,000
		1,714,899	**1,585,539**	**1,586,362**
Net Income/(Expenditure)		**(453,637)**	**17,461**	**58,006**

Financial Performance by Account 2020/2021

Environmental Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Bush Skills for Youth				
Operating Income				
58721/14	Income Community Bushskills for Youth	0	443	0
		0	**443**	**0**
Operating Expenditure				
73984/09	Environmental Services - Bushskills for our Youth	38,676	0	0
		38,676	**0**	**0**
Net Income/(Expenditure)		**(38,676)**	**443**	**0**
Community Capability Project				
Operating Income				
58721/13	Income Community Capability Project	0	42,671	0
		0	**42,671**	**0**
Operating Expenditure				
72721/34	Community Capability Project (EHCM)	0	46,276	0
		0	**46,276**	**0**
Net Income/(Expenditure)		**0**	**(3,605)**	**0**
Coordinate Community-Led NRM Projects in Eastern Region				
Operating Income				
58721/10	Income Coordination of Community-led NRM Projects in Eastern	105,000	105,000	105,000
		105,000	**105,000**	**105,000**
Operating Expenditure				
72721/07	Undertake Coordination of Community-led NRM Projects in Eastern	94,184	90,795	95,729
		94,184	**90,795**	**95,729**
Net Income/(Expenditure)		**10,816**	**14,205**	**9,271**
Enhancing Biodiversity and Protecting Water Quality in Perth's Eastern Reg.				
Operating Income				
58721/16	Income Farm Dams Project	0	864	0
		0	**864**	**0**
Operating Expenditure				
72721/36	Farm Dams Project	0	864	0
		0	**864**	**0**
Net Income/(Expenditure)		**0**	**0**	**0**

Financial Performance by Account 2020/2021

Environmental Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Identify and Coordinate Networking Opportunities				
Operating Expenditure				
73904/05	Attend Corporate and Award Functions and Events - Environmental	0	136	0
		0	**136**	**0**
Net Income/(Expenditure)		**0**	**(136)**	**0**
Implement Cities For Climate Protection (CCP) Programme				
Operating Income				
58725/00	Income Achieving Carbon Emissions Reduction (ACEr)	0	12,430	0
		0	**12,430**	**0**
Net Income/(Expenditure)		**0**	**12,430**	**0**
Implement Eastern Hills Catchment Management Action Project				
Operating Income				
58721/19	Income Communities Environment Programme (CEO)	0	12,116	0
		0	**12,116**	**0**
Operating Expenditure				
72721/00	Implement Eastern Hills Catchment Management Project - EHCM	0	0	0
72721/39	Implement Communities Environment Programme (CEP)	0	12,116	0
		0	**12,116**	**0**
Net Income/(Expenditure)		**0**	**0**	**0**
Implement Eastern Region Catchment Management Program				
Operating Income				
58721/17	Income Eastern Region Catchment Management Program	147,542	126,540	109,948
		147,542	**126,540**	**109,948**
Operating Expenditure				
72721/37	Implement Eastern Region Catchment Management Program	192,440	225,190	279,802
		192,440	**225,190**	**279,802**
Net Income/(Expenditure)		**(44,898)**	**(98,650)**	**(169,854)**
Implement Environmental Services Staff Training and Development				
Operating Expenditure				
73919/05	Train and Develop Staff - Environmental Services	23,601	20,988	27,827
		23,601	**20,988**	**27,827**
Net Income/(Expenditure)		**(23,601)**	**(20,988)**	**(27,827)**

Financial Performance by Account 2020/2021

Environmental Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Implement Environmental Services Study Assistance Programme				
Operating Expenditure				
73914/05	Implement Environmental Services Staff Study Assistance	1,000	0	1,000
		1,000	**0**	**1,000**
Net Income/(Expenditure)		**(1,000)**	**0**	**(1,000)**
Implement Regional Environmental Projects				
Operating Income				
58739/08	Income Environmental Building Benchmarking Project	126,500	103,580	51,140
		126,500	**103,580**	**51,140**
Operating Expenditure				
72739/09	Implement Building Benchmarking Project - Environmental Services	56,000	112,000	66,000
		56,000	**112,000**	**66,000**
Net Income/(Expenditure)		**70,500**	**(8,420)**	**(14,860)**
Implement Regional Spatial Mapping Project				
Operating Income				
58721/18	Income Regional Spartial Mapping	0	0	129,000
		0	**0**	**129,000**
Operating Expenditure				
72721/38	Implement Regional Spartial Mapping	0	0	150,000
		0	**0**	**150,000**
Net Income/(Expenditure)		**0**	**0**	**(21,000)**
Implement Steaming to Success				
Operating Income				
58721/09	Implement Steaming to Success	0	300	0
		0	**300**	**0**
Operating Expenditure				
72721/29	Implement Steaming to Success	2,225	2,225	2,225
		2,225	**2,225**	**2,225**
Net Income/(Expenditure)		**(2,225)**	**(1,925)**	**(2,225)**

Financial Performance by Account 2020/2021

Environmental Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Implement Sustainability Program				
Operating Income				
58739/07	Income Environmental Sustainability Programs	122,899	112,899	126,073
		122,899	**112,899**	**126,073**
Operating Expenditure				
72739/08	Implement Environmental Sustainability Programs	190,347	171,400	205,561
		190,347	**171,400**	**205,561**
Net Income/(Expenditure)		**(67,448)**	**(58,501)**	**(79,489)**
Implement Swan and Helena River Management Framework				
Operating Income				
58799/02	Income Flood Risk Project	0	0	10,000
		0	**0**	**10,000**
Operating Expenditure				
72799/03	Implement Flood Risk Project	81,000	80,000	56,000
		81,000	**80,000**	**56,000**
Net Income/(Expenditure)		**(81,000)**	**(80,000)**	**(46,000)**
Manage and Deliver Environmental Services				
Operating Expenditure				
66590/06	Operate and Maintain Miscellaneous Equipment - Environmental	380	380	0
67610/05	Operate and Maintain Office Furniture and Fittings - Environmental	300	300	300
71915/05	Internal Revenue Staff Leave Entitlements - Environmental Services	(73,033)	(78,627)	(84,836)
71984/00	Internal Revenue Environmental Services Business Unit	0	(1,050)	0
73917/05	Provide Staff Annual Leave - Environmental Services	48,591	58,024	54,652
73918/05	Recruit Staff - Environmental Services	1,000	1,370	1,000
73921/05	Provide Staff Sick Leave - Environmental Services	9,700	19,118	10,990
73922/05	Provide Staff Long Service Leave - Environmental Services	7,165	24,750	7,380
73923/05	Provide Staff RDO and TIL Leave - Environmental Services	0	217	0
73924/05	Provide Staff Public Holiday Leave - Environmental Services	19,400	19,200	21,980
73984/00	Manage Environmental Services Business Unit	164,337	178,895	234,648
73984/10	Environmental Services Research & Development	41,500	28,955	41,500
		219,340	**251,532**	**287,614**
Net Income/(Expenditure)		**(219,340)**	**(251,532)**	**(287,614)**
Participate in Environmental Issues and Projects that Affect the Region				
Operating Expenditure				
72739/00	Implement Other Environmental Projects	0	0	0
		0	**0**	**0**
Net Income/(Expenditure)		**0**	**0**	**0**

Financial Performance by Account 2020/2021

Regional Development	Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Develop Advocacy and Lobbying Protocol			
Operating Expenditure			
73966/02 Implement Regional Advocacy Strategy	257,509	201,777	234,033
	257,509	**201,777**	**234,033**
Net Income/(Expenditure)	**(257,509)**	**(201,777)**	**(234,033)**
Facilitate Regional Youth Strategies			
Operating Expenditure			
72762/00 Develop Youth Education Projects	9,000	0	9,000
	9,000	**0**	**9,000**
Net Income/(Expenditure)	**(9,000)**	**0**	**(9,000)**
Identify and Investigate New Regional Development Project Opportunities			
Operating Income			
58769/02 Income Keep Australia Beautiful Community Litter Programme	0	1,740	0
	0	**1,740**	**0**
Operating Expenditure			
72769/02 Undertake Keep Australia Beautiful Community Litter Programme	0	1,740	0
	0	**1,740**	**0**
Net Income/(Expenditure)	**0**	**0**	**0**
Implement Reconciliation Action Plan			
Operating Expenditure			
72752/00 Reconciliation Action Plan (RAP)	26,392	31,109	29,548
	26,392	**31,109**	**29,548**
Net Income/(Expenditure)	**(26,392)**	**(31,109)**	**(29,548)**
Implement Regional Development Services Study Assistance Programme			
Operating Expenditure			
73914/04 Implement Regional Development Staff Study Assistance	1,000	1,000	1,000
	1,000	**1,000**	**1,000**
Net Income/(Expenditure)	**(1,000)**	**(1,000)**	**(1,000)**
Implement Regional Development Staff Training and Development			
Operating Expenditure			
73919/04 Train and Develop Staff - Regional Development	10,646	9,871	12,195
	10,646	**9,871**	**12,195**
Net Income/(Expenditure)	**(10,646)**	**(9,871)**	**(12,195)**

Financial Performance by Account 2020/2021

Regional Development		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Implement Regional Integrated Transport Strategy				
Operating Income				
58787/05	Income Regional Integrated Transport Strategy	73,156	73,156	62,641
		73,156	**73,156**	**62,641**
Operating Expenditure				
72787/01	Implement Regional Integrated Transport Strategy	133,957	145,243	116,588
		133,957	**145,243**	**116,588**
Net Income/(Expenditure)		**(60,801)**	**(72,087)**	**(53,947)**
Investigate and Develop Industry Capability and Clustering Project				
Operating Income				
58983/00	Income Regional Development Business Unit	65,595	65,595	36,865
		65,595	**65,595**	**36,865**
Operating Expenditure				
72782/01	Implement Regional Economic Development Projects	97,626	112,791	87,647
		97,626	**112,791**	**87,647**
Net Income/(Expenditure)		**(32,031)**	**(47,196)**	**(50,782)**
Manage and Deliver Regional Development Service				
Operating Expenditure				
71915/04	Internal Revenue Staff Leave Entitlements - Regional Development	(56,624)	(49,452)	(59,367)
72799/02	Provide Regional Economic Profile Information	32,000	26,800	28,000
73917/04	Provide Staff Annual Leave - Regional Development	26,331	37,320	32,200
73918/04	Recruit Staff - Regional Development	500	500	500
73921/04	Provide Staff Sick Leave - Regional Development	5,988	12,597	7,338
73922/04	Provide Staff Long Service Leave - Regional Development	1,863	1,863	1,919
73924/04	Provide Staff Public Holiday Leave - Regional Development	11,975	13,431	14,676
73983/00	Manage Regional Development Business Unit	81,304	60,457	65,582
73983/03	Support Regional Development Grant/Sponsorship Opportunities	15,000	5,000	15,000
73983/04	Regional Development Research and Development - Transport	0	0	30,000
73983/05	Regional Development Research and Development -	30,000	30,000	0
		148,337	**138,516**	**135,848**
Net Income/(Expenditure)		**(148,337)**	**(138,516)**	**(135,848)**
Support Avon Descent Community Days				
Operating Income				
58829/01	Income Avon Descent	207,755	202,293	208,288
		207,755	**202,293**	**208,288**
Operating Expenditure				
72829/01	Support Avon Descent	193,768	182,170	197,564
		193,768	**182,170**	**197,564**
Net Income/(Expenditure)		**13,987**	**20,123**	**10,724**

Financial Performance by Account 2020/2021

Resource Recovery		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Allocate Corporate Services Costs				
Other Expenditure				
73986/99	Resource Recovery Business Unit - Corporate Services Allocation	402,928	402,928	410,987
		402,928	**402,928**	**410,987**
Net Income/(Expenditure)		**(402,928)**	**(402,928)**	**(410,987)**
C & I Project - Hazelmere Resource Recovery Park (HRRP)				
Other Income				
58986/05	Income Hazelmere C & I Project	849,432	88,000	37,240
		849,432	**88,000**	**37,240**
Other Expenditure				
63259/05	Operate and Maintain C & I Building	27,968	59,818	20,885
65410/05	Operate and Maintain C & I Building - Plant and Equipment	88,796	77,821	78,967
72986/03	Manage C & I Plant	1,043,583	445,263	493,582
		1,160,347	**582,902**	**593,434**
Capital Expenditure				
24410/04	Purchase C & I Building - Plant & Equipment - HRRP	500,000	0	0
		500,000	**0**	**0**
Net Income/(Expenditure)		**(810,915)**	**(494,902)**	**(556,194)**
Develop Resource Recovery Products				
Other Expenditure				
72888/00	Market Resource Recovery Products	10,000	3,000	10,000
		10,000	**3,000**	**10,000**
Net Income/(Expenditure)		**(10,000)**	**(3,000)**	**(10,000)**
Hazelmere Resource Recovery Park (HRRP) - Commercial Transfer Station				
Other Expenditure				
63259/04	Operate and Maintain Resource Recovery Commercial Transfer	15,636	0	0
		15,636	**0**	**0**
Capital Expenditure				
24259/10	Construct Commercial Transfer Station - HRRP	210,000	210,000	100,000
		210,000	**210,000**	**100,000**
Net Income/(Expenditure)		**(225,636)**	**(210,000)**	**(100,000)**

Financial Performance by Account 2020/2021

Resource Recovery		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Hazelmere Resource Recovery Park (HRRP) - Community Recycling Centre				
Capital Expenditure				
24259/06	Construct Community Recycling Centre (CRC) - HRRP	550,000	20,818	100,000
		550,000	**20,818**	**100,000**
Net Income/(Expenditure)		**(550,000)**	**(20,818)**	**(100,000)**
Implement FOGO Project				
Other Income				
58864/02	Income FOGO Trial Project	510,500	0	1,122,595
58864/03	Income FOGO - Waste Education	(160,000)	0	0
		350,500	**0**	**1,122,595**
Other Expenditure				
65410/08	Operate and Maintain FOGO - Plant and Equipment	0	0	72,500
72864/06	Implement FOGO Trial Project	159,065	56,426	470,846
72864/07	Undertake FOGO Waste Stream Audits	0	95,000	50,000
72864/08	Undertake FOGO - Waste Education	138,346	106,174	356,901
72864/09	Implement FOGO Project	0	0	0
72864/10	Market FOGO Products	0	0	40,000
86887/01	FOGO Contribution to Member Councils - Town of Bassendean	0	648,100	0
86887/02	FOGO Contribution to Member Councils - City of Bayswater	0	2,867,500	0
86887/03	FOGO Contribution to Member Councils - City of Belmont	0	1,720,400	0
86887/04	FOGO Contribution to Member Councils - City of Kalamunda	0	2,193,700	0
86887/05	FOGO Contribution to Member Councils - Shire of Mundaring	0	1,455,200	0
86887/06	FOGO Contribution to Member Councils - City of Swan	0	4,904,300	0
		297,411	**14,046,800**	**990,247**
Capital Expenditure				
24395/05	Construct FOGO Processing Area - Red Hill Landfill Facility	100,000	100,000	0
24395/06	Undertake FOGO Reference Site Tours	0	0	62,500
24410/10	Purchase FOGO Processing Plant - Red Hill Landfill Facility	600,000	600,000	150,000
		700,000	**700,000**	**212,500**
Net Income/(Expenditure)		**(646,911)**	**(14,746,800)**	**(80,152)**
Implement Resource Recovery Project Plan				
Other Expenditure				
65410/04	Operate and Maintain Resource Recovery Facility - Plant and	40,000	0	0
72882/03	Conduct Resource Recovery Community Consultation	17,500	17,500	17,500
72889/10	Review Waste Collection Systems (Task 10)	5,000	5,000	5,000
72889/19	Evaluate Tenders (Task 19)	0	0	0
72889/20	Prepare and Negotiate Contract (Task 20)	16,000	16,000	0
72889/22	Prepare Project Progress Reports (Task 22)	2,500	2,500	0
72889/23	Conduct Project Advisory Group Meetings (Task 23)	3,500	3,500	0
		84,500	**44,500**	**22,500**
Net Income/(Expenditure)		**(84,500)**	**(44,500)**	**(22,500)**

Financial Performance by Account 2020/2021

Resource Recovery		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Implement Resource Recovery Staff Training and Development				
Other Expenditure				
73919/07	Train and Develop Staff - Resource Recovery	19,093	24,031	35,425
		19,093	**24,031**	**35,425**
Net Income/(Expenditure)		**(19,093)**	**(24,031)**	**(35,425)**
Manage Resource Recovery Project				
Other Income				
58986/00	Income Resource Recovery Project	4,756,054	4,997,430	4,738,741
		4,756,054	**4,997,430**	**4,738,741**
Other Expenditure				
64399/00	Operate and Maintain Resource Recovery Park - Hazelmere	103,483	0	16,362
65420/09	Operate and Maintain Minor Plant/Equipment - Resource Recovery	21	22	22
66590/07	Operate and Maintain Miscellaneous Equipment - Resource	1,408	891	500
71915/07	Internal Revenue Staff Leave Entitlements - Resource Recovery	(102,795)	(82,977)	(158,125)
72884/00	Evaluate Resource Recovery Park Options	70,000	70,000	70,000
72986/00	Manage Resource Recovery Project	255,888	441,134	267,216
73917/07	Provide Staff Annual Leave - Resource Recovery	75,081	85,728	125,183
73918/07	Recruit Staff - Resource Recovery	2,000	2,000	2,000
73921/07	Provide Staff Sick Leave - Resource Recovery	15,868	29,123	26,528
73922/07	Provide Staff Long Service Leave - Resource Recovery	596	0	614
73923/07	Provide Staff RDO and TIL Leave - Resource Recovery	0	(584)	0
73924/07	Provide Staff Public Holiday Leave - Resource Recovery	31,736	27,476	53,057
		453,286	**572,813**	**403,357**
Net Income/(Expenditure)		**4,302,768**	**4,424,617**	**4,335,384**
MRF - Resource Recovery Park Hazelmere				
Other Expenditure				
63259/06	Operate and Maintain MRF Building	150	0	0
		150	**0**	**0**
Capital Expenditure				
24259/09	Construct MRF Building - HRRP	10,000	0	0
		10,000	**0**	**0**
Net Income/(Expenditure)		**(10,150)**	**0**	**0**

Financial Performance by Account 2020/2021

Resource Recovery		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Other Facilities - Hazelmere Resource Recovery Park (HRRP)				
Other Expenditure				
64398/01	Operate and Maintain Infrastructure - Resource Recovery Park	84,217	84,217	16,000
		84,217	**84,217**	**16,000**
Capital Expenditure				
24259/07	Construct Site/Administration Office - HRRP	800,000	0	800,000
24259/08	Construct Community Reuse Store - HRRP	500,000	0	500,000
24259/12	Construct Weighbridge Office - HRRP	78,055	78,055	0
24259/13	Construct Site Workshop - HRRP	600,000	0	600,000
24392/02	Construct Weighbridges (x2) - HRRP	115,337	115,337	0
24394/06	Resource Recovery Park - Noise Control Fencing	0	0	150,000
24399/01	Construct Site Infrastructure - HRRP	2,550,000	1,000,000	300,000
24399/07	Construct Reuse Store Infrastructure (Car Park) - HRRP	250,000	0	250,000
24410/05	Purchase Transfer Station - Plant & Equipment - HRRP	300,000	0	0
		5,193,392	**1,193,392**	**2,600,000**
Net Income/(Expenditure)		**(5,277,609)**	**(1,277,609)**	**(2,616,000)**
Resource Recovery Facility - Red Hill Waste Management Facility				
Other Expenditure				
72884/02	Undertake Resource Recovery Project Study Tour	14,000	28,239	10,000
		14,000	**28,239**	**10,000**
Net Income/(Expenditure)		**(14,000)**	**(28,239)**	**(10,000)**
Support Waste Management Community Reference Group (WMCRG)				
Other Expenditure				
72883/01	Support Waste Management Community Reference Group	7,600	5,350	7,600
		7,600	**5,350**	**7,600**
Net Income/(Expenditure)		**(7,600)**	**(5,350)**	**(7,600)**

Financial Performance by Account 2020/2021

Resource Recovery		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Woodwaste to Energy Project - Hazelmere Resource Recovery Park (HRRP)				
Other Income				
58986/02	Income Hazelmere Wood Waste to Energy Project	811,830	0	672,150
		811,830	**0**	**672,150**
Other Expenditure				
63259/03	Operate and Maintain Hazelmere Wood Waste to Energy - Building	17,012	3,000	3,635
65410/03	Operate and Maintain Hazelmere Wood Waste to Energy - Plant and	146,658	24,300	52,408
72859/10	Monitor Environmental Impacts - Hazelmere Wood Waste to Energy	32,936	32,936	32,936
72986/01	Manage Hazelmere Wood Waste to Energy Project	692,300	387,209	602,221
		888,906	**447,445**	**691,200**
Capital Expenditure				
24259/05	Construct Wood Waste to Energy Building - HRRP	0	1,495,000	181,750
24399/11	Wood Waste to Energy Utilities/Infrastructure - HRRP	123,685	50,000	515,000
24410/03	Purchase Wood Waste to Energy Plant & Equipment - HRRP	1,240,613	835,000	855,000
		1,364,298	**2,380,000**	**1,551,750**
Net Income/(Expenditure)		**(1,441,374)**	**(2,827,445)**	**(1,570,800)**

Financial Performance by Account 2020/2021

	Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Net Operating and Capital Expenditure	**(18,182,379)**	**(30,850,809)**	**(18,438,600)**

CAPITAL WORKS SUMMARY

For the Year Ending
30 June 2021

Capital Works Summary 2020/2021

Governance and Corporate Services		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Implement EMRC's Strategic Information Plan				
Capital Expenditure				
24550/00	Purchase Information Technology & Communication Equipment	336,000	256,000	405,000
	Net Expenditure	**336,000**	**256,000**	**405,000**
Manage Corporate Administration Facilities (Ascot Place)				
Capital Expenditure				
25240/01	Capital Improvement Administration Building - Ascot Place	160,000	4,250	308,000
	Net Expenditure	**160,000**	**4,250**	**308,000**
Manage Portfolio of Assets				
Capital Expenditure				
24440/00	Purchase Vehicles - Ascot Place	337,000	227,000	200,000
24510/01	Purchase Furniture Fittings & Equipment - Corporate Services	25,000	0	62,000
24620/00	Purchase Art Works	20,000	20,000	50,000
25530/01	Upgrade Security Equipment - Ascot Place	4,500	0	5,000
	Net Expenditure	**386,500**	**247,000**	**317,000**

Capital Works Summary 2020/2021

Waste Management		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Manage Engineering and Waste Management Services				
Capital Expenditure				
24610/10	Purchase Office Furniture and Fittings-Hazelmere	20,000	6,538	0
Net Expenditure		**20,000**	**6,538**	**0**
Implement Red Hill Master Plan Land Acquisition Recommendations				
Capital Expenditure				
24150/02	Purchase Waste Management Land	0	0	2,235,000
Net Expenditure		**0**	**0**	**2,235,000**
Implement Red Hill Master Plan Planning Recommendations				
Capital Expenditure				
24320/02	Leachate Project - Red Hill Landfill Facility	83,000	83,000	0
24350/01	Construct Leachate and Stormwaste Infrastructure and Siltation Ponds -	200,000	0	400,000
24370/00	Construct Roads / Carparks - Red Hill Landfill Facility	123,690	123,690	124,401
24370/02	Construct Access Road to Lots 8 9 10 - Red Hill Landfill Facility	500,000	450,000	50,000
24394/05	Construct Litter Fence - Redhill Landfill Facility	100,000	0	50,000
24396/00	Construct Monitoring Bores - Red Hill Landfill Facility	40,000	40,000	20,000
24399/10	Air Supply lines - Waste Management Structures - Red Hill Landfill	75,000	0	75,000
Net Expenditure		**1,121,690**	**696,690**	**719,401**
Manage Major & Minor Plant - Hazelmere				
Capital Expenditure				
24410/01	Purchase / Replace Plant - Hazelmere	2,075,000	1,975,000	595,000
24420/02	Purchase / Replace Minor Plant and Equipment - Hazelmere	14,000	27,502	34,000
Net Expenditure		**2,089,000**	**2,002,502**	**629,000**
Manage Major and Minor Plant (Red Hill Waste Disposal Facility)				
Capital Expenditure				
24410/00	Purchase / Replace Plant - Red Hill Landfill Facility	3,595,000	3,996,475	1,935,000
24430/00	Purchase / Replace Vehicles - Red Hill Landfill Facility	86,000	172,000	129,000
25410/00	Refurbish Plant - Red Hill Landfill Facility	20,000	150,000	0
Net Expenditure		**3,701,000**	**4,318,475**	**2,064,000**

Capital Works Summary 2020/2021

Waste Management

		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Other Facilities - Hazelmere				
Capital Expenditure				
24250/05	Construct Storage Shed - Hazelmere	63,000	63,000	0
24395/01	Construct Hardstand and Road - Hazelmere	55,000	0	55,000
24520/07	Purchase Fire Fighting System/Equipment - Hazelmere	0	0	10,000
24530/10	Purchase / Replace Security System - Hazelmere	36,480	36,480	0
Net Expenditure		**154,480**	**99,480**	**65,000**
Provide Waste Disposal Service (Class IV) - Red Hill Waste Management				
Capital Expenditure				
24330/04	Design and Construct Class IV Cell Stage 2 - Red Hill Landfill Facility	450,000	30,000	0
Net Expenditure		**450,000**	**30,000**	**0**
Provide Waste Disposal Service (Red Hill Waste Disposal Facility)				
Capital Expenditure				
24250/01	Construct Waste Management Facility Buildings - Red Hill Landfill	110,000	110,000	200,000
24250/08	Construct Workshop No 3 - Red Hill Landfill Facility	0	0	800,500
24259/14	Upgrade Power Supply to Transfer Station - Red Hill Landfill Facility	80,000	80,000	0
24259/15	Upgrade Power Supply to Workshop No 2 - Red Hill Landfill Facility	80,000	80,000	250,000
24259/16	Install Power Supply to Lots 8 9 & 10 - Red Hill Landfill Facility	0	0	2,500,000
24380/00	Construct Drainage Diversion and Earthworks Infrastructures - Red Hill	250,000	0	250,000
24399/19	Develop Lots 8 9 & 10 For Future Waste Activities - Red Hill Landfill	1,500,000	1,500,000	1,787,961
24420/00	Purchase / Replace Minor Plant and Equipment-Red Hill Landfill Facility	880,000	880,000	525,000
24530/08	Purchase / Replace Security System - Red Hill Waste Management	100,000	100,000	170,000
24590/00	Purchase / Replace Other Equipment - Red Hill Landfill Facility	20,000	20,000	80,000
24590/02	Purchase / Replace Miscellaneous Equipment - Hazelmere	0	8,572	0
Net Expenditure		**3,020,000**	**2,778,572**	**6,563,461**
Provide Waste Disposal Services (Class III) - Red Hill Waste Management				
Capital Expenditure				
24310/12	Construct Class III Cell Stage 14 - Red Hill Landfill Facility	4,974,352	4,974,352	0
24310/19	Construct Class III Cell Stage 16 - Red Hill Landfill Facility	0	0	3,746,002
24310/21	Construct Class III Cell Stage 17 - Red Hill Landfill Facility	0	0	250,000
Net Expenditure		**4,974,352**	**4,974,352**	**3,996,002**
Provide Waste Disposal Services (New Project) - Red Hill Waste Management				
Capital Expenditure				
24399/16	Liquid Waste Project - Red Hill Landfill Facility	1,550,000	0	1,650,000
24410/11	Liquid Waste Project Plant - Red Hill Landfill Facility	450,000	0	550,000
Net Expenditure		**2,000,000**	**0**	**2,200,000**

Capital Works Summary 2020/2021

Resource Recovery		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
C & I Project - Hazelmere Resource Recovery Park (HRRP)				
Capital Expenditure				
24410/04	Purchase C & I Building - Plant & Equipment - HRRP	500,000	0	0
	Net Expenditure	**500,000**	**0**	**0**
Hazelmere Resource Recovery Park (HRRP) - Commercial Transfer Station				
Capital Expenditure				
24259/10	Construct Commercial Transfer Station - HRRP	210,000	210,000	100,000
	Net Expenditure	**210,000**	**210,000**	**100,000**
Hazelmere Resource Recovery Park (HRRP) - Community Recycling Centre				
Capital Expenditure				
24259/06	Construct Community Recycling Centre (CRC) - HRRP	550,000	20,818	100,000
	Net Expenditure	**550,000**	**20,818**	**100,000**
Implement FOGO Project				
Capital Expenditure				
24395/05	Construct FOGO Processing Area - Red Hill Landfill Facility	100,000	100,000	0
24395/06	Undertake FOGO Reference Site Tours	0	0	62,500
24410/10	Purchase FOGO Processing Plant - Red Hill Landfill Facility	600,000	600,000	150,000
	Net Expenditure	**700,000**	**700,000**	**212,500**
MRF - Resource Recovery Park Hazelmere				
Capital Expenditure				
24259/09	Construct MRF Building - HRRP	10,000	0	0
	Net Expenditure	**10,000**	**0**	**0**

Capital Works Summary 2020/2021

Resource Recovery		Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Other Facilities - Hazelmere Resource Recovery Park (HRRP)				
Capital Expenditure				
24259/07	Construct Site/Administration Office - HRRP	800,000	0	800,000
24259/08	Construct Community Reuse Store - HRRP	500,000	0	500,000
24259/12	Construct Weighbridge Office - HRRP	78,055	78,055	0
24259/13	Construct Site Workshop - HRRP	600,000	0	600,000
24392/02	Construct Weighbridges (x2) - HRRP	115,337	115,337	0
24394/06	Resource Recovery Park - Noise Control Fencing	0	0	150,000
24399/01	Construct Site Infrastructure - HRRP	2,550,000	1,000,000	300,000
24399/07	Construct Reuse Store Infrastructure (Car Park) - HRRP	250,000	0	250,000
24410/05	Purchase Transfer Station - Plant & Equipment - HRRP	300,000	0	0
	Net Expenditure	**5,193,392**	**1,193,392**	**2,600,000**
Woodwaste to Energy Project - Hazelmere Resource Recovery Park (HRRP)				
Capital Expenditure				
24259/05	Construct Wood Waste to Energy Building - HRRP	0	1,495,000	181,750
24399/11	Wood Waste to Energy Utilities/Infrastructure - HRRP	123,685	50,000	515,000
24410/03	Purchase Wood Waste to Energy Plant & Equipment - HRRP	1,240,613	835,000	855,000
	Net Expenditure	**1,364,298**	**2,380,000**	**1,551,750**

Capital Works Summary 2020/2021

	Budget 2019/2020	Forecast 2019/2020	Budget 2020/2021
Total Capital Expenditure	**26,940,712**	**19,918,069**	**24,066,114**

14 MEMBERS' MOTIONS OF WHICH PREVIOUS NOTICE HAS BEEN GIVEN

In accordance with *EMRC Standing Orders Local Law 2013* Clause 4.1(2), no business is to be transacted at a special meeting of Council other than that given in the notice as the purpose of the meeting.

15 NEW BUSINESS OF AN URGENT NATURE APPROVED BY THE CHAIRMAN OR PRESIDING MEMBER OR BY DECISION OF MEETING

In accordance with *EMRC Standing Orders Local Law 2013* Clause 4.1(2), no business is to be transacted at a special meeting of Council other than that given in the notice as the purpose of the meeting.

16 CONFIDENTIAL MATTERS FOR WHICH THE MEETING MAY BE CLOSED TO THE PUBLIC

Nil

17 FUTURE MEETINGS OF COUNCIL

The next Ordinary meeting of Council is scheduled to be on ***Thursday, 23 July 2020 (if required)*** electronically or at the EMRC Administration Office, 1st Floor, 226 Great Eastern Highway, Belmont WA 6104 commencing at 6:00pm.

Future Meetings 2020

Thursday	23	July (if required)	at	EMRC Administration Office
Thursday	20	August (if required)	at	EMRC Administration Office
Thursday	17	September	at	EMRC Administration Office
Thursday	22	October (if required)	at	EMRC Administration Office
Thursday	3	December	at	EMRC Administration Office

18 DECLARATION OF CLOSURE OF MEETING